



The County Manager's message details the budget and issues as recommended in May 2011. Changes from the recommended budget to the adopted budget are discussed in the Executive Summary.



# I N T E R O F F I C E

DATE: May 13, 2011

TO: Chairman and Members of the Board

FROM: R. E. Abolt, County Manager

SUBJECT: Transmittal of Fiscal Year 2012 Budget

## INTRODUCTION

Ladies and gentlemen, the irony of a *Friday the 13<sup>th</sup> Budget* has not escaped me. This is an ugly budget, and I urge you to make your decisions with a three-year horizon; three years being when the expanded jail opens.

The budget document does not rely on a tax increase as you requested. If the digest "tanks," come the end of May layoffs are a reality. They would be relatively minimal in the Maintenance & Operation portion, but devastating in the Special Service District. Though they are not a part of this budget document, staff can provide options to avoid layoffs for one year if you choose. However, from the three year horizon, I urge you to consider using the millage rollback adjustment to stabilize the tax base and mitigate a substantial tax increase in three years to cover jail staffing. Using this same technique would slow down the demise of the Special Service District.

Pardon a *private sector* analogy, but Chatham County is an over \$620 million corporation, whose stockholders (voters) have approved a major plant expansion (jail) that will go online in less than three years for which we have to budget operating expenses.

The Fiscal 2012 Recommended Budget approaches anticipated revenue shortfalls and budgetary imbalances by using a combination of *Bridges* and *Reforms*. *Bridges* are short term strategies that are used to balance the budget until long term solutions are developed. *Bridges* are unsustainable in the long term unlike *Reforms* which represent changes intent upon bringing about lasting financial health. *Reforms* generally take longer to develop than *Bridges* and often involve changes in organizational services, culture or thought processes.

Examples of the use of *Bridges* include a) using fund balance reserves and other non-recurring revenue to plug budgetary gaps, b) hiring freezes and furloughs, c) deferral of maintenance costs, d) deferral of equipment and vehicle purchases, e) deferral of critical capital projects, f) cost shifting from one budget source to another and g) interfund loans.

Since *Reforms* are intended to bring about lasting change, they are more aimed at long term cost reductions. Examples of the use of *Reforms* include a) new taxes and fees, including millage rate changes, b) workforce reductions, c) operating cost reductions, d) employee benefit modifications, e) developing alternatives to incarceration, f) service reductions, privatization and/or elimination of discretionary programs, g) vehicle use policy, h) fund and organizational restructuring (i.e. dissolve SSD Fund, public safety budget), and i) restructuring of intergovernmental agreements.

The Recommended Budget incorporates both *Bridges* and *Reforms* to balance the County's budget for the Fiscal 2012 year: It is anticipated that any *Bridges* used in Fiscal 2012 will not be needed in Fiscal 2013 since *Reforms* will then be in place. The Budget includes a) fund balance/net asset appropriations for operations, b) workforce reductions, c) operating cost reductions offered by departments, d) use of CIP Funds from closed/old projects to supplement operations, e) deferral of equipment and vehicle purchases, f) fee increases for solid waste service, g) service reductions, especially in the SSD Fund, and h) elimination or reductions in discretionary programs.

The Recommended Budget was developed within the framework of the County's Adopted Financial Policies and maintains financial policy reserve levels.

**COMPARISON OF REVENUES AND EXPENDITURES  
GENERAL M&O FUND & SPECIAL SERVICE DISTRICT FUND  
FY 2012 RECOMMENDED BUDGET VS. FY 2011 ADOPTED BUDGET**

<b>Fund</b>	<b>% Change in Expenditures</b>	<b>Contributing Factors</b>	<b>% Change in Revenues</b>	<b>Contributing Factors</b>
General M&O	-2.5%	Program cuts of \$2.5 million (see page 10) Department cost reductions of \$5.5 million Contractual cost increases - EMS, Inmate Medical Operating cost increases at Records Center Higher costs for retiree and employee health care Pension contribution cost increases Anticipated staff reductions No compensation increases for staff	-3.5%	Property Tax Digest decline 4% Flat millage rate CIP Fund recapture from old projects Fund balance drawdown for operations and for one-time costs associated with staff reductions; remaining fund balance exceeds two month reserve level
Special Service District	-7.5%	Anticipated staff reductions, net of related unemployment costs and leave accruals Department cost reductions of \$537,299 Higher costs for employee health care Pension contribution cost increases No compensation increases for staff	-2.3%	Property Tax Digest decline 4% Flat millage rate Fund balance drawdown to two month level



**CHATHAM COUNTY FISCAL 2012  
BUDGET SUMMARY - GENERAL & SSD FUNDS**

	General M&O Fund	Special Service District
Revenues	\$ 143,513,730	\$ 24,915,466
Expenditures:		
Proposed Budget	\$144,924,763	\$ 25,074,281
Decision Packages	\$ 1,434,561	\$ 437,912
Capital Improvement Plan	\$ 24,444,828	\$ 4,106,800
Projected Use of Fund Balance	\$ 1,411,033	\$ 158,815
Assumed Digest Growth *	-4%	-4%
Proposed Millage Rate - flat	10.537	3.475
Program & Service cuts	\$ 2,532,781	-
Department cost reductions provided	\$ 5,538,241	\$ 537,299
Operational cost increases	\$ 4,858,246	\$ 384,488
Projected staff layoffs	23	77
Operating impact of layoffs	\$ 1,000,790	\$ 1,804,381
Compliance with fund balance policy	yes	yes

\* Actual property tax digest information will not be provided by the Tax Assessor's Office until June 2011. Preliminary data indicates a decline of between 3% to 5%.

**CHATHAM COUNTY, GEORGIA**  
**FY 2011 / 2012 RECOMMENDED BUDGET - ALL FUNDS COMBINED**

<b>FUNDS WHICH FINANCE: OPERATIONS</b>	<b>2010 / 2011 Adopted</b>	<b>2010 / 2011 Amended</b>	<b>2011 / 2012 Recommended</b>
GENERAL M & O	\$ 148,694,838	\$ 152,126,121	\$ 144,924,763
SPECIAL REVENUE FUNDS			
Special Service District	\$ 27,113,214	\$ 27,331,766	\$ 25,074,281
Confiscated Fund	\$ 200,000	\$ 515,445	\$ 100,000
Sheriff Confiscated Fund	\$ 100,000	\$ 100,000	\$ 100,000
Restricted Court Fees	\$ 658,926	\$ 1,467,951	\$ 600,246
Inmate Welfare Fund	\$ 909,000	\$ 909,000	\$ 909,000
Emergency Management Fund	\$ 961,309	\$ 1,409,403	\$ 913,244
Street Lighting Fund	\$ 694,428	\$ 703,113	\$ 698,456
Emergency Telephone Fund	\$ 2,509,449	\$ 3,149,386	\$ 3,158,962
Multiple Grant Fund	\$ -	\$ 5,947,810	\$ 15,720
Child Support Fund	\$ 2,885,410	\$ 2,888,061	\$ 2,792,050
Hotel / Motel Tax Fund	\$ 1,233,420	\$ 1,233,420	\$ 1,114,400
Land Disturbing Activities Ord.	\$ 392,323	\$ 606,444	\$ 306,637
Land Bank Authority	\$ 2,000	\$ 2,000	\$ 4,858

<b>ENTERPRISE FUNDS</b>	<b>2010 / 2011 Adopted</b>	<b>2010 / 2011 Amended</b>	<b>2011 / 2012 Recommended</b>
Water & Sewer Revenue Fund	\$ 2,519,935	\$ 2,531,880	\$ 2,554,979
Solid Waste Mgmt. Fund	\$ 4,038,746	\$ 4,365,093	\$ 3,828,434
C A T Authority Fund	\$ 18,115,617	\$ 37,353,561	\$ 18,115,617
Parking Garage Revenue Fund	\$ 325,826	\$ 325,826	\$ 340,498
Building Safety & Reg. Svcs. Fund	\$ 1,018,132	\$ 1,073,221	\$ 1,136,743

<b>FUNDS WHICH FINANCE: CAPITAL IMPROVEMENTS &amp; SPECIAL PROJECTS</b>	<b>2010 / 2011 Adopted</b>	<b>2010 / 2011 Amended</b>	<b>2011 / 2012 Recommended</b>
1 % Sales Tax Fund (85 - 93)	\$ 16,579,691	\$ 16,124,593	\$ 18,871,051
1 % Sales Tax Fund (93 - 98)	\$ 6,427,716	\$ 5,780,742	\$ 6,821,063
1 % Sales Tax Fund (98 - 03)	\$ 65,482,749	\$ 62,223,600	\$ 56,805,167
1 % Sales Tax Fund (03 - 08)	\$ 89,107,481	\$ 85,655,831	\$ 80,670,005
1 % Sales Tax Fund (08 - 15)	\$ 153,543,283	\$ 148,837,417	\$ 135,426,985
General Purpose CIP Fund	\$ 4,336,303	\$ 21,831,842	\$ 1,624,012
DSA Revenue Bonds - Series 1999	\$ 180,496	\$ 172,249	\$ 95,000
DSA Revenue Bonds - Series 2005	\$ 1,155,145	\$ 1,417,250	\$ 601,000
CIP Bond Prog.- Detention Center Expansion	\$ 101,928,106	\$ 102,217,593	\$ 92,000,000

<b>DEBT SERVICE FUNDS</b>	<b>2010 / 2011 Adopted</b>	<b>2010 / 2011 Amended</b>	<b>2011 / 2012 Recommended</b>
Chatham County Hospital Authority	\$ 214,019	\$ 321,928	\$ 208,215

<b>INTERNAL SERVICE FUNDS</b>	<b>2010 / 2011 Adopted</b>	<b>2010 / 2011 Amended</b>	<b>2011 / 2012 Recommended</b>
Computer Replacement Fund	\$ 272,000	\$ 272,000	\$ 272,000
Catastrophic Claims Reserve Fund	\$ 7,500	\$ 7,500	\$ -
Risk Management Fund	\$ 3,120,000	\$ 3,132,641	\$ 2,962,824
Group Health Insurance Fund	\$ 17,928,995	\$ 17,993,211	\$ 18,964,649

<b>TOTAL BUDGET</b>	<b>\$ 672,656,057</b>	<b>\$ 710,027,898</b>	<b>\$ 622,010,859</b>
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## ADDRESSING COMMISSION GOALS AND OBJECTIVES

On March 24, 2011, the Board of Commissioners held their annual goal-setting workshop at the Savannah International Trade and Convention Center. During the meeting the Board discussed their short-term and long-term goals. The Board assigned priorities to the goals by voting for each. The goals were summarized and affirmed by the Board on April 8, 2011. The Recommended Budget seeks to be responsive to the stated goals while also maintaining compliance with the County's Adopted Financial Policies.

The Board has adopted the following long-term goals:

To provide all citizens the best place to live, work and play:

- By protecting everyone's public safety
- By providing outstanding recreational services and facilities community-wide
- By stimulating economic growth through cooperative practices
- By establishing and maintaining effective management of the County's resources
- By developing and maintaining road and drainage infrastructure, and
- By pursuing State legislation supportive of the County's goals and objectives.

Short-term goals include the items, ranked by highest to least votes:

- Balance the budget without raising taxes
- Focus on economic growth through revenue enhancements, interaction with the Savannah Economic Development Authority and the Chamber of Commerce, cooperative business practices, facility construction that will add jobs to the community
- Explore a public safety budget that will carve out the Sheriff, Courts, District Attorney and Police from the General Fund and SSD Fund
- Find solutions for the SSD Fund revenue imbalance
- Increase recreational opportunities/develop structured recreation programs
- Continue to emphasize wellness programs for spouses and dependents on the County's medical plan
- Develop options to incarceration at the Detention Center and Juvenile Detention Center. Options may include an intake analysis, prevention programs, and the use of job training programs.

- Work with the City of Savannah to ensure that the budget for the shared Savannah-Chatham Metropolitan Police Department (SCMPD) is “under control.”
- Improve infrastructure and pave all unpaved county roads, where desired by the citizens.
- Develop strategies to deal with annexation and residual impacts of annexation on the County.
- Explore grant opportunities.

## BALANCING ACT

### General M&O Fund:

The Recommended Budget for the General Fund incorporates numerous strategies to achieve a balanced budget.

- The Recommended Budget assumes a 4% reduction in the County's property tax digest which equates to a \$4.6 million decline in tax revenue from the previous year. Based upon the Board's direction from the budget workshop, no millage increase is included as part of the budget proposal. Final digest numbers will not be received until June 1<sup>st</sup>.
- Discretionary program cuts and cost reductions were considered. The recommendation achieves over \$2.5 million in discretionary program cuts. Service providers with program cuts will have an opportunity to address the Board at the budget workshops.
- Departments were asked to reduce their budget submittals by 5% from the fiscal 2011 budget. Departments contributed over \$5.5 million to the balancing act. If a department did not submit any reduction, a 5% reduction was forced. This occurred in two departments - Tax Commissioner and Coroner. The 2012 departmental reductions continue a pattern of conservative budgeting. In fiscal 2011 departments submitted budgets that were flat with fiscal 2010 levels. In fiscal 2010, departments submitted budgets that were 3% less than the prior fiscal year.
- Operating cost increases of \$4.9 million were factored in.
- Projects in the CIP Fund were reviewed to determine whether any monies could be recouped by the General Fund. These projects were initially funded with General Fund transfers. Staff identified funds of \$621,908 from idle or closed projects. Additional funds of \$282,104 were identified from contingency balances. Residual contingency balances will still enable the CIP Fund to meet critical project needs in fiscal 2012.
- Additional cost reductions will be achieved through staff reductions. It is projected that recurring salary and benefit savings of \$1,000,790 will result from an estimated 23 staff layoffs on September 3, 2011.
- Fund balance policies were considered prior to determining whether fund balance appropriations could be used to close the gap. The Recommended Budget includes a drawdown of fund balance of \$1,411,033. Of this amount, \$461,819 will be used to pay for one-time costs associated with staff layoffs for unemployment claims and leave payouts. The remainder will be used to fund recurring operations. After the drawdown of \$1.4 million, the General Fund will still maintain over two months of unrestricted fund balance in compliance with its financial policies.
- A number of reforms have been identified that will be analyzed over the next year so that the nonrecurring revenue used in fiscal 2012 to balance the fund will not be needed in fiscal 2013. Examples of these reforms include restructuring intergovernmental agreements (LOST) and more efficient ways to provide health care delivery for

both active and retired employees. After staff analysis is complete, the Board will be asked to provide further direction.

**Special Service District (SSD) Fund:**

The Recommended Budget for the SSD fund addresses the fund's structural imbalance by offering significant cost and service reductions. These measures are necessary to provide financial stability to the fund and avert the impending "train wreck."

- The Recommended Budget assumes a 4% reduction in the County's property tax digest which equates to a \$605,000 decline in tax revenue from the previous year. Based upon the Board's direction from the budget workshop, no millage increase is included as part of the budget proposal. Final digest numbers will not be received until June 1<sup>st</sup>.
- Additional revenues for the fund did not materialize during the 2011 session of the Georgia General Assembly.
- Departments were asked to provide cost reductions from fiscal 2011 levels, resulting in cost decreases of \$537,299. Since no reduction was submitted by Police, a \$300,000 reduction was implemented which offset the projected cost increase for this function.
- Fund balance policies were considered prior to determining whether fund balance appropriations could be used to close the gap. For the past several years the SSD Fund has deferred millage increases and staff reductions by appropriating fund balance. The County's financial policies state that the Fund should maintain a two month reserve level. Therefore, only \$151,480 of fund balance was appropriated.
- Due to declining revenue trends, staff and service reductions remain the only alternative for the SSD Fund. The Recommended Budget imposes severe layoffs in the fund effective September 3, 2011. The value of layoffs in the fund is diluted by layoff costs related to unemployment costs and leave payouts. The layoff costs cannot be taken from fund balance since fund balance is already projected to be at the two month financial policy reserve level. As a result, it is estimated that 77 employees will need to be laid off to achieve a cost reduction of \$1.8 million or \$23,433 per layoff:

Salary and benefit expense reduction	\$3,350,472
Less:	
Unemployment cost expense	( 660,660)
Accrued leave payouts	( 885,431)
Impact of layoffs	<u>\$1,804,361</u>

- Additional choices are available for the SSD Fund and are described in the Budget Miscellaneous section.

The Recommended Budget includes the following program cuts and cost reductions in the General M&O Fund:

<b>Department / Program</b>	<b>Amount</b>
<b>County Commissioners</b> - Eliminate federal lobbyist contract	\$ 96,000
<b>Temporary Labor Pool</b> - Charge all temporary labor to user departments	183,450
<b>Counter Narcotics Team</b> - Restore staffing to baseline contract levels	260,000
<b>Indigent Health Care</b> - Reduce overall program funding for indigent health providers by 25%	1,087,015
<b>DFACS</b> - Eliminate County's participation in the Foster Care and Emergency Assistance programs as of 9/30/11	465,860
<b>Weightlifting Center</b> - Close the center 7/1/11	200,000
<b>Construction Apprentice Program</b> - Close the program 12/31/11	99,000
<b>Bamboo Farm</b> - Eliminate County's participation in the farm as of 12/31/11	71,456
<b>Child Support Transfer</b> - Eliminate County's transfer to the Child Support Fund	70,000
<b>Total</b>	<u><u>\$2,532,781</u></u>

In addition, departments substantially reduced their budget requests for fiscal 2012. In the General Fund, departmental reductions total \$5,538,241. In the SSD Fund, departmental reductions totaled \$537,299. See Attachment 5 (page 136) for a complete list of reductions by department.

## GENERAL & SSD FUND COST INCREASES

Cost increases in the General Fund include the following:

Department / Program	Amount
<b>Audit Contract</b> - contractual price increases for audit contract and indirect cost allocation plan	\$ 8,220
<b>Utilities</b> - increased due to provider rate increases	100,000
<b>Administrative Services</b> - operational cost increases associated with new records facility	110,257
<b>Court Administrator</b> - operational cost increases	7,442
<b>DUI Court</b> - reorganization within State Court's departments increased salaries in this court; other State Court departments showed some decreases	7,054
<b>Detention Center</b> - contractual price increases for inmate medical contract	212,690
<b>EMS</b> - contractual price increases for service provider contract	263,221
<b>Retiree Health Care</b> - estimated health care cost increases for County retiree claims	632,175
<b>Special Appropriations</b> - marathon sponsorship costs	50,000
<b>Haz Mat Team</b> - projected cost increases based on trend data	11,200
<b>Fuel Contingency</b> - contingency for rising fuel costs	200,000
<b>Health Insurance</b> - estimated health care cost increases for active employees	1,662,237
<b>Pension Contribution</b> - additional pension contributions for the defined benefit plan as estimated by the County's actuary	1,493,750
<b>Transfer to Risk Management Fund</b> - for additional workers compensation costs	100,000
<b>Total</b>	\$ 4,858,246



The SSD Fund is also experiencing cost increases for fiscal 2012:

<b>Department /Program</b>	<b>Amount</b>
<b>Finance</b> - represents incremental cost to move false alarm staff into SSD; offset by revenue increases	\$ 11,819
<b>Audit Contract</b> - contractual price increases for audit contract	670
<b>Fell Street Pump Station Maintenance</b> - estimated maintenance cost increases	9,000
<b>Building Safety &amp; Regulatory Services</b> – revised staff allocation to business licensing	18,650
<b>Health Insurance</b> - estimated health care cost increases for active employees	84,638
<b>Pension Contribution</b> - additional pension contributions for the defined benefit plan as estimated by the County's actuary	89,711
<b>Transfer to CIP Fund</b> - for year 1 of Sign Retro-reflexivity project	60,000
<b>Transfer out to General Fund – Jail Construction Act (JCA) Revenue</b> - There is a projected increase in JCA fine revenues at Recorder's Court. These fines are moved to the General Fund per statute.	10,000
<b>Transfer to Risk Management Fund</b> - for additional workers' compensation costs	100,000
<b>Total</b>	<b>\$ 384,488</b>
Note: Police submitted a cost increase of \$218,259; however, the County Manager has requested a forced reduction of \$300,000 which eliminates the requested cost increase.	

## PROPOSED FEE/CHARGE INCREASES

In the last two budget years, there have been numerous and varied increases including water and sewer charges, recreation fees, etc. This year, because of the opportunity to renegotiate the Local Option Sales Tax (LOST), it is suggested that the first dollars committed would cover the full cost of the Metropolitan Planning Commission and recognize a portion of the Metropolitan Police Department that benefits all citizens countywide. This would lead to a significant savings to the Special Service District and at the same time be reflective of countywide benefits in land use planning and crime fighting.

The Fiscal 2012 budget proposes fee/rate increases to assist in cost recovery. Fee increases and modifications to the Revenue Ordinance will be on the Board's agenda for May 13, 2011.

- An annual solid waste fee per single family residential unit of \$85 is proposed to offset the costs of curbside dry trash pickup. The current annual fee is \$43. The fee would apply to units in the unincorporated area of the County. The fee will be effective July 1, 2011, and billed on the second installment property tax invoices.
- The Aquatic Center requests the following fee changes for fiscal 2012:
  - Summer League/High School Lane Rental Fee
    - \$ 6.00 – peak per lane per hour (current rate \$5.75)
    - \$ 5.00 – non-peak per lane per hour (current rate \$4.75)
  - Out of town USA Swimming Lane Rental Fee
    - \$ 6.00 – peak per lane per hour (new rate)
    - \$ 5.00 – non-peak per lane per hour (new rate)
  - General Lane Rental Fee
    - \$10.00 – peak per lane per hour (current rate \$9.75)
    - \$ 7.65 – non-peak per lane per hour (current rate \$7.40)
    - \$ 8.00 – (non-profit) peak per lane per hour (current rate \$7.75)
    - \$ 6.00 – (non-profit) non-peak per lane per hour (current rate \$5.75)
  - USA Swimming Lane Rental Fee
    - \$ 5.00 – peak per lane per hour (current rate \$4.75)
    - \$ 4.00 – non-peak per lane per hour (current rate \$3.75)

Competitive Swim Meets for Out of County Facility Renters – (all listed are new rates)

\$ 11.00 – per hour lifeguards

\$1,600.00 – exclusive rental of facility

\$1,100.00 – exclusive rental of 50 meter pool

\$ 200.00 – per hour - 8 racing lane rental with timing system

\$ 172.50 – per hour – 8 racing lane rental with starter system only

\$ 160.00 – per hour – 8 racing lane rental without timing and starter system

- Over the past two years the County has aggressively increased user fees so the fee changes shown for the upcoming year are limited.
- The Board discussed the possibility of enhanced public safety fees at the Budget Workshop. The Police Chief has responded that further study would be warranted on this issue since citizens are already paying for police protection.

## BUDGET MISCELLANEOUS

1. The Recommended Budget proposed for both the General Fund and Special Service District Fund assumes that there will be a 4 percent decline in the property tax digest. The Tax Assessor's office has indicated that the decline will be between 3 and 5 percent. Should the County experience a decline in digest growth greater than 4%, further cost reductions will be necessary to balance the budget.
2. No example better shows today's topsy-turvy times more than a discussion about the "roll back rate." State lawmakers enacted a *Truth in Millage* law to explain to taxpayers the amount of money their local governments receive from property taxes. The key number focuses on a "roll back rate," which adjusts the property tax rate to a value which would generate the same amount of property tax revenue as in the current year despite increased property values (less new construction and additions). The law was intended to force local governments to live within the means of their property tax revenues, or if any increase occurred, local governments would need to advertise the property tax increase, conduct public meetings and then adopt the tax increase. This procedure avoided "back door" tax increases. Fast forward to 2010. The rollback formula proved accurate until tax digests began to decrease. In fact, the roll back rate can become a roll up rate since the millage rate becomes higher by the concurrent lowering of any tax digest. A local government which adopts the roll back rate does not by definition increase taxes since the property tax revenue would remain the same as the current year (except for new construction and additions).

When a local government adopts the same tax rate, with lower property tax values, property taxes decrease. In 2010 in Chatham County, only the County Commission decreased taxes since only Chatham County adopted the same millage rate as in 2009. Of the local governments which levy a property tax (School Board, Savannah, Thunderbolt, Tybee Island, Pooler, Port Wentworth), only Chatham County did not increase any of its tax rates. In fact, many taxpayers received the benefit of a tax decrease in their Chatham County taxes since 35% of property owners received notice of a decrease in value.

The other local governments justified a millage rate increase since this action only provided the same amount of revenue—just as the *Truth in Millage* law intended. The table below shows a summary and its impact on a homeowner with a \$150,000 home (approximate median in Chatham County).

Taxing Jurisdiction	2009 Millage Rate	2010 Millage Rate	2010 Rollback Rate	Change 2009 to 2010	Impact on \$150,000 Home
County	10.537	10.537	10.952	0.000	\$0.00
County SSD	3.475	3.475	3.566	0.000	\$0.00
CAT	0.820	0.820	0.850	0.000	\$0.00
Port Wentworth	4.397	4.402	4.397	0.005	\$0.30
School Board	13.404	14.131	13.869	0.727	\$43.62
Savannah	12.500	13.000	13.003	0.500	\$30.00
Thunderbolt	6.119	6.377	6.377	0.258	\$15.48
Tybee Island	3.738	4.186	4.186	0.448	\$26.88
Pooler	4.500	4.635	4.635	0.135	\$8.12

Garden City, Bloomingdale, and Vernonburg do not levy any millage or use Local Option Sales Tax Dollars to net the millage rate to 0.

3. The Recommended Budget for the Special Service District follows the Board's direction not to increase taxes and to maintain a two month reserve level in the fund. The main problem in the SSD Fund is that revenues are less than expenditures, and that prior year appropriations of fund reserves have depleted fund balance. The recommended budget seeks to correct the imbalance through cost reductions. 77 layoffs are proposed or 62% of the fund's employees. In discussing the fund's budget, it would be advisable for the Board to focus on how to make the fund sustainable in 2012 and in future years.
4. Because of the structural imbalance within the Special Service District, maintaining the district becomes more of an effort each year. In December 2010 the Board was presented with a series of options for the SSD. The options included dissolving the fund and moving its activities into the General Fund. If the Board chooses to dissolve the SSD Fund, a series of steps would be required over a two year period. These steps include:
  - a. June 2011 – Approval given to dissolve the SSD Fund as of December 31, 2011, with notification given to the Tax Commissioner that no property tax billing for the Fund would incur in calendar 2012.
  - b. July 2011 – Increase the millage rate for the General Fund to generate the tax revenue needed for SSD Fund activities from January to June 2012. Leave the SSD millage rate flat to cover SSD Fund activities from July to December 2011. Amend the SSD Fund Adopted Budget to recognize six months of operations (July to December 2011). Depending on the value of one mil under the 2011 digest, the General Fund millage rate increase would be between .8 and 1 mil.

- c. June 2012 – There would be no budget adopted for the SSD Fund. The Adopted General Fund budget would reflect a full twelve months of activities for the former SSD departments.
  - d. July 2012 – Raise the millage rate for the General Fund to generate tax revenues needed for a full year of operations for former SSD departments. Depending on the value of one mil under the 2012 digest, the General Fund millage rate increase would be an additional .8 to 1.1 mil.
5. Because the SSD Fund is not treated like a municipality under Georgia statutes, it is not eligible for some of the taxes and fees that municipalities collect. It is estimated that treatment as a municipality would net \$8.6 million in taxes and fees:

Additional taxes and fees	
LOST	\$7,442,174 (would be greater with new census)
Franchise fees	3,200,000
Additional expenses	
Administrative	1,582,631
SSD prisoners	218,000
Property tax commissions	220,670
Net Increase	<u>\$8,620,873</u>

The reality is that these funds are not available to the Special Service District. The SSD Fund's budget needs to be balanced in a realistic manner.

6. The Board has expressed interest in creating a public safety district (PSD). The purpose of the PSD would be to separately budget and assess millage levies for judiciary functions, the Sheriff's office and the detention center. The PSD could possibly include the Savannah-Chatham Metropolitan Police Department.

The first step in establishing a PSD is to determine which functions would be included. The next step would require consultation with the County Attorney about what provisions exist under State law for creation of a separate tax levying district. Also, a revenue review would be required to determine which revenues currently deposited to the County's General Fund would be diverted to the new district. Then a sample "budget" could be developed to give the full picture to the Board prior to implementation. The sample budget would include indirect cost allocations from the General Fund for administrative services.

Any PSD proposal that includes the City of Savannah and the unincorporated area would require heavy scrutiny since the property values in these two areas are roughly equivalent, meaning that the cost of services could be evenly divided.

7. Estimates provided by ACCG (Association County Commissioners of Georgia) and Blue Cross Blue Shield in March 2011 predict medical plan cost increases for fiscal 2012. The total cost estimate for health care claims and administration for active employees is \$18.2 million, a 7% increase over 2011 levels. County employee premiums will cover approximately \$2.5 million of the cost. The remainder is paid by the County at a per member rate of \$10,225. For retiree health care, total health care claims and administration costs are projected to be \$5.3 million, an annual increase of 16%. Retiree premiums will cover \$342,199 of the cost. Contributions made by the County for retiree pay-as-you go health claims will be \$4.9 million. Any increases for employee and retiree health insurance premiums will be discussed with the Board in Fall 2011 for a January 1, 2012, implementation date.
8. In the last fiscal year the County was successful in coordinating Health Risk Assessments (HRAs) for employees covered under the County's health plan. This initiative helped County staff identify employees who fall into high risk categories. The Fiscal 2012 budget contains funding to include spouses and dependents, 18 years and older, in an HRA program. All spouses and dependents will be required to complete a HRA to be eligible for the discounted health premium.
9. Every year the County is required to contribute funds to its defined benefit plan to maintain at least a 70% funded status as required under State law. The actuary provides a calculation to the County of the annual required contribution (ARC). The Fiscal 2012 budget includes additional funding for the pension plan to maintain the required funding level and addresses any shortfalls below the 70% level that may evolve during fiscal 2011. Negative market swings during 2008-2010 have adversely impacted the pension fund. The calculated pension rate as a percentage of salary for fiscal 2012 is 17.7%.

Staff will be presenting options to the Board to address the rising costs in the fund by managing the liability. These options may include higher employee contributions and benefit modifications/restructuring. In addition the Pension Board has asked the actuary to complete an experience study which will be used to assess the validity of current actuarial assumptions. The Pension Board is also concerned about the impact of additional Detention Center staff increases on the plan.

10. The Recommended Budget continues to provide partial pre-funding for Other Post Employment Benefits (OPEB) such as future retiree health care claims. By setting aside funds now, the County is protecting future budgets from being totally dominated by health care costs. For the past three years, OPEB has been partially pre-funded through a \$2,800 per active employee contribution to the OPEB Trust Fund. The pre-funding contribution generates approximately \$4 million which is invested in equity and fixed income funds.

The actuary computes an annual required contribution (ARC) for the OPEB fund, the same principle that is followed in the Pension Fund. The County has never fully funded the OPEB ARC. For the past three years the County has contributed approximately 80% of the required funding. However, the most recent OPEB valuation indicated a higher long-term liability for retiree medical costs and a need for the County to contribute \$3 million more annually to offset future liabilities. At the current contribution level, the County will be contributing only 59% of the ARC. While the County is not required by State law to maintain a certain funding level in the OPEB Trust Fund, low funding levels may negatively impact the County's bond rating and future County budgets. Staff will be presenting options to the Board to help address the funding shortfall. These options may include increasing employee contribution and modifying or restructuring benefits offered to retirees.

11. County staff is aggressively pursuing our stated goal to become the "Greenest County in Georgia" and working to complete the actions items detailed in the Chatham Environmental Forum's "Road Map" for achieving specific milestones. County staff regularly attend the monthly meetings of the Forum and interact with the Forum's committees when appropriate. County employees are very interested in energy and resource conservation and are positively responding to various initiatives. During FY 2010-2011 department level recycling was greatly expanded and all major county complexes are participating. Many active and planned projects depend on Facilities Maintenance staff and they are full partners in this expanding effort. Funds from the Energy Efficiency and Conservation Block Grant are now available and two significant projects are underway: Light fixtures in the two major courthouses are being fitted with more efficient fluorescent bulbs and electronic ballasts, and; window frames inside the Administrative Courthouse will be fitted with insulating acrylic panels that will save energy year round. For two years running we have exceeded our goal to plant 365 trees annually. Finally, county vehicles with diesel engines now burn 5% bio-diesel fuel, meeting another specific goal of the "Road Map."

The future is filled with great potential. Plans for FY 2011-2012 include finalizing a code amendment, formally institutionalizing Chatham County government's goal to require all new construction and major renovations to achieve LEED (Leadership in Energy and Environmental Design) Certification. Construction of two new libraries will begin in the coming fiscal year and these projects will also be planned and constructed to achieve LEED Silver



certification or better. A Chatham County employee intranet site will go “live” to share resource and energy conservation ideas and information among staff. On the community level, funds from the Energy Efficiency and Conservation Block Grant, secured by county staff, will be used to calculate the “carbon footprint” of the entire county. A carbon footprint is a measure of the direct release of carbon dioxide and equivalent substances from human activities that have been linked with global warming. With information gathered from county government and community records, we are beginning to look at trends in energy usage, identifying the operations where the greatest resource and energy savings can be made. Collectively, these early achievements and efforts will pay dividends in the years ahead.

12. The Recommended Budget does not provide additional employee compensation either through a cost of living adjustment plan or a merit program. Compensation increases are shown in decision packages. No COLA has been provided to employees since July 2008.
13. The County has approximately five miles of unincorporated roads that are not paved. Staff continues to work through the list. Most roads that remain unpaved are due to citizens’ requests.
14. The Land Disturbing Activities Ordinance (LDAO) Fund is experiencing revenue shortfalls. Prior to the recession, the fund had built up a solid reserve account. However, as the County enters fiscal 2012 the reserves have been depleted. The LDAO budget includes an interfund loan from the General Fund of \$86,657 which will be repaid once the fund begins to generate sufficient revenue.
15. Because of budget challenges in the Special Service District, Chief Lovett has been asked to cut \$300,000 from his request, which would bring him to an amount slightly less than the current year allocation. This reduction would go into effect as of the 1<sup>st</sup> of January, 2012, thus not creating problems for the City of Savannah whose fiscal year is different than the County’s. The \$300,000 reduction in the Public Works Department coupled with this amount total \$600,000. This is the estimated loss in revenue from the deteriorating tax digest for the SSD.
16. A solid waste service fee of \$85 per single family residential unit is proposed which is an increase from the 2011 fee of \$43 per year. The fund is currently appropriating reserve balances to fund operating costs, and projections indicate that the reserve balances will be depleted by Fall 2012. The fee increase would place the full cost of the service on the users.

17. The two major functions of the Public Works and Parks Services SSD Fund budget are Road Maintenance and Stormwater Maintenance. Budget reductions will impact both of these functions, impacting response capability, including post disaster response. Road Maintenance functions are critical to the safety of the vehicular traffic. These functions include road signage and striping, roadside mowing, and road/pothole repairs. Staff cannot recommend compromising programs for traffic safety. Stormwater maintenance crews work to provide a consistent flow of storm water maintenance and the mandated storm water maintenance program under the County's National Pollutant Discharge Elimination System (NPDES) permit with the State of Georgia.
18. The SCMPD Agreement includes required vehicle purchase quotas from the County. Calendar year 2012 vehicle purchases for the SSD cost centers are not funded herein. Funding of calendar year 2012 M&O police vehicles is proposed in the CIP Fund.
19. The County operates the Montgomery Street parking garage as an enterprise fund within the County budget. Staff has been asked to explore the option of privatizing the garage's operations in order to increase the amount of revenue generated. Staff will be requesting proposals and reviewing several options to determine if there is an entity that can operate the Montgomery Street garage in a manner that will generate additional revenue for the County without disrupting existing parking customers.
20. The Special Service District has budgeted expenditures for the following indirect costs:
  - a. Indirect Costs in Recorder's Court due to the General Fund - \$ 689,096
  - b. Indirect Costs due to the General Fund - \$ 311,904
  - c. Indirect Costs for Workers' Compensation due to the Risk Management Fund - \$350,000

21. The County has been successful in obtaining grant funding for various projects. Below is a current listing of active grants:

**GRANT LISTING for FISCAL YEAR 2011**

AMOUNT	DEPARTMENT	GRANT DESCRIPTION	GRANTOR
\$ 300,000	Building Maintenance	Energy Efficiency and Conservation	GEFA and American Recovery and Reinvestment Act (ARRA) Grant FY11
\$ 199,813	Clerk of Superior Court	Mental Health Court	Department of Justice Grant FY09
\$ 34,425	Clerk of Superior Court	Drug Court	Judicial Council's Grant FY11
\$ 68,374	Clerk of Superior Court	Enhanced Family Drug Court Programs	Department of Justice Grant FY10/13
\$ 40,366	Clerk of Superior Court	Mental Health Court Special Needs Case Manager	BYRNE Grant FY09/10
\$ 40,366	Clerk of Superior Court	Drug Court Special Needs Case Manager	BYRNE Grant FY09/10
\$ 40,365	Clerk of Superior Court	Family Court Special Needs Case Manager	BYRNE Grant FY09/10
\$ 194,750	Clerk of Superior Court	Drug Court	Department of Behavioral Health and Developmental Disabilities (DBHDD) Grant FY11
\$ 110,674	Clerk of Superior Court	Enhancing Adult Drug Court Services	US Dept. of Health and Human Services, Substance Abuse and Mental Health Treatment Services Admin. (SAMHSA) Grant FY10
\$ 225,000	Clerk of Superior Court	Multi-county Data Exchange of Law Enforcement Records	BYRNE Grant FY09/10
\$ 100,000	District Attorney	Tracking Probationers and Parolee by Global Positioning	Department of Justice (Smart Policy) Grant
\$ 79,872	District Attorney	Combat Truancy	BYRNE Grant FY09/10
\$ 2,673,909	District Attorney/Child Support	Child Support Enforcement	Health & Human Services - Office of Child Support Enforcement
\$ 140,000	District Attorney/Child Support	Child Support Enforcement	Health & Human Services - Office of Child Support Enforcement
\$ 72,027	District Attorney/Victim Witness	Bilingual Advocate	Georgia Criminal Justice Coordinating Council VOCA Grant FY09/10
\$ 54,020	District Attorney/Victim Witness	Bilingual Advocate	Georgia Criminal Justice Coordinating Council VOCA Grant FY10/11
\$ 5,000	Human Resources	Health Promotion and Wellness	ACCG Grant FY09/10
\$ 7,711,808	ICS	Public Safety Interoperable Communications Grant	GEMA and Department of Homeland Security Grant FY07/08
\$ 250,000	Juvenile Court	Special Needs Case Managers	Georgia Criminal Justice Coordinating Council 2009 BYRNE Jag Program Grant
\$ 9,500	Juvenile Court	Purchase of Services for Juvenile Offenders Program	Council of Juvenile Court Judges of Georgia Grant FY09/10
\$ 32,999	Juvenile Court	Family Dependency Treatment Court	Judicial Council Grant FY10/11
\$ 349,969	Juvenile Court	Enhanced Family Drug Court Programs	Department of Justice Grant FY10/14
\$ 12,500	Juvenile Court	Purchase of Services for Juvenile Offenders Program	Council of Juvenile Court Judges of Georgia Grant FY10/11
\$ 40,366	Public Defender	Special Needs Case Manager	BYRNE Grant FY09/10
\$ 1,663,192	Public Works	Pre-Disaster Mitigation	Federal Emergency Management Agency Grant FY08
\$ 79,794	Public Works/Recreation	Coastal Georgia Greenway Multi-use Trails	Georgia DOT TEA Project Grant
\$ 100,000	Public Works/Recreation	Lower Ogeechee Trails Project (Blue Sky Tract)	GDNR Recreational Trails Program Grant
\$ 119,449	Sheriff	Additional K9 (1 K9 Dog & 3 K9 Vehicles)	GEMA and Department of Homeland Security Grant FY10
\$ 418,131	Sheriff	Registry and Tracking of Sex Offenders (SORT)	US Department of Justice Grant FY09
\$ 467,533	Sheriff	K-9	BYRNE Grant FY11

22. The use of monitoring systems has been a viable alternative to incarceration for several years and could be useful at the Chatham County Detention Center. In 1998 ankle monitoring systems were tested and deemed infeasible. At that time the monitoring systems themselves were bulky and required an independent phone at the offender's residence. In addition, only a limited number of inmates qualified for the program, most of whom were part of the inmate work program at the detention center. There have been several upgrades to the system that was tested ten years ago. The systems are now less bulky and more work-friendly. They come in a package that looks like a watch or a small ankle attachment. They would still only apply to a small percentage of the inmates since the 85 to 90 percent classified as violent felons would not be eligible. The remaining inmates could benefit from an ankle monitoring program based on the following possible uses:

- Use on weekenders
- Use on sex offenders
- Use on pregnant females with appropriate charges
- Use on first offenders
- Use along with the Work Release Program

The Sheriff estimates staffing costs of up to \$328,000 to implement an ankle monitoring program to supervise up to 250 participants.

23. The permitting process for the MPC, County Engineering and Building Safety Departments have been mapped, analyzed and presented before the Homebuilders Association and reviewed by the Board of Commissioners. The plan review process has also been mapped and presented to the Homebuilders and the Board of Commissioners. The final process includes the mapping and analysis of the field inspection procedures for the Engineering and Building Safety departments. Once the procedures are mapped they will be presented to the Homebuilders for their comments and feedback. The results of that process will be presented to the Board of Commissioners with recommendations. The completion of the inspection procedures will mark the completion of the entire project and the completion of the consultant's contractual obligation.

24. The CIP Fund Recommended Budget includes funding in the amount of \$635,000 for mandatory and critical projects listed in the 2011 CIP Workbook. The Fleet Services Relocation project, which is rated as critical, is omitted from the recommendation until firm construction costs are obtained. The General Fund projects will be funded with General Fund transfers to the fund made during fiscal 2009. The SSD Fund project will be funded from transfers from the SSD Fund. Recommended projects include:

- |   |            |
|---|------------|
| 1) SCMPD Vehicles-General Fund-calendar 2012 (General)                | \$ 295,000 |
| 2) Frank W. Spencer Boat Ramp – Water system rehabilitation (General) | \$ 100,000 |
| 3) Facility Radios – Detention Center (General)                       | \$ 240,000 |
| 4) Sign Retro-reflexivity* – year 1 (SSD)                             | \$ 60,000  |

\*Federal mandate--traffic signs must reflect headlights from approaching vehicles

25. Throughout the budget process, various departments presented requests for replacement and new vehicles to the County Manager. New vehicle requests are shown as decision packages. Replacement vehicle requests are listed as a project request in the 2011 CIP Workbook; therefore, requests for replacement vehicles are not shown at the department level but as part of the Fleet Services Decision Package.
26. In light of budget restraints, County staff is currently reviewing the vehicle use policy to incorporate the use of more low mileage used vehicles in the Fleet program. Fleet is also evaluating whether it is more cost efficient to pay for mileage cost where an employee drives less than 5,000 miles per year, and whether a vehicle need exists in certain cases.
27. The Sales Tax V Fund (2008-2014) budget has already been decreased to incorporate a 12% reduction in estimated tax collections. The Detention Center Project budget remains at \$109 million. Staff continues to monitor revenue collections in the Fund and may amend the Sales Tax V Recommended Budget prior to June 24<sup>th</sup> to reflect further revenue decreases and project reductions.
28. The Recommended Budget discontinues services at the Anderson-Cohen Weightlifting Center.
29. A budget amendment will be necessary in the Water & Sewer Fund pending the Board's decision on the future of the SPA Industrial Park and the County's water system. If the system is conveyed to another party, the budget will require revision to reflect the impact of the changes.
30. Within the next three years, it is anticipated that the Detention Center expansion will cause a substantial increase in recurring operational expenditures. Given the magnitude of the current Detention Center expansion project, staff believes that a detailed analysis of future operations and costs should be conducted by a third-party professional with prison/jail facility operations expertise. The project deliverables should include cost projections, an implementation schedule, intake analysis, and a review of the inmate health care expenditures.

The Sheriff has indicated that one possible source of this expertise is the National Sheriff's Association. County staff is working with the Sheriff to explore that possibility, as well as others. When an acceptable proposal and fee schedule is available, staff will bring that proposal before the Board for consideration.

## ACCOMPLISHMENTS AND INNOVATIONS

- Opened the new Animal Control Shelter. The \$2 million project provides a state-of-the art facility of 14,000 square feet, and the kennel areas represent almost 75% of the total space. Compared to the 38 cages in the old concrete-block building from the 1960s, the facility provides 116 kennels with dog runs, automated water bowls, radiant heating and a crematorium. A separate area serves as holding pens for cats. In partnership with FACTS (Friends of Animal Control–Team Savannah) and Pound Puppies, an adoption program has significantly reduced euthanasia rates.
- Opened the new Records Center. The \$3 million project renovated a 38,000-square-foot building into a new Records Center to consolidate the location of all county records and documents, including many historical ones, in a single location. The building, which is located 10 minutes from the Courthouse, was designed and certified to meet wind conditions and storm surge to withstand a Category 5 hurricane. The property's size and location also make it ideal as a staging area in preparation for recovery from natural disasters. Besides the new building, a management plan will improve the efficiency of records retention, duplication and destruction. It also provides in-house capacity for document imaging and document destruction, which improves efficiency and saves contract expense.
- Opened the Courthouse Project Phase 1, an \$8 million project, which includes a new sallyport in the first floor of the adjoining Chatham County Parking Garage for secure inmate transfer, two new tunnel connectors, holding capacity for 190 inmates and new offices for the Sheriff's Offices Court Services Division. The project provides improved efficiency for court appearances for inmates and increased security since the number of inmate transfers from holding areas to court can be minimized and restricted with the latest in technological innovation. The completed project also removes the need for the former jail on Montgomery Street, and the site can be reserved for future expansion of much-needed space for the judiciary. The project also demonstrated Chatham County's commitment to its local construction companies. Under Phase 1A, the tunnel connectors, the County introduced Best Value Contracting to obtain the services of TIC–The Industrial Company, in partnership with Harbor Construction, to achieve 100% local construction, 38% minority participation and a local work force rate of 90%. On Phase 1B and 1C, the County served as construction manager and bid individual construction packages.

Except for specialty items not available locally (modular concrete wall systems, epoxy-coated floor surface and sallyport doors), local construction companies provided 100% of the other goods and services.

- Awarded a contract to landscape the Courthouse campus. The \$120,000 project will provide landscape and hardscape improvements to clean up the campus from recent construction and improve its appearance.
- Awarded a contract to begin design of a new trial courts building on the site of the old jail. PSA Dewberry, in association with Scott Barnard Architects, will be designing renovations to the Courthouse as well as designing the new trial courts building. Funding to construct the new trial courts building remains pending but a shovel-ready design will enable the project to move forward upon approval of funding. All work will be designed to meet LEED-Silver certification in conformance with the Board's new policy.
- Completed design on the Commerce Building at 222 West Oglethorpe Avenue, in lieu of a plan to renovate the old jail on Montgomery Street into an office building. The five-story building totals 69,597 square feet, but more importantly, it remains the largest office building within the closest proximity of the Courthouse. Not using the old jail site will enable future construction at the Courthouse campus to meet longer-term needs for the judiciary and maintain all courts at the same location. Meanwhile, once the administrative offices (Tax Assessor, Tax Commissioner, ICS/Data Center) relocate from the Courthouse, an interim plan will be effected to back-fill the vacated space at the Courthouse to provide some additional courtrooms to relieve caseloads, and design work can begin on the new courts building. Also relocating will be Child Support Recovery and Public Defender's Office. Construction is scheduled to begin July 1, as soon as the General Services Administration departs as a tenant.
- Acquired the former 84-Lumber building on Ogeechee Road for a new Fleet Services Center. The 9-acre parcel includes buildings of 25,000 square feet and 20,000 square feet plus storage buildings. Cogdell and Mendrala Architects (Savannah) will be designing a plan for an adaptive re-use of the main building, which will be designed to LEED-Silver certification in conformance with the Board's new policy.
- Dedicated Abolt-O'Brien Park, formerly known as the Concord Road Soccer Complex, to honor in memoriam Tisha Abolt and Father Patrick O'Brien, her godfather and rector at St. Peter the Apostle Catholic Church, the park's neighbor.
- Energized a new Communications Tower and storm-resistant building. The \$1.3 million project replaced the 285-foot tower at the Sheriff's Office Complex. Replacement serves two goals. First, removal of the old tower became necessary since the site consumed an area needed for the Detention Center expansion. Second, the old tower



aged and became susceptible to storm damage. The Communications Tower provides communications for the Sheriff's Office, regional interoperable communications network and space leased to cellular phone companies.

- Adopted Land Management Plans for the Whitemarsh Preserve, a 150-acre parcel, and Pennyworth Island, a 178-acre parcel, as recent additions to Chatham County's Land Conservation Program. The Resources Protection Commission, the citizens committee which identifies, evaluates and rates property for land conservation, recommended the plans to preserve and protect these environmentally-significant properties. Within the next several months, the Board will consider Land Management Plans for other conservation lands, including the Blue Sky property, Westlake-Lamarville Forest and Henderson Conservation area. Chatham County's Conservation Land Program now exceeds more than 3,000 acres of property.
- Resolved a property dispute with the State of Georgia for the Salt Creek Mitigation Bank, the first salt marsh mitigation instrument in the State of Georgia. Through an intergovernmental agreement and state legislative approval, Chatham County will retain 75% of the credits for public projects such as road, drainage and work along the Savannah River, which require mitigation to offset any impact to salt marsh ecology; otherwise, the project could not receive federal and state permit approval. By returning historic flows of a salt creek restricted since the 1750s, the project has restored and enhanced 105 acres of salt marsh. A mitigation banking instrument, which the Corps of Engineers must approve with federal agencies' concurrence, provides a savings account of 422 credits for future projects. It yields value not only in ecological benefits but also a savings in the time required for each individual project to identify and acquire property, develop a creation/restoration plan and obtain necessary federal approvals.
- Completed the routing of Phase 1 of the Lower Ogeechee River Trail, which will become available to public use in late 2011. Chatham County received a \$130,000 grant from the Georgia Recreational Trail Grant Program for a two-mile natural surface trail through the Blue Sky parcel, which Chatham County acquired for its land conservation program in 2008.
- Completed and received approval for the Conceptual Plan for the design and engineering of Truman Trail Phase 2, a 6.3-mile trail which will link Daffin Park (77-acre park) to Lake Mayer/Bacon Park (750 acres). The project includes 4.8 miles of new asphalt trail and about 1.5 miles of widening the existing Julie Backus Smith Trail at Lake Mayer with recycled rubber. Pending approval of environmental documents, construction on the project should begin during the latter part of 2011.

- Completed the final phase of the Westlake/Lamarville Reforestation Project, which resulted in the planting of some 500 specimen-quality trees on five acres to connect two existing County-owned forestlands of 21 acres and 10 acres. The project became a partnership with the Savannah Tree Foundation, Chatham County, the Georgia Forestry Commission and neighborhood associations. Chatham County acquired the property for flood mitigation. With the planting of several thousand seedlings at the Litchfield Tract, Chatham County continues to surpass the goal in the "Greenest County Plan" of planting 365 trees annually.
- Partnered with the Savannah Tree Foundation to complete the Talahi Island Median Landscape project. The 2003-2008 SPLOST-funded project landscaped the median on US 80 between the Turner's Creek and Bull River bridges. STF obtained all permit approval, reviewed design and managed the contract for construction, which includes a 3-year warranty.
- Received a \$300,000 Energy Efficiency Community Block grant to implement the initial phases of Sustainable Chatham, an initiative to reduce energy consumption by 20%. The grant, which the County received through a competitive process, came from the Georgia Environmental Facilities Authority as a pass-through from the federal American Recovery and Reinvestment Act (ARRA). Highlights of the grant include: 1) \$210,000 for technology to help reduce energy consumption by 15% (annual savings of \$340,000) in county buildings; 2) \$15,000 to develop an in-house recycling program; 3) \$75,000 to contract with the Chatham Environmental Forum for a community-wide climate change assessment and education plan; 4) Applying 25% of actual energy savings to fund a "Green Jobs" program through Project Step-Up.
- Approved an application for Georgia Biomass to become a qualifying business within Enterprise Zone 1. The \$10 million project constructed a state-of-the art storage and loading facility for sustainable fuel pellets, which are exported to Europe.
- Conveyed Parcel 7B for the Slip 3 Riverwalk project on Hutchinson Island and continued to assist the Trade Center Authority in construction administration for the \$8 million project. The project will extend the riverwalk 1,500 linear feet and provide an armoring of the slip which will enable the development of Parcel 7, a 20-acre site west of the Trade Center, for development which complements the mission of the Savannah International Trade and Convention Center. The 2008-2014 SPLOST funded \$4 million of the project's expense.
- Joined with the Georgia International Maritime Trade Center Authority and community leaders to celebrate the 10<sup>th</sup> anniversary of the Savannah International Trade and Convention Center. The milestone recognized Chatham County's contributions in the project's development, funding, design and construction. The facility has

accomplished its economic goals and helped to enhance the community's international reputation. Chatham County continues to work with the Trade Center Authority on a convention center hotel to move the community toward the next level of national competition.

### **Celebration 2010**

- This was a year of observing the success of past projects as well as ground breaking and ribbon cutting on long awaited projects for Chatham County. Some of these events are mentioned in more detail throughout this document, but here is an impressive “quick list” of the events that comprised “Celebration 2010:”
  - Savannah International Trade and Convention Center 10<sup>th</sup> Anniversary
  - Chatham County Courthouse, Phase 1 Opening
  - Westlake-Lamarville Reforestation Project
  - Truman Parkway, Phase V, Groundbreaking Ceremony
  - McQueen's Trail Restoration Project
  - National County Government Month Celebration
  - USMC Silent Drill Team
  - Animal Shelter Opening Ceremony
  - High Level Bridge Groundbreaking – Diamond Causeway
  - Abolt-O'Brien Soccer Complex Dedication
  - Truman Trail, Phase II
  - Live Oak Library: Savannah Children's Book Festival
  - Communications Tower Energizing Ceremony
  - Juvenile Court Expansion
  - Administrative Annex Design
  - Records Center Opening Ceremony
  - Mother Mathilda Beasley Park and Interpretive Center
  - Safety Net Planning Council Health Information Exchange
  - Multi-Use Trail on the Whitemarsh Preserve

### **National County Government Month (NCGM) achievements**

- Celebrated National County Government Month in April 2011. Created by the National Association of Counties (NACo) to help raise public awareness about the roles and responsibilities of county government, the celebration follows a month-long theme. The 2011 theme, "Serving Our Veterans, Armed Forces, and Their Families," highlighted services provided by Chatham County with events focusing on honoring our military personnel.
- Kicked off the 2011 celebration with a presentation before the Board of Commissioners at their April 8 meeting by County Manager Russ Abolt and GySgt Alex Diaczenko of the United States Marine Corps Recruiters Office. During this time GySgt Diaczenko extended a special invitation to each Commissioner to come to Parris Island on a three-day pass and experience what it takes to become a United States Marine.
- Worked closely with Bass Anglers Plus, Inc., and Public Works and Park Services to plan the 1<sup>st</sup> Annual Take a Soldier Fishing - Wounded Warrior Bass Tournament at Lake Mayer. This event was designed to focus on showing appreciation for wounded soldiers of the Wounded Transition Battalion (WTB) at Fort Stewart. Accompanied by ten anglers, ten wounded soldiers were allowed to participate in a "catch and release" bass tournament. Citizens were encouraged to come out with their flags. Also, there was a "Walk for Wounded Warriors," to allow citizens to show their support. Overall about 500 citizens attended this event.
- Held an appreciation brunch in the Commissioners' Chambers for County employees who have served in the armed forces. Chairman Pete Liakakis and other commissioners were in attendance. About 40 County employees were honored.
- April 15<sup>th</sup> there was a County Government Fair Day/Open House of the Legislative/Administrative Courthouse, which included a discussion on how citizens can support the armed forces. Throughout the day, citizens visited exhibits, including many by County departments. During the ceremony, each County employee in attendance who served in the armed forces was recognized by name. Also, income tax preparation assistance was available on-site.
- The Chatham County Aquatic Center held a Military Appreciation Day, which allowed military personnel to utilize the pool free of charge.
- Chatham County and the Chatham County Youth Commissioners held a Youth Rally and Employee Picnic at Lake Mayer. About 20 organizations, including representatives from County departments, military organizations, the R.O.C.K. (Raising Our Children Kindly) Group, to name a few, turned out to distribute awareness information to youth and their families.

### **Metropolitan Police Department (MPD) achievements**

- 2010 Decrease in Crime
  - Total Part I crime decreased by 15% for the year with violent crime going down by 25%.
  - Decreases were nearly the same in both the City of Savannah and unincorporated Chatham County.
  - In the City of Savannah, violent crime decreased by 25% while total crime was down 14%. Within the City of Savannah, the total was the lowest since the 1970s.
  - In Chatham County, violent crime went down by 25% and total crime was down by 17%.
  - Almost all crime categories had significant decreases. All precincts had decreases of more than 10%.
- New Animal Control Shelter opened in June 2010
  - 612 animals returned to owner (525 in 2009)
  - 1354 animals adopted or transferred (871 in 2009)
  - 2076 animals vaccinated for rabies (1655 in 2009)
- Three new boats added to Marine Patrol Fleet thanks to U.S. Homeland Security Grant: one SilverShip 35' Command/Support vessel and two 25' AMSAR patrol boats
- Increased Patrol School from 5 weeks to 6 weeks for new officers
- Increased domestic violence training for patrol officers
- 8.5% reduction in at-fault accidents to date compared to this time last year
- Purchased 20 additional Tasers
- Upgrading Positron/VIPER system - 911 phone system
- Upgrading CAD (Computer Aided Dispatch)
- Evaluation and reassignment of Majors and Captains
- Reassigned Lieutenants

### **Human Resources and Services achievements**

- Successful solicitation and new contract for EMS.
- Achieved 66% local participation on the detention center expansion project using the Best Value Contract method.
- Implemented an Alternative Bonding Program to assist local and minority contractors.
- Implemented the Safety Net Health Information exchange (HIE) Chatham Health Link.

- Completed the delegated management contract with Veolia Transportation for management of the Chatham Area Transit.
- Provided staff support to prepare income tax returns for individuals who qualified for the earn income tax credit.
- Completed Health Risk Assessment for County employees.
- Completed Disparity Study in conjunction with the City of Savannah and Board of Education.
- Implemented a contractor I.D. Program to verify residency status of sub-contractors working on the detention center project.
- Initiated a contractor evaluation system for County construction projects.
- Implemented a pilot program for weight loss.
- Building Westside and Islands library branches using the Construction Manager at Risk construction delivery method.

#### **Facilities Maintenance and Operations (FM&O) achievements**

- Using funds from a block grant, recycling containers were placed in four buildings: Judicial Courthouse, Legislative/Administrative Courthouse, Public Defenders, and the Citizens Service Center, for the collection of plastics and aluminum cans. Collection of recyclables is accomplished by FM&O staff, in the spirit of becoming the greenest county in Georgia.
- Funds from the American Recovery and Reinvestment Act are being used to replace all T-12 fluorescent and old ballasts with T-8 bulbs and electronic ballasts. The T-8 fluorescent bulb is more energy efficient than the T-12. This change out will substantially reduce electrical power usage in the Judicial and Legislative/Administrative Courthouses, Public Defender's Office Building, and Citizens Service Center. The change out is being accomplished by FM&O staff and can save as much as 15% in annual electric power costs.
- The Courthouse's standing and emergency lights were placed on motion sensors that turn off when motion is not detected, which is especially helpful at night when most areas are unoccupied. This project cost \$46,916 and has the potential to pay for itself in three to five years by reducing the energy cost.
- Chatham County Maintenance Department was tasked by the State of Georgia to install turtle-friendly lighting at the Tybee Island Pavilion. The issue, bright light emitting from the pier, mimics the natural brightness of the moon, causing the sea turtle hatchlings to become disoriented. The hatchlings end up moving inward toward land instead

of moving seaward, which has resulted in many hatchling deaths. The turtle-friendly lighting is used on coastline areas to reduce the lighting effects and the impact it has on sea turtle hatchlings.

- The HVAC upgrade project for the Administrative/Legislative Courthouse included a complete change out of the old water source heat pumps, water supply lines and a new cooling tower. The goal accomplished by staff was to replace the old HVAC system and equipment with new energy efficient systems and equipment. This project will help in reducing energy usage which ultimately results in cost savings for the County.
- Savannah-Chatham CNT Administrative Building received a new thermoplastic polyolefin (TPO) roofing membrane. This project was done with due diligence, as the estimated cost started at \$98,000 for installation and removal of the old roof. Based on experiences of maintenance leadership and through knowledge of similar projects, staff was able to complete this roofing project at a cost of \$29,444, resulting in cost savings of \$68,556. In addition, the installation of the roof was completed on time and has a fifteen-year manufacturer's warranty.

#### **County Attorney's Office achievements**

- The County Attorney's Office has filed condemnations related to Turner's Creek Boat Ramp, drainage improvement projects and Phase V of the Truman Parkway.
- The County Attorney's Office assisted in the review and approval of the Jail contract.
- The County Attorney's Office is currently defending over 200 cases, involving worker's compensation, litigation, interpleaders, in rems and habeas petitions.

#### **CEMA achievements**

- Supported 47 local emergency responses and 19 EOC Activations
- Conducted five Search and Rescue missions
- Conducted EOC Staff Training for 200+ attendees
- Conducted CEMA Hurricane Conference for 300+ attendees
- Conducted Community Emergency Response Team exercise simulations for 50+ volunteers
- Developed Social Media emergency information dissemination Campaign
- Created a Digital Billboard Campaign to use for severe weather, hurricanes, etc.
- Trained 50+ County residents in the Community Emergency Response Team (CERT) Program

#### **Superior Court achievements**

- Accomplished a 92.55% clearance ratio for civil cases.
- Accomplished a 107.04% clearance ratio for criminal cases.
- Summoned 18,977 jurors.
- Admitted 34 participants into Drug Court; terminated 13 participants for non-compliance; and graduated 21 participants from Drug Court.

#### **Magistrate Court achievements**

- At the beginning of the 2010 year Magistrate Court started scanning criminal documents. Our office is now scanning all civil and criminal documents, which helps better serve the users of our Court as well as numerous other outside agencies.
- Magistrate Court has added more types of cases to be filed via our e-filing system which alleviates traffic flow in and out of our office as well as the Courthouse.
- Magistrate Court has been working with the Chatham County ICS department to create a new user friendly website for our department.

#### **State Court achievements**

- The State Court Clerk's Office received 10,115 new filings in 2010. Civil filings totaled 3,927 and criminal filings totaled 6,188.
- The State Court of Chatham County disposed 7,206 criminal cases and 4,519 civil cases in 2010.
- In 2011, the State Court's Chatham County DUI Court received 216 new participants in the DUI Court program, conducted 737 home visits, performed 5,463 drug tests and graduated 124 participants. Additionally DUI Court participants attended 97% of the assigned 8,619 appointments scheduled for them.
- The State Court of Chatham County judiciary sentences individuals to perform community service work. In 2010, probationers satisfied approximately 48,612 hours of community service for various government and non-profit agencies.
- In 2010, State Court's DUI Court monitored 87 DUI Court participants with the Secure Continuous Remote Alcohol Monitor for a total of 6,286 days. Of these 87 participants, only four have tested positive for alcohol. Participants stated this as their "reason not to drink."

#### **Public Defender Office achievements**



- Continued providing coverage in more than 90% of felony cases.
- Secured refund from state of nearly \$200,000 to use for payment of conflict appeals and trials to avoid inclusion in pending legal actions in Elbert and Fulton counties, experts and other indigent defense expenditures.
- Hired case manager/social worker through Byrne grant funds to assist with mitigation, sentencing and re-entry of clients to reduce incarceration and recidivism rates.
- Assisted Superior Court in establishing the Veterans Court.
- Assisted Juvenile Court in establishing Mental Health Court.
- Recognized for hugely successful holiday food drive for Second Harvest; increased participation in County United Way campaign over 70%.
- Reduced overall indigent defense costs to county by reducing both Public Defender and Panel Attorney department budgets.
- Assisted Superior Court in reducing backlog and generating “positive” caseload totals for fourth straight year.

#### **Recorder’s Court achievements**

- Recorder’s Court experienced an approximate \$94,000 increase (6.26%) in revenue collection over the previous year.
- In an effort to facilitate the electronic transfer of cases from Recorder’s Court to Superior and State Court, we have increased our efforts to scan case documents. This will eventually lead to a reduction in the time and expenditure for the two higher courts.

### **Victim Witness Assistance Program achievements**

- Expanded and improved space utilization and transformation of Supply Room to benefit and accommodate two (2) additional workers to the Victim Witness Assistance Program (VWAP).
- Selection of staff member to provide coordination of professional training & conferences to VWAP to enhance skills and to have credentialed and well-trained staff to serve as resource personnel to ensure availability of grant opportunities to the VWAP.
- Selection of staff member to provide coordination of computer training to VWAP, as may be needed or requested to utilize “social networks” as a tool to communicate, contact and locate victims and witnesses. No case information will be referenced in the “social network” in order to ensure confidentiality of clients.
- Increase in the coordination efforts, recruitment, and placement of volunteers to serve the VWAP Office, the Juvenile Court, and the Violence Intervention Program, in order to provide greater assistance to staffs. Academic credit may be awarded for work, upon authorization by school or agency’s official, background check, and acceptance of application by the VWAP.
- Steady growth of the Violence Intervention Program toward assisting young clients between the ages of 17 through 25 (who have been affected by violent crime), to restore their lives to productive wholeness and usefulness to self, family and to our larger society.
- Efforts are underway to complete and produce the Violence Intervention Program’s Manual. This resource shall prove useful toward acquiring grant opportunities, and in expanding the reach to social service agencies, institutions, and organizations that have interest in the positive benefits of the program.
- Steady growth in the number of victims and witnesses who have been made aware of and served by the program, benefits, and services available to them by the VWAP.
- Re-creation and utilization of the Victims of Crime Act (VOCA) survey instrument by one VWAP staff member, to obtain an evaluation of services offered to victims and witnesses (while in the courthouse) by the Victim Witness Assistance Program. This information will be useful toward surveying the needs of victims and witnesses, along with acquiring necessary contact information for the District Attorney’s Office and use by the Victim Witness Assistance Office.
- Bilingual advocate translated Superior and State Court case status letters, bookmarks and brochures.

- Translated Corrections and Parole Board Victim sheet into Spanish, and completed the Spanish translation of the VWAP brochure. Translated Juvenile Court “Adjudication Hearing” letters for Spanish speaking victims and witnesses.
- Bilingual advocate participated in the Savannah National Latino HIV/AIDS Awareness Day, and disseminated VWAP brochures.
- VWAP Volunteer at Juvenile Court tied for first place as “Volunteer of the Year,” and was honored by the United Way Hands On Savannah.
- The Violence Intervention Program moved into its office space at Memorial Hospital, and continued to complete onboarding process for Memorial and began development of implementation plans. VIP staff was interviewed by WSAV-TV. Case management was successfully introduced, and plans were finalized for Webinar. Also, VIP gained access to Memorial Hospital University Medical Center.
- Regular contacts and visitations were made by Violence Intervention Program staff with clients and social service agencies throughout the year to support academic, social, and developmental progress of “high risk” youth, to ensure that improvements were being made after they had experienced violent incidents.

#### **Engineering Department achievements**

- Truman Parkway, Phase 5, construction underway. Scheduled for completion December 2013.
- Whitefield Avenue (Old Whitefield to Hayner’s Creek Bridge) plans complete and ready for construction. Let scheduled for July 2011.
- Jimmy DeLoach Parkway, Phase 2, under design. Value engineering (VE) study complete.
- Jimmy DeLoach/US 80 Interchange, under design. VE study complete.
- Skidaway Road improvements from Ferguson to Rowland Avenue. Repurposing corridor to complete street model.
- Bay Street, 1-516 to Viaduct, right-of-way plans approved; historical review ongoing.
- Islands Expressway Bridge over Wilmington River under design by LPA Group.
- Resurfaced 2.24 miles of County roads with Local Maintenance and Improvement Grant (LMIG).
- Construction completed on Dulany Road, Bond Avenue, Catherine Street and Adeline Street.
- Construction completed Wilmington Island Road and North Cromwell Road Intersection improvements.
- The process (analyses, design, permitting, ROW acquisition, construction) to improve nine drainage systems for the 1998-2003 SPLOST, and ten drainage systems for the 2003-2008 SPLOST are underway.

- Completed construction of the Conaway Canal improvement project, the Louis Mills Phase 1 improvement project, construction of drainage upgrades at Belleview, construction of the Romney-Parkersburg improvement project, construction of drainage, drainage upgrades at Beaulieu Road, construction of the SR307/Hardin Canal drainage improvement project was completed, construction of replacement cart path bridges over the Hardin Canal was completed, construction of five culvert upgrades in Ogeechee Farms area, and construction of a maintenance road along the Larchmont Canal.
- Completed design and placed under construction the Pipemakers Canal, Phase 1, Section 1, improvement project, culvert upgrades for the Henderson Canal improvement project, and an extension of the Quacco Canal/Regency drainage improvements to Willow Lakes Drive.
- Issued 22 Land Disturbing Activities Permits for disturbance of 311 acres.
- Performed 442 Erosion, Sedimentation, and Pollution Control (ES&PC) inspections on permitted projects.
- Issued 36 violations for non-compliance of ES&PC.
- Obtained new National Pollutant Discharge Elimination (MS4) Permit.
- Updated Chatham County's Storm Water Management Plan to satisfy MS4 Permit requirements.
- Responded to 96 requests for flood zone determinations and 52 Elevation Certificates so far in FY 2011. The availability of flood zone information on the County web site and on SAGIS.org continues to decrease the number of requests sent directly to staff. With the adoption of the new digital flood hazard maps as of September 28, 2008, however, flood zone requests of staff personnel increased significantly.
- Chatham County's Community Rating System (CRS) is currently at Classification 6. Therefore, 12,990 flood insurance policy holders in the special flood hazard areas (AE and VE zones) received a 20% discount on their policy cost. That equates to savings totaling \$2,001,655 each year on flood insurance premiums (average of \$154 per policy holder). An average \$90 savings or 10% discount is afforded to policy holders located in low flood hazard areas (X zones).
- On July 7, 2008, Chatham County received a signed copy of a Pre-Disaster Mitigation (PDM) Grant to acquire and demolish the existing Public Works and Fleet Facilities. Activities completed during 2010 included demolition of the old abandoned office building.
- Stormwater Inventory of publicly maintained drainage system is 90% complete. Staff began inventory of privately maintained systems.
- Right-of-way inventory is underway.

- Light Detection and Ranging (LiDAR) project is substantially complete. Sanborn is resolving identified vertical inaccuracies and is scheduled to provide adjusted data in February 2010.
- Signed agreement with United States Geological Service (USGS) for flight of orthoimagery. Flight to begin February 2011.
- Wetlands enhancement and restoration requirements completed (270 credits released thus far). Credits used for various County projects. Wetlands creation continues with 34 acres planted and reclaimed. Another 5,000 trees were planted in February 2011. Design is continuing to connect the bank with the Bamboo Farm as a part of the Coastal Georgia Greenway.
- The Chatham County Detention Center Expansion Project construction contract was awarded to Hunt/Mills for the base bid which included 852 beds and approximately 333,000 sq. ft. of new and renovated space. Accepting the much needed housing alternate bid increases the project to approximately 396,000 sq. ft. and the bed count to 1,136 beds. Construction started March 2011.
- Completed construction of the Abolt-O'Brien Soccer Field Improvements. The improvements included the addition of a paved parking lot, sidewalks, a restroom and storage facility and landscaping improvements.
- Completed construction of the McCorkle Bike Trail from Wilmington Island Road to Deerwood Road.
- Completed construction of 1.3 miles of multi-use trail on the Whitemarsh Preserve. The new trail connects to the existing multi-use trail around the Wilmington Island YMCA and ends at the existing bike lanes at the intersection of Bryan Woods Road and Highway 80.

#### **Public Works and Park Services achievements**

- Developed a standard operating procedure for road maintenance activities
- Developed a standard operating procedure for stormwater maintenance activities
- Hired a pre-disaster event primary and secondary debris management firm
- Replaced traffic controller system at Johnny Mercer Blvd and Whitemarsh Island Road
- Repaired bridge deck joints on 26 bridges
- Resurfaced 9 roads with a total of 1.93 miles with CIP funds
- Resurfaced 4 roads with total of 2.819 miles by GDOT Local Maintenance and Improvement Grant (LMIG) program
- Repaired guide rails at the Pipemaker's Canal sluice gates
- Hired contractor to replace the Turner's Creek Bridge Fender System on Johnny Mercer Boulevard.

- Completed critical repairs to the Causton Bluff drawbridge
- Upgraded electrical system at Triplett Park to accept portable generator for emergency use
- Rehabilitated and resurfaced Julie Backus Trail around Lake Mayer
- Hired architect to design new restrooms at Memorial Stadium
- Re-built and improved the Thunderbolt Boat Ramp
- Repaired concrete joints at Memorial Stadium
- Installed barrier fencing along exterior wall of Memorial Stadium bleachers
- Amended Tom Triplett Park Master Plan
- Upgraded fields 1 and 3 at Jim Golden Complex
- Changed irrigation watering source at the Jennifer Ross Soccer Complex to use water from the Frank Williamson Lake
- Replaced water and sewer main underneath Walter Parker Pier and Pavilion
- Replaced baseball backstop at Mother Mathilda Beasley Park
- Replaced playground equipment at Mother Mathilda Beasley Park
- Renovated restroom at Jim Golden Complex with in-house staff
- Created a new Sports Panel to review recreational programs and opportunities
- Coordinated with Coast Guard for boating safety education at Frank Murray Center
- Held a 90 day Summertime Fitness program
- Started Adult Kickball at Ambuc Park
- Held 1<sup>st</sup> annual Easter Bone Biscuit Hunt
- Took over Fall Youth Soccer Program that included 96 teams when the City defaulted.
- Created new Stroller Workout Program at Lake Mayer
- Created new Mommy and Me water aerobics class at Aquatic Center
- Started a new quarterly Starfish Swim Meet
- Formed a new Chatham County Aquatic Center Triathlon Class
- Created a Boy Scout swimming merit badge program
- Taught over 1,000 children swim lessons during 2010
- Partnered with Safe Kids and Board of Education to create a Water Safety Curriculum

- Hosted Georgia State 14 and Under State Championship Swim Meet
- Installed security cameras at Charlie Brooks Park and the Wilmington Drop Off Center
- Awarded contract for the operation and management of the weightlifting center
- Awarded contract for a Special Needs Program at the weightlifting center
- Awarded janitorial contract for the weightlifting center
- Applied for a water system permit at Kings Ferry Boat Ramp/Park
- Re-built and upgraded the Winterberry sanitary sewer lift station
- Initiated a phasing in of wireless water meters
- Replaced Paxton Well building

#### **Information and Communication Services (ICS) achievements**

- Accommodated several departmental moves, renovations, and relocations
- First year of PC Replacement Plan executed successfully
- Rebuilt servers supporting Emergency Operations (EOC)
- Upgraded servers for Court Information System
- Assisted with video conferencing for Courts for prisoner court appearances
- Connected Brooks Park to the network for video surveillance
- Connected Recycling Center, Animal Control, and Health Department to network
- Completed networking required for the new Records Center in Garden City
- Implemented On-Net Surveillance Systems IP camera management system with approximately 60 cameras
- Supported the content on the old website and added pointers to new departmental websites
- Designed and developed individual websites for:
  - Aquatic Center
  - Board of Assessors
  - Board of Elections
  - Board of Registrars
  - Bonding Company Dashboard
  - Building Safety & Regulatory Services
  - Department of Engineering

- District Attorney
- Mosquito Control
- Parks & Recreation
- Savannah-Chatham Animal Control
- Tax Commissioner
- Minority/Women Business Enterprise
- Developed Property Sales website
- Upgraded the Property Record Card website
- Numerous SharePoint projects including:
  - ICS Liaison Dashboard
  - Eastern Judicial Circuit Data Exchange
- Assisted DA in a major renovation project which included the running of all computer and phone lines. Coordinated with vendors to work on the weekends to get the job done with little down time for the D.A. staff.
- Coordinated and moved Records from Southside and Downtown Locations to the new Garden City Records Facility
- Worked with Police on re-organization of their Dispatch Room. Combination of fire and 911 operators and call takers.
- Assist with plans for Commerce Building. Get phone service in building for alarms.
- Public Works Project: Assist with moving of all Computer, Phone and cable out of the old Condemned building and re-route it so that the Old Condemned building could be removed.
- Started service plans for new buildings at Public Works and Fleet.
- Work on upgrading of phone systems for Old and New Courthouse systems.
- Upgraded Tapit Call Accounting system, long distance reporting software that keeps track of all employee-made calls.

#### **Administrative Services achievements**

- Completed move to the new Garden City facility. Relocated 45,000 boxes, 25,000 maps, 3000 books to new facility.
- Established an in-house destruction facility for recycling of shredded material.
- Document Imaging/Microfilming (Archive Writer) program in operation.
- This past year the Print Shop made great strides to improve efficiency and accuracy in a system called the Connect plus 3000, which has moved the mail room to the next level, both in terms of productivity and capability.



### **Juvenile Court achievements**

- Judge LeRoy Burke, III, selected by Georgia Supreme Court Chief Justice Carol Hunstein as one of five Georgia jurists to take part in the Advanced Science and Technology Adjudicator Resource judge's movement.
- Judge John W. Beam, Jr., received the Judge Aaron Cohn Award from the Council of Juvenile Court Judges
- Juvenile Court was awarded the \$250,000 Judge Sanford Jones Memorial Grant for the GERL (Girls Enriched and Responsibly Living) Pilot Program
- Juvenile Court was awarded a \$349,000 grant from Office of Juvenile Justice and Delinquency Prevention (OJJDP) for our Family Dependency Treatment Court (FDTC)
- Juvenile Court received \$9,500 toward our Restitution Work Program Grant which allows Juvenile offenders to work and earn money to pay toward court ordered restitution
- Juvenile Court collected \$48,939 in restitution
- Juvenile Court disbursed \$60,846 in restitution to victims of crimes
- Juvenile Court had 96 successful mediations in 2010
- Court staff made over 21,250 contacts regarding children under the Court's jurisdiction
- 265 children performed 3,056 hours of community service in our community
- 102 children completed the Community Works Program
- 147 children completed the Youth Educational Shoplifting Program (YES)
- 11 children completed the Baby Think It Over program
- The Judicial Citizen Review panel reviewed 346 cases
- The Juvenile Mental Health Court has served 21 children and their families
- The Mental Health Clinician completed 253 assessments on children under the Court's jurisdiction.
- The Family Dependency Treatment Court has served 29 parents for a positive impact on 84 biological children and 6 grandchildren
- Juvenile Court implemented video conferencing
- Juvenile Courthouse renovations to the holding cells and Judge's wing completed

### **Counter Narcotics Team (CNT) achievements**

- The Chatham-Savannah Counter Narcotics Team (CNT) became a State Certified Agency on May 31, 2010.
- In 2010 CNT received 481 drug complaints from all sources, (CNT Hotline, CrimeStoppers, etc.), and investigated 467 of these complaints. In 2010 CNT undercover operations made 218 actual drug buys, and conducted 923 drug operations, 46 were joint investigation with DEA, ATF, IRS, GBI, NCIS, and US Customs (ICE). CNT seized over 5.7 million dollars worth of drugs, 117 firearms, \$164,000 in currency, and 28 vehicles.
- CNT agents completed 7,942 hours of advanced training and provided 1430 hours in assistance to other agencies (non-drug investigations related training, drug awareness programs, etc.) 510 hours prosecutorial court time, (courtroom testimony). Starting December of 2009 through May 2010, the entire Major Case team was assigned to a joint OCDETF investigation with DEA, ICE, SCMPD, and the Sheriff's Department. This long term investigation included (9) wire intercepts (Title III/phone taps) which concluded in May 2010 when a warrant sweep was conducted. During the warrant sweep agents executed eight (8) warrants simultaneously in Savannah, Pooler, and Garden City area. This investigation led to the seizure of over 350 pounds of marijuana, various pharmaceutical medications, approximately 17 handguns, 8 rifles, approximately \$58,000 in currency, 9 vehicles, and other items to include a computer, large screen television, four wheelers, and commercial air compressors (all of which has been forfeited and awarded to CNT). In addition to the drugs and property seized, approximately fifty (50) subjects were indicted on Federal and State drug charges as a result of the OCDETF investigation.
- Also, during 2010 CNT saw some alarming trends involving indoor marijuana grows, methamphetamine labs, and the increase in pharmaceutical (Oxycontin) distribution organizations. During the year CNT executed search warrants on approximately one dozen (12) of these "grows" which have become increasingly more elaborate which yield marijuana plants with a much higher THC content. The largest of these "grows" was seized in April where two different houses were involved in the operation. A total of over 850 marijuana plants were seized along with large scale lighting and irrigation systems from the two structures.
- CNT saw a definite increase in the number of methamphetamine lab investigations in 2010 due to simpler manufacturing process called the "shake and bake" or the "one pot method." Agents have responded to meth labs in vehicles, hotels, and residential neighborhoods. Two of the largest labs during the year were seized from mobile homes of which one was completely destroyed by fire.

**Safety Net Planning Council (CCSNPC) achievements**

- In the five year period between 2004 and 2009, the CCSNPC system of providers expanded access to care for un/underinsured citizens by 53% in patient visits and 48% in total number of patients served.
- CCSNPC received the prestigious Joseph D. Greene Community Service Award from the Healthcare Georgia Foundation for excellence in advancing health and healthcare in Georgia as a collaborative.
- CCSNPC's ongoing efforts to ensure patients' ability to obtain the medications they need to stay well has paid off for our community. In 2009, providers logged over \$11 million in prescriptions provided to over 12,000 patients. Much of this was due to the innovative programs implemented by MedBank, a CCSNPC partner.
- As of February 2011, CCSNPC's grant funded projects engaged over 50 specialty physicians to provide care for the County's uninsured. Services provided include but were not limited to orthopedics, ophthalmology, ENT, surgery, gastroenterology, radiology and much needed colorectal cancer screenings.
- The Health Information Exchange, ChathamHealthLink, continued to grow and add functionality during the pilot project. Currently over 120,000 patient encounters have been recorded in the central database from the pilot partners- Memorial University Medical Center and JCLewis Primary Health Care.
- The CCSNPC website, [www.chathamsafetynet.org](http://www.chathamsafetynet.org), continues to provide a resource for information about our healthcare resources. A section describing ChathamHealthLink has been added to increase knowledge and awareness of the importance of technology in provider communication and efficiency.

**Metropolitan Planning Commission (MPC) achievements**

- Designed and presented, with the National Oceanic and Atmospheric Administration (NOAA), the first "Adapting to Coastal Risk" workshop from which the MPC Climate Change Action Plan was drafted
- Updated the Service Delivery Strategy for all municipalities and Chatham County to ensure Qualified Local Government status
- Prepared a neighborhood association database for all neighborhoods in Unincorporated Chatham County for inclusion on SAGIS
- Prepared and revised unified zoning map and revisions to the Future Development map
- Held eleven (11) community meetings to discuss concept of zoning and to introduce the public to the Unified Zoning Ordinance

- Received letter of acknowledgement and commendation from command staff at Fort Stewart Hunter Army Airfield regarding zoning efforts to protect the airfield
- Received ARRA (stimulus) funding and launched the SR 204 Corridor study, the SR 21 Corridor study and the US 80 Bridges study

#### **Mosquito Control achievements**

- Mosquito Control completed a ditching project in the Kings Island spoil area following a new ditching protocol. This was the second project completed using this protocol that is intended to drain water before mosquitoes can breed throughout the spoil area.
- Mosquito Control staff served as president of the Georgia and Mid-Atlantic Mosquito Control Associations and the American Mosquito Control Pilots Association.
- Mosquito Control hosted a visit from Department of Agriculture pesticide field inspectors and discussed new pesticide reporting requirements under the National Pollution Discharge Elimination System.
- In cooperation with the Information and Communication Services Department, Mosquito Control completed one of the five-year goals by updating the department website.
- Mosquito Control staff and the Chatham County Sheriff's Department were featured in a newsletter of the Georgia Chapter of the Alzheimer's Association for bringing Project Lifesaver to Chatham County.
- Mosquito Control completed a five-year goal in selling an airplane, purchasing a helicopter and training our pilot/mechanic to fly helicopters. Without adding additional staff, this will provide greater depth and flexibility to accomplish all Chatham County aerial missions to include Mosquito Control, Chatham Emergency Management and Savannah-Chatham Metropolitan Police Department support operations.
- Mosquito Control aviation staff were principals in bringing the annual meeting of the National Agricultural Aviation Association (NAAA) to Savannah. The meeting was hugely successful, infusing the local economy with an estimated \$1.3 million. Subsequently, the NAAA has agreed to hold at least two more meetings in our community.

#### **Clerk of Superior Court achievements**

- Took responsibility for 50% of the Chatham County Records (including all State Court Records)
- Implemented an electronic request and transfer system for records and information between the records center and Judicial Courthouse
- Implemented a work program with Coastal Center for Development Services

- Assumed managerial and supervisory responsibility for the Board of Equalization
- Implemented E-Notary and E-UCCs through the Georgia Superior Court Clerk's Cooperative

#### **Chatham County Cooperative Extension achievements**

- Chatham County 4-H Agent position was filled with Chatham County and University of Georgia providing joint funding for this full time position.
- 4-H Agent provides educational programming to more than 38 sites in Chatham County. Programming is conducted in local Savannah-Chatham County Public Schools and local communities with trained adult, teacher and parent volunteers working with County 4-H agent.
- Chatham County 4-H members (5<sup>th</sup> grade to age 19) have competed at the Southeast District and State levels with a record number of winners from Chatham County at Junior and Senior levels.
- Chatham County Energy and Weatherization 100% grant funded positions have provided valuable educational outreach to Chatham County residents that meet program guidelines for assistance. This program works in collaboration with the Economic Opportunity Authority (EOA).
- Chatham County Agriculture/Horticulture Agent has provided assistance to citizens with residential and commercial research-based outreach for turf, trees, vegetables, fruit, and plants.
- Soil and water tests are processed daily. Clients pay a user fee for service.
- Master Gardener classes (participant fee is charged) and coordination of the Coastal Master Gardener Association has annually provided a trained group of horticulture volunteers to give assistance to numerous neighborhood, community organization and school gardening networks in addition to serving as Extension volunteers on a variety of Chatham County Extension community projects.
- Expanded Food and Nutrition Program (EFNEP) provides nutrition education to women and children receiving WIC benefits through a series of educational classes. EFNEP Agent and two EFNEP program assistants deliver program in Chatham County and bring federal/state funding to cover the expenses of program outreach to local citizens throughout the County.
- Several free monthly newsletters are distributed to Chatham County residents on Chatham County's website and the Chatham County Extension website in the areas of diabetes, parenting, horticulture, and consumer education updates to benefit families and senior citizens.
- Georgia Traffic Injury Prevention Program (GTIPP) is promoted through County Extension.

- Certification programs are provided for citizens through County Extension and a user fee is paid by the client. Programs include: Child Care, Green Industry Trainings, Serv-Safe, Master Naturalist and Master Gardener just to name a few.
- Chatham County Extension continues to secure collaborations for all program areas where new funding opportunities are secured to cover program costs and operate within the budget.

#### **Bamboo Farm and Coastal Gardens achievements**

- Expansion of demonstration gardens, including Camellia, Iris, Day Lily, Vegetable and Fruit, Herb, Banana, Xeriscape, Cottage Garden, Rose, and Bamboo Collection, continue to be implemented with a combination of Chatham County funding, horticulture organizations funding, citizen donations, and University of Georgia funding.
- Addition of Blueberry Pick Your Own Project has been planted which will take several years to mature for annual harvesting and will add revenues to facility operations. Strawberry and Blackberry Pick Your Own Projects are ongoing with annual revenue being used to fund facility operations.
- Plant signage has been implemented through citizen donations and grants. This process is ongoing as funding is secured.
- Bamboo Farm and Coastal Gardens has an estimated annual visitation of more than 100,000.
- Facilities have been upgraded for citizen use including conference center, education annex, classrooms, and pavilion with funding from Chatham County, University of Georgia, Friends of Coastal Gardens and citizen donations. Improvements included electrical upgrades, well maintenance and upgrades, lakes maintenance, greenhouses improvements, technology upgrades.
- Banana research project is ongoing with grant funding in addition to local citizen funding.
- Roots and Shoots programming has been provided to school groups with Master Gardeners serving as volunteer teachers to students with coordination with Chatham County Extension Agriculture/Horticulture Agent. Students do not pay to attend sessions.
- Master Gardeners serve as trained volunteers to assist with horticulture tours, programming, demo gardens maintenance and participate in fundraising events.
- Friends of Coastal Gardens have provided leadership with fundraising activities, developing a master plan in addition to a strategic plan for implementation. Chatham County Cooperative Extension County Coordinator has provided support to these citizen volunteers.

- Friends members are proactive in seeking additional funding streams to continue to build collaboration with new stakeholders and supporters.
- Chatham County Cooperative Extension Agents and staff provide educational classes, courses, tours, demonstrations at the Bamboo Farm and Coastal Gardens in the many areas of outreach, including agriculture, horticulture, environmental education, food safety/food preservation, food/ nutrition, child care/parenting, housing and energy conservation, money management and 4-H programming. User fees apply for some specific programming held at site.

#### **Building Safety and Regulatory Services achievements**

- Construction of the Tatenville Community Center addition
- Participation in International Code Council “Building Safety Month” (May)
- Participation in Homebuilders Association of Greater Savannah “Southern Home Show”
- Conduct construction code and county ordinance training/updates for local homebuilders and architects
- Development and delivery of construction code lecture series for the Residential Construction Management Program at Savannah Technical College.

#### **District Attorney’s Office achievements**

- The Early Intervention Program (EIP) resolved its 1,000<sup>th</sup> felony case for the year in November 2010, the second consecutive year in which the EIP has resolved in excess of 1,000 felony cases.
- By the end of 2010, EIP attorneys resolved a total of 1,174 felony cases in the Courts of Chatham County—one of the highest case disposition totals in the entire history of the Early Intervention Program.
- For the second consecutive year, the EIP terminated approximately 43% of all felony cases processed by the group, far in excess of the 32% goal set by the DA and the EIP Deputy Chief in January 2009.
- The EIP exceeded its monthly case disposition goal of 32% for the 17<sup>th</sup> straight month in August of 2010.
- A study revealed that the EIP routinely ended cases it resolves in an average time of approximately 30 days after the offender’s arrest.
- The EIP’s intensive efforts to speed Chatham’s felony cases to quick, appropriate resolution saved the Sheriff and the jail operation more than \$2.6 million in 2010.

- Special Victim's Unit (SVU) developed and supplemented a handbook of Domestic Violence prosecutor practices and procedures.
- SVU's first Internet Crimes against Children Trial in Chatham County, culminated in guilty verdicts and a sentence of 15 years with three years in prison.
- SVU's first jury trial involving elder abuse charges for a violent crime.
- Superior Court Division achieved a 95% jury trial conviction rate.
- State Court Division decreased the time between the delivery of warrants and citations from the State Court Clerk's office to the DA's Office for accusation, from 8 - 12 months to 3 months.
- State Court Division processed 1,222 DUI cases, which is a 59% increase over 2008.
- Juvenile Court Division Truancy Intervention Case Manager provided pre-prosecution assistance to 41 families.
- Administrative Support Services instituted a computer automated personnel leave procedure which increased process efficiency for leave and payroll processing.

#### **Chatham Apprentice Program achievements**

- 82% Job Placement for CAP graduates
- Obtained independent demolition project at YMCA
- Provided technical assistance to Moses Jackson Community Center for Warehousing and Manufacturing programs.
- Expanded the life skills component to include Introduction to Green Building 101.
- Provided introductory rain barrel Installation training to CAP graduates.
- Provided paid training on deconstruction project for Shuman Elementary School Garden Project.

#### **Finance Department achievements**

- Received the 22<sup>nd</sup> Distinguished Budget Presentation award from the Government Finance Officers Association for the fiscal year July 1, 2010, through June 30, 2011
- Prepared the 2011 Capital Improvement Plan workbook that consolidated departmental capital requests into one document. The workbook lists over \$107 million in projects.
- For the 27<sup>th</sup> consecutive year, the County was awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the fiscal year ended June 30, 2010.



- Finance implemented a new software billing system for the False Alarm Ordinance and hired a part-time employee to manage the system and collections.
- Finance assumed administrative and financial responsibilities for Chatham Area Transit under a contract between the Transit Authority and the County.
- Finance developed financial policies tailored for the implementation of GASB Statement 54 which modified fund balance categories for financial reporting purposes.
- Finance's utility billing office implemented a write-off feature in the financial software system and also implemented the use of the meter reading import feature to eliminate manual keying of readings and reduce processing time.
- Finance implemented the use of the journal entry import feature to reduce manual keying and processing time.
- Finance's utility billing office is tagging adjustments each month by type such as leaks, bad meters, billing errors, late fees forgiven, etc. This should provide useful information for revenue variations.
- Finance's utility billing office now maintains a spreadsheet tracking the time frame per cycle between receiving meter readings, requesting re-reads, receiving re-reads, date bills mailed out against our scheduled due date. This has helped to keep staff on track with meeting the billing deadline and helped identify the causes of not meeting deadline.
- Finance's utility billing office is maintaining a call log for customer meter re-reading request. This will ensure that all customers will get a return call on their re-read request and provides better communication with our customers.
- Established a procedure to coordinate with Fleet and the District Attorney's Office to initiate recovery for County assets damaged by uninsured drivers.
- Revised the quick reference "accident package" for placement in all County vehicles.
- Established a procedure for compliance with Section 111 of the Medicare/Medicaid/SCHIP Extension Act of 2007 for reporting Workers' Compensation claims.
- Initiated a program for compliance with the reporting requirements, documentation, and proper payment of Medicare Conditional Payments.

#### **Internal Audit achievements**

- Performed review of (3) years of Recorder's Court fines and fees processing (as well as SCMPD citation activity) to identify causes of revenue decline.

### **Public Information Office achievements**

- Promoted "Celebrate 2010" Events including:
  - Animal Shelter Opening
  - Groundbreaking of New Skidaway Island Bridge
  - Opening of New Records Center
  - New Communications Tower
  - Mother Mathilda Beasley Park projects
- Created "The Wellness TV" for Channel 16, over two hours of wellness and health related programs that run five days a week.
- Produced Public Service Announcement and partnered with WSAV to promote Voter Registration.
- Partnered with WSAV to promote CEMA and Hurricane Preparedness.
- Partnered with WRHQ 105.3 to promote Hurricane Preparedness.

### **Live Oak Public Libraries**

- The seventh annual Savannah Children's Book Festival held on November 13, 2010, brought over 35,000 people of all ages to Forsyth Park to enjoy a multitude of local and national authors, illustrators, and performers to celebrate the joy of reading. The festival continues to grow beyond a one-day event. This year we received more than 330 entries for the poster contest and 688 for the poetry contest. School visits, special story times and a one-day symposium on reaching reluctant readers are all part of our ever expanding festival.
- Georgia's annual statewide Summer Reading Program continues to be one of our most popular and well-attended programming events for families. During summer 2010, over 12,800 children and teens signed up to read during the summer and attended 483 entertaining and educational programs.
- Design work has begun on our Islands and Garden City Libraries. These new facilities will replace out-dated buildings. Like our Southwest Library, they will be LEED certified and have state-of-the-art technology.
- At our Southwest Library, we have enhanced the area by creating a park next to the building. A partnership with the Trustees Garden Club has afforded us the opportunity to develop a spectacular outdoor setting that blends with our facility and encourages residents to interact with us in a new and different way.

## CONCLUSION

Below is a summary of key dates in the budget and millage rate adoption calendar. Staff stands ready to provide a schedule of department presentations once dates and times convenient to you are identified.

Milestone Date	Budget Activity	Tax Digest Process
May 16 – June 10, 2011	Budget Workshops with County Departments	
May 27, 2011	Board conducts Public Hearing on Proposed Budget	
June 1, 2011		Year 2011 Digest provided to Finance for millage levy calculation
June 6 – 13, 2011	Final review/ revisions of Proposed Budget by the Board	
June 9 – July 8, 2011		Should the County propose a millage rate other than the rollback rate, three public notices, each one week apart, and three public hearings must be conducted prior to millage adoption
June 24, 2011	Adoption of the fiscal year 2011/2012 Budget by the Board	
July 8, 2011		Adoption of the Year 2011 County M&O, SSD and CAT millage levy by the Board

## ATTACHMENTS

- Attachment 1: Department Budget Requests showing Decision Packages and CIP requests (pages 56-128)
- Attachment 2: Chatham County Capital Improvement Program  
Five Year Projected Needs  
July 1, 2011, through June 30, 2014 (pages 129-133)
- Attachment 3: Historical Staffing Chart (page 134)
- Attachment 4: Chatham County Organizational Chart (page 135)
- Attachment 5: Departmental Cost Reductions (pages 136-140)
- Attachment 6: General Fund M&O and SSD Fund Revenue Expenditure Summaries (pages 141-153)

## BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Attachment 1

## County Commissioners

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001110	\$756,311	\$834,762	\$793,024	\$747,012	\$731,760	

<b>Department Cost Reduction Provided</b>					7,002	
Recommended Reduction Percentage Achieved:			0.8%			
Recommended Percentage Achieved			12.3%			
Recommended cut			\$96,000			
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

Clerk of Commision

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001130	\$102,491	\$103,277	\$98,113	\$103,277	\$103,277	

<b>Department Cost Reduction Provided</b>					0	
Recommended Reduction Percentage Achieved: 0.0%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**County Manager**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1001320</b>	<b>\$680,737</b>	<b>\$687,038</b>	<b>\$652,686</b>	<b>\$693,531</b>	<b>\$652,686</b>	

<b>Department Cost Reduction Provided</b>					34,352	
Recommended Reduction Percentage Achieved: 5.0%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Board of Elections**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001400	\$535,518	\$814,062	\$773,359	\$773,360	\$773,360	

<b>Department Cost Reduction Provided</b>				40,702	
Recommended Reduction Percentage Achieved: 5.00%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	
Multipurpose Training/Conference	70	ENHSMT	500,000	88	

1. Decision Package total does not include Department Cost Reduction Provided.



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Voter Registration**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001401	\$594,589	\$752,314	\$714,698	\$714,700	\$714,700	

<b>Department Cost Reduction Provided</b>				37,614											
Recommended Reduction Percentage Achieved: 5.00%															
<b>Priority # 1</b>															
<b>Priority # 2</b>															
<b>Priority # 3</b>															
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b> _____</td> <td style="width:10%; text-align: center;"><b>Rating</b></td> <td style="width:10%; text-align: center;"><b>Priority</b></td> <td style="width:10%; text-align: center;"><b>Amount</b></td> <td style="width:15%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td colspan="5" style="height: 100px;"></td> </tr> </table>						<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>											

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Finance**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1001510</b>	<b>\$2,197,373</b>	<b>\$2,320,026</b>	<b>\$2,204,025</b>	<b>\$2,235,132</b>	<b>\$2,203,193</b>	

<b>Department Cost Reduction Provided</b>					116,833	
Recommended Reduction Percentage Achieved: 5.0%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Purchasing

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001517	\$686,553	\$737,970	\$701,072	\$680,770	\$680,770	

<b>Department Cost Reduction Provided</b>				57,200	
Recommended Reduction Percentage Achieved: 7.75%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

County Attorney

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001530	\$970,366	\$951,310	\$903,745	\$875,040	\$875,040	

<b>Department Cost Reduction Provided</b>					76,270	
Recommended Reduction Percentage Achieved: 8.02%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Information & Communication Services**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001535	\$2,685,229	\$2,827,457	\$2,686,084	\$2,686,084	\$2,686,084	

<b>Department Cost Reduction Provided</b>				141,373	
Recommended Reduction Percentage Achieved: 5.00%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Notes:</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	
Network Access Control	81	MAINT	75,000	42	
New Storage Area Network	81	MAINT	250,000	43	
Radio System Data Capability Expansion	71	ENHSMT	150,000	87	
Proxy Upgrade	66	MAINT	50,000	105	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Communications**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001536	\$612,095	\$703,648	\$668,466	\$668,466	\$669,666	

<b>Department Cost Reduction Provided</b>					33,982	
Recommended Reduction Percentage Achieved: 4.83%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Human Resources**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1001540</b>	<b>\$1,249,541</b>	<b>\$1,303,495</b>	<b>\$1,238,320</b>	<b>\$1,168,570</b>	<b>\$1,168,570</b>	

<b>Department Cost Reduction Provided</b>				134,925											
Recommended Reduction Percentage Achieved: 10.35%															
<b>Priority # 1</b>															
<b>Priority # 2</b>															
<b>Priority # 3</b>															
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b> _____</td> <td style="width:10%; text-align: center;"><b>Rating</b></td> <td style="width:10%; text-align: center;"><b>Priority</b></td> <td style="width:15%; text-align: center;"><b>Amount</b></td> <td style="width:20%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td colspan="5" style="height: 60px;"></td> </tr> </table>						<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>											

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Pool for Temporary Labor

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001541	\$170,099	\$183,450	\$174,278	\$174,260	\$0	

Priority # 1		
--------------	--	--

Priority # 2		
--------------	--	--

**Notes:**  
**Recommended Reduction Percentage Achieved:** 100.00%

Recommended base would eliminate all funding for temporary labor through the Pool for Temporary Labor as of July 1, 2011. The following list of departments do not reimburse the Pool for Temporary Labor and will be impacted by the recommended budget:

- Administrative Services (1) - Maintenance Wkr I
- Building Safety (1) - Clerical Asst 2
- Clerk of Commission (1) - Admin Asst I
- Court Administrator (1) - Admin Asst I
- Facilities Maintenance (1) - Parking Attendant
- Fleet Operations (1) - Clerical Asst IV
- Human Resources (2) - Clerical Asst IV
- State Court (1) - Admin Asst I

CIP:	Rating	Priority	Amount	CIP Book

1. Decision Package total does not include Department Cost Reduction Provided.



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Tax Commissioner**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1001545</b>	<b>\$4,663,156</b>	<b>\$4,752,698</b>	<b>\$4,515,063</b>	<b>\$4,824,816</b>	<b>\$4,515,063</b>	

<b>Department Cost Reduction Provided</b>					237,635	
Involuntary Reduction Percentage Achieved: 5.0%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Tax Assessor**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001550	\$4,525,562	\$4,924,699	\$4,678,464	\$4,678,333	\$4,678,333	

<b>Department Cost Reduction Provided</b>				246,366	
Recommended Reduction Percentage Achieved: 5.0%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	
Replace Computers/ Printers		66 MAINT	35,200	104	
Replace Office Furniture		65 MAINT	338,000	109	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Board of Equalization**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1001551</b>	<b>\$91,825</b>	<b>\$171,443</b>	<b>\$162,871</b>	<b>\$162,870</b>	<b>\$162,870</b>	

<b>Department Cost Reduction Provided</b>				8,573	
Recommended Reduction Percentage Achieved: 5.00%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**ADA Compliance**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
1001556	\$154,922	\$133,970	\$127,272	\$127,270	\$127,270	

<b>Department Cost Reduction Provided</b>				6,700	
Recommended Reduction Percentage Achieved: 5.00%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Internal Audit

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001560	\$435,005	\$460,459	\$437,436	\$453,440	\$453,440	

<b>Department Cost Reduction Provided</b>				7,019	
Recommended Reduction Percentage Achieved: 1.52%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Facilities Maintenance**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001565	\$2,187,501	\$2,590,250	\$2,460,738	\$2,506,290	\$2,506,290	

<b>Department Cost Reduction Provided</b>	83,960	
Recommended Reduction Percentage Achieved: 3.24%		
<b>Priority # 1</b>		
<b>Priority # 2</b>		
<b>Priority # 3</b>		
<b>CIP:</b> Installation of Mylar Film Marble Floor Reconditioning - Old Courthouse Re-roof - Old Courthouse	<b>Rating</b> 84 79 79	<b>Priority</b> ENHSMT MAINT MAINT
	<b>Amount</b> 76,000 33,000 133,000	<b>CIP Book</b> 33 47 48

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Fleet Operations**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001567	\$820,631	\$880,930	\$836,884	\$831,990	\$831,990	\$76,860

<b>Department Cost Reduction Provided</b>				48,940	
Recommended Reduction Percentage Achieved: 5.56%					
<b>Priority # 1      Garage Superintendent</b>					64,030
Due to the increase in workload and responsibility, it is necessary to request one additional position. With the responsibilities of over 1,000 pieces of equipment and vehicles as well as the agreement to provide more service to the City of Thunderbolt, it is necessary for an increase in staff.					
<b>Priority # 2      Clerical Asst. III</b>					12,830
Due to the increase in workload and responsibility, it is necessary to request additional clerical staff to ensure timely billing and records maintenance. At the minimum, a Part Time Clerical Asst. III position is needed. Recently, one administrative person retired with 22 years of experience; the loss of this level of experience has greatly impacted the department's day to day administration.					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Fleet Services Relocation - Casey Canal Basin		105	CRITICAL	2,500,000	20
Fleet Replacement - General M&O		82	MAINT	403,000	41
Mobile Jack Lift System		70	ENHSMT	50,000	89

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Public Information Office**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 10/11 Amended Budget</b>	<b>FY 11/12 Total Request</b>	<b>FY 11/12 Recommended</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1001570</b>	<b>\$97,474</b>	<b>\$120,974</b>	<b>\$125,761</b>	<b>\$114,925</b>	<b>\$114,925</b>	

<b>Department Cost Reduction Provided</b>					6,049	
Recommended Reduction Percentage Achieved: 5.0%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Administrative Services**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1001580	\$839,544	\$900,898	\$855,853	\$1,033,855	\$1,011,155	

<b>Department Cost Reduction Provided</b>						
Recommended Reduction Percentage Achieved: 0.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Court Administrator**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002100</b>	<b>\$3,353,152</b>	<b>\$3,343,914</b>	<b>\$3,176,718</b>	<b>\$3,351,356</b>	<b>\$3,351,356</b>	

**Department Cost Reduction Provided**

Recommended Reduction Percentage Achieved: 0.00%

**Priority # 1**

**Priority # 2**

**Notes:**

**CIP:**

	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Superior Court/State Court/Magistrate Court				
Purchase of Judicial Case Management Computer System	66	ENHSMT	833,334	103

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Court Expenditures**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002110</b>	<b>\$830,653</b>	<b>\$780,945</b>	<b>\$741,898</b>	<b>\$741,898</b>	<b>\$741,898</b>	

<b>Department Cost Reduction Provided</b>					39,047																
Recommended Reduction Percentage Achieved: 5.00%																					
<b>Priority # 1</b>																					
<b>Priority # 2</b>																					
<b>Notes:</b>																					
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b></td> <td style="width:15%; text-align: center;"><b>Rating</b></td> <td style="width:15%; text-align: center;"><b>Priority</b></td> <td style="width:15%; text-align: center;"><b>Amount</b></td> <td style="width:10%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td>Superior Court/State Court/Magistrate Court</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Purchase of Judicial Case management Computer System</td> <td align="center">66</td> <td align="center">ENHSMT</td> <td align="right">833,334</td> <td align="right">103</td> </tr> </table>							<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	Superior Court/State Court/Magistrate Court					Purchase of Judicial Case management Computer System	66	ENHSMT	833,334	103
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>																	
Superior Court/State Court/Magistrate Court																					
Purchase of Judicial Case management Computer System	66	ENHSMT	833,334	103																	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

## Alternative Dispute Resolution

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1002120	\$141,250	\$154,016	\$146,315	\$146,315	\$145,823	

Department Cost Reduction Provided		8,193	
Recommended Reduction Percentage Achieved: 5.32%			
Priority # 1			
Priority # 2			
Notes:			
CIP:	Rating	Priority	Amount
			CIP Book

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Clerk of Superior Court**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002180</b>	<b>\$2,502,103</b>	<b>\$2,698,079</b>	<b>\$2,563,175</b>	<b>\$2,644,313</b>	<b>\$2,609,372</b>	

<b>Department Cost Reduction Provided</b>					88,707											
Recommended Reduction Percentage Achieved: 3.29%																
<b>Priority # 1</b>																
<b>Priority # 2</b>																
<b>Notes:</b>																
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b></td> <td style="width:15%; text-align: center;"><b>Rating</b></td> <td style="width:15%; text-align: center;"><b>Priority</b></td> <td style="width:15%; text-align: center;"><b>Amount</b></td> <td style="width:10%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td>Purchase of Judicial Case Management Computer System</td> <td align="center">66</td> <td align="center">ENHSMT</td> <td align="right">833,334</td> <td align="center">103</td> </tr> </table>							<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	Purchase of Judicial Case Management Computer System	66	ENHSMT	833,334	103
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												
Purchase of Judicial Case Management Computer System	66	ENHSMT	833,334	103												

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**District Attorney**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002200</b>	<b>\$5,569,763</b>	<b>\$5,582,140</b>	<b>\$5,303,033</b>	<b>\$5,303,033</b>	<b>\$5,303,033</b>	

<b>Department Cost Reduction Provided</b>					279,107											
Recommended Reduction Percentage Achived: 5.00%																
<b>Priority # 1</b>																
<b>Priority # 2</b>																
<b>Notes:</b>																
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b></td> <td style="width:15%; text-align: center;"><b>Rating</b></td> <td style="width:15%; text-align: center;"><b>Priority</b></td> <td style="width:15%; text-align: center;"><b>Amount</b></td> <td style="width:10%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td style="height: 50px;"></td> <td></td> <td></td> <td></td> <td></td> </tr> </table>							<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Victim Witness**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
1002210	\$659,593	\$663,412	\$630,241	\$619,278	\$630,241	

<b>Department Cost Reduction Provided</b>					33,171	
Recommended Reduction Percentage Achieved: 5.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**State Court Judges**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1002300	\$1,245,082	\$1,298,610	\$1,233,680	\$1,281,267	\$1,281,267	

<b>Department Cost Reduction Provided</b>				17,343	
Recommended Reduction Percentage Achieved: 1.34%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Notes:</b>   					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Superior Court/State Court/Magistrate Court					
Purchase of Judicial Case Management Computer System		66	ENHSMT	833,334	103

1. Decision Package total does not include Department Cost Reduction Provided.



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**State Court Clerk**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002310</b>	<b>\$1,220,956</b>	<b>\$1,289,930</b>	<b>\$1,225,434</b>	<b>\$1,257,843</b>	<b>\$1,257,843</b>	

**Department Cost Reduction Provided**

32,087

Recommended Reduction Percentage Achieved: 2.49%

**Priority # 1**

**Priority # 2**

**Notes:**

**CIP:**

**Rating**

**Priority**

**Amount**

**CIP Book**

Superior Court/State Court/Magistrate Court

Purchase of Judicial Case Management Computer System

66

ENHSMT

833,334

103

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**DUI Court**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002320</b>	<b>\$213,935</b>	<b>\$216,153</b>	<b>\$205,345</b>	<b>\$223,207</b>	<b>\$223,207</b>	

<b>Department Cost Reduction Provided</b>						
Recommended Reduction Percentage Achieved: 0.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	
Purchase of Judicial Case Management Computer System		66	ENHSMT	833,334	103	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Magistrate Court**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002400</b>	<b>\$1,307,167</b>	<b>\$1,374,104</b>	<b>\$1,305,399</b>	<b>\$1,305,399</b>	<b>\$1,305,399</b>	

**Department Cost Reduction Provided**

68,705

Recommended Reduction Percentage Achieved: 5.00%

**Priority # 1**

**Priority # 2**

**Notes:**

**CIP:**

Purchase of Judicial Case Management Computer System

**Rating**

66

**Priority**

ENHSMT

**Amount**

833,334

**CIP Book**

103

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Probate Court**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002450</b>	<b>\$766,297</b>	<b>\$866,131</b>	<b>\$822,824</b>	<b>\$822,824</b>	<b>\$822,824</b>	

<b>Department Cost Reduction Provided</b>					43,307	
Recommended Reduction Percentage Achieved: 5.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Probate Court Filing Fees**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1002451	\$186,082	\$150,000	\$142,500	\$142,500	\$142,500	

<b>Department Cost Reduction Provided</b>					7,500											
Recommended Reduction Percentage Achieved: 5.00%																
<b>Priority # 1</b>																
<b>Priority # 2</b>																
<b>Notes:</b>																
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b></td> <td style="width:15%; text-align: center;"><b>Rating</b></td> <td style="width:15%; text-align: center;"><b>Priority</b></td> <td style="width:15%; text-align: center;"><b>Amount</b></td> <td style="width:10%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td colspan="5" style="height: 50px;"></td> </tr> </table>							<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Juvenile Court**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1002600	\$4,556,959	\$4,616,336	\$4,385,519	\$4,521,006	\$4,521,006	

<b>Department Cost Reduction Provided</b>	95,330																
Recommended Reduction Percentage Achieved: 2.07%																	
<b>Priority # 1</b>																	
<b>Priority # 2</b>																	
<b>Notes:</b>																	
<table border="0" style="width:100%;"> <tr> <td style="width:40%;"><b>CIP:</b></td> <td style="width:10%; text-align: center;"><b>Rating</b></td> <td style="width:15%; text-align: center;"><b>Priority</b></td> <td style="width:20%; text-align: center;"><b>Amount</b></td> <td style="width:15%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td>Replacement of roof at the Juvenile Courthouse</td> <td style="text-align: center;">84</td> <td style="text-align: center;">MAINT</td> <td style="text-align: right;">94,665</td> <td style="text-align: right;">34</td> </tr> <tr> <td>Hurricane Protection - Juvenile Court</td> <td style="text-align: center;">69</td> <td style="text-align: center;">ENHSMT</td> <td style="text-align: right;">101,753</td> <td style="text-align: right;">91</td> </tr> </table>			<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	Replacement of roof at the Juvenile Courthouse	84	MAINT	94,665	34	Hurricane Protection - Juvenile Court	69	ENHSMT	101,753	91
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>													
Replacement of roof at the Juvenile Courthouse	84	MAINT	94,665	34													
Hurricane Protection - Juvenile Court	69	ENHSMT	101,753	91													

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Grand Jury**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002700</b>	<b>\$8,930</b>	<b>\$22,660</b>	<b>\$21,527</b>	<b>\$21,525</b>	<b>\$21,525</b>	

<b>Department Cost Reduction Provided</b>					1,135											
Recommended Reduction Percentage Achieved: 5.01%																
<b>Priority # 1</b>																
<b>Priority # 2</b>																
<b>Notes:</b>																
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b></td> <td style="width:15%;"><b>Rating</b></td> <td style="width:15%;"><b>Priority</b></td> <td style="width:15%;"><b>Amount</b></td> <td style="width:10%;"><b>CIP Book</b></td> </tr> <tr> <td colspan="5" style="height: 60px;"></td> </tr> </table>							<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Public Defender**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Amended Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1002800</b>	<b>\$2,533,786</b>	<b>\$2,642,304</b>	<b>\$2,510,189</b>	<b>\$2,576,246</b>	<b>\$2,576,246</b>	

<b>Department Cost Reduction Provided</b>					66,058											
Recommended Reduction Percentage Achieved: 2.50%																
<b>Priority # 1</b>																
<b>Priority # 2</b>																
<b>Notes:</b>																
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b> _____</td> <td style="width:15%; text-align: center;"><b>Rating</b></td> <td style="width:15%; text-align: center;"><b>Priority</b></td> <td style="width:15%; text-align: center;"><b>Amount</b></td> <td style="width:10%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td colspan="5" style="height: 60px;"></td> </tr> </table>							<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												

1. Decision Package total does not include Department Cost Reduction Provided.



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

### Panel Attorneys - Public Defender

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1002810	\$896,133	\$1,228,984	\$1,167,535	\$1,167,535	\$1,167,535	

Department Cost Reduction Provided		61,449	
Recommended Reduction Percentage Achieved: 5.00%			
Priority # 1			
Priority # 2			
Notes:			
CIP:	Rating	Priority	Amount
			CIP Book

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Counter Narcotics Team

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1003222	\$4,383,124	\$4,640,254	\$4,408,241	\$4,491,344	\$4,244,961	

<b>Department Cost Reduction Provided</b>					135,293	
Recommended Department Reduction Percentage Achieved: 2.92% Recommended Reduction Percentage Achieved: 8.52% Recommended Program Cuts: \$260,000						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

Marine Patrol

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1003251	\$631,679	\$771,856	\$733,263	\$661,432	\$661,432	

<b>Department Cost Reduction Provided</b>					110,424	
Recommended Reduction Percentage Achieved: 14.31%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Sheriff**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1003300	\$9,597,260	\$10,107,380	\$9,602,011	\$9,798,000	\$9,798,000	

<b>Department Cost Reduction Provided</b>					309,380											
Recommended Reduction Percentage Achieved: 3.06%																
<b>Priority # 1</b>																
<b>Priority # 2</b>																
<b>Priority # 3</b>																
<table border="0"> <tr> <td><b>CIP:</b></td> <td><b>Rating</b></td> <td><b>Priority</b></td> <td><b>Amount</b></td> <td><b>CIP Book</b></td> </tr> <tr> <td> </td> <td> </td> <td> </td> <td> </td> <td> </td> </tr> </table>							<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Coroner**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 10/11 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1003700</b>	<b>\$305,644</b>	<b>\$324,142</b>	<b>\$307,935</b>	<b>\$307,935</b>	<b>\$307,935</b>	

<b>Department Cost Reduction Provided</b>					16,207	
Involuntary Reduction Percentage Achieved: 5.0%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Animal Control**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1003910</b>	<b>\$795,137</b>	<b>\$929,485</b>	<b>\$883,011</b>	<b>\$1,050,368</b>	<b>\$860,657</b>	<b>\$189,711</b>

<b>Department Cost Reduction Provided</b>					68,828											
Recommended Reduction Percentage Achieved: 7.40%																
<b>Priority # 1      New Positions - Two(2) Animal Care Assistants</b>						77,422										
<p>With the opening of the new Animal Control Shelter in June 2010, our capacity to hold animals has tripled. With more animals being kenneled, there are more kennels to clean continuously, feed, walk, provide preventive medication, meet and greet prospective adopters with dogs and cats, and our visitors has increased substantially. This year (Feb) a volunteer veterinarian has begun spaying and neutering some animals that have been impounded/abandoned at our shelter and staff is required to assist her during these procedures. With our focus on adoptions and less euthanasia, staff is working diligently with our newly formed volunteer group, Friends of Animal Control Team Savannah, in maintaining an animal and people friendly shelter.</p>																
<b>Priority # 2      New Positions - One(1) Administrative Clerk</b>						36,275										
<p>The Animal Control Unit administrative secretary has reassumed Animal Control dispatch as the 311 system and Metro Dispatch were utilized on a trial basis and proved unsuccessful. With the added duties of dispatching the Animal Control Officers, and the secretarial duties increasing substantially, the importance of having an assistant is urgently needed. Currently when the secretary is off, an Animal Control Officer is pulled off the street to handle the dispatch portion of her job. The administrative daily duties such as data entry, constant reports, roster updates, payroll, activity report collections and entry and batching of citations is compromised.</p>																
<b>Priority # 3      New Position - One(1) Animal Control Officer</b>						76,014										
<p>One additional Animal control Officer. The Animal Control Unit has consisted of five (5) Officers in excess of twenty five years. With the population increase, and geographic expanding for the Animal Control to respond to, delays in service are inevitable. This unit responds to multi-jurisdictions; Savannah, Garden city, Port Wentworth, Pooler, Bloomingdale, and all the unincorporated areas of Chatham County up to the three county lines (Bryan, Effingham and Jasper). Officers are on an on-call rotating call-out schedule. Currently one (1) Officer works on the weekend, and his/her days off are during the week days. With RDO's VAC, SICK, and IOD or unforeseen emergencies, this unit has become strictly reactive. This unit is Alarmingly Understaffed, and struggles to respond to calls in a timely fashion.</p>																
<b>Notes:</b>																
<table border="0"> <tr> <td><b>CIP:</b></td> <td><b>Rating</b></td> <td><b>Priority</b></td> <td><b>Amount</b></td> <td><b>CIP Book</b></td> </tr> <tr> <td> </td> <td> </td> <td> </td> <td> </td> <td> </td> </tr> </table>							<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Public Works - Canal Maintenance**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1004100	\$686,553	\$748,000	\$710,600	\$1,497,100	\$710,600	\$786,500

<b>Department Cost Reduction Provided</b>				37,400	
Recommended Reduction Percentage Achieved: 5.00%					
<b>Priority # 1<sup>2</sup></b>	<b>State Highway Maintenance Program</b>			<b>M&amp;O Increase =</b>	786,500
<p>Funding for additional maintenance on State Routes that are entryways into the County. Current funding levels at GDOT have visibly reduced the maintenance levels of state routes in the County. These state routes are entry ways into and through the County. In order to supplement GDOT maintenance, Staff estimated the cost to provide routine street sweeping (12 cycles per year), roadside mowing (6 cycles per year), median mowing (5 cycles per year) and guardrail trimming (2 cycles per year) on the following routes: (a) U.S. Highway 17 from Lynes Parkway to the Ogeechee River - \$181,500; (b) State Route 21 from Bourne Avenue to the County Line, -\$296,000; (c) U. S. Highway 80 from Wilmington River to Lazaretto Creek - \$128,000; (d) State Route 204 from Abercorn Extension to Forest River to I-95-\$181,000. This would be a line item reimbursement to the Public Works Budget from the M&amp;O done in the same way that the canal maintenance program is currently handled.</p>					
<b>Priority # 2</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

2. Priority # 1 is linked to Priority # 6 in 2704100 Public Works. In order to facilitate this decision package, additional staffing must be added to the 2704100 Public Work budget. The cost of these positions will be offset through a chargeback to the 1004100 Public Works - Canal Maintenance budget, which represents an overall increase in costs.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Bridges

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1004230	\$629,113	\$637,220	\$605,359	\$609,560	\$609,560	

<b>Department Cost Reduction Provided</b>					27,660	
Recommended Reduction Percentage Achieved: 4.34%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.



# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Chatham County Health Department

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1005110	\$1,315,750	\$1,315,750	\$1,249,963	\$1,249,963	\$1,249,963	

<b>Department Cost Reduction Provided</b>					65,787	
Recommended Reduction Percentage Achieved: 5.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Safety Net Planning Council**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1005115	\$80,000	\$80,000	\$76,000	\$76,000	\$80,000	

**Department Cost Reduction Provided**

0

Recommended Reduction Percentage Achieved: 0.00%

Although the Safety Net Planning Council offered the 5% reduction, per the County Manager's instruction, the Recommended Base at this time does not reflect the 5% reduction due to the direct impact to the Executive Director's position.

**Priority # 1**

**Priority # 2**

**Priority # 3**

**CIP:**

**Rating**

**Priority**

**Amount**

**CIP Book**

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Mosquito Control**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1005144	\$3,260,076	\$3,519,730	\$3,343,744	\$3,343,740	\$3,343,740	

<b>Department Cost Reduction Provided</b>				175,990																
Recommended Reduction Percentage Achieved: 5.00%																				
<b>Priority # 1</b>																				
<b>Priority # 2</b>																				
<b>Priority # 3</b>																				
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b></td> <td style="width:10%; text-align: center;"><b>Rating</b></td> <td style="width:10%; text-align: center;"><b>Priority</b></td> <td style="width:20%; text-align: center;"><b>Amount</b></td> <td style="width:15%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td>Amphibious Personnel Carrier - Mosquito Control</td> <td align="center">74</td> <td align="center">ENHSMT</td> <td align="right">100,000</td> <td align="right">80</td> </tr> <tr> <td>Storage Building - Mosquito Control</td> <td align="center">74</td> <td align="center">ENHSMT</td> <td align="right">97,000</td> <td align="right">81</td> </tr> </table>						<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	Amphibious Personnel Carrier - Mosquito Control	74	ENHSMT	100,000	80	Storage Building - Mosquito Control	74	ENHSMT	97,000	81
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>																
Amphibious Personnel Carrier - Mosquito Control	74	ENHSMT	100,000	80																
Storage Building - Mosquito Control	74	ENHSMT	97,000	81																

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Department of Family & Children Services (DFACS) - Indigent Health Services**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1005190	\$426,730	\$632,020	\$600,419	\$564,885	\$564,885	

<b>Department Cost Reduction Provided</b>		67,135	
Recommended Reduction Percentage Achieved: 10.62%			
<b>Priority # 1</b>			
<p><b>Notes:</b></p> <p><b>Recommended Reduction Percentage Achieved:</b> 10.62%</p> <p><b>Requested Reduction Percentage Achieved:</b> 10.62%</p> <p><b>Requested Base:</b> DFACS provides Foster Care Program, Emergency Assistance Program, and Social Services CPS Case Managers (Formerly After Hours) support to Chatham County citizens as well as facilitation of the Indigent Health Care program. All of the aforementioned programs were treated as one budget request by DFACS. The combined funding for FY 2010/2011 was \$1,342,680, and the combined request for FY 2011/2012 is \$1,275,538. The FY 2011/2012 request represents an overall 5% reduction. However, DFACS has requested that the full funding reduction be applied to the Indigent Health Services portion only.</p> <p><b>Recommended Base:</b> The recommended base represents funding elimination for vacant positions for the Indigent Health Services program under DFACS. The reduction will not impact current services.</p>			
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>
			<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Greenbriar**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1005421</b>	<b>\$331,968</b>	<b>\$338,506</b>	<b>\$321,581</b>	<b>\$334,611</b>	<b>\$334,611</b>	

<b>Department Cost Reduction Provided</b>					3,895	
Recommended Reduction Percentage Achieved: 1.15%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Department of Family & Children Services (DFACS)

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1005440	\$769,430	\$710,660	\$675,127	\$710,660	\$244,800	

### Priority # 1

### Priority # 2

#### Notes:

Recommended Reduction Percentage Achieved: 65.55%

**Requested Base:** DFACS provides Foster Care Program, Emergency Assistance Program, and Social Services CPS Case Managers (Formerly After Hours) support to Chatham County citizens as well as facilitation of the Indigent Health Care program. All of the aforementioned costs are treated as one budget request. The combined total funding for FY 2010/2011 was a combined \$1,342,680, and the combined request for FY 2011/2012 is \$1,275,538. The FY 2011/2012 request represents an overall 5% reduction. However, DFACS has requested that the full funding reduction be applied to the Indigent Health Services portion only.

**Recommended Base:** The DFACS reduction represents the potential savings from phasing out the Foster Care Program, Emergency Assistance Program, and Social Services CPS Case Managers (Formerly After Hours) after October 31, 2011.

#### CIP:

#### Rating

#### Priority

#### Amount

#### CIP Book

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

Frank G. Murray Center

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1005530	\$117,258	\$118,630	\$112,699	\$112,700	\$112,700	\$3,890

<b>Department Cost Reduction Provided</b>				5,930	
Recommended Reduction Percentage Achieved: 5.00%					
<b>Priority # 1</b>	<b>Restore Miscellaneous Line-Items</b>				3,890
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Recreation**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1006100</b>	<b>\$3,033,407</b>	<b>\$3,158,410</b>	<b>\$3,000,490</b>	<b>\$3,038,340</b>	<b>\$3,038,340</b>	<b>\$377,600</b>

<b>Department Cost Reduction Provided</b>	<b>120,070</b>	
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Recommended Reduction Percentage Achieved: 3.80%

<b>Priority # 1</b>	<b>Restore Funding</b>	<b>115,460</b>
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Restore line items from the 2010-2011 budget. Park Services 2010-2011 budget was reduced by 3%. Just prior to the approval of the budget, staff was informed that the County would be responsible for the fall soccer program. This resulted in a \$17,000 expenditure. To off set some of that expense, the number of soccer games was reduced and will be reduce again this fall. This will also affect games in other sport, such as football, baseball/softball. In these sports, the reduction in the Management Consulting Services, and Other Purchased Services will eliminate the regular season or reduce each sports to tournaments only. The additional reduction in Repairs & Maintenance will curtail what can or cannot be repaired. The elmination of the Custodial Contract means that staff will now assume those duties reducing the manhours that was previously spent in the field. Park Services does not have programs that can be eliminated with a minimum impact on their employees or the communities that they service. Restoring funding to the 2011-2012 budget will enable staff to continue to meet the standards that has been set for the department.

<b>Priority # 2</b>	<b>Assistant Park Maintenance Superintendent</b>	<b>82,550</b>
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An Assistant Park Maintenance Superintendent is needed to assist the Park Superintendent in managing the daily task of the field staff, of 37 full time employees.

<b>Priority # 3</b>	<b>2 Maintenance Worker I and 4 Commercial Mowers</b>	<b>116,280</b>
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These 2 positions are needed to provide maintenance on the 4 renovated fields at Jim Golden Sports Complex and the approved expansion of Tom Triplett Community Park.

<b>Priority # 4</b>	<b>Recreation Leader</b>	<b>63,310</b>
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The position is needed based on the approved expansion of Tom Triplett Community Park.



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Recreation**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1006100	\$3,033,407	\$3,158,410	\$3,000,490	\$3,038,340	\$3,038,340	\$377,600
<b>CIP:</b>			<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Frank W. Spencer Boat Ramp - Water System Rehabilitation			99	CRITICAL	25,000	21
S & O Trail Completion			94	MAINT	4,141,250	23
L. Scott Stell Park - Water & Sewer Upgrade			89	MAINT	165,000	26
McCorkle Bikeway Rehabilitation			89	MAINT	175,000	27
Frank W. Spencer - Fishing Pier			84	MAINT	70,000	35
Golden Sports Complex Renovations			84	MAINT	115,500	36
L. Scott Stell Park - Rehabilitation			84	MAINT	600,000	37
Lake Mayer - Park Improvements/Renovation			84	MAINT	787,325	39
Memorial Stadium Repairs			84	MAINT	361,000	40
Burroughs Neighborhood Park Improvements			79	MAINT	63,250	53
Gray Subdivision Neighborhood Park Repair & Improvements			79	MAINT	30,000	54
Isle of Hope Neighborhood Park Repair & Improvements			79	MAINT	82,225	55
J.C. Park Tennis Courts & Cannon Fields Renovations			79	MAINT	69,575	56
Jennifer L. Ross Soccer Complex - Replace Field Drainage			79	MAINT	100,000	57
Jennifer L. Ross Soccer Complex - Pave Roads & Re-sod Fields			79	MAINT	158,050	58
Lake Mayer - Baseball & Softball Field			79	MAINT	40,000	62
Lake Mayer - Sewer Lift Station Rehabilitation			79	MAINT	25,000	65
Lamarville Park Improvements			79	MAINT	12,550	66
Montgomery Neighborhood - Park Repair & Improvements			79	MAINT	116,000	68
Ogeechee Farms Park Improvements			79	MAINT	121,000	69
Pinpoint Neighborhood - Park Repair & Improvements			79	MAINT	114,000	70
Playground Equipment			79	MAINT	25,000	71
Rio Vista Neighborhood - Park Repair & Improvements			79	MAINT	153,000	72
Rodney J. Hall Boat Ramp Water System			79	MAINT	25,000	73
Tom Triplett Park - Trail Resurfacing			79	MAINT	200,000	74
Whitemarsh Preserve - Develop Trails & Signage			79	ENHSMT	44,275	46
Wilmington Island Community Park - Various Projects			79	MAINT	30,000	76
Frank G. Murray - Building			76	MAINT	10,000	78
Lake Mayer - Tennis Courts			76	MAINT	100,000	79
Bell's Landing Property Purchase			74	ENHSMT	800,000	82
Lake Mayer - Roller/Hockey Skating Facility			74	ENHSMT	284,000	84
Memorial Stadium Repainting			74	MAINT	365,585	86
Lake Mayer - Landscaping/Beautification			69	ENHSMT	106,380	95
McQueen's Island Trail - Phase II			69	NEWSVC	534,000	102

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Recreation**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>1006100</b>	<b>\$3,033,407</b>	<b>\$3,158,410</b>	<b>\$3,000,490</b>	<b>\$3,038,340</b>	<b>\$3,038,340</b>	<b>\$377,600</b>
<b>CIP:</b>			<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Runaway Point Park - Various Projects			69	ENHSMT	150,000	96
Salt Creek Park Rehabilitation			69	ENHSMT	125,000	97
West Lake Park Improvements			66	MAINT	25,300	107
Whitemarsh Neighborhood Park Repair & Improvements			66	MAINT	54,817	108
Jim Golden Complex - Multipurpose Field Upgrade			59	NEWSVC	200,000	113
Nottingham Woods Park/Playground			59	NEWSVC	334,727	114
Wilmington Island Tennis Center Development			59	NEWSVC	460,460	116
Jennifer L. Ross Soccer Complex - Develop Two Play Areas			54	ENHSMT	240,000	118
Lake Mayer - Skateboard Park & Toddler Playground			54	NEWSVC	30,000	119

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Aquatic Center**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1006124	\$1,013,985	\$1,011,910	\$961,315	\$961,315	\$961,320	

<b>Department Cost Reduction Provided</b>					50,590	
Recommended Reduction Percentage Achieved: 5.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>		
Aquatic Center - UV System	69	ENHSMT	135,000		92	
Aquatic Center - Filtration System	79	MAINT	225,000		50	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Weightlifting Center**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1006130	\$254,442	\$273,650	\$259,968	\$249,308	\$73,650	

<b>Priority # 1</b>		
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<b>Priority # 2</b>		
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<b>Priority # 3</b>		
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**Notes:**  
**Recommended Reduction Percentage Achieved:** 73.09%

**Recommended Base:** The recommended base represents temporary funding to facilitate closing the Weightlifting Center as of July 1, 2011.

CIP:	Rating	Priority	Amount	CIP Book
Weightlifting Center - New Roof	94	MAINT	80,000	24

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Tybee Pier & Pavilion**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1006180	\$22,013	\$27,040	\$25,688	\$25,700	\$25,700	

<b>Department Cost Reduction Provided</b>					1,340	
Recommended Reduction Percentage Achieved: 4.96%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Live Oak Public Libraries**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
1006500	\$6,299,215	\$6,299,215	\$5,984,254	\$5,969,254	\$5,984,254	

<b>Department Cost Reduction Provided</b>	314,961	
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Recommended Reduction Percentage Achieved: 5.00%

To achieve a 5% budget reduction we will need to close one of our medium size branches. This will save \$15,000 in operating cost (reflected in our request) and the loss of 4 positions. The rest of the savings would come from downsizing an aging Oglethorpe Mall branch. We could reduce the current building to one floor only or better yet, move to a smaller single floor building. This would result in a further staff reduction of 16 positions. Some operating costs might be saved too, if we relocated to a smaller building.

<b>Priority # 1</b>		
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<b>Priority # 2</b>		
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<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Islands Branch Library	90	MAINT	1,247,000	25
Bull Street Energy Management	85	MAINT	50,000	30
Oglethorpe Mall AC Replacement	85	MAINT	120,000	31
Pooler Roof	85	MAINT	30,500	32
Library Collections	70	MAINT	400,000	90
Computer Replacement	62	MAINT	100,000	110

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Building Safety and Regulatory Services - Animal Tags**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision 1 Package
1007210	\$112,487	\$120,750	\$114,713	\$118,490	\$118,490	

<b>Department Cost Reduction Provided</b>				2,260	
Recommended Reduction Percentage Achieved: <b>1.87%</b>					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Construction Apprentice Program**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended	FY 11/12 Decision 1 Package
1007660	\$197,476	\$196,898	\$187,053	\$187,030	\$93,515	\$99,000

<b>Department Cost Reduction Provided</b>					4,383	
Recommended Department Reduction Percentage Achieved: 2.23%						
Recommended Reduction Percentage Achieved: 47.49%						
Recommended program Terminate 12/31/11 with a savings of \$99,000.						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Community Outreach Program**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision 1 Package</b>
<b>1007661</b>	<b>\$21,003</b>	<b>\$259,500</b>	<b>\$246,525</b>	<b>\$246,525</b>	<b>\$246,525</b>	

<b>Department Cost Reduction Provided</b>				12,975	
Recommended Reduction Percentage Achieved: <span style="float:right;"><b>5.00%</b></span>					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Cooperative Extension**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision 1 Package</b>
<b>1009812</b>	<b>\$154,140</b>	<b>\$173,624</b>	<b>\$164,943</b>	<b>\$164,943</b>	<b>\$164,943</b>	

<b>Department Cost Reduction Provided</b>				8,681	
Recommended Reduction Percentage Achieved: <span style="float:right;">5.00%</span>					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Bamboo Farm**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision 1 Package
1009814	\$139,004	\$142,913	\$135,767	\$135,767	\$71,457	\$71,456

<b>Department Cost Reduction Provided</b>				7,146	
Recommended Department Reduction Percentage Achieved: <b>5.00%</b>					
Recommended Reduction Percentage Achieved: <b>50.00%</b>					
Recommended Cut support of facility by half with a savings of \$71,456.					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Priority # 3</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>

1. Decision Package total does not include Department Cost Reduction Provided.

# BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012

## Human Resources - Driver's Training

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
2701540	\$34,829	\$34,500	\$32,775	\$32,770	\$32,770	

Department Cost Reduction Provided					1,730	
Recommended Reduction Percentage Achieved: 5.01%						
Priority # 1						
Priority # 2						
Priority # 3						
CIP:		Rating	Priority	Amount	CIP Book	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**County Engineering**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>2701575</b>	<b>\$1,134,665</b>	<b>\$1,183,045</b>	<b>\$1,123,893</b>	<b>\$1,123,893</b>	<b>\$1,123,893</b>	

<b>Department Cost Reduction Provided</b>					59,152	
Recommended Reduction Percentage Achieved: 5.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Notes:</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Police**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>2703200</b>	<b>\$13,216,682</b>	<b>\$14,222,933</b>	<b>\$13,511,786</b>	<b>\$14,441,192</b>	<b>\$14,141,192</b>	

<b>Department Cost Reduction Provided</b>				300,000	
Involuntary Reduction Percentage Achieved: 0.57%					
<b>Priority # 1</b>					
<b>Priority # 2</b>					
<b>Notes:</b>					
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Fleet Replacements - SCMPD Contract		106	MANDATORY	456,000	121

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Public Works**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>2704100</b>	<b>\$5,442,167</b>	<b>\$5,461,000</b>	<b>\$5,187,950</b>	<b>\$5,154,850</b>	<b>\$5,154,850</b>	<b>\$400,412</b>

<b>Department Cost Reduction Provided</b>		306,150	
Recommended Reduction Percentage Achieved: 5.61%			
<b>Priority # 1</b>	<b>Restoration of Funding for Hand Ditch Program</b>		300,057
To restore funding for the Hand Ditch Maintenance Program to include full tempary staffing (\$215,440) through local staffing company and funding to internally staff (2) Maintenance Worker II/Crew Leader positions (\$84,617). The cost represents a yearly reoccurring cost.			
<b>Priority # 2</b>	<b>Restoration of Funding for Field Positions</b>		359,638
To restore funding for vacant positions within the Public Works Departments as follows: (a) Lead Maintenance Worker, (b) Equipment Operator/Mechanic, (c ) Equipment Operator II, (d) Maintenance Worker II, (e) Equipment Operator I (2 positions), (f) Equipment Operator I (2 seasonal positions), and (g) Maintenance Service Worker.			
<b>Priority # 3</b>	<b>NPDES Permit Requirements</b>		161,659
Funding for NPDES permit requirements. There are requirements in the County's stormwater permit with the State of Georgia. One of those requirements is to inspect the complete Muncipal Separate Storm Sewer System (MS4) and show proof of those inspections in our annual report to the State. Currently, there are almost 9000 structures in the inventory and the inventory is not yet complete. In order to meet the conditions of the County's permit, funding must be allocated. Staff has determined costs which include additional internal staffing positions: (1) Stormwater Technician - pay grade 15 and (1) GIS Analyst - pay grade 24 as well as supplies and set-up costs.			
<b>Priority # 4</b>	<b>Training and Development Program</b>		40,000
Funding for Training and Development Program: Provide opportunities for field staff to increas their skills on the operation of equipment and technical skills in construction. Also, provide management development through the American Public Works Association and other development programs in Supervision, Project Management, etc.			
<b>Priority # 5</b>	<b>Tree Maintenance &amp; Care Program</b>		293,458
Funding for Tree Maintenance and Care Program: Trees and tree canopies are the hallmark of this community. Throughout the unincorporated areas of the County are rights-of-way lined with both young and mature trees. Fortunately, the County parks are also shaded with trees. As tree mature they require maintenance such as pruning. In some cases, tree limbs are encroaching into the travel lanes creating a hazardous situation for large trucks and RVs. Pruning must be performed by a professional to reduce the risk of permanent tree damage. There are no programs in place to plant and nuture trees. Funding for our current program only allows for the removal of hazard trees. In the past several years tree removal costs averaged approximately \$70,000 per year, but there was only \$63,000 budgeted for the current fiscal year.			

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Public Works**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
2704100	\$5,442,167	\$5,461,000	\$5,187,950	\$5,154,850	\$5,154,850	\$400,412

Having a tree maintenance and care program will allow County staff to remove hazard trees, tree limbs, prune mature trees and plant new trees along the rights-of-ways and in parks. Included in this funding request is staffing: (a) New Lead Maintenance Worker - (\$50,751.67) (b) New Equipment Operator II - (\$42,308.30) (c) New Equipment Operator I - (\$39,447.76), capital equipment (\$159,100): (1) Forest Body Bucket Truck; (2) Stumpgrinder and (3) a trailer to haul debris, and miscellaneous supplies (\$1,850) such as a hydraulic pole and chain saw, safety equipment for tree climbing, pruning tools, etc.

<b>Priority # 6<sup>2</sup></b>	<b>State Highway Maintenance Program</b>		SSD Reduction =		-786,500
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Funding for additional maintenance on State Routes that are entryways into the County. Current funding levels at GDOT have visibly reduced the maintenance levels of state routes in the County. These state routes are entry ways into and through the County. In order to supplement GDOT maintenance, Staff estimated the cost to provide routine street sweeping (12 cycles per year), roadside mowing (6 cycles per year), median mowing (5 cycles per year) and guardrail trimming (2 cycles per year) on the following routes: (a) U.S. Highway 17 from Lynes Parkway to the Ogeechee River - \$181,500; (b) State Route 21 from Bourne Avenue to the County Line, -\$296,000; (c) U. S. Highway 80 from Wilmington River to Lazaretto Creek - \$128,000; (d) State Route 204 from Abercorn Extension to Forest River to I-95-\$181,000. This would be a line item reimbursement to the Public Works Budget from the M&O done in the same way that the canal maintenance program is currently handled.

<b>Priority # 7</b>	<b>Funding Restoration for Roadside Herbicide Program</b>			8,100
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Funding to restore roadside herbicide program as a contracted service through the object code "Other Purchased Services."

<b>Priority # 8</b>	<b>Document Imaging Program</b>			24,000
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Funding to allow Department to digitize all Public Works files which would allow staff easy on-site access to historical data and reduce the amount of storage space needed. The estimated cost for initial start-up costs would be \$12,400 with an annualized cost of approximately \$12,000 for temporary labor to scan and store the documents.

CIP:	Rating	Priority	Amount	CIP Book
Sign Retro-reflectivity - Various Locations	115	CRITICAL	60,000	122
Guardrail Replacement	89	MAINT	75,000	128
LaRoche Avenue at Neva Avenue Bridge Replacement	89	MAINT	500,000	129
Road Improvements	89	MAINT	50,000	130
Sidewalk Replacement	89	MAINT	30,000	131
Storm Drainage	89	MAINT	315,000	132
Traffic Signal Upgrades	89	MAINT	150,000	133
Road Resurfacing and Reconstruction	84	MAINT	330,000	134
Tidal Erosion Control	84	MAINT	50,000	135
Thermoplastic Stripping - Various Locations	81	MAINT	75,000	136
Bridge Repairs - Fixed Bridges	79	MAINT	275,000	138



**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Public Works**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>2704100</b>	<b>\$5,442,167</b>	<b>\$5,461,000</b>	<b>\$5,187,950</b>	<b>\$5,154,850</b>	<b>\$5,154,850</b>	<b>\$400,412</b>

<b>CIP:</b>	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>
Curb & Gutter Repair & Replacement	79	MAINT	25,000	139
Tidegate Replacement	79	MAINT	550,000	140
Automatic Vehicle Locator System	76	ENHSMT	125,800	141
Easement Access	74	ENHSMT	140,000	142

1. Decision Package total does not include Department Cost Reduction Provided.
2. Priority # 6 represents a potential cost increase to the General Fund.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Metropolitan Planning Commission**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)<sup>2</sup></b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>2707410</b>	<b>\$594,589</b>	<b>\$970,230</b>	<b>\$921,719</b>	<b>\$943,540</b>	<b>\$943,540</b>	<b>\$37,500</b>

<b>Department Cost Reduction Provided</b>					26,690	
Recommended Reduction Percentage Achieved: 2.75%						
<b>Priority # 1 Grant Match</b>						37,500
Chatham County and the City of Savannah provide the local match for the Transportation program housed at MPC. Federal grants provide 80% of the funding, the Georgia Department of Transportation provides 10% and the County and the City provide 5% each. Occasionally, GDOT has other funding that becomes available to the local transportation departments although GDOT does not provide a match for these funds. To obtain this additional funding it is necessary for the County and the City to each fund 10% of the total grant amount.						
For the 2011-2012 fiscal years, MPC can obtain additional funding of \$500,000 with a match of \$37,500 each from the County and the City. (The required match for the grant is \$100,000; however, MPC has a reserve of \$25,000 towards this grant.) The additional grant funding will support the development and implementation of high priority projects such as HB 277 (TSPLOST), streetcar, I-16 Flyover Removal and State Road 204 and 2 and US 80 improvements.						
<b>Priority # 2</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

2. Recommended base results in a 2.75% reduction. Consequently, the department is utilizing roughly \$45,000 of its own fund balance to continue operations in FY 2011/2012. Reductions beyond the Recommended base will result in layoffs.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**SAGIS**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
2707412	\$200,000	\$200,000	\$190,000	\$190,000	\$190,000	

<b>Department Cost Reduction Provided</b>					10,000	
Recommended Reduction Percentage Achieved: 5.00%						
<b>Priority # 1</b>						
<b>Priority # 2</b>						
<b>Priority # 3</b>						
<b>CIP:</b>		<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>	

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Crimestoppers**

<b>Department #</b>	<b>FY 09/10 Actual Expenditures</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 5 % Target Budget</b>	<b>FY 11/12 Total Request (Base + New)</b>	<b>FY 11/12 Recommended (Base Only)</b>	<b>FY 11/12 Decision Package<sup>1</sup></b>
<b>2709979</b>	<b>\$94,394</b>	<b>\$94,394</b>	<b>\$89,674</b>	<b>\$89,674</b>	<b>\$89,674</b>	

<b>Department Cost Reduction Provided</b>					4,720											
Recommended Reduction Percentage Achieved: 5.00%																
<b>Priority # 1</b>																
<b>Priority # 2</b>																
<b>Notes:</b>																
<table border="0" style="width:100%;"> <tr> <td style="width:45%;"><b>CIP:</b> _____</td> <td style="width:15%; text-align: center;"><b>Rating</b></td> <td style="width:15%; text-align: center;"><b>Priority</b></td> <td style="width:15%; text-align: center;"><b>Amount</b></td> <td style="width:10%; text-align: center;"><b>CIP Book</b></td> </tr> <tr> <td colspan="5" style="height: 60px;"></td> </tr> </table>							<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>					
<b>CIP:</b> _____	<b>Rating</b>	<b>Priority</b>	<b>Amount</b>	<b>CIP Book</b>												

1. Decision Package total does not include Department Cost Reduction Provided.

**BUDGET REQUEST FORM - DECISION PACKAGE - FY 2011/2012**

**Chatham Emergency Management Agency**

Department #	FY 09/10 Actual Expenditures	FY 10/11 Adopted Budget	FY 11/12 5 % Target Budget	FY 11/12 Total Request (Base + New)	FY 11/12 Recommended (Base Only)	FY 11/12 Decision Package <sup>1</sup>
2123920	\$970,321	\$961,309	\$913,244	\$913,244	\$913,244	

Department Cost Reduction Provided		48,065	
Recommended Reduction Percentage Achieved: 5.00%			
Priority # 1			
Priority # 2			
Notes:			
CIP:	Rating	Priority	Amount
			CIP Book

**FIVE YEAR CAPITAL IMPROVEMENT PROGRAM  
F. Y. JULY 1, 2011 THRU JUNE 30, 2016  
SUMMARY**

**Attachment 2**

Sub Totals - By Fund	PROPOSED FUNDING SCHEDULE					TOTAL
	2011/12	2012/13	2013/14	2014/15	2015/16	
GENERAL FUND M&O PROJECTS	24,444,828	21,800,482	15,999,477	10,297,761	7,566,070	80,108,618
SSD FUND PROJECTS	4,106,800	3,327,377	5,315,000	3,749,000	2,897,000	19,395,177
WATER & SEWER FUND PROJECTS	623,000	1,017,000	544,000	412,000	327,000	2,923,000
SOLID WASTE FUND PROJECTS	2,235,000	1,085,000	450,000	1,035,000	200,000	5,005,000
PARKING GARAGE FUND PROJECTS	247,000	-	-	-	-	247,000
BUILDING SAFETY & REGULATORY SERVICES FUND PI	61,500	36,000	36,000	18,000	18,000	169,500
	31,718,128	27,265,859	22,344,477	15,511,761	11,008,070	107,848,295

**FIVE YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT SUMMARY**  
**F.Y. JULY 1, 2011 THRU JUNE 30, 2016 (By Rating Score)**

						PROPOSED FUNDING SCHEDULE					
PAGE	NO.	DEPARTMENT/AGENCY	PROJECT TITLES	RATING	PRIORITY	2011/12	2012/13	2013/14	2014/15	2015/16	TOTAL
		<b>GENERAL FUND M&amp;O</b>									
19	SCMPD	Fleet Replacements - SCMPD (Contract)	106	MANDATORY		295,000	295,000	295,000	300,000	300,000	1,485,000
20	Fleet Operations	Fleet Services Relocation - Casey Canal Basin	105	CRITICAL		2,500,000	200,000	100,000			2,800,000
21	Public Works - Parks	Frank W. Spencer Boat Ramp - Water System Rehabilitation	99	CRITICAL		25,000	75,000				100,000
22	Detention Center	Facility Radios - Detention Center	95	CRITICAL		240,000					240,000
23	Public Works - Parks	S & O Trail Completion	94	MAINT		4,141,250	2,250,450	2,254,465	2,254,465		10,900,630
24	Public Works - Parks	Weightlifting Center - New Roof	94	MAINT		80,000					80,000
25	Library	Islands Branch Library	90	MAINT		1,247,000					1,247,000
26	Public Works - Parks	L. Scott Stell Park - Water & Sewer Upgrade	89	MAINT		165,000					165,000
27	Public Works - Parks	McCorkle Bikeway Rehabilitation	89	MAINT		175,000					175,000
28	Public Works - Parks	Weightlifting Center - HVAC Replacement	89	MAINT			42,000				42,000
29	Detention Center	Facility Roof & HVAC Repair - Detention Center	85	MAINT		3,727,100	552,200				4,279,300
30	Library	Bull Street Energy Management	85	MAINT		50,000					50,000
31	Library	Oglethorpe Mall AC Replacement	85	MAINT		120,000					120,000
32	Library	Pooler Roof	85	MAINT		30,500					30,500
33	Facilities Maintenance	Installation of Mylar Film	84	ENHSMT		76,000					76,000
34	Juvenile Court	Replacement of the Roof at the Juvenile Courthouse	84	MAINT		94,665					94,665
35	Public Works - Parks	Frank W. Spencer - Fishing Pier	84	MAINT		70,000	70,000	70,000			210,000
36	Public Works - Parks	Golden Sports Complex Renovations	84	MAINT		115,500	430,000				545,500
37	Public Works - Parks	L. Scott Stell Park - Rehabilitation	84	MAINT		600,000	349,000				949,000
38	Public Works - Parks	L. Scott Stell Park - Restroom Roof Replacement	84	MAINT			15,000	15,000	15,000		45,000
39	Public Works - Parks	Lake Mayer - Park Improvements/Renovation	84	MAINT		787,325	945,450	856,900			2,589,675
40	Public Works - Parks	Memorial Stadium Repairs	84	MAINT		361,000	750,000	350,000	200,000		1,661,000
41	Fleet Operations	Fleet Replacement - General M&O	82	MAINT		403,000	464,500	445,500	418,000	415,000	2,146,000
42	ICS	Network Access Control	81	MAINT		75,000					75,000
43	ICS	New Storage Area Network	81	MAINT		250,000					250,000
44	SCMPD - Marine Patrol	Boat Replacement & Replacement Motor	81	MAINT			85,000	86,000	27,000	88,000	286,000
45	Detention Center	Ten Printer Replacements - Detention Center	80	MAINT		59,507					59,507
46	Public Works - Parks	Whitemarsh Preserve - Develop Trails & Signage	79	ENHSMT		44,275	189,750				234,025
47	Facilities Maintenance	Marble Floor Reconditioning - Old Courthouse	79	MAINT		33,000					33,000
48	Facilities Maintenance	Re-roof - Old Courthouse	79	MAINT		133,000					133,000
49	Public Works - Parks	Ambuc Park Improvements	79	MAINT					168,699	349,000	517,699
50	Public Works - Parks	Aquatic Center - Filtration System	79	MAINT		225,000					225,000
51	Public Works - Parks	Aquatic Center - Skimmer Plumbing Replacement	79	MAINT			51,000				51,000
52	Public Works - Parks	Billings Road @ Sandfly Neighborhood Park Repair & Renovation	79	MAINT			56,945	40,945			97,890
53	Public Works - Parks	Burroughs Neighborhood Park Improvements	79	MAINT		63,250	189,750				253,000
54	Public Works - Parks	Gray Subdivision Neighborhood Park Repair & Improvements	79	MAINT		30,000					30,000
55	Public Works - Parks	Isle of Hope Neighborhood Park Repair & Improvements	79	MAINT		82,225	18,975	18,975			120,175
56	Public Works - Parks	J.C. Park Tennis Courts & Cannon Fields Renovations	79	MAINT		69,575	83,225				152,800
57	Public Works - Parks	Jennifer L. Ross Soccer Complex - Replace Field Drainage	79	MAINT		100,000	50,000	50,000	50,000		250,000
58	Public Works - Parks	Jennifer L. Ross Soccer Complex - Pave Roads & Re-sod Fields	79	MAINT		158,050	150,000				308,050
59	Public Works - Parks	Jim Golden Complex - Concession Building	79	MAINT			200,000				200,000
60	Public Works - Parks	L. Scott Stell Park - Pavilion Roof Replacement	79	MAINT							
61	Public Works - Parks	L. Scott Stell Park - Various Projects	79	MAINT			150,000	150,000			300,000
62	Public Works - Parks	Lake Mayer - Baseball & Softball Field	79	MAINT		40,000	350,000				390,000
63	Public Works - Parks	Lake Mayer - Fishing Pier/Dock	79	MAINT			30,000				30,000
64	Public Works - Parks	Lake Mayer - Roof Replacement	79	MAINT							
65	Public Works - Parks	Lake Mayer - Sewer Lift Station Rehabilitation	79	MAINT		25,000	100,000				125,000
66	Public Works - Parks	Lamarville Park Improvements	79	MAINT		12,550	72,770	12,500			97,820

**FIVE YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT SUMMARY**  
**F.Y. JULY 1, 2011 THRU JUNE 30, 2016 (By Rating Score)**

PAGE NO.	DEPARTMENT/AGENCY	PROJECT TITLES	RATING	PRIORITY	PROPOSED FUNDING SCHEDULE					
					2011/12	2012/13	2013/14	2014/15	2015/16	TOTAL
67	Public Works - Parks	McQueen's Island Erosion Control	79	MAINT	66,500	338,000				404,500
68	Public Works - Parks	Montgomery Neighborhood - Park Repair & Improvements	79	MAINT	116,000					116,000
69	Public Works - Parks	Ogeechee Farms Park Improvements	79	MAINT	121,000					121,000
70	Public Works - Parks	Pinpoint Neighborhood - Park Repair & Improvements	79	MAINT	114,000					114,000
71	Public Works - Parks	Playground Equipment	79	MAINT	25,000	25,000	25,000	25,000	25,000	125,000
72	Public Works - Parks	Rio Vista Neighborhood - Park Repair & Improvements	79	MAINT	153,000					153,000
73	Public Works - Parks	Rodney J. Hall Boat Ramp Water System	79	MAINT	25,000	80,000				105,000
74	Public Works - Parks	Tom Triplett Park - Trail Resurfacing	79	MAINT	200,000					200,000
75	Public Works - Parks	Walter C. Parker Pavilion & Pier	79	MAINT		200,000	300,000			500,000
76	Public Works - Parks	Wilmington Island Community Park - Various Projects	79	MAINT	30,000	25,000	15,000			70,000
77	Public Works - Parks	Coastal George Greenway Project	79	NEWSVC		5,125,000	5,125,000	5,125,000	5,125,000	20,500,000
78	Public Works - Parks	Frank G. Murray - Building	76	MAINT	10,000	10,000	10,000	10,000		40,000
79	Public Works - Parks	Lake Mayer - Tennis Courts	76	MAINT	100,000	25,000	25,000	25,000		175,000
80	Mosquito Control	Amphibious Personnel Carrier - Mosquito Control	74	ENHSMT	100,000					100,000
81	Mosquito Control	Storage Building - Mosquito Control	74	ENHSMT	97,000					97,000
82	Public Works - Parks	Bell's Landing Property Purchase	74	ENHSMT	800,000					800,000
83	Public Works - Parks	L. Scott Stell Park - Soccer Fields	74	ENHSMT		40,000	440,000			480,000
84	Public Works - Parks	Lake Mayer - Roller/Hockey Skating Facility	74	ENHSMT	284,000	62,500				346,500
85	Public Works - Parks	Rodney J. Hall Boat Ramp Improvement	74	ENHSMT		511,700	356,750			868,450
86	Public Works - Parks	Memorial Stadium Repainting	74	MAINT	365,585					365,585
87	ICS	Radio System Data Capability Expansion	71	ENHSMT	150,000	225,000	25,000			400,000
88	Board of Elections	Multipurpose Training/Conference	70	ENHSMT	500,000					500,000
89	Fleet Operations	Mobile Jack Lift System	70	ENHSMT	50,000					50,000
90	Library	Library Collections	70	MAINT	400,000	400,000	400,000	400,000	400,000	2,000,000
91	Juvenile Court	Hurricane Protection - Juvenile Court	69	ENHSMT	101,753					101,753
92	Public Works - Parks	Aquatic Center - UV System	69	ENHSMT	135,000					135,000
93	Public Works - Parks	L. Scott Stell Park - Basketball Court Lights	69	ENHSMT		150,000				150,000
94	Public Works - Parks	L. Scott Stell Park - Tennis Court Lights	69	ENHSMT		300,000				300,000
95	Public Works - Parks	Lake Mayer - Landscaping/Beautification	69	ENHSMT	106,380	126,500				232,880
96	Public Works - Parks	Runaway Point Park - Various Projects	69	ENHSMT	150,000	350,000	150,000	150,000	150,000	950,000
97	Public Works - Parks	Salt Creek Park Rehabilitation	69	ENHSMT	125,000					125,000
98	Public Works - Parks	Tom Triplett Park - Tennis Court Lights	69	ENHSMT		100,000				100,000
99	Public Works - Parks	Aquatic Center - Splash Play Area	69	NEWSVC		38,500	632,500			671,000
100	Public Works - Parks	Blue Jay Avenue - West Lake Field	69	NEWSVC	180,000	30,000				210,000
101	Public Works - Parks	Countywide Bikeway Program	69	NEWSVC		583,165	583,165	583,165	546,480	2,295,975
102	Public Works - Parks	McQueen's Island Trail - Phase II	69	NEWSVC	534,000	486,000				1,020,000
	Superior Court/ State Court/									
103	Magistrate Court	Purchase of Judicial Case Management Computer System	66	ENHSMT	833,334	833,333	833,333			2,500,000
104	Board of Assessors	Replace Computers/ Printers	66	MAINT	35,200	269,100	35,200	38,720	42,590	420,810
105	ICS	Proxy Upgrade	66	MAINT	50,000					50,000
106	Public Works - Parks	Aquatic Center - Painting Pools	66	MAINT		110,000				110,000
107	Public Works - Parks	West Lake Park Improvements	66	MAINT	25,300	86,250				111,550
108	Public Works - Parks	Whitemarsh Neighborhood Park Repair & Improvements	66	MAINT	54,817	54,817	54,817			164,451
109	Board of Assessors	Replace Office Furniture	65	MAINT	338,000					338,000
110	Library	Computer Replacement	62	MAINT	100,000			100,000		200,000
111	Board of Assessors	Westside Office Space	59	NEWSVC		100,000	1,000,000		125,000	1,225,000
112	Public Works - Parks	Canebreak Neighborhood Park	59	NEWSVC		284,625	347,875	189,750		822,250
113	Public Works - Parks	Jim Golden Complex - Multipurpose Field Upgrade	59	NEWSVC	200,000	200,000				400,000
114	Public Works - Parks	Nottingham Woods Park/Playground	59	NEWSVC	334,727	433,827	225,552	217,962		1,212,068



**FIVE YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT SUMMARY**  
**F.Y. JULY 1, 2011 THRU JUNE 30, 2016 (By Rating Score)**

PAGE		PROPOSED FUNDING SCHEDULE								
NO.	DEPARTMENT/AGENCY	PROJECT TITLES	RATING	PRIORITY	2011/12	2012/13	2013/14	2014/15	2015/16	TOTAL
115	Public Works - Parks	West Chatham Community Center	59	NEWSVC		872,850				872,850
116	Public Works - Parks	Wilmington Island Tennis Center Development	59	NEWSVC	460,460	278,300				738,760
117	Public Works - Parks	Tom Triplett Park - Lake Water Source	56	ENHSMT		30,000	70,000			100,000
118	Public Works - Parks	Jennifer L. Ross Soccer Complex - Develop Two Play Areas	54	ENHSMT	240,000	700,000	600,000			1,540,000
119	Public Works - Parks	Lake Mayer - Skateboard Park & Toddler Playground	54	NEWSVC	30,000	100,000				130,000
<b>GENERAL FUND M&amp;O TOTALS</b>					<b>24,444,828</b>	<b>21,800,482</b>	<b>15,999,477</b>	<b>10,297,761</b>	<b>7,566,070</b>	<b>80,108,618</b>
<b>SPECIAL SERVICE DISTRICT FUND</b>										
121	SCMPD	Fleet Replacements - SCMPD (Contract)	106	MANDATORY	456,000	475,000	475,000	494,000	532,000	2,432,000
122	Public Works - Parks	Sign Retro-reflectivity - Various Locations	115	CRITICAL	60,000	60,000	60,000	60,000	60,000	300,000
123	Engineering	Bridge Replacement - Faye Road Overflow	104	CRITICAL		25,000	600,000			625,000
124	Engineering	Bridge Replacement - Hunt Road Overflow	104	CRITICAL		25,000	600,000			625,000
125	Engineering	Roadway/ Pedestrian Improvements	94	MAINT		200,000	300,000	1,750,000		2,250,000
126	Engineering	Bridge Replacement - Walhour road Over Betz Creek	89	MAINT		25,000	750,000			775,000
127	Engineering	Culvert Replacement	89	MAINT					520,000	520,000
128	Public Works - Parks	Guardrail Replacement	89	MAINT	75,000	75,000	75,000	75,000	75,000	375,000
129	Public Works - Parks	LaRoche Avenue at Neva Avenue Bridge Replacement	89	MAINT	500,000					500,000
130	Public Works - Parks	Road Improvements	89	MAINT	50,000	200,000	100,000	100,000	100,000	550,000
131	Public Works - Parks	Sidewalk Replacement	89	MAINT	30,000	30,000			30,000	90,000
132	Public Works - Parks	Storm Drainage	89	MAINT	315,000	100,000	315,000	100,000	115,000	945,000
133	Public Works - Parks	Traffic Signal Upgrades	89	MAINT	150,000	150,000	150,000	150,000	150,000	750,000
134	Public Works - Parks	Road Resurfacing and Reconstruction	84	MAINT	330,000	300,000	300,000	330,000	300,000	1,560,000
135	Public Works - Parks	Tidal Erosion Control	84	MAINT	50,000	200,000	200,000			450,000
136	Public Works - Parks	Thermoplastic Stripping - Various Locations	81	MAINT	75,000	75,000	75,000	75,000	75,000	375,000
137	Engineering	Drainage Projects	80	MAINT						
138	Public Works - Parks	Bridge Repairs - Fixed Bridges	79	MAINT	275,000		275,000		275,000	825,000
139	Public Works - Parks	Curb & Gutter Repair & Replacement	79	MAINT	25,000	25,000		25,000	25,000	125,000
140	Public Works - Parks	Tidegate Replacement	79	MAINT	550,000	100,000	150,000		50,000	850,000
141	Public Works - Parks	Automatic Vehicle Locator System	76	ENHSMT	125,800					125,800
142	Public Works - Parks	Easement Access	74	ENHSMT	140,000	140,000	265,000	140,000	140,000	825,000
143	Fleet Operations	2010 Emission Modification (EPA)	72	ENHSMT	300,000	200,000	150,000	150,000	150,000	950,000
144	SCMPD	Construction West Chatham Precinct	64	NEWSVC		472,377				472,377
145	Fleet Operations	Fleet Replacements - SSD	62	MAINT	600,000	450,000	450,000	300,000	300,000	2,100,000
<b>SSD FUND TOTALS</b>					<b>4,106,800</b>	<b>3,327,377</b>	<b>5,315,000</b>	<b>3,749,000</b>	<b>2,897,000</b>	<b>19,395,177</b>
<b>WATER AND SEWER FUND</b>										
147	Public Works - Water & Sewer	Automated Meter Reading (AMR) System	86	MAINT	135,000	100,000	100,000	100,000	100,000	535,000
148	Public Works - Water & Sewer	Building Improvements	84	MAINT	15,000	100,000	15,000	100,000	15,000	245,000
149	Public Works - Water & Sewer	Glen of Robin Well Site -Water Storage Tank	84	MAINT	60,000					60,000
150	Public Works - Water & Sewer	Replace/Rehab Well Pumps	79	MAINT	150,000	175,000	200,000			525,000
151	Public Works - Water & Sewer	Sanitary Lift Station Pump Replacements - Various Locations	79	MAINT	55,000	55,000	55,000	60,000	60,000	285,000
152	Public Works - Water & Sewer	Water Wells - Power Take Offs	79	MAINT	57,000	60,000	60,000	60,000	60,000	297,000
153	Public Works - Water & Sewer	Neva Avenue - Rehab Well Site	74	ENHSMT	20,000	425,000				445,000
154	Public Works - Water & Sewer	Portable Generator	69	MAINT	35,000					35,000
155	Public Works - Water & Sewer	Lift Stations - Auto Notification System	66	ENHSMT	50,000	50,000	50,000	50,000	50,000	250,000
156	Public Works - Water & Sewer	Water Wells - Auto Notification System	66	ENHSMT	20,000	20,000	20,000	20,000	20,000	100,000
157	Fleet Operations	Fleet Replacements - Water & Sewer	66	MAINT	26,000	32,000	44,000	22,000	22,000	146,000
<b>WATER &amp; SEWER FUND TOTALS</b>					<b>623,000</b>	<b>1,017,000</b>	<b>544,000</b>	<b>412,000</b>	<b>327,000</b>	<b>2,923,000</b>

**FIVE YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT SUMMARY**  
**F.Y. JULY 1, 2011 THRU JUNE 30, 2016 (By Rating Score)**

						PROPOSED FUNDING SCHEDULE					
PAGE	NO.	DEPARTMENT/AGENCY	PROJECT TITLES	RATING	PRIORITY	2011/12	2012/13	2013/14	2014/15	2015/16	TOTAL
			<b><u>SOLID WASTE FUND</u></b>								
	159	Public Works - Solid Waste	Upgrade/Improve Drop Off Centers	104	MAINT	285,000	165,000	50,000	835,000	50,000	1,385,000
	160	Public Works - Solid Waste	Land Purchase for Yard Waste Program	84	MAINT	1,000,000	200,000	100,000			1,300,000
	161	Fleet Operations	Fleet Replacements - Solid Waste	69	MAINT	350,000	720,000	300,000	200,000	150,000	1,720,000
	162	Public Works - Solid Waste	New Equipment	69	MAINT	600,000					600,000
			<b>SOLID WASTE FUND TOTALS</b>			<b>2,235,000</b>	<b>1,085,000</b>	<b>450,000</b>	<b>1,035,000</b>	<b>200,000</b>	<b>5,005,000</b>
			<b><u>PARKING GARAGE FUND</u></b>								
	163	Parking Garage	Elevator Modernization - Parking Garage	79	MAINT	131,000					131,000
	164	Parking Garage	Water Proof 2nd Deck*	75	MAINT	116,000					116,000
			<b>PARKING GARAGE FUND TOTALS</b>			<b>247,000</b>					<b>247,000</b>
			<b><u>BUILDING SAFETY AND REGULATORY SERVICES</u></b>								
	165	Building Safety Reg. Services	Carpet Replacement	66	MAINT	25,500					25,500
	166	Fleet Operations	Fleet Replacement - Building Safety Reg. Services	66	MAINT	36,000	36,000	36,000	18,000	18,000	144,000
			<b>BUILDING SAFETY &amp; REGULATORY SERVICES FUND TOTALS</b>			<b>61,500</b>	<b>36,000</b>	<b>36,000</b>	<b>18,000</b>	<b>18,000</b>	<b>169,500</b>

## STAFFING BY DEPARTMENT 1988 - 2011

		1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	00/01	01/02	02/03	03/04	04/05	05/06	06/07	07/08	08/09	09/10	10/11	11/12
COUNTY COMMISSION		Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Amended	Amended	Rec.	
Commissioners	(1)	10	10	10	10	10	10	10	10	10	11	12	12	12	12	12	12	12	11	11	11	11	11	11	11	11
County Attorney	(2)	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
County Clerk		1	8	5	5	5	5	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Public Information																								1	1	1
TOTAL		14	21	18	18	18	18	14	14	14	15	16	16	16	16	16	16	16	15	15	15	15	15	16	16	16
COUNTY MANAGER																										
County Manager		6	5	5	5	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	5	5	5	5	5	5
Engineering	(3)	16	16	16	16	16	16	16	16	17	18	19	17	16	17	16	16	16	28	29	30	30	30	32	32	32
Building Safety & Regulatory	(4)	16	16	16	17	16	16	18	18	20	22	25	25	25	30	26	31	33	34	36	36	36	36	36	36	36
Mosquito Control		35	29	29	29	29	27	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30	30
Finance	(5)	20	20	21	21	21	22	23	24	24	24	24	24	24	24	24	25	27	27	27	27	28	28	29	29	29
Public Works, Bridges, Pks & Rec, Aquatic Ctr, Weightlifting Center, Frank. G. Murray, W&S, Solid Waste	(6)	197	188	163	152	143	139	142	147	150	150	156	159	159	160	169	172	178	176	192	194	252	252	252	252	252
Internal Audit		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	4	4	4	4	4	4
Human Resources/ADA Compliance	(7)	10	9	10	9	9	9	9	11	11	11	11	11	12	12	12	12	13	14	15	15	15	15	15	15	15
Police	(8)	182	181	188	193	221	230	231	230	232	232	223	225	225	229	229	173	173	0	0	0	0	0	0	0	0
Counter Narcotics Team	(9)							27	27	28	28	28	28	28	28	28	28	28	8	8	10	10	10	10	10	10
Facilities Maint & Ops	(10)	68	68	64	60	62	58	59	62	62	61	64	26	26	26	28	28	30	31	32	33	34	34	34	37	37
Administrative Services	(10)												11	11	11	14	11	11	11	11	11	17	17	17	17	
Fleet Operations	(10)												17	17	17	17	17	15	15	15	15	15	15	15	15	
Purchasing	(10)												7	7	7	7	6	7	7	9	9	9	9	9	9	
I.C.S.	(13)	11	11	12	11	11	15	15	16	20	20	20	21	21	21	21	21	21	21	21	24	25	25	25	25	25
Construction Management	(15)																		0	5	5	5	5	5	5	5
Land Bank Fund	(26)												1	1	1	1	1	1	2	2	2	2	2	0	0	0
Parking Garage										1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
TOTAL		566	548	529	518	537	542	584	596	610	612	617	621	621	632	643	590	593	414	442	453	513	519	520	523	523
ELECTED & OTHER DEPARTMENTS																										
Tax Assessor		46	41	41	43	43	45	46	46	46	47	50	50	50	52	52	58	60	60	65	74	74	74	74	74	74
Tax Commissioner	(16)	76	76	76	76	75	67	69	68	68	68	64	63	63	63	63	63	62	69	70	76	76	76	76	76	76
Superior Court	(17)	30	28	37	38	43	37	43	44	44	44	44	44	44	44	44	44	45	40	39	39	40	40	40	40	40
Public Defender's Office																		0	5	5	5	5	5	5	5	5
Coroner	(18)	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	4	4	4	4
Clerk of Superior Court		23	22	24	24	26	26	29	31	31	31	33	41	41	41	41	41	41	41	41	41	41	44	44	44	45
District Attorney	(19)	69	85	93	96	100	100	99	108	108	118	123	118	118	120	120	121	122	128	130	130	130	135	135	135	133
Magistrate Court		14	15	16	17	17	17	19	19	19	19	20	20	20	20	21	21	21	21	21	21	21	21	21	21	21
State Ct. (Judge's/Clerk/DUI)	(20)	15	17	17	17	17	19	21	21	21	23	23	23	23	23	23	23	26	27	29	31	31	32	32	32	32
Probate Court	(21)	8	7	7	7	7	7	8	8	8	8	8	8	8	8	8	8	8	8	8	9	9	9	9	9	9
Recorder's Court		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	3	3	3	3	3	3	3	3
Sheriff	(22)	207	251	278	279	356	341	381	394	398	404	409	410	410	410	416	423	414	108	121	124	126	126	126	126	126
Sheriff K-9																			8	8	8	8	8	8	8	8
Jail																			326	329	362	362	362	362	371	371
Library	(23)	163	152	152	151	151	145	148	149	154	154	162	171	165	169	171	135	0	0	0	0	0	0	0	0	0
Juvenile Court	(24)	29	30	31	32	33	34	36	36	37	39	41	42	42	43	42	43	46	46	49	49	50	50	50	51	51
Voter Registration		14	7	11	11	12	12	12	12	12	12	12	12	12	12	12	12	12	12	13	13	13	13	13	13	13
Law Library		1	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Alternative Dispute Res.											1	1	1	1	2	2	3	3	3	2	2	2	2	2	2	2
Board of Equalization								4	4	4	4	4	4	4	4	4	6	6	6	6	6	6	6	6	6	6
Construction Apprentice Program																					2	2	2	2	2	2
Board of Elections	(25)											2	2	3	3	3	3	3	4	4	4	4	4	4	4	4
TOTAL		698	736	788	796	885	855	921	946	956	978	1002	1015	1011	1020	1031	1009	876	919	948	1005	1009	1018	1018	1027	1027
GRAND TOTAL		1278	1305	1335	1332	1440	1415	1519	1556	1580	1605	1635	1652	1648	1668	1690	1615	1485	1348	1405	1473	1537	1552	1554	1566	1566

- (1) FY 04 / 05 - Position moved from Commissioner's Office to Land Bank.  
 (2) County Attorney is on contract-not a payroll position.  
 (3) FY 04/05 - Engineering Services added one position // FY 05/06 added one.  
 (4) FY 03 added 2 positions // FY 04 added 2 Zoning Insp.; 25 empl. moved from SSD to Build. Sfty. Fund - 8 employees remain in SSD // FY 06 added 4 employees // FY 07 added 1 employee.  
 (5) FY 03/04 MPD Analyst added to SSD.  
 (6) FY 05/06 - 9 Positions added. FY 07/08, 11 positions added.  
 (7) FY 04/05 - Driver Training position moved from Police Department // FY 05/06 2 positions added // FY 06/07 - ADA Department Created adding one position.  
 (8) Prior to '94 - Drug Squad was combined with Police staffing // FY 02/03 Eliminated EMS & Crossing Guards // FY 05/06 - Due to Police Merger no County positions remain.  
 (9) Counter Narcotics Team has 39 positions on contract which are not on County Payroll.  
 (10) Prior to '99 - Combined with Central Services // FY 04/05 - Added one position // FY 05/06 Added 2 positions // FY 07/08 Added 1 position  
 (11) FY 01/02 - Aquatic Center management change - position added.  
 (12) FY 03/04 - 3 P/T employees replaced contract with St. Joseph/Candler w/cost savings.

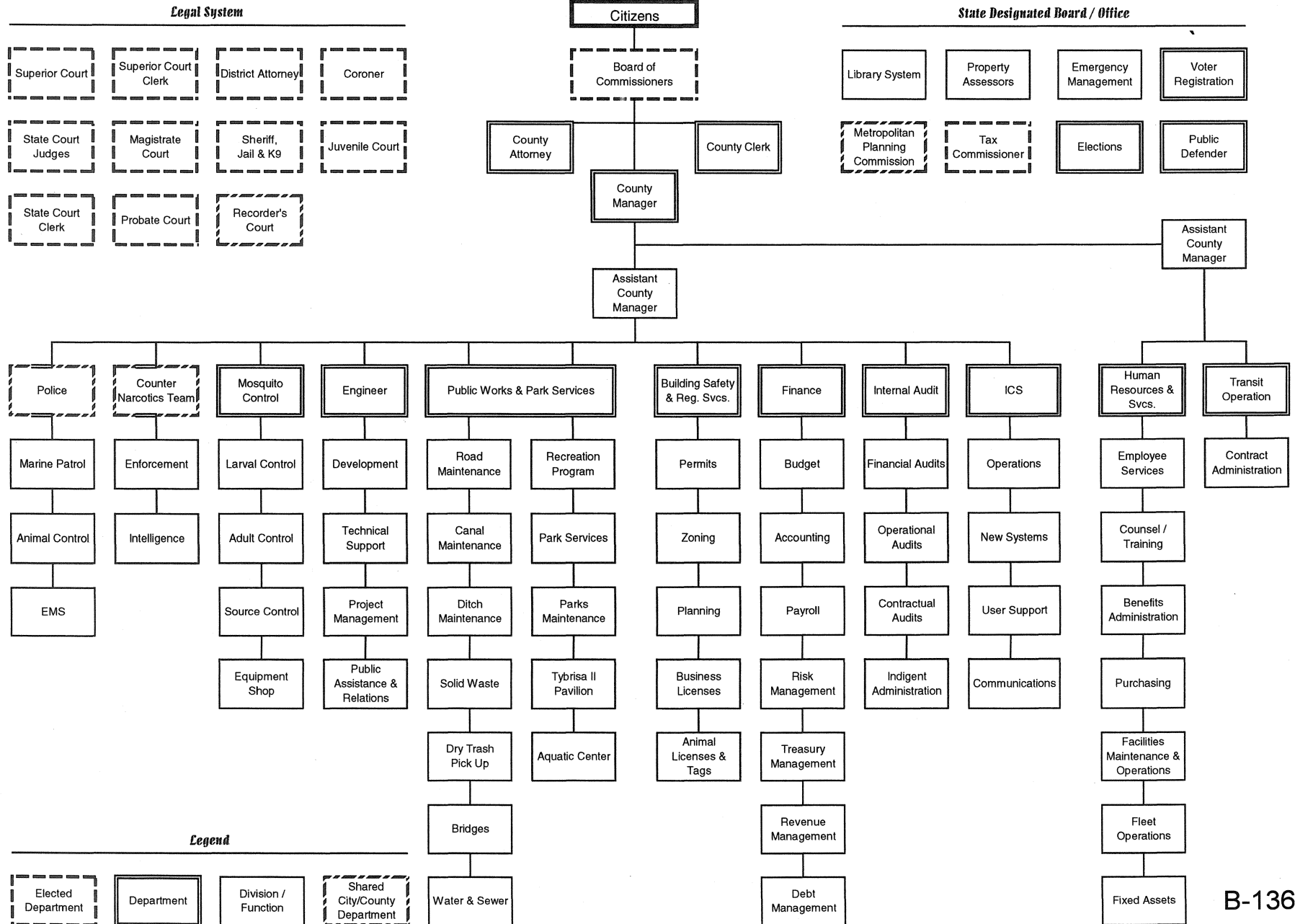
- (13) FY 06/07 - 3 JIMS positions added - New Program.  
 (14) FY 03/04 - Board Approved 5 additional positions.  
 (15) FY 02-1 Position transferred from Trade Center // FY03 - 2 Positions transferred from Central Services // FY06-2 remaining positions moved to CIP Construction Management  
 (16) FY 05/06 - Auditor Position added.  
 (17) FY 06/07 decreased positions by one - combined duties of two positions.  
 (18) FY 03/04 - Board approved addition of Deputy Coroner // FY 06/07 - Added Admin. Asst. I.  
 (19) County paid positions transferred to State paid; Includes DA, CSRU & Victim Witness // FY 05/06-2 positions added. DA08/09 - 5  
 (20) FY 03/04 - Three positions added // FY 04/05 - Judge & two staff added // FY 06/07 DUI Court created - 3 positions added.  
 (21) FY 06/07 1 position added.  
 (22) FY 02+8 pos // FY 05+2 pos @ Sheriff+8 @ Jail/FY 06+8 Existing K-9 pos.+3 @ Jail+13 @ Sheriff moved from other depts.  
 (23) FY 02/03 - Decrease positions on C. C. payroll // FY 03/04 employees were shifted from C. C. payroll to Live Oak Regional Library.  
 (24) FY 03/04 - Three security positions added.  
 (25) FY 04/05 - Bd. Approved reclass of P/T temp position to F/T permanent.  
 (26) FY10 - Positions transferred to Public Information and Engineering

NOTE: LAYOFFS CONTEMPLATED FOR FISCAL 2012 ARE NOT IDENTIFIED ON THIS STAFFING CHART.

# CHATHAM COUNTY ORGANIZATIONAL CHART

## Attachment 4

### By Department / Function



## Attachment 5

**GENERAL FUND**  
**Department Cost Reductions Provided**  
**Fiscal 2012 Recommended Budget**

Department	Department Cost Reduction Amount	Percentage of Annual Increase (Decrease)
Accrued Benefits Expense	\$ (2,500)	5.00%
ADA Compliance	(6,700)	-5.00%
Administrative Services	-	0.00%
Alternative Dispute Resolution	(8,193)	-5.32%
Animal Control	(68,828)	-7.40%
Aquatic Center/Pool	(50,590)	-5.00%
Audit Contract	-	0.00%
Bamboo Farm	-	0.00%
Board of Elections	(40,702)	-5.00%
Board of Equalization	(8,573)	-5.00%
Bridges	(27,660)	-4.34%
BSRS - Animal Tag Division	(2,260)	-1.87%
CAT Teleride	-	0.00%
Clerk of Commission	-	0.00%
Clerk of Superior Court	(88,707)	-3.29%
Coastal Soil and Water	-	0.00%
Communications	(33,982)	-4.83%
Community Outreach	(12,975)	-5.00%
Construction Apprentice Program	(4,383)	-2.23%
Contingency	(1,816)	-0.72%
Contingency - Compensation adjustments	-	0.00%
Cooperative Extension Service	(8,681)	-5.00%
Coroner *	-	0.00%
Counter Narcotics Team	(135,293)	-2.92%

County Attorney	(76,270)	-8.02%
County Commissioners	(7,002)	-0.84%
County Manager	(34,352)	-5.00%
Court Administrator	-	0.00%
Court Expenditures	(39,047)	-5.00%
Creative Coast	-	0.00%
Debt Service	(1,819,784)	-33.31%
Detention Center	-	0.00%
District Attorney	(279,107)	-5.00%
DUI Court	-	0.00%
Emergency Medical Services	-	0.00%
Facilities Maintenance	(83,960)	-3.24%
Family & Children Services	-	0.00%
Finance	(116,833)	-5.04%
Fleet Operations	(48,940)	-5.56%
Fleet Warranty Reimbursement	(6,790)	-100.00%
Frank G. Murray Center	(5,930)	-5.00%
Georgia Forestry	-	0.00%
G-I-A Summer Bonanza	(1,500)	-5.00%
Grand Jury	(1,135)	-5.01%
Greenbriar Childrens Center	(3,895)	-1.15%
Haz Mat Expense	-	0.00%
Health Dept - Chatham Co	(65,787)	-5.00%
Human Resources	(134,925)	-10.35%
Indigent Health Care	(67,135)	-1.35%
Information and Communication Services	(141,373)	-5.00%
Internal Audit	(7,019)	-1.52%
Juvenile Court	(95,330)	-2.07%
Law Library	(6,438)	-5.50%
Library	(314,961)	-5.00%
Magistrate Court	(68,705)	-5.00%

Marine Patrol	(110,424)	-14.31%
Mosquito Control	(175,990)	-5.00%
Panel of Attorneys	(61,449)	-5.00%
Pension Fund Payment - old	(3,000)	-50.00%
Pool for Temporary Labor	-	0.00%
Probate Court	(43,307)	-5.00%
Probate Court Filing Fees	(7,500)	-5.00%
Public Defender	(66,058)	-2.50%
Public Information	(6,049)	-5.00%
Public Works	(37,400)	-5.00%
Purchasing	(57,200)	-7.75%
Recreation	(120,070)	-3.80%
Reimburseable Expenses	-	0.00%
Restricted Contingency - Elections	(111,111)	-33.05%
Retiree Insurance	-	0.00%
Safety Net Planning	-	0.00%
Sheriff	(309,380)	-3.06%
State Court - Clerk	(32,087)	-2.49%
State Court - Judges	(17,343)	-1.34%
Tax Assessor	(246,366)	-5.00%
Tax Commissioner *	-	0.00%
Transfer to CEMA	(48,065)	-5.00%
Transfer to Child Support	-	0.00%
Transfer to E911 Fund	(21,209)	-31.57%
Transfer to Risk Management Fund	-	0.00%
Transfer to Solid Waste/Subsidy	(61,547)	-5.00%
Tybee Pier & Pavillion	(1,340)	-4.96%
Utilities	-	0.00%
Vacant Positions	-	0.00%
Victim Witness	(33,171)	-5.00%
Voter Registration	(37,614)	-5.00%

Weightlifting Center	-	0.00%
Youth Commission	(2,500)	-5.00%
	<hr/>	
Total Departmental Cost Reductions	<u>\$ (5,538,241)</u>	

Recommended departmental budget shows an involuntary 5% cut



**SPECIAL SERVICE DISTRICT FUND**  
**Department Cost Reductions Provided**  
**Fiscal 2012 Recommended Budget**

<b>Department</b>	<b>Department Cost Reduction Amount</b>	<b>Percentage of Annual Increase (Decrease)</b>
Human Resources	\$ (1,730)	-5.01%
County Engineer	(59,152)	-5.00%
Sheriff / Peace Officer Retirement	(2,120)	-3.41%
Public Works	(306,150)	-5.61%
Metropolitan Planning Commission	(26,690)	-2.75%
SAGIS	(10,000)	-5.00%
Crimestoppers	(4,720)	-5.00%
Transfer to E911 Fund	(58,525)	-31.57%
Transfer to Building Safety Enterprise Fund	(68,212)	-18.53%
	<hr/>	
	\$ (537,299)	-1.98%
	<hr/>	

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
<b>Tax Revenues</b>					
31.11001	REAL PROPERTY-CURRENT YR	83,693,685	89,983,732	45,471,553	86,470,676
31.11201	PROP TAX CUR-TIMBER	4,005	25,600	3,006	24,271
31.12001	PROP TAX-PRIOR YEAR-REAL	10,357,513	5,483,800	2,691,479	5,199,191
31.12002	PROP TX-PRIOR YR-TIMBER	3,164	11,000	506	10,429
31.12011	PROP TAX-PRIOR YR-DELINQ	2,605	5,500	434	5,215
31.13101	PERSONAL PROP-MOTOR VEHIC	6,395,881	6,489,600	3,220,486	6,152,790
31.13201	PERSONAL PROP-MOBILE HOME	233,837	310,100	38,216	294,006
31.13401	PER PROP-INTANG-TAX COMM	12,199,252	12,156,400	12,297,109	11,525,483
31.13411	INTANGIBLE -SUPERIOR CT	1,210,176	1,250,000	509,523	1,250,000
31.13901	PERSONAL PROP-OTHER	5,302		2,485	-
31.14001	PERSONAL PROPERTY PRIOR	2,775,723	1,096,700	2,156,856	1,039,781
31.14002	PROP TX-PRIOR YR-MOBILE H	24,101	110,900	4,011	105,144
31.14003	PROP TX-PRIOR YR-HEAVY EQ	24,561	5,500	732	5,215
31.14051	AD VALOREM PRIOR YR RR EQ	134,144			-
31.16001	INTANGIBLE TAX REAL ESTAT	303,105	330,000	105,355	287,200
31.31001	LOCAL OPTION (LOST TAX)	10,269,046	10,500,000	4,197,870	10,500,000
31.43001	LOCAL OPTION MIXED DRINK	115,192	125,000	49,796	125,000
31.63001	FINANCIAL INSTIT.-BANK	292,663	300,000	-	300,000
31.91101	PENALTIE-REAL PROP-DELINQ	9,224	15,000	2,080	15,000
31.91102	PENALTIES INTANGIBLE RECO	14,940	20,000	11,312	20,000
31.91103	INTEREST INTANGIBLE RECOR	1,425	1,700	544	1,200
31.91111	PROP TAX-PENALTY-REAL	1,069,343	700,000	165,433	500,000
31.91112	PROP TAX-PENALTY-PERSON	186,733	110,000	420,561	310,000
31.91113	PROP TAX-PENALTY-MOBILE	30,885	20,000	10,634	20,000
31.91114	PROP TAX-PENALTY-HEAVY	181	50	235	50
31.91115	PROP TAX-PENALTY-TIMBER	62	50	133	50
31.95001	PENALTY-FIFA-LATE	106	100	45	100
31.95011	PENALTY-FIFA-REAL	98,435	70,000	79,681	70,000
31.95012	PENALTY-FIFA-PERSONAL	7,845	5,000	3,476	5,000
31.95013	PENALTY-FIFA-MOBILE HOMES	8,092	5,000	2,444	5,000
31.95014	PENALTY-FIFA-HEAVY EQUIP	-	-	23	50

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
31.95015	PENALTY-FIFA-TIMBER	40	50	45	50
31.99011	PROP TAX-PENALTY-MISC	127,537	85,000	43,439	85,000
31.99021	PROP TAX-INT-MISC	645,084	500,000	329,305	600,000
31.99111	PROP TAX-REFUNDS	-	-	-	-
	<b>Tax Revenues Total</b>	<b>\$ 130,243,887</b>	<b>129,715,782</b>	<b>71,818,807</b>	<b>124,925,901</b>
	<b>License &amp; Permit Revenues</b>				
32.24001	NON-BUS LIC-MARRIAGE	150,687	140,000	85,826	140,000
32.25010	ANNEX-A/C-TAGS \$5.00	23,470	20,140	5,675	16,000
32.25012	ANNEX-A/C-TAGS \$20.00	4,970	10,000	-	4,000
32.25014	ANNEX-A/C-TAGS \$35.00	10,535	2,700	2,590	5,000
32.25020	EISEN-A/C-TAGS \$ 5.00	29,006	30,480	18,170	35,000
32.25024	EISEN-A/C-TAGS \$ 35.00	20,160	20,000	12,390	20,000
32.29100	NON BUS-LIC-PISTOL PERMIT	56,540	50,000	28,310	65,000
32.43000	MOTOR VEHICLE - PENALTIES	654,556	625,000	309,984	625,000
	<b>License &amp; Permit Revenues Total</b>	<b>\$ 949,924</b>	<b>\$ 898,320</b>	<b>\$ 462,945</b>	<b>\$ 910,000</b>
	<b>Inter Governmental Revenues</b>				
33.11101	FED DEA REIMBURSE-CNT	95,776	20,000	8,677	20,000
33.11103	FED DEA REIMBURSE-SHERIFF	31,717	20,000	10,842	25,000
33.11121	FOREIGN PRIS.-SCAAP GRANT	49,349	55,000	53,852	60,000
33.11131	CORPS OF ENGINEERS REIM	271,598	300,000	66,422	300,000
33.12103	SOC SEC ADMIN REIMBURSE.	47,800	50,000	33,200	50,000
33.30000	FISH/WILDLIFE-IN LIEU TAX	66,861	65,000	-	65,000
33.41100	ST OF GA-LAW CLERK-SUP CT	320,010	312,450	136,487	327,564
33.41102	JUV CT JUDGES SALARY REIM	132,651	132,650	66,326	132,652
33.41166	PUBLIC DEFENDERS/JC OF GA	234,364	100,000	192,670	100,000
33.41204	GA PROBATION - ATTORNEY FEE	61,443	50,000	18,357	50,000
33.42102	STATE REIM-OTHER	53,000	-	-	-
33.70001	LOCAL GOV-A.D.R. REIMBURS	141,250	154,316	42,394	145,823
33.70002	LOCAL GOV-LAW LIB REIMBUR	100,079	116,987	47,658	110,549
33.70004	LOCAL GOV-HEALTH DEPT REI	25,694	70,000	14,930	70,000
33.70005	LOCAL GOV-CEMA DEPT REIM	73,832	115,000	86,634	115,000

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
33.70006	LOCAL GOV-GBI REIMBURSE	1,114	6,000	-	6,000
33.70007	LOCAL GOV-GATEWAY REIMBUR	29,956	26,000	15,492	26,000
33.70008	LOCAL GOV-TRADE CENTER	45	400	-	400
33.70009	L.GOV-LIVE OAK PUB. LIB.	41,689	45,000	12,045	45,000
33.70010	LOCAL GOV-CITY OF SAV'H	533,136	288,750	325,309	288,750
33.70011	LOCAL GOV-THUNDERBOLT REI	17,768	24,000	27,374	24,000
33.70013	INTER GOV - CAT RENENUE	-	-	-	65,000
33.80001	IN LIEU TAX-SEDA	400,492	418,000	-	654,609
<b>Inter Governmental Revenues Total</b>		<b>2,729,624</b>	<b>2,369,553</b>	<b>\$ 1,158,669</b>	<b>\$ 2,681,347</b>
<b>Charges For Services</b>					
34.11101	BOND FEES-SHERIFF	127,801	115,000	97,243	150,000
34.11901	STATE CT-SHERIFF SERVICE	130,753	130,000	57,300	130,000
34.11902	SUPERIOR CT-SHERIFF SERVI	58,675	75,000	29,535	65,000
34.11904	MAG CT-SHERIFF SER-CRIM	7,173	6,000	2,975	6,000
34.11906	MAG CT-CIVIL-SHERIFF SERV	480,016	450,000	278,809	475,000
34.11910	OTHER FEES-DISCOVERY LAW	2,415	2,400	677	2,000
34.11914	INDIGENT ATTORNEY F-PRIDE	4,324	5,000	2,153	5,000
34.11917	PUBLIC DEFEND APPLICATION	-	-	-	200
34.11951	PROBATE CT-COURT FEES	244,756	270,000	113,628	250,000
34.11952	PROBATE CT-COMMITTAL HEAR	-	200	857	1,000
34.11953	PROBATE-GUARDIAN AD-LITEM	20,125	22,000	7,875	20,000
34.11954	PROBATE-COPY FEES	29,931	30,000	20,935	40,000
34.11959	PROBATE-MISCELLANEOUS REV	9,699	8,300	4,080	8,300
34.14002	COPY FEES-SHERIFF	1,724	2,000	195	1,000
34.14003	COPY FEES - DA'S OFFICE	-	-	-	2,400
34.15001	COURT SYSTEM ACCESS FEE	1,125	2,000	750	2,000
34.16001	MAIL FEES-TAG OFFICE-VEH	63,887	62,000	31,946	62,000
34.16002	TRANSFER -TAG OFFICE-VEH	7,665	8,000	3,963	8,000
34.16003	DUP REGIS-TAG OFFICE-VEH	3,700	3,000	1,577	3,000
34.16004	TAGS FEE -TAG OFFICE-VEH	261,639	270,000	131,797	270,000
34.16005	WILDLIFE -TAG OFFICE-VEH	2,547	2,500	243	500
34.16090	LAPSE FEE-TAG OFFICE-VEH	76,365	80,000	43,135	80,000

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
34.16099	MISC FEE -TAG OFFICE-VEH	(14,797)	(10,000)	(8,427)	(10,000)
34.17214	IDC STREET LIGHTING FUND	38,419	19,369	9,685	23,397
34.17251	IDC CHILD SUPPORT FUND	277,403	232,380	109,914	232,400
34.17625	IDC RISK MANAGEMENT FUND	-	4,902	2,451	4,981
34.17650	IDC HEALTH INS. FUND	-	14,277	7,139	-
34.17270	IDC SPECIAL SERVICE DISTR	867,627	1,001,000	500,500	1,001,000
34.17290	IDC LDAO FUND	13,512	24,763	12,382	15,647
34.17291	IDC LAND BANK FUND	11,888	-	-	4,858
34.17320	IDC SALES TAX (1985-1993)	76,002	98,358	49,179	85,247
34.17321	IDC SALES TAX (1993-1998)	80,932	63,409	31,705	62,614
34.17322	IDC SALES TAX (1998-2003)	127,887	191,018	95,509	168,763
34.17323	IDC SALES TAX (2003-2008)	202,886	367,107	206,136	382,327
34.17324	IDC SALES TAX (2008 -2014)	-	45,165	-	121,765
34.17505	IDC WATER&SEWER FUND	151,496	173,694	86,847	183,694
34.17540	IDC SOLID WASTE FUND	301,731	280,758	140,379	260,380
34.17555	IDC PARKING GARAGE FUND	50,676	70,966	35,483	90,966
34.17570	IDC-BUILDING SAFETY FUND	-	213,502	106,751	262,828
34.19101	ELECTION QUALIFYING FEES	-	500	12,583	44,900
34.19102	SALE OF VOTER LIST	1,686	1,200	833	1,200
34.19401	COMMISSION-TAX-BD ED 1.5%	2,658,308	2,500,000	1,637,432	2,500,000
34.19403	COMMISSION AUTO	142,469	165,000	71,902	165,000
34.19404	COMMISSION INTANGIBLE REC	234,821	270,000	100,657	260,000
34.19405	COMMISSION-TAG-AD VALOREM	65,816	71,500	32,364	71,500
34.19407	COMMIS REAL ESTATE TRANS	2,071	2,000	751	2,000
34.19421	COMMISS.DELINQUENT TX-BOE	132	50	13	50
34.19422	COMMISS.DELINQUENT TX-GA	10	10	1	10
34.19432	COMMISS.PROP TAX-ST GA	74,404	60,000	130,836	60,000
34.19433	COMMISS.PROP TAX-POOLER	1,226	1,000	12,306	15,000
34.19434	COMMISS.PROP TAX-PORT WEN	5,776	250	5,902	7,000
34.19435	COMMISS.PROP TAX-TYBEE	5,735	250	5,709	7,000
34.19436	COMMISS.PROP TAX-SAVANNAH	1,244	500	288	500
34.19437	COMMISS.PROP TAX-THUNDERB	164	50	(28)	50

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
34.23102	FINGERPRINT FEE-SHERIFF	7,157	7,500	3,520	-
34.23301	PRISONER HOUSING-SAVANNAH	1,138,946	1,285,000	233,870	1,000,000
34.23302	PRISONER HOUSING-TYBEE	26,513	12,000	13,073	15,000
34.23303	PRISONER HOUSING-THUNDER	18,453	15,000	7,498	10,000
34.23304	PRISONER HOUSING-POOLER	20,768	20,000	7,953	15,000
34.23305	PRISONER HOUSING-GARDEN	67,680	43,660	20,875	30,000
34.23306	PRISONER HOUSING-BLOOMING	15,070	13,180	3,475	8,000
34.23307	PRISONER HOUSING-PORT WEN	48,878	35,000	13,780	25,000
34.23311	PRISONER HOUSING-ST OF GA	964,656	570,000	399,454	570,000
34.23312	PRISONER HOUSIN-PARDONS	14,535	15,000	3,555	10,000
34.23322	PRISONER HOUS-FED-IMMIGRA	-	2,000	-	1,000
34.23323	PRISONER HOUSIN-FED-MARSH	169,296	160,000	224	-
34.23341	BD OF EDUCATION-PRISONERS	3,780	2,000	325	1,000
34.26001	EMS REVENUE	669	500	198	500
34.29001	SALE OF AUTOPSY REPORTS	970	1,000	986	1,000
34.29901	SHERIF-OUT OF TOWN SERVIC	28,822	27,000	28,837	30,000
34.29910	SHERIFF-SECURITY COURTS	80,000	80,000	40,000	80,000
34.29999	SHERIFF-MISCELLANEOUS REV	51,771	45,000	17,997	45,000
34.41301	SALE RECYCLED MATERIALS	1,010	2,500	1,954	2,500
34.61103	ANNEX-A/C-IMPOUNDMENT FEE	70	500	105	500
34.61104	ANNEX-A/C-BOARDING FEE	180	400	95	400
34.61109	ANNEX-A/C-MISCELLANEOUS	10	20	-	20
34.61111	EISEN-A/C-KENNEL FINES	100	100	-	-
34.61112	EISEN-A/C-IMPOUNDMENT FEE	4,163	2,500	3,800	5,000
34.61113	EISEN-A/C-BOARDING FEE	4,270	2,000	3,760	5,000
34.61119	EISEN-A/C-MISCELLANEOUS	10	20	-	-
34.72101	AQUATIC-ADMISSION-DAILY	46,280	41,600	21,298	48,000
34.72102	AQUATIC-ADMISSION-PUNCH C	37,947	35,450	18,642	43,000
34.72111	AQUATIC-MEMBER-ENROLL FEE	2,355	2,500	1,030	4,750
34.72112	AQUATIC-MEMBER-MEMBER FEE	4,356	6,000	4,162	13,000
34.72113	AQUATIC-MEM-ANNUAL PREPAY	37,655	36,000	12,890	29,000
34.72114	AQUATIC-MEMBER-ABC DUES	34,194	40,000	18,941	28,000

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
34.72115	AQUATIC-MEMBER-COUNTY DUE	10,462	10,800	5,845	12,500
34.72121	AQUATIC-PROGRAM-BIRTHDAY	4,025	3,600	1,050	3,000
34.72122	AQUATIC-PROGRAM-OTHER	-	-	250	-
34.72131	AQUATIC-TEAM-GCAT	32,036	27,600	9,361	37,500
34.72132	AQUATIC-TEAM-SAV SWIM	34,957	24,000	10,286	38,000
34.72133	AQUATIC-TEAM-HIGH SCHOOL	3,596	3,500	-	7,500
34.72134	AQUATIC-TEAM-OTHER	49,537	40,000	23,267	60,000
34.72201	WEIGHT-INDIVIDUAL-DAILY	550	220	270	-
34.72202	WEIGHT-FAMILY-DAILY	425	420	540	-
34.72211	WEIGHT-INDIVIDUAL-MONTHLY	14,890	14,000	6,510	-
34.72212	WEIGHT-FAMILY-MONTHLY	6,570	3,500	4,580	-
34.72701	REC-RENTAL-BAIT STAND	5,400	5,400	1,800	5,400
34.72702	REC-RENTAL-MEMORIAL STADI	15,400	13,800	8,100	14,450
34.72703	RENT-PAVILION-LAKE MAYER	21,023	13,300	8,535	17,440
34.72704	RENT-PAVILION-STELL PARK	4,440	3,000	1,350	4,500
34.72705	RENT-PAVILION-TYBEE PIER	17,059	10,000	8,750	13,000
34.72706	RENT-PAVILION-TOM TRIPLET	19,000	17,490	8,335	19,365
34.72709	RENT-PAVILION-OTHER PARKS	1,765	800	310	800
34.72710	RENT-ISLAND COMMUNITY CTR	11,066	9,100	5,460	10,641
34.73111	AQUATIC-SUBCONTRACT-LIFE	1,350	700	-	-
34.73112	AQUATIC-SUBCONTRACT-FRIEN	6,075	8,100	4,050	8,100
34.73113	AQUATIC-SUBCONTRACT-OTHER				
34.75101	AQUATIC-PROGRAM-H2X	12,129	14,400	6,465	12,280
34.75102	AQUATIC-PROGRAM-ADULT	364	200	145	500
34.75106	AQUATIC-PROGRAM-PRIVATE	9,212	10,000	3,547	10,000
34.75108	AQUATIC-PROGRAM-YOUTH	51,579	46,800	20,114	47,500
34.75109	AQUATIC-PROGRAM-STARFISH	13,988	9,600	2,436	10,000
34.75111	AQUATIC-PROGRAM-SPORTS A	200	400	50	-
34.75112	AQUATIC-PROGRAM-OTHER	425	420	1,125	-
34.75701	REC-PROGRAM-SPORTS ENTRY	23,350	24,000	13,015	35,875
34.79101	AQUATIC-MISC-CONCESSIONS	2,372	2,700	1,129	3,000
34.79123	AQUATIC-MISC-OVER/SHORT	(278)	-	(109)	-

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
34.79199	AQUATIC-MISC-MISCELLANEOU	(7,390)	-	(3,427)	(4,000)
34.79211	WEIGHTLIFT-COKE COMMISSIO	1,351	950	804	-
34.79701	REC-CONCESSION-TYBEE PIER	48,942	29,180	23,040	50,496
34.79709	CONCESSION-ALL OTHER PARK	14,100	13,350	7,200	15,096
34.79730	REC DEPT-SPACE RENTAL	12,655	6,500	8,650	20,000
34.79799	REC DEPT-MISCELLANEOUS	3,980	700	242	700
34.93001	BAD CHECK (NSF) FEE-OTHER	1,204	1,000	1,039	2,000
<b>Charges For Services Total</b>		<b>\$ 10,194,739</b>	<b>\$ 10,279,338</b>	<b>\$ 5,303,266</b>	<b>\$ 10,082,790</b>
<b>Fine &amp; Forfeiture Revenues</b>					
35.11101	SUPERIOR COURT FEES	1,077,884	1,200,000	475,080	1,108,800
35.11102	SUPERIOR CT-DOCKET FEES	393	200	156	300
35.11103	SUPERIOR CT-PROBATION OFF	176,026	150,000	49,888	150,000
35.11104	SUPERIOR CT-INTEREST FEES	228	250	109	250
35.11105	SUPERIOR CT-INTEREST FINE	109	75	49	100
35.11200	STATE COURT CIVIL FINES	368,608	330,000	155,472	400,000
35.11201	STATE COURT CRIMINAL FINE	406,910	360,000	168,274	400,000
35.11203	STATE COURT SERVICE FEES	9,545	7,500	3,683	8,500
35.12004	STATE COURT - JUDICIAL OPER FD	11,400	-	67,200	140,000
35.11211	STATE CT-DUI PUBLICATION	1,484	2,500	660	1,600
35.11212	STATE CT-DOCKET	4,391	3,200	1,657	3,600
35.11217	STATE CT-PUBLIC DEFENDERS	11,214	7,500	4,064	7,500
35.11301	MAG COURT CRIMINAL	36,908	37,980	20,436	40,000
35.11302	MAGISTRATE - CIVIL	324,180	300,000	163,725	325,000
35.11601	JUVENILE CT-TRAFFIC FINES	26,040	20,000	12,983	25,000
35.12901	SHERIF-ESTREAT CO.SUP CT	7,081	15,000	5,468	12,000
35.12902	SHERI-ESTREAT CO.STATE CT	60,841	50,000	65,886	75,000
35.12905	SHERIFF - FORFEITED BONDS	-	-	248,481	5,000
35.14551	JCA FINE-STATE COURT	46,980	40,000	20,225	48,000
35.14552	JCA FINE-MAGISTRATE COURT	2,584	3,000	1,021	3,000
35.14553	JCA FINE-SUPERIOR COURT	33,698	30,000	7,991	20,000
35.14559	BLOOMINGDALE-JCA 10%	46,752	40,000	12,686	30,000
35.14560	GARDEN CITY-JCA 10%	88,420	70,000	30,038	70,000



# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
35.14561	POOLER-JCA 10%	36,861	35,000	15,974	35,000
35.14562	PORT WENTWORTH-JCA%	75,564	65,000	24,827	60,000
35.14563	THUNDERBOLT-JCA%	18,895	15,000	7,117	15,000
35.14564	TYBEE ISLAND-JCA%	23,787	20,000	7,196	20,000
	<b>Fine &amp; Forfeiture Revenues Total</b>	<b>\$ 3,168,593</b>	<b>\$ 2,802,205</b>	<b>\$ 1,570,346</b>	<b>\$ 3,003,650</b>
<b>Interest Revenues</b>					
36.10001	INTEREST REVENUE	221,888	142,361	74,711	140,000
36.30001	UNREALIZED GAIN/LOSS INV	(6,300)	-	(35,076)	-
	<b>Interest Revenue Total</b>	<b>\$ 215,588</b>	<b>\$ 142,361</b>	<b>\$ 39,635</b>	<b>\$ 140,000</b>
<b>Miscellaneous Revenues</b>					
38.10001	RENTS/ROYALTIES-OTHER	10,716	7,238	14,251	151,519
38.10002	RENT ROOF JUDICIAL CENTER	41,103	38,000	10,316	20,631
38.10003	RENT REVENUE-RECORDERS CT	112,623	112,620	56,312	112,620
38.10005	RENT HEALTH DEPT-BD 2005	88,465	81,780	40,830	81,660
38.20009	TELEPHONE INCOME-OTHER	195	500	282	500
38.90004	MEM.MED.CENTER-DFACS REIM	11,393	36,000	17,161	36,000
38.90005	SUP COURT REIM.-CANDLER	-	-	-	85,000
38.90007	ELECTION REIM-OTHER MUNIP	-	5,000	-	17,000
38.90010	REIM-APPRENTICE- SAV TECH	5,080	9,600	-	-
38.90013	OTHER REIMBURSEMENTS	-	200	-	-
38.90014	OTHER JUV CT MISC REVENUE	469	450	28	100
38.90015	SWEET DREAMS REIMBURSE	20,318	20,350	8,099	20,000
38.90018	COASTAL CTR DEV-REIM	74,189	75,000	39,613	75,000
38.90019	HOMELESS AUTH-REIM	23,512	25,000	15,251	25,000
38.90023	QUANTUM INC REIMB	4,548	6,000	1,308	6,000
38.91001	MISCELLANEOUS REVENUE	1,112	63,238	30,700	-
38.91010	OVER / SHORT	-	-	-	-
	<b>Miscellaneous Revenue Total</b>	<b>\$ 393,723</b>	<b>\$ 480,976</b>	<b>\$ 234,151</b>	<b>\$ 631,030</b>
<b>Other Funding Source Revenues Total</b>					
39.12270	TRANS IN FR SSD FUND	362,494	225,000	119,705	235,000
39.12350	XFER IN FROM CIP FUND	-	-	-	904,012

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## GENERAL FUND M & O

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
39.12556	TRANS FR HENDERSON GOLF	123,687	-	-	-
39.21001	GOV FD-SALE NON-CAP ASSET				
39.21011	GOV FD-SALE CAPITAL ASSET				-
39.21012	GOV FD-SALE CAP ASSET-M&O	-	-	-	-
39.36001	NOTE PROCEEDS	-	1,781,303	-	-
	<b>Other Funding Source Revenues Total</b>	\$ 486,181	\$ 2,006,303	\$ 119,705	\$ 1,139,012
	<b>Fund Balance</b>				\$ 1,411,033
	<b>Grand Total</b>	\$ 148,382,259	\$ 148,694,838	\$ 80,707,524	\$ 144,924,763

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## SPECIAL SERVICE DISTRICT - SSD

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
<b>Tax Revenues</b>					
31.11001	REAL PROPERTY-CURRENT YR	10,551,193	11,518,817	5,780,965	11,072,470
31.11201	PROP TAX CUR-TIMBER	180	1,000	541	948
31.12001	PROP TAX-PRIOR YEAR-REAL	824,811	480,100	437,669	455,183
31.12002	PROP TX-PRIOR YR-TIMBER	120	1,300	543	1,233
31.12011	PROP TAX-PRIOR YR-DELINQ	507	-	14,191	-
31.13101	PERSONAL PROP-MOTOR VEHIC	903,724	847,100	586,664	803,136
31.13201	PERSONAL PROP-MOBILE HOME	31,468	16,900	10,107	16,023
31.13401	PER PROP-INTANG-TAX COMM	2,077,733	2,194,200	2,269,155	2,080,321
31.13411	INTANGIBLE -SUPERIOR CT	303,715	300,000	167,164	242,500
31.13901	PERSONAL PROP-OTHER	298	300	55	284
31.14001	PERSONAL PROPERTY PRIOR	399,951	77,300	712,522	73,288
31.14002	PROP TX-PRIOR YR-MOBILE H	4,551	10,300	4,017	9,765
31.14003	PROP TX-PRIOR YR-HEAVY EQ	-	100	71	95
31.14051	AD VALOREM PRIOR YR RR EQ	33,303	-	37,647	-
31.16001	INTANGIBLE TAX REAL ESTAT	59,303	75,000	25,485	50,000
31.17501	FRANCHISE TAXES-TV CABLE	1,183,374	1,180,000	592,433	1,180,000
31.42001	ALCOHOL BEV TAX-SPIRITS	80,911	75,000	55,241	75,000
31.42002	ALCOHOL BEV TAX-WINE	193,314	180,000	145,565	200,000
31.42003	ALCOHOL BEV TAX-BEER	800,388	750,000	493,654	775,000
31.62001	INSURANCE PREMIUM TAXES	3,544,705	3,495,000	3,398,051	3,390,050
31.91101	PENALTIE-REAL PROP-DELINQ	-	-	-	-
31.91111	PROP TAX-PENALTY-REAL	-	213,000	519,912	350,000
31.99021	PROP TAX-INT-MISC	40,667	35,000	56,315	45,000
<b>Tax Revenues Total</b>		<b>\$ 21,034,216</b>	<b>\$ 21,450,417</b>	<b>\$ 15,307,967</b>	<b>\$ 20,820,296</b>
<b>License &amp; Permit Revenues</b>					
32.12001	BUSINESS LICENSE REVENUE	1,198,575	1,200,000	1,134,642	1,100,000
32.31001	BUILDING PERMITS	-	-	-	-
32.43000	MOTOR VEHICLE-PENALTIES	-	-	-	-
<b>License &amp; Permit Revenues Total</b>		<b>\$ 1,198,575</b>	<b>\$ 1,200,000</b>	<b>\$ 1,134,642</b>	<b>\$ 1,100,000</b>
<b>Inter Governmental Revenues</b>					
33.11104	FED-OTHER	\$ -	\$ -	\$ -	\$ -
33.30000	FISH/WILDLIFE-IN LIEU TAX	23,128	20,000	-	20,000
33.51000	HOMEOWNER TAX RELIEF GRT	548,563	-	-	-
33.70010	LOCAL GOV-CITY OF SAV'H	846,509	700,000	557,217	700,000
33.70012	LOCAL GOV-MPC REIMBURSE	5,132	500	-	500
33.70014	LOCAL GOV-SAV-SCMPD	-	-	-	125,000
33.80001	IN LIEU TAX-SEDA	-	22,000	22,871	22,870
<b>Inter Governmental Revenues Total</b>		<b>\$ 1,423,332</b>	<b>\$ 742,500</b>	<b>\$ 580,088</b>	<b>\$ 868,370</b>
<b>Charges For Services</b>					
34.13901	MPC FEES	121,016	125,000	78,130	125,000

# 2011 / 2012 RECOMMENDED REVENUE SUMMARIES

## SPECIAL SERVICE DISTRICT - SSD

Revenue Account Code	Revenue Account Code Title	2009 / 2010 Actual Revenue Received	2010 / 2011 Adopted Revenue Budget	2010 / 2011 YTD Actual Revenue Realized	2011 / 2012 Recommended Revenue
34.13902	MPC HISTORIC PROP DESIGNA	-	-	-	-
34.19406	COMMISSION-MALT/BEVERAGE	(1,674)	(1,500)	(1,060)	(1,500)
34.21301	FALSE ALARM PERMIT FEES	-	-	4,600	5,000
34.21302	FALSE ALARM - REGISTRATION	-	-	51,506	55,000
34.21303	FALSE ALARM-INCIDENT FEE	-	-	1,800	2,500
34.21402	POLICE-PARKING CITATIONS	-	-	2,865	1,000
34.31001	STREET MAINTENANCE FEES	5,174	1,000	24,174	1,000
34.31051	DRIVEWAY BOND FORFEITURE	3,500	1,000	-	-
34.39501	DRAINAGE FEES	-	-	-	-
34.39511	DRAINAGE MAINTENANCE FEES	-	-	-	-
34.39551	CULVERT/DRIVEWAY FORFEIT	-	-	-	-
34.41301	SALE RECYCLED MATERIALS	-	1,000	-	-
34.93001	BAD CHECK (NSF) FEE-OTHER	554	100	120	100
<b>Charges For Services Total</b>		<b>\$ 128,570</b>	<b>\$ 126,600</b>	<b>\$ 162,135</b>	<b>\$ 188,100</b>
<b>Fines &amp; Forfeitures Revenues</b>					
35.11401	RECORDERS CT FINES-REV	1,110,387	1,100,000	912,786	1,133,000
35.14502	RECORDER CT-DRUG TREATMEN	19,221	-	-	-
35.11410	RECORDER CT-REIM ATTORNEY	12	-	135	-
35.14511	VICTIM ASSIST 5%-RECORDER	109,837	-	-	-
35.14554	JCA-RECORDERS CT-JAIL OP	221,359	225,000	197,139	235,000
35.19201	RIGHT OF WAY ENCROACH	-	3,000	1,320	2,500
35.19203	TREE DISTRUBING REVENUE	2,875	-	-	-
<b>Fines &amp; Forfeitures RevenuesTotal</b>		<b>\$ 1,463,691</b>	<b>\$ 1,328,000</b>	<b>\$ 1,111,380</b>	<b>\$ 1,370,500</b>
<b>Interest Revenues</b>					
36.10001	INTEREST REVENUE	137,702	40,000	5,152	10,000
<b>Interest Revenues Total</b>		<b>\$ 137,702</b>	<b>\$ 40,000</b>	<b>\$ 5,152</b>	<b>\$ 10,000</b>
<b>Miscellaneous Revenues</b>					
38.30001	INSURANCE REIMBURSEMENT	760	-	360	-
38.90021	MPC INTERNET/PHONE REIMB	-	-	-	1,000
38.91001	MISCELLANEOUS REVENUE	842	5,000	104	-
<b>Miscellaneous Revenues Total</b>		<b>\$ 1,602</b>	<b>\$ 5,000</b>	<b>\$ 464</b>	<b>\$ 1,000</b>
<b>Other Funding Source Revenues</b>					
39.12215	TRANSFER IN FROM E-911	-	-	-	-
39.12275	TRANSFER IN FROM HOTEL/MO	631,085	616,715	295,257	557,200
39.12350	XFER IN FROM CIP FUND	51,759	-	-	-
39.12570	XFER IN FROM BLDG SAFETY	27,000	-	-	-
39.21011	GOV FED-SALE CAPITAL ASSET	900	-	-	-
<b>Other Funding Source Revenues Total</b>		<b>\$ 710,744</b>	<b>\$ 616,715</b>	<b>\$ 295,257</b>	<b>\$ 557,200</b>
<b>Fund Balance</b>		<b>\$ 1,603,982</b>		<b>\$ 158,815</b>	
<b>Grand Total</b>		<b>\$ 26,098,432</b>	<b>\$ 27,113,214</b>	<b>\$ 18,597,085</b>	<b>\$ 25,074,281</b>

# 2011 / 2012 RECOMMENDED EXPENDITURE SUMMARIES

## SPECIAL SERVICE DISTRICT - SSD

	2008 / 09 Actual Expenditures	2009 / 10 Actual Expenditures	2010 / 11 Adopted Budget	2011 / 12 Dept. Budget Request	2011 / 12 Budget Recommended
<b>BUDGETED DEPARTMENTS</b>					
<b>GENERAL GOVERNMENT</b>					
2701510 Finance	75,493	76,207	41,434	53,253	53,253
2701511 Audit Contract	21,854	21,359	22,000	22,670	22,670
2701540 Human Resources	31,487	34,828	34,500	32,770	32,770
2701575 Engineering	1,049,673	1,134,665	1,183,045	1,123,893	1,123,893
2701577 Traffic Lights / Utilities	159,908	198,651	217,900	217,900	217,900
2701595 IDC - General Fund	30,270	178,531	311,904	1,614,745	311,904
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 1,368,685</b>	<b>\$ 1,644,241</b>	<b>\$ 1,810,783</b>	<b>\$ 3,065,231</b>	<b>\$ 1,762,390</b>
<b>JUDICIARY</b>					
2702500 Recorder's Court	2,249,736	1,859,623	1,882,242	1,840,512	1,882,242
<b>TOTAL JUDICIARY</b>	<b>\$ 2,249,736</b>	<b>\$ 1,859,623</b>	<b>\$ 1,882,242</b>	<b>\$ 1,840,512</b>	<b>\$ 1,882,242</b>
<b>PUBLIC SAFETY</b>					
2703200 Savannah - Chatham Metropolitan Police Dep:	13,759,593	13,216,682	14,222,933	14,441,192	14,141,192
2703241 Sheriff / Peace Officer Retirement	47,819	48,606	62,120	62,120	60,000
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 13,807,412</b>	<b>\$ 13,265,288</b>	<b>\$ 14,285,053</b>	<b>\$ 14,503,312</b>	<b>\$ 14,201,192</b>
<b>PUBLIC WORKS</b>					
2704100 Public Works	5,494,065	5,442,165	5,461,000	5,555,261	5,154,850
2704321 Fell Street Pump Station Maintenance	15,000	15,022	20,000	29,000	29,000
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 5,509,065</b>	<b>\$ 5,457,187</b>	<b>\$ 5,481,000</b>	<b>\$ 5,584,261</b>	<b>\$ 5,183,850</b>
<b>HOUSING &amp; DEVELOPMENT</b>					
2707210 Building Safety & Regulatory Services					
Licensing & Regulatory Services Division	484,138	405,427	462,840	481,490	481,490
2707410 MPC	1,238,909	970,229	970,230	981,040	943,540

# 2011 / 2012 RECOMMENDED EXPENDITURE SUMMARIES

## SPECIAL SERVICE DISTRICT - SSD

BUDGETED DEPARTMENTS	2008 / 09 Actual Expenditures	2009 / 10 Actual Expenditures	2010 / 11 Adopted Budget	2011 / 12 Dept. Budget Request	2011 / 12 Budget Recommended
2707412 SAGIS	279,313	200,000	200,000	190,000	190,000
2707560 Creative Coast	-	-	-	-	-
<b>TOTAL HOUSING &amp; DEVELOPMENT</b>	<b>\$ 2,002,360</b>	<b>\$ 1,575,656</b>	<b>\$ 1,633,070</b>	<b>\$ 1,652,530</b>	<b>\$ 1,615,030</b>
<b>DEBT SERVICE</b>					
2708921 Interest on Tax Anticipation Notes	-	-	-	-	-
2708952 Motorola Radio System Upgrade	62,116	-	-	-	-
<b>TOTAL DEBT SERVICE</b>	<b>\$ 62,116</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>OTHER FINANCING USES</b>					
2709901 Transfer to CIP Fund	186,000	525,561	-	-	60,000
2709010 Bad Debt - Write-Off's	-	-	-	-	-
2709918 Transfer to Emergency Communications Fund	85,922	66,418	185,360	126,835	126,835
2709927 Contingency	-	-	100,000	100,000	85,406
2709943 Transfer to Solid Waste Fund	1,485,020	465,000	-	-	-
2709944 Transfer to GF - JCA Restricted	221,359	233,033	225,000	235,000	235,000
2709945 Transfer to GF - Drug Surcharge	19,221	14,245	-	-	-
2709949 Transfer to Building Safety Fund	777,000	678,047	368,212	-	300,000
2709950 C G R D C	107,172	72,528	72,600	72,600	87,194
2709951 Transfer to GF - 5% Victim Witness	109,837	115,216	-	-	-
2709957 Reimbursable Expense	474,195	438,967	700,500	700,000	700,500
2709959 Accrued Benefits Expense Compensated ABS	(540)	-	25,000	25,000	910,431
2709960 Unemployment Claims	-	-	-	-	660,660
2709962 Transfer Out to Risk Management	439,750	300,000	250,000	350,000	350,000
2709975 Special Appropriations	-	-	-	-	-
2709979 Crimestoppers	110,655	94,394	94,394	89,674	89,674
2709995 Vacant Positions	-	-	-	-	-
2709996 Contingency	-	-	-	-	(3,350,471)
2709997 Restricted Contingency	-	-	-	-	174,348
<b>TOTAL OTHER FINANCING USES</b>	<b>\$ 4,015,591</b>	<b>\$ 3,003,409</b>	<b>\$ 2,021,066</b>	<b>\$ 1,699,109</b>	<b>\$ 429,577</b>
<b>GRAND TOTAL</b>	<b>\$ 29,014,964</b>	<b>\$ 26,805,404</b>	<b>\$ 27,113,214</b>	<b>\$ 28,344,955</b>	<b>\$ 25,074,281</b>