

2017-2018

CHATHAM COUNTY

Budget



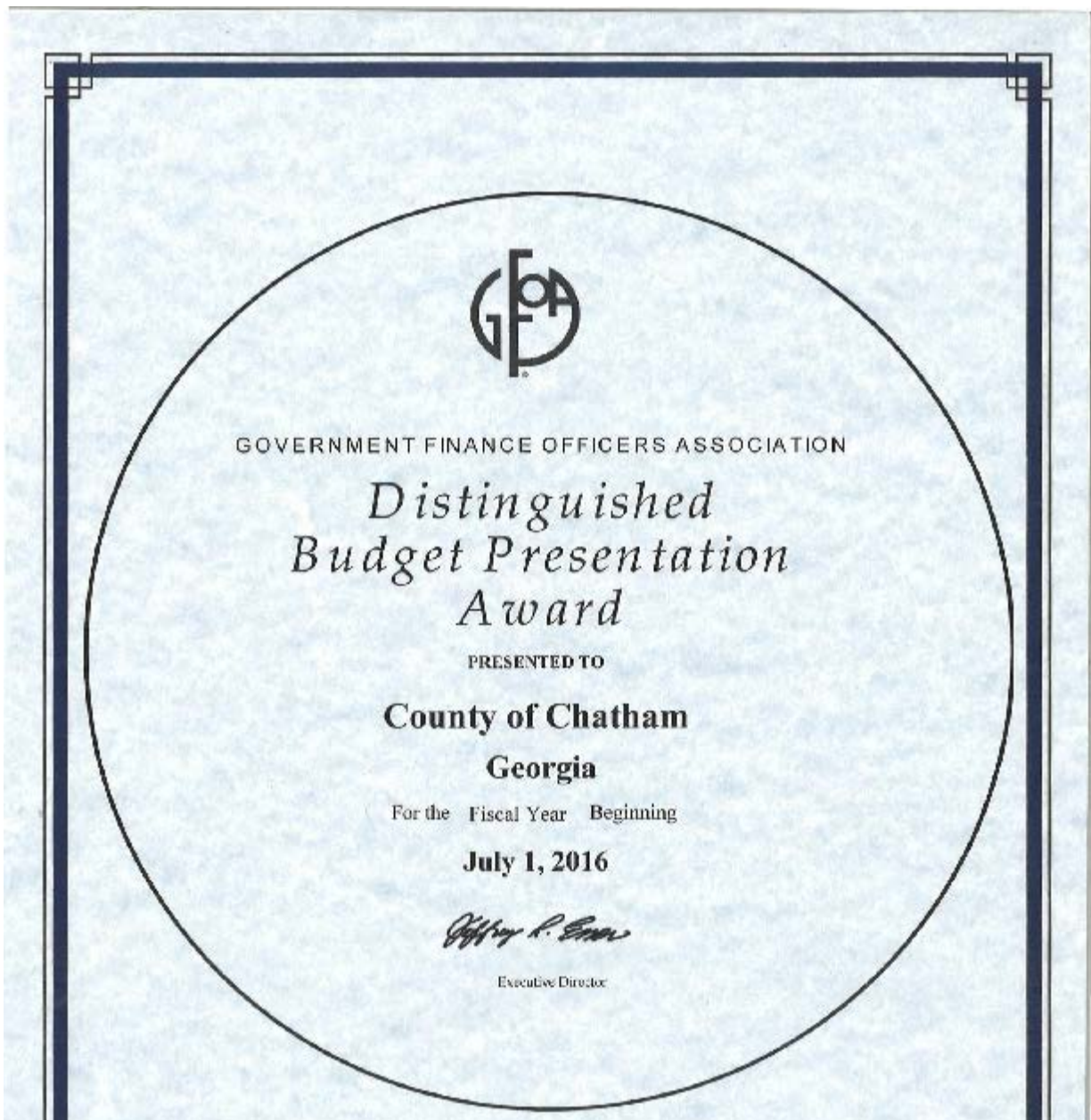


CHATHAM COUNTY, GEORGIA FISCAL YEAR 2018 ADOPTED ANNUAL BUDGET

Prepared by the Chatham County Finance Staff

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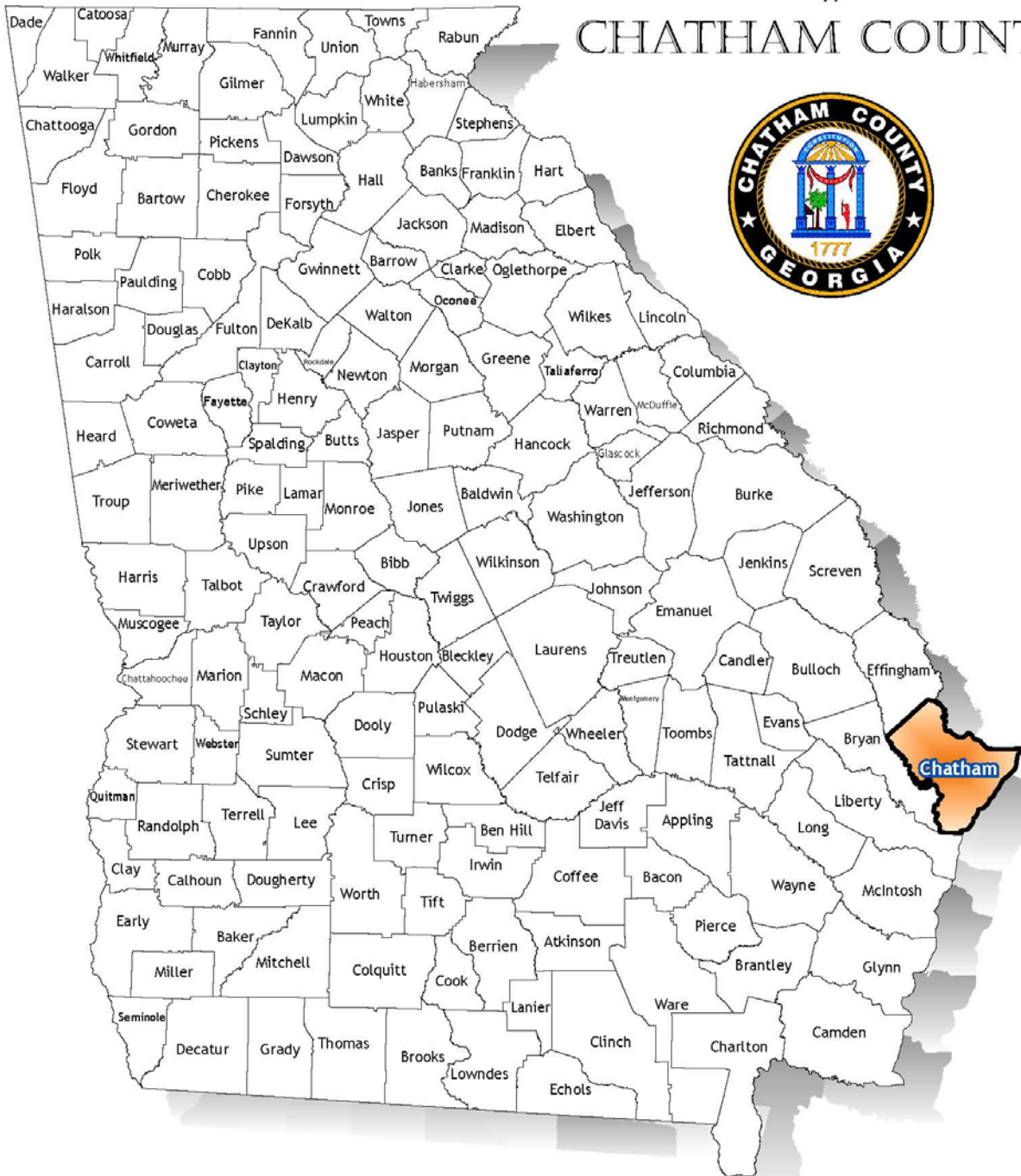
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **County of Chatham, Georgia** for its annual budget for the fiscal year beginning **July 1, 2016**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for award.

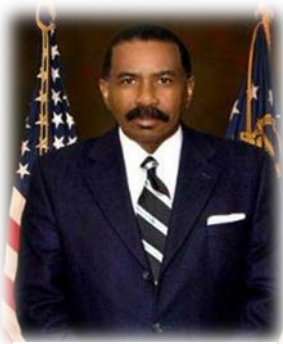


STATE OF GEORGIA

CHATHAM COUNTY



Chatham County, Georgia
Chairman and County Commissioners



Albert J. Scott
Chairman



Helen L. Stone
1st District



James J. Holmes
2nd District



Bobby Lockett
3rd District



Patrick K. Farrell
4th District



Tabitha Odell
5th District



James "Jay" Jones
6th District



Dean Kicklighter
7th District



Chester A. Ellis
8th District



Guide to the Budget Document

The Chatham County Budget Book is intended to provide information at both the detailed and summary level – information that can be used by citizens, elected officials, business owners, bondholders, investors, and rating agencies as an informational tool and an operation tool alike. It is critical that the document serves the following four functions: act as a policy document, serve as a legally required financial planning tool, function as an operational guide, and act as a communication device.

Listed below is a brief description of the individual sections of this document.

The **Introductory Section** includes the County Manager’s budget message and is intended to articulate priorities, issues and any other major changes in County services for the budget year.

The **Financial Structure and Summary Sections** include fund and County organizational charts, fund descriptions and various summary sections showing revenues and expenditures for all funds, which is intended to provide an overview of the total resources budgeted by the County.

The **Capital & Debt** and **Fund Sections** are intended to provide a breakdown of the fiscal year 2018 budget on an individual fund basis. The fund types include the general, special revenue, debt service, business type activities/enterprise, internal services, and capital project funds. Each fund includes a general description of the fund, history of revenues, and expenditures.

The programs are grouped by type following each fund and include public safety, culture and recreation, engineering, public works, community, general government, debt service, and business type activities/enterprise. The detail includes program description and written budget analysis for program. For comparison purposes, all program budget information includes actuals from fiscal year 2016, budgeted 2017, and budgeted 2018.

Supplemental Information provides statistical, supplemental, and miscellaneous data for the County.

The **Glossary of Terms** is included to assist the reader with any terminology (including abbreviations and acronyms) not readily understood.



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Office of the County Manager

Fiscal Year 2018 Budget & Budget Message

“Financial Reality Check-Up”

**Chairman Albert J. Scott, Board of Commissioners
& the Citizens of Chatham County:**

As I send you the proposed budget for Fiscal Year (FY) 2018, it is a good time for a County “Financial Reality Check-up.” First, I can report the County’s financial position has been strong; however, costs of Tropical Storm Hermine and Hurricane Matthew lowered our financial position by reducing our reserves predominantly in the Special Service District and Solid Waste Fund. The County has an AA2 bond rating, which places Chatham County in a mid - level position as compared to more than 3,000 counties nationwide, but reduced reserves could diminish our ability to aim for a better bond rating. With the Board’s direction, we have implemented policies that establish a 90-day reserve fund in our operating funds, set aside funds for CIP (Capital Improvement Projects), and set a course of action to target an AAA bond rating. This will not only define Chatham County as a financially sound local government but will additionally demonstrate that we are following plans set forth financially without major deviation. These actions also make Chatham County eligible for lower cost financing as we become an attractive risk to investors. Our actions will prove that our administration/management is strong in the field of finance, planning and implementation of financial policies, placing Chatham County on course for a potential upgrade in the bond rating, saving the County millions in future debt costs.

Taking the preceding actions enabled the County to financially handle the storm crisis; however, the County has slipped in its financial position and needs to utilize the adopted policies to re-establish its previous financial standing. This will require examining reserve levels in several areas, considering fee restructuring for solid waste and looking at major areas such as public safety and transportation needs, specifically our paratransit program.

ECONOMY

In order to understand where we are headed, it is important to understand the regional economic impacts in our county and community. Our revenues and expenditures are driven by housing, manufacturing, retail sales, etc., and we as local government must understand these complex issues in order to develop long term plans to meet the needs of the community. Therefore, in cooperation with Armstrong State University, an economic impact analysis has been prepared covering 2017-2018 and beyond. Without a map, direction or plan, we will waste precious time and investment opportunities for our community. Planning is the key to our potential success by examining recent economic history and future economic drivers and trends.



The metropolitan statistical area, including Chatham County, has experienced moderate job growth predominantly in the private sector with slower growth in the government sector for the past several years. The growth trend is predicted to continue but possibly at a slower pace depending on manufacturing output and specifically in our region, the growth or changes at the Georgia Ports. The exciting and positive news for the region and County is the reduction of volatility in diversification of economic drivers. Diversification involving Georgia Ports, health care, manufacturing, military missions, and activities, increasing real-estate development in single and multi-family homes, retail development and sales, small businesses and of course tourism, creates a much more positive environment of job security, less impacted by potential economic downturns in the future. The U.S. Department of Labor reports a continued slow reduction in the regional unemployment rate with a predicted employment growth of nearly 3% over the next two years. The forecast for personal income growth is estimated to be at least 4.2% over the next 3 years and a population growth of nearly 2-3% within the same time frame.

PLANNING, PRIORITIES & OPERATIONS

Chatham County cannot properly “stay on course” without appropriately developing future plans and policies. Implementing those plans and policies with community involvement to establish indicators for the region and for Chatham County as an organization are paramount for a positive future for our County and Community.

This budget continues to provide an approach to balancing competing priorities, made possible by our community drivers and indicators. Continual guidance from the Board of Commissioners is required in directing County management in this budget to:

- Fund services that meet the areas determined through the ongoing Chatham Blueprint process :
 - Economy
 - Education
 - Health
 - Quality of Life
- Present a balanced budget that increases services in areas or, at a minimum, keep services level through better efficiency.
- Present options to the Board for budget consideration.
- Secure other revenue resources through grants, State & Federal assistance when available.
- Increase and re-establish the County’s financial position, financial planning efforts and Bond rating.
- Developing organizational indicators and performance measures within all County service areas producing data giving the public quantifiable indicators of success or failures of those services meeting the demand for transparency in local government over the next two fiscal years.

The budget is balanced but will require action from the Board. Increased costs and ridership for the Telluride paratransit program are included in the General Fund, utilizing most of the projected digest growth. Dry Trash Fee increases are included for the unincorporated area in the Solid Waste Fund to replenish reserves from the past year’s storms and provide capital items. The SSD millage rate is increased by .86 mills to increase funding for Police services. Program expansions are included in various funds where an actual “ROI” (*Return on Investment*) were determined and justified. Ongoing funding is provided to address budget issues in a few strategic areas denoted in the County Blueprint vision statements, objectives and ultimate action steps including, but not limited to recreation, law enforcement and courts, job development, transportation, etc. Of course, the Zero Based or Needs Based Budget approach was paramount in developing this budget as our new Budget



Team required justification of every item, project and position both existing and new to ensure investment of tax funds were appropriately allocated. Total fund amounts as well as recommended changes are denoted in the tables provided at the end of this message. Please see **TABLE 1 (General Fund Highlights)**, **TABLE 2 (Special Service District Highlights)**, **TABLE 3 (SSD Solid Waste)**, **TABLE 4 (Other Funds)**, **TABLE 5 (Special Appropriations & Other Community Services)**, and **TABLE 6 (Public Safety Expenditure Breakdown)** below. Please review the tables as indicated as they give the overall recommendations, changes and alternatives of each County fund.

Not all budget requests have been recommended for funding, and department heads and constitutional officers are eager to come before you to present their unmet needs. It is recommended that the Board set a workshop date to hear these requests. I have already asked Chatham Area Transit staff to provide you with an overview of the paratransit program as we consider options to integrate it more fully into a county-wide service area model.

CAPITAL INVESTMENTS & SPLOST

Again, this year emphasis was placed on establishing a “real” Capital Plan for the County that takes steps to budget for capital needs of existing building and structure projects. This is an area that is critical in our quest to secure a stronger financial future. In 2016 a complete analysis of all County buildings was performed to determine future replacement needs such as chillers, boilers, HVAC, roof systems, etc., based on their life expectancy. This formal analysis also determined expansion of the Facilities Maintenance & Operations Division was necessary to more adequately service the existing facilities to include two additional personnel members and vehicles. The facility analysis also recommends a better work order and tracking system to ensure more efficient completion of repairs and to bring about a higher level maintenance program giving the County maximum life of equipment and systems. I would like to commend the Facilities Department as it was noted that the department is operating at a high level regarding repairs and maintenance. Several of these items are recommended within the budget with obvious “short term” needs such as better repair and replacement of aging equipment, while looking “long term” to budget reserve funds for major activities without having to impact the general operating budget regularly as has been in the past. Please see the **TABLE 7** below outlining prioritized capital projects recommended.

The new Trial Court Building and SPLOST projects continue to be major priorities. Currently the anticipated Trial Court Building project is being reviewed by the County management team. We are researching alternatives for financing and maintaining the facility, such as Public/Private Partnership, conventional financing, bonds, etc. We anticipate reviewing possible options later this summer with the County Commissioners in a workshop. Much of these discussions will be in reference to future revenues, future SPLOST funds and debt service options.

SPLOST projects are not included this year for adoption due to reclassification of all SPLOST projects to “Project Budgets.” This accounting reclassification does not change projects as adopted by the Board, but allows projects and connected budgets to basically carry over from fiscal year to fiscal year for budget and cash flow purposes. Any recommended changes to projects have to be approved in advance by the Board.

As we approach this year’s budget process, we do have challenges. They are a direct result of our success as a vibrant, growing and diverse community. First among these is meeting the demands of a growing population, which presents challenges to Chatham County infrastructure, as well as County parks, libraries, Public Works, Building Safety, Engineering, Human Services, Transportation, etc. We face demands for infrastructure investment and service improvements, especially in relation to gaps outlined in the Community Blueprint. We also face demands to keep up with core service delivery and program expansion in public safety and SCMPD



contract negotiations (Savannah-Chatham Metropolitan Police Department), to support the poorest and most vulnerable in our community all supported in the Chatham County Blueprint, “shoring up” County reserves, continuing to offer quality services at the lowest cost possible and maintaining an open and honest local government.


There are many changes in revenues and expenditures that the Budget Team and I would like to highlight for the Board and the citizens as denoted in a workshop to be scheduled by the Board. This year as County Manager, I am taking a position of being “vigilant and cautious” about future revenues. Therefore, we again have been very conservative in estimates. We are in hopes that growth in our region will be demonstrated in revenues over the next few years. We as a community are feeling the “growing pains” of an expanding region; therefore, we must be prepared for the increased demand of public services in areas of recreation, transportation, health, law enforcement, etc. This budget recommendation keeps the course of being prepared for the future. As our community experienced natural disasters in 2016, being prepared financially kept our organization safe.

All of these demands must be balanced against the tax burden impacts on our residents and businesses. We must achieve this balance as we face an increasingly competitive economic environment. We want to keep the Chatham County community as one that people and future industry want to come to, to live, work, play and be successful.

I want to extend my thanks to all of Team Chatham and the County Budget Team who have worked so diligently to prepare this proposed budget. County Team members continue to perform at high levels despite added workloads. This proposed budget stays true to the community’s values and to the County’s Community Blueprint as directed by the Board. Our vision of Chatham County as a diverse, vibrant and inclusive community, with a mix of programs and services, continues to be recognized both statewide and internationally.

Last, I would like to personally thank the Chairman and the Board for your continued support, input and guidance. I look forward to the continuing dialogue with the community and the Board of Commissioners as we move towards budget adoption. And as we say at the end of all Team meetings, “Go Team Chatham!”

Respectfully submitted,



William “Lee” Smith, III
County Manager



TABLE 1 - GENERAL FUND HIGHLIGHTS

Below you will find highlights of the General Fund budget.

- TOTAL BUDGET -\$186,114,706
- No change to the millage – 11.543 mills
- Continue funding for employee merit program
- \$4.9 million for CAT Teleride\Paratransit
- Youth Intervention Program continued (formerly grant funded) \$218,000
- \$2.8 million in capital equipment (noted in Table 7)
- \$380,000 in Special Appropriations including Blueprint grants (see Table 5)
- Laser grading of soccer fields and maintenance lights
- Safety Net funding for health and behavioral programs
- Increased funding for Drop Off Centers to the Solid Waste fund of \$1.1 million
- Funding for the operation of the Henderson Golf Course
- 9 New Positions and some position reclassifications
 - 2 Paralegals –DA
 - 1 Assistant DA – reimbursed by the City
 - 1 Attorney
 - 1 Cashier for Probate Court
 - 1 Assistant Clerk of Commission
 - 1 Administrative Assistant for Animal Service
 - 1 Veterinarian for Animal Services
 - 1 deputy in State Court 1 FT position
 - Positions Reclassifications:
 - 2 PT positions in Board of Equalization
 - Reclassification of key positions for the DA
 - 1 Videographer
 - 13 new Correction Officers for the Detention Center
 - Pay range adjustments and implementation of the merit program



TABLE 2 - SPECIAL SERVICE DISTRICT HIGHLIGHTS

Total budget -\$34,285,823

- Millage – rate of 4.99 mills which is .86 higher than the previous year.
- Projected Digest growth 1.23%
- 2 new positions:
 - 2 Court Deputies for Recorder's Court (funded through the Recorder's Court agreement)
- Increase in Police costs of \$2.69 million
- Maintain 3 months fund balance reserve

TABLE 3 - SSD SOLID WASTE

- Increase annual Dry Trash Fee (Curbside Pickup) to \$143
 - Increased from \$43 to cover costs of current year storms.
 - Reserves replenished within 19 months.
 - Revisit fee again next year after reserves are replenished
- Increase General Fund transfer for the Drop Off Centers – \$1.1 million
- Registration program at Drop Off Centers
- Includes cost for a 5 year equipment lease to purchase \$4 million in replacement equipment
 - Funding through a General Fund loan at 2%
- 2 new positions – Equipment Operator II

TABLE 4 - OTHER FUNDS

- Risk Management Fund:
 - Increased funding from General Fund of \$250,000
 - Increased funding from Special Service District of \$100,000
 - 1 Administrative Assistant II
- Building Safety Fund:
 - 1 Clerical Assistant II



TABLE 5 - FY2018 SPECIAL APPROPRIATIONS REQUESTED AND RECOMMENDED (IN \$)
1005560 Other Community Services

General Fund M&O	Type	Requested	Rcmd.	Notes:
Southchase	Dues		7,000	Easement Homeowner Dues
Mental Health Symposium	Event		8,000	Annual event
Silver Cheetahs	MOU		22,000	2 nd year of 5 year contract
Peer Empowerment and PSR Program	BPG	125,000	125,000	
Suicide Intervention and Prevention	BPG	130,560	43,000	Phase I
Homeless Veterans	BPG	68,500	-	
Savannah Early Childhood Foundation (1)	BPG	100,000	25,000	\$25,000 Decrease from FY17 funding
Rock and Roll Marathon	Event		50,000	Last year of contract
Chatham Homeless Authority	BPG	246,800	-	For Tiny House project
Harambee House	Comm Reqst	20,000	-	No BPG Application submitted
Eastside Concerned Citizens	Comm Reqst	25,000	-	No BPG Application submitted
SEDA Savannah Film Office	BPG	100,000	100,000	
		815,860	380,000	
Other Relevant:				
Get Excited & Move Program	BPG	49,030	30,000	In the Parks & Rec Budget
Greenbriar	BPG	399,600	369,600	In Greenbriar Dept.
DFCS Emerg Assist, Foster care, CPS (2)		741,595	-	In DFCS Dept.
DFCS Indigent Health		175,000	-	Program moves to Safety Net
Safety Net	BPG	432,818	77,326	Health care enrollment program

(1) SECF amended their initial request of \$50,000.

(2) Funds moved to Youth Intercept Program in Victim Witness Dept. \$218,000



TABLE 6 - PUBLIC SAFETY COSTS

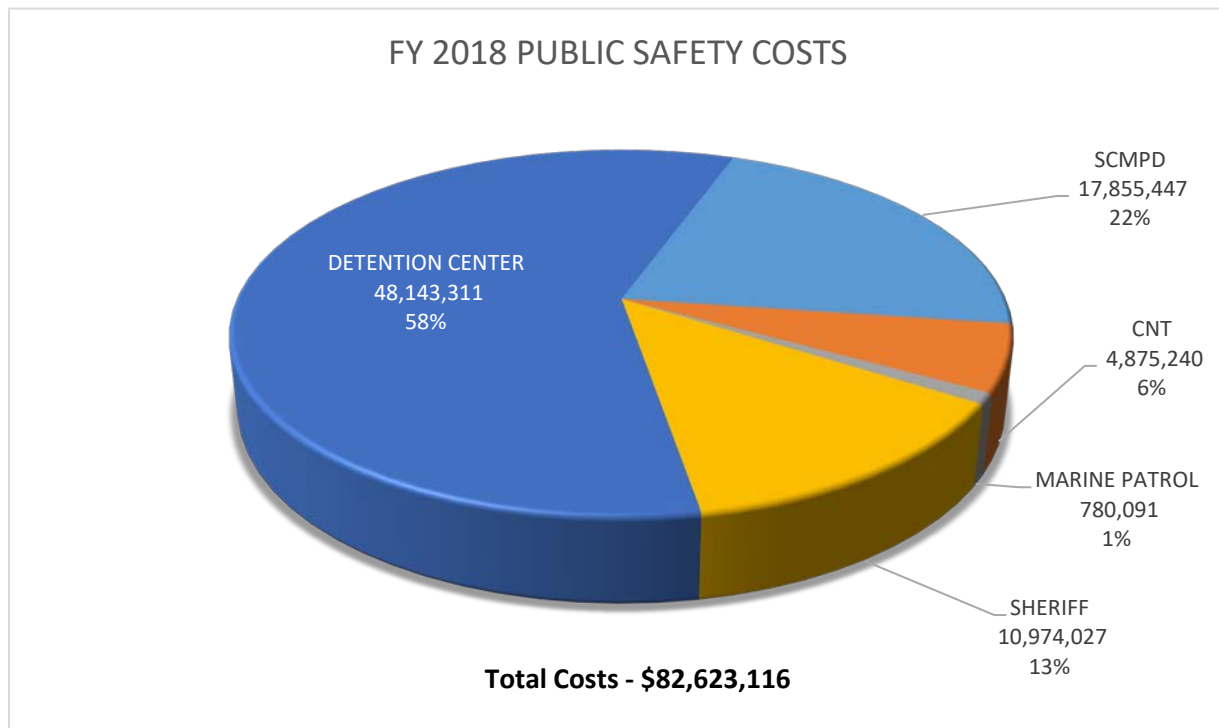


TABLE 7 - CAPITAL IMPROVEMENT FUNDING

General Fund Transfer - \$2.8 million

Prior Year Funds - \$1.3 million

ICS Radios	\$250,000
GF Vehicles	1,200,000
CNT Vehicles	300,000
Maintenance Reserve	250,000
Tax Commissioner lasWorld Product	507,388
Fuel System Upgrades	300,000
Munis Time Entry/Fleet/Facilities	375,000
Radio Encryption Sheriff	300,000
ICS Equipment	300,000
Zortec Replacement (jury software)	211,000
Animal Control Floor	125,000
Total	\$4,118,388



DEPARTMENT GOALS AND PERFORMANCE MEASURES

BUDGET YEAR 2018

COUNTY-WIDE STRATEGIC GOALS

Chatham County leadership is playing a key role in the development of the County-wide strategic plan for the community. In an effort to solidify the organization's support of the proposed plans for our community, it is important that the organization clearly communicates how the organization supports these initiatives through its annual budget appropriations. To this end, departments are asked to identify the link between its FY 2017/2018 department goals and the preliminary County-wide strategic plan.

Currently, the County-wide strategic plan has been focused on four key factors: Economy, Education, Health, and Quality of Life. To assist departments in determining the link between its goal and the County-wide strategic plan, a description of the associated Visions, Goals and Strategies for each key factor has been provided.

Economy:

Vision: Chatham County anchors a thriving, business-friendly, regional economy in which all workers are prepared for quality jobs, and residents feel empowered to attain a high quality of life.

- Goal 1: Using accurate and reliable data, link current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment leading to self-sufficiency.
 - Strategy 1: Create a network of employers and training providers, through incentives to align training programs with opportunities for jobs.
 - Strategy 2: Increase the number of opportunities for job shadowing, apprenticeship programs, and internships to include "green" careers, particularly targeted to youth and young adults.
 - Strategy 3: Increase capacity and opportunities for individuals to receive skills that lead to employment.
 - Strategy 4: Advocate for supportive services for employees to be paid a living wage and have access to benefits.
 - Strategy 5: Consider policies to increase employment opportunities for ex-offenders; implement strategies that promote hiring of ex-offenders.
 - Strategy 6: Expand a shared "job developer" position to link jobs to employees through businesses' customer relationship manager or by using clearing house of apprenticeship and internship opportunities.
- Goal 2: Facilitate lifting individuals out of poverty by reducing barriers and creating opportunities for quality employment for young adults, the working poor, ex-offenders, and those struggling with mental illness.



- Strategy 1: Improve access to education and trades to help the working poor, ex-offenders, and those with mental illness by providing a community-based scholarship program or similar incentive to help those who can't afford educational programs.
 - Strategy 2: Increase capacity of case management to provide employment, wrap-around and support services for families; and provide case management with education regarding best practices on the provision of services.
 - Strategy 3: Increase awareness and use of tax incentives for those employers serving and employing specific populations.
 - Strategy 4: Develop, prioritize, and implement meaningful action with the entire community that addresses patterns of racial, ethnic and economic segregation and disparities in housing, nutrition, healthcare and access to opportunity.
 - Strategy 5: Support employers on tools to increase retention and reduce turnover in the workplace.
 - Strategy 6: Increase awareness about, and access to, financial support services available to those living in poverty.
 - Strategy 7: Increase funding for and capacity of transitional services for ex-offenders.
-
- Goal 3: Guide entrepreneurial growth through the enhanced presence of small business support resources and facilitate collaboration among local businesses to promote innovation.
 - Strategy 1: Explore funding mechanisms in order to provide more financial support to a more diverse economy and establish action steps that will promote regional innovation.
 - Strategy 2: Increase efficiency of permitting and licensing policies for businesses through streamlining procedures, educating about the process, and potentially matching county and municipality requirements.
 - Strategy 3: Expand capacity of formal and informal support system to sustain and expand current, growing business throughout the county while considering the establishment of a program for existing business to mentor start-ups.
 - Strategy 4: Enhance and increase awareness of formal training programs for individuals interested in starting a business.
 - Strategy 5: Increase employee training opportunities among similar companies with similar skill sets.
 - Strategy 6: Increase awareness and consider expansion of policy regarding incentives for start-up of small business, as well as incentives for existing business.
 - Strategy 7: Continue the use of historic preservation as an economic driver.

Key Indicator A: Unemployment Workers in Civilian Labor Force

Key Indicator B: Per Capita Income

Key Indicator C: People Living Below Poverty Level

Key Indicator D: Severe Housing Problems



Education:

Vision: From early childhood education through post-secondary achievement, Chatham County's innovative and inclusive educational systems are a model of academic excellence that enable students to have the knowledge, skills and ability to succeed at chosen pathways.

- Goal 1: Ensure that financial skills, social skills, and conflict resolution skills are being offered to parents and taught to all students through use of technology, community partnership, and counseling for parents and children.
 - Strategy 1: Integrate financial literacy into curriculum throughout all aspects of learning to include schools, clubs and youth serving organizations.
 - Strategy 2: Facilitate comprehensive child development from birth through age three.
 - Strategy 3: Expand Georgia's BEST curriculum (incorporation of soft skills, communication, and leadership skills) in all middle and high schools, and consider expansion into post-secondary education courses.
 - Strategy 4: Implement school safety curriculum (include conflict resolution, bullying, social media safety) across the school district.
 - Strategy 5: Reduce discipline referrals resulting in out-of-school suspensions and address the racial disparity in out-of-school suspensions.
 - Strategy 6: Expand peer mediation in all schools, and train teachers and parents to be mediators.
 - Strategy 7: Expand budgeting courses of students.
 - Strategy 8: Encourage lifelong learning.
 - Strategy 9: Offer budgeting, financial management courses to adults.
- Goal 2: Implement mentorship programs between employers and students; while increasing leadership development programs between community organizations and public schools to prepare students for employment and promote upward mobility.
 - Strategy 1: Promote reading and numeracy achievement on grade level through early intervention and comprehensive development.
 - Strategy 2: Increase number of opportunities for youth and young adults to access job shadowing, apprenticeship programs, and internships to include "green" careers.
 - Strategy 3: Promote early reading and vocabulary development beginning at birth.
 - Strategy 4: Expand and enhance the mentorship programs (peer mentors and adult mentors).
 - Strategy 5: Explore and encourage expansion of classroom lab opportunities for hands-on experience in middle and high school, especially for disadvantaged children.
 - Strategy 6: Maintain at least 17 clusters of training opportunities that align with demand career occupations for middle and high school students, particularly disadvantaged students.
 - Strategy 7: Establish method and process for volunteer engagement with public schools.



- Goal 3: Incentivize and promote parental involvement in schools by teaching parents to advocate for their child(ren), facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement.
 - Strategy 1: Increase understanding and diversification of parental engagement and involvement to include assessment of family dynamic and supports needed.
 - Strategy 2: Coordinate service and resources between youth serving organizations for better integration and reduce silos.
 - Strategy 3: Increase parental understanding of school attendance and ensure enforcement of truancy policies and facilitate broad awareness of barriers to school attendance.
 - Strategy 4: Encourage employers to provide incentives such as transit vouchers, paid “leave” time for parents to attend/participate in school functions.
 - Strategy 5: Increase and diversify use of alternative methods of communication with parents; implement use of smart phone notification methods to all parents – school specific.
 - Strategy 6: Diversify financial investments so to increase access to affordable quality child care.
 - Strategy 7: Maintain and expand cultural diversity training to include classroom management tools and creative ways for various families to participate in positive ways for all staff, on an ongoing basis.
 - Strategy 8: Create parental support groups within community and faith based organizations.

Key Indicator A: Engaging Student’s Parents and the Community

Key Indicator B: Reading on Grade Level

Key Indicator C: Student-to-Teacher Ratio

Key Indicator D: School Discipline



Health:

Vision: Chatham County has a culture of health including equal access to quality and affordable healthcare, chronic disease prevention, health inclusive policies and environmental design.

- Goal 1: Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment particularly as it impacts incarcerated individuals, children, and adolescents.
 - Strategy 1: Encourage network of providers to meet regularly and provide better coordination of services and leveraging of resources. Consider a pilot or demonstration project as a tool for collaboration.
 - Strategy 2: Increase access to crisis services and increase capacity of service providers to provide for those who lack resources.
 - Strategy 3: Advocate for high quality transition service for specifically targeted population, and advocate for expanded health insurance funding to equip supportive and rehabilitative housing services.
 - Strategy 4: Integrate behavior health screening with primary care assessments and services.
 - Strategy 5: Enhance accessibility to mental health services by developing community-based and/or school-based mental health/counseling centers that operate on a sliding fee scale.
 - Strategy 6: Identify an organization or steward who will create and maintain an online resource directly specific to mental health services.
 - Strategy 7: Increase human resource awareness and employee training regarding health insurance coverage to facilitate a broad understanding about accessing EAP sources.
 - Strategy 8: Increase awareness through Mental Health First Aid, QPR Gatekeeper Training.
 - Strategy 9: Advocate increased access to health care through a variety of resources.
- Goal 2: Ensure access to and invest in community-based health resources for citizens to increase health equality while optimizing their health and wellness with preventive healthcare services, health education and strategies to motivate individuals and families to adopt healthy lifestyle behaviors.
 - Strategy 1: Expand availability of preventive services while including screening tests, counseling services, preventive medicine, and treatment that medical providers employ to identify and prevent illness before symptoms or problems associated with illness occur.
 - Strategy 2: Improve access to and enrollment in affordable health insurance, including Peachcare and Medicaid, and connection with primary care providers.
 - Strategy 3: Assist healthcare providers and patients with promising opportunities for successful implementation of clinical guidelines for chronic illness; including but not limited to cancer, diabetes, weight management, heart, respiratory and other significant community illness and diseases.
 - Strategy 4: Provide consumer preventive education programs free (participatory education) including tele-medicine programs at school-based health centers, and facilitate public recognition of success stories to encourage and motivate others to provide incentives.



- Goal 3: Instill healthy practices in schools by providing comprehensive health education, nutrient-rich foods, opportunities for physical activity, and prevention education including, but not limited to violence prevention.
 - Strategy 1: Provide health and wellness educational programming specific to adolescents regarding risky behaviors.
 - Strategy 2: Implement 30 minutes a day of physical exercise that fosters leadership, sportsmanship and social skills for all students.
 - Strategy 3: Encourage employers to provide health enrichment and wellness programs to all employees.
 - Strategy 4: Increase healthy snack options at public and private school events.
- Goal 4: Increase access to healthy food for populations that are mostly likely to be food-insecure such as older adults, children, those in poverty, and those that live in food deserts.
 - Strategy 1: Explore policy and funding mechanisms to increase access to produce to various “food deserts” on a rotating schedule.
 - Strategy 2: Create farmer support programs to support and expand community gardens, urban farmers, and educational programming for residential sharing, cooking, learning, etc.
 - Strategy 3: Provide educational programming and nutritional counseling specific to healthy cooking (serving sizes, use of local – home ground foods and herbs), health eating habits.
 - Strategy 4: Create incentives with local grocery and convenience stores regarding product placement of healthy food options.
 - Strategy 5: Encourage local institutions to examine their procurement policies to create a long-range plan for buying and using local produce.
 - Strategy 6: Create and expand community gardens, education and programming for the residential sharing, learning, cooking, etc.

Key Indicator A: Individuals with Health Insurance

Key Indicator B: Food Insecurity Rate

Key Indicator C: Poor Mental Health Days

Key Indicator D: Access to Exercise Opportunities



Quality of Life:

Vision: Chatham County citizens achieve a superior quality of life within a safe, active and healthy environment inclusive of the area's history, natural resources, public mobility and efficient government.

- Goal 1: Reduce crime, particularly abuse and violence, by building trust between law enforcement and residents, focusing enforcement in high crime areas, and expanding the visibility of police to ensure all residents feel safe.
 - Strategy 1: Increase capacity of “diversion” program for first-time offenders to reduce case load, providing case management, restorative justice programs and wrap around services via community partners and/or a multi-agency resource center (MARC).
 - Strategy 2: Provide training for law enforcement specific to cultural diversity, confidentiality and sensitivity to reporting as well as to mental and behavioral health issues in the community.
 - Strategy 3: Expand, market and engage community based organizations with police activity through programs such as; Citizens Academy, Police Activity League. Develop opportunities for law enforcement and families/children to interact peacefully at community events.
 - Strategy 4: Reduce access to guns by re-instituting waiting periods for purchase, limited local gun shows, explore gun buy-back programs.
 - Strategy 5: Implement Project Step Forward (tacking guns off the streets, breaking up gangs and groups.)
 - Strategy 6: Explore recognition and reward programs to incentivize law enforcement individuals who complete additional training programs so as to ensure job retention.
 - Strategy 7: Develop domestic violence case worker teams so that social workers respond to domestic violence calls with law enforcement.
 - Strategy 8: Increase capacity to increase re-entry program to include expungement programs.
 - Strategy 9: Explore and expand programs to ensure information is confidential and reporters feel safe providing information, similar to a witness protection programs.
- Goal 2: Promote and provide neighborhood connectivity and build environments that encourage active and healthy lifestyles through the strategic placement of bicycle and pedestrian pathways, public parks, enforcement of road regulations, and education about health benefits.
 - Strategy 1: Adopt and implement “complete streets” ordinance to include appropriate roads (new, expanded and resurfaced) county wide restripe while adding traffic calming improvements and green space where appropriate.
 - Strategy 2: Work with municipalities in order to explore funding options to expand public transportation for Chatham County.
 - Strategy 3: Provide public/private incentives to encourage an array of transit opportunities to include car pool, park and ride sites, public transit, cycling, etc.
 - Strategy 4: Conduct a feasibility study in order to provide a more efficient safe, well-maintained parks and recreation facilities in all areas, with special focus on high crime areas.
 - Strategy 5: Explore alternate routes for heavy equipment, trucks and those carrying hazardous materials county-wide.



- Strategy 6: Adopt and consider the County Greenway Implementation Plan by all municipalities to include compliance with current and proposed developments.
- Strategy 7: Complete and extent Truman Lanier Trail through local government partnership, SPLOST funding.
- Strategy 8: Increase bicycle and pedestrian safety education, driver education and provide consistent traffic enforcement.
- Strategy 9: Address the “digital divide” and problems accessing computers available for public use.
- Strategy 10: Strengthen ordinance regarding planting and replacement of trees; work to increase green space county wide.
- Strategy 11: Support blight remediation by creating a revolving fund supported by all municipalities and private funds.
- Goal 3: Develop local and regional collaboration among similar organizations to improve the delivery of social services and to expand the continuum of services.
 - Strategy 1: Provide additional resources for the mentally ill through a continuum of care facility rather than jail.
 - Strategy 2: Consider community based facilities for use of a multi-agency resource center (MARC) to include behavioral health, wellness, and child development, learning center, computers, youth and senior activities.
 - Strategy 3: Expand the collaboration effort through the use of a common platform for social services registration.
 - Strategy 4: Create and maintain community centers in low-income ad disadvantaged districts with expanded operating hours and diverse services and resources.
 - Strategy 5: Host an annual meeting of funders to review community needs and outcome of registered program providers.
 - Strategy 6: Create a community resource and common platform for funders.
 - Strategy 7: Establish working relationship between other planning organizations to ensure alignment.
- Goal 4: Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.
 - Strategy 1: Create clearer process of use of SPLOST funding in regards to neighborhood improvements, infrastructure, parks, and community centers.
 - Strategy 2: Review and consolidate policies, procedures where appropriate county wide.
 - Strategy 3: Consider consolidation of local government.
 - Strategy 4: Convene representatives of neighborhood associations and home owner associations county-wide semi-annually and provide constant feedback on projects.
 - Strategy 5: Explore alternative methods of marketing and communicating with residents; implement use of smart phone notification methods that neighborhood, community specific.
 - Strategy 6: Establish an asset life cycle replacement schedule for local public entities.

Key Indicator A: Violent Crime Rate

Key Indicator B: Workers Commuting by Public Transportation

Key Indicator C: Miles of Safe, Pedestrian Friendly Transportation

Key Indicator D: Recidivism Rate for Juvenile and Adult Offenders



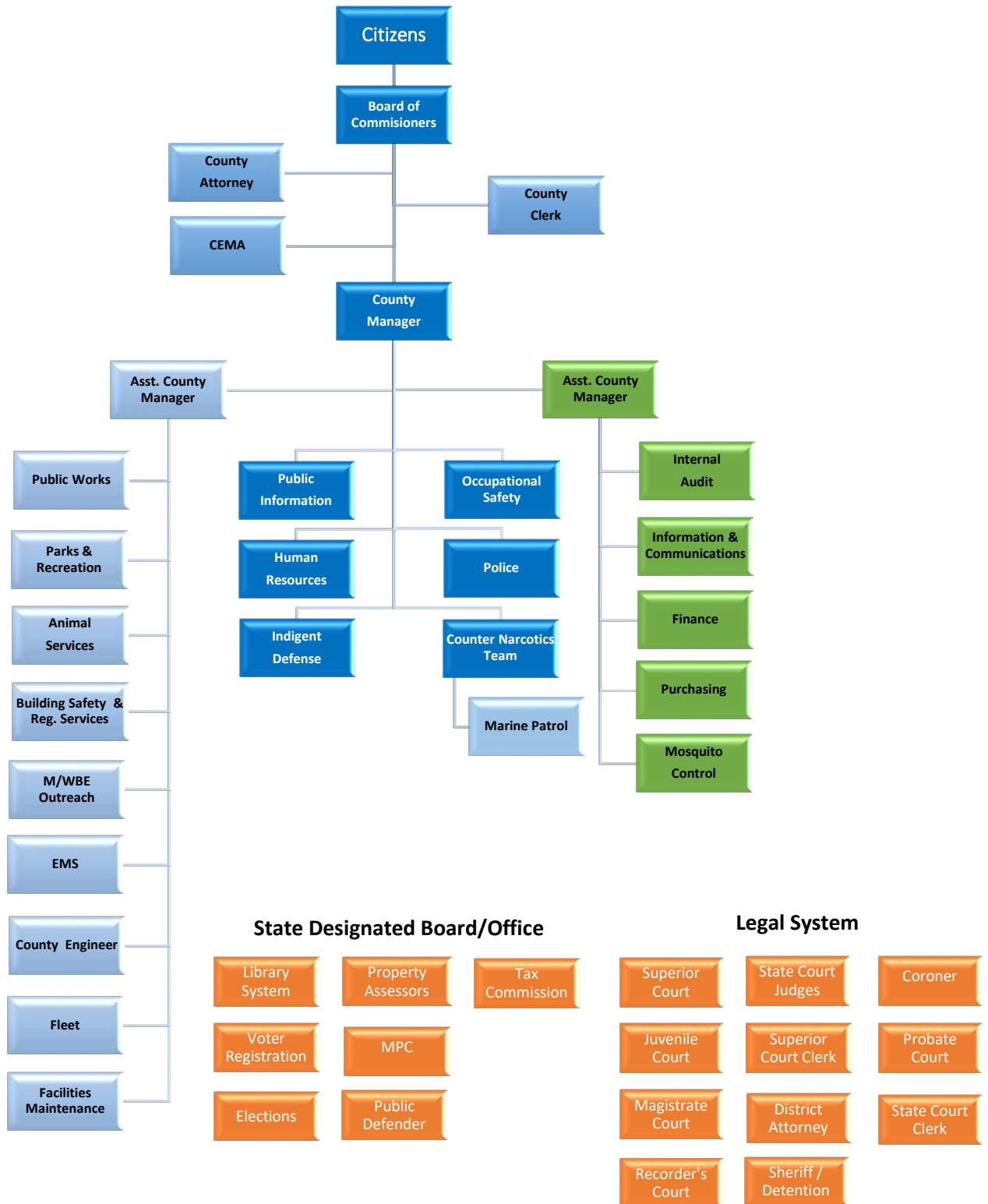


FINANCIAL STRUCTURE

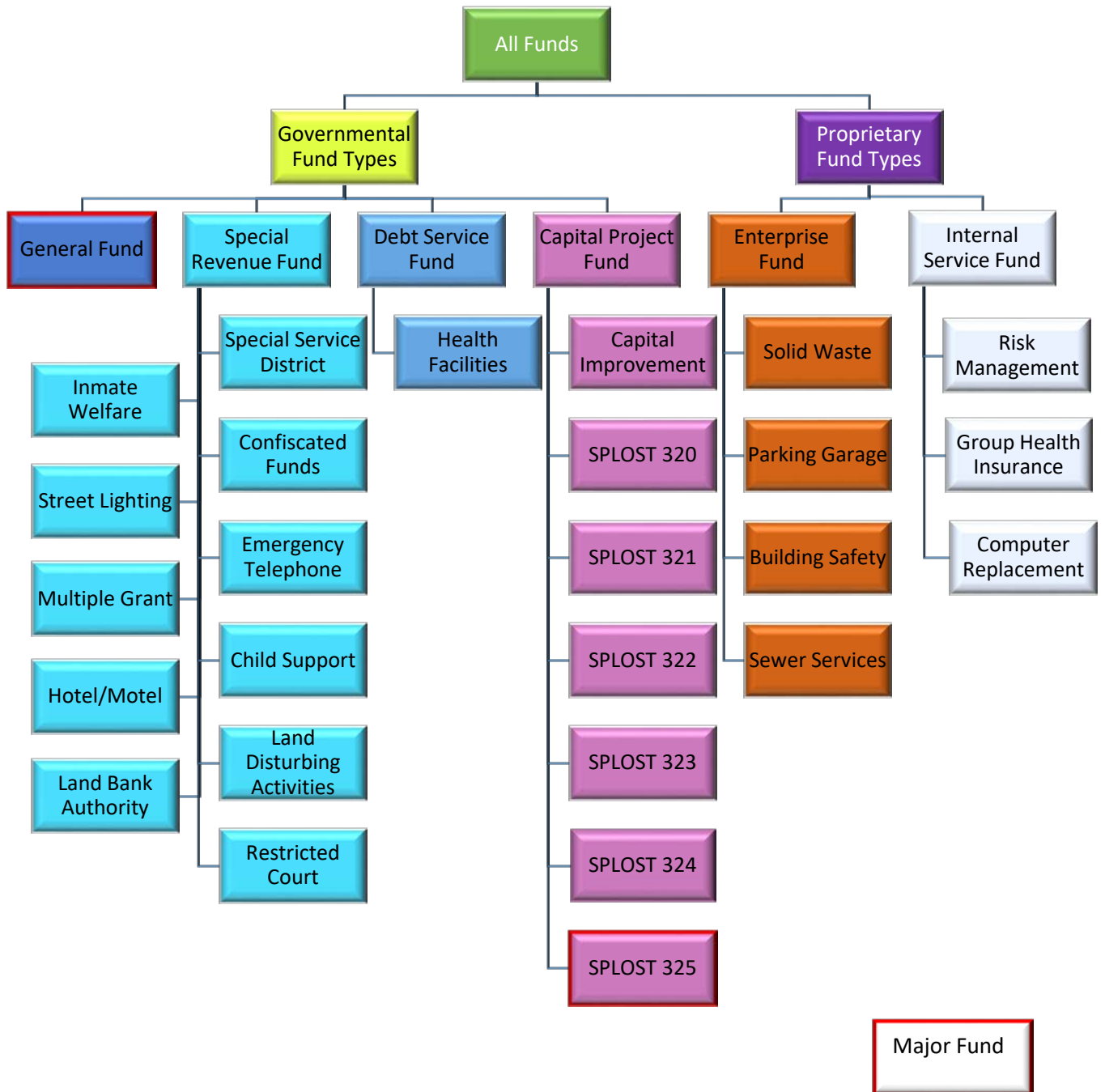
This section provides information on the County's financial and fund structure, and budget process.



CHATHAM COUNTY ORGANIZATIONAL CHART



FINANCIAL STRUCTURE CHART



CHATHAM COUNTY, GEORGIA
ELECTED OFFICIALS & DEPARTMENT DIRECTORS
FY 2017 / 2018 ADOPTED BUDGET

ELECTED OFFICIALS & JUDICIAL APPOINTMENTS

Child Support Recovery	Sherry Rovolis	State Court Judge	Gregory V Sapp
Coroner	Dr. William Wessinger	Superior Court Administrator	Crystal T. Cooper
District Attorney	Meg E. Heap	Chief Public Defender	Robert Lawrence Persse
Juvenile Court Judge	Leroy Burke III	Superior Court Clerk	Tammie Mosley
Juvenile Court Judge	Lisa G. Colbert	Superior Court Judge	Michael L. Karpf
Juvenile Court Judge	Tom Cole	Superior Court Judge	Penny Haas Freesmann
Juvenile Ct. Administrator	Adam J. Kennedy	Superior Court Judge	Louisa Abbot
Magistrate Court Judge	Mary Kathryn Moss	Superior Court Judge	John E. Morse, Jr.
Probate Court Judge	Tom Bordeaux	Superior Court Judge	James F. Bass, Jr.
Recorder's Court Judge	Tammy Stokes	Superior Court Judge	Timothy Walmsley
Sheriff	John T. Wilcher	Superior Court Judge	Perry Brannen, Jr.
State Court Administrator	Brian Hart	Tax Commissioner	Daniel T. Powers
Chief State Court Judge	H. Gregory Fowler	Victim Witness	Cheryl W. Rogers
State Court Judge	Herman W. Coolidge, Jr.		

BOARD APPOINTED POSITIONS AND COUNTY DEPARTMENT DIRECTORS

County Attorney	R. Jonathan Hart		
County Clerk	Janice E. Bocook	Building Safety & Reg. Director	Gregori Anderson
County Manager	Lee Smith	Internal Audit Director	Jeannie Alday
Assistant County Manager	Michael Kaigler	ICS Director	Nick T. Batey
Assistant County Manager	Linda Cramer	Human Resources Director	Carolyn Smalls
Counter Narcotics Team	D. Everette Ragan	Savannah-Chatham Metropolitan Police	Chief Joseph Lumpkin
Director of Engineering	Leon Davenport	Public Works	Robert Drewry
CEMA Director	Dennis Jones	Tax Assessor	Roderick K. Conley
Finance Director	Amy Davis	Voter Registration	Sabrina S. German
Mosquito Control Director	Jeffery L. Heusel	Elections Supervisor	Russell Bridges
Occupational Safety	Nathan Benson	Recreation	Stephen Proper



FUND DESCRIPTIONS

The financial transactions of the County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. Funds can be described as major and non-major. A major fund is one with an annual budget equal to ten percent or more of the total county budget. In fiscal year 2018, Chatham County has two funds that meet this definition: the General Fund and the Special Purpose Local Option Sales Tax Fund VI.

MAJOR FUNDS

Governmental Funds:

General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Business-type/Proprietary Funds). The County budgets one major capital fund, SPLOST VI, revenue from 2014-2020 sales tax referendum. This fund accounts for the proceeds of a special one cent sales tax adopted by referendum and related expenditures for roads, drainage and other capital improvements.

NON-MAJOR FUNDS

Non major funds include Enterprise, Special Revenue, Debt Service, Capital Projects, and Internal Service funds with individual annual budgets less than ten percent of the total county budget. These funds are described in the sections that present detailed information on the respective budgets.

Department/Activity	General Fund	Sales Tax VI	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
GENERAL GOVERNMENT							
ADA Compliance	X						
Administrative Services	X						
Audit Contract	X		X				
Board of Equalization	X						
Clerk of Commission	X						
Communications	X						
County Attorney	X						
County Commissioners	X		X				
County Manager	X						
Elections Board	X		X				
Engineering			X				
Facilities Maintenance	X					X	



Department/Activity	General Fund	Sales Tax VI	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
Finance	X		X				
Fleet Operations	X						
Human Resources and Services	X		X				X
Information & Communication Services	X		X				X
Internal Audit	X						
Occupational Safety	X						
Public Information	X						
Purchasing	X						
Tax Assessor	X						
Tax Commissioner	X						
Temporary Pool	X						
Traffic Lights - Utilities			X				
Utilities	X						
Voter Registration	X						
Youth Commission	X						
JUDICIARY							
Alternative Dispute Resolution	X						
Clerk of Superior Court	X		X				
Court Administrator	X		X				
Court Expenditures	X						
District Attorney	X		X				
DUI Court	X		X				
Grand Jury	X						
Juvenile Court	X		X				
Law Library	X						
Magistrate Court	X						
Panel of Attorneys	X						
Probate Court	X						
Probate Court Filing Fees	X						
Public Defender	X						
Recorders Court			X				
State Court Clerk	X						
State Court Judges	X						
Victim Witness	X		X				
PUBLIC SAFETY							
Animal Services	X		X				
Coroner	X						
Counter Narcotics Team	X		X				
Detention Center	X						
Emergency Communications			X				
Emergency Management	X						
EMS	X						
Marine Patrol	X						
Peace Officer Retirement			X				
Savannah-Chatham Metropolitan Police			X				
Sheriff	X		X				



Department/Activity	General Fund	Sales Tax VI	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
PUBLIC WORKS							
Bridges	X						
Capital Project Administrative Costs		X		X			
Capital Project Expenditures		X		X			
Fell St. Pump Maintenance			X				
Public Works	X		X				
Solid Waste						X	
Street Lighting			X				
Water and Sewer						X	
HEALTH & WELFARE							
Dept. of Family & Children's Services	X						
Frank G. Murray Community Center	X						
Greenbriar Children's Center	X						
Health Department	X						
Indigent Health Care Program	X						
Mosquito Control	X						
Safety Net Planning Council	X						
CULTURE & RECREATION							
Aquatic Center	X						
Georgia Forestry	X						
Live Oak Library System	X						
Recreation	X		X				
Tybee Pier & Pavilion	X						
Weightlifting Center	X						
HOUSING & DEVELOPMENT							
Building Safety & Regulatory Services	X		X			X	
Community Outreach - Jail	X						
Construction Apprentice Program	X						
Land Disturbing Activities			X				
Metropolitan Planning Commission			X				
SAGIS			X				
DEBT SERVICE							
DSA Bonds Series 2005	X						
DSA Bonds Series 2005A	X						
Hospital Authority Debt Service					X		
Lease - Excavator	X						
Lease - First Responder Equipment	X						
Lease - Judicial File Tracking System	X						
Loan from CIP Fund to General Fund	X						
Mosquito Control Facility 2001	X						
Pollution Abatement	X						
Tax Anticipation Notes Interest	X						
Union Mission 2009 Debt Service	X						
OTHER FINANCING USES							
5% Victim Witness Funds			X				
50% Drug Surcharge - Sheriff			X				



Department/Activity	General Fund	Sales Tax VI	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
50% Drug Surcharge - State Court			X				
50% Drug Surcharge Funds			X				
Accrued Benefits Expense	X		X				
Bamboo Farm	X						
Coastal GA Regional Development Ctr.			X				
Coastal Soil & Water	X						
Contingency	X		X				
Cooperative Extension Service	X						
Crimestoppers			X				
Fuel Contingency	X						
Hazardous Materials Team	X						
Health Insurance Claims							X
Hotel/Motel Fund			X				
Inmate Welfare Fund			X				
Insurance Premiums							X
Juvenile Court Restricted Expenditures			X				
Land Bank			X				
Other health insurance expenses							X
Pension Fund Payments - Old Plan	X						
Reimbursable Expenses	X		X				
Reserve for Deductible							X
Restricted Contingency	X						
Retiree Health Insurance Contribution	X						
Special Appropriations	X						
Summer Bonanza	X						
Unemployment Compensation							X
Vacant Positions	X						
Vehicle Accident Reserve							X
Workers Compensation							X
Transfer out to BSRS Enterprise Fund			X				
Transfer out to CAT for Teleride	X						
Transfer out to Child Support Fund	X						
Transfer out to CIP Fund	X		X				
Transfer out to Detention Center CIP		X					
Transfer out to E911 Fund	X		X				
Transfer out to General Fund - JCA Fees			X				
Transfer out to Land Bank Fund	X						
Transfer out to Risk Management Fund	X		X				
Transfer out to Solid Waste Fund	X		X				
Transfer out to SSD Fund			X				



BUDGET PROCESS

The County has three budget processes, Personnel services, Capital, and Operating Budget Process. The Capital Budget Process begins in September each year with the distribution of capital budget packages to departments. Capital requests are returned to the Budget Office in early October. An in-house CIP Committee rates the projects in late October, early November. A CIP Workbook is provided to the Board of Commissioners in January listing all the requested projects with related project scores and categorization. Funding for these projects is discussed within the Operating Budget Process. The funded projects are included in the adopted Capital Improvement Fund budget in June. There was on CIP process this year, due to hurricane Matthew. Hurricane repairs took priority for any available funding for CIP.

The Operating Budget process begins in January with the Board of Commissioners adopting a Budget Calendar. This year the calendar was adopted on December 2, 2016. Each year the Board of Commissioners meet with department heads and elected officials in a workshop format to discuss the upcoming budget process and challenges. Top issues discussed are the County's strategic plan, facilities study, the recreation master plan, the mental health initiative blueprint, CIP requests, roadway maintenance, vehicle replacement and equipment needs of the Public Works department. This year one of the top issues discussed was the hurricane Matthew cleanup.

Departments submit detailed operating budget requests to the Budget Office in the Finance Department each February in accordance with the Budget Calendar. The budget requests include basic and additional requests. Basic requests are requests to continue currently mandated or authorized services, or ongoing expenditures. Additional requests are over and above the current fiscal years' service levels and termed new initiative.

After receiving the budget requests, Budget staff meets with the County Executive Team and Department Heads to review the requests. The County Manager and his team provide direction on whether any of the departmental discretionary or new initiative requests should be included in the Recommended Budget. The County Manager's Recommended Budget is presented to the Board in May. The Manager transmits his top priority initiatives to the Board within the Recommended Budget document.

As presented to the County Commission, the Recommended Budget is intended to provide the resources necessary to continue current services. The County Manager may also recommend adjustments to the general property tax rates and user fees. He may also identify high priority needs, new initiatives, and program changes for County Commission's consideration during budget deliberations. The Board may choose to hold in-depth discussions on the budget in a workshop setting each May. This year the Board workshops took place June 16, 2017.

The final budget is adopted in June after the County receives information on the property tax digest. This information is critical to determining the General Fund and Special Service District's budget. The Recommended Budget, which is built on certain assumptions about the growth of the tax digest, may need amendment after receipt of the tax digest. In the SSD there was an increase in the millage rate of .86 increasing revenues \$5.2 million. The Recommended Budget was based on a modest 3.3% growth in the digest. A final Budget was adopted by the County Commission on June 23, 2017.

Budgets for the General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds are developed on the modified accrual basis of accounting. Proprietary Fund budgets are not required by



State law but are utilized as a management tool by the County. These budgets are developed on the accrual basis of accounting.

Under State Law, the legal level of control is at department level for each fund for which a budget is required. In addition, the governing authority of Chatham County has established salary appropriations within a department as a lower level of control. During the fiscal year, the County Manager, Finance Director, and Budget Officer are authorized to transfer budgeted amounts within departments, with the exception of transfers which increase salary appropriations. The Board of County Commissioners must approve transfers of amounts between departments and must also approve appropriations of additional resources, including salaries.

The Budget Calendar for the 2017/2018 Fiscal Year follows. Note that the Budget Calendar interacts with adoption of the tax digest. These are interactive processes within Chatham County.

CHATHAM COUNTY, GEORGIA BUDGET CALENDAR FISCAL YEAR JULY 1, 2017 THRU JUNE 30, 2018	
DATE	BUDGET ACTIVITY/TAX DIGEST PROCESS
Oct. 31, 2016	Requests sent to departments to collect data for Cost Allocation Plan FY 2018 Capital requests packages sent to departments.
Nov. 18, 2016	Data sent to consultant for Cost Allocation Plan FY2018. Capital requests due from departments. Budget calendar is adopted for FY 2018 budget process.
December 2, 2016	Budget Calendar is adopted for FY2018 budget process.
Nov. 25 – Dec 31, 2016	Begin FY2018 Budget process. Initial packets and instructions distributed. Revenue / Expenditure
Jan. 10 – Jan 12 2017	Budgetary Data Entry Training with Departments
January 23, 2017	Budget Kick-Off: Board of County Commissioners / County Manager FY 2017/2018 Budget Request packages distributed
Feb 2, 2017	Revenue estimates due from departments.
Feb 3 - Mar 6 2017	Complete Fiscal Year Ending 6/30/18 revenue estimates. All Funds
Feb 17, 2017	Budget Request Packages and updated Five Year Goals due from departments.
Feb 10 - 24, 2017	Analyze departmental budget requests/hold conference with Department Heads/Budget Staff. (To clarify requests).
Mar 1 – Apr 5, 2017	Budget reviews begins- County Manager/Department Heads/Executive Committee/Budget Staff.
Apr 7 - Apr 28, 2017	Prepare budget workbooks for County Manager and Board of Commissioners - Final Internal Review by Finance Director-Executive Committee
Apr 13, 2017	Advertisement to Savannah News Press for availability of proposed budget/public hearing.
May 22, 2017 - May 26, 2017	Final proposed budget goes to Printer.
May 24, 2017	Ad for budget adoption sent to newspaper
May 31, 2017	Advertise availability of proposed budget and June 9, 2016 public hearing (State Law). Proposed budget document and budget message are transmitted to the Board. Proposed budget posted on County web site.
June 1, 2017	Year 2017 Digest provided to Finance for Millage Levy calculations.
June 7, 2017	Advertisement of 5-year history to newspaper (June 8, 2017 publication as required by State Law).



CHATHAM COUNTY, GEORGIA BUDGET CALENDAR FISCAL YEAR JULY 1, 2017 THRU JUNE 30, 2018	
June 7, 2017	Advertise 1 st and 2 nd Public Hearing on Millage Levy to be held on June 15th at 9:30 a.m. and 6:00 p.m. Advertise year 2016 Tax Digest and 5-year history (two weeks prior to millage levy as required by State Law - House Bill 66, Act. No. 478). Information on Millage Levy posted on county web site
June 9, 2017	Advertise budget adoption. Hold public hearing on proposed budget. Year 2017 Tax Digest and 5-year history to Board as information.
June 15, 2017	Department Budget Workshop 10:00 AM. Hold 1st and 2nd Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m. Advertise 3rd Public Hearing on Millage Levy to be held on June 23th at 9:30 a.m.
June 23, 2017	Adoption of FY 2017 / 2018 budget by County Commissioners. (1) Hold 3rd Public Hearing on Millage Levy at 9:30 a.m. (2) Adoption of year 2017 Chatham County M&O, SSD, and Chatham Area Transit Millage Levy by the County Commissioners.
Jun 29 - Sep 11, 2017	Prepare 2017 / 2018 budget book and complete FY 2017 / 2018 budget document.
July 1, 2017	Beginning of Fiscal Year 2017 / 2018 - budget goes into effect.
July 7, 2017	Resolutions and forms for digest package to Chairman for signature and forwarded to Board of Assessors
July 14, 2017	Adoption of year 2017 Board of Education Millage Levy by County Commissioners
July 28, 2017	Tax Digest to Atlanta
September 23, 2017	Deadline for submission of adopted budget document for GFOA Award
August 1, 2017	State Penalty assessed if digest not submitted to the State.



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FINANCIAL SUMMARIES

This Section presents an overview of the total resources budgeted by the County. Included herein is a summary of major revenues and expenditures as well as other financing sources and uses.

This section also contains changes in fund balance, revenue analysis and overview, as well as a projected five year statement of revenues and expenditures



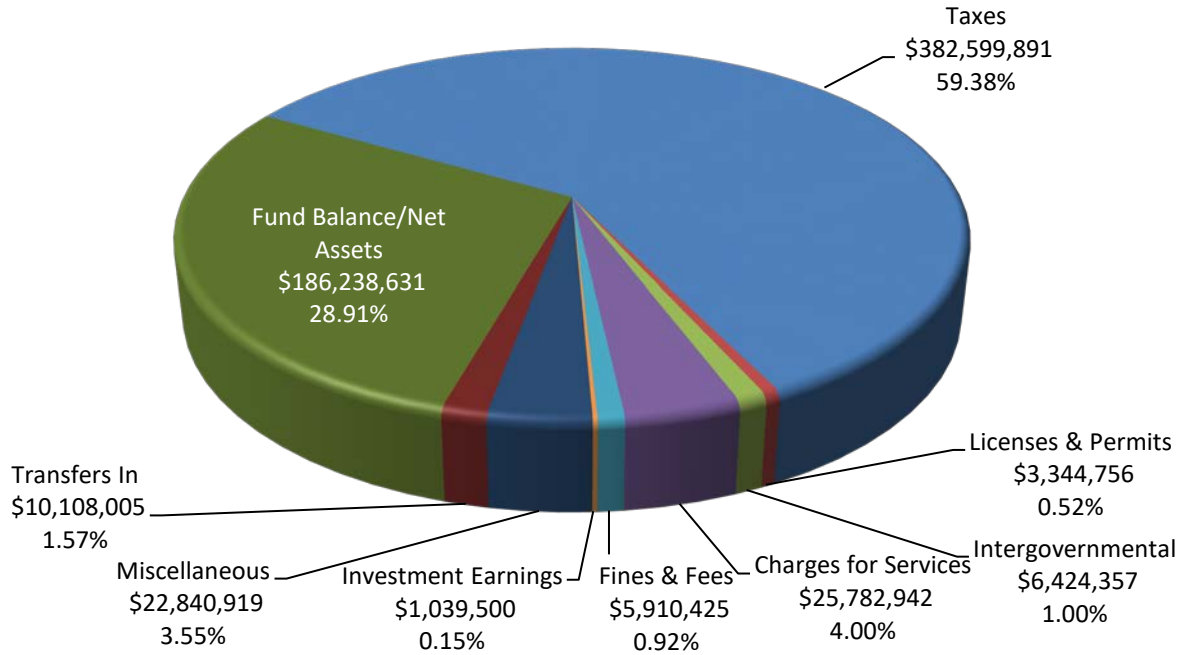
REVENUE AND EXPENSE BY CATEGORY

Revenues by Category	Total All Funds
Taxes	382,599,891
Licenses & Permits	3,344,756
Intergovernmental	6,424,357
Charges for Services	25,782,942
Fines & Fees	5,910,425
Investment Earnings	1,039,500
Miscellaneous	22,840,919
Transfers In	10,108,005
Fund Balance/Net Assets	186,238,631
TOTAL	\$ 644,289,426

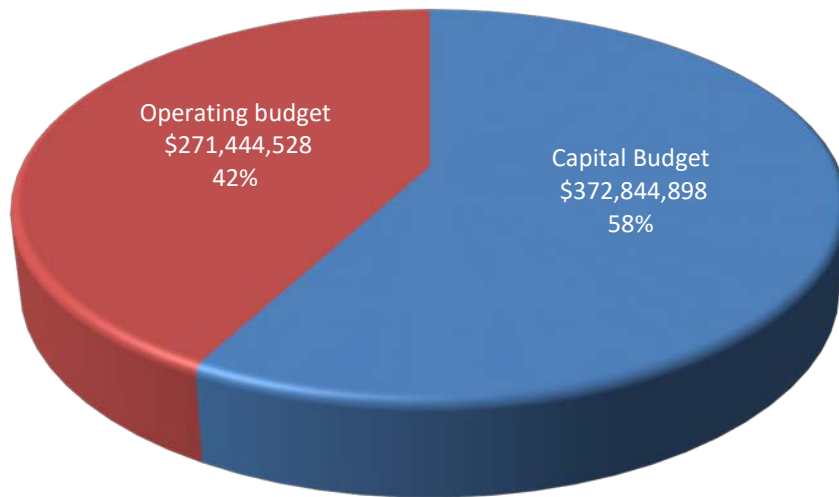
Expenditures by Category	
General Government	64,542,653
Judiciary	38,726,739
Public Safety	68,540,242
Public Works	16,031,402
Health & Welfare	16,127,487
Culture & Recreation	13,878,629
Housing & Development	5,147,965
Insurance & Bonds	750,005
Other Government Services	9,157,042
Major Capital	252,825,429
Intergovernmental	144,124,616
Depreciation	606,626
Debt Service	3,613,015
Transfers Out	10,217,576
TOTAL	\$ 644,289,426



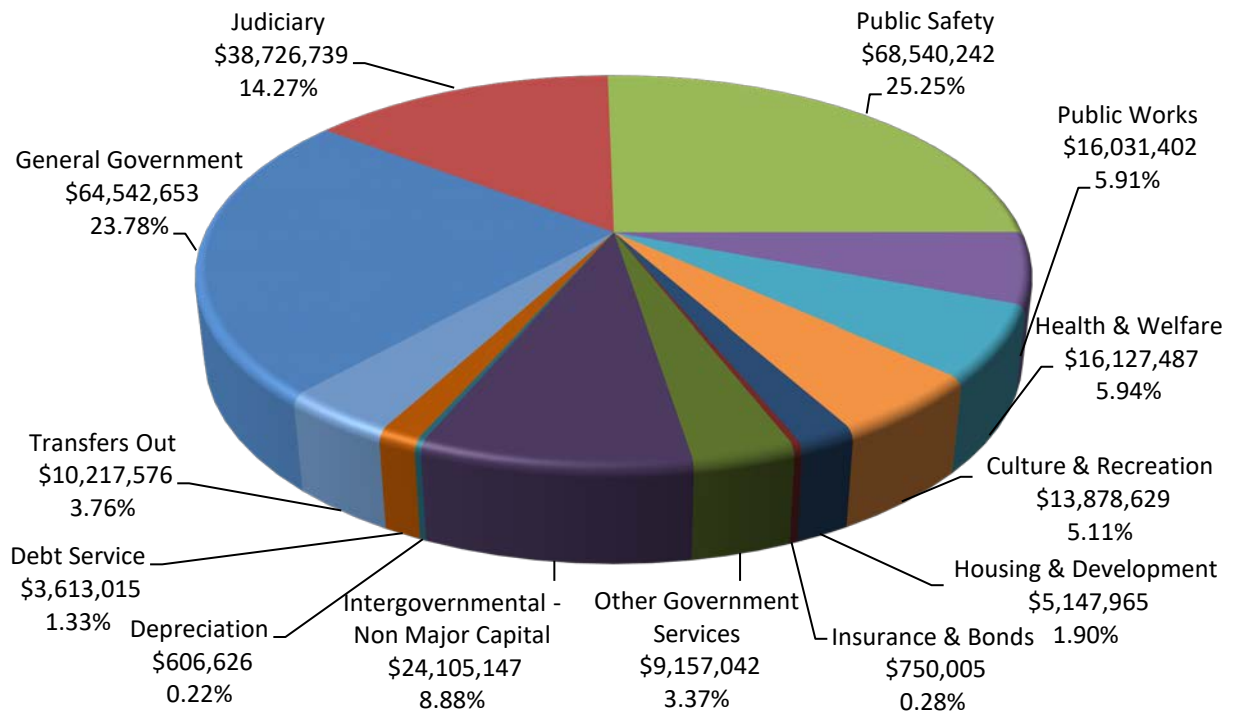
All Funds Combined Revenue by Category Total - \$644,289,426



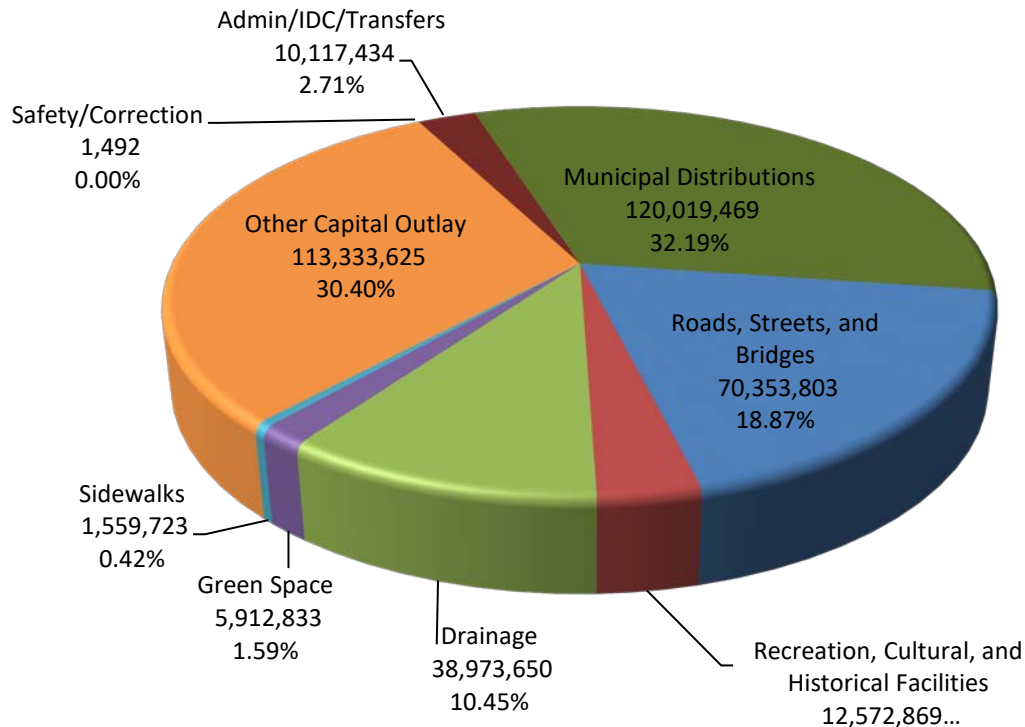
All Funds Combined Expenditure Budget by Category Total - \$644,289,426



All Funds Combined Operating Budget Expenditures by Category Total - \$271,444,528



All Funds Combined Major Capital Budget Expenditures by Category Total - \$372,844,898



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SUMMARY OF FINANCIAL SOURCES AND USES

	General Fund			Fund 325		
	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted
Sources:						
Property Taxes	133,999,881	139,500,874	147,099,271	378,056	-	-
Other Taxes	16,912,052	16,525,000	16,875,000	65,679,440	60,000,000	186,011,097
Comm., Penalties, Etc.	1,088,549	1,395,000	1,225,000	-	-	-
Licenses & Permits	875,471	800,000	850,000	-	-	-
Intergovernmental	2,219,939	2,302,300	2,041,259	-	-	-
Charges For Services	11,910,564	11,600,926	12,992,176	-	-	-
Fines & Fees	3,233,748	3,075,900	3,232,000	-	-	-
Investment Earnings	1,188,180	350,000	1,000,000	599,465	-	-
Other Revenue	703,531	335,600	550,000	-	-	-
Total Revenue	172,131,914	175,885,600	185,864,706	66,656,961	60,000,000	186,011,097
Other Financing Sources:						
Transfers In	214,529	-	250,000	-	-	-
Fund Balance / Retained Earnings	44,401,101	-	-	22,696,009	22,696,009	57,910,576
Total Sources	216,747,544	175,885,600	186,114,706	89,352,970	82,696,009	243,921,673
Uses:						
General Government	29,715,197	34,609,735	34,651,269	-	-	-
Judiciary	29,980,177	31,549,543	32,792,195	-	-	-
Public Safety	58,365,614	63,994,637	65,859,467	-	-	-
Public Works	749,966	1,318,480	1,342,034	-	-	-
Health & Welfare	14,173,412	14,838,442	16,084,017	-	-	-
Culture & Recreation	12,264,585	12,966,426	13,878,629	-	-	-
Housing & Development	533,441	465,690	445,044	-	-	-
Insurance & Bonds	-	-	-	-	-	-
Other Gov. Svcs.	6,165,031	6,507,664	5,900,000	-	-	-
Major Capital	-	-	-	1,898,872	37,846,009	123,902,203
Intergovernmental	5,673,781	3,801,165	3,897,190	44,991,277	44,850,000	120,019,470
Depreciation	-	-	-	-	-	-
Debt Service	2,351,140	2,305,164	2,957,285	-	-	-
Total Expenditures	159,972,344	172,356,946	177,807,130	46,890,149	82,696,009	243,921,673
Other Financing Uses:						
Transfers Out	7,598,806	3,528,654	8,307,576	-	-	-
Total Uses	167,571,150	175,885,600	186,114,706	46,890,149	82,696,009	243,921,673



Other Non-Major Funds			Total All Funds		
FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted
19,645,303	19,969,509	21,904,523	154,023,240	159,470,383	169,003,794
8,881,086	8,350,000	9,210,000	91,472,578	84,875,000	212,096,097
252,027	270,000	275,000	1,340,576	1,665,000	1,500,000
2,339,502	2,099,800	2,494,756	3,214,973	2,899,800	3,344,756
10,700,784	4,229,759	4,383,098	12,920,724	6,532,059	6,424,357
7,799,696	8,715,206	12,790,766	19,710,259	20,316,132	25,782,942
2,912,642	2,111,600	2,678,425	6,146,390	5,187,500	5,910,425
2,025,299	41,500	39,500	3,812,944	391,500	1,039,500
28,672,442	22,812,515	22,290,919	29,375,973	23,148,115	22,840,919
83,228,781	68,599,889	76,066,987	322,017,655	304,485,489	447,942,790
10,923,423	7,590,220	9,858,005	11,137,952	7,590,220	10,108,005
232,755,881	149,253,665	128,328,055	299,852,991	171,949,674	186,238,631
326,908,085	225,443,774	214,253,047	633,008,599	484,025,383	644,289,426
26,429,527	30,221,213	29,891,384	56,144,725	64,830,948	64,542,653
6,934,872	5,541,577	5,934,544	36,915,049	37,091,120	38,726,739
2,116,741	2,573,940	2,680,775	60,482,355	66,568,577	68,540,242
13,496,126	13,126,394	14,689,368	14,246,091	14,444,874	16,031,402
-	-	43,470	14,173,412	14,838,442	16,127,487
-	-	-	12,264,585	12,966,426	13,878,629
4,507,552	4,728,680	4,702,921	5,040,993	5,194,370	5,147,965
384,532	579,350	750,005	384,532	579,350	750,005
17,601	7,377,698	3,257,042	6,182,632	13,885,362	9,157,042
36,350,879	126,055,811	128,923,226	38,249,751	163,901,820	252,825,429
17,401,069	26,850,000	20,207,956	68,066,128	75,501,165	144,124,616
864,417	607,323	606,626	864,417	607,323	606,626
655,711	4,617,788	655,730	3,006,851	6,922,952	3,613,015
109,159,027	222,279,774	212,343,047	316,021,520	477,332,729	634,071,850
6,039,146	3,164,000	1,910,000	13,637,952	6,692,654	10,217,576
115,198,173	225,443,774	214,253,047	329,659,472	484,025,383	644,289,426



FUNDS WHICH FINANCE: OPERATIONS	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted
GENERAL M & O	216,747,544	175,885,600	186,114,706
SPECIAL REVENUE FUNDS			
Special Service District	40,104,482	30,700,609	34,285,823
Confiscated Fund	1,418,426	130,000	290,000
Sheriff Confiscated Fund	667,230	50,000	50,000
Restricted Court Fees	2,222,312	471,100	491,600
Inmate Welfare Fund	1,738,080	1,200,000	1,200,000
Street Lighting Fund	906,818	600,000	800,000
Emergency Telephone Fund	3,322,954	3,454,000	3,450,000
Multiple Grant Fund	2,313,797	438,914	659,130
Child Support Fund	2,938,801	2,970,845	2,923,968
Hurricane Matthew Fund	-	-	-
Hotel / Motel Tax Fund	1,654,424	1,550,000	1,550,000
Land Disturbing Activities Ord.	1,314,195	491,316	518,825
Land Bank Authority	503,438	31,000	30,780
ENTERPRISE FUNDS			
Sewer Revenue Fund	10,845,633	1,292,668	1,486,782
Solid Waste Mgmt. Fund	11,060,865	4,795,059	8,098,275
Parking Garage Revenue Fund	3,146,581	662,500	826,155
Building Safety & Reg. Svcs. Fund	1,627,854	1,449,894	1,531,983
FUNDS WHICH FINANCE: CAPITAL IMPROVEMENTS & SPECIAL PROJECTS			
1 % Sales Tax Fund (85 - 93)	11,662,842	11,119,976	10,591,043
1 % Sales Tax Fund (93 - 98)	4,966,375	4,375,055	3,117,617
1 % Sales Tax Fund (98 - 03)	37,784,849	34,083,859	32,858,151
1 % Sales Tax Fund (03 - 08)	37,132,468	28,507,525	25,731,384
1 % Sales Tax Fund (08 - 14)	73,213,684	60,586,776	52,506,643
1 % Sales Tax Fund (14 - 20)	89,352,970	82,696,009	243,921,673
General Purpose CIP Fund	31,811,132	5,638,757	4,118,388
DSA Revenue Bonds - Series 1999	24,517	-	-
DSA Revenue Bonds - Series 2005	195,483	-	-
CIP Bond Prog.- Detention Center Expansion	(106,631)	-	-
Capital Asset Replacement Fund	-	700,000	-
DEBT SERVICE FUNDS			
Chatham County Hospital Authority	2,765,515	3,361,651	655,730
INTERNAL SERVICE FUNDS			
Computer Replacement Fund	572,534	498,218	626,684
Risk Management Fund	9,413,704	5,208,586	4,853,167
Group Health Insurance Fund	31,685,724	21,075,466	21,000,919
TOTAL BUDGET	633,008,599	484,025,383	644,289,426



CHANGES IN FUND BALANCE

The table below provides information on the budgeted use of fund balance during the current budget period. It shows estimated beginning fund balance as of July 1, 2017 (unaudited), budgeted revenues and expenditures for fiscal year 2018, and projected ending fund balance as of June 30, 2018.

Increases or decreases in fund balance of over 10% are explained herein:

- Sales Tax VI- As a capital project fund, residual project balances are re-appropriated each year for project completion. Therefore, the fund shows a decrease to fund balance of 100% as it is assumed that projects may be completed.
- Non-major capital project funds- As capital project funds, residual project balances are re-appropriated each year for project completion. Therefore, the funds show a decrease to fund balance of 100% as it is assumed that projects may be completed.

Table 1

Fund	Estimated Beginning Balance 6/30/17	Revenues	Expenditures	Estimated Ending Balance 6/30/18	Fiscal Year Percent Change	Increase (Decrease) in Fund Balance
General Fund	47,522,653	186,114,706	186,114,706	47,522,653	0.00%	-
Special Revenue Funds	15,889,994	46,209,346	46,250,126	15,889,995	-25%	(40,780)
Debt Service Fund		655,730	655,730			
Capital Project Funds:						
Major Funds:						
Sales Tax VI	57,910,576	186,011,097	243,921,673	-	-100.0%	(57,910,576)
Non-major capital project funds	\$125,419,602	\$100,000	\$125,519,602	-	-100.0%	(125,419,600)

REVENUE ANALYSIS AND OVERVIEW

The County's major sources of revenue are discussed within this section. With the exception of property taxes, revenues are projected using the straight line approach based on five year historical information. Projections may be revised after consideration of regional and national economic conditions. Revenues based on the tax digest (i.e. real and personal property, motor vehicles, timber, etc.) are adjusted to the actual digest when received from the Chief Appraiser prior to millage rate adoption. Departments submit any legislated fee increases at the beginning of the budget process with their revenue projections. Revenues are classified in accordance with the Uniform Chart of Accounts as required by the Georgia General Assembly. The County's main revenue sources are property taxes and sales and use taxes, on an entity-wide basis.

Table 2 provides historical revenues for fiscal years 2012 through 2016 within the governmental funds' revenue categories.



Table 2

	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Actual 2016	5 Year Average
Property Taxes	132,965,834	133,544,932	151,696,506	148,543,936	152,453,973	143,841,036
Local option sales tax	11,166,793	11,862,493	14,015,693	15,375,903	15,103,468	13,504,870
SPLOST	61,976,814	61,817,942	65,442,362	67,745,214	66,057,496	64,607,966
Other taxes	9,037,342	10,357,060	10,287,072	12,046,841	12,853,665	10,916,396
Penalties and interest	2,619,584	1,820,780	1,772,218	1,521,915	1,340,577	1,815,015
Licenses and permits	1,367,458	1,388,524	1,549,099	1,635,380	1,379,728	1,464,038
Intergovernmental	8,223,973	11,890,917	12,532,760	12,538,796	12,809,377	11,599,165
Charges for services	15,152,443	14,606,807	15,395,600	16,021,165	16,771,283	15,589,460
Fines and fees	5,193,608	6,043,970	6,474,114	5,673,323	5,642,375	5,805,478
Investment income	1,208,657	281,188	1,386,858	1,905,667	3,774,647	1,711,403
Other revenue	1,063,767	2,163,457	875,230	3,229,326	1,523,975	1,771,151
Transfers in	5,134,281	6,965,142	7,985,695	11,156,170	6,978,454	7,643,948
Bond issues/ leases	2,680,000	-	-	290,000	-	594,000
Total Revenues	257,790,554	262,743,212	289,413,207	297,683,636	296,689,018	280,863,925

REVENUE SOURCES AND TRENDS

TAXES:

Property and Local sales tax revenues account for 83% of the FY2018 General Fund budgeted revenue, with the majority of revenue derived from property taxes, driven by the tax digest. The tax digest is an annual valuation process for real, personal, motor vehicles, motor homes, and timber located within the county. It is prepared by the Board of Assessors' Chief Appraiser, and is submitted to the State of Georgia each year. It represents the County's annual tax levy. Property tax revenues are budgeted based on the property tax digest received each June. The remaining tax revenues are projected using the straight line approach based on five year historical information and economic trends. The tax millage rate was constant for 2012, increased in 2013, decreased in 2014, and has remained at the same level since. However, the increase in property values has proven beneficial to the revenue stream providing a combined \$3.1 million dollar increase over 2015 revenues. Another major tax revenue, Intangible taxes, which has remained stagnant in recent years, saw an increase with the recent economic recovery. The other major tax revenues, the Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST), which are distributed between the county and municipalities based on negotiated formulas, have also shown an increase with the increase of tourism to Chatham County. Figure 1, illustrates the County's revenue sources showing that property and the Special Purpose Local Option Sales Tax (SPLOST) are the majority of revenue generators for County operations.

PROPERTY TAXES - TAX DIGEST

The Chief Appraiser is responsible for receiving returns while fairly and impartially assessing property. Property Taxes are the County's largest revenue source and are billed in semi-annual installments by the Chatham County Tax Commissioner. Table 3 presents a five year tax levy for the General Fund, the Special Service District, and the Chatham Area Transit Authority. During this period, the Consolidated (General



Fund) digest increased as a result of property values rising. For the tax years 2013 and 2014 the digest increased 2.23 and 1.6 percent respectively; the 2014 gross digest returned to the 2010 levels and the trend continues to increase as property values continue their rise. In 2016 the digest again increased 2.2% in the General Fund and 1.6% in the Special Service District. 2017 saw an increase of over 4%. This analysis includes the Transit District, where taxes are levied for the benefit of Chatham Area Transit Authority; a component unit of the County.

Table 3

CURRENT 2017 TAX DIGEST AND 5 YEAR HISTORY OF LEVY					
GENERAL FUND	2013	2014	2015	2016	2017
Real & Personal	13,003,903,361	13,451,148,738	14,174,485,269	14,625,620,238	15,314,881,325
Motor Vehicles	655,216,744	551,315,288	371,546,315	269,698,055	194,638,701
Mobile Homes	27,803,358	27,225,240	26,223,266	24,668,693	25,627,575
Timber	503,505	321,279	3,297,767	324,497	1,430,524
Gross Digest	13,687,426,968	14,030,010,545	14,575,552,617	14,920,311,483	15,536,578,125
Less M&O Exemption	(2,892,750,353)	(3,066,153,800)	(3,163,364,651)	(3,262,882,048)	(3,392,198,624)
Net M&O Digest	10,794,676,615	10,963,856,745	11,412,187,966	11,657,429,435	12,144,379,501
State Grant Value	2,181,183	2,204,172	5,006,182	4,970,554	4,995,210
Adjusted Net Digest	10,796,857,798	10,966,060,917	11,417,194,148	11,662,399,989	12,149,374,711
Gross M&O Millage	12.953	13.039	12.844	12.857	12.792
Less Rollbacks	-1.045	-1.131	-1.301	-1.314	-1.249
Less SPLOST Repurposing		-0.365			
Net M&O Millage	11.908	11.543	11.543	11.543	11.543
Net Taxes Levied	128,568,983	126,581,241	131,788,672	134,619,083	140,240,232
Net Taxes \$ Increase	11,239,987	(1,987,741)	5,207,431	2,830,411	5,621,149
Net Taxes % Increase	2.23%	1.6%	4.1%	2.2%	4.2%
SPECIAL SERVICE DISTRICT					
Real & Personal	5,976,251,069	6,137,445,130	6,303,341,463	6,576,001,674	6,726,964,732
Motor Vehicles	259,374,592	211,873,896	152,998,102	111,013,649	80,480,572
Mobile Homes	12,909,438	12,629,680	12,046,424	11,369,699	11,686,978
Timber	192,129	10,666	555,438	115,204	600,303
Gross Digest	6,248,727,228	6,361,959,372	6,468,941,427	6,698,500,226	6,819,732,585
Less SSD Exemptions	(1,837,556,874)	(1,953,640,045)	(2,008,305,510)	(2,166,132,690)	(2,219,238,849)
Net SSD Digest	4,411,170,354	4,408,319,327	4,460,635,917	4,532,367,536	4,600,493,736
State Land Grant Value	1,778,077	1,796,847	2,593,867	2,620,041	2,645,262
Adjusted Net SSD Digest	4,412,948,431	4,410,116,174	4,463,229,784	4,534,987,577	4,603,138,998
Gross SSD Millage	5.013	5.047	5.088	5.139	6.048
Less Rollbacks	-0.883	-0.917	-0.958	-1.009	-1.058
Net SSD Millage	4.130	4.130	4.130	4.130	4.990
Net Taxes Levied	18,225,477	18,213,780	18,433,139	18,729,499	22,969,664
Net Taxes \$ Increase	2,777,158	(11,697)	219,359	296,360	4,240,165
Net Taxes % Increase	18.0%	-0.1%	1.2%	1.6%	22.6%
TOTAL COUNTY	2013	2014	2015	2016	2017



Total County Value	15,209,806,229	15,376,177,091	15,880,423,932	16,197,387,566	16,752,513,709
Total County Taxes Levied	146,794,460	144,795,021	150,221,811	153,348,582	163,209,896
Net Taxes \$ Increase	14,017,146	(1,999,439)	5,426,790	3,126,771	9,861,314
Net Taxes % Increase	10.6%	-1.3%	3.7%	2.1%	6.4%
CHATHAM AREA TRANSIT					
Real & Personal	10,609,454,464	10,960,141,027	11,549,113,891	11,911,705,297	12,449,496,383
Motor Vehicles	523,351,953	438,079,105	292,145,535	211,618,135	154,167,145
Mobile Homes	16,082,038	15,757,760	15,055,600	14,212,983	14,633,094
Timber	377,756	205,676	555,438	159,458	600,303
Gross Digest	11,149,266,211	11,414,183,568	11,856,870,464	12,137,695,873	12,618,896,925
Less Transit Exemptions	(2,534,420,451)	(2,677,325,450)	(2,742,504,182)	(2,885,597,571)	(2,986,215,664)
Net Transit Digest	8,614,845,760	8,736,858,118	9,114,366,282	9,252,098,302	9,632,681,261
State Forest Grant Value	1,778,077	1,796,847	4,594,947	4,639,698	4,661,270
Adjusted Net CAT Digest	8,616,623,837	8,738,654,965	9,118,961,229	9,256,738,000	9,637,342,531
Gross Transit Millage	1.000	1.000	1.000	1.000	1.150
Less Rollbacks	0.000	0.000	0.000	0.000	0.000
Net Transit Millage	1.000	1.000	1.000	1.000	1.150
Net Taxes Levied	8,616,624	8,738,655	9,118,961	9,256,738	11,082,944
Net Taxes \$ Increase	1,365,194	122,031	380,306	137,777	1,826,206
Net Taxes % Increase	18.8%	1.4%	4.4%	1.5%	19.7%

As shown in Table 3, for the tax years 2013 and 2014, the digest increased 2.23 and 1.6 percent respectively; in 2016 the digest increased 2.2% within the General Fund and 1.6% in the Special Service District. In Tax year 2017 the General Fund saw an increase of 4.2% due to valuation increase and the SSD increased 22.6% due to an increase in the millage rate because of increased costs for police services. This analysis also includes the Transit District, where taxes are levied for the benefit of Chatham Area Transit Authority; a component unit of the County. Figure 1, below, outlines the General Funds 2017 tax digest and 5-year history highlighting the gross property tax digest, which is the total of the net plus exemptions.

Figure 2 outlines the Special Service Districts 2016 tax digest and 5-year history highlighting the gross property tax digest, which is the total of the net plus exemptions.



Figure 1

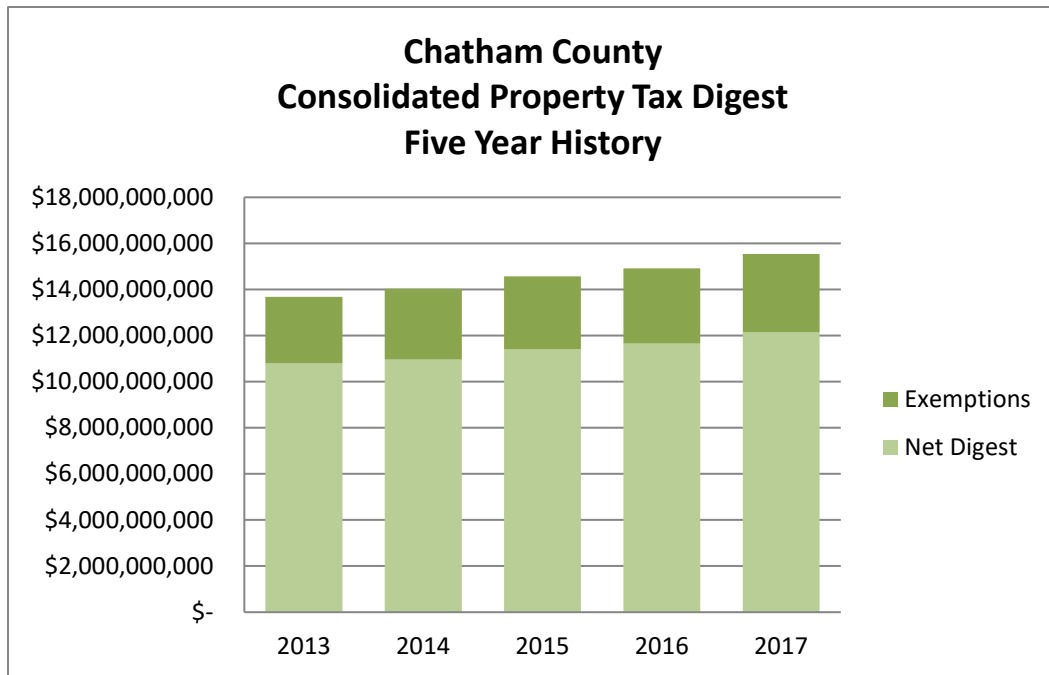
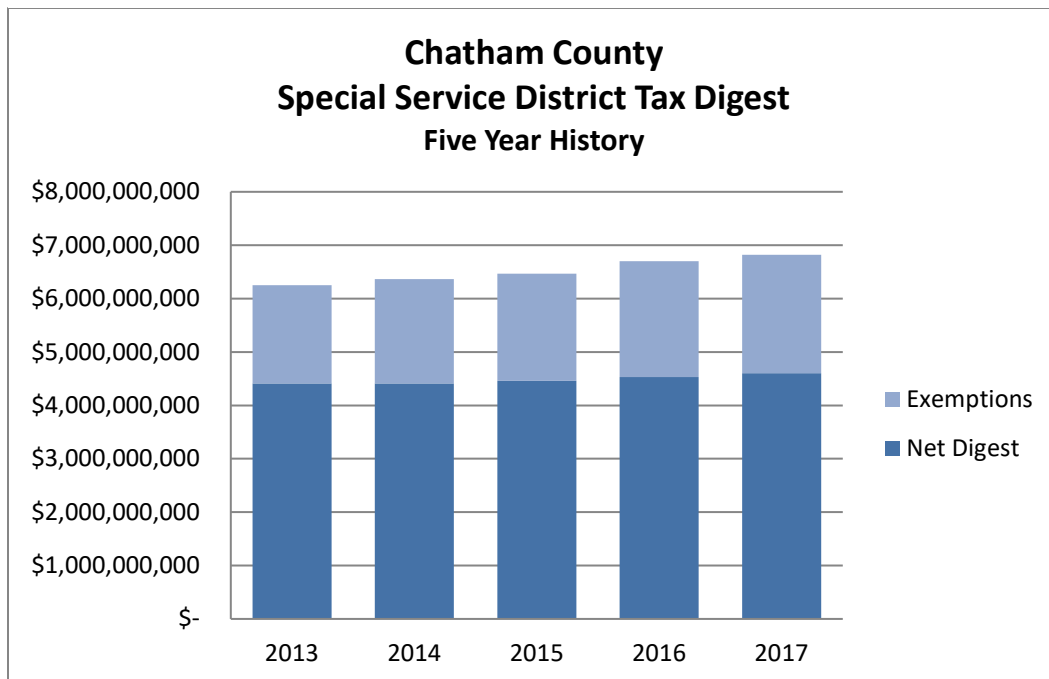


Figure 2



SPLOST REVENUE:

Special Purpose Local Option sales taxes (SPLOST) are the primary revenue source for the County's capital Project funds. The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. Several factors determine the length of time that a



SPLOST may be imposed. In general, the tax may be levied for up to five years. If the county and municipalities enter into an intergovernmental agreement, the tax may be imposed for six years. Chatham County held its first referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989 with revenues collected under this referendum at \$92.2 million. Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. Revenues received from this special purpose sales tax levy in combination with state funding were used to construct roads, streets and bridges in Chatham County. Since then, additional SPLOST funds were approved by referendum with the latest beginning collections in October 2014. SPLOST funds are now used for roads, drainage, recreation, cultural, and capital building projects. Original revenue estimates for the SPLOST funds are prepared before the referendum. The revenues are based on historical trend data and a review of local economic trends. Once the revenue estimates are established, the County and municipalities within the county work together to determine which projects should be included in the funding.

PENALTIES AND INTEREST REVENUES:

This revenue category represents penalties and interest collected on delinquent real and personal property tax payments by the County Tax Commissioner. As the recession intensified, the category saw an increase in its revenue. Fiscal Year 2018 maintains the categories revenue share at 0.8% in the General Fund and 0.9% in the SSD Fund. Budget estimates are based on a review of historical collections and delinquent property tax accounts.

LICENSE AND PERMIT REVENUES:

These revenues are from marriage licenses, pistol permits and motor vehicle penalties. This revenue source comprises 0.5 percent of the total General Fund revenue budget and 4.4% of SSD Fund revenue budget. Revenues are projected based on historical collections and a review of local economic conditions including analysis of any new business locations.

INTERGOVERNMENTAL REVENUE:

Intergovernmental revenues are revenues from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes.

CHARGES FOR SERVICES:

These revenues include court fees, commissions, charges for housing prisoners, recreation fees, and charges to other funds for indirect costs. Indirect costs are based on the Indirect Cost Allocation study which is updated annually. Other revenues are based on historical experience. These revenues account for 6.6 percent of the General Fund revenue budget and .8% of the SSD Fund revenue budget.



FINE AND FORFEITURE REVENUES:

Fines and fees from the courts are recorded in this category. The Restricted Court Fees & Accounts Special Revenue Fund accounts for legally restricted court collections for victim witness fees, drug surcharge fees, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained fairly steady in recent years.

INTEREST REVENUES:

Investment income includes monies derived from the investment of assets. This is less than 1% of General Fund revenue estimates. Revenues for this category have been increasing due to increased available funds as a result of increasing the required fund balance reserve.

MISCELLANEOUS REVENUE:

Miscellaneous revenue are revenues received that are not otherwise classified. Estimates are budgeted for known events.

OTHER FINANCING SOURCES:

Interfund transfers and loans are budgeted in this category. Transfers include support for the Health Insurance, Risk management, Solid waste funds, the Special Service district capital as well as others.

OTHER FACTS RELATED TO THE COUNTY'S PROPERTY TAXES

Millage Value for Chatham County Government

One mill is the equivalent of \$1 of tax for each \$1,000 of assessed value of a resident's home. Assessed value for homeowners is derived by multiplying 40% times the estimated fair market value of the property. If a resident has a home with the estimated fair market value of \$100,000, the assessed value is \$40,000 ($100,000 \times 40\%$). A \$12,000 Homestead Exemption (HE) is applied to the \$40,000 value. Table 4 calculates county taxes of a home with a market value of \$100,000.

SAMPLE MILLAGE VALUE CALCULATION		
TAX YEAR 2017		
	Millage Rate	Value
<i>Estimated market value of home</i>		\$100,000
<i>Assessment factor</i>		40%
<i>Assessed value (40%)</i>		\$40,000
<i>Less homestead exemption (county)</i>		\$12,000
<i>Difference</i>		\$28,000
<i>County taxation</i>		
<i>Consolidated - general fund</i>	11.543	\$323.20
<i>Unincorporated area - SSD</i>	4.99	\$139.72

Table 4



TAX REDUCTION FACTORS

Residents of Chatham County who own and actually occupy a home and the land it rests on are eligible for an exemption. Property owners are allowed to claim only one homestead exemption, in which case must be on their primary residence. Rental property does not qualify. All exemptions, once approved, are automatically renewed each year until eligibility changes. Exemptions include but are not limited to the following:

- **Homestead Exemption:** The homeowner's tax bill is reduced because of an increase to the homestead exemption. The homeowner's tax bill can be further reduced due to several types of additional exemptions allowed. This budget document does not address other taxing levies for the other municipalities in Chatham County.
- **Freeport Exemption:** *Freeport* is the general term used for the exemption of ad valorem tax on inventories as defined by Georgia law. The law offers manufacturers, distributors, wholesalers and warehouse operations an attractive inventory tax exemption on three classes of property. Chatham County exempts 100% on all classes of certain business inventory from property taxation.
- **The Property Taxpayer's Bill of Rights:** This law, which took effect on January 1, 2000, calls for a mandatory rollback in the millage rate whenever the tax digests increases. The stated aim is to prevent creeping tax bills. If elected officials propose to adopt a millage rate greater than the mandatory rollback rate, they must hold three public meetings - at times when the most constituents can attend - to explain why the tax hike is necessary and vote publicly for or against it. The law also shifts the burden of proof from the homeowner to the local government in the appeals process; requires the county assessor's office to provide a written explanation to homeowners as to why their taxes went up; and allows taxpayers going through the appeal to name the time of their hearing before the Board of Equalization. The law also calls on taxing bodies to cover the legal fees of any homeowner who receives a 15 percent reduction or greater in their assessment and allows taxpayers going through the appeals process the right to record the hearing.
- **The Stephens-Day Bill:** This law, which took effect on January 1, 2001, grants each Chatham County homeowner a homestead exemption from all Chatham County ad valorem taxes and is a homestead exemption that is equal to the difference between the current year fair market value and the adjusted base year value (property's value in the year prior to the homestead application plus any improvements since the year of the application). This exemption does not apply to improvements added to the property after January 1 of the base year. In addition, it does not apply to taxes to pay interest on and to retire bonded indebtedness of the County. The exemption is renewed automatically from year to year as long as the homeowner occupies the residence as a homestead.



LONG RANGE FINANCIAL PLANS

Projected Five Year Statement of Revenues and Expenditures General Fund – Adopted FY 2018

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided to County management and elected officials. Assumptions are based on both historical trend and current economic conditions.

Tax Revenues: Tax revenues were projected based on the projected expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed to individual properties was held constant during the projected fiscal years.

Tax Rate: 11.543 in years 1, 2, 3, and 4.

Digest Growth: In an effort to smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three year rolling average was used for each subsequent year. As a result, the digest growth rate was 4.18% in year 1, year 2-5 2.25%.

Other Revenue Categories: A pre-audit review of FY 2017 year to date revenue collections was performed on all revenues within the fund. Year one projections were adjusted to closely reflect the FY 2017 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category was included as follows:

General Government:

- **Finance:** Year one reduction in personnel (2 positions) and supply costs due to efficiencies gained with new software. Year two reduction in personnel through attrition due to efficiencies gained with new software.
- **Human Resources:** Added personnel to address internal equity issues as well as concerns pertaining to the organization's classification and pay structure, and continue and adequately fund the organization's current professional development program.
- **Public works & Recreation:** Separated Public Works and Parks & Recreation to create two distinct departments.
- **Information & Communication Services:** Included annual cost increases associated with maintenance contracts for all projected years.

Public Safety:

- **SCMPD:** Funding for the replacement of 19 police vehicles and 13 new Sheriff's Deputy Positions



Health and Welfare:

- Mosquito Control: Warehouse Supplies costs are anticipated to increase by roughly \$200,000 in year one, these cost increases are primarily attributable to historical trends as well as rising concerns associated with Chikungunya, Zika, and West Nile viruses carried by humans and spreadable by mosquitos.

The following table depicts the annual growth rate applied to various expenditure categories:

Expenditure Category	Annual Growth Rate			
	2019	2020	2021	2022
Salary, FICA, and Pension ¹	1.03%	1.03%	1.03%	1.03%
Insurance and OPEB ²	1.00%	1.00%	1.00%	1.00%
Purchased services ³	1.00%	1.00%	1.00%	1.00%
Supplies ³	1.00%	1.00%	1.00%	1.00%
Equipment/capital outlay ³	1.00%	1.00%	1.00%	1.00%
Interfund/interdepartmental charges ³	1.00%	1.00%	1.00%	1.00%
Other expenditures ³	1.00%	1.00%	1.00%	1.00%
Debt service ⁴	Varies – Use Debt Service schedule			
Transfers out ²	1.00%	1.00%	1.00%	1.00%

Notes:

1. The annual growth rate for this category of expenditures is based on the potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is held at the FY 2017 Adopted level.
3. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services. At this time, the index shows a decline over the most recent period. As a result, expenditures in these categories were held constant at the FY 2017 Adopted Budget level.
4. The annual growth rate for Debt Service is based on scheduled principal and interest payments as the organization's various debt agreements.



GENERAL FUND - ADOPTED 2018 BUDGET
PROJECTED FIVE YEAR STATEMENT OF REVENUES AND EXPENDITURES

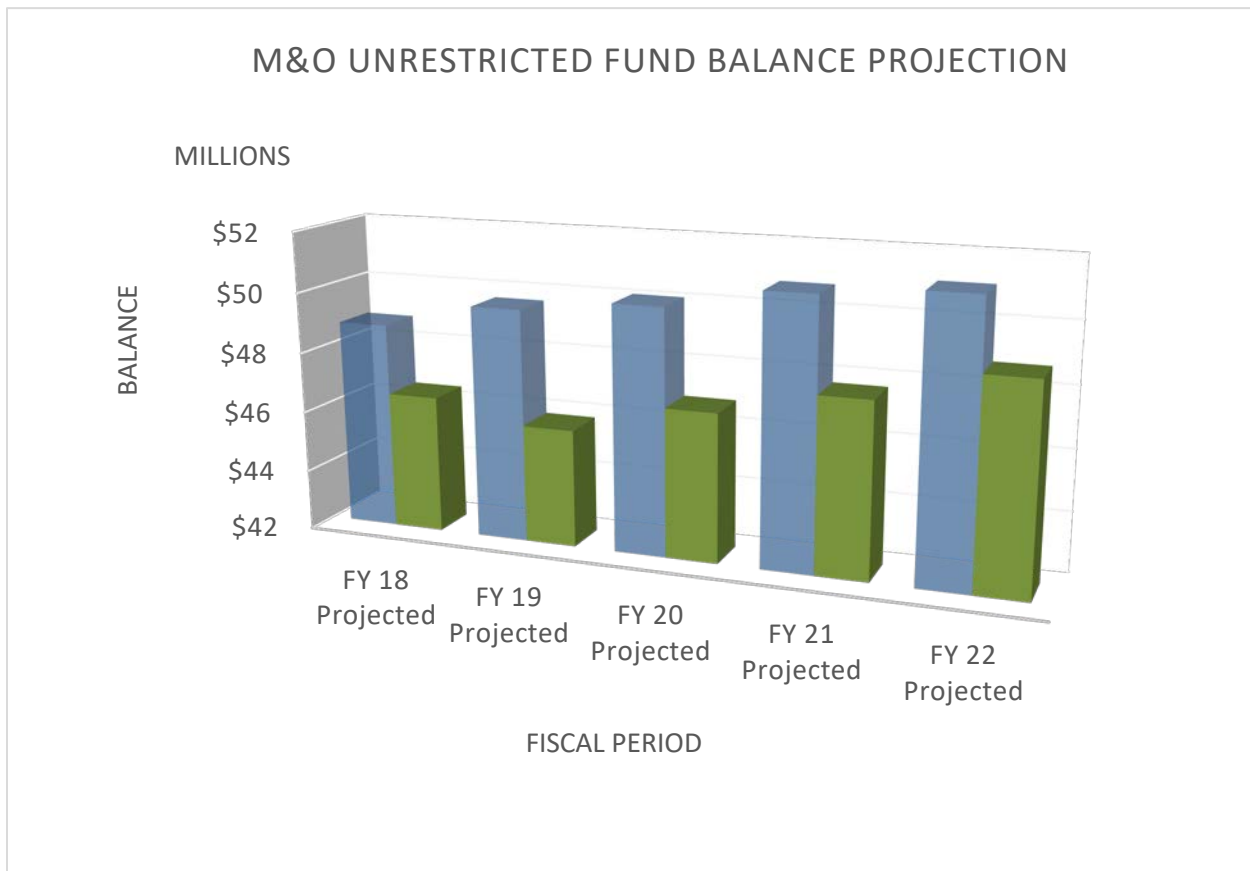
	Adopted 2017/2018	Projected 2018/2019	Projected 2019/2020	Projected 2020/2021	Projected 2021/2022
REVENUES					
Tax Revenue - Digest	144,547,130	143,395,643	146,622,045	149,921,041	153,294,264
Other Tax Revenue	20,652,141	20,858,662	21,067,249	21,277,921	21,490,700
License & Permits	850,000	858,500	867,085	875,756	884,513
Intergovernmental	2,041,259	2,061,672	2,082,288	2,103,111	2,124,142
Charges for Services	12,992,176	13,122,098	13,253,319	13,385,852	13,519,710
Fines & Forfeitures	3,232,000	3,264,320	3,296,963	3,329,933	3,363,232
Interest on Investments	1,000,000	375,000	375,000	375,000	375,000
Miscellaneous	550,000	250,000	250,000	250,000	250,000
Other Sources	250,000	250,000	250,000	250,000	250,000
Subtotal of Revenues	186,114,706	184,435,895	188,063,949	191,768,614	195,551,561
EXPENDITURES					
General Government	34,651,269	32,714,058	33,450,124	34,202,752	34,972,314
Judiciary	32,792,195	31,419,496	32,126,435	32,849,279	33,588,388
Public Safety	68,736,157	67,940,212	69,468,867	71,031,916	72,630,134
Public Works	1,342,034	802,892	820,957	839,429	858,316
Health and Welfare	16,084,017	14,298,747	14,620,469	14,949,429	15,285,792
Culture and Recreation	13,878,629	13,095,763	13,390,418	13,691,702	13,999,765
Housing & Development	445,044	415,742	425,096	434,661	444,441
Debt Service	2,957,285	2,947,021	2,938,145	2,192,099	2,136,532
Other Financing Uses	15,228,076	19,950,571	20,399,459	20,858,447	21,327,762
Subtotal of Expenses	186,114,706	183,584,502	187,639,970	191,049,714	195,243,444
Fund Balance added (used)	(0)	851,392	423,979	718,899	308,119
Digest Revenue calculation:					
Prior Year Tax Digest Total	11,662,399,989	12,149,375,163	12,422,736,104	12,702,247,666	12,988,048,239
Digest Growth Rate	4.18%	2.25%	2.25%	2.25%	2.25%
Net Tax Digest	12,149,375,163	12,422,736,104	12,702,247,666	12,988,048,239	13,280,279,324
Tax rate	11.543	11.543	11.543	11.543	11.543
Projected Digest revenue	\$140,240,238	\$ 143,395,643	\$146,622,045	\$149,921,041	\$153,294,264
Value of One Mil	12,149,375	12,422,736	12,702,248	12,988,048	13,280,279
Revenue Change	5,621,154	3,155,405	3,226,402	3,298,996	3,373,223



UNRESTRICTED FUND BALANCE PROJECTION

General Fund M&O

	Adopted 2017/2018	Projected 2018/2019	Projected 2019/2020	Projected 2020/2021	Projected 2021/2022
Beginning Fund Balance, unrestricted	48,842,065	48,842,065	49,693,457	50,117,437	50,836,336
Changes:					
Projected additions (use) of fund balance	0	851,392	423,979	718,899	308,119
Less Non-spendable and Restricted					
Ending Fund balance, unrestricted	48,842,065	49,693,457	50,117,437	50,836,336	51,144,455
Reserve requirement - 3 months	\$46,528,677	\$ 45,896,126	\$ 46,909,992	\$ 47,762,429	\$48,810,861



Projected Five Year Statement of Revenues and Expenditures

Special Service District Fund – Adopted FY 2018

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided to County management and elected officials. Assumptions are based on both historical trend and current economic conditions.

Tax Revenues: Tax revenues were projected based on the projected expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed to individual properties was held constant during the projected fiscal years.

Tax Rate: 4.99 in years 1 - 5.

Digest Growth: In an effort to smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three year rolling average was used for each subsequent year. As a result, the digest growth rate was 1.23% in year 1, .79% in year 2, 1.08% in year 3, and 1.03% in year 4.

Other Revenue Categories: A pre-audit review of FY 2016 year to date revenue collections was performed on all revenues within the fund. Year one projections were adjusted to closely reflect the FY 2016 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure.

The following chart depicts the annual growth rate applied to various expenditure categories:

Expenditure Category	Annual Growth Rate				
	2018	2019	2020	2021	2022
Salary, FICA, and Pension ¹	1.03%	1.03%	1.03%	1.03%	1.03%
Insurance and OPEB ²	1.00%	1.00%	1.00%	1.00%	1.00%
Purchased services ³	1.00%	1.00%	1.00%	1.00%	1.00%
Supplies ³	1.00%	1.00%	1.00%	1.00%	1.00%
Equipment/capital outlay ³	1.00%	1.00%	1.00%	1.00%	1.00%
Interfund/interdepartmental charges ³	1.00%	1.00%	1.00%	1.00%	1.00%
Depreciation	1.00%	1.00%	1.00%	1.00%	1.00%
Other expenditures ³	1.00%	1.00%	1.00%	1.00%	1.00%
Debt service ⁴	Varies				
Transfers out ²	1.00%	1.00%	1.00%	1.00%	1.00%

Notes:



1. The annual growth rate for this category of expenditures is based on the potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is held at the FY 2017 Adopted level.
3. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services. At this time, the index shows a decline over the most recent period. As a result, expenditures in these categories were held constant at the FY 2017 Adopted Budget level.
4. The annual growth rate for Debt Service is based on scheduled principal and interest payments as the organization's various debt agreements.

	Adopted 2017/2018	Projected 2018/2019	Projected 2019/2020	Projected 2020/2021	Projected 2021/2022
REVENUES					
Tax Revenue - Digest	18,911,687	23,044,523	23,089,922	23,367,002	23,647,406
Other Tax Revenue	7,948,386	6,148,836	8,027,870	8,108,149	8,189,230
License & Permits	1,440,375	1,450,000	1,464,500	1,479,145	1,493,936
Intergovernmental	616,424	700,000	707,000	714,070	721,211
Charges for Services	275,612	331,000	334,310	337,653	341,030
Fines & Forfeitures	1,153,102	1,373,000	1,386,730	1,400,597	1,414,603
Interest on Investments	11,840	12,000	12,120	12,241	12,364
Miscellaneous	28,981	-	-	-	-
Other Financing Sources	1,612,878	887,000	895,870	904,829	913,877
Subtotal of Revenues	34,285,823	34,285,823	35,918,322	36,323,685	36,733,656
EXPENDITURES					
General Government	3,691,133	3,760,614	3,871,887	3,988,044	4,107,685
Judiciary	1,478,169	2,158,130	2,222,874	2,289,560	2,358,247
Public Safety	13,345,591	17,900,447	18,437,460	18,990,584	19,560,302
Public Works	6,753,625	7,015,049	7,225,500	7,442,265	7,665,533
Housing & Development	1,929,523	1,920,583	1,933,426	1,991,429	2,051,172
Debt Service	-	-	-	-	-
Other Financing Uses	3,691,133	3,760,614	3,871,887	3,988,044	4,107,685
Subtotal of Expenses	34,285,823	34,285,823	34,356,529	35,387,224	36,448,841
Fund Balance Added/Used	-	-	1,561,794	936,461	284,815

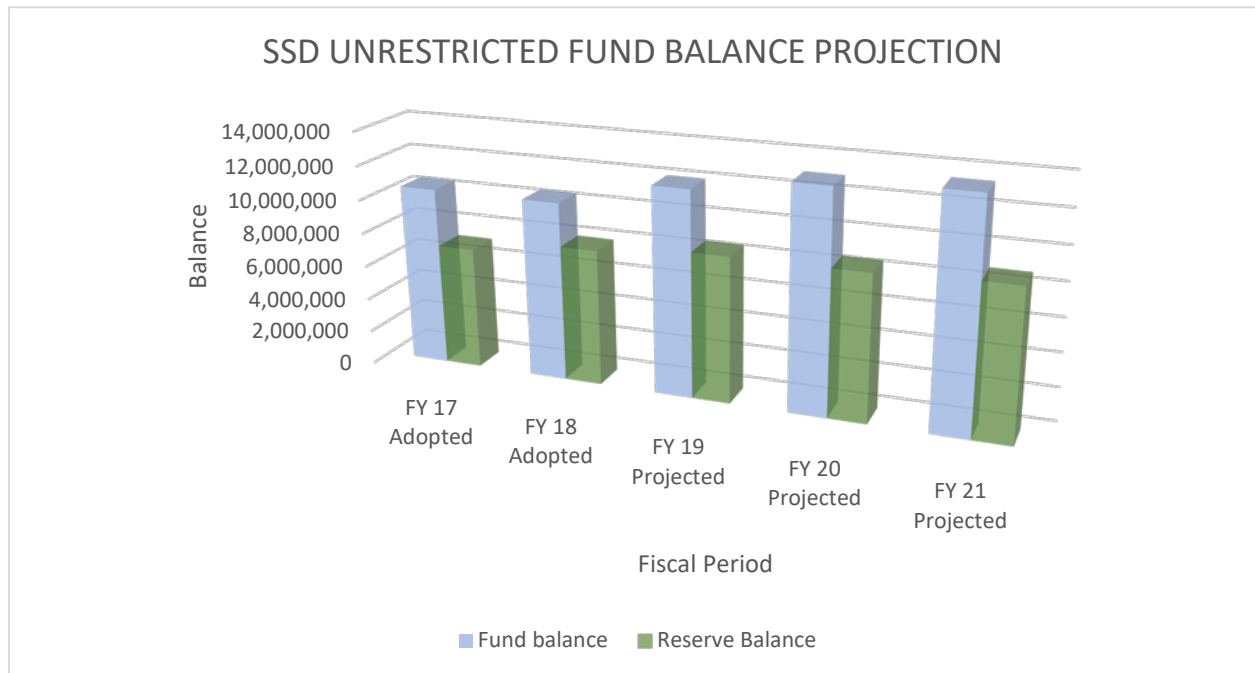
Digest Revenue calculation:

Prior Year Tax Digest	4,463,229,784	4,518,152,694	4,572,370,526	4,627,238,973	4,682,765,840
Digest Growth Rate	1.23%	1.20%	1.20%	1.20%	1.20%
Net Tax Digest	4,518,152,694	4,572,370,526	4,627,238,973	4,682,765,840	4,738,959,030
Tax rate	4.130	4.990	4.990	4.990	4.990
Projected Digest	18,659,971	22,816,129	23,089,922	23,367,002	23,647,406
Value of One Mil	4,518,153	4,572,371	4,627,239	4,682,766	4,738,959
Revenue Change	226,832	4,156,158	273,794	277,079	280,404



Unrestricted Fund Balance Projection
Special Service District

	FY 17 Adopted	FY 18 Adopted	FY 19 Projected	FY 20 Projected	FY 21 Projected
Beginning Fund Balance	10,526,604	10,531,998	10,531,998	12,093,792	13,030,253
Changes:					
Projected additions of fund balance	5,394	-	1,561,794	936,461	411,107
Less Non-spendable and Restricted					
Ending Fund balance	10,531,998	10,531,998	12,093,792	13,030,253	13,441,361
<i>Reserve requirement -3 months</i>	<i>7,180,433</i>	<i>7,998,473</i>	<i>8,571,456</i>	<i>8,589,132</i>	<i>8,846,806</i>



COMPARISON OF PRESENTATION OF FUNDS

Adopted Budget Book to Comprehensive Annual Financial Report

When comparing fund presentations between the County's Adopted Budget Book and its Comprehensive Annual Financial report, several differences should be noted:

- The County's Comprehensive Annual Financial Report presents audited financial statements for the Chatham County Health Department and the Live Oak Public Library System. These entities are discretely presented component units of the County. The County does not set budgets for these entities.
- The Comprehensive Annual Financial Report provides audited information on the County's Pension Trust Fund and OPEB Trust Fund. The budget document does not provide information on the Trust Funds since no budgets are adopted.
- The definition of major funds in the Adopted Budget Document differs from the definition of major funds under GASB Statements. Therefore, the level of presentation in the two documents varies across funds.
- No budget is shown for the Catastrophic Claims Internal Service Fund, which is presented in the CAFR as a separate fund.





CAPITAL AND DEBT

This sections provides information on Capitol Projects and funding. The purpose of the Capital Improvement Program is for the preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation; maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities; identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage.



CAPITAL PROJECT FUNDS

Capital Projects Funds are used to account for financial resources related to the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Funding sources include bond proceeds, special purpose local option sales tax (SPLOST), and other unrestricted local funds such as operating transfers from the General Fund.

The County's annual budget process includes the preparation of a five-year Capital Improvement Program document and the preparation of a one-year pay-as-you-go capital budget for general purpose capital needs. The Capital Improvement Program is primarily a planning document. It represents an inventory of unfunded capital needs as identified by County Staff. It is subject to change each year as the needs for the community become better known and the scope of proposed projects evolve. Staff constantly monitors opportunities which arise to schedule and fund the Capital Improvement Program. A CIP Committee meets to rate each project, which provides a prioritization for funding. Items noted in the Capital Improvement Program are used to develop projects lists for future special purpose local sales tax referendums.

Funding and project appropriations for the one-year pay-as-you-go component becomes the adopted Capital Improvement Project (CIP) Fund budget for the fiscal year. The CIP Fund budget is appropriated in conjunction with the adoption of the County's annual operating budget in June each year. In FY2016 a facilities study was conducted and a capital replacement schedule created for all county facilities. In the FY2017 budget a capital replacement fund was created and funded based on this study. This funding continues in FY2018.

Inclusion of a project/capital item for funding through a capital project fund is dependent upon the nature of the fund involved. For example, Sales Tax capital project funds include projects approved by referendum that are to be funded with a one-percent sales tax collected during the referendum period. Legislation has governed the types of projects allowed in each sales tax referendum. The Sales Tax I Fund is only for roads projects. The Sales Tax Fund II Fund expanded to include drainage projects and various capital facilities. Sales Tax III included roads, facilities, drainage, and municipality distributions. The Sales Tax Funds IV, V, and VI included all the above as well as distributions to some non-profit organizations. The County also has capital project funds related to a specific bond issues and for general capital needs. Projects included in the bond funds are limited to the projects listed in the offering statement for a given bond. The Capital Improvement Program (CIP) Fund represents general capital project needs of the County with an individual cost of 25,000 and a minimum five year life-spanned projects are added to the CIP Fund each year based on project prioritization and funding availability.

The objectives of the general purpose capital improvement program include:

- (1) Preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation;
- (2) Maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities;
- (3) Identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage;
- (4) Improved financial planning by comparing needs with resources, evaluating funding sources and identifying potential operating budget implications.



The County has begun incorporating capital budgeting into its operating budget process. In the past, capital improvements have been funded at the close of the fiscal year. Prior to funding capital improvements, the County would review fund balance/net assets levels to ensure compliance with the organization's financial policies. Subsequent to the aforementioned financial policy review, the Board may approve transfers out to the capital funds of excess reserve levels. In those situations where reserve levels are not sufficient to fund capital requests, the Board may pursue debt financing or alternative revenue sources.

During this year's budget development process, completed capital projects were reviewed for completion and remaining funds rolled into new projects or reserve funding.

Capital assets that do not meet the funding threshold for inclusion in the Capital Project Funds are funded within departmental operating budgets. These assets typically include equipment and/or furniture used in general operating activities.

The County's Capital Project Funds are:

- Sales Tax I Fund – One Percent Sales Tax Fund (1985 to 1993)
- Sales Tax II Fund – One Percent Sales Tax Fund (1993 to 1998)
- Sales Tax III Fund – One Percent Sales Tax Fund (1998 to 2003)
- Sales Tax IV Fund – One Percent Sales Tax Fund (2003 to 2008)
- Sales Tax V Fund – One Percent Sales Tax Fund (2008 to 2014)
- Sales Tax VI Fund – One Percent Sales Tax Fund (2014 to 2020)
- Capital Improvements Program Fund
- Capital Improvements Program Bond Fund (Series 1999)
- Capital Improvements Program Bond Fund (Series 2005)
- Capital Assets Replacement Fund

The classification of items as capital or operating expenditures/expenses is based on two criteria – cost and frequency. Simply stated, capital improvements have the following characteristics:

- Are relatively expensive with value of over 25,000 (excluding vehicles),
- Are typically one time expenditures or do not recur annually,
- Have a useful life of 5 years and over, and
- Result in an increase in fixed assets.

Each year, the County Commission adopts a rating system for prioritizing proposed Capital Improvement Program projects. Unfortunately, due to Hurricane Matthew impacting Chatham County in October 2016, CIP projects were not solicited for FY2018 and the CIP program did not accept any new projects.



CAPITAL IMPROVEMENT PROGRAM SUMMARY

IDENTIFICATION OF SIGNIFICANT, NON-ROUTINE PROJECTS

Significant, non-routine capital expenditures are defined as those expenditures with significant costs and an impact on the County's operating budget. Many of the County's capital projects have a significant cost but, because of the project type or potential conveyance to a municipality upon completion, do not have a projected budgetary impact. For example, the road construction projects found throughout the Sales Tax Funds should not produce future operating budget impacts due to conveyance. A review of funded capital projects indicates that the following projects meet the criteria for significant, non-routine capital expenditures:

County Courthouse

Funding Source: Sales Tax V (SPLOST Revenue) \$ 4,204,241

Purpose of project: Renovation of the County's judicial courthouse is underway to renovate, and build new courtrooms and offices. The estimated completion date for this project is late 2017.

Juvenile Court Renovation/Expansion

Funding Source: Sales Tax V & VI (SPLOST Revenue) \$ 6,392,119

Purpose of project: Funding for roof replacement, and renovation of the existing Juvenile Court facility. Renovation will also include replacement of a chiller. Expansion will add about 50% available space; however, no new people will be added.

Detention Center / Jail Expansion

Funding Source: CIP Bond Fund 2008 (SPLOST Revenue) \$ 12,117,295

Purpose of project: The 852-bed expansion to the existing Detention Center is complete. Phase II is underway, and is comprised of reconstruction of Unit 5, a new K-9 facility, and new work release center.

Table 1 below represents the projects that were approved for funding during fiscal year 2018.

Table 1

Capital Improvement Program Funded Projects FY 2017 / 2018

Capital Replacement Fund

2018 Budgeted Funds	2,800,000
Contingency	<u>1,336,018</u>
Amount Available	<u>4,136,018</u>

Allocation of CIP Funds – FY 2018

<i>Tax Commissioner</i>	<i>Tax Billing System</i>	507,388
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<i>General Fund</i>	Replacement Vehicles	1,200,000
<i>Counter Narcotics Team</i>	Replacement Vehicles	300,000
<i>ICS</i>	Public safety Digital Radios	250,000
<i>Capital Reserve</i>		250,000
Total Required Items		2,507,388

Discretionary Amount **1,628,630**

Discretionary items

<i>Fleet</i>	Fuel System Upgrades	300,000
<i>County Wide</i>	Munis Time Entry/Fleet/Facilities	375,000
<i>Sheriff</i>	Radio Encryption/MDT/Hardware	300,000
<i>ICS</i>	Misc. Equipment upgrades	300,000
<i>Court Administration</i>	Jury selection software	211,000
<i>Animal Control</i>	Floor covering	125,000
		1,611,000

Remaining CIP Contingency **17,630**

There were no critical projects totaling over \$500,000 that were not funded in fiscal year 2018.

CAPITAL EXPENDITURES IMPACT ON THE OPERATING BUDGET

Fiscal 2018 is unique regarding Capital expenditure impact on the current operating budget. There is one significant construction project underway (County Courthouse), and is scheduled to be completed this year.

The Courthouse project will not have major operating cost increases. However, it is anticipated that the energy efficient design and materials will reduce energy cost and initial maintenance.

There are many on-going road, drainage and recreation projects underway in the current fiscal year, but none will add additional operating costs.

LEGAL DEBT MARGIN AND DESCRIPTION OF LONG-TERM CHANGES IN FUND OBLIGATIONS

The present constitutional limit on direct general obligation bonds for Chatham County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. The unused legal debt margin is computed below:

Total Assessed Value of Taxable Property for year 2017	15,536,578,125
Less Exemptions for Bond Purposes (Year 2017)	(1,755,033,807)
Net Assessed Valuation of Taxable Property for Bond Purposes	13,781,544,318
10% of Taxable Values	1,378,154,432
General Obligation Backed Debt	0
Total deductions	0
Unused Legal Debt Margin	1,378,154,432



The Constitutional debt limitation applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election held for that purpose. Chatham County has no general obligation bonds authorized but unissued.

LONG TERM OBLIGATIONS

Chatham County has a number of long-term debt obligations. FY2018 principal and interest payments for the County's long term obligations by fund are:

Long-term Obligation	Fund where Annual Debt Service Budgeted	Annual Principal	Annual Interest	Total
Radio/Console Upgrade	Debt Service Fund	612,803	42,927	655,730
S 2014 DSA Bonds	General Fund	830,000	195,463	1,025,463
S 2011 DSA Bonds	General Fund	0	0	0
S 2009 DSA Bonds	General Fund	105,000	65,627	170,627
S 2005A DSA Bonds	General Fund	655,000	99,975	754,975
Pollution Control Facilities	General Fund	9,978	0	9,978
Mosquito Control Facility	General Fund	133,968	199,542	333,510
Total Annual Debt Service		\$2,346,749	\$603,534	\$2,950,283

A description of each of these obligations is shown:

THE RADIO AND CONSOLE UPGRADE PROJECT (LEASE PURCHASE)

Master Equipment Lease/Purchase Agreement, dated May 14, 2015 between Banc of America Public Capital Corp, as Lessor, and Board of Commissioners of Chatham County, as Lessee, for Equipment described as Radio and Communication Systems. Terms are 28 equal payments of \$163,932.57 beginning August 14, 2015 and every 4 months thereafter with a final payment of \$109,288.39 on May 14, 2022. The Contract Rate is 1.49378% per annum. At June 30, 2017 the amount outstanding totals \$3,102,817.83.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING AND IMPROVEMENT BONDS (CHATHAM COUNTY PROJECTS), SERIES 2014

The Series 2014 DSA bonds were issued on October 3, 2014 to advance refund the Series 2005 DSA bonds issued on June 29, 2005, to advance refund the DSA Series 1993 bonds. The bond refunding provides a net PV (Present Value) savings of \$1,003,285 for additional capital project needs. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement dated October 3, 2014. The bonds pay interest of 2.375% through the maturity date, with a final maturity on January 1, 2026. As of June 30, 2017 the bonds outstanding totaled \$8,230,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BOND, SERIES 2011, \$2.7 MILLION

On November 22, 2011 the County entered into an intergovernmental contract with the Downtown Savannah Authority relating to a Downtown Savannah Authority revenue bond (Chatham County – Union Mission Project) Series 2011. The maturity date of the bonds is October 1, 2016. Under the terms of the contract, Chatham County is obligated to pay interest for five years. This bond, with the principle amount



of \$2,680,000, is paid in full as of September 2016.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2009, \$2.4 MILLION

The Series 2009 DSA bonds were issued on August 20, 2009 to provide funding for the Chatham County Union Mission Project. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest of 3.810%. Final maturity occurs July 1, 2029. As of June 30, 2017, the bonds outstanding totaled \$1,775,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING BONDS, SERIES 2005A

The Series 2005A DSA bonds were issued November 3, 2005 to partially refund the DSA Series 1999 bonds. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest between 3% and 5%, depending on the maturity date, with a final maturity date on January 1, 2020. As of June 30, 2017 the bonds outstanding totaled \$2,065,000.

POLLUTION CONTROL FACILITIES FINANCING

Chatham County, under court order, has agreements with various county municipalities regarding the financing of pollution control facilities. Payments to the City of Pooler currently remain under the obligation, and the payments will be completed in 2018. At June 30, 2017 the amount outstanding totals \$9,978.

MOSQUITO CONTROL FACILITY

In February 2001 the County entered into an intergovernmental agreement with the Savannah Airport Commission (SAC). Under terms of the agreement the County contracted to reimburse the SAC for the design and construction costs of a Mosquito Control Facility. The County will repay SAC \$4,596,057 over thirty years at an interest rate of 6.08%. Monthly payments of \$27,793 began January 1, 2003 and will conclude on December 1, 2032. The County is also leasing a 7.7 acre site where the facility was built for fifty years. Annual rental is based on the appraised land value multiplied by a 12% factor. Rental rates will be modified every five years based upon a reappraisal of the land. Effective January 1, 2017 the land rental rate was amended to \$60,570 based on the new market valuation.



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DEPARTMENT INFORMATION

GENERAL FUND – MAINTENANCE & OPERATIONS

The Adopted General Fund budget for FY 2017/2018 is presented in this section. The revenues, expenditures and comparisons for the previous 12 months budget (FY 2016/2017) are presented to show changes in revenues and expenditures.

The adopted budget is balanced with an adopted millage levy of 11.543 mills. The revenues and expenditures by categories of classification are presented on the following pages. Please note, the FY 2016/2017 actual data is unaudited.



The table below shows a two-year comparison of revenues and expenditures for the General Fund by major category. Each category is shown as a percentage of the total.

The adopted General Fund budget appropriates \$ 186.1 million to fund expenditures.

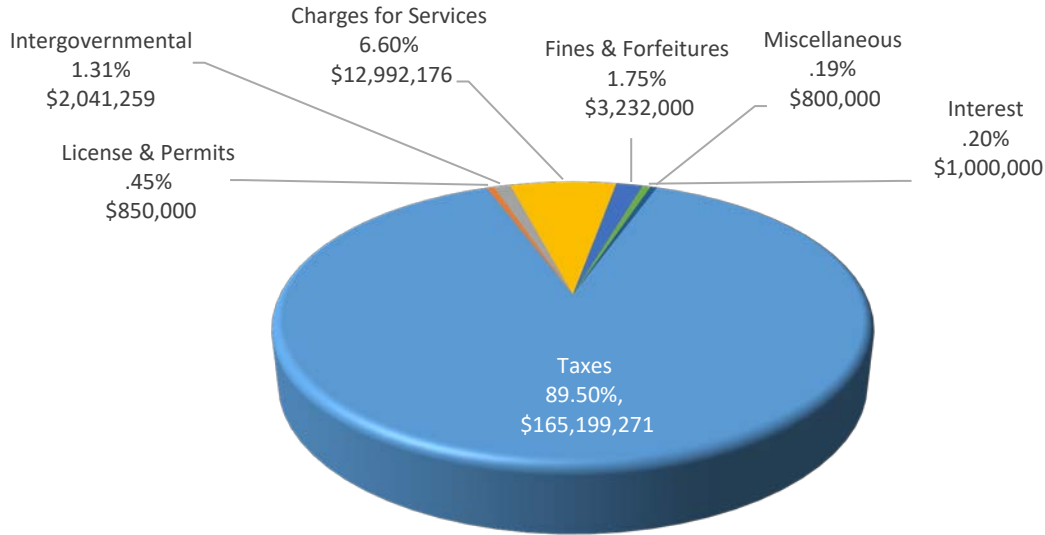
A recap of revenue and expenditure changes for the General Fund by major category as recommended for FY 2017/2018 and compared to FY 2016/2017 is presented below:

Revenue Category	Adopted FY 2017 / 2018	Adopted FY 2016 / 2017	\$ Difference + or (-)	% Difference + or (-)
Taxes	165,199,271	157,420,874	7,778,397	4.94%
License & Permits	850,000	800,000	50,000	6.25%
Intergovernmental	2,041,259	2,302,300	(261,041)	-11.34%
Charges for Services	12,992,176	11,600,926	1,391,250	11.99%
Fines & Forfeitures	3,232,000	3,075,900	156,100	5.07%
Interest Revenue	1,000,000	350,000	650,000	185.71%
Miscellaneous Revenue	800,000	335,600	464,400	138.38%
Other Sources - Revenue	-	-	-	0%
Fund Balance	-	-	-	100.00%
Total	\$ 186,114,706	\$175,885,600	\$10,229,106	5.82%

Expense Category	Adopted FY 2017 / 2018	Adopted FY 2016 / 2017	\$ Difference + or (-)	% Difference + or (-)
General Government	\$ 34,651,269	\$ 34,609,735	\$ 41,534	0.12%
Judiciary	\$ 32,792,195	\$ 31,549,543	\$ 1,242,652	3.94%
Public Safety	\$ 68,736,157	\$ 66,775,302	\$ 1,960,855	2.94%
Public Works	\$ 1,342,034	\$ 1,318,480	\$ 23,554	1.79%
Health & Welfare	\$ 10,219,915	\$ 10,952,559	\$ (732,644)	-6.69%
Culture & Recreation	\$ 14,640,661	\$ 12,978,846	\$ 1,661,815	12.80%
Housing & Development	\$ 5,547,114	\$ 3,223,690	\$ 2,323,424	100.00%
Debt Service	\$ 2,957,285	\$ 2,305,164	\$ 652,121	28.29%
Other Uses - Expenditure	\$ 15,228,076	\$ 12,172,281	\$ 3,055,795	25.10%
Total	\$ 186,114,706	\$ 175,885,600	\$ 10,229,106	5.82%



FY 16/17 M & O Adopted Revenues by Category
Total Revenues = \$186,114,706



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
REVENUES - GENERAL FUND						
Tax Revenues						
General Property Taxes						
311100	REAL PROPERTY-CURRENT YR	95,267,534	100,347,174	105,870,671	5,523,497	5.50%
311120	PROP TAX CUR-TIMBER	-	13,700	15,000	1,300	9.49%
311200	REAL PROPERTY - PRIOR YEARS	6,724,250	7,600,000	7,600,000	-	0.00%
311310	PERSONAL PROP-MOTOR VEHIC	2,833,711	2,900,000	2,900,000	-	0.00%
311311	AAV COMMERICAL VECHICLES	204,255	-	200,000	200,000	0.00%
311315	TITLE AD VALOREM TAX	4,791,492	4,700,000	4,900,000	200,000	4.26%
311316	TITLE AD VALOREM TAX LOST	599,892	650,000	650,000	-	0.00%
311320	PERSONAL PROP-MOBILE HOME	286,729	250,000	250,000	-	0.00%
311340	INTANGIBLE TAX	17,613,742	19,700,000	19,207,600	(492,400)	-2.50%
311341	INTANGIBLE - SUPERIOR CT	1,829,069	-	1,800,000	1,800,000	0.00%
311390	PERSONAL PROP-OTHER	5,009	-	6,000	6,000	0.00%
311400	PERSONAL PROPERTY PRIOR YRS	3,130,533	2,740,000	3,000,000	260,000	9.49%
311405	AD VALOREM PY RR EQ	37,033	-	-	-	0.00%
311600	REAL ESTATE TRANSFER TAX	676,631	600,000	700,000	100,000	16.67%
Total General Property Taxes		133,999,881	139,500,874	147,099,271	7,598,397	5.45%



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
Sales and Use Taxes						
313100	LOCAL OPTION (LOST TAX)	15,103,468	15,000,000	15,000,000	-	0.00%
314300	LOCAL OPTION MIXED DRINK	136,118	125,000	125,000	-	0.00%
314500	ENERGY EXCISE TAX	1,268,255	1,000,000	1,300,000	300,000	30.00%
	Total Sales and Use Taxes	16,507,842	16,125,000	16,425,000	300,000	1.86%
Business Taxes						
316300	FINANCIAL INSTIT.-BANK	404,211	400,000	450,000	50,000	0.00%
	Total Business Taxes	404,211	400,000	450,000	50,000	12.50%
Penalties & Interest on Delinquent Taxes						
319110	PENALTIES/ INTEREST REAL	508,467	650,000	500,000	(150,000)	-23.08%
	PENALTIES/ INTEREST	109,755	137,000	110,000	(27,000)	-19.71%
319120	PERSONAL					
319130	PENALTIES/ INT. INTANGIBLE	13,172	-	15,000	15,000	0.00%
319500	PENALTIES/ INTEREST FIFA	457,156	608,000	600,000	(8,000)	-1.32%
	Total Penalties/Int. on Delinquent Taxes	1,088,549	1,395,000	1,225,000	(170,000)	-12.19%
Total Tax Revenues		152,000,482	157,420,874	165,199,271	7,778,397	4.94%
Licenses & Permits						
Licenses & Permits						
322400	MARRIAGE LICENSES	188,580	200,000	200,000	-	0.00%
322500	ANIMAL LICENSES	86,730	-	50,000	50,000	0.00%
322910	PISTOL PERMIT	198,233	150,000	200,000	50,000	33.33%
324300	LATE VEHICLE TAG PENALTY	401,927	450,000	400,000	(50,000)	-11.11%
	Total Licenses & Permits	875,471	800,000	850,000	50,000	6.25%
Total Licenses & Permits		875,471	800,000	850,000	50,000	6.25%
Intergovernmental Revenues						
Federal grants/reimbursements						
331100	FEDERAL- CATEGORICAL	324,765	680,000	350,000	(330,000)	-48.53%
331121	FOREIGN PRIS - SCAAP GRANT	10,439	-	10,000	10,000	0.00%
331210	FEDERAL - NON CATEGORICAL	73,600	85,000	30,000	(55,000)	-64.71%
	Total Federal grants/reimbursements	408,803	765,000	390,000	(375,000)	-49.02%
Federal Payments lieu of Taxes						
333000	FEDERAL - PMT IN LIEU OF TAX	145,712	50,000	-	(50,000)	-100.00%
	Total Federal Payments lieu of Taxes	145,712	50,000	-	(50,000)	-100.00%
State Grants/Reimbursements						
334110	STATE - CATEGORICAL	583,724	498,500	543,514	45,014	9.03%
334150	GA SUPERIOR COURT	-	-	-	-	0.00%
335000	STATE – PMNT. IN LIEU OF TAX	59,243	20,000	60,000	40,000	200.00%



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
Total State Grants/Reimbursements		642,967	518,500	603,514	85,014	16.40%
Local Government Shared Revenues						
337000	LOCAL GOVERNMENTS	631,960	618,800	697,745	78,945	12.76%
338000	LOCAL PMTS IN LIEU OF TAXES	390,497	350,000	350,000	-	0.00%
Total Local Government Shared Revenue		1,022,457	968,800	1,047,745	78,945	8.15%
Total Intergovernmental Revenue		2,219,939.38	2,302,300.00	2,041,259.00	(261,041.00)	-11.34%
General Government Fees						
Court Costs, Fees/charges for Court Proceedings						
341110	BOND ADMINISTRATION FEES	182,320	190,000	150,000	(40,000)	-21.05%
341190	COURT COST FEES AND CHARGES	1,198,237	1,054,300	1,200,000	145,700	13.82%
Total Court Costs, Fees/charges		1,380,557	1,244,300	1,350,000	105,700	8.49%
Other Miscellaneous Fees						
341600	MOTOR VEHICLE TAG FEE	472,716	438,250	500,000	61,750	14.09%
341700	INDIRECT COST ALLOCATION FEE	3,352,540	4,014,376	4,014,376	-	0.00%
Total Other Miscellaneous Fees		3,825,256	4,452,626	4,514,376	61,750	1.39%
Other Government Fees						
341910	ELECTION QUALIFYING FEES	67,864	-	-	-	0.00%
341930	SALE OF VOTER LIST COMMISSIONS ON TAX	3,595	1,000	-	(1,000)	-100.00%
341940	COLLECTIONS	864,287	4,203,100	275,000	(3,928,100)	-93.46%
341945	COMMISSION - PROPERTY TAX	3,549,187	-	4,200,000	4,200,000	0.00%
341950	COMMISSIONS - TAVT	50,439	-	400,000	400,000	0.00%
Total Other Government Fees		4,535,371	4,204,100	4,875,000	670,900	15.96%
Total General Government Fees		9,741,184	9,901,026	10,739,376	838,350	8.47%
Charges for Service						
Public Safety Fees						
342110	ID CARDS FEE	268	-	1,000	1,000	0.00%
342310	FINGERPRINT FEE	3,787	-	-	-	0.00%
342330	PRISONER HOUSING FEES	1,073,956	805,000	1,200,000	395,000	49.07%
342600	AMBULANCE FEES	-	-	-	-	0.00%
342900	OTHER PUBLIC SAFETY FEES	133,245	175,000	75,000	(100,000)	-57.14%
Total Public Safety Fees		1,211,256	980,000	1,276,000	296,000	30.20%
Other Miscellaneous Fees						
344130	SALE RECYCLED MATERIALS	2,681	1,500	1,500	-	0.00%



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
345201	HENDERSON FEES	-	-	200,000	200,000	0.00%
345202	HENDERSON TAXABLE SALES	-	-	20,000	20,000	0.00%
345203	HENDERSON RENTAL FEES	-	-	5,000	5,000	0.00%
346110	ANIMAL CONTROL FEES	52,007	22,000	50,000	28,000	127.27%
346410	BACKGROUND CHECK	1,600	-	-	-	0.00%
	Total Other Miscellaneous Fees	56,289	23,500	276,500	253,000	1076.60%
	Culture and Recreation Fees					
347220	WEIGHT LIFTING CENTER FEES	60,033	60,000	-	(60,000)	-100.00%
347510	AQUATIC CENTER PROGRAM FEES	481,055	349,500	400,000	50,500	14.45%
347900	OTHER RECREATION FEES	216,312	179,500	180,000	500	0.28%
347910	RECREATION RENTAL FEES	144,255	107,400	120,000	12,600	11.73%
	Total Culture and Recreation Fees	901,655	696,400	700,000	3,600	0.52%
	Other charges for Service					
349300	BAD CHECK FEE	180	-	300	300	0.00%
	Other charges for Service	180	-	300	300	0.00%
	Total Charges for Service	2,169,379	1,699,900	2,252,800	552,900	32.53%
	Fines & Forfeiture					
	Court Fees					
351110	SUPERIOR COURT FEES	1,174,649	1,224,400	1,400,000	175,600	14.34%
351120	STATE COURT FEES	1,020,469	1,009,500	1,000,000	(9,500)	-0.94%
351130	MAGISTRATE COURT FEES	401,631	406,000	400,000	(6,000)	-1.48%
351160	JUVENILE COURT FEES	6,616	10,000	7,000	(3,000)	-30.00%
351200	BOND FORFEITURES	227,305	65,000	75,000	10,000	15.38%
351420	JCA FINES	403,283	361,000	350,000	(11,000)	-3.05%
351451	JUVENILE SUPERVISION FEE	(205)	-	-	-	0.00%
	Total Court Fees	3,233,748	3,075,900	3,232,000	156,100	-5.74%
	Total Fines & Forfeiture	3,233,748	3,075,900	3,232,000	156,100	5.07%
	Investment & Miscellaneous Revenue					
	Investments					
361000	INTEREST REVENUE	774,204	350,000	1,000,000	650,000	185.71%
371000	CONTRIBUTIONS & DONATIONS	413,976	-	-	-	0.00%
	Total Investments	1,188,180	350,000	1,000,000	650,000	185.71%
	Miscellaneous Revenue					
381000	RENTS/ROYALTIES	257,676	238,600	250,000	11,400	4.78%
389000	MISCELLANEOUS REVENUE	389,467	97,000	300,000	203,000	209.28%
389001	OTHER REIMBURSEMENTS	229	-	-	-	0.00%
390270	TRANS IN FR SSD FUND	214,529	-	250,000	-	0.00%



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
392100	SALE OF ASSETS	49,659	-	-	-	0.00%
	Total Miscellaneous Revenue	911,560	335,600	800,000	214,400	138.38%
	Total Investment/Miscellaneous Revenue	2,099,740	685,600	1,800,000	864,400	162.54%
	Total Revenue	172,339,943	175,885,600	186,114,706	9,979,106	5.82%

Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
EXPENDITURES - GENERAL FUND						
General Government						
Legislative						
1001110	BOARD OF COMMISSIONERS	883,337	1,016,265	947,617	(68,648)	-6.75%
1001115	YOUTH COMMISSION	50,000	50,000	50,000	-	0.00%
1001130	CLERK OF COMMISSION	94,062	99,220	158,565	59,345	59.81%
	Total Legislative	1,027,400	1,165,485	1,156,182	(9,303)	-0.80%
Executive						
1001320	COUNTY MANAGER	1,190,213	1,194,838	1,238,403	43,565	3.65%
	Total Executive	1,190,213	1,194,838	1,238,403	43,565	3.65%
Elections						
1001400	ELECTIONS	1,035,697	1,128,678	890,963	(237,715)	-21.06%
1001401	VOTER REGISTRATION	732,319	823,016	779,636	(43,380)	-5.27%
	Total Elections	1,768,016	1,951,694	1,670,599	(281,095)	-14.40%
General Administration						
1001510	FINANCE	2,123,586	2,210,157	2,249,342	39,185	1.77%
1001511	AUDIT CONTRACT	114,060	125,700	142,500	16,800	13.37%
1001517	PURCHASING	694,151	709,980	634,310	(75,670)	-10.66%
1001518	STRATEGIC PLANNING	-	-	142,250	142,250	0.00%
1001530	COUNTY ATTORNEY	1,204,405	1,293,293	1,455,219	161,926	12.52%
1001535	INFORMATION TECHNOLOGY	3,619,776	4,599,498	4,314,217	(285,281)	-6.20%
1001536	COMMUNICATIONS	624,707	712,273	728,726	16,453	2.31%
1001540	HUMAN RESOURCES	1,308,305	1,552,056	1,641,257	89,201	5.75%
1001541	TEMPORARY EMPLOYEE POO	64,880	73,000	72,295	(705)	-0.97%
1001545	TAX COMMISSIONER	4,928,793	5,640,430	5,595,107	(45,323)	-0.80%
1001550	TAX ASSESSOR	5,048,847	5,368,070	5,491,311	123,241	2.30%
1001551	BOARD OF EQUILIZATION	134,685	221,766	242,206	20,440	9.22%
1001556	ADA COORDINATOR	390	-	-	-	0.00%
1001560	INTERNAL AUDIT	508,935	489,317	520,453	31,136	6.36%
1001565	FACILITIES MANAGEMENT	2,851,896	3,833,761	3,985,178	151,417	3.95%



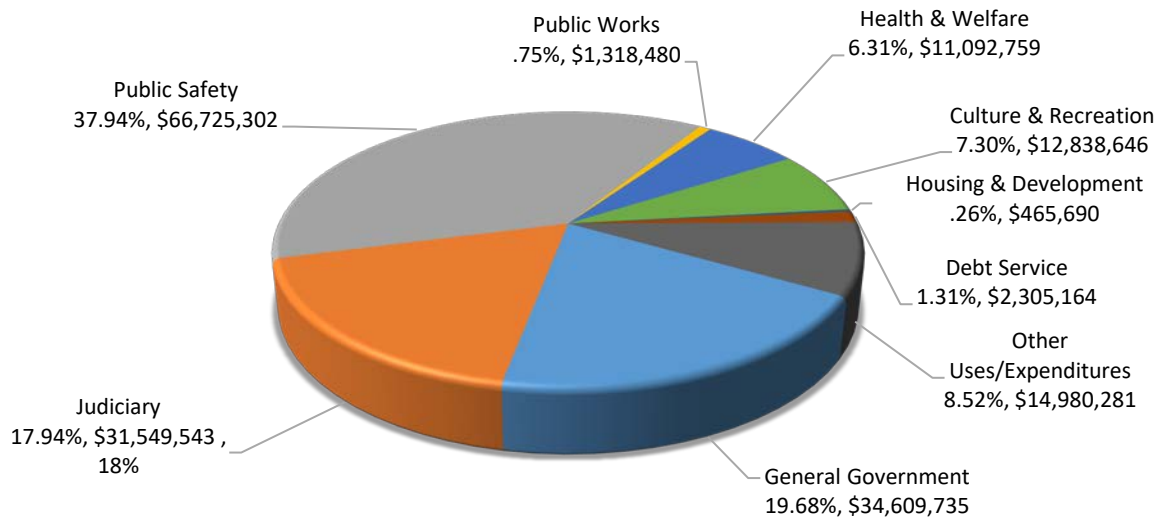
Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
1001567	FLEET OPERATIONS	721,192	1,054,641	1,080,375	25,734	2.44%
1001568	FUEL MANAGEMENT	10,698	-	-	-	0.00%
1001569	UTILITIES	577,285	950,000	900,000	(50,000)	-5.26%
1001570	PUBLIC INFORMATION	129,899	430,131	289,872	(140,259)	-32.61%
1001580	ADMINISTRATIVE SERVICE	1,062,925	1,033,645	1,101,467	67,822	6.56%
Total General Administration		25,729,415	30,297,718	30,586,085	288,367	0.95%
Total General Government		29,715,044	34,609,735	34,651,269	41,534	0.12%
Judicial						
1002100	COURT ADMINISTRATION	3,600,583	3,835,824	3,991,358	155,534	4.05%
1002110	COURT EXPENDITURES	1,057,271	1,078,700	1,179,900	101,200	9.38%
1002120	ALTERNATIVE DISPUTE RE	124,645	108,823	99,790	(9,033)	-8.30%
1002180	CLERK OF SUPERIOR COUR	2,993,818	3,077,430	2,966,799	(110,631)	-3.59%
1002200	DISTRICT ATTORNEY	6,139,745	6,547,307	6,845,795	298,488	4.56%
1002210	VICTIM WITNESS PROGRAM	779,851	809,403	1,052,101	242,698	29.98%
1002300	STATE COURT JUDGES	1,477,300	1,658,897	1,652,236	(6,661)	-0.40%
1002310	STATE COURT CLERK	1,346,634	1,454,084	1,522,486	68,402	4.70%
1002320	DUI COURT	251,479	263,710	257,701	(6,009)	-2.28%
1002400	MAGISTRATE COURT	1,498,085	1,479,049	1,493,504	14,455	0.98%
1002450	PROBATE COURT	885,789	953,608	1,024,691	71,083	7.45%
1002451	PROBATE COURT FILING FEE	103,009	200,000	200,000	-	0.00%
1002600	JUVENILE COURT	5,570,882	5,643,333	5,861,890	218,557	3.87%
1002700	GRAND JURY	10,878	21,800	21,800	-	0.00%
1002750	LAW LIBRARY	115,698	130,553	127,225	(3,328)	-2.55%
1002800	PUBLIC DEFENDER	2,668,682	2,782,062	2,746,887	(35,175)	-1.26%
1002820	INDIGENT DEFENSE	1,355,830	1,504,960	1,748,032	243,072	16.15%
Total Judicial		29,980,177	31,549,543	32,792,195	1,242,652	3.94%
Public Safety						
1003222	COUNTER NARCOTICS TEAM	4,353,570	4,681,085	4,875,240	194,155	4.15%
1003251	MARINE PATROL	897,256	780,792	780,091	(701)	-0.09%
1003290	HAZARDOUS MATERIALS	68,219	50,000	50,000	-	0.00%
1003300	SHERIFF	10,529,764	10,396,969	10,974,027	577,058	5.55%
1003326	DETENTION CENTER	43,825,263	47,008,005	48,143,311	1,135,306	2.42%
1003600	EMERGENCY MEDICAL SERV	944,158	1,035,000	662,500	(372,500)	-35.99%
1003700	CORONER	325,666	341,245	351,220	9,975	2.92%
1003910	ANIMAL SERVICES	1,112,554	1,164,500	1,439,713	275,213	23.63%
1003920	EMERGENCY MANAGEMENT	980,225	1,317,706	1,460,055	142,349	10.80%
Total Public Safety		63,036,674	66,775,302	68,736,157	1,960,855	2.94%
Public Works						
1004100	PUBLIC WORKS	340,474	855,000	884,876	29,876	3.49%
1004320	BRIDGES	409,492	463,480	457,158	(6,322)	-1.36%
Total Public Works		749,966	1,318,480	1,342,034	23,554	1.79%



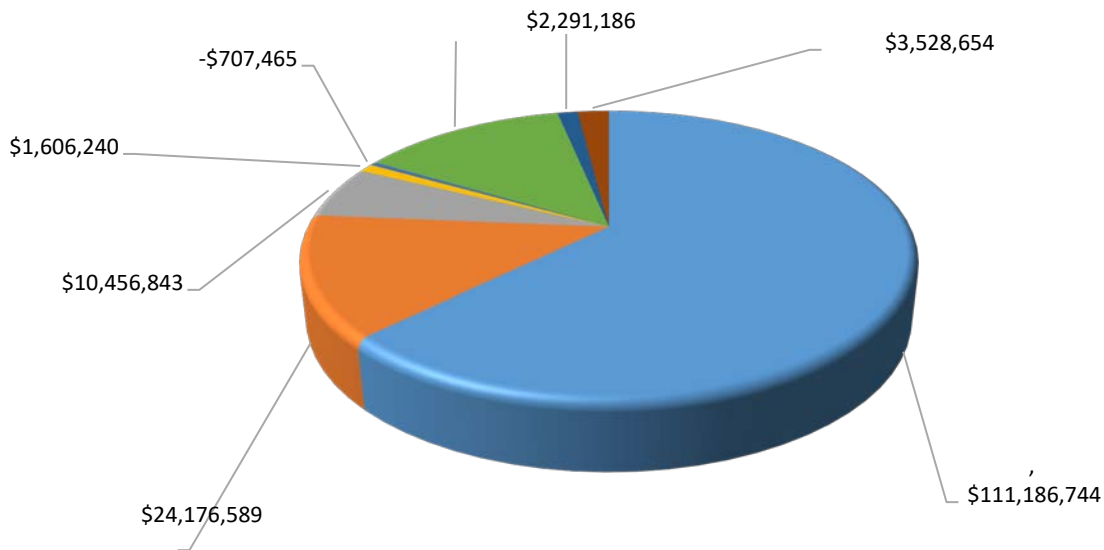
Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	Increase / Decrease	% Increase / Decrease
Health & Welfare						
1005110	HEALTH DEPARTMENT	1,267,544	1,267,544	1,267,544	-	0.00%
1005115	SAFETY NET	80,000	102,500	179,826	77,326	75.44%
1005144	MOSQUITO CONTROL	3,611,215	3,968,140	4,034,765	66,625	1.68%
1005190	INDIGENT HEALTH CARE	4,500,106	4,503,180	4,328,180	(175,000)	-3.89%
1005421	GREENBRIAR CHILDRENS CENTER	369,600	369,600	369,600	-	0.00%
1005436	SUMMER BONANZA	30,000	30,000	40,000	10,000	33.33%
1005440	DEPT FAMILY & CHILDREN SVCS	741,595	741,595	-	(741,595)	-100.00%
Total Health & Welfare		10,600,060	10,982,559	10,219,915	(762,644)	-6.94%
Culture and Recreation						
1005530	COMMUNITY CENTERS	124,330	140,200	148,850	8,650	6.17%
1005550	COOPERATIVE EXTENSION	202,708	234,683	233,182	(1,501)	-0.64%
1005560	COMMUNITY SERVICES	160,570	723,000	380,000	(343,000)	-47.44%
1006100	PARKS AND RECREATION	3,546,376	4,042,468	4,053,996	11,528	0.29%
1006124	AQUATIC CENTER	1,139,336	1,140,949	1,164,724	23,775	2.08%
1006130	WEIGHT LIFTING CENTER	259,267	260,455	270,455	10,000	3.84%
1006140	HENDERSON GOLF COURSE	-	-	766,900	766,900	0.00%
1006171	BAMBOO FARM	109,230	127,780	127,780	-	0.00%
1006172	MUSEUMS	-	-	100,000	100,000	0.00%
1006180	TYBEE PIER PAVILION	18,143	24,000	24,000	-	0.00%
1006240	FORESTRY AND NURSERY	45,560	49,100	49,100	-	0.00%
1006500	LIBRARY	7,146,674	7,321,674	7,321,674	-	0.00%
Total Culture and Recreation		12,752,193	14,064,309	14,640,661	576,352	4.10%
Housing and Development						
1005540	TELERIDE - CAT	3,085,744	2,758,000	5,102,070	2,344,070	84.99%
1007414	CORE MPO	-	45,650	34,872	(10,778)	-23.61%
1007660	CONSTRUCT APPRENTICE	209,727	209,196	200,874	(8,322)	-3.98%
1007661	COMMUNITY OUTREACH JAI	185,728	210,844	209,298	(1,546)	-0.73%
Total Housing and Development		3,481,199	3,223,690	5,547,114	2,323,424	72.07%
Debt Service						
1008000	DEBT SERVICE	2,351,140	2,305,164	2,957,285	652,121	28.29%
Total Debt Service		2,351,140	2,305,164	2,957,285	652,121	28.29%
Other Financing Uses						
1009000	OTHER FINANCING USES	14,766,381	11,056,818	15,228,076	4,171,258	37.73%
Total Other Financing Uses		14,766,381	11,056,818	15,228,076	4,171,258	37.73%
Total Expenditures		167,432,834	175,885,600	186,114,706	10,229,106	5.82%
Excess of Revenues (over) under Expenditures		(4,907,109)	-	-	-	-



FY 2018 General Fund Expenditures By Function - Total \$186,114,706



FY 2018 General Fund Expenditures by Type - Total \$186,114,706



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1001110 COUNTY COMMISSIONERS

The Chatham County Board of Commissioners is the elected Governing Authority of Chatham County. They provide representation in matters of public concern for the people of their respective districts at the local level. There are eight Commissioners elected by districts and a ninth member elected from the County at large, who serves as Chairman.

Through broad policy decisions, they give guidance and direction in providing services and long range goals. All members, including the Chairman, are required to vote on an issue before the Board. The Chairman acts as chief executive officer for the County. A County Manager is selected by the Board for daily administration of the affairs of Chatham County.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	10	11	11
Part Time Positions	0	0	0
Total	10.00	11.00	11.00

Department Goals

Description	Strategic Plan Factor
Enhance financial stability through an emphasis on multi-year planning, securing additional revenue sources and developing fiscally sound policies.	Economy
Raise awareness of County programs and services and their value to the community.	Quality of Life
Improve operational effectiveness, efficiency and transparency	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Chatham County anchors a thriving, business-friendly community, and residents feel empowered to attain a high quality of life.	Retain and attract residents

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Commission office expenditure per capita (based on 283,379 population 2015 Census data)	\$3.33	\$3.59	\$3.59
Countywide operating millage	11.543	11.543	11.543
Special Service District Millage	4.13	4.13	4.99



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	336,929	334,900	348,023
512100	HEALTH INSURANCE	122,250	112,500	63,418
512200	SOCIAL SECURITY	23,228	25,620	26,257
512400	PENSION CONTRIBUTION	36,388	60,920	33,239
512900	OPEB CONTRIBUTION	19,800	38,000	19,000
	Personnel Service Total	538,595	571,940	489,937
521100	OFFICIAL/ADMIN SERVICES	197,865	210,000	210,000
522200	REPAIRS & MAINTENANCE	-	535	535
522310	BUILDING & LAND RENTAL	564	570	1,530
523200	TELEPHONE SERVICE	964	1,620	6,500
523210	POSTAGE	719	1,200	1,600
523300	ADVERTISING	29,843	31,000	31,000
523400	PRINTING AND BINDING EXP	-	2,000	2,000
523500	TRAVEL EXPENSES	14,763	35,500	35,500
523600	DUES AND FEES	22,759	24,000	30,000
523700	EDUCATION AND TRAINING	6,457	4,500	15,000
523900	OTHER PURCHASED SERVICES	29,882	70,000	60,000
	Purchase/Contracted Services Total	303,815	380,925	393,665
531100	GENERAL SUPPLIES	5,456	8,000	8,615
531270	GASOLINE/DIESEL	29	-	-
531310	CATERED MEALS	34,628	50,000	50,000
531400	BOOKS & PERIODICALS	-	300	300
531700	OTHER SUPPLIES	164	1,100	1,100
	Supplies/Expenditure Total	40,277	59,400	60,015
542500	OTHER EQUIPMENT	-	4,000	4,000
	Capital Outlay Total	-	4,000	4,000
551110	INTERNAL SVC-COMPUTER REP	650	-	-
	Interfund/Department Service Total	650	-	-
Department Total		883,337	1,016,265	947,617



1001130 CLERK OF COMMISSION

The County Clerk is the staff assistant and executive secretary for the Chatham County Board of Commissioners. Responsibilities include: handling administrative research for Commissioners, preparing and processing correspondence and reports, attending meetings of the Board of Commissioners, preparing minutes of the meetings of the Board of Commissioners, maintaining the official records of Chatham County, and administering the oath of office to all new Police Officers for the unincorporated areas of the County.

The Clerk of Commission also maintains a record of those persons appointed by the Chatham County Board of Commissioners to serve on committees and authorities, corresponds with such appointees, and handles requests by the general public for documents in compliance with the "Open Records Act" of Georgia. The Clerk also researches County records upon request for the various departments of the County.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Department Goals

Description	Strategic Plan Factor
The Clerk of Commission supports the County's goal of transparency by preserving and providing public access to Commission-approved documents, promoting County-wide compliance with records retention laws and facilitating the legislative process The Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies.	None

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Commission Meetings recorded	23	23	23



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	59,980	58,067	88,559
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	12,025	11,250	24,760
512200	SOCIAL SECURITY	3,978	4,443	6,779
512400	PENSION CONTRIBUTION	10,585	10,585	16,032
512900	OPEB CONTRIBUTION	3,300	3,800	7,200
	Personnel Service Total	89,869	88,145	143,330
522200	REPAIRS & MAINTENANCE	337	5,000	2,500
522320	EQUIPMENT RENTALS	-	-	-
523210	POSTAGE	111	-	100
523500	TRAVEL EXPENSES	1,263	2,435	3,460
523600	DUES AND FEES	255	420	300
523700	EDUCATION AND TRAINING	705	720	875
	Purchase/Contracted Services Total	2,671	8,575	7,235
531100	GENERAL SUPPLIES	1,203	2,500	3,000
531400	BOOKS & PERIODICALS	-	-	5,000
	Supplies/Expenditure Total	1,203	2,500	8,000
551110	INTERNAL SVC-COMPUTER REP	320	-	-
	Interfund/Department Service Total	320	-	-
Department Total		94,062	99,220	158,565



1001320 COUNTY MANAGER

The County Manager is nominated by the Chairman of the Board of Commissioners and selected by a majority vote of the entire Board. The County Manager is responsible to the Board of Commissioners for the proper and efficient administration of the affairs of Chatham County government.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	6.00	6.00	6.00

Department Goals

Description	Strategic Plan Factor
Provide the Board with the best information possible regarding issues brought before them.	Quality of Life
Implement the Board of Commissioner's initiatives, goals, and directives.	
Balance the FY 2017 Budget while maintaining services to citizens and minimizing revenue demands on taxpayers of Chatham County.	
Increase efficiency and effectiveness of all County services, referencing benchmark and comparable data from the public and private sectors.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	The county manager serves as the chief administrative officer, and head of the administrative branch of county government. Preparing an annual operating and capital budget, and for keeping the board informed of the county's financial condition and future needs	Transparency and Quality of Life

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Credit rating on debt obligations: <i>Moody's</i>	Aa2	Aa2	Aa2
Unrestricted fund balance as a % of subsequent year's budget (General Fund)	25.2%	27.9%	25%
Citizen's correspondence	900	900	900



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	760,041	750,000	766,310
511200	TEMPORARY EMPLOYEES	199	-	2,000
512100	HEALTH INSURANCE	84,175	67,500	108,834
512200	SOCIAL SECURITY	45,910	51,638	58,776
512400	PENSION CONTRIBUTION	126,970	126,970	130,725
512900	OPEB CONTRIBUTION	23,100	22,800	22,800
Personnel Service Total		1,040,395	1,018,908	1,089,445
521200	PROFESSIONAL SERVICES	2,188	9,740	7,750
522200	REPAIRS & MAINTENANCE	6,744	7,000	7,000
522210	FLEET - PARTS	16	100	28
522220	FLEET - LABOR	85	230	230
522230	FLEET - OUTSOURCED SERVICE	-	100	100
522310	BUILDING & LAND RENTAL	2,400	2,880	2,880
523200	TELEPHONE SERVICE	2,802	2,400	3,200
523210	POSTAGE	382	1,200	1,000
523400	PRINTING AND BINDING EXP	29,790	9,000	7,000
523500	TRAVEL EXPENSES	24,307	24,000	24,000
523600	DUES AND FEES	7,562	5,000	6,000
523700	EDUCATION AND TRAINING	3,034	6,000	6,000
523900	OTHER PURCHASED SERVICES	31,878	35,000	35,000
Purchase/Contracted Services Total		111,190	102,650	100,188
531100	GENERAL SUPPLIES	10,725	8,500	10,000
531270	GASOLINE/DIESEL	300	750	750
531310	CATERED MEALS	7,162	2,500	2,000
531400	BOOKS & PERIODICALS	590	600	600
531710	OTHER SUPPLIES	5,657	2,000	2,000
Supplies/Expenditure Total		24,433	14,350	15,350
541300	BLDGS/ BLDG IMPROVEMENTS	8,540	40,000	15,000
542400	COMPUTERS	-	10,000	9,000
542500	OTHER EQUIPMENT	2,515	4,000	4,000
Capital Outlay Total		11,055	54,000	28,000
551110	INTERNAL SVC-COMPUTER REP	3,140	4,930	5,420
Interfund/Department Service Total		3,140	4,930	5,420
DEPARTMENT TOTAL		1,190,213	1,194,838	1,238,403



1001510 FINANCE

Under administration of the Director of Finance, the Department serves to consolidate fiscal operations, coordinating Budget, Financial Accounting, Treasury Management, Payroll Administration, Revenue Management, Debt Management, and Financial Reporting.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	28	27	22.8
Part Time Positions	1	1	1
Total	29.00	28.00	23.80

Department Goals

Description	Strategic Plan Factor
Enhance the County's budget process to be more informative, transparent, and user friendly while building relationships with other departments to understand their needs more fully.	Economy
Increase efficiency with accounting and reporting to ensure end users have accurate and timely information.	
To be recognized nationally by the Government Finance Officers Association (GFOA) by receiving the Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Award.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	To provide oversight, direction and supervision for the financial management of the county; To create and monitor the county budget to safeguard and distribute assets as prioritized by the board of commissioners; To prepare accurate and complete financial statements for use of the elected officials, management and the public	Government efficiency

Performance Measures

Measure	FY 2016	FY 2017
% of Total Assets invested	48%	80%
Average Book Yield vs. U.S. Treasury Yield	.66%	.20%



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	1,302,571	1,340,200	1,407,721
511200	TEMPORARY EMPLOYEES	14,504	14,000	14,000
511300	OVERTIME	839	5,000	5,000
512100	HEALTH INSURANCE	256,382	238,129	241,242
512200	SOCIAL SECURITY	90,646	103,600	110,992
512400	PENSION CONTRIBUTION	241,791	242,575	225,325
512900	OPEB CONTRIBUTION	68,640	80,435	72,200
Personnel Service Total		1,975,373	2,023,939	2,076,480
521100	OFFICIAL/ADMIN SERVICES	1,201	10,000	10,000
521200	PROFESSIONAL SERVICES	28	10,000	17,000
522200	REPAIRS & MAINTENANCE	12,385	9,500	5,500
522210	FLEET - PARTS	15	-	-
522220	FLEET - LABOR	174	120	-
522230	FLEET - OUTSOURCED SERVICE	479	-	-
522310	BUILDING & LAND RENTAL	720	1,000	1,080
522320	EQUIPMENT RENTALS	11,438	15,000	10,800
523200	TELEPHONE SERVICE	1,410	2,000	1,500
523210	POSTAGE	17,453	17,000	17,500
523300	ADVERTISING	7,028	1,000	10,000
523400	PRINTING AND BINDING EXP	6,369	10,500	10,000
523500	TRAVEL EXPENSES	13,919	14,000	17,000
523600	DUES AND FEES	3,464	4,000	4,632
523700	EDUCATION AND TRAINING	4,425	14,000	6,220
523900	OTHER PURCHASED SERVICES	1,670	-	-
Purchase/Contracted Services Total		82,176	108,120	111,232
531100	GENERAL SUPPLIES	29,654	35,000	30,000
531270	GASOLINE/DIESEL	133	-	-
531310	CATERED MEALS	2,042	2,500	2,500
531400	BOOKS & PERIODICALS	590	3,000	3,000
531600	OTHER SMALL EQUIPMENT	234	-	-
531700	OTHER SUPPLIES	9,403	15,000	10,000
Supplies/Expenditure Total		42,057	55,500	45,500
542300	FURNITURE & FIXTURES	7,985	5,000	2,500
542500	OTHER EQUIPMENT	3,395	5,000	3,000
Capital Outlay Total		11,380	10,000	5,500
551110	INTERNAL SVC-COMPUTER REP	12,600	12,598	10,630
Interfund/Department Service Total		12,600	12,598	10,630
DEPARTMENT TOTAL		2,123,586	2,210,157	2,249,342



1001517 PURCHASING

The Purchasing Office is responsible for: the procurement of goods and services at the highest practical quality and the lowest practical costs; the issuance and administration of all county contracts; the accounting and inventory of real and personal property and the disposal of surplus assets, as approved by the Board of Commissioners.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	8	8	7
Part Time Positions	0	0	0
Total	8.00	8.00	7.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Revise the Procurement Ordinance and Manual to improve efficiency and productivity Provide training courses on Procurement and Contracting for County departments Establish policies and procedures to improve disposition of surplus, maximize revenue achieved and encourage recycling Provide opportunities for staff training and development 	Quality of Life Economy Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Handle Procurements and Contracts; Maintain physical and fiscal accountability over the assets owned by Chatham County.	Government efficiency

PERFORMANCE MEASURES

Measure	FY 2016	FY 2017	FY2018
Bids, quotes and RFP's	150	150	138
Number of annual contracts	143	143	113
Number of purchase orders	9995	9995	9,800
Revenue from surplus auctions	\$151,783	\$100,000	\$100,000
Training classes conducted	1	4	4



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	414,150	423,155	371,285
512100	HEALTH INSURANCE	96,200	90,000	86,846
512200	SOCIAL SECURITY	29,036	32,375	28,976
512400	PENSION CONTRIBUTION	76,574	76,685	67,268
512900	OPEB CONTRIBUTION	26,400	30,400	26,600
Personnel Service Total		642,360	652,615	580,975
522110	DISPOSAL	190	228	264
522130	CUSTODIAL EXPENSE	1,083	1,750	1,000
522140	LAWN CARE EXPENSE	-	-	3,000
522200	REPAIRS & MAINTENANCE	3,287	2,800	1,424
522210	FLEET - PARTS	26	70	250
522220	FLEET - LABOR	125	160	350
522230	FLEET - OUTSOURCED SERVICE	-	-	400
522320	EQUIPMENT RENTALS	3,518	4,000	3,600
523200	TELEPHONE SERVICE	727	1,300	1,200
523210	POSTAGE	656	500	500
523300	ADVERTISING	3,449	3,500	3,000
523500	TRAVEL EXPENSES	1,533	5,050	6,650
523600	DUES AND FEES	1,382	1,400	2,197
523700	EDUCATION AND TRAINING	2,695	4,800	4,960
523900	OTHER PURCHASED SERVICES	-	11,800	10,000
Purchase/Contracted Services Total		18,671	37,358	38,795
531100	GENERAL SUPPLIES	7,915	15,851	11,000
531270	GASOLINE/DIESEL	538	750	1,000
531400	BOOKS & PERIODICALS	-	175	-
531700	OTHER SUPPLIES	641	600	640
Supplies/Expenditure Total		9,095	17,376	12,640
542200	VEHICLES	21,615	-	-
Capital Outlay Total		21,615	-	-
551110	INTERNAL SVC-COMPUTER REP	2,410	2,631	1,900
Interfund/Department Service Total		2,410	2,631	1,900
DEPARTMENT TOTAL		694,151	709,980	634,310



1001530 COUNTY ATTORNEY

Advises the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature. Attends the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtaining first-hand information on immediate and contemplated Commission action and represents all departments in litigation and handles all suits against the County

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	3	3	4
Part Time Positions	0	0	0
Total	3.00	3.00	4.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature To attend the Board of Commissioners' meetings providing on-the-spot counsel and obtain first-hand information on immediate and contemplated Commission action To provides advice and service to County officials, departments and advisory groups To represents all departments in litigation and handle all suits against the County 	Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	Provide legal advice to County Officials, Departments and Advisory Groups. Represent all departments in litigation.	Government efficiency

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Legal opinions rendered	375	390	400
Court appearances	175	200	215
Staff meetings attended	370	370	370
Commission meetings attended	52	52	27
Lawsuits handled	423	450	475
Resolutions prepared	20	20	20
Ordinances prepared / amended	35	35	35
Contracts / agreements prepared	75	100	150



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	487,765	493,520	592,150
511200	TEMPORARY EMPLOYEES	2,731	15,000	15,000
512100	HEALTH INSURANCE	48,100	56,250	67,250
512200	SOCIAL SECURITY	26,789	38,902	34,544
512400	PENSION CONTRIBUTION	88,700	88,575	107,874
512900	OPEB CONTRIBUTION	13,200	15,200	15,200
Personnel Service Total		667,285	707,447	832,018
521100	OFFICIAL/ADMIN SERVICES	357,167	450,000	450,000
521200	PROFESSIONAL SERVICES	27	-	100,000
521310	COURT REPORTER SERVICE	7,782	15,000	15,000
522200	REPAIRS & MAINTENANCE	3,859	3,000	3,000
522310	BUILDING & LAND RENTAL	564	590	590
523200	TELEPHONE SERVICE	1,300	2,460	1,500
523210	POSTAGE	1,501	1,500	1,500
523300	ADVERTISING	-	550	550
523400	PRINTING AND BINDING EXP	0	-	-
523500	TRAVEL EXPENSES	6,222	15,000	10,000
523600	DUES AND FEES	114,569	61,210	1,210
523700	EDUCATION AND TRAINING	1,300	2,500	2,500
523900	OTHER PURCHASED SERVICES	4,350	200	200
Purchase/Contracted Services Total		498,642	552,010	586,050
531100	GENERAL SUPPLIES	5,609	7,000	5,600
531400	BOOKS & PERIODICALS	31,440	25,520	30,000
531700	OTHER SUPPLIES	-	-	-
Supplies/Expenditure Total		37,049	32,520	35,600
551110	INTERNAL SVC-COMPUTER REP	1,430	1,316	1,551
Interfund/Department Service Total		1,430	1,316	1,551
DEPARTMENT TOTAL		1,204,405	1,293,293	1,455,219



1001535 INFORMATION & COMMUNICATION SERVICES

Information & Communication Services' vision is to strive for excellence in design, implementation, maintenance, and service of automated systems and hardware through honesty, integrity and respect for the individual and concern for those we serve.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	24	29	29
Part Time Positions	0	0	0
Total	24.00	29.00	29.00

Department Goals

Usher in updated software solutions by providing guidance, technical services, support, and training for both the potential and the new software systems already in implementation	Quality of Life, Government Efficiency
Expansion and development of SharePoint for collaboration software and services	
Expansion and further development of E-Gov (Online payments, mobile friendly websites, more citizen services through technology/web services)	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	By expanding our eGovernment capabilities, our citizens have more ability to handle government engagement from personal home computers, mobile devices, or public kiosks.	Government efficiency

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Requests for Service	7971	8000	8000
Training Sessions	13	15	15
Server up-time	99.98%	99.99%	99.99%
PC-Network Up-Time	99.99%	99.99%	99.99%
Service Requests Completed On-Time	91.05%	93.00%	93.00%
Communications Network Up-Time	99.50%	99.99%	99.99%
PCs	1685	1685	1755
Average Days / Work Order	7.87	4.0	4.0



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	1,669,506	1,758,650	1,739,638
511300	OVERTIME	7,480	-	12,000
512100	HEALTH INSURANCE	349,205	326,250	424,978
512200	SOCIAL SECURITY	116,462	134,540	134,022
512400	PENSION CONTRIBUTION	320,002	315,010	313,123
512900	OPEB CONTRIBUTION	95,200	110,200	110,200
Personnel Service Total		2,557,854	2,644,650	2,733,961
521100	OFFICIAL/ADMIN SERVICES	25,080	26,000	26,500
522200	REPAIRS & MAINTENANCE	832,369	1,270,619	1,348,470
522210	FLEET - PARTS	7,394	3,500	330
522220	FLEET - LABOR	613	1,370	1,526
522230	FLEET - OUTSOURCED SERVICE	413	-	710
522310	BUILDING & LAND RENTAL	2,256	1,800	2,000
523200	TELEPHONE SERVICE	-	200	500
523210	POSTAGE	586	800	800
523500	TRAVEL EXPENSES	8,078	4,750	15,000
523600	DUES AND FEES	991	1,000	1,400
523700	EDUCATION AND TRAINING	16,327	36,110	35,000
Purchase/Contracted Services Total		894,106	1,346,149	1,432,236
531100	GENERAL SUPPLIES	12,980	13,450	18,000
531270	GASOLINE/DIESEL	1,763	2,000	1,780
531310	CATERED MEALS	1,108	2,000	2,340
531400	BOOKS & PERIODICALS	99	-	300
531700	OTHER SUPPLIES	54,078	59,000	30,000
Supplies/Expenditure Total		70,028	76,450	52,420
542300	FURNITURE & FIXTURES	-	7,500	5,600
542400	COMPUTERS	23,052	466,200	90,000
542500	OTHER EQUIPMENT	63,015	50,000	-
Capital Outlay Total		86,067	523,700	95,600
551110	INTERNAL SVC-COMPUTER REP	11,720	8,549	-
Interfund/Department Service Total		11,720	8,549	-
DEPARTMENT TOTAL		3,619,776	4,599,498	4,314,217



1001540 HUMAN RESOURCES

To effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employees benefits programs; coordinating and providing employee training; managing employee relations and performance. Classification and Compliance: To ensure continuing equity in the classification of jobs on the Pay Plan and in the assignment of fair and just salaries to positions within Chatham County. Employee Benefits: To effectively plan, coordinate and administer employee benefits and Wellness Programs and services that promote health and well-being of employees, provide employees with benefits choices that suit their lifestyles and judiciously manage the financial resources of the County as they relate to Health. Talent Management: To recruit, select, and retrain a qualified and engaged workforce to meet the staffing requirements of the County, and to provide workforce development and performance management services to County departments.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	12.6	12	14
Part Time Positions	0	0	0
Total	12.6	12.0	14.0

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Complete and implement a comprehensive classification and compensation study Develop a training curriculum that includes standard and customized training for employees Increase team member engagement in health and wellness activities Develop and implement a standard Internship Program for Chatham County 	Quality of Life, Education, Health, Education, Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Unemployment	Effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employee benefits programs; coordinating and providing employee training.	Government Efficiency

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Recruit and hire qualified staff	4,875	5,265	5800
Health Center visits	2,118	5,000	5200



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	741,062	809,905	879,169
511200	TEMPORARY EMPLOYEES	4,047	15,250	15,250
512100	HEALTH INSURANCE	119,250	146,250	163,823
512200	SOCIAL SECURITY	52,319	63,127	60,813
512400	PENSION CONTRIBUTION	131,272	147,083	159,046
512900	OPEB CONTRIBUTION	39,600	49,400	53,200
Personnel Service Total		1,087,550	1,231,015	1,331,301
521100	OFFICIAL/ADMIN SERVICES	1,350	5,475	2,400
521200	PROFESSIONAL SERVICES	25,566	34,800	35,600
522130	CUSTODIAL EXPENSE	7,800	7,800	7,800
522200	REPAIRS & MAINTENANCE	1,872	8,000	5,540
522210	FLEET - PARTS	158	620	170
522220	FLEET - LABOR	246	630	745
522310	BUILDING & LAND RENTAL	3,280	3,930	4,800
522320	EQUIPMENT RENTALS	6,875	7,740	7,740
523200	TELEPHONE SERVICE	3,078	4,200	4,200
523210	POSTAGE	5,130	9,000	9,000
523300	ADVERTISING	3,899	5,275	5,275
523400	PRINTING AND BINDING EXP	545	1,000	1,000
523500	TRAVEL EXPENSES	26,442	24,540	27,240
523600	DUES AND FEES	4,177	5,004	4,345
523700	EDUCATION AND TRAINING	23,657	26,874	14,632
523710	Professional Development	11,445	97,185	96,885
523900	OTHER PURCHASED SERVICES	5,640	-	-
Purchase/Contracted Services Total		131,160	242,073	227,372
531100	GENERAL SUPPLIES	16,822	12,400	15,000
531270	GASOLINE/DIESEL	312	500	300
531290	UTILITIES OTHER	-	-	-
531300	FOOD	459	1,500	1,500
531400	BOOKS & PERIODICALS	1,739	1,700	1,700
531700	OTHER SUPPLIES	3,674	3,200	5,995
531702	Employee Recognition	60,080	39,884	48,818
531710	UNIFORMS	-	-	1,000
Supplies/Expenditure Total		83,085	59,184	74,313
542300	FURNITURE & FIXTURES	-	6,375	-
542400	COMPUTERS	-	3,000	-
Capital Outlay Total		-	9,375	-
551110	INTERNAL SVC-COMPUTER REP	6,510	10,409	8,271
Interfund/Department Service Total		6,510	10,409	8,271
DEPARTMENT TOTAL		1,308,305	1,552,056	1,641,257



1001560 INTERNAL AUDIT

To assist Chatham County leadership in providing the highest quality services to the citizens by promoting effective internal controls at a reasonable cost. Internal Audit will examine, evaluate, and report on the adequacy and reliability of existing controls to ensure that;

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	0	0	0
Total	4.00	4.00	4.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Accomplish a minimum of 80% of the Annual Audit Plan. Conduct a follow-up program of previously issued audit findings, including both internal and external recommendations. Allocate a minimum of 60% of audit effort to audits and audit-related projects, 15% to special projects, and 25% to administration. Obtain a minimum of 25 hours per auditor of continuing education related to specific job duties and responsibilities per each year. 	<p>Economy, Quality of Life</p> <p>Education</p>

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	To provide assurance and consulting activities to evaluate and improve the effectiveness of risk management, control, and governance processes.	Performs financial, operational, and compliance audits to ensure revenues are accurately and completely captured and processed; expenses are reasonable, appropriate and properly approved; financial reporting is accurate and reliable; automated processing of financial and operating data is accurate, reliable and complete; laws, regulations, and internally developed policies and procedures are followed; and assets are properly safeguarded.

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Audit Projects Completed	5	17	23
Training Hours Completed	0	0	100



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	348,691	325,455	332,155
512100	HEALTH INSURANCE	48,100	45,000	48,783
512200	SOCIAL SECURITY	24,787	24,900	25,410
512400	PENSION CONTRIBUTION	58,420	58,150	59,710
512900	OPEB CONTRIBUTION	13,200	15,200	15,200
Personnel Service Total		493,198	468,705	481,258
521200	PROFESSIONAL SERVICES	-	-	1,300
522200	REPAIRS & MAINTENANCE	242	-	-
522310	BUILDING & LAND RENTAL	800	960	1,000
522320	EQUIPMENT RENTALS	1,385	1,500	1,500
523500	TRAVEL EXPENSES	1,527	2,400	15,000
523600	DUES AND FEES	2,665	2,306	3,050
523700	EDUCATION AND TRAINING	3,773	4,800	10,000
Purchase/Contracted Services Total		10,393	11,966	31,850
531100	GENERAL SUPPLIES	3,924	4,951	4,950
531400	BOOKS & PERIODICALS	-	1,300	995
531700	OTHER SUPPLIES	110	-	-
Supplies/Expenditure Total		4,034	6,251	5,945
542300	FURNITURE & FIXTURES	-	750	-
Capital Outlay Total		-	750	-
551110	INTERNAL SVC-COMPUTER REP	1,310	1,645	1,400
Interfund/Department Service Total		1,310	1,645	1,400
DEPARTMENT TOTAL		508,935	489,317	520,453



1001565 FACILITIES MAINTENANCE

This division provides preventive maintenance, inspection and repairs to the Judicial and Administrative/Legislative Courthouses, Courthouse Annex, Parking Garage, Old Jail, Administrative Annex, Juvenile Court building, Police Station, Animal Shelter, Tag Office, Fleet Operations, Counter Narcotics Team, Weight Lifting Center, Parks and Recreation buildings, Public Works buildings, Mosquito Control and Public Libraries throughout Chatham County. A 24 hour “on call” maintenance capability is provided.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	34	34	36
Part Time Positions	10.5	10.5	10.5
Total	44.50	44.50	46.50

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> • Provide building maintenance for all county buildings and facilities • Provide custodial care with a mix of in-house and contracted staff throughout the majority of county buildings, facilities and complexes on a daily basis. • Provide security for Judicial Courthouse and at Administrative/Legislative Courthouse. • Provide experienced maintenance of shrubbery, lawns, and landscaping of Judicial & Administrative/Legislative Courthouse, Courthouse Annex, and Old County Jail & CNT. Maintain an acceptable state of cleanliness at County Parking Facilities. 	Economy, Health and Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy Health	Maintain, secure, and provide custodial care for County facilities.	Government efficiency

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Work orders completed	8,200	8,200	10,150
PM Procedures	476	590	635
Sq. Ft. Maintained	1,056,589	1,255,702	1,273,945
Sq. Ft. Custodial	742,300	216,908	223,386
Sq. Ft. Secured	293,856	231,056	231,856
Security Hours	9,544	16,138	16,138



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	1,093,308	1,727,273	1,634,425
511200	TEMPORARY EMPLOYEES	319,841	110,000	130,000
511300	OVERTIME	54,286	64,000	64,000
512100	HEALTH INSURANCE	408,850	382,500	437,321
512200	SOCIAL SECURITY	102,458	148,555	133,453
512400	PENSION CONTRIBUTION	244,677	252,259	229,551
512900	OPEB CONTRIBUTION	112,200	129,200	136,800
Personnel Service Total		2,335,621	2,813,787	2,765,550
521100	OFFICIAL/ADMIN SERVICES	-	1,000	1,000
522110	DISPOSAL	16,156	64,212	64,000
522130	CUSTODIAL EXPENSE	154,269	293,684	319,000
522140	LAWN CARE EXPENSE	2,714	2,500	3,000
522200	REPAIRS & MAINTENANCE	213,262	343,472	345,000
522210	FLEET - PARTS	3,609	6,850	4,870
522220	FLEET - LABOR	11,323	6,480	6,000
522230	FLEET - OUTSOURCED SERVICE	6,521	1,830	5,000
522310	BUILDING & LAND RENTAL	1,692	1,500	1,500
522320	EQUIPMENT RENTALS	10,711	9,000	10,000
523200	TELEPHONE SERVICE	11,053	21,200	21,200
523210	POSTAGE	-	50	50
523400	PRINTING AND BINDING EXP	424	106	110
523500	TRAVEL EXPENSES	1,059	16,500	16,500
523600	DUES AND FEES	561	500	500
523700	EDUCATION AND TRAINING	4,180	31,365	31,365
523900	OTHER PURCHASED SERVICES	-	102,444	102,444
Purchase/Contracted Services Total		437,533	902,693	931,539
531100	GENERAL SUPPLIES	3,492	4,054	5,000
531270	GASOLINE/DIESEL	22,299	36,709	36,709
531400	BOOKS & PERIODICALS	-	1,500	1,500
531700	OTHER SUPPLIES	114,595	115,570	115,570
531710	UNIFORMS	7,064	12,000	12,000
Supplies/Expenditure Total		147,450	169,833	170,779
541300	BLDGS/ BLDG IMPROVEMENTS	-	-	125,000
542200	VEHICLES	-	72,300	-
542400	COMPUTERS	-	38,000	38,000
542500	OTHER EQUIPMENT	-	25,200	25,200
Capital Outlay Total		-	135,500	188,200
551110	INTERNAL SVC-COMPUTER REP	2,320	3,288	4,110
551120	REIMBURSEMENTS TO FUNDS	(71,028)	(191,340)	(75,000)
Interfund/Department Service Total		(68,708)	(188,052)	(70,890)
DEPARTMENT TOTAL		2,851,896	3,833,761	3,985,178



1001567 FLEET OPERATIONS

Fleet Operations is a division of the Human Resources & Services Department. In this capacity, it manages the County's vehicle and equipment fleet. Fleet operates a full service garage and parts counter, and is responsible for the full range of vehicle and equipment "life-cycle" activities.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	15	15	15
Part Time Positions	0	0	0
Total	15.00	15.00	15.00

DEPARTMENT GOALS

Description	Strategic Plan Factor
<ul style="list-style-type: none"> To effectively utilize available resources to maintain and develop a first rate vehicle maintenance program. Improve long-term productivity percentage to 80% individually and as a group. The goals toward that increase is to address issues such as more technical training that will maintain programs that keep personnel skill sets current and up to professional standards, and to develop a more standard format to increase efficiency. 	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Maintains The County's Fleet Database, To Include Accountability Of All County Vehicles And Equipment, and As Well As Related Electronic And Written Records.	Government Efficiency

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Technician Productivity Group Average	80%	80%	80%
Preventative Maintenance Hrs.	2,600	2,600	2,600
Preventative Maintenance Cost	120,000	120,000	120,000
Percent of PM's Completed in 24 hours or less	85%	85%	85%



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	719,379	779,840	801,777
511200	TEMPORARY EMPLOYEES	45,192	41,950	61,950
511300	OVERTIME	403	3,500	3,500
512100	HEALTH INSURANCE	180,375	168,750	198,137
512200	SOCIAL SECURITY	52,444	62,868	64,811
512400	PENSION CONTRIBUTION	141,280	141,230	145,219
512900	OPEB CONTRIBUTION	49,500	57,000	57,000
Personnel Service Total		1,188,572	1,255,138	1,332,394
522110	DISPOSAL	1,140	1,140	1,140
522130	CUSTODIAL EXPENSE	5,220	-	-
522200	REPAIRS & MAINTENANCE	14,668	18,000	18,000
522210	FLEET - PARTS	709,160	676,020	6,460
522220	FLEET - LABOR	285,144	497,620	5,620
522230	FLEET - OUTSOURCED SERVICE	2,972	4,230	4,230
522250	VEHICLE REPAIRS - SUBLET	13,750	-	704,560
522260	VEHICLE PARTS	14,168	-	405,000
522310	BUILDING & LAND RENTAL	16,885	18,420	18,420
522320	EQUIPMENT RENTALS	1,480	3,610	3,610
523200	TELEPHONE SERVICE	8,643	10,360	10,360
523210	POSTAGE	78	150	150
523500	TRAVEL EXPENSES	2,687	9,000	9,000
523600	DUES AND FEES	310	350	350
523700	EDUCATION AND TRAINING	4,513	16,430	16,430
Purchase/Contracted Services Total		1,080,820	1,255,330	1,203,330
531100	GENERAL SUPPLIES	1,330	2,700	2,921
531270	GASOLINE/DIESEL	6,697	8,550	8,550
531290	UTILITIES OTHER	19,054	19,090	19,090
531400	BOOKS & PERIODICALS	1,125	1,550	1,550
531700	OTHER SUPPLIES	13,876	18,770	18,770
531710	UNIFORMS	2,770	3,100	3,100
Supplies/Expenditure Total		44,852	53,760	53,981
542500	OTHER EQUIPMENT	-	25,000	25,000
Capital Outlay Total		-	25,000	25,000
551110	INTERNAL SVC-COMPUTER REP	1,630	2,303	2,560
551120	REIMBURSEMENTS TO FUNDS	(1,594,682)	(1,536,890)	(1,536,890)
Interfund/Department Service Total		(1,593,052)	(1,534,587)	(1,534,330)
DEPARTMENT TOTAL		721,192	1,054,641	1,080,375



1001570 PUBLIC INFORMATION

The Public Information office is a division of the County Manager's office providing press releases and communications to the residents of Chatham County.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	1	2	4
Part Time Positions	0	0	0
Total	1.00	2.00	4.00

Department Goals

Description	Strategic Plan Factor
Continue building public trust and confidence in the Chatham County government while informing the public about the services provided by the County through newsletters and informative content for Channel 16.	Quality Of Life
Continue to produce the county's quarterly newsletter "The Chatham County Connection". Currently 94,500 copies are distributed through the Savannah Morning News, Savannah Tribune and The Herald.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Transparency	Original content will be educational and will also address county services available to residents creating a better quality of life.	Increase original content for channel 16
Transparency	Printed media such as the County Connection and other printed materials will keep residents apprised of the programs and services offered by the county.	Printed media
Transparency	Involvement with residents will build trust between the County and the community bringing a better quality of life.	Community Engagement

Performance Measures

Measure	Quantity
Channel 16 Weekly Educational Programming Hours	75 per week
Special Events Promoted	30 per year
Number of Meeting Recorded	52 per year
Number if Public Services Announcements created	20 per year
Original Content produced for Channel 16	75 hours per year



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	49,265	275,725	139,288
512100	HEALTH INSURANCE	24,050	23,250	41,806
512200	SOCIAL SECURITY	3,427	10,910	13,223
512400	PENSION CONTRIBUTION	25,868	44,576	25,508
512900	OPEB CONTRIBUTION	6,600	15,200	11,400
Personnel Service Total		109,211	369,661	231,225
521200	PROFESSIONAL SERVICES	6,097	25,000	9,637
522200	REPAIRS & MAINTENANCE	-	1,460	8,517
523200	TELEPHONE SERVICE	596	1,770	1,800
523500	TRAVEL EXPENSES	1,106	6,550	9,000
523600	DUES AND FEES	450	1,290	1,698
523700	EDUCATION AND TRAINING	-	3,500	8,395
Purchase/Contracted Services Total		8,248	39,570	39,047
531100	GENERAL SUPPLIES	2,552	10,300	5,000
531400	BOOKS & PERIODICALS	-	600	600
Supplies/Expenditure Total		2,552	10,900	5,600
542500	OTHER EQUIPMENT	9,569	10,000	14,000
Capital Outlay Total		9,569	10,000	14,000
551110	INTERNAL SVC-COMPUTER REP	320	-	-
Interfund/Department Service Total		320	-	-
DEPARTMENT TOTAL		129,899	430,131	289,872



1001580 ADMINISTRATIVE SERVICES

Records Management-Maintains File System of Various Files/Records for the County; Prepares Files, Organizes Documentation, And Files Documents In Designated Order; Retrieves/Replaces Files; Scan Records into Computer; Shreds/Destroys Confidential or Obsolete Documents. Print Shop and Courier-Process Ingoing and Outgoing Mail and Other Correspondence for All Correspondence for All County Departments.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	17	16	16
Part Time Positions	0	0	0
Total	17.00	16.00	16.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Maintain County public records in the most efficient manner by retrieving and storing at a low cost Provide several departments with a conversion to digital form for storage space and to process on a computer for archival use Collection of incoming, outgoing and interoffice correspondence in the most efficient manner. 	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Operate County-Wide administrative services, Including Print Shop Services, Mail Services, Centralized Records Management And Micro-Film Services	Government Efficiency

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Files Reference(request and returns)	13,036	15,000	15,000
Documents Interfiled	44,000	49,000	49,100
Accessions (Cu. FT.)	7,900	8,100	10,345
Documents disposed of (Cu. Ft.)	5,200	5,500	5,826
Scanning	100%	100%	100%
Percentage of mail service	100%	100%	100%



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	577,604	529,240	574,045
511300	OVERTIME	51,595	55,000	55,000
512100	HEALTH INSURANCE	192,425	168,750	173,872
512200	SOCIAL SECURITY	43,364	44,700	48,122
512400	PENSION CONTRIBUTION	102,636	95,204	103,381
512900	OPEB CONTRIBUTION	52,800	57,000	60,800
Personnel Service Total		1,020,424	949,894	1,015,220
522110	DISPOSAL	720	700	700
522140	LAWN CARE EXPENSE	770	2,880	2,880
522200	REPAIRS & MAINTENANCE	2,195	3,545	3,545
522210	FLEET - PARTS	1,341	3,010	1,400
522220	FLEET - LABOR	2,476	3,250	3,250
522230	FLEET - OUTSOURCED SERVICE	1,845	220	3,160
522310	BUILDING & LAND RENTAL	1,692	1,692	1,692
522320	EQUIPMENT RENTALS	17,463	23,500	23,500
523200	TELEPHONE SERVICE	701	500	500
523210	POSTAGE	766	700	700
523400	PRINTING AND BINDING EXP	72	100	100
523500	TRAVEL EXPENSES	7,023	8,000	8,000
523600	DUES AND FEES	690	800	800
523700	EDUCATION AND TRAINING	1,875	5,000	5,000
523900	OTHER PURCHASED SERVICES	37,911	-	-
Purchase/Contracted Services Total		77,541	53,897	55,227
531100	GENERAL SUPPLIES	4,624	4,500	4,500
531270	GASOLINE/DIESEL	8,608	9,750	9,750
531300	FOOD	234	-	-
531700	OTHER SUPPLIES	14,694	56,000	56,000
Supplies/Expenditure Total		28,160	70,250	70,250
551110	INTERNAL SVC-COMPUTER REP	4,720	4,604	5,770
551120	REIMBURSEMENTS TO FUNDS	(67,920)	(45,000)	(45,000)
Interfund/Department Service Total		(63,200)	(40,396)	(39,230)
DEPARTMENT TOTAL		1,062,925	1,033,645	1,101,467



1002210 VICTIM WITNESS

The Victim-Witness Assistance Program was established to make the historically "offender oriented" criminal justice system more responsive to the needs, plight, and rights of crime victims and witnesses. The program serves a maximum number of clients with minimal costs to the County through the extensive use of community volunteers and student interns. Services include providing information on cases status, crisis counseling, referral to private/public service agencies, court advocacy, notice of court proceedings and changes, support groups, parole notification, and assistance with any problems caused by the crime or court appearances.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	11	11	15
Part Time Positions	0	0	0
Total	11.00	11.00	15.00

Department Goals

Description	Strategic Plan Factor
To further strengthen partnership with public middle and high schools for selected at-risk students through Youth Intercept	Quality of Life
To further strengthen partnership with all three hospitals in making outreach to Victims of violent injury upon entry in the Emergency Rooms	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	provide support and information to victims of violent crime	Provide information as listed in Victim Bill of Rights
Recidivism Rate	Reduce victim retaliation and increase life skills	reduce crime; provide prevention
Engaging Students	Enhance students understanding of goals and opportunities	Increase opportunities for youth

Performance Measures

Activity	Performance Measure	FY2017	FY2018
Quality of Life	Provide early notification thru Parole process to victims with information, support, referrals and counseling by staff Advocates	80%	95%
Education	Increase Violence Intervention enrollment of crime victims to 15 from hospital based program to provide education, job skills, and other life skill programs	11	15



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	459,692	469,517	616,460
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	1,118	1,175	1,175
512100	HEALTH INSURANCE	112,100	115,635	147,280
512200	SOCIAL SECURITY	31,408	35,920	47,306
512400	PENSION CONTRIBUTION	78,485	91,775	115,346
512900	OPEB CONTRIBUTION	38,350	33,060	50,464
	Personnel Service Total	721,153	747,082	978,031
521100	OFFICIAL/ADMIN SERVICES	-	500	-
522210	FLEET - PARTS	-	100	-
522220	FLEET - LABOR	-	90	50
522310	BUILDING & LAND RENTAL	7,299	7,000	7,000
522320	EQUIPMENT RENTALS	3,216	5,000	2,608
523200	TELEPHONE SERVICE	492	700	700
523210	POSTAGE	7,908	8,000	6,000
523500	TRAVEL EXPENSES	7,454	14,050	23,450
523600	DUES AND FEES	430	500	500
523700	EDUCATION AND TRAINING	8,216	4,225	8,225
	Purchase/Contracted Services Total	35,015	40,165	48,533
531100	GENERAL SUPPLIES	15,532	19,050	19,222
531270	GASOLINE/DIESEL	23	375	375
531310	CATERED MEALS	-	700	700
531400	BOOKS & PERIODICALS	1,039	500	-
531700	OTHER SUPPLIES	972	-	-
	Supplies/Expenditure Total	17,565	20,625	20,297
542300	FURNITURE & FIXTURES	2,127	-	-
	Capital Outlay Total	2,127	-	-
551110	INTERNAL SVC-COMPUTER REP	3,990	1,531	5,240
	Interfund/Department Service Total	3,990	1,531	5,240
	Department Total	779,851	809,403	1,052,101



1003222 COUNTER NARCOTICS TEAM

The Counter Narcotics Team was formed in March, 1994 and is managed by a Director of Drug Enforcement who reports directly to the County Manager for supervision and control of the unit. It is a composite drug enforcement organization comprised of sworn officers and civilian personnel contributed to by agreement from the municipal and county law enforcement departments throughout Chatham County.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	12	12	12
Part Time Positions	0	0	1
Total	12.00	12.00	13.00

Department Goals

Description	Strategic Plan Factor
Assist municipalities in the investigation and suppression of drug related crime within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Violent Crime	Continue to aggressively enforce drug and gun laws in Chatham County	Reduce drug and Guns available on the streets

Performance Measures

Activity	Performance Measure
Quality of Life	Number of drug distribution organizations (5 or more individuals) dismantled within Chatham County



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	633,430	703,305	694,589
511200	TEMPORARY EMPLOYEES	5,364	-	8,500
511300	OVERTIME	39,294	30,000	50,000
512100	HEALTH INSURANCE	137,910	168,750	197,376
512200	SOCIAL SECURITY	48,073	64,850	57,611
512400	PENSION CONTRIBUTION	124,333	150,465	144,527
512900	OPEB CONTRIBUTION	45,690	57,000	53,200
	Personnel Service Total	1,034,094	1,174,370	1,205,803
521100	OFFICIAL/ADMIN SERVICES	-	5,000	5,000
521300	TECHNICAL SERVICES	28,229	35,000	40,000
522110	DISPOSAL	450	600	1,520
522130	CUSTODIAL EXPENSE	14,392	15,000	15,960
522140	LAWN CARE EXPENSE	502	-	7,000
522200	REPAIRS & MAINTENANCE	76,559	77,890	77,890
522210	FLEET - PARTS	8,305	14,420	11,700
522220	FLEET - LABOR	13,650	17,940	17,000
522230	FLEET - OUTSOURCED SERVICE	31,917	25,250	35,000
522320	EQUIPMENT RENTALS	16,331	12,000	17,500
523200	TELEPHONE SERVICE	66,946	71,000	71,000
523210	POSTAGE	332	500	500
523500	TRAVEL EXPENSES	19,245	18,500	25,000
523600	DUES AND FEES	1,735	3,000	3,000
523700	EDUCATION AND TRAINING	9,885	10,275	15,000
523900	OTHER PURCHASED SERVICES	48,611	94,200	94,200
	Purchase/Contracted Services Total	337,089	400,575	437,270
531100	GENERAL SUPPLIES	10,700	10,500	10,720
531270	GASOLINE/DIESEL	55,376	73,300	73,300
531290	UTILITIES OTHER	82,165	82,715	82,715
531310	CATERED MEALS	1,288	2,000	2,000
531400	BOOKS & PERIODICALS	744	900	500
531700	OTHER SUPPLIES	57,604	40,000	50,000
531710	UNIFORMS	-	25,750	25,750
	Supplies/Expenditure Total	207,875	235,165	244,985
542400	COMPUTERS	10,789	11,000	16,000
542500	OTHER EQUIPMENT	18,963	-	-
	Capital Outlay Total	29,752	11,000	16,000
551110	INTERNAL SVC-COMPUTER REP	650	-	12,010
	Interfund/Department Service Total	650	-	12,010
571000	INTERGVT - SAVANNAH	2,233,236	2,350,000	2,350,000



Account Title		2016 Actual	2017 Adopted	2018 Adopted
571010	INTERGVT - TYBEE	79,469	76,220	74,664
571020	INTERGVT - THUNDERBOLT	74,943	40,000	74,000
571030	INTERGVT - POOLER	54,407	51,000	52,020
571040	INTERGVT - BLMGDALE	56,301	62,220	120,464
571050	INTERGVT - GARDEN CITY	141,313	142,800	145,656
571060	INTERGVT - PT WENTWORTH	56,664	58,425	59,886
572070	AGENCY PMT - BD OF ED	47,778	79,310	82,482
Payments to Others Total		2,744,111	2,859,975	2,959,172
Department Total		4,353,570	4,681,085	4,875,240



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1003251 MARINE PATROL

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	0	0	6
Part Time Positions	0	0	0
Total	0.00	0.00	6.00

Department Goals

Description	Strategic Plan Factor
Provide boating education and safety classes to residents of Chatham County to increase awareness of safe boating and state laws.	Quality of Life
Provide security patrols to the Port of Savannah	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Learning	Provide no cost educational classes to residents of Chatham county	Community learning

Performance Measures

Activity	Performance Measure	FY2016	FY2017	FY2018
Education	To increase boater education classes by 10% over previous year.	5	6	7
Education	To increase boater safety checks by 10% over previous year.	928	1,062	1,150



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	-	358,280	358,280
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	10,000	10,000
512100	HEALTH INSURANCE	-	67,500	87,701
512200	SOCIAL SECURITY	-	25,000	27,408
512400	PENSION CONTRIBUTIONS	-	80,540	91,110
512900	OTHER EMPLOYEE BENFITS	-	22,800	22,800
	Personnel Service Total	-	564,120	597,299
522110	DISPOSAL	-	1,000	-
522200	REPAIRS & MAINTENANCE	-	43,000	40,000
522210	FLEET - PARTS	-	9,000	3,570
522220	FLEET - LABOR	-	5,810	3,250
522230	FLEET - OUTSOURCED SERVICE	1,018	-	3,000
522310	BUILDING & LAND RENTAL	-	16,500	16,500
522320	EQUIPMENT RENTALS	-	2,000	2,000
523200	TELEPHONE SERVICE	200	5,500	5,502
523210	POSTAGE	-	-	-
523400	PRINTING AND BINDING EXP	-	-	-
523500	TRAVEL EXPENSES	-	2,500	3,000
523600	DUES AND FEES	-	250	350
523700	EDUCATION AND TRAINING	-	1,000	1,500
	Purchase/Contracted Services Total	1,218	86,560	78,672
531100	GENERAL SUPPLIES	-	1,000	1,000
531270	GASOLINE/DIESEL	343	75,000	50,000
531290	UTILITIES OTHER	-	5,000	2,500
531700	OTHER SUPPLIES	2,370	15,000	12,000
531710	UNIFORMS	1,181	6,500	9,000
	Supplies/Expenditure Total	3,893	102,500	74,500
542500	OTHER EQUIPMENT	14,701	24,000	25,000
	Capital Outlay Total	14,701	24,000	25,000
551110	INTERNAL SVC-COMPUTER REP	-	3,612	4,620
	Interfund/Department Service Total	-	3,612	4,620
571000	INTERGVT - SAVANNAH	877,443	-	-
	Payments to Others Total	877,443	-	-
	Department Total	897,256	780,792	780,091



1003910 ANIMAL SERVICES

Animal Services provides service to all of Chatham County, except Tybee Island. Stray and unleashed animals are captured and impounded, fed and cared for until proper disposition can be determined. Sick and injured animals are transported to a local veterinarian facility for care prior to being transported to the shelter. Animal Services also investigates alleged cases of animal cruelty, bites, barking dogs, etc. and issues city/county ordinance citations. Animal Services works closely with the Chatham County Health Department during bite case investigations to ensure containment of rabies outbreak. In addition, Animal Control maintains files for licensed animals, handles wildlife complaints, and conducts several rabies clinics throughout the year

Total	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted
Full Time Equivalents	0	0	15
Part Time Positions	0	0	0
Total	0.00	0.00	15.00

Department Goals

Description	Strategic Plan Factor
Establish better community communications on animal services through launch of a department website.	Effective Government

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Review and consolidate policies and procedures within Animal Control were appropriate.	Efficient Programs

Performance Measures

Activity	Performance Measure	FY2016	FY2017	FY2018
Engaging Community	Increase the live release rate of animals in care situations by 2%	2,164	2,407	2,435
Engaging Community	Increase the reclaim rate for felines by 3%	12	32	34



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	-	552,535	640,209
511200	TEMPORARY EMPLOYEES	-	-	27,000
511300	OVERTIME	-	25,000	35,000
512100	HEALTH INSURANCE	-	168,750	164,924
512200	SOCIAL SECURITY	-	42,550	53,510
512400	PENSION CONTRIBUTIONS	-	91,420	117,665
512900	OTHER EMPLOYEE BENFITS	-	57,000	64,600
	Personnel Service Total	-	937,255	1,102,908
521200	PROFESSIONAL SERVICES	2,847	40,000	25,750
522200	REPAIRS & MAINTENANCE	2,506	7,000	28,960
522210	FLEET - PARTS	165	7,000	5,060
522220	FLEET - LABOR	603	3,290	6,930
522230	FLEET - OUTSOURCED SERVICE	1,969	-	10,000
522320	EQUIPMENT RENTALS	-	5,000	2,500
523200	TELEPHONE SERVICE	-	5,000	3,500
523210	POSTAGE	-	-	5,000
523300	ADVERTISING	-	50	2,500
523400	PRINTING AND BINDING EXP	-	1,000	3,000
523500	TRAVEL EXPENSES	-	3,000	5,000
523600	DUES AND FEES	-	600	1,920
523700	EDUCATION AND TRAINING	-	3,000	9,600
523900	OTHER PURCHASED SERVICES	-	20,000	5,200
	Purchase/Contracted Services Total	8,090	94,940	114,920
531100	GENERAL SUPPLIES	-	750	118,480
531210	WATER/SEWER	-	15,000	15,750
531270	GASOLINE/DIESEL	205	15,000	17,875
531290	UTILITIES OTHER	-	35,000	30,000
531700	OTHER SUPPLIES	5,602	54,500	32,500
	Supplies/Expenditure Total	5,807	120,250	214,605
542400	COMPUTERS	-	5,500	-
542500	OTHER EQUIPMENT	1,197	2,500	2,500
	Capital Outlay Total	1,197	8,000	2,500
551110	INTERNAL SVC-COMPUTER REP	-	4,055	4,780
	Interfund/Department Service Total	-	4,055	4,780
571000	INTERGVT - SAVANNAH	1,097,460	-	-
	Payments to Others Total	1,097,460	-	-
	Department Total	1,112,554	1,164,500	1,439,713



1003920 EMERGENCY MANAGEMENT

The Mission of the Chatham Emergency Management Agency is to protect lives and property from the threat of all types of major emergencies and disasters, both natural and man-made.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	10.00	10.00	10.00

Department Goals

Description	Strategic Plan Factor
Coordinate and expand community outreach efforts and actively establish and maintain partnerships with the community as a whole to facilitate more effective prevention protection, mitigation, and response and recovery activities throughout the County.	Community Involvement
Develop a program to ensure training and exercises are conducted to improve and evaluate Emergency Management capabilities, operational readiness, preparedness, and crisis planning County-wide in a no-fault, risk-free environment.	Education
Ensure Emergency Management Planning activities target areas where resources are limited or lacking and prioritizes resources and mitigation activities to lessen the impacts of emergencies on employees and citizens	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Safe Community	Ensure the provision of communications support to municipal, county, and private-sector response efforts during an incident of critical significance	Local & Regional Collaboration
	Ensure the tasks identified are coordinated throughout the county and work with partners to coordinate sustainable efforts for each	

Performance Measures

Activity	Measure	FY2016	FY2017	FY2018
Education	Training exercises completed	17 training events, 3 seminars, 4 workshops, 4 tabletop exercises, 2 functional exercises and 4 full scale exercises.	20 training events, 1 workshop and 2 tabletop exercise.	36 training events, 3 full scale exercises, 1 functional exercise, 7 tabletop exercises, 2 workshops and 1 seminar



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	531,697	598,541	574,860
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	75,150	78,750	151,892
512200	SOCIAL SECURITY	38,891	45,788	41,008
512400	PENSION CONTRIBUTION	57,200	174,114	74,264
512750	OTHER EMPLOYEE BENEFITS	-	-	37,100
512900	OTHER EMPLOYEE BENFITS	-	26,600	26,600
	Personnel Service Total	702,938	923,793	905,724
521200	PROFESSIONAL SERVICES	-	4,000	-
522130	CUSTODIAL EXPENSE	-	1,650	1,950
522200	REPAIRS & MAINTENANCE	-	41,500	149,595
522210	FLEET - PARTS	13,594	5,000	1,700
522220	FLEET - LABOR	-	7,000	3,255
522230	FLEET - OUTSOURCED SERVICE	-	-	900
522310	BUILDING & LAND RENTAL	13,982	7,680	7,680
523200	TELEPHONE SERVICE	119,786	103,891	25,165
523210	POSTAGE	328	1,000	1,000
523400	PRINTING AND BINDING EXP	1,250	1,500	1,500
523500	TRAVEL EXPENSES	6,915	10,000	10,000
523600	DUES AND FEES	1,343	1,400	1,400
523700	EDUCATION AND TRAINING	61,876	70,335	67,000
523900	OTHER PURCHASED SERVICES	-	-	42,643
	Purchase/Contracted Services Total	219,074	254,956	313,788
531100	GENERAL SUPPLIES	40,985	23,370	25,000
531230	ELECTRICITY	24	300	300
531270	GASOLINE/DIESEL	10,606	20,000	20,000
531300	FOOD	-	5,000	5,000
531600	OTHER SMALL EQUIPMENT	-	12,806	14,306
	Supplies/Expenditure Total	51,614	61,476	64,606
542400	COMPUTERS	-	-	6,250
542500	OTHER EQUIPMENT	-	-	106,557
	Capital Outlay Total	-	-	112,807
551110	INTERNAL SVC-COMPUTER REP	6,550	77,481	63,130
551120	REIMBURSEMENTS TO FUNDS	-	-	-
	Interfund/Department Service Total	6,550	77,481	63,130
573000	PMTS TO OTHERS	49	-	-
	Payments to Others Total	49	-	-
	Department Total	980,225	1,317,706	1,460,055



1004230 BRIDGES

The Public Works Bridges Department is responsible for the remaining draw bridge in Chatham County to ensure it is maintained in safe condition whereby affording access to the barrier islands of Chatham County. This bridge is operated to provide safe passage for users and river traffic and is manned 24 hours a day, 365 days a year.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	11	11	11
Part Time Positions	0	0	0
Total	11.00	11.00	11.00



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	197,075	207,555	209,304
511200	TEMPORARY EMPLOYEES	-	13,000	10,000
511300	OVERTIME	14,024	22,000	20,000
512100	HEALTH INSURANCE	72,150	67,500	72,609
512200	SOCIAL SECURITY	14,034	16,000	18,307
512400	PENSION CONTRIBUTION	37,070	40,910	29,148
512900	OPEB CONTRIBUTION	19,800	22,800	22,800
	Personnel Service Total	354,153	389,765	382,168
522200	REPAIRS & MAINTENANCE	35,563	50,000	50,000
522210	FLEET - PARTS	336	800	630
522220	FLEET - LABOR	904	740	1,000
522230	FLEET - OUTSOURCED SERVICE	296	-	35
522320	EQUIPMENT RENTALS	-	250	250
523200	TELEPHONE SERVICE	2,590	2,625	2,625
523900	OTHER PURCHASED SERVICES	64	1,000	1,800
	Purchase/Contracted Services Total	39,752	55,415	56,340
531100	GENERAL SUPPLIES	-	100	100
531270	GASOLINE/DIESEL	2,867	3,250	3,000
531290	UTILITIES OTHER	10,939	9,000	9,500
531700	OTHER SUPPLIES	904	3,000	3,000
531710	UNIFORMS	556	1,700	1,800
	Supplies/Expenditure Total	15,267	17,050	17,400
542300	FURNITURE & FIXTURES	-	250	250
	Capital Outlay Total	-	250	250
551110	INTERNAL SVC-COMPUTER REP	320	-	-
551120	REIMBURSEMENTS TO FUNDS	-	1,000	1,000
	Interfund/Department Service Total	320	1,000	1,000
	Department Total	409,492	463,480	457,158



1005144 MOSQUITO CONTROL

Chatham County Mosquito Control was created by the people of Chatham County in a 1957 referendum. The Department is a county-wide mosquito control program including all municipalities. It is structured in an effort to establish an objective, comprehensive, and effective abatement effort for the control of pestiferous and medically important mosquitoes of Chatham County.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	29	29	29
Part Time Positions	1	1	1
Total	30.00	30.00	30.00

Department Goals

Description	Strategic Plan Factor
Implement mentorship programs between employers and students	Education
Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Implement Mentorship Programs with Armstrong State University	Internship & mentorship Programs
Effective Government Services	Implement enhanced notification of MOSCON activities.	Alternative method of communication

Performance Measures

Activity	Performance Measure	FY2016	FY2017	FY2018
Education	Students enrolled/internship for a minimum of one semester under the Public Health curriculum.	2	2	2



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	1,186,101	1,284,855	1,340,097
511200	TEMPORARY EMPLOYEES	3,823	10,000	11,050
511300	OVERTIME	45,784	55,450	51,790
512100	HEALTH INSURANCE	348,725	362,250	286,833
512200	SOCIAL SECURITY	84,430	97,020	91,377
512400	PENSION CONTRIBUTION	221,170	229,175	217,099
512900	OPEB CONTRIBUTION	95,700	110,200	110,200
	Personnel Service Total	1,985,734	2,148,950	2,108,446
521100	OFFICIAL/ADMIN SERVICES	48,671	52,500	52,500
521200	PROFESSIONAL SERVICES	666	1,050	1,200
522110	DISPOSAL	6,550	4,000	4,500
522130	CUSTODIAL EXPENSE	12,000	15,000	15,000
522200	REPAIRS & MAINTENANCE	59,422	55,750	111,650
522230	FLEET - OUTSOURCED SERVICE	14,426	16,080	17,910
522310	BUILDING & LAND RENTAL	51,933	59,225	61,916
522320	EQUIPMENT RENTALS	4,536	5,200	5,200
523200	TELEPHONE SERVICE	15,191	14,100	15,600
523210	POSTAGE	2,923	7,990	7,990
523300	ADVERTISING	95	100	150
523500	TRAVEL EXPENSES	7,207	19,250	16,199
523600	DUES AND FEES	1,160	1,250	1,800
523700	EDUCATION AND TRAINING	7,664	57,095	17,350
	Purchase/Contracted Services Total	232,444	308,590	328,965
531100	GENERAL SUPPLIES	4,253	5,630	5,630
531270	GASOLINE/DIESEL	39,428	40,300	36,250
531275	AIRCRAFT FUEL	23,167	53,400	45,000
531290	UTILITIES OTHER	64,040	62,000	62,250
531310	CATERED MEALS	355	1,000	1,000
531400	BOOKS & PERIODICALS	1,133	3,000	1,000
531700	OTHER SUPPLIES	151,280	196,600	158,957
531710	UNIFORMS	5,160	6,000	6,000
531720	WAREHOUSE SUPPLIES	849,863	893,250	1,015,180
	Supplies/Expenditure Total	1,138,679	1,261,180	1,331,267
542200	VEHICLES	244,719	197,000	256,000
542300	FURNITURE & FIXTURES	-	7,000	-
542500	OTHER EQUIPMENT	-	35,340	-
	Capital Outlay Total	244,719	239,340	256,000
551110	INTERNAL SVC-COMPUTER REP	9,640	10,080	10,087
	Interfund/Department Service Total	9,640	10,080	10,087
	Department Total	3,611,215	3,968,140	4,034,765



1005530 FRANK G MURRAY CENTER

Provide citizens an opportunity to enjoy a leisure recreational facility that is clean, safe, useful, attractive, and well maintained. Activities geared towards the senior citizens and physically challenged individuals.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	0	0	0
Part Time Positions	3	3	3
Total	3.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> To provide citizens an opportunity to enjoy leisure recreational facilities that are clean, safe, useful, attractive, and well maintained. To provide leisure activities that are geared towards senior citizens and physically challenged individuals. To provide programs and cultural activities that are geared for year-round enjoyment. 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Community, Quality of Life	Management of the center including maintenance, and program development	Provide safe, useful, recreational facility

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Facility Reservations Requests	100	105	112



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	63,115	75,347	75,347
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	24,050	22,500	28,000
512200	SOCIAL SECURITY	4,400	5,765	5,765
512400	PENSION CONTRIBUTION	9,328	9,990	9,990
512900	OPEB CONTRIBUTION	6,600	7,600	7,600
	Personnel Service Total	107,493	121,202	126,702
521100	OFFICIAL/ADMIN SERVICES	250	350	3,500
522130	CUSTODIAL EXPENSE	3,072	5,000	5,000
522200	REPAIRS & MAINTENANCE	1,718	3,000	3,000
523200	TELEPHONE SERVICE	133	200	200
523210	POSTAGE	-	50	50
	Purchase/Contracted Services Total	5,173	8,600	11,750
531100	GENERAL SUPPLIES	2,916	2,000	2,000
531290	UTILITIES OTHER	2,030	2,500	2,500
531700	OTHER SUPPLIES	6,467	5,898	5,898
	Supplies/Expenditure Total	11,413	10,398	10,398
551110	INTERNAL SVC-COMPUTER REP	250	-	-
	Interfund/Department Service Total	250	-	-
	Department Total	124,330	140,200	148,850



1006100 PARKS AND RECREATION

The Parks & recreation Department provide safe, useful, and attractive recreational facilities for citizens of all ages. Management of Parks, and provision of Recreational Programs and Special Events.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	44	52	52
Part Time Positions	12	9	9
Total	56.00	61.00	61.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> To Plan and Develop leisure Services, Recreation, and Sports offering recreational activities for citizens of all age groups. Provide Countywide facilities to include neighborhood and community parks, sports complexes, tennis courts, fitness trails, beachfront areas, boat ramps & piers, weightlifting center, an indoor swimming facility, and community center that provides citizens an opportunity to enjoy leisure recreational facilities that are safe, useful, attractive and well maintained. 	Health, Education, and Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	Providing safe, useful, and attractive recreational facilities for citizens of all ages	Access to exercise opportunities

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Number of Facility Rentals	666	625	630
Youth Teams in County Sponsored Leagues	605	468	460
Adult Teams in County Sponsored Leagues	120	225	200



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	1,385,770	1,797,685	1,801,839
511200	TEMPORARY EMPLOYEES	145,495	90,500	90,500
511300	OVERTIME	25,081	30,000	30,000
512100	HEALTH INSURANCE	685,425	554,063	499,558
512200	SOCIAL SECURITY	108,915	146,613	144,769
512400	PENSION CONTRIBUTION	270,547	289,693	286,795
512900	OPEB CONTRIBUTION	188,100	187,150	197,600
	Personnel Service Total	2,809,333	3,095,704	3,051,061
521100	OFFICIAL/ADMIN SERVICES	69,379	191,000	75,000
522110	DISPOSAL	17,289	18,000	18,000
522130	CUSTODIAL EXPENSE	3,551	5,746	5,800
522200	REPAIRS & MAINTENANCE	20,382	60,500	110,500
522210	FLEET - PARTS	11,534	21,620	22,000
522220	FLEET - LABOR	21,712	17,230	17,700
522230	FLEET - OUTSOURCED SERVICE	29,416	29,680	30,000
522320	EQUIPMENT RENTALS	1,977	1,050	10,000
523200	TELEPHONE SERVICE	15,124	20,000	20,000
523210	POSTAGE	-	30	50
523500	TRAVEL EXPENSES	2,710	3,900	3,900
523600	DUES AND FEES	1,380	1,200	1,200
523700	EDUCATION AND TRAINING	851	2,800	2,800
523900	OTHER PURCHASED SERVICES	20,909	62,106	93,000
	Purchase/Contracted Services Total	216,215	434,862	409,950
531100	GENERAL SUPPLIES	3,955	3,900	4,000
531270	GASOLINE/DIESEL	56,642	55,000	55,000
531290	UTILITIES OTHER	251,073	220,000	250,000
531310	CATERED MEALS	-	-	-
531700	OTHER SUPPLIES	169,917	156,000	160,000
531710	UNIFORMS	10,181	12,500	12,500
	Supplies/Expenditure Total	491,767	447,400	481,500
542500	OTHER EQUIPMENT	9,815	47,805	48,000
	Capital Outlay Total	9,815	47,805	48,000
551110	INTERNAL SVC-COMPUTER REP	2,730	3,397	5,485
551120	REIMBURSEMENTS TO FUNDS	4,782	8,000	8,000
	Interfund/Department Service Total	7,512	11,397	13,485
573000	PMTS TO OTHERS	11,734	5,300	50,000
	Payments to Others Total	11,734	5,300	50,000
	Department Total	3,546,376	4,042,468	4,053,996



1006124 AQUATIC CENTER / POOL

The Aquatic Center & Pool provide an indoor state-of-the art swimming facility that is safe, useful, attractive and well maintained. The facility also provides programs and cultural activities that are geared for year-round leisure and enjoyment.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	49	51	51
Total	53.00	55.00	55.00

Department Goals

Description	Strategic Plan Factor
To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics.	Health

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics.	Provide exercise access

Performance Measures

Activity	Measure	FY 2016	FY 2017	FY2018
Health	Swim Lessons	2,600	2,750	2,800
	Birthday Parties	90	92	95
	Swim Meets	30	30	32
	Lifeguard classes	5	7	8
	Make A Splash for Safe Kids	175	150	150



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	494,925	498,465	496,500
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	198	-	-
512100	HEALTH INSURANCE	48,100	45,000	42,082
512200	SOCIAL SECURITY	36,537	38,134	37,983
512400	PENSION CONTRIBUTION	42,145	37,700	31,009
512900	OPEB CONTRIBUTION	13,200	15,200	15,200
	Personnel Service Total	635,105	634,499	622,774
521100	OFFICIAL/ADMIN SERVICES	1,001	-	-
522110	DISPOSAL	3,270	2,600	2,600
522130	CUSTODIAL EXPENSE	9,720	10,000	10,000
522200	REPAIRS & MAINTENANCE	85,147	98,000	127,400
522320	EQUIPMENT RENTALS	438	1,000	1,000
523200	TELEPHONE SERVICE	5,028	4,150	5,000
523210	POSTAGE	448	-	150
523220	INTERNET SERVICE	155	-	300
523300	ADVERTISING	5,736	5,900	5,900
523400	PRINTING AND BINDING EXP	1,693	2,300	6,000
523500	TRAVEL EXPENSES	1,390	3,500	3,500
523600	DUES AND FEES	-	-	100
523700	EDUCATION AND TRAINING	3,739	4,000	5,000
523900	OTHER PURCHASED SERVICES	33,827	38,500	38,500
	Purchase/Contracted Services Total	151,594	169,950	205,450
531100	GENERAL SUPPLIES	2,867	3,000	3,000
531290	UTILITIES OTHER	261,520	255,000	255,000
531700	OTHER SUPPLIES	65,850	60,000	60,000
531710	UNIFORMS	153	-	-
	Supplies/Expenditure Total	330,390	318,000	318,000
542500	OTHER EQUIPMENT	15,978	15,000	15,000
	Capital Outlay Total	15,978	15,000	15,000
551110	INTERNAL SVC-COMPUTER REP	1,630	-	-
551120	REIMBURSEMENTS TO FUNDS	4,639	3,500	3,500
	Interfund/Department Service Total	6,269	3,500	3,500
		-	-	-
	Department Total	1,139,336	1,140,949	1,164,724



1006140 HENDERSON GOLF COURSE

The Henderson Golf Club provides a public golf facility that is useful, attractive and well maintained providing programs and activities that are geared for year-round leisure and enjoyment.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	0	0	5
Part Time Positions	0	0	8
Total	0	0	13.00

Department Goals

Description	Strategic Plan Factor
To provide the community with an opportunity for recreational golf while providing a full service practice and instruction facility.	Health

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	To provide the community with an opportunity for recreational golf and instruction.	Provide exercise access

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Golf Rounds	15,563	12,000	24,000



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	-	-	173,875
511200	TEMPORARY EMPLOYEES	-	-	66,300
511300	OVERTIME	-	-	5,000
512100	HEALTH INSURANCE	-	-	67,500
512200	SOCIAL SECURITY	-	-	18,375
512400	PENSION CONTRIBUTION	-	-	32,050
512900	OPEB CONTRIBUTION	-	-	22,800
	Personnel Service Total	-	-	385,900
521100	OFFICIAL/ADMIN SERVICES	-	-	7,500
522110	DISPOSAL	-	-	2,500
522130	CUSTODIAL EXPENSE	-	-	5,000
522200	REPAIRS & MAINTENANCE	-	-	120,000
522210	FLEET - PARTS	-	-	-
522220	FLEET - LABOR	-	-	-
522230	FLEET - OUTSOURCED SERVICE	-	-	-
522310	BUILDING & LAND RENTAL	-	-	75,000
523210	POSTAGE	-	-	200
523300	ADVERTISING	-	-	2,000
523500	TRAVEL EXPENSES	-	-	3,000
523600	DUES AND FEES	-	-	1,000
523700	EDUCATION AND TRAINING	-	-	2,000
523900	OTHER PURCHASED SERVICES	-	-	42,000
	Purchase/Contracted Services Total	-	-	260,200
531100	GENERAL SUPPLIES	-	-	10,000
531270	GASOLINE/DIESEL	-	-	25,000
531290	UTILITIES OTHER	-	-	50,000
531310	CATERED MEALS	-	-	500
531700	OTHER SUPPLIES	-	-	2,600
531710	UNIFORMS	-	-	700
	Supplies/Expenditure Total	-	-	88,800
542400	COMPUTERS	-	-	2,000
542500	OTHER EQUIPMENT	-	-	25,000
	Capital Outlay Total	-	-	27,000
551110	INTERNAL SVC-COMPUTER REP	-	-	-
551120	REIMBURSEMENTS TO FUNDS	-	-	-
	Interfund/Department Service Total	-	-	-
573000	PMTS TO OTHERS	-	-	5,000
	Payments to Others Total	-	-	5,000
	Department Total	-	-	766,900



1007661 MWBE – COMMUNITY OUTREACH PROGRAM

Oversee program to facilitate community outreach and bring awareness to the general public and business community at large of the opportunity to participate in government by selling goods and services for its daily operations.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Department Goals

Description	Strategic Plan Factor
Set up workshops and training programs to help vendors.	Education, Economy
Establish a tracking system to monitor MWBE participation.	
Develop a directory for vendors to be put in their appropriate category.	
The Institute for Public Procurement/NIGP	
American Contract Compliance Association/ACCA	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Empower, Community Outreach	Develop Training for Workforce and Target The Local And MWBE Businesses In Projects Funded By Chatham County	Unemployment in civilian workforce

Performance Measures

Activity	Measure	FY 2016	FY 2017	FY2018
Community Outreach	Outreach Initiatives	9	9	9
	Matchmaking Opportunities	6	7	8
	Certified new Vendors	150	127	100
	Management/Technical Assistance training	9	6	9



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	103,706	103,410	106,308
511200	TEMPORARY EMPLOYEES	100	-	3,000
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	24,050	22,500	28,000
512200	SOCIAL SECURITY	7,258	7,911	7,344
512400	PENSION CONTRIBUTION	18,773	18,851	19,381
512900	OPEB CONTRIBUTION	6,600	7,600	7,600
	Personnel Service Total	160,486	160,272	171,633
521100	OFFICIAL/ADMIN SERVICES	596	15,000	10,000
521200	PROFESSIONAL SERVICES	-	15,000	10,000
522200	REPAIRS & MAINTENANCE	-	-	-
522210	FLEET - PARTS	122	-	170
522220	FLEET - LABOR	101	-	-
522240	VEH REPAIRS AND MAINTENANCE	-	1,000	500
522310	BUILDING & LAND RENTAL	-	1,970	1,970
523200	TELEPHONE SERVICE	-	1,380	1,000
523300	ADVERTISING	-	1,510	500
523400	PRINTING AND BINDING EXP	-	1,000	500
523500	TRAVEL EXPENSES	1,988	4,500	3,250
523700	EDUCATION AND TRAINING	1,275	1,500	1,500
	Purchase/Contracted Services Total	4,082	42,860	29,390
531100	GENERAL SUPPLIES	3,729	4,600	5,600
531270	GASOLINE/DIESEL	119	500	500
531300	FOOD	153	1,500	1,000
531400	BOOKS & PERIODICALS	35	125	125
	Supplies/Expenditure Total	4,036	6,725	7,225
542200	VEHICLES	16,312	-	-
542300	FURNITURE & FIXTURES	-	-	-
	Capital Outlay Total	16,312	-	-
551110	INTERNAL SVC-COMPUTER REP	-	987	1,050
	Interfund/Department Service Total	-	987	1,050
573000	PMTS TO OTHERS	812	-	-
	Payments to Others Total	812	-	-
	Department Total	185,728	210,844	209,298



FY2018 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

GENERAL FUND – M&O GENERAL GOVERNMENT

Account Title	2016 Actual	2017 Adopted	2018 Adopted
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GENERAL GOVERNMENT:

1001115 Youth Commission 50,000 50,000 50,000

The Chatham County Youth Commission is an arm of the Chatham County Commission designed to represent the voices of youth in this community, heighten their awareness of local government and provide intensive leadership, teamwork, networking and problem-solving skills.

1001511 Audit Contract 114,060 125,700 142,500

The Audit Contract is with our external auditors who perform a complete audit annually.

1001520 Strategic Planning - - 142,250

This department was created to keep the strategic plan on course and updated as needed.

1001536 Communications 624,708 712,273 728,726

Communications is for the accounting of all telephones, cell phones and radios throughout the County

1001541 Temporary Pool 64,881 73,000 72,295

Funds are appropriated in this account to pay for temporary clerical and secretarial help used by county departments on an as needed basis.

1001569 Utilities 577,285 950,000 900,000

This account was created to record expenditures for utilities in buildings used by numerous departments.

TOTAL GENERAL GOVERNMENT	\$1,430,934	\$1,910,973	\$2,035,771
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JUDICIARY

1002110 Court Expenditures 1,057,273 1,078,700 1,179,900

Court Reporter Fees and Juror Fees are reflected in this account to separate them from other operational expenditures of the Courts.

1002451 Probate Court Filing Fees 103,009 200,000 200,000

This account records payments out of Filing Fees for services of attorneys and physicians in guardianship cases.

1002700 Grand Jury 10,878 21,800 21,800

The Grand Jury has criminal and civil functions. These duties can be divided under three broad headings: the duty to inspect and investigate; the duty to appoint and fix compensation; and the duty to advise and recommend. The Grand Jury inspects jails, voters list, ballots, and books of County Officials; the County Commissioners and other items as required by law. They appoint boards and fix compensation for jurors and bailiffs. The Grand Jury also returns true bill, special presentments or no bills after weighing the evidence presented in felony indictments.

TOTAL JUDICIARY	\$1,171,160	\$1,300,500	\$1,401,700
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Account Title	2016 Actual	2017 Adopted	2018 Adopted
PUBLIC SAFETY			

1003290 Hazardous Materials Expense 68,219 50,000 50,000

This represents the County share of the HazMat Program. The expenses of this program are divided among Chatham County Government, City of Savannah and private industry.

TOTAL PUBLIC SAFETY	\$68,219	\$50,000	\$50,000
HEALTH & WELFARE			

1005110 Health Department 1,267,544 1,267,544 1,267,544

The Chatham County Health Department administers a comprehensive public health program for the entire population of the County. Services are primarily preventive in nature except in certain specified communicable diseases such as tuberculosis, venereal disease and intestinal parasites where treatment is provided to prevent spread of diseases in the community. Examples of the broad sphere of health activities are programs in food and water source inspection, air pollution, waste disposal control, rabies control, housing safety, laboratory and dental facility, vital records, health education, and maternal and child care programs.

1005115 Safety Net Program 80,000 102,500 179,826

The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.

1005190 Indigent Health Care Program 4,500,106 4,503,180 4,328,180

The Indigent Health Care Program funding is designated to provide funding for health care treatment for the indigent population in Chatham County. In 1990 Chatham County and the Chatham County Hospital Authority (Memorial Medical Center) discontinued the contractual agreement whereby Memorial Medical Center would provide indigent health care to the citizens of Chatham County. On May 22, 1991 the Westside Urban Health Care (WUHC) and Chatham County entered into an agreement for WUHC to provide treatment for indigents.

1005421 Greenbriar Children's Center 369,600 369,600 369,600

The purpose, responsibility and charge of Greenbriar's Center, Inc. is to serve as a resource to meet the needs of the dependent, neglected, alienated and abused children of Chatham County. Greenbriar recognizes that the future of the community is dependent upon the ways in which our children grow now; and it is therefore, dedicated to strengthening home and community as well as preparing children themselves for responsible citizenship. In all programs the Greenbriar Children's Center seeks to remedy the effects of past neglect and abuse; to establish self-esteem and a realization of self-worth; and to promote growth and development that will enable children to enjoy and contribute to society to their fullest ability.

1005436 G-I-A/ Summer Bonanza 30,000 30,000 40,000

The Summer Bonanza Partnership, Inc. is a nonprofit organization providing summer educational and motivational activities to Chatham County children, ages 8 - 12.



Account Title	2016 Actual	2017 Adopted	2018 Adopted
1005440 Department of Family & Children's Services	741,595	741,595	-
The Chatham County Department of Family and Children Services (DFACS) of the State Department of Human Resources administers programs for the Citizens of Chatham County. Program funding discontinued.			
1005540 Teleride - CAT	3,085,744	2,758,000	5,102,070
This account is set up to cover cost associated with paratransit services provided by the County.			
1005550 Cooperative Extension	202,708	234,683	233,182
The County Extension Office is staffed with a team that stands ready to help the residents of the County in areas of agriculture, home cooking, home gardening, community and resource development and youth development through the 4-H Club program. The staff consists of highly trained agents who are the official representatives of the University of GA in Chatham County. The Extension Service is also the educational part of the United States Department of Agriculture and a unit of Chatham County Government.			
1005560 Community Service	160,570	723,000	380,000
One-time appropriations for special projects not related to an operating department.			
TOTAL HEALTH & WELFARE	10,437,867	10,730,102	11,900,402

CULTURE & RECREATION

1006130 Weightlifting Center	259,267	260,455	270,455
This account is set up to cover cost associated with the operation of the County's Anderson-Cohen Weightlifting Center.			
1006171 Coastal Georgia Botanical Garden	109,230	127,780	127,780
The Bamboo Farm partners with the county's Cooperative Extension office to help residents in areas of agriculture, home cooking, community and resource development and youth development through the 4-h club program.			
1006180 Tybee Pier & Pavilion	18,143	24,090	24,000
Operations for the Pier have been privatized effective. Data is shown for historical information only.			
1006240 Georgia Forestry	45,561	49,100	49,100
Chatham County's funding allotment is the pro-rata share of costs to operate the Forest Fire Control program plus payroll supplement to the Georgia Forestry Commission. Chatham County's pro-rated share of cost is four cents per acre plus a payroll supplement and telephone cost.			
1006500 Live Oak Library System	7,146,674	7,321,674	7,321,674
Library system for Chatham, Effingham and Liberty counties.			
TOTAL CULTURE & RECREATION	\$7,578,875	\$7,783,099	\$7,793,009

DEBT SERVICE

1008000 Debt Service	2,351,140	2,035,164	2,957,285
This account cover cost associated with the County's debt service.			
TOTAL DEBT SERVICE	\$2,351,140	\$2,035,164	\$2,957,285



Account Title	2016 Actual	2017 Adopted	2018 Adopted
OTHER FINANCING USES			
1009000 Transfer to CIP Fund	3,354,321	-	2,800,000
Funds that are appropriated from General Fund for acquisition of items budgeted for the Capital Improvement Fund. See the CIP Fund for a list of funded items for the Adopted Budget.			
1009000 Transfer to Child Support Recovery Fund	181,452	154,571	154,571
Interfund transfer to the Child Support Recovery Fund.			
1009000 Contingency	-	250,000	250,000
The Contingency Reserve is an amount set up in each annual budget to take care of unusual or unforeseen items which cannot be anticipated at the time of budget preparation. As these items come up during the year, the contingency account is reduced by transferring the required funds to the appropriate account. Thus, at the end of each fiscal year, the funds in this budget account have either been transferred to the appropriate expenditure account or have not been spent so no expenditures are reflected in the columns for the previous year's actual expenditures.			
1009000 Contingency - Other	-	-	812,000
This account is specifically for employee merit programs as well as savings from unfilled positions.			
1009000 Contribution to Retiree Health Insurance	5,888,000	6,407,664	5,000,000
County contribution to the medical insurance for retired employees.			
1009000 Transfer to Debt Service Fund	600,000	-	655,730
For the payment of capital lease debt			
1009000 Energy Excise Tax	922,506	1,020,500	1,020,500
An account to recognize payments to Cities for taxes collected.			
1009000 Transfer to Solid Waste Fund	1,100,000	1,100,000	2,197,275
An account to recognize the tax subsidy from the General Fund M&O to the Solid Waste Management Enterprise Fund.			
1009000 Reimbursable Expenses	239,772	175,000	150,000
Expenditures billed to outside agencies.			
1009000 Accrued Benefits Expense	13,925	-	-
Funds set aside for compensated absences that are earned but not paid.			
1009000 Transfer Out to Risk Management Fund	2,274,093	2,274,083	2,500,000
Risk Management activities were moved to an internal service fund in FY 2005/2006.			
1009000 Vacant Positions	-	(1,100,000)	(1,100,000)
This account reflects potential savings from lag time in filling vacancies.			
1009000 Contingency -Other Employee Benefits	-	775,000	788,000
Includes cost increases which will be allocated to each department at budget adoption.			
TOTAL OTHER FINANCING USES	14,766,381	11,056,818	15,228,076
GRAND TOTAL NON-DEPARTMENT	37,804,576	34,866,656	41,366,243



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SPECIAL SERVICE FUND

SPECIAL SERVICE DISTRICT (SSD)

The Adopted Special Service District fund budget is presented in this section. The revenues, expenditures and comparisons for the previous budgets are presented for comparison.



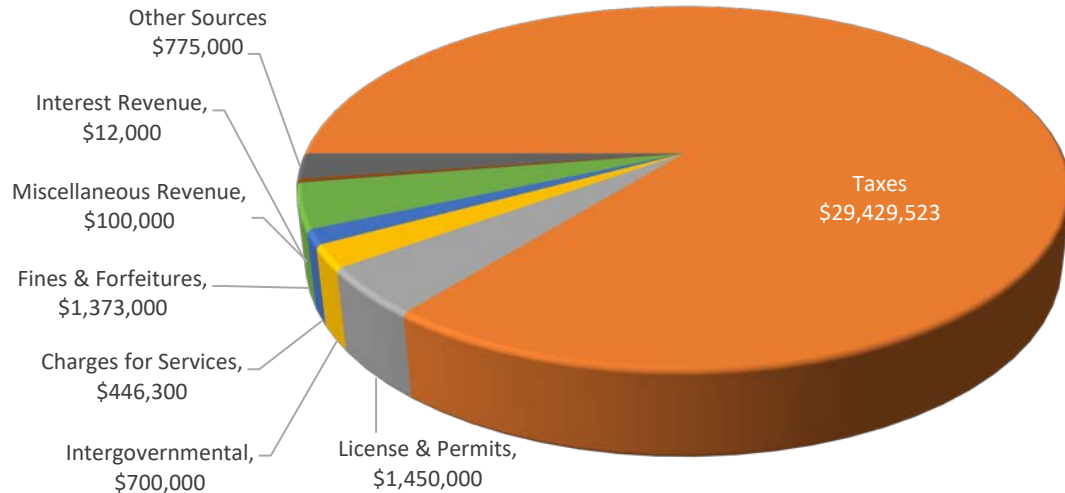
A recap of revenue and expenditure changes for the Special Service District Fund by major category as adopted for FY 2017/2018 and compared to FY 2016/2017 is presented below:

Revenue Category	Adopted	Adopted	\$ Difference	% Difference
	FY 2017 / 2018	FY 2016 / 2017	+ or (-)	+ or (-)
Taxes	\$29,429,523	\$26,239,509	\$3,190,014	12.16%
License & Permits	\$1,450,000	\$1,350,000	\$100,000	7.41%
Intergovernmental	\$700,000	\$720,000	-\$20,000	-2.78%
Charges for Services	\$446,300	\$250,600	\$195,700	78.09%
Fines & Forfeitures	\$1,373,000	\$1,353,500	\$19,500	1.44%
Interest Revenue	\$12,000	\$12,000	\$0	0.00%
Miscellaneous Revenue	\$100,000	\$0	\$100,000	100.00%
Other Sources - Revenue	\$775,000	\$775,000	\$0	0.00%
	<u>\$34,285,823</u>	<u>\$30,700,609</u>	<u>\$3,585,214</u>	<u>11.68%</u>

Expense Category	Adopted	Adopted	\$ Difference	% Difference
	FY 2017 / 2018	FY 2016 / 2017	+ or (-)	+ or (-)
General Government	\$3,760,614	\$3,440,268	\$320,346	9.31%
Judiciary	\$2,158,130	\$1,885,718	\$272,412	14.45%
Public Safety	\$17,900,447	\$14,318,940	\$3,581,507	25.01%
Public Works	\$7,015,049	\$6,988,840	\$26,209	0.38%
Housing & Development	\$1,920,583	\$1,895,490	\$25,093	1.32%
Debt Service	\$0	\$0	\$0	0.00%
Other Uses - Expenditure	\$1,531,000	\$2,171,353	(\$640,353)	-29.49%
	<u>\$34,285,823</u>	<u>\$30,700,609</u>	<u>\$3,585,214</u>	<u>11.68%</u>



FY 2017/2018 SSD - Adopted Revenues by Category - Total \$34,285,823



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	\$ Change	% Change
REVENUES - SPECIAL SERVICE DISTRICT						
Tax Revenues						
General Property Taxes						
311100	REAL PROPERTY-CURRENT YR	12,730,411	13,290,000	15,125,773	1,835,773	13.81%
311120	PROP TAX CUR-TIMBER	-	800	2,000	1,200	150.00%
311200	REAL PROPERTY - PRIOR YEARS	651,237	800,000	650,000	(150,000)	-18.75%
311310	PERSONAL PROP-MOTOR VEHIC	419,281	400,000	400,000	-	0.00%
311311	AAV COMMERCIAL VEHICLES	16,629	-	16,500	16,500	0.00%
311315	TITLE AD VALOREM TAX	558,759	425,709	650,000	224,291	52.69%
311320	PERSONAL PROP-MOBILE HOME	46,680	50,000	50,000	-	0.00%
311340	INTANGIBLE TAX	3,651,651	3,750,000	3,750,000	-	0.00%
311341	INTANGIBLE - SUPERIOR CT	295,434	-	300,000	300,000	0.00%
311390	PERSONAL PROP-OTHER	317	-	250	250	0.00%
311400	PERSONAL PROPERTY PRIOR YRS	405,524	353,000	450,000	97,000	27.48%
311405	AD VALOREM PY RR EQ	178,072	-	-	-	0.00%
311600	REAL ESTATE TRANSFER TAX	99,989	100,000	100,000	-	0.00%
311750	FRANCHISE TAXES-TV CABLE	1,551,350	1,400,000	1,550,000	150,000	10.71%
Total General Property Taxes		20,605,335	20,569,509	23,044,523	2,475,014	-10.74%
Alcohol Beverage Tax						
314201	ALCOHOL BEV TAX-SPIRITS	113,407	110,000	120,000	10,000	9.09%
314202	ALCOHOL BEV TAX-WINE	254,171	240,000	240,000	-	0.00%
314203	ALCOHOL BEV TAX-BEER	842,503	850,000	850,000	-	0.00%
Total Alcohol Beverage Taxes		1,210,082	1,200,000	1,210,000	10,000	0.83%



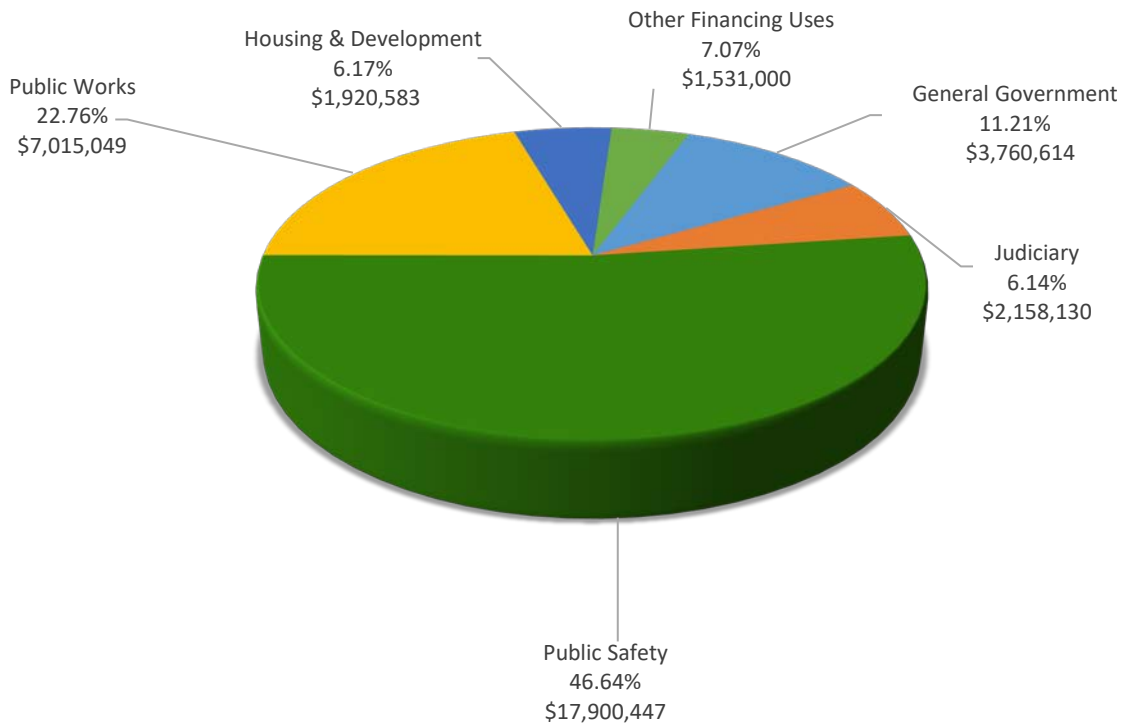
Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	\$ Change	% Change
Business Taxes						
316200	INSURANCE PREMIUM TAXES	4,576,574	4,200,000	4,900,000	700,000	16.67%
	Total Business Taxes	4,576,574	4,200,000	4,900,000	700,000	16.67%
Penalties & Interest on Delinquent Taxes						
319110	PENALTIES/ INTEREST REAL	224,106	250,000	250,000	-	0.00%
319500	PENALTIES/ INTEREST FIFA	27,921	20,000	25,000	5,000	25.00%
	Total Penalties & Interest on Delinquent Taxes	252,027	270,000	275,000	5,000	1.85%
Total Tax Revenues		26,644,019	26,239,509	29,429,523	3,190,014	12.16%
Licenses & Permits						
Licenses & Permits						
321210	BUSINESS LICENSE	1,452,760	1,350,000	1,450,000	100,000	7.41%
	Total Licenses & Permits	1,452,760	1,350,000	1,450,000	100,000	7.41%
Total Licenses & Permits		1,452,760	1,350,000	1,450,000	100,000	7.41%
Intergovernmental Revenues						
Federal Payments in lieu of Taxes						
333000	FEDERAL - PMT IN LIEU OF TAX	-	20,000	-	(20,000)	-100.00%
	Total Federal Payments in lieu of Taxes	-	20,000	-	(20,000)	-100.00%
State Grants/Reimbursements						
STATE - PAYMENT IN LIEU OF TAX						
335000	TAX	10,713	-	-	-	0.00%
	Total State Grants/Reimbursements	10,713	-	-	-	0.00%
Local Government Shared Revenues						
337000	LOCAL GOVERNMENTS	566,003	700,000	700,000	-	0.00%
	Total Local Government Shared Revenues	566,003	700,000	700,000	-	0.00%
Total Intergovernmental Revenue		576,716	720,000	700,000	(20,000)	-2.78%
General Government Fees						
Court Costs, Fees/charges for Court Proceedings						
341190	COURT COST FEES/CHARGES	2,619	-	175,000	175,000	0.00%
	Total Court Costs, Fees/charges	2,619	-	175,000	175,000	0.00%
Other Government Fees						
341390	PLANNING & DEVELOPMENT FEES	126,538	150,000	150,000	-	0.00%
341940	COMMISSION ON TAX COLLECTION	(6,385)	-	6,000	6,000	0.00%
	Total Other Government Fees	120,153	150,000	156,000	6,000	4.00%



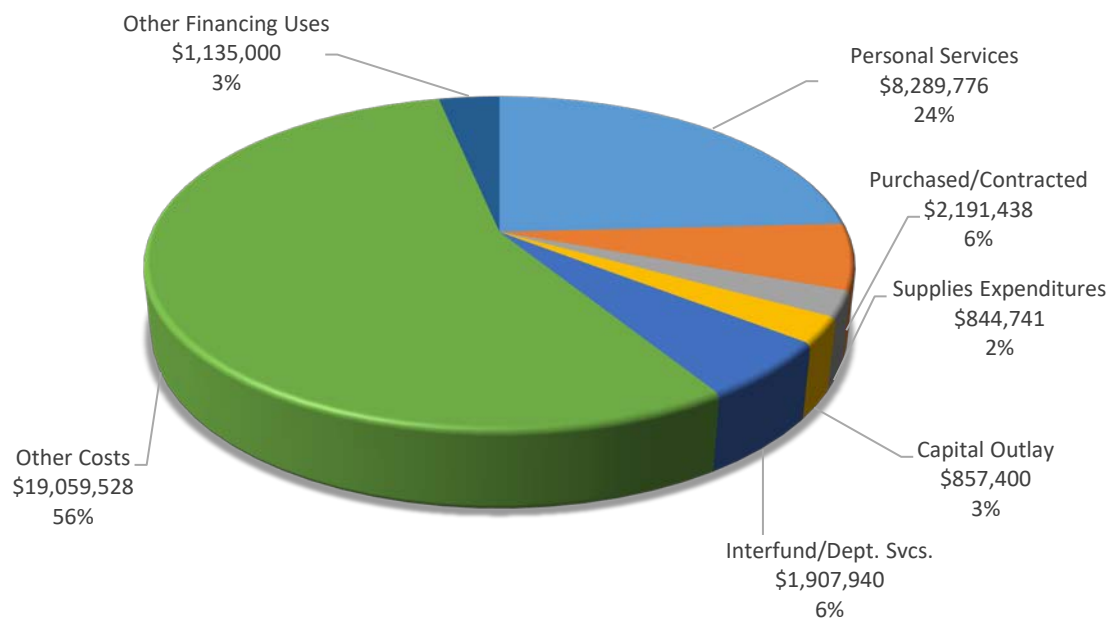
Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	\$ Change	% Change
Total General Government Fees		122,772	150,000	331,000	181,000	120.67%
Charges for Service						
Public Safety Fees						
342130	FALSE ALARM FEES	107,008	95,600	110,000	14,400	15.06%
343100	STREET MAINTENANCE FEE	5,000	5,000	5,000	-	0.00%
Total Public Safety Fees		112,008	100,600	115,000	14,400	14.31%
Other charges for Service						
349300	BAD CHECK FEE	383	-	300	300	0.00%
Other charges for Service		383	-	300	300	0.00%
Total Charges for Service		112,391	100,600	115,300	14,700	14.61%
Fines & Forfeiture						
Court Fees						
351140	RECORDERS COURT FEES	994,599	1,100,000	1,150,000	50,000	4.55%
351420	JCA FINES	212,592	250,000	220,000	(30,000)	-12.00%
351910	RIGHT OF WAY ENCROACHMENT	3,298	3,500	3,000	(500)	-14.29%
Total Court Fees		1,210,490	1,353,500	1,373,000	19,500	-7.45%
Total Fines & Forfeiture		1,210,490	1,353,500	1,373,000	19,500	1.44%
Investment & Miscellaneous Revenue						
Investments						
361000	INTEREST REVENUE	18,637	12,000	12,000	-	0.00%
Total Investments		18,637	12,000	12,000	-	0.00%
Miscellaneous Revenue						
389000	MISCELLANEOUS REVENUE	119,008	-	50,000	50,000	0.00%
390100	TRANSFER IN GENERAL FUND	28,940	-	-	-	0.00%
390275	TRANSFER IN HOTEL/MOTEL	827,212	775,000	775,000	-	0.00%
392100	SALE OF ASSETS	137,952	-	50,000	50,000	0.00%
Total Miscellaneous Revenue		1,113,113	775,000	875,000	100,000	12.90%
Total Investment & Miscellaneous Revenue		1,131,750	787,000	887,000	100,000	12.71%
Total Revenue		31,250,897	30,700,609	34,285,823	3,585,214	11.68%



FY 2018 SSD Fund - Expenditure by Function - Total \$34,285,823



FY2018 SSD Fund - Expenditure by Type - Total \$34,285,823



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	\$ Change	% Change
EXPENDITURES - SPECIAL SERVICE DISTRICT						
General Government						
	Administration					
2701510	FINANCE	40,492	40,460	43,165	2,705	6.69%
2701511	AUDIT CONTRACT	21,250	21,250	22,350	1,100	5.18%
2701575	ENGINEERING	1,099,871	1,127,233	1,095,099	(32,134)	-2.85%
2701576	SALES TAX POSITIONS	-	-	-	-	0.00%
2701577	TRAFFIC LIGHTS	195,142	250,000	250,000	-	0.00%
2701595	GENERAL ADMINISTRATION	592,752	2,700,000	2,350,000	(350,000)	-12.96%
	Total Administration	1,949,507	4,138,943	3,760,614	(378,329)	-9.14%
	Judicial					
2702500	RECORDERS COURT	1,623,081	1,885,718	2,158,130	272,412	14.45%
	Total Judicial	1,623,081	1,885,718	2,158,130	272,412	14.45%
	Public Safety					
2703200	POLICE	14,496,482	14,189,470	17,855,447	3,665,977	25.84%
2703241	SHERIFF PEACE OFFICER	41,010	129,470	45,000	(84,470)	-65.24%
	Total Public Safety	14,537,493	14,318,940	17,900,447	3,581,507	25.01%
	Public Works					
2704100	PUBLIC WORKS	6,829,345	6,909,840	6,986,049	76,209	1.10%
2704321	FELL STREET PUMP STATION	25,135	29,000	29,000	-	0.00%
	Total Public Works	6,854,480	6,938,840	7,015,049	76,209	1.10%
Housing and Development						
	Protective Inspection					
2707210	BUILDING SAFETY	530,351	699,095	584,808	(114,287)	-16.35%
	Total Protective Inspection	530,351	699,095	584,808	(114,287)	-16.35%
	Community Services					
2705560	COMMUNITY SERVICES	-	-	43,470	43,470	0.00%
	Total Community Services	-	-	43,470	43,470	0.00%
	Planning and Zoning					
	DEVELOPMENT	113,352	113,353	113,353	-	0.00%
2707410	METROPOLITAN PLANNING	1,016,540	886,500	886,500	-	0.00%
2707412	SAVANNAH GEOGRAPHICAL	223,540	223,225	223,225	-	0.00%
2707414	CORE MPO	-	90,297	69,227	(21,070)	-23.33%
	Total Planning and Zoning	1,353,432	1,313,375	1,292,305	(21,070)	-1.60%
Total Housing and Development		1,883,783	2,012,470	1,920,583	(91,887)	-4.57%



Account	Description	FY2016 Actual	FY2017 Adopted	FY2018 Adopted	\$ Change	% Change
	Other Financing Uses					
2709000	OTHER FINANCING USES	2,729,535	1,405,698	1,531,000	125,302	8.91%
	Total Other Financing Uses	2,729,535	1,405,698	1,531,000	125,302	8.91%
Total Expenditures		29,577,879	30,700,609	34,285,823	3,585,214	11.68%
Excess of Revenues over (under) Expenditures		1,673,017	550,288	-		



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2701575 COUNTY ENGINEERING SVCS

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	10.3	10.6	9.25
Part Time Positions	0	0	0
Total	10.3	10.6	9.25

Department Goals

Description	Strategic Plan Factor
Improve business processes (pursue opportunities to streamline processes, leverage automation and to promote a responsive business friendly environment).	Government Efficiency

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Provide clearer process of SPLOST funding regarding improvements, infrastructure, parks and community centers	Effective & Efficient Government

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Flood zone determinations	1018	2500	575
Sites & subdivision review	19	20	55
SPLOST projects construction (est)	\$10,000,000	\$107,000,000	\$21,000,000



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	590,249	612,256	590,083
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	127,465	95,625	92,040
512200	SOCIAL SECURITY	41,542	46,838	45,141
512400	PENSION CONTRIBUTION	143,590	110,838	106,400
512900	OPEB CONTRIBUTION	34,980	32,300	32,300
	Personnel Service Total	937,826	897,857	865,964
521200	PROFESSIONAL SERVICES	657	30,000	26,500
522200	REPAIRS & MAINTENANCE	14,749	3,600	2,800
522210	FLEET - PARTS	1,906	1,710	2,600
522220	FLEET - LABOR	4,861	2,630	3,000
522230	FLEET - OUTSOURCED SERVICE	2,791	400	1,200
522310	BUILDING & LAND RENTAL	6,910	5,740	7,000
522320	EQUIPMENT RENTALS	7,280	10,000	10,000
523200	TELEPHONE SERVICE	16,559	14,000	16,100
523210	POSTAGE	2,519	1,500	4,500
523300	ADVERTISING	11,856	15,000	14,000
523500	TRAVEL EXPENSES	26,010	36,600	29,145
523600	DUES AND FEES	3,777	2,400	2,015
523700	EDUCATION AND TRAINING	9,537	13,800	23,830
523900	OTHER PURCHASED SERVICES	-	-	-
	Purchase/Contracted Services Total	109,412	137,380	142,690
531100	GENERAL SUPPLIES	15,343	18,500	16,000
531270	GASOLINE/DIESEL	11,332	12,000	10,000
531310	CATERED MEALS	629	500	1,250
531400	BOOKS & PERIODICALS	1,546	1,729	1,040
531700	OTHER SUPPLIES	3,229	2,500	4,625
531710	UNIFORMS	1,194	1,200	1,200
	Supplies/Expenditure Total	33,274	36,429	34,115
542300	FURNITURE & FIXTURES	795	-	-
542400	COMPUTERS	3,829	10,660	31,700
542500	OTHER EQUIPMENT	3,274	32,200	8,700
	Capital Outlay Total	7,898	42,860	40,400
551110	INTERNAL SVC-COMPUTER REP	11,461	9,207	11,930
551120	REIMBURSEMENTS TO FUNDS	-	3,500	-
	Interfund/Department Service Total	11,461	12,707	11,930
Department Total		1,099,871	1,127,233	1,095,099



2702500 RECORDERS COURT

Recorders court functions under an Intergovernmental agreement with the City of Savannah for operations within the Recorder's Court of Chatham County

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	3	3	7
Part Time Positions	0	0	0
Total	3.00	3.00	7.00

No county Employees are directly assigned to this department. Employees associated are funded through other Departments within the General Fund.

Department Goals

Maintain cost structure within allocated funds per the intergovernmental agreement with the City of Savannah.

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Collaboration with City of Savannah to reduce overall court expenditures by providing joint services	Crime Rate, Efficiency of Services



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	130,793	313,340	434,834
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	12,025	11,250	98,349
512200	SOCIAL SECURITY	9,397	23,970	29,273
512400	PENSION CONTRIBUTION	43,000	28,911	59,225
512900	OPEB CONTRIBUTION	3,300	3,800	27,550
	Personnel Service Total	198,515	381,271	649,230
521100	OFFICIAL/ADMIN SERVICES	-	155,000	155,000
521200	PROFESSIONAL SERVICES	468,262	355,000	355,000
522200	REPAIRS & MAINTENANCE	-	500	500
523200	TELEPHONE SERVICE	2,505	3,000	3,000
523210	POSTAGE	-	-	-
523600	DUES AND FEES	-	30,000	30,000
523900	OTHER PURCHASED SERVICES	-	100,000	100,000
	Purchase/Contracted Services Total	470,767	643,500	643,500
531100	GENERAL SUPPLIES	-	2,000	2,000
531290	UTILITIES OTHER	5,466	-	-
531700	OTHER SUPPLIES	42	-	250
	Supplies/Expenditure Total	5,508	2,000	2,250
551100	INDIRECT COST ALLOCATION	710,000	-	-
551120	REIMBURSEMENTS TO FUNDS	-	370,797	375,000
	Interfund/Department Service Total	710,000	370,797	375,000
571000	INTERGOVERNMENTAL - SAVANNAH	-	250,000	250,000
572000	AGENCY PMTS	238,292	238,150	238,150
	Payments to Others Total	238,292	488,150	488,150
	Department Total	1,623,081	1,885,718	2,158,130



2704100 PUBLIC WORKS

Provides maintenance and repair activities in support of the unincorporated area of Chatham County's infrastructure, including roads, storm water structures, solid waste, and water and sewer.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	100	102	103
Part Time Positions	5	5	5
Total	105.00	107.00	108.00

Department Goals

Description	Strategic Plan Factor
Introduce additional safety and training classes to reduce lost time claims in an effort to obtain an accident free environment.	Efficient Government
Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Implement enhanced notification and reporting of Public service activities through cellular telephone and website applications.	Alternative method of communication



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	2,759,020	3,313,538	3,501,097
511200	TEMPORARY EMPLOYEES	7,907	75,000	74,229
511300	OVERTIME	22,292	24,000	25,000
512100	HEALTH INSURANCE	1,118,250	1,102,500	1,079,572
512200	SOCIAL SECURITY	191,562	260,875	254,738
512400	PENSION CONTRIBUTION	583,000	598,207	601,645
512900	OPEB CONTRIBUTION	381,150	372,400	372,400
	Personnel Service Total	5,063,181	5,746,520	5,908,681
522110	DISPOSAL	1,195	1,800	1,848
522200	REPAIRS & MAINTENANCE	9,620	15,000	20,000
522210	FLEET - PARTS	77,447	100,000	69,220
522220	FLEET - LABOR	199,723	198,040	185,000
522230	FLEET - OUTSOURCED SERVICE	193,183	198,790	115,600
522240	VEH REPAIRS AND MAINTENANCE	-	-	-
522320	EQUIPMENT RENTALS	7,453	8,015	9,000
523200	TELEPHONE SERVICE	7,578	8,000	8,000
523210	POSTAGE	194	800	500
523500	TRAVEL EXPENSES	6,417	9,500	10,000
523600	DUES AND FEES	1,395	3,000	3,000
523700	EDUCATION AND TRAINING	5,433	9,500	10,000
523900	OTHER PURCHASED SERVICES	391,146	670,000	583,570
	Purchase/Contracted Services Total	900,785	1,222,445	1,015,738
531100	GENERAL SUPPLIES	15,841	16,000	16,000
531270	GASOLINE/DIESEL	182,814	200,000	180,000
531290	UTILITIES OTHER	103,648	97,000	100,000
531310	CATERED MEALS	2,680	2,800	3,000
531520	DIESEL/GAS FOR RESALE	4,926	-	-
531700	OTHER SUPPLIES	176,921	183,350	215,000
531710	UNIFORMS	21,676	30,000	35,000
	Supplies/Expenditure Total	508,505	529,150	549,000
542200	VEHICLES	-	-	-
542400	COMPUTERS	-	-	-
542500	OTHER EQUIPMENT	504,354	-	-
	Capital Outlay Total	504,354	-	-
551110	INTERNAL SVC-COMPUTER REP	9,670	11,725	12,630
551120	REIMBURSEMENTS TO FUNDS	(157,149)	(600,000)	(500,000)
	Interfund/Department Service Total	(147,479)	(588,275)	(487,370)
	Department Service Total	6,829,345	6,909,840	6,986,049



2707210 BUILDING SAFETY / REGULATORY SERVICES

Receives and processes applications for occupational tax certificates, assess and collect occupational taxes. Conducts site inspections for Property Maintenance ordinance compliance. Inspects business establishments for compliance to the Occupational Tax ordinance

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	6.65	8.65	8.2
Part Time Positions	2	2	2
Total	8.65	10.65	10.2

Department Goals

Description	Strategic Plan Factor
Establish jurisdiction where all construction, land use, and businesses are compliant with State Law and local County Ordinances	Health, Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Economy, Quality of Life	To Safeguard The General Welfare Of Citizens Through The Professional Administration Of The Business License And Zoning Divisions, by annual field inspections, and timely Plan reviews for compliance.	Government Efficiency

Performance Measures

Measure	FY2016	FY2017	FY2018
Tax Certificates / Alcoholic Licenses Issued	1,941	2,000	2,000
Hazardous Substance Registrations Issued	247	250	250



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	268,185	381,853	348,639
511200	TEMPORARY EMPLOYEES	22,840	-	9,500
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	91,987	103,500	68,287
512200	SOCIAL SECURITY	20,223	29,214	24,300
512400	PENSION CONTRIBUTION	49,560	65,029	54,599
512900	OPEB CONTRIBUTION	25,250	34,960	31,160
Personnel Service Total		478,045	614,556	536,485
522110	DISPOSAL	46	100	100
522130	CUSTODIAL EXPENSE	1,235	2,000	2,000
522140	LAWN CARE EXPENSE	452	300	500
522200	REPAIRS & MAINTENANCE	721	517	517
522210	FLEET - PARTS	985	430	445
522220	FLEET - LABOR	1,790	1,020	1,020
522230	FLEET - OUTSOURCED SERVICE	739	-	700
522320	EQUIPMENT RENTALS	1,614	1,790	1,500
523200	TELEPHONE SERVICE	-	-	-
523210	POSTAGE	13,979	10,000	10,000
523300	ADVERTISING	3,473	3,425	3,425
523500	TRAVEL EXPENSES	551	500	500
523600	DUES AND FEES	325	1,100	600
523700	EDUCATION AND TRAINING	772	1,000	1,000
523900	OTHER PURCHASED SERVICES	4,925	1,500	1,500
Purchase/Contracted Services Total		31,606	23,682	23,807
531100	GENERAL SUPPLIES	5,470	5,936	5,936
531270	GASOLINE/DIESEL	4,463	5,175	5,200
531290	UTILITIES OTHER	4,608	5,000	5,000
531400	BOOKS & PERIODICALS	-	-	-
531700	OTHER SUPPLIES	3,550	-	-
Supplies/Expenditure Total		18,091	16,111	16,136
541300	BLDGS/ BLDG IMPROVEMENTS	-	-	-
542200	VEHICLES	-	40,800	-
542300	FURNITURE & FIXTURES	-	-	-
542400	COMPUTERS	-	-	-
Capital Outlay Total		-	40,800	-
551110	INTERNAL SVC-COMPUTER REP	2,610	3,946	8,380
Interfund/Department Service Total		2,610	3,946	8,380
Department Total		530,351	699,095	584,808



FY2017 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

SPECIAL SERVICE DISTRICT - GENERAL GOVERNMENT

Account Title	2016 Actual	2017 Adopted	2018 Adopted
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GENERAL GOVERNMENT

2701510 Finance	40,493	40,460	43,165
Part-time staff for False Alarm Ordinance			
2701511 Audit Contract	21,250	21,250	22,350
Funds are appropriated in this account for the annual audit. The annual audit is mandated by State Law (O.C.G.A. 36-81-7).			
2701577 Traffic Lights / Utilities	195,142	250,000	250,000
This account is used to reflect expenditures for county streetlights & traffic signal power and water service for irrigation.			
2701595 IDC - General Fund	291,000	2,000,000	2,000,000
This account is used to reflect administrative expenditures from General Fund M&O Departments that benefit Special Service District operations.			
2701595 Reimbursable expenses	301,752	700,000	350,000
Expenditures billed to outside agencies			

TOTAL GENERAL GOVERNMENT	\$ 849,637	\$3,011,710	\$ 2,665,515
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PUBLIC SAFETY

2703241 Sheriff / Peace Officer Retirement	41,010	129,470	45,000
Payments are made from this account to the Peace Officer's Annuity Benefit Fund, Sheriff's Retirement Fund and the Superior Court Clerk's Retirement Fund. Payments are based on formulas determined by the amount of fine levied or bond forfeiture.			

TOTAL PUBLIC SAFETY	\$ 41,010	\$ 129,470	\$45,000
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PUBLIC WORKS

2704321 Fell Street Pump Station Maintenance	25,135	29,000	29,000
This account appropriates funds for fell street pump maintenance in accordance with an agreement with the City of Savannah.			

TOTAL PUBLIC WORKS	\$ 25,135	\$ 29,000	\$29,000
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Account Title	2016 Actual	2017 Adopted	2018 Adopted
HOUSING & DEVELOPMENT			
2707410 Metropolitan Planning Commission	1,016,540	886,500	886,500
The Metropolitan Planning Commission continually analyzes community trends and potential problem areas. It is a function of the Commission to translate these findings into logical and workable plans to insure progressive and orderly urban growth.			
2707412 SAGIS	223,540	223,225	223,225
SAGIS, an acronym for the Savannah Area Geographic Information System, provides an entrepreneurial approach to manage geographically-based data among various government agencies, creates tools and services for those agencies and the public, provides access to the data and provides support to users to maximum system benefits. Through a public-private partnership, SAGIS not only improves government services but also enhances economic development. SAGIS has become the platform for a new era of data management, including overlays for E-911, property ownership and valuation, building and development, topographical information, subdivision platting, deed records, emergency management, elections, mosquito control, and public property maintenance.			
2707414 CORE MPO	-	90,297	69,227
TOTAL HOUSING & DEVELOPMENT	\$1,240,080	\$1,200,022	\$ 1,178,952

OTHER FINANCING USES

2709000 Transfer to Capital Improvement Fund	1,712,000	-	-
Funds that are appropriated from Special Service District Fund revenue for acquisition of items budgeted for the Capital Improvement Fund.			
2709000 Contingency	-	100,000	146,000
The Contingency Reserve is an amount set up in each annual budget to take care of unusual or unforeseen items which cannot be anticipated at the time of budget preparation. As these items come up during the year, the contingency account is reduced by transferring the required funds to the appropriate account. Thus, at the end of each fiscal year, the funds in this budget account have either been transferred to the appropriate expenditure account or have not been spent so no expenditures are reflected in the columns for the previous year's actual expenditures.			
2709000 Transfer to GF - JCA Restricted	214,529	250,000	250,000
The Jail Construction Act established a 10% surcharge on court fines to help offset the costs of jails. Funds may be used for buildings, staffing and operation of jail facilities.			
2709000 Transfer to Building Safety FD570	370,000	370,000	370,000
An account to recognize the tax subsidy from the Special Service District tax district to the Building Safety and Regulatory Services enterprise fund.			
2707340 Coastal Area Georgia Regional Development	113,352	113,353	113,353
Chatham County officially became a member of the Coastal Area Georgia Regional Development Center on July 1, 1972 having been transferred from the disbanded Georgia Southern Area Planning & Development Commission. The annual cost is based on population.			



Account Title	2016 Actual	2017 Adopted	2018 Adopted
2709000 Transfer Out to Risk Management	415,405	415,405	515,000
Risk Management activities were moved to an internal service fund in FY 2005/2006.			
2709000 Crime stoppers	17,601	53,000	-
This represents the County's portion of the program.			
2709000Contingency	-	170,000	250,000
TOTAL OTHER FINANCING USES	\$2,842,887	\$1,471,758	\$1,644,353
GRAND TOTAL NON-DEPARTMENT	\$4,998,749	\$5,841,960	\$ 5,562,820





CONSTITUTIONAL OFFICERS



1002180 CLERK OF SUPERIOR COURT

Court Operations, Real Estate, Customer Service and Records Management, Criminal Processing and Evidence and Administrative services.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	45	45	45
Part Time Positions	0	0	0
Total	45.00	45.00	45.00

Department Goals

Description	Strategic Plan Factor
Continue to increase the use of e-commerce and e-filing practices as a form of payment for filing request resulting in continued efficiencies within the department	Quality of Life
Continued implementation of the Odyssey computer software court system wide.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one county wide system.	Improve the quality of life by providing timelier, cost efficient court system.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	1,640,780	1,647,935	1,634,741
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	36,009	54,110	54,110
512100	HEALTH INSURANCE	510,740	505,125	443,301
512200	SOCIAL SECURITY	113,600	125,210	129,197
512400	PENSION CONTRIBUTION	286,825	295,460	282,165
512900	OPEB CONTRIBUTION	148,170	170,620	163,400
	Personnel Service Total	2,736,125	2,798,460	2,706,914
522200	REPAIRS & MAINTENANCE	4,690	15,000	15,200
522320	EQUIPMENT RENTALS	21,698	20,300	20,300
523200	TELEPHONE SERVICE	746	2,000	1,500
523210	POSTAGE	34,326	45,000	35,500
523220	INTERNET SERVICE	65,630	-	-
523500	TRAVEL EXPENSES	5,612	13,450	14,000
523600	DUES AND FEES	2,310	2,480	3,000
523700	EDUCATION AND TRAINING	610	3,925	4,625
523900	OTHER PURCHASED SERVICES	2,012	5,900	42,000
	Purchase/Contracted Services Total	137,633	108,055	136,125
531100	GENERAL SUPPLIES	44,088	50,345	53,470
531310	CATERED MEALS	735	-	-
531400	BOOKS & PERIODICALS	-	-	-
531700	OTHER SUPPLIES	59,247	46,529	52,100
	Supplies/Expenditure Total	104,070	96,874	105,570
542400	COMPUTERS	-	-	-
542500	OTHER EQUIPMENT	-	59,245	-
	Capital Outlay Total	-	59,245	-
551110	INTERNAL SVC-COMPUTER REP	15,990	14,796	18,190
	Interfund/Department Service Total	15,990	14,796	18,190
	Department Total	2,993,818	3,077,430	2,966,799



1002200 DISTRICT ATTORNEY

The Mission of the District Attorney's Office is to fairly, professionally and ethically prosecute persons accused of crime committed in Chatham County and to perform all other duties as directed by the Georgia Constitution and the laws of this state.

Total	FY 2016 Actual	FY2017 Adopted	FY2018 Adopted
Full Time Equivalents	76	78	81
Part Time Positions	0	0	0
Total	76.00	78.00	81.00

Department Goals

Description	Strategic Plan Factor
To expedite and successfully prosecute cases, bring justice for victims and accountability for those who commit crimes.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Reduce victim retaliation and increase life skills through Youth Intercept program	Reduce crime; provide prevention
Violent Crime Rate	End Gun Violence –reduce group and gang violence	Improve the quality of life by reducing crime
Domestic Violence Crime Rate	To establish a Family Justice Center to provide long-term support for victims and children through collaboration and coordinated services.	Reduce crime; provide services; quality of life



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	3,746,695	3,915,786	4,192,957
511200	TEMPORARY EMPLOYEES	5,246	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	741,690	753,750	840,399
512200	SOCIAL SECURITY	260,313	297,575	282,258
512400	PENSION CONTRIBUTION	708,365	731,536	732,096
512900	OPEB CONTRIBUTION	252,810	254,600	266,000
	Personnel Service Total	5,715,119	5,953,247	6,313,710
521200	PROFESSIONAL SERVICES	8,821	10,000	10,000
521300	TECHNICAL SERVICES	20,028	32,000	40,000
522200	REPAIRS & MAINTENANCE	2,884	4,000	4,000
522210	FLEET - PARTS	4,140	4,710	1,655
522220	FLEET - LABOR	5,921	5,130	5,130
522230	FLEET - OUTSOURCED SERVICE	4,010	1,740	2,500
522310	BUILDING & LAND RENTAL	7,548	8,000	8,000
522320	EQUIPMENT RENTALS	20,542	21,000	21,000
523200	TELEPHONE SERVICE	10,884	15,000	12,000
523210	POSTAGE	20,314	20,000	20,000
523300	ADVERTISING	(2,630)	8,000	6,000
523500	TRAVEL EXPENSES	35,139	55,000	55,000
523600	DUES AND FEES	117,130	156,000	108,000
523700	EDUCATION AND TRAINING	13,516	16,100	16,100
523900	OTHER PURCHASED SERVICES	8,195	2,000	2,300
	Purchase/Contracted Services Total	276,442	358,680	311,685
531100	GENERAL SUPPLIES	61,480	80,000	70,000
531270	GASOLINE/DIESEL	15,275	21,000	21,000
531310	CATERED MEALS	1,359	2,000	2,000
531400	BOOKS & PERIODICALS	26,449	35,000	55,000
531700	OTHER SUPPLIES	6,112	600	600
	Supplies/Expenditure Total	110,675	138,600	148,600
542200	VEHICLES	-	26,310	-
542300	FURNITURE & FIXTURES	-	3,150	3,150
542400	COMPUTERS	4,660	38,100	35,580
542500	OTHER EQUIPMENT	6,069	1,150	5,000
	Capital Outlay Total	10,729	68,710	43,730
551110	INTERNAL SVC-COMPUTER REP	26,780	28,070	28,070
	Interfund/Department Service Total	26,780	28,070	28,070
Department Total		6,139,745	6,547,307	6,845,795



1003300 SHERIFF

The Sheriff's office is comprised of three (3) divisions. The Court Services Division provides security for all the operating courts and judges in the Chatham County courthouse, the Pete Liakakis building, and Juvenile court. The Street Operations Division ensures fair and equal administration of law while safeguarding civil liberties and preserving public safety. The K-9 Regional Training Unit provides professionally trained and certified K-9 officers to respond at incidents from local, state, and federal agencies 24 hours a day, seven days a week.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	102	102	102
Part Time Positions	37	37	37
Total	139.00	139.00	139.00

Department Goals

Description	Strategic Plan Factor
Expand the Project Lifesaver Program that offers location services to Alzheimers, Dementia, Autistic, and Traumatic brain injury citizens that have a potential for becoming lost.	Quality of Life
Support the Chatham County Explorer Post program by: encouraging officers to volunteer with mentoring young people with desires for careers in law enforcement.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Continue the intern program for the Enforcement bureau to assist college aged youth who earn college credits while working within the Sheriff's Department.	Increase opportunities for young adults through intern programs
Quality of Life	Deploy the K-9 units to assist Chatham County schools with safe school search programs.	Project Step Forward; removing guns from street

Performance Measures

Activity	Performance Measure
Quality of Life	Increased numbers of youth participating in the Explorer program to reach a goal of 25 explorers.
Quality of Life	Assist the educational system with the reduction of illegal narcotics and weapons brought onto the school campuses through the K-9 enforcement program.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	5,113,309	5,113,762	5,600,706
511200	TEMPORARY EMPLOYEES	969,886	745,520	760,405
511300	OVERTIME	228,565	211,500	211,500
512100	HEALTH INSURANCE	1,146,867	1,136,250	1,337,075
512200	SOCIAL SECURITY	443,169	446,420	366,458
512400	PENSION CONTRIBUTION	1,251,430	1,226,856	1,351,954
512900	OPEB CONTRIBUTION	392,820	383,800	421,800
	Personnel Service Total	9,546,046	9,264,108	10,049,898
521100	OFFICIAL/ADMIN SERVICES	84,736	38,750	34,750
521200	PROFESSIONAL SERVICES	2,686	4,000	4,000
522110	DISPOSAL	-	-	-
522130	CUSTODIAL EXPENSE	-	1,000	1,000
522200	REPAIRS & MAINTENANCE	40,208	87,335	78,932
522210	FLEET - PARTS	54,013	65,000	28,200
522220	FLEET - LABOR	65,248	56,420	58,500
522230	FLEET - OUTSOURCED SERVICE	80,459	60,000	58,500
522320	EQUIPMENT RENTALS	12,716	17,400	15,000
523200	TELEPHONE SERVICE	29,027	35,400	27,000
523210	POSTAGE	6,192	7,000	5,400
523300	ADVERTISING	-	500	500
523400	PRINTING AND BINDING EXP	14,205	20,000	16,700
523500	TRAVEL EXPENSES	23,861	26,425	26,370
523600	DUES AND FEES	4,257	6,000	5,400
523700	EDUCATION AND TRAINING	9,920	13,840	13,620
523900	OTHER PURCHASED SERVICES	43,129	63,200	50,190
	Purchase/Contracted Services Total	470,656	502,270	424,062
531100	GENERAL SUPPLIES	43,214	49,000	45,500
531270	GASOLINE/DIESEL	245,096	250,000	194,750
531400	BOOKS & PERIODICALS	3,036	5,000	5,000
531600	OTHER SMALL EQUIPMENT	24,889	19,000	24,000
531700	OTHER SUPPLIES	148,426	178,500	87,707
531710	UNIFORMS	1,033	-	57,300
	Supplies/Expenditure Total	465,694	501,500	414,257
542400	COMPUTERS	2,891	5,000	10,000
542500	OTHER EQUIPMENT	67,879	54,060	-
	Capital Outlay Total	70,770	59,060	10,000
551110	INTERNAL SVC-COMPUTER REP	38,430	70,031	75,810
551120	REIMBURSEMENTS TO FUNDS	(61,656)	-	-
	Interfund/Department Service Total	(23,226)	70,031	75,810
Department Total		10,529,941	10,396,969	10,974,027



1003326 DETENTION CENTER

The Corrections Division provides a secure, safe and sanitary environment for staff, detainees and the public while providing for the care, custody and control of legally incarcerated detainees within the facility.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	477	477	479
Part Time Positions	12	12	12
Total	489.00	489.00	491.00

Department Goals

Description	Strategic Plan Factor
Enhance the cadet program - college adults seeking a degree in Criminal Justice to work in part time uniformed positions.	Economy
Expand the Work Release Program by collaborating with speciality courts and child support to help satisfy the financial demands of the courts.	Economy
Autism and special needs training for staff to include crisis intervention training (CIT) to enable better interaction/response to affected individuals.	Health & Welfare

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Per Capita Income	Seek additional employers and training programs for use within the work release program.	Increase network of employers
Quality of Life	Implement "scared straight" program for at risk youth.	Police activity programs

Performance Measures

Activity	Performance Measure
Quality of Life	Staff 50% of the Explorer advisory committee with volunteers from the detention center.
Quality of Life	The Work Release Program will provide reports and statistics on an monthly and annual basis to executive management.



	Account Title	2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	16,702,914	19,780,052	19,939,467
511200	TEMPORARY EMPLOYEES	374,507	484,520	477,854
511300	OVERTIME	2,558,188	1,000,000	1,000,000
512100	HEALTH INSURANCE	5,363,030	5,287,500	4,782,978
512200	SOCIAL SECURITY	1,379,466	1,474,815	1,500,448
512400	PENSION CONTRIBUTION	4,477,258	4,474,963	5,060,805
512900	OPEB CONTRIBUTION	1,827,970	1,786,000	1,827,800
	Personnel Service Total	32,683,333	34,287,850	34,589,352
521100	OFFICIAL/ADMIN SERVICES	47,836	62,500	63,945
521200	PROFESSIONAL SERVICES	468,289	-	57,000
521206	INMATE MEDICAL	5,052,777	6,585,000	7,183,070
522110	DISPOSAL	43,142	47,200	63,900
522200	REPAIRS & MAINTENANCE	764,421	921,020	1,036,125
522210	FLEET - PARTS	18,298	23,470	15,000
522220	FLEET - LABOR	25,636	17,450	21,000
522230	FLEET - OUTSOURCED SERVICE	30,660	20,000	26,000
522310	BUILDING & LAND RENTAL	38,749	39,000	-
522320	EQUIPMENT RENTALS	42,075	40,550	40,549
523200	TELEPHONE SERVICE	32,921	26,000	28,500
523210	POSTAGE	728	1,000	1,000
523300	ADVERTISING	4,007	1,000	8,000
523400	PRINTING AND BINDING EXP	6,676	12,000	13,000
523500	TRAVEL EXPENSES	113,873	115,960	85,542
523600	DUES AND FEES	6,793	6,000	7,040
523700	EDUCATION AND TRAINING	21,615	22,000	30,220
523900	OTHER PURCHASED SERVICES	153,083	146,990	194,731
	Purchase/Contracted Services Total	6,871,576	8,087,140	8,874,622
531100	GENERAL SUPPLIES	19,147	12,000	52,700
531270	GASOLINE/DIESEL	91,663	100,000	99,000
531290	UTILITIES OTHER	1,382,772	1,620,000	1,586,800
531320	INMATE MEALS	1,621,941	1,660,900	1,600,000
531400	BOOKS & PERIODICALS	1,197	3,500	3,500
531600	OTHER SMALL EQUIPMENT	52,163	45,000	41,000
531700	OTHER SUPPLIES	108,520	113,600	132,117
531710	UNIFORMS	142,590	145,000	171,000
531720	WAREHOUSE SUPPLIES	734,048	785,790	826,500
	Supplies/Expenditure Total	4,154,041	4,485,790	4,512,617
542400	COMPUTERS	-	-	4,000
542500	OTHER EQUIPMENT	103,557	86,725	86,910
	Capital Outlay Total	103,557	86,725	90,910
551110	INTERNAL SVC-COMPUTER REP	54,450	60,500	75,810



Account Title		2016 Actual	2017 Adopted	2018 Adopted
551120	REIMBURSEMENTS TO FUNDS	(41,694)	-	-
	Interfund/Department Service Total	12,756	60,500	75,810
	Department Total	43,825,263	47,008,005	48,143,311



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1003700 CORONER

Principal duty of this office is to inquire by inquest into the cause of death which there is reason to suppose is not due to natural causes. Autopsies are completed by State of Georgia appointed pathologists at the request of the Coroner.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	1	1	1
Total	3.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
It is the mission and goal of the Chatham County Coroner's Office to provide professional and efficient investigations into all deaths within our jurisdiction, as required by Georgia law, O.C.G.A.: 45-16	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health	To effectively determine cause and manner of death, affix responsibility and to protect public health and safety, while working in cooperation with police jurisdictions.	Health & Safety

Performance Measures

Measure	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Death certificates	700	720	740
Autopsies	280	301	310
Body pickups	400	401	420



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	148,767	165,240	166,654
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	151	500	-
512100	HEALTH INSURANCE	36,575	33,750	33,952
512200	SOCIAL SECURITY	10,699	12,641	11,718
512400	PENSION CONTRIBUTION	16,455	16,308	16,309
512900	OPEB CONTRIBUTION	6,600	11,400	7,600
	Personnel Service Total	219,247	239,839	236,233
521100	OFFICIAL/ADMIN SERVICES	79,002	66,000	80,000
522110	DISPOSAL	-	-	-
522200	REPAIRS & MAINTENANCE	1,717	2,500	2,000
522210	FLEET - PARTS	-	140	82
522220	FLEET - LABOR	-	170	215
522230	FLEET - OUTSOURCED SERVICE	-	-	-
522310	BUILDING & LAND RENTAL	8,635	9,600	9,600
523200	TELEPHONE SERVICE	10,032	10,000	10,100
523210	POSTAGE	24	300	100
523400	PRINTING AND BINDING EXP	-	100	-
523500	TRAVEL EXPENSES	2,269	3,000	3,000
523600	DUES AND FEES	375	400	400
523700	EDUCATION AND TRAINING	720	3,000	1,000
523900	OTHER PURCHASED SERVICES	423	500	500
	Purchase/Contracted Services Total	103,195	95,710	106,997
531100	GENERAL SUPPLIES	1,976	4,000	4,000
531270	GASOLINE/DIESEL	133	500	200
531290	UTILITIES OTHER	465	100	2,500
	Supplies/Expenditure Total	2,574	4,600	6,700
542300	FURNITURE & FIXTURES	-	-	-
	Capital Outlay Total	-	-	-
551110	INTERNAL SVC-COMPUTER REP	650	1,096	1,290
	Interfund/Department Service Total	650	1,096	1,290
573000	PMTS TO OTHERS	-	-	-
	Payments to Others Total	-	-	-
	Department Total	325,666	341,245	351,220



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STATE BOARD/OFFICES



1001400 BOARD OF ELECTIONS

The Board of Elections of Chatham County functions as the superintendent of elections and conducts primaries and elections in accordance with State law. The Board performs all services and functions necessary to support the election process. The Board establishes boundaries for voting precincts, secures facilities to serve as polling locations for these precincts, recruits, selects, hires, trains and assigns personnel to serve as poll officials. The Board also conducts qualification for candidates, develops ballots for elections, acquires, maintains, prepares and delivers equipment used to conduct elections, publicizes notices as required by law and maintains elections records.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	5	5	5
Total	9.00	9.00	9.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> • Conduct all county, municipal and special elections along with other called referendums • Program voting tabulators and memory cards for voting system and maintain equipment • Secure 100 polling places / order and ready supplies / arrange for delivery and pickup of all equipment & supplies • Secure 700-800 people to staff polls and train poll workers and support staff • Certify elections results to Secretary of State • Maintain maps of precinct lines; including all County and Legislative boundaries • Maintain and provide records and information for public use 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	To administer the various aspects of the elections process	To administer the various aspects of the elections process to include qualifying candidates; creating ballots; recruiting, hiring, training, and assigning poll works; preparing elections equipment, preparing elections materials, and maintaining ethics in government in the government election process.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	239,592	237,010	232,986
511200	TEMPORARY EMPLOYEES	94,185	73,520	73,520
511300	OVERTIME	13,609	10,000	10,000
512100	HEALTH INSURANCE	48,100	45,000	31,793
512200	SOCIAL SECURITY	25,314	24,525	24,280
512400	PENSION CONTRIBUTION	40,531	38,125	37,470
512900	OPEB CONTRIBUTION	13,200	15,200	15,200
Personnel Service Total		474,531	443,380	425,249
522140	LAWN CARE EXPENSE	2,259	1,600	1,600
522200	REPAIRS & MAINTENANCE	28,815	100,000	121,100
522210	FLEET - PARTS	-	250	734
522220	FLEET - LABOR	-	310	350
522230	FLEET - OUTSOURCED SERVICE	-	1,400	-
522320	EQUIPMENT RENTALS	8,475	8,000	8,000
523200	TELEPHONE SERVICE	839	500	500
523210	POSTAGE	8,334	7,000	7,000
523300	ADVERTISING	645	1,200	1,200
523400	PRINTING AND BINDING EXP	1,601	600	600
523500	TRAVEL EXPENSES	9,377	11,900	11,900
523600	DUES AND FEES	-	270	270
523700	EDUCATION AND TRAINING	5,033	5,500	5,500
523800	LICENSES	361,143	394,470	150,000
523900	OTHER PURCHASED SERVICES	70,756	62,020	65,080
Purchase/Contracted Services Total		497,276	595,020	373,834
531100	GENERAL SUPPLIES	5,090	7,500	7,500
531270	GASOLINE/DIESEL	103	175	250
531400	BOOKS & PERIODICALS	409	300	300
531700	OTHER SUPPLIES	16,268	30,000	30,000
Supplies/Expenditure Total		21,869	37,975	38,050
551110	INTERNAL SVC-COMPUTER REP	1,460	2,303	3,830
Interfund/Department Service Total		1,460	2,303	3,830
573000	PMTS TO OTHERS	40,570	50,000	50,000
Payments To Other Total		40,570	50,000	50,000
DEPARTMENT TOTAL		1,035,706	1,128,678	890,963



1001401 VOTER REGISTRATION

The Chatham County Board of Registrars provides quality customer service to all Chatham County citizens on matters pertaining to voter registration, absentee voting and maintenance of all voter records in accordance with federal and state election laws and requirements. The Board maintains high standards of integrity for the electoral process.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	8	8	8
Part Time Positions	13	13	13
Total	21.00	21.00	21.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Provide the public with information on voter registration applications, absentee ballots and advance voting Compliance with legislative changes to election laws Further develop the use of strategic planning on voting 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Register the citizens to vote; allow voters to cast their ballot.	To register the citizens to vote; voter registration drives; and to provide identification for voting purpose only. Also, absentee voting, advance voting

Performance Measures

Measure	FY 2016 Actual	FY2017 Adopted	FY2018 Adopted
Number of new registrations processed	12,000	17,000	19,000
Change of Address Requests processed	15,000	28,000	32,000
Number of people registered	157,000	189,000	191,000
Number of voter registration sites	9	9	9
Number of advance voting sites	5	5	5



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	311,926	307,345	424,889
511200	TEMPORARY EMPLOYEES	109,905	123,875	-
511300	OVERTIME	27,072	25,000	25,000
512100	HEALTH INSURANCE	96,200	90,000	61,672
512200	SOCIAL SECURITY	32,559	33,140	31,522
512400	PENSION CONTRIBUTION	58,465	55,575	52,485
512900	OPEB CONTRIBUTION	26,400	30,400	30,400
Personnel Service Total		662,527	665,335	625,968
521100	OFFICIAL/ADMIN SERVICES	-	-	243
521200	PROFESSIONAL SERVICES	694	820	820
522140	LAWN CARE EXPENSE	-	-	2,500
522200	REPAIRS & MAINTENANCE	11,141	9,000	11,000
523200	TELEPHONE SERVICE	-	-	1,785
523210	POSTAGE	32,941	75,000	65,000
523300	ADVERTISING	50	500	500
523500	TRAVEL EXPENSES	1,261	3,500	6,000
523600	DUES AND FEES	140	200	400
523700	EDUCATION AND TRAINING	3,325	2,200	6,000
523800	LICENSES	4,200	40,000	20,000
Purchase/Contracted Services Total		53,752	131,220	114,248
531100	GENERAL SUPPLIES	8,936	19,000	20,000
531400	BOOKS & PERIODICALS	1,436	1,200	1,200
531700	OTHER SUPPLIES	298	1,000	1,000
Supplies/Expenditure Total		10,670	21,200	22,200
542500	OTHER EQUIPMENT	-	-	8,750
Capital Outlay Total		-	-	8,750
551110	INTERNAL SVC-COMPUTER REP	5,370	5,261	8,470
Interfund/Department Service Total		5,370	5,261	8,470
DEPARTMENT TOTAL		732,319	823,016	779,636



1001545 TAX COMMISSIONER

The Tax Commissioner is responsible for the billing and collection of current and delinquent Ad Valorem Taxes due the State, Board of Education, Transit Authority, the County and Special Service District on Real & Personal Property, Mobile Homes, Street Lighting Fees, Public Utility Taxes and Timber Taxes. Disbursement of collections are made every two weeks to the County and Board of Education. All other disbursements are made on a monthly basis; the billing and collection of Ad Valorem Taxes due the State, Board of Education, Transit Authority and municipalities at the time of vehicle registration and subsequent annual renewal of registration. Disbursement of these taxes are also made periodically to the proper taxing authority as prescribed by State Law; Vehicle and Mobile Home Title Applications, Vehicle License Plate Transfer Applications, replacement Title and License Plate Applications; Delinquent Property Tax Sales and Judicial in Rem Tax Foreclosures.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	76	76	76
Part Time Positions	1	2	2
Total	77.00	78.00	78.00

Department Goals

Description	Strategic Plan Factor
Continue to bill and collect current and delinquent ad valorem taxes due the State, Board of Education, Transit Authority, County and Special Service District on real and personal property.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Provide courteous and efficient customer service to clients of Chatham County through implementation of interdepartmental software.	Government Efficiency

Performance Measures

Measure	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Property tax – billed vs collected	97%	96.00% est.	97%
Real Property Prior Years	6,724,534	7,600,000	7,600,000
Real property revenue - GF	95,267,534	100,347,174	105,870,671
Title Ad valorem Tax	4,791,492	4,700,000	4,900,000



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	2,393,381	2,739,833	2,770,862
511200	TEMPORARY EMPLOYEES	10,530	-	-
511300	OVERTIME	52,025	60,000	60,000
512100	HEALTH INSURANCE	877,825	867,700	732,228
512200	SOCIAL SECURITY	165,715	209,062	238,654
512400	PENSION CONTRIBUTION	445,382	476,210	515,953
512900	OPEB CONTRIBUTION	240,900	292,100	292,100
Personnel Service Total		4,185,758	4,644,905	4,609,797
521100	OFFICIAL/ADMIN SERVICES	219,240	311,000	311,000
522110	DISPOSAL	2,949	3,000	3,000
522140	LAWN CARE EXPENSE	5,455	12,000	12,000
522200	REPAIRS & MAINTENANCE	20,076	25,000	25,000
522210	FLEET - PARTS	84	-	80
522220	FLEET - LABOR	599	570	220
522230	FLEET - OUTSOURCED SERVICE	34	240	240
522310	BUILDING & LAND RENTAL	31,317	38,500	38,500
522320	EQUIPMENT RENTALS	27,338	36,000	36,000
523200	TELEPHONE SERVICE	17,013	11,130	11,130
523210	POSTAGE	221,794	237,000	237,000
523300	ADVERTISING	47,935	130,000	130,000
523500	TRAVEL EXPENSES	7,133	13,500	13,500
523600	DUES AND FEES	1,350	1,350	1,350
523700	EDUCATION AND TRAINING	4,064	-	-
Purchase/Contracted Services Total		606,381	819,290	819,020
531100	GENERAL SUPPLIES	71,713	100,000	100,000
531270	GASOLINE/DIESEL	392	500	500
531290	UTILITIES OTHER	36,438	36,000	36,000
531400	BOOKS & PERIODICALS	901	1,500	1,500
531700	OTHER SUPPLIES	3,360	7,000	7,000
Supplies/Expenditure Total		112,804	145,000	145,000
551110	INTERNAL SVC-COMPUTER REP	23,850	31,235	21,290
Interfund/Department Service Total		23,850	31,235	21,290
DEPARTMENT TOTAL		4,928,793	5,640,430	5,595,107



1001550 TAX ASSESSOR

The Chatham County Board of Assessors compiles and submits a timely annual Tax digest for all real property, personal property, and Commercial/industrial property in Chatham County in accordance with Georgia law.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	66	66	64
Part Time Positions	5	5	5
Total	71.00	71.00	69.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Annual 2018 Digest Production Annual Roll Back Rate Calculations Annual Non-Homesteaded Mobile Home Digest Production Receive DOR Approval of the 2017 Digest Continue Working Toward the Conversion to the Tyler IASWorld CAMA Software Streamline Intake of Various Documents by Promoting the Use of Electronic and Digital Media to Support the County's Green Initiative. Increase Cross Training for Enhancing Customer Service Skills 	Government Efficiency

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Value property in accordance with the Official Code of Georgia	Economy

PERFORMANCE MEASURES

Measure	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Parcels of Real Property	114,900	115,500	118,500
Personal Property & Non-homestead Mobile Homes	25,400	26,000	26,750
Audits/Reviews Conducted	36,400	14,500	15,000
Board of Equalization Appeals/ Arbitration	3,500	5,500	5,800
Superior Court Appeals	100	350	300
Sales Verifications	9,900	10,500	12,000
Exemption Applications	5,500	4,500	5,000
Real Property Reviews	38,100	43,500	43,500



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	2,873,007	3,104,151	3,168,778
512100	HEALTH INSURANCE	793,650	720,000	773,602
512200	SOCIAL SECURITY	197,147	237,470	242,412
512400	PENSION CONTRIBUTION	531,855	537,398	577,669
512900	OPEB CONTRIBUTION	217,800	243,200	243,200
Personnel Service Total		4,613,458	4,842,219	5,005,661
521100	OFFICIAL/ADMIN SERVICES	-	22,000	15,000
521300	TECHNICAL SERVICES	143,168	155,000	158,000
522200	REPAIRS & MAINTENANCE	2,082	3,000	3,000
522210	FLEET - PARTS	4,608	4,400	4,500
522220	FLEET - LABOR	12,732	13,200	10,000
522230	FLEET - OUTSOURCED SERVICE	4,415	6,600	4,000
522310	BUILDING & LAND RENTAL	14,110	16,620	16,620
522320	EQUIPMENT RENTALS	5,276	9,000	9,000
523200	TELEPHONE SERVICE	2,737	3,000	5,000
523210	POSTAGE	60,788	90,000	65,000
523500	TRAVEL EXPENSES	70,093	77,000	75,000
523600	DUES AND FEES	6,349	7,200	7,200
523700	EDUCATION AND TRAINING	21,397	25,000	25,000
Purchase/Contracted Services Total		347,754	432,020	397,320
531100	GENERAL SUPPLIES	48,899	45,000	45,000
531270	GASOLINE/DIESEL	10,088	11,000	11,000
531400	BOOKS & PERIODICALS	4,271	5,500	5,500
531700	OTHER SUPPLIES	3,047	8,000	4,500
Supplies/Expenditure Total		66,305	69,500	66,000
551110	INTERNAL SVC-COMPUTER REP	21,330	24,331	22,330
Interfund/Department Service Total		21,330	24,331	22,330
DEPARTMENT TOTAL		5,048,847	5,368,070	5,491,311



1001551 BOARD OF EQUALIZATION

The Board of Equalization, appointed by the Grand Jury, is the body charged by law with hearing and determining appeals from assessments and denials of homestead exemptions made by the Board of Assessors as provided by O.C.G.A. Section 48-5-311.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	0	0	1
Part Time Positions	6	6	4
Total	6.00	6.00	5.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Solicit and attract well qualified persons to be considered for the Board of Equalization membership by the Chatham County Grand Jury. Provide high quality customer service and well trained staff willing to work part-time all season. Improve and increase the use of technology in the daily operations of the BOE. 	Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	Conduct hearings over assessed value of real and personal property	Per capita income

Performance Measures

Measure	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Appeals Scheduled	5,289	5,032	5500
Appeals settled, dismissed or withdrawn	1,815	1,569	1,300
Decisions Rendered	3,474	3,463	3400
Appeal of Board Decisions to Superior Court	147	156	200
Board Members Training Hours	420	692	488



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	48,683	98,750	91,514
512100	HEALTH INSURANCE	5,167	1,125	15,400
512200	SOCIAL SECURITY	3,690	7,555	9,113
512400	PENSION CONTRIBUTION	5,689	1,321	5,564
512900	OPEB CONTRIBUTION	1,424	380	4,180
Personnel Service Total		64,653	109,131	125,771
521100	OFFICIAL/ADMIN SERVICES	36,324	57,130	57,130
522110	DISPOSAL	228	200	200
522130	CUSTODIAL EXPENSE	1,083	2,000	2,000
522140	LAWN CARE EXPENSE	2,259	1,500	2,500
522200	REPAIRS & MAINTENANCE	2,181	1,500	3,500
522320	EQUIPMENT RENTALS	1,882	2,170	2,170
523200	TELEPHONE SERVICE	(7)	-	-
523210	POSTAGE	12,926	30,000	22,500
523500	TRAVEL EXPENSES	-	3,250	9,500
523700	EDUCATION AND TRAINING	5,070	7,535	7,535
523900	OTHER PURCHASED SERVICES	347	350	350
Purchase/Contracted Services Total		62,293	105,635	107,385
531100	GENERAL SUPPLIES	3,474	3,300	3,300
531290	UTILITIES OTHER	870	1,000	1,000
531310	CATERED MEALS	855	1,500	1,500
531700	OTHER SUPPLIES	1,230	1,200	2,200
Supplies/Expenditure Total		6,429	7,000	8,000
551110	INTERNAL SVC-COMPUTER REP	1,310	-	1,050
Interfund/Department Service Total		1,310	-	1,050
DEPARTMENT TOTAL		134,685	221,766	242,206



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JUDICIAL



1002100 SUPERIOR COURT ADMINISTRATOR

The Office of the Court Administrator assists the Judges with the non-judicial and administrative activities of the court. The office oversees criminal case management/scheduling, jury services, court reporting, interpreter services, a Drug Court, a Mental Health Court, and a Veterans Court. The Court Administrator and staff function within general management areas rather than specific legal areas.

The Court Administrator's office administers the court reporting and interpreter needs for Superior and State Court in compliance with State and Federal laws and the Supreme Court of Georgia.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	38	39	39
Part Time Positions	2	1	1
Total	40.00	40.00	40.00

Department Goals

Description	Strategic Plan Factor
To fairly and impartially administer justice and resolve disputes brought before the court in civil, domestic and criminal felony matters, including appeals from lower courts and certain administrative boards.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Continue to review process and procedure and implement efficiencies.	Improve the quality of life by providing an efficient court system in a cost effective manner.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	2,254,122	2,332,475	2,427,989
511200	TEMPORARY EMPLOYEES	4,940	10,000	9,600
511300	OVERTIME	-	9,832	7,080
512100	HEALTH INSURANCE	410,780	405,000	443,798
512200	SOCIAL SECURITY	154,673	177,022	187,017
512400	PENSION CONTRIBUTION	406,825	412,347	439,867
512900	OPEB CONTRIBUTION	140,020	136,800	140,600
Personnel Service Total		3,371,359	3,483,476	3,655,951
521200	PROFESSIONAL SERVICES	87,021	155,000	132,800
522200	REPAIRS & MAINTENANCE	1,631	1,500	1,000
522310	BUILDING & LAND RENTAL	3,056	6,000	4,000
522320	EQUIPMENT RENTALS	17,142	20,000	20,017
523200	TELEPHONE SERVICE	3,339	5,000	5,000
523210	POSTAGE	17,078	11,000	19,000
523500	TRAVEL EXPENSES	13,842	35,950	35,900
523600	DUES AND FEES	4,172	8,400	8,520
523700	EDUCATION AND TRAINING	3,396	9,900	11,700
523900	OTHER PURCHASED SERVICES	1,305	9,000	4,500
Purchase/Contracted Services Total		151,981	261,750	242,437
531100	GENERAL SUPPLIES	42,074	40,000	40,000
531290	UTILITIES OTHER	-	-	-
531400	BOOKS & PERIODICALS	18,251	25,000	25,000
531700	OTHER SUPPLIES	101	1,500	-
531710	UNIFORMS	-	-	-
Supplies/Expenditure Total		60,426	66,500	65,000
541300	BLDGS/ BLDG IMPROVEMENTS	-	-	-
542300	FURNITURE & FIXTURES	1,837	-	-
542500	OTHER EQUIPMENT	-	7,000	11,400
Capital Outlay Total		1,837	7,000	11,400
551110	INTERNAL SVC-COMPUTER REP	14,980	17,098	16,570
551120	REIMBURSEMENTS TO FUNDS	-	-	-
Interfund/Department Service Total		14,980	17,098	16,570
Department Total		3,600,583	3,835,824	3,991,358



1002120 ALTERNATIVE DISPUTE RESOLUTION

Under the direction of the Board of Trustees and with the assistance of departmental staff, this program reviews civil and domestic cases filed in the courts to determine which cases can be diverted into an Alternative Dispute Resolution Program. The department prepares, disseminates and tracks all alternative dispute orders.

Department personnel may mediate cases; attend court sessions and other meetings at the judge's request. The purpose of the department is to provide the citizens of Chatham County with the opportunity to resolve their disputes before trial with the aid of a trained and registered mediator. The goal of the program in providing this service to the parties is to resolve their dispute faster equitably and with less expense, emotionally and fiscally, than would be required by trial.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Department Goals

Description	Strategic Plan Factor
Provide high-quality financial information to the Board of Trustees for ADR, Board of Commissioners, County Management, and the public sector for analysis and decision-making purposes.	Economy
Automate processes within limits of existing software and continually seek to secure a more efficient means to enhance the ADR program.	Economy
Develop strategic planning and forecasting models that analyze the cost effect of trends, programs and positions over multiple years for the mediation process.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Below Poverty Level	Streamline Indigent appointments	Provide legal services in a timelier, cost efficient manner.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	85,406	64,900	50,000
512100	HEALTH INSURANCE	12,025	12,000	26,859
512200	SOCIAL SECURITY	5,997	4,965	3,825
512400	PENSION CONTRIBUTION	11,765	11,700	9,116
512900	OPEB CONTRIBUTION	3,300	3,300	3,800
Personnel Service Total		118,492	96,865	93,600
522200	REPAIRS & MAINTENANCE	109	1,000	200
522320	EQUIPMENT RENTALS	1,674	2,000	2,000
523200	TELEPHONE SERVICE	720	400	300
523210	POSTAGE	-	-	200
523500	TRAVEL EXPENSES	1,524	2,000	1,500
523600	DUES AND FEES	-	300	-
523700	EDUCATION AND TRAINING	-	2,000	-
523900	OTHER PURCHASED SERVICES	125	-	-
Purchase/Contracted Services Total		4,152	7,700	4,200
531100	GENERAL SUPPLIES	1,350	1,000	1,000
531400	BOOKS & PERIODICALS	-	100	-
531700	OTHER SUPPLIES	-	500	500
Supplies/Expenditure Total		1,350	1,600	1,500
542400	COMPUTERS	-	2,000	-
Capital Outlay Total		-	2,000	-
551110	INTERNAL SVC-COMPUTER REP	650	658	490
Interfund/Department Service Total		650	658	490
DEPARTMENT TOTAL		124,645	108,823	99,790



1002300 STATE COURT - JUDGES

The judges of the State Court of Chatham County preside over all civil and criminal cases properly filed with the Court. The Judiciary handles criminal misdemeanor cases either by acceptance of pleas, bench trials before the Court or by jury trials depending on the request of the defendant. State Court judges also preside over all civil cases filed in State Court. The Court has concurrent jurisdiction with the Superior Courts with the exception of equity, land and domestic relations. Additionally, the State Court serves as the appellate court for the Magistrate Court of Chatham County and hears all such cases on a de nova basis.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	10.00	10.00	10.00

Department Goals

Description	Strategic Plan Factor
Provide fair and impartial judicial oversight of all cases handled within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant successful completion of all requirements of the court ordered programs.	reduce crime; provide prevention



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	952,845	1,080,873	1,086,717
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	120,250	112,500	111,964
512200	SOCIAL SECURITY	57,905	82,690	67,217
512400	PENSION CONTRIBUTION	221,039	228,638	230,337
512900	OPEB CONTRIBUTION	33,000	38,000	38,000
	Personnel Service Total	1,385,039	1,542,701	1,534,235
521100	OFFICIAL/ADMIN SERVICES	37,365	51,110	48,420
522200	REPAIRS & MAINTENANCE	761	-	1,000
522320	EQUIPMENT RENTALS	4,694	5,604	7,200
523210	POSTAGE	4,553	5,000	5,000
523500	TRAVEL EXPENSES	7,876	6,936	10,552
523600	DUES AND FEES	3,676	2,921	3,525
523700	EDUCATION AND TRAINING	855	2,880	3,740
523900	OTHER PURCHASED SERVICES	-	-	-
	Purchase/Contracted Services Total	59,780	74,451	79,437
531100	GENERAL SUPPLIES	5,238	6,770	6,770
531310	CATERED MEALS	-	-	-
531400	BOOKS & PERIODICALS	15,742	12,000	12,000
531700	OTHER SUPPLIES	198	1,000	-
	Supplies/Expenditure Total	21,178	19,770	18,770
542300	FURNITURE & FIXTURES	-	17,700	7,440
542500	OTHER EQUIPMENT	6,093	-	7,164
	Capital Outlay Total	6,093	17,700	14,604
551110	INTERNAL SVC-COMPUTER REP	5,210	4,275	5,190
	Interfund/Department Service Total	5,210	4,275	5,190
	Department Total	1,477,300	1,658,897	1,652,236



1002310 STATE COURT - CLERK

The State Court Clerk of Court maintains complete and permanent records of all civil and criminal actions filed with the Clerk. The Clerk's Office keeps all records up to date and available to attorneys and the public for review and examination as provided by law. The Clerk's Office provides case management services to the Judges of State Court. The Clerk's Office also receives and distributes funds paid into the Court's registry in the form of escrow and restitution. The Clerk is responsible for receiving and distributing funds paid the Court in the form of fines and fees.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	20	20	20
Part Time Positions	0	0	0
Total	20.00	20.00	20.00

Department Goals

Description	Strategic Plan Factor
Exercises administrative control over the other functions of the court	Quality of Life
Implement Odyssey software system	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one county wide system.	Improve the quality of life by providing timelier, cost efficient court system.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	733,413	784,190	820,861
511200	TEMPORARY EMPLOYEES	6,047	-	-
511300	OVERTIME	1,472	4,324	-
512100	HEALTH INSURANCE	240,500	225,000	242,839
512200	SOCIAL SECURITY	49,275	60,330	62,796
512400	PENSION CONTRIBUTION	144,720	141,340	148,227
512900	OPEB CONTRIBUTION	66,000	76,000	79,800
Personnel Service Total		1,241,428	1,291,184	1,354,523
521100	OFFICIAL/ADMIN SERVICES	-	-	-
522200	REPAIRS & MAINTENANCE	802	2,500	2,500
522320	EQUIPMENT RENTALS	4,748	5,638	5,038
523200	TELEPHONE SERVICE	596	750	750
523210	POSTAGE	24,100	26,270	25,000
523220	INTERNET SERVICE	87	-	-
523300	ADVERTISING	4,150	4,500	4,500
523500	TRAVEL EXPENSES	1,094	2,266	2,155
523600	DUES AND FEES	1,600	1,650	1,850
523700	EDUCATION AND TRAINING	-	1,200	1,500
523900	OTHER PURCHASED SERVICES	175	68,300	68,300
Purchase/Contracted Services Total		37,352	113,074	111,593
531100	GENERAL SUPPLIES	27,620	32,420	32,420
531400	BOOKS & PERIODICALS	-	500	850
Supplies/Expenditure Total		27,620	32,920	33,270
542500	OTHER EQUIPMENT	32,945	10,000	14,500
Capital Outlay Total		32,945	10,000	14,500
551110	INTERNAL SVC-COMPUTER REP	7,290	6,906	8,600
Interfund/Department Service Total		7,290	6,906	8,600
Department Total		1,346,634	1,454,084	1,522,486



1002320 STATE COURT - DUI COURT

The Savannah - Chatham County DUI Court began as a pilot project in 2003. The program was initially sponsored by National Highway Traffic Safety Administration, the Governor's Office of Highway Safety and the Georgia Administrative Office of the Courts. This unique program has evolved into a collaborative effort of the State Court and the City of Savannah and Chatham County governments. The program requires coordinated support from the Court, a defense attorney, District Attorney's office, PRIDE Probation and the Recovery Place of Savannah, Inc. The basic ingredients are intense supervision, treatment and "carrot and stick" motivators. DUI Court participants receive needed services from local social service agencies. The program's goal is to reduce the number of DUI offenders and enhance public safety for our community.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	3	3	3
Part Time Positions	0	0	0
Total	3.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
Provide administrative oversight of DUI Court program in Chatham County Courts	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant's successful completion of all requirements of the court ordered program.	Reduce crime; provide prevention



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	135,499	143,980	145,062
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	1,140	-
512100	HEALTH INSURANCE	36,080	33,750	25,737
512200	SOCIAL SECURITY	9,674	11,110	11,097
512400	PENSION CONTRIBUTION	26,090	26,060	26,254
512900	OPEB CONTRIBUTION	9,900	11,400	11,400
	Personnel Service Total	217,243	227,440	219,550
521100	OFFICIAL/ADMIN SERVICES	27,721	28,180	29,350
523200	TELEPHONE SERVICE	600	750	744
523500	TRAVEL EXPENSES	978	3,040	2,552
523600	DUES AND FEES	500	700	695
523700	EDUCATION AND TRAINING	-	600	1,200
	Purchase/Contracted Services Total	29,800	33,270	34,541
531100	GENERAL SUPPLIES	2,562	2,500	2,500
531310	CATERED MEALS	-	500	500
531700	OTHER SUPPLIES	245	-	-
	Supplies/Expenditure Total	2,807	3,000	3,000
551110	INTERNAL SVC-COMPUTER REP	1,630	-	610
	Interfund/Department Service Total	1,630	-	610
	Department Total	251,479	263,710	257,701



1002400 MAGISTRATE COURT

Receive, process and procure all civil and criminal filings, pleadings, exhibits, court proceedings and monies paid into the registry of the court in order to carry out the powers vested in the Magistrate Court by the Constitution of the State of Georgia.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	18	18	18
Part Time Positions	1	1	1
Total	19.00	19.00	19.00

Department Goals

Description	Strategic Plan Factor
Strive to make the Court the most user friendly and accessible Court by launching a successful unified case management system	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into a unified case management system.	Improve the quality of life by providing timelier, cost efficient court system.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	920,668	928,240	957,921
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	216,450	180,000	165,262
512200	SOCIAL SECURITY	60,415	71,020	61,765
512400	PENSION CONTRIBUTION	166,070	163,020	165,116
512900	OPEB CONTRIBUTION	59,400	60,800	68,400
	Personnel Service Total	1,423,003	1,403,080	1,418,464
521100	OFFICIAL/ADMIN SERVICES	8,250	6,900	6,500
522200	REPAIRS & MAINTENANCE	217	1,500	1,000
522320	EQUIPMENT RENTALS	5,874	5,800	6,500
523200	TELEPHONE SERVICE	3,220	2,300	2,300
523210	POSTAGE	11,377	12,500	10,500
523500	TRAVEL EXPENSES	4,908	3,000	3,000
523600	DUES AND FEES	2,158	1,250	1,500
523700	EDUCATION AND TRAINING	1,575	1,300	1,300
	Purchase/Contracted Services Total	37,580	34,550	32,600
531100	GENERAL SUPPLIES	25,299	30,200	30,000
531400	BOOKS & PERIODICALS	5,693	4,800	6,200
531710	UNIFORMS	-	-	-
	Supplies/Expenditure Total	30,993	35,000	36,200
542300	FURNITURE & FIXTURES	-	500	1,000
542400	COMPUTERS	-	-	-
	Capital Outlay Total	-	500	1,000
551110	INTERNAL SVC-COMPUTER REP	6,510	5,919	5,240
	Interfund/Department Service Total	6,510	5,919	5,240
	Department Total	1,498,085	1,479,049	1,493,504



1002450 PROBATE COURT

Because the population of Chatham County exceeds 100,000, the Probate Court is a Court with expanded jurisdiction. This gives our Court the right to hold jury trials and the right of appeal to the Supreme Court and the Court of Appeals. The Judge is also permitted to hear Declaratory Judgements and approve the appointment of trustees. Pursuant to O.C.G.A. § 15-9-36 the Chief Clerk of the Probate Court has the authority to hold hearings and issued Orders in the same manner as the Judge, with the exception of contested matters.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	9	9	9
Part Time Positions	0	0	0
Total	9.00	9.00	9.00

Department Goals

Description	Strategic Plan Factor
<p>One hundred percent compliance to state timeline standards for concealed weapon permits and fee disbursements.</p> <p>Institute enhanced file/pleadings tracking system.</p> <p>Reduce wait times for customers and improve financial controls by consolidating cashiering functions to one position and redefining work flow processes.</p>	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into a unified case management system.	Improve the quality of life by providing timelier, cost efficient court system.



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	486,112	524,780	561,760
511200	TEMPORARY EMPLOYEES	50,346	67,530	55,000
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	95,700	101,250	134,242
512200	SOCIAL SECURITY	36,945	43,060	41,502
512400	PENSION CONTRIBUTION	95,650	95,400	101,527
512900	OPEB CONTRIBUTION	29,700	34,200	38,000
	Personnel Service Total	794,452	866,220	932,031
521100	OFFICIAL/ADMIN SERVICES	539	-	1,000
522200	REPAIRS & MAINTENANCE	217	600	5,000
522310	BUILDING & LAND RENTAL	-	-	-
522320	EQUIPMENT RENTALS	4,401	4,000	5,000
523200	TELEPHONE SERVICE	-	600	600
523210	POSTAGE	10,888	10,000	10,000
523300	ADVERTISING	-	450	450
523400	PRINTING AND BINDING EXP	6,109	500	6,000
523500	TRAVEL EXPENSES	665	3,000	4,000
523600	DUES AND FEES	1,046	2,050	2,800
523700	EDUCATION AND TRAINING	820	2,500	4,000
523900	OTHER PURCHASED SERVICES	-	270	-
	Purchase/Contracted Services Total	24,685	23,970	38,850
531100	GENERAL SUPPLIES	60,156	56,472	40,000
531400	BOOKS & PERIODICALS	2,119	1,500	1,500
531700	OTHER SUPPLIES	877	1,500	1,500
	Supplies/Expenditure Total	63,151	59,472	43,000
542500	OTHER EQUIPMENT	-	-	6,000
	Capital Outlay Total	-	-	6,000
551110	INTERNAL SVC-COMPUTER REP	3,500	3,946	4,810
551120	REIMBURSEMENTS TO FUNDS	-	-	-
	Interfund/Department Service Total	3,500	3,946	4,810
	Department Total	885,789	953,608	1,024,691



1002600 JUVENILE COURT

Considering the best interest of children, the mission of the Chatham County Juvenile Court is to protect the children and citizens of Chatham County in matters brought before the Court, with an emphasis on providing rehabilitation to children, and restoration to families. Our 2016-2017 base budget and new items will provide the funds necessary to accomplish this goal.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	52	54	56
Part Time Positions	0	0	0
Total	52.00	54.00	56.00

Department Goals

Description	Strategic Plan Factor
To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Economy
To provide more case diversion opportunities for low level offenders.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Unemployment	Expand job training programs and employment opportunities.	Provide a better trained and work ready applicant
Engaging Students	Reduce the number of youth performing below grade level.	Encourage lifelong learning



	Account Title	2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	3,010,046	3,039,370	3,091,162
511200	TEMPORARY EMPLOYEES	14,459	-	-
511300	OVERTIME	16,349	-	-
512100	HEALTH INSURANCE	648,427	631,500	677,576
512200	SOCIAL SECURITY	206,143	232,520	235,257
512400	PENSION CONTRIBUTION	555,954	577,230	574,786
512900	OPEB CONTRIBUTION	177,946	211,800	211,800
	Personnel Service Total	4,629,325	4,692,420	4,790,581
521100	OFFICIAL/ADMIN SERVICES	31,570	30,000	30,000
521200	PROFESSIONAL SERVICES	457,124	391,000	548,000
522110	DISPOSAL	1,445	1,400	2,000
522140	LAWN CARE EXPENSE	-	-	6,700
522200	REPAIRS & MAINTENANCE	52,721	59,000	60,421
522210	FLEET - PARTS	750	1,500	650
522220	FLEET - LABOR	1,629	3,200	2,500
522230	FLEET - OUTSOURCED SERVICE	3,801	-	500
522320	EQUIPMENT RENTALS	16,405	19,000	18,908
523200	TELEPHONE SERVICE	24,729	29,000	29,000
523210	POSTAGE	7,170	6,500	8,500
523300	ADVERTISING	15	100	100
523400	PRINTING AND BINDING EXP	4,209	6,000	5,000
523500	TRAVEL EXPENSES	25,537	44,030	44,000
523600	DUES AND FEES	6,490	5,500	6,500
523700	EDUCATION AND TRAINING	5,485	15,430	15,430
523900	OTHER PURCHASED SERVICES	109,066	117,000	92,400
	Purchase/Contracted Services Total	748,144	728,660	870,609
531100	GENERAL SUPPLIES	31,205	29,000	29,000
531270	GASOLINE/DIESEL	6,105	7,000	6,000
531290	UTILITIES OTHER	111,851	120,000	120,000
531310	CATERED MEALS	2,733	4,000	3,500
531400	BOOKS & PERIODICALS	3,450	5,000	4,000
531700	OTHER SUPPLIES	5,424	2,800	2,500
531710	UNIFORMS	1,500	1,400	1,400
	Supplies/Expenditure Total	162,269	169,200	166,400
542200	VEHICLES	21,615	22,000	-
542400	COMPUTERS	3,989	3,000	6,000
	Capital Outlay Total	25,604	25,000	6,000
551110	INTERNAL SVC-COMPUTER REP	22,910	28,053	28,300
551120	REIMBURSEMENTS TO FUNDS	(17,370)	-	-
	Interfund/Department Service Total	5,540	28,053	28,300
	Department Total	5,570,882	5,643,333	5,861,890



1002750 LAW LIBRARY

Provides materials and services to meet the informational and educational needs of the citizens of Chatham County. Funded 100% by court fees.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Department Goals

Description	Strategic Plan Factor
To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Maintain the library with the latest updates of both electronic and published legal resources.	Encourage lifelong learning



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	69,545	69,850	71,496
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	22,200	22,500	27,753
512200	SOCIAL SECURITY	4,518	5,310	5,469
512400	PENSION CONTRIBUTION	12,590	12,435	12,807
512900	OPEB CONTRIBUTION	6,600	7,600	7,600
	Personnel Service Total	115,454	117,695	125,125
531100	GENERAL SUPPLIES	-	2,100	1,100
531700	OTHER SUPPLIES	4	6,400	-
	Supplies/Expenditure Total	4	8,500	1,100
542300	FURNITURE & FIXTURES	-	2,700	-
542400	COMPUTERS	-	1,000	-
	Capital Outlay Total	-	3,700	-
551110	INTERNAL SVC-COMPUTER REP	240	658	1,000
	Interfund/Department Service Total	240	658	1,000
	Department Total	115,698	130,553	127,225



1002800 PUBLIC DEFENDER

The Public Defender's Office provides legal defense of indigent persons charged with felony crimes in Chatham County.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	12	9	9
Part Time Positions	0	0	0
Total	12.00	9.00	9.00

Department Goals

Description	Strategic Plan Factor
Provide high quality legal services to indigent persons charged with felony offenses and juveniles charged with delinquent acts.	Quality of Life
Work with the District Attorney's Office and Judges to develop Pretrial Intervention Program and enhance Major Crimes Division.	
Expand use of Accountability Courts to supervise defendants with unique physical, mental and sociological issues to reduce recidivism and jail cost.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Provide representation to indigent persons charged with felony offense(s) and provide support services to indigent persons, particularly those involved in one of Chatham county's accountability courts and/or with mental and/or physical limitations. Provide administrative and support services to lawyers and investigators representing indigent persons.	Provide a community resource for County residents



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	156,696	182,141	161,610
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	36,075	33,750	20,193
512200	SOCIAL SECURITY	11,327	13,934	12,361
512400	PENSION CONTRIBUTION	18,868	33,204	13,967
512900	OPEB CONTRIBUTION	9,900	34,200	7,600
Personnel Service Total		232,866	297,229	215,731
521200	PROFESSIONAL SERVICES	42,175	-	24,500
521300	TECHNICAL SERVICES	18,876	15,000	12,000
522110	DISPOSAL	43	500	-
522130	CUSTODIAL EXPENSE	-	3,500	-
522200	REPAIRS & MAINTENANCE	1,785	2,000	1,000
522210	FLEET - PARTS	1,263	3,000	950
522220	FLEET - LABOR	1,641	2,190	1,500
522230	FLEET - OUTSOURCED SERVICE	1,370	2,000	650
522320	EQUIPMENT RENTALS	15,995	24,563	16,000
523200	TELEPHONE SERVICE	3,357	5,000	2,500
523210	POSTAGE	4,649	7,000	3,500
523400	PRINTING AND BINDING EXP	375	1,580	790
523500	TRAVEL EXPENSES	3,539	4,000	2,500
523600	DUES AND FEES	7,583	7,000	7,000
523700	EDUCATION AND TRAINING	2,963	5,000	4,000
523900	OTHER PURCHASED SERVICES	1,467	3,200	1,500
Purchase/Contracted Services Total		107,080	85,533	78,390
531100	GENERAL SUPPLIES	19,022	27,225	21,000
531270	GASOLINE/DIESEL	6,412	7,500	7,000
531290	UTILITIES OTHER	-	5,000	-
531310	CATERED MEALS	1,660	2,500	2,500
531400	BOOKS & PERIODICALS	9,318	6,000	10,000
531700	OTHER SUPPLIES	21	500	-
Supplies/Expenditure Total		36,433	48,725	40,500
551110	INTERNAL SVC-COMPUTER REP	2,040	9,207	9,340
Interfund/Department Service Total		2,040	9,207	9,340
572000	AGENCY PMTS	2,290,262	2,341,368	2,402,926
Payments to Others Total		2,290,262	2,341,368	2,402,926
Department Total		2,668,682	2,782,062	2,746,887



1002820 INDIGENT DEFENSE UNIT

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each citizen whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost efficient manner.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	0	4	12
Part Time Positions	0	0	0
Total	0.00	4.00	12.00

Department Goals

Description	Strategic Plan Factor
Increase the number of misdemeanor cases entering into the diversion program to allow more first time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record.	Quality of Life
Transition from the current misdemeanor voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Recorder's and State Courts to function more effectively and efficiently.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner.	Government efficiency



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	121,846	456,212	476,014
511200	TEMPORARY EMPLOYEES	-	-	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	48,100	109,688	146,827
512200	SOCIAL SECURITY	8,236	36,304	36,415
512400	PENSION CONTRIBUTION	31,100	74,580	87,276
512900	OPEB CONTRIBUTION	13,200	37,060	41,800
	Personnel Service Total	222,482	713,844	788,332
521200	PROFESSIONAL SERVICES	1,099,925	300,000	500,000
522200	REPAIRS & MAINTENANCE	109	1,500	1,000
522320	EQUIPMENT RENTALS	1,625	2,500	7,500
523200	TELEPHONE SERVICE	1,020	2,000	1,000
523210	POSTAGE	4,727	3,000	1,500
523500	TRAVEL EXPENSES	-	3,500	3,500
523600	DUES AND FEES	5,308	16,000	3,000
523700	EDUCATION AND TRAINING	-	1,500	3,000
523900	OTHER PURCHASED SERVICES	15,903	430,000	430,000
	Purchase/Contracted Services Total	1,128,617	760,000	950,500
531100	GENERAL SUPPLIES	4,730	5,000	5,000
531270	GASOLINE/DIESEL	-	2,500	1,500
531310	CATERED MEALS	-	1,200	800
531700	OTHER SUPPLIES	-	500	500
	Supplies/Expenditure Total	4,730	9,200	7,800
542200	VEHICLES	-	-	-
542400	COMPUTERS	-	20,600	-
	Capital Outlay Total	-	20,600	-
551110	INTERNAL SVC-COMPUTER REP	-	1,316	1,400
	Interfund/Department Service Total	-	1,316	1,400
Department Total		1,355,830	1,504,960	1,748,032



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SPECIAL REVENUE FUNDS

These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

Listing of Special Revenue Funds contained herein:

- **Confiscated Fund** - This fund accounts for the funds generated from participation in drug related cases.
- **Sheriff Confiscated Fund** - This fund accounts for funds received by the Sheriff from seized asset sales.
- **Street Lighting Fund** - This fund accounts for the special assessments levied for street lighting services.
- **Emergency Telephone System** - This fund accounts for the funds generated for telephone subscriber surcharges for operation of the emergency 911 system. The surcharge is \$1.50 per month per exchange access facility (telephone), for each cellular telephone and for Voice over Internet Protocol service. The system is administered by the City of Savannah as part of an intergovernmental agreement.
- **Restricted Court Fees** - This fund accounts for legally restricted court fine and fee collections for victim witness fees, drug surcharge fees, and juvenile court supervision. This fund also account for activities of the State's DUI Court.
- **Inmate Welfare Fund** - This fund accounts for the operation of the inmate jail commissary.
- **Multiple Grant Fund** – this fund accounts for miscellaneous grants accounted for in separate project accounts.
- **Child Support Enforcement Fund** - This fund accounts for funds received and expended for the cost associated with the collection and distribution of child support payments received and/or recovered.
- **Hotel\Motel Tax Fund** – this fund accounts for hotel/motel tax collections and related disbursements to be accounted for in a separate special revenue fund.
- **Land Disturbing Activities Ordinance Fund** - This fund accounts for the funds generated under the Land Disturbance Activities Ordinance.
- **Land Bank Fund** - This fund accounts for funds generated from the sale of surplus land and expenditures incurred to prepare County properties for transfer or for sale; to maintain properties and to remove dilapidated structures.



SPECIAL REVENUE FUNDS

FUND 210 - CONFISCATED FUNDS

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Fines & Fees	390,549	130,000	290,000
Total Revenue	\$390,549	\$ 130,000	\$ 290,000
Expenditures			
Public Safety	421,054	130,000	290,000
Total Expenditure	\$421,054	\$130,000	\$290,000

FUND 211 - SHERIFF CONFISCATED FUND

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Fines & Fees	271,374	50,000	50,000
Total Revenue	\$271,374	\$50,000	\$50,000
Expenditures			
Public Safety	200,523	50,000	50,000
Total Expenditure	\$200,523	\$50,000	\$50,000

FUND 214 - STREET LIGHTING FUND

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Charge for Service	583,074	600,000	800,000
Total Revenue	\$583,074	\$600,000	\$800,000
Expenditures			
Public Works	549,411	600,000	800,000
Total Expenditure	\$549,411	\$600,000	\$800,000

FUND 215 - E911 SERVICE

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Fines & Fees	2,728,786	3,454,000	3,450,000
Transfers In	-		
Total Revenue	\$ 2,728,786	\$ 3,454,000	\$ 3,450,000
Expenditures			
Public Safety	2,836,738	3,454,000	3,450,000
Total Expenditure	\$ 2,836,738	\$ 3,454,000	\$ 3,450,000



FUND 217 - RESTRICTED COURT FEES

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Fines & Fees	769,136	471,100	491,600
Transfers In	-	-	-
Total Revenue	\$769,136	\$471,100	\$491,600
Expenditures			
Public Safety	454,276	471,100	491,600
Total Expenditure	\$454,276	\$471,100	\$491,600

FUND 218 - INMATE WELFARE FUND

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Charge for Service	1,315,311	1,200,000	1,200,000
Total Revenue	\$ 1,315,311	\$ 1,200,000	\$ 1,200,000
Expenditures			
Public Safety	916,365	1,200,000	1,200,000
Total Expenditure	\$916,365	\$ 1,200,000	\$ 1,200,000

FUND 251 - CHILD SUPPORT ENFORCEMENT

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Intergovernmental	2,757,349	2,970,845	2,923,968
Transfers In	181,452		
Total Revenue	\$ 2,938,801	\$ 2,970,845	\$ 2,923,968
Expenditures			
Judiciary	2,938,801	2,970,845	2,923,968
Total Expenditure	\$ 2,938,801	\$ 2,970,845	\$ 2,923,968

FUND 275 - HOTEL/MOTEL FUND

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Other Taxes	1,654,424	1,550,000	1,550,000
Total Revenue	\$ 1,654,424	\$ 1,550,000	\$ 1,550,000
Expenditures			
Payments to Others	827,212	775,000	775,000
Transfer out to SSD	827,212	775,000	775,000
Total Expenditure	\$ 1,654,424	\$ 1,550,000	\$ 1,550,000



FUND 290 - LAND DISTURBING ACTIVITY

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Fees	500,846	100,000	508,825
Other Revenue	3,832	7,000	10,000
Total Revenue	\$504,678	\$107,000	\$518,825
Expenditures			
Housing/ Development	448,739	491,316	518,825
Total Expenditure	\$448,739	\$491,316	\$518,825

FUND 291 - LAND BANK AUTHORITY

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Other Revenue	442,435	1,000	30,780
Total Revenue	\$442,435	\$1,000	\$30,780
Expenditures			
Housing/ Development	1,000	31,000	30,780
Total Expenditure	\$1,000	\$ 31,000	\$ 30,780





CAPITAL PROJECT FUNDS

Capital Project Funds account for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). Funding sources include general obligation bond proceeds, Special Purpose Local Option Sales Tax (SPLOST) funds, revenue bond proceeds, and other unrestricted local funds, usually because of an operating transfer from the General or SSD Funds.

In general, the County defines capital assets as items with an individual cost of \$25,000 or more and an estimated useful life more than five years. The threshold for infrastructure assets is an individual cost of \$50,000.

Inclusion of a project / capital item for funding through a capital project fund is dependent upon the nature of the fund involved. For example, legislative requirements vary among what is allowed in each sales tax fund. The Sales Tax I Fund is only for road projects. The Sales Tax II Fund expanded to include drainage projects and various capital facilities. Sales Tax III included roads, facilities, drainage, and municipality distributions. The Sales Tax IV Fund included all the above as well as distributions to non-profit organizations. The CIP Fund represents general project needs of the County and identifies an individual cost of \$25,000 with at least a five-year life-span for capital project inclusion.



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SPECIAL PURPOSE LOCAL OPTION SALES TAX – FUND 320
SALES TAX I - PERIOD 1985 THROUGH 1993

The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not to exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes.

Chatham County held a referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989. The actual revenues collected under this referendum were \$92.2 million.

Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for another four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. The revenues received from this special purpose sales tax levy in combination with state funding will be used to construct roads, streets and bridges in Chatham County. The projected expenditures to be funded from the imposition of the special purpose sales and use tax is estimated at \$232.6 million, additional matching funding will be provided from the State of Georgia Department of Transportation

REVENUE SUMMARY				
REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
Other Taxes	179,313,000	203,151,656	-	-
Intergovernmental	-	20,984,781	-	-
Investment Income	-	68,824,385	-	-
Other Revenue	-	4,952,393	-	-
Other Financing Sources	-	202,707	-	-
Fund Balance	-	-	11,119,976	10,591,043
TOTAL REVENUES	179,313,000	298,115,922	11,119,976	10,591,043

EXPENDITURE SUMMARY					
PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
5001	Administrative Annex Entry Road	-	407,744	-	Completed
5002	Airport Road and Bridge	-	385,193	-	Completed
5003	Area Beautification	-	517,435	-	Completed
5004	Bay Street Viaduct	300,000	886,674	-	Completed
5005	Bourne Avenue/Relocation	437,000	4,332,608	-	Completed
5006	Brampton Road	958,000	51,055	-	Completed
5007	Bryan Woods Road	500,000	53,684	-	Completed
5008	Chatham Prky: Garrard to US 17	4,899,000	3,659,714	-	Completed
5009	Chatham Parkway: US 17 / US 80	3,400,000	3,445,334	-	Completed
5010	Crossroads Parkway	-	2,652,823	-	Completed
5011	Deptford Cul-De-Sac	-	122,315	-	Completed



5012	Eli Whitney Blvd	-	1,186	-	Completed
5013	Gateway Beautification	-	125,000	-	Completed
5014	Gulfstream Road @ SR 21	-	131,349	-	Completed
5015	Henderson Blvd II	-	285,275	-	Completed
5016	Henderson Blvd.	-	916,292	-	Completed
5017	Interchange: I95 at Airport	-	2,551	-	Completed
5018	Interchange: Southwest Bypass	900,000	7,362	-	Completed
5019	Interchange: Tallmadge Bridge	2,800,000	16,277,433	-	Completed
5020	Interchange: US 80 - Islands Exp.	3,000,000	11,373,236	-	Completed
5021	Interchange: US 80 – J. Mercer	3,400,000	151,991	-	Completed
5022	Jimmy DeLoach Parkway	12,200,000	17,706,114	-	Completed
5023	Jimmy DeLoach/I-95	-	160,074	-	Completed
5024	Johnny Mercer: Bryan Woods	1,533,000	1,599,066	-	Completed
5025	Johnny Mercer: Bryan Woods	-	480,614	-	Completed
5026	Mall Blvd Widening	-	244,098	-	Completed
5027	Montgomery Cross Road	7,803,000	8,159,670	-	Completed
5028	Pooler Bypass - US 80 to I-95	2,000,000	5,237,787	-	Completed
5029	President Street: Randolph- 80	2,250,000	1,236,334	-	Completed
5030	Richardson Creek Bridge	40,000	5,100	-	Completed
5031	Riverview Drive	-	38,284	-	Completed
5032	Robert McCorkle Bike Trail	-	327,435	-	Completed
5033	Skidaway Widening: Victory- 5 Pt	-	1,872,241	-	Completed
5034	Southwest Bypass	15,750,000	30,049,467	963,503	913,552
5036	SR 307 (US 17 TO I-16)	-	217,623	-	Completed
5037	Stagecoach Road	-	2,000	-	Completed
5038	Staley Avenue Overpass	1,500,000	3,546,381	-	Completed
5039	State Route 21: I-95 - County Line	40,000	41,911	-	Completed
5040	Stephenson: Abercorn - Waters	770,000	6,129,578	-	Completed
5041	Tax Map Conversion	-	383,538	-	Completed
5042	Triplett Park Entrance Road	-	254,263	-	Completed
5043	Truman Parkway I	4,642,000	17,191,783	-	Completed
5044	Truman Parkway II	2,794,000	10,383,000	-	Completed
5045	Truman Parkway III	8,652,000	14,255,293	-	300,000
5046	Truman Parkway IV	2,500,000	10,429,948	-	Completed
5047	Truman Parkway V	10,500,000	23,396,580	-	Completed
5048	TSM Abercorn: DeRenne-Victory	-	200,000	-	Completed
5049	TSM Skidaway: Ferguson-Victory	4,320,000	8,050,000	6,501,946	5,349,388
5050	TSM Waters: Stephenson -	-	3,308,886	-	Completed
5051	US 17 Enhancement	-	7,995	-	Completed
5052	US 17N: Brampton Rd	680,000	736,216	-	Completed
5053	US 17S: Dean Forest - I-516	3,815,000	5,686,022	-	Completed
5054	US 17/Buckhalter Intersection	-	19,100	-	Completed
5055	US 17/SR 204 Intersection	-	205,554	-	Completed
5056	US 17: Abercorn - Dean Forest	2,000,000	1,295,168	-	Completed
5057	US 17: GPA Entrance	50,000	30	-	Completed
5058	US 17: Ogeechee River- Abercorn	1,400,000	1,828,801	-	Completed
5059	US 80 Whitemarsh Island Road	-	20,000	-	Completed
5060	US 80: Bloomingdale - Cty Line	1,323,000	154,287	-	Completed
5061	US 80: Chatham Parkway to I-95	4,712,000	2,689,555	-	Completed
5062	US 80: Garden City	-	268,157	-	Completed
5063	US 80: I-516 to Victory	4,800,000	669,692	-	Completed
5064	US 80: J Mercer/Bryan woods	105,000	57,871	-	Completed
5065	US 80: Pooler	250,000	1,422,666	-	Completed



5066	US 80: Pooler - Bloomingdale	2,005,000	1,029,946	-	Completed
5067	Waters Avenue: Montgomery	1,050,000	2,887,972	-	Completed
5068	Wheaton Street: Bee - Liberty	4,330,000	4,419,851	-	Completed
5069	White Bluff: DeRenne - Abercorn	1,100,000	1,150,752	-	Completed
5070	White Bluff: Montgomery Windsor	4,503,000	5,501,660	-	Completed
5071	Whitemarsh Island Road	-	479,292	-	Completed
5082	Whitefield Avenue	-	3,487,964	-	Completed
5500	Various County Roads	8,254,519	20,400,000	1,933,127	3,068,282
5704	Faye Rd Bridge	-	1,474,081	-	Completed
5705	Hunt Road Bridge	-	1,460,434	-	Completed
5706	Walthour Rd Bridge	-	193,291	-	Completed
5707	Skidaway Rd Culvert	-	22,336	677,664	Completed
5820	Distribution to Municipalities I	1,050,000	1,050,000	-	Completed
5821	Distribution to Municipalities II	10,676,000	10,676,000	-	Completed
5901	Right of Way Consultants	-	6,997,826	-	Completed
5903	Administrative Expenditures	-	3,737,619	-	Completed
5921	Transfer to M&O - Indirect Costs	-	3,829,707	79,240	123,797
5922	Transfer to SSD	-	2,623,628	-	Completed
5923	Transfer to CDBG	-	33,388	-	Completed
5950	Reserve - Roads, Streets, Bridges	29,321,481	62,264	234,600	62,264
8904	Admin Expenditures - Direct	-	843,475	729,896	773,760
TOTAL EXPENDITURES		179,313,000	298,115,922	11,119,976	10,591,043



SPECIAL PURPOSE LOCAL OPTION SALES TAX – FUND 321
SALES TAX II – PERIOD 1993 THROUGH 1998

On May 7, 1993, the Board approved a Resolution to extend the Special Purpose One Percent Sales and Use Tax. The referendum held on June 15, 1993 approved the passage of this sales and use tax extension. The collection period was for five years effective October 1, 1993 through September 30, 1998 (cash receipt December 31, 1993 through November 30, 1998).

The summary below represents the appropriation of funds from the estimated tax proceeds of \$142.5 million over the five years:

Project Description	Project Amount
Roads, streets and bridge projects	57,100,000
Local Roads – Distribution	12,028,000
Recreation, Cultural and Historical Facilities	16,794,000
Replace Main Library	5,000,000
Juvenile Justice Center	5,000,000
Drainage Projects	9,300,000
Thunderbolt Town Center – County Contribution	225,000
Georgia Maritime and Trade Center	37,000,000
TOTAL	142,447,000

On September 19, 1995, a referendum was held and voters approved a Special One Percent Sales Tax for the raising of not more than \$20,848,000 for a period of time not to exceed two calendar quarters, but no later than September 30, 1998 for completion of the following projects:

Project Description	Project Amount
Georgia Maritime and Trade Center	15,000,000
Recreation and Historical Facilities	5,848,000
TOTAL	20,848,000

REVENUE SUMMARY				
REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
Other Taxes	142,447,000	175,063,252	-	-
Intergovernmental	-	10,350,724	-	-
Investment Income	-	22,553,549	-	-
Other Revenue	-	1,329,005	-	-
Other Financing Sources	-	24,896,456	-	-
Fund Balance	-	-	4,375,055	3,117,617
TOTAL REVENUES	142,447,000	234,192,986	4,375,055	3,117,617



EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
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ROADS, STREETS & BRIDGES - County-wide projects

5072	Hutchinson Island Intersection		15,522,567	-	Completed
5073	Middleground Road		8,563,262	-	Completed
5074	White Bluff Road		783,301	-	Completed
5075	SR 21 Int./Jimmy DeLoach Pwy. Ext.		9,624,495	-	Completed
5047	Truman Parkway V		1,083,725	-	Completed
5077	Science Drive		1,261,695	-	Completed
5078	Pooler Bypass Phase II		2,407,245	-	Completed
5079	Jimmy DeLoach Phase II	-	3,534,648	2,543,575	72,982
5080	Pooler Parkway Hwy 80		1,449,194	-	Completed
5081	Pooler Parkway I-16		539,897	-	Completed
5082	Whitefield Avenue Widening	-	3,581,844	786	Completed
5049	Skidaway TSM (Intersection/Safety)		-	-	Completed
5117	Abercorn/Tibet Intersection		-	-	Completed
5083	Bay Street TSM		1,973,719	-	Completed
5090	Bay Street Widening		3,500,000	-	Completed
5084	Diamond Causeway Widening		688,670	-	Completed
5085	U. S. 80 Bryan Wood to Bull River		169,089	-	Completed
5086	U. S. 80 Bull River to Lazaretto		-	-	Completed
5087	Abercorn Safety Project	-	618,411	59,863	Completed
5088	Gulfstream Entrance Area		50,125	-	Completed
5089	SR 30 Intersection Improvements		-	-	Completed
5091	Bonny Bridge Intersection		256,437	-	Completed
5092	SR 204 Intersection at Henderson		-	-	Completed
5100	Jimmy DeLoach Pkwy Ext.		-	-	Completed
5901	Right of Way Consultant	-	1,550,000	436,663	228,979
5903	Administrative Expenditures - Roads		2,140,865	242,298	231,629
5950	Reserve For Roads, Streets, Bridges	57,100,000	17,576	316,789	17,576
TOTAL ROADS, STREETS & BRIDGES		57,100,000	59,316,765	3,599,974	551,166

LOCAL ROADS-DISTRIBUTION

5801	Bloomington Roads	274,582	274,582	-	Completed
5802	Garden City Roads	449,057	449,057	-	Completed
5803	Pooler Roads	301,755	301,755	-	Completed
5804	Port Wentworth Roads	346,088	346,088	-	Completed
5805	Savannah Roads	5,691,151	5,691,151	-	Completed
5807	Tybee Island Roads	322,491	322,491	-	Completed
5809	Vernonburg Roads	18,592	18,592	-	Completed
TOTAL LOCAL ROADS-DISTRIBUTION		7,403,716	7,403,716	-	-

CHATHAM COUNTY UNINCORPORATED ROADS

5572	Miscellaneous		59,044	-	Completed
5617	King George Blvd		830,142	-	Completed
5618	McWhorter Drive		164,566	-	Completed
5620	Stagecoach Road		228,993	-	Completed
5621	Dolan Drive		378,240	-	Completed
5623	Central Ave (East)/Smith Dr.		642,551	-	Completed
5624	Humane Society Road		152,107	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
5625	President Street		1,232,316	-	Completed
5626	Bamboo Farm & Coastal Gardens		204,803	-	Completed
5627	Bond Ave/Heather St/Betran		1,471,826	-	Completed
5951	Unincorporated Roads	4,624,284	-	-	Completed
TOTAL UNINCORPORATED ROADS		4,624,284	5,364,588	-	-
TOTAL ROADS, STREETS & BRIDGES		69,128,000	72,085,069	3,599,974	551,166
OTHER CAPITAL - Recreation, Cultural & Historical Facilities					
6001	Pier/Pavilion	2,500,000	2,844,746	200,000	200,000
6002	Olympic Pool	2,000,000	5,012,469	-	76,813
6003	Weight Center	200,000	397,258	-	Completed
6004	Civil Rights Museum	1,000,000	2,447,080	-	Completed
6005	Lucas Theatre	1,000,000	1,700,000	-	Completed
6006	Telfair	1,000,000	1,000,000	-	Completed
6007	Band shell	700,000	-	-	Completed
6008	Band shell (Portable)	285,000	218,416	-	Completed
6009	May Street YMCA	750,000	1,178,535	-	Completed
6010	Frank Callen	450,000	700,000	-	Completed
6011	Pennsylvania Center	250,000	584,538	-	Completed
6012	Hudson Hill Center	125,000	256,970	-	Completed
6013	Woodville Center	125,000	259,097	-	Completed
6014	Memorial Stadium	95,000	232,142	-	Completed
7001	Triplett Park	1,050,000	2,573,366	-	Completed
7002	Soccer Complex	1,500,000	2,947,362	-	Completed
7003	Track & Field	1,000,000	1,062,980	-	Completed
7004	Battlefield Park	915,000	915,000	-	Completed
7005	No Wake Project	48,000	158,085	-	Completed
7006	Truman Linear Park	300,000	259,112	-	Completed
7007	Runaway Park	518,000	919,290	-	Completed
7008	East Board Park	483,000	835,552	-	Completed
6015	Community Centers Furniture		37,178	-	Completed
6016	Whitemarsh Island Community		345,082	-	Completed
6017	Aquatic Center/Soccer Parking Lot		116,272	-	Completed
6018	Band shell Project		787,500	-	Completed
6019	Parks Renovation Program		38,861	-	Completed
6020	Charles Brooks Park Renovation		84,810	-	Completed
6061	Concord Soccer Field		240,249	-	Completed
7009	Beach Project	500,000	494,980	-	Completed
7010	Jaycee Park Tennis courts-		13,581	-	Completed
7011	Inclusive Confidence Course		39,500	-	Completed
7012	Wilmington Island Community Park		81,513	-	Completed
7013	Sallie Mood Corridor Parking Lot		176,479	-	Completed
7014	Tatemville Park		543,326	-	Completed
7015	Tremont Park		40,000	-	Completed
7016	Youth Football	-	300,000	300,000	255,155
TOTAL - OTHER CAPITAL - Rec, Cultural & Hist.		16,794,000	29,841,329	500,000	531,968
DRAINAGE					
8001	LaRoche Ave Drainage		7,375	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
8002	Woodridge Canal		55,215	-	Completed
8003	Central Avenue Drainage		5,910	-	Completed
8004	Hall Bros Property Drainage		62,115	-	Completed
8005	Grove point Road Drainage		213,220	-	Completed
8006	Middle landings Road Drainage		3,500	-	Completed
8007	Golden Isles Drainage		100,430	-	Completed
8008	Burnside Island Drainage		511,571	-	Completed
8009	Ogeechee Farms Drainage		114,364	-	Completed
8010	Wilmington Island Drainage		235,010	-	Completed
8011	Whitemarsh Island @ Penrose		12,625	-	Completed
8012	Whitefield Ave @ Summit Drainage		331,870	-	Completed
8013	Ferguson Ave. Drainage		682,414	-	Completed
8014	Norwood Ave Drainage		11,912	-	Completed
8015	Windfield Subdivision Drainage		32,601	-	Completed
8016	Fawcett Canal Drainage		1,075,459	-	Completed
8017	Placentia Canal		21,701	-	Completed
8801	Bloomingdale Drainage	284,444	284,444	-	Completed
8802	Garden City Drainage	928,106	928,106	-	Completed
8803	Pooler Drainage	557,740	557,740	-	Completed
8804	Port Wentworth Drainage	502,505	502,505	-	Completed
8805	City of Savannah Drainage	3,000,000	3,000,000	-	Completed
8806	Thunderbolt Drainage	353,332	353,332	-	Completed
8807	Tybee Drainage	355,962	355,962	-	Completed
8809	Vernonburg Drainage	17,911	17,911	-	Completed
8951	Unincorporated Drainage	3,300,000	-	-	Completed
TOTAL DRAINAGE		9,300,000	9,477,292	-	-
OTHER					
5921	Transfer to M&O - Indirect Costs		7,203,517	275,081	134,483
5922	Transfer to SSD		637,040	-	Completed
5999	Reserve for Other Projects		-	-	Completed
6021	Library	5,000,000	7,880,894	-	Completed
6022	Juvenile Justice Center	5,000,000	4,765,983	-	Completed
6023	Thunderbolt Complex	225,000	225,000	-	Completed
6024	Trade Center	37,000,000	85,867,098	-	1,900,000
6025	Administrative Annex/Police HQ		5,772,920	-	Completed
6026	Hutchinson Island Water & Sewer		6,243,952	-	Completed
6027	GA DCA Grant - Trade Center		3,298,511	-	Completed
6028	GA DCA Grant - Mighty 8th		350,000	-	Completed
6039	Shackelford Lighting		210,000	-	Completed
6040	Jail Expansion		334,381	-	Completed
TOTAL OTHER		47,225,000	122,789,296	275,081	2,034,483
TOTAL EXPENDITURES		142,447,000	234,192,986	4,375,055	3,117,617



SPECIAL PURPOSE LOCAL OPTION SALES TAX – FUND 322
SALES TAX III - PERIOD 1998 THROUGH 2003

Chatham County held a referendum on June 17, 1997 and voters approved the extension of the Special Purpose Local Option Sales Tax. The collection period was for five years effective October 1, 1998 through September 30, 2003 (cash receipt December 31, 1998 through November 30, 2003) to provide funding for four categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$230,000,000 over the five years:

Project Description	Project Amount
Roads, Streets and Bridges	41,618,000
Drainage Capital Improvements	145,900,000
Open Space & Greenway / Bikeway	9,000,000
Other Capital Outlay Projects	33,482,000
TOTAL	230,000,000

The actual revenues collected totaled \$218,642,282. On September 13, 2002 the Board approved an amendment to reduce the Other Capital Outlay category to recognize the shortfall.

REVENUE SUMMARY					
	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
	Other Taxes	230,000,000	218,624,282	-	-
	Intergovernmental	-	11,390,848	-	-
	Charges for Services	-	30	-	-
	Investment Income	-	23,619,344	-	-
	Other Revenue	-	100,000	100,000	100,000
	Other Financing Sources	-	2,473,448	-	-
	Fund Balance	-	-	33,983,859	32,758,151
TOTAL REVENUES		230,000,000	256,207,952	34,083,859	32,858,151
EXPENDITURE SUMMARY					
PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
DRAINAGE - LOCAL DISTRIBUTION					
8801	Bloomingtondale	2,000,000	2,000,000	-	Completed
8802	Garden City	2,000,000	2,000,000	-	Completed
8803	Pooler	2,000,000	2,000,000	-	Completed
8804	Port Wentworth	2,000,000	2,000,000	-	Completed
8805	Savannah	71,000,000	71,000,000	-	Completed
8806	Thunderbolt	2,000,000	2,000,000	-	Completed
8807	Tybee Island	3,000,000	3,000,000	-	Completed
8809	Vernonburg	400,000	400,000	-	Completed
TOTAL DRAINAGE - LOCAL DIST.		84,400,000	84,400,000	-	-



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
COUNTY WIDE DRAINAGE					
8951	Chatham County	61,500,000	-	-	Completed
8009	Ogeechee Farms	-	1,212,229	-	Completed
8016	Fawcett Canal Phase II	-	1,114,452	-	Completed
8017	Placentia Canal	-	2,740,651	-	Completed
8018	Wilmington Park Canal	-	2,700,000	529,263	528,338
8019	Westlake	-	6,038,186	-	500,000
8020	Atlantic Creosote Canal	-	758,409	-	Completed
8021	Pipemakers Canal	-	22,908,941	5,428,719	1,304,586
8022	Hardin Canal	-	9,371,824	-	Completed
8023	Kings Way Canal	-	1,236,713	-	Completed
8024	Conaway Branch Canal	-	1,264,476	-	Completed
8025	Little Hurst	-	1,838,838	1,599,694	1,540,259
8026	Port Industrial Park	-	20,979	-	Completed
8027	Grange Road Canal	-	158,857	-	Completed
8028	Village Green Outfall	-	467,473	-	Completed
8029	Little Ogeechee Basin	-	9,965	-	Completed
8030	Romney Place/Parkersburg	-	747,244	-	Completed
8031	Halcyon Bluff	-	1,126,751	-	Completed
8032	Golden Isles Area	-	563,545	-	Completed
8033	Raspberry Canal	-	596,794	-	Completed
8034	Laberta/Cresthill Outfall	-	-	-	Completed
8035	Gateway/Henderson Drainage	-	1,555,938	-	Completed
8036	Rice Mill at Grove Point	-	35,014	-	Completed
8037	Louis Mills/Redgate/Rahn	-	3,800,000	1,479,999	500,595
8038	Quacco/Regency Park	-	1,582,235	-	Completed
8039	Quacco/Restoration (USACE)	-	1,648,282	-	Completed
8040	Georgetown Canal	-	239,523	-	Completed
8042	Talmdage Canal	-	102,691	-	Completed
8043	Topographic Mapping	-	4,000,000	466,604	400,625
8059	Louisville Branch	-	94,043	-	Completed
8078	Various Drainage Imp.	-	800,000	-	608,158
8901	Right of Way Administration	-	331,882	-	Completed
8903	Administrative Expenditures	-	2,673,704	-	Completed
TOTAL COUNTY WIDE DRAINAGE		61,500,000	71,739,639	9,504,279	5,382,561
TOTAL DRAINAGE		145,900,000	156,139,639	9,504,279	5,382,561
ROADS, STREETS & BRIDGES					
5950	Chatham County	41,618,000	-	-	Completed
5035	SR307 Extension		15,224	-	Completed
5047	Truman Parkway, Phase V		5,000,000	209,251	209,251
5093	Hodgson Memorial Drive		157,646	-	Completed
5094	Eisenhower Widening		4,000,000	3,502,728	3,502,728
5095	East/West Corridor		17,000,000	7,884,722	8,958,459
5096	Abercorn Widening		1,000,000	121,876	121,876
5097	Bay Street Widening		16,200,000	3,246,860	2,276,587
5098	Stiles Avenue Extension		544,000	544,000	544,000
5099	Spur 21, Phase I - Benton Blvd.		2,874,013	1,362,454	1,362,453



PROJEC T NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
5119	Municipal Utility Relocations		1,500,000	1,000,000	1,500,000
5120	SR307/I-16		2,000,000	2,000,000	1,467,101
5121	I-16/Little Neck/JD		300,000	-	300,000
5901	Right of Way Administration -		97,354	-	Completed
5903	Administrative Expenditures -		211,745	-	4,953
TOTAL ROADS, STREETS & BRIDGES		41,618,000	50,899,982	19,871,891	20,247,408

OPEN SPACE, GREENWAY & BIKEWAY

6950	Chatham County	9,000,000	-	-	Completed
7017	DNR GA Greenspace Grant		-	-	-
7018	Coastal Georgia Greenway		618,535	-	Completed
7019	Tom Triplett Comm.		447,903	-	Completed
7020	Demere Property Acquisition		5,575,333	-	Completed
7021	Civil War Heritage Trails		5,000	-	Completed
7045	Truman Lanear Trail		1,500,000	2,000,000	1,440,562
7801	Bloomingtondale		98,597	-	Completed
7802	Garden City		87,979	-	Completed
7803	Pooler		62,260	-	Completed
7804	Port Wentworth		42,847	-	Completed
7805	City of Savannah		2,848,741	-	Completed
7806	Thunderbolt		30,273	-	Completed
7807	Tybee Island		33,663	-	Completed
7809	Vernonburg		2,532	-	Completed
7814	Wetlands Mitigation Bank		2,400,000	236,831	222,266
	Greenspace Project		71,347	-	Completed
7903	Residual Equity Transfer Out		-	-	Completed
TOTAL OPEN SPACE, GREENWAY		9,000,000	13,825,010	2,236,831	1,662,828

OTHER CAPITAL OUTLAY - Others

6801	Bloomingtondale	458,703	396,636	-	Completed
6802	Garden City	458,703	396,636	-	Completed
6803	Pooler	458,703	396,636	-	Completed
6804	Port Wentworth	458,703	396,636	-	Completed
6805	Savannah	16,292,341	14,087,815	-	Completed
6806	Thunderbolt	458,703	396,637	-	Completed
6807	Tybee Island	696,428	602,191	-	Completed
6809	Vernonburg	87,053	75,274	-	Completed
TOTAL CAPITAL OUTLAY - others		19,369,337	16,748,461	-	-

OTHER CAPITAL OUTLAY - COUNTY

6950	Chatham County	14,112,663	-	-	Completed
6005	Lucas Theater		833,000	-	Completed
6006	Telfair Museum of the Arts		833,000	-	Completed
6021	Library (Technology)		927,088	-	Completed
6029	Greenbriar Children's Center		1,258,000	-	Completed
6030	King Tisdell Cottage		1,258,000	-	Completed
6031	Tybee Marine		50,000	-	Completed
6032	Tybee Lighthouse		297,500	-	Completed
6033	Savannah- Ogeechee Canal		833,000	278,457	221,281



PROJEC T NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
6034	Senior Citizens		100,000	-	Completed
6035	Fire/Safety Equipment		2,040,000	-	Completed
6036	CEMA		240,766	-	Completed
6037	EMS		79,982	-	Completed
6038	Hutchinson Island Riverwalk		5,536,772	914,048	4,364,791
6039	Trade Center (CO 20)		-	-	Completed
TOTAL OTHER CAPITAL OUTLAY		14,112,663	14,287,108	1,192,505	4,586,072
TOTAL OTHER CAPITAL		33,482,000	31,035,569	1,192,505	4,586,072
OTHER EXPENDITURES					
8904	Admin Expenditures - Direct		1,765,113	914,098	760,173
8921	Transfer to M & O - Indirect		2,008,279	364,255	219,109
8922	Transfer to SSD		534,360	-	Completed
5999	Reserve for Other Projects		-	-	-
TOTAL OTHER EXPENDITURES		-	4,307,752	1,278,353	979,282
TOTAL EXPENDITURES		230,000,000	256,207,952	34,083,859	32,858,151



SPECIAL PURPOSE LOCAL OPTION SALES TAX – FUND 323
SALES TAX IV - PERIOD 2003 THROUGH 2008

On March 13, 2003, qualified voters residing within Chatham County approved the imposition of a Special Purpose Local Option Sales Tax to be collected from October 2003 to September 2008. The first \$16 million collected under the referendum will be used to retire outstanding debt; distributions to municipalities begin after collection of the first \$17 million. The proceeds of the tax totaling a projected amount of \$276,627,433 will be utilized in the following project categories:

Project Description	Project Amount
Roads, Streets and Bridge Projects	47,620,000
Drainage Projects	79,950,000
Acquisition of Henderson Golf Course & Mighty 8th Air Force Heritage Center Debt	16,000,000
Open Space and Greenway Projects (except Savannah)	5,314,987
Other Capital Outlay Projects	127,742,446
TOTAL	276,627,433

To Include: public safety and emergency equipment; open space, greenway/bikeway, cultural, recreational, and historic facilities; water and sewer capital projects; public buildings; street and sidewalk improvements; drainage capital improvements; and park improvements and other municipal general obligation debt

REVENUE SUMMARY					
	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
	Other Taxes	276,627,433	295,094,717	-	-
	Intergovernmental	-	3,054,435	-	-
	Investment Income	-	12,589,967	-	-
	Other Revenue	-	252,199	-	-
	Fund Balance	-	-	28,507,525	25,731,384
TOTAL REVENUES		276,627,433	310,991,318	28,507,525	25,731,384

EXPENDITURE SUMMARY					
PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
ROADS/STREETS/BRIDGES					
CHATHAM COUNTY - CORE ROADS					
5047	Truman Parkway, Phase 5 (Partial)	-	3,032,314	-	Completed
5102	Benton Blvd Extension - J. DeLoach	-	5,984,462	5,755,836	5,200,459
5103	Interchange US 80 and J. DeLoach	-	3,256,275	570,700	Completed
5104	Dean Forest Rd US 17 to Veterans	-	184,284	-	Completed
5105	Widen Dean Forest RD from I-16	-	7,977,331	-	Completed
5106	Traffic Safety Improvements	-	200,000	300,000	200,000
5116	Flood Hazard Mapping	-	-	-	-



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
5701	Island Expressway/Causton Bluff	-	2,000,000	508,625	407,187
5702	Old Hwy 204 Bridges	-	-	-	-
5903	Admin Expenses - Roads	-	1,971,590	-	22,038
5906	Reserve Roads	20,000,000	32,842	32,842	14,182
5910	Municipal Utility Relocation	-	300,000	-	300,000
TOTAL CHATHAM COUNTY CORE ROADS		20,000,000	24,939,098	7,168,003	6,143,866
5805	City of Savannah Roads	13,620,000	13,782,364	-	Completed
5951	Unincorporated Roads	14,000,000	15,800,000	1,106,742	1,150,070
TOTAL ROADS, STREETS & BRIDGES		47,620,000	54,521,462	8,274,745	7,293,936
DRAINAGE PROJECTS					
CHATHAM COUNTY					
8021	Pipe makers Canal (\$2M 2008+)	17,000,000	10,000,000	8,459,579	8,798,303
8050	General Drainage	500,000	400,000	75,769	36,886
8051	Storm Drainage	300,000	600,000	76,271	76,272
8052	Drainage (\$1M 2008+)	11,000,000	9,800,000	3,213,388	2,627,728
8903	Admin Expenses - Drainage	-	969,471	-	Completed
TOTAL COUNTY DRAINAGE		28,800,000	21,769,471	11,825,007	11,539,189
8805	City of Savannah Drainage	51,150,000	51,759,764	-	Completed
TOTAL DRAINAGE		79,950,000	73,529,235	11,825,007	11,539,189
ACQUISITION OF HENDERSON & MIGHTY 8TH					
6044	Debt Retirement	16,000,000	16,719,000	-	Completed
TOTAL ACQUISITION HENDERSON MIGHTY 8TH		16,000,000	16,719,000	-	-
OPENSOURCE AND GREENWAY PROJECTS					
7042	McQueen's Trail Stabilization	-	1,200,000	325,590	383,679
7045	Truman Trail II	-	962,200	1,048,000	365,253
7801	Bloomingtondale	53,540	115,967	-	Completed
7802	Garden City	33,659	67,707	-	Completed
7803	Pooler	33,659	67,708	-	Completed
7804	Port Wentworth	20,078	41,138	-	Completed
7806	Thunderbolt	14,172	30,381	-	Completed
7807	Tybee Island	15,354	32,841	-	Completed
7810	Unincorporated Areas - Chatham	2,322,122	4,730,783	-	Completed
7813	Salt Marsh Mitigation Bank	-	185,000	95,460	101,073
7809	Vernonburg	1,200	2,547	-	Completed
	Municipality Green space - 2008 +	185,722	-	-	Completed
	County Green space - 2008+	2,635,481	-	-	Completed
TOTAL OPENSOURCE & GREENWAY		5,314,987	7,436,272	1,469,050	850,005
OTHER CAPITAL OUTLAY PROJECTS					
PUBLIC SAFETY					
6035	Chatham County Police Merger	2,200,000	3,102,385	-	Completed
6042	Chatham County Courthouse	12,000,000	16,969,833	-	1,492
6810	Bloomingtondale Fire Dept.	100,000	101,454	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
6811	Garden City Fire Dept.	200,000	201,161	-	Completed
6812	Isle of Hope Fire Dept.	100,000	80,000	-	Completed
6813	Pooler Fire Dept.	200,000	201,161	-	Completed
6814	Port Wentworth Fire Dept.	200,000	201,273	-	Completed
6815	Southside Fire Dept.	800,000	800,000	-	Completed
6816	Thunderbolt Fire Dept.	100,000	100,411	-	Completed
6817	Tybee Island Fire Dept.	100,000	100,186	-	Completed
6818	Savannah Public Safety	1,300,000	1,315,497	-	Completed
TOTAL PUBLIC SAFETY		17,300,000	23,173,361	-	1,492

RECREATION, CULTURAL, HISTORICAL

6004	Civil Rights Museum	1,328,248	3,207,193	-	Completed
7001	Tom Triplett Park - Pooler	1,700,000	2,950,000	1,377,860	982,590
7002	Coastal Soccer - Concord Soccer	68,618	135,466	-	Completed
7007	Runaway Park - Savannah	400,000	376,003	-	Completed
7008	Mother Beasley Park - Savannah	1,900,000	1,700,000	235,150	70,010
7022	Con Ed	490,128	490,128	-	Completed
7023	Telfair Museum	490,128	990,128	-	Completed
7024	Fort Jackson	1,078,283	999,638	-	Completed
7025	W. Chatham YMCA	49,013	45,438	-	Completed
7026	Tatemville Community Center	735,193	693,519	-	Completed
7027	King-Tisdell	980,257	1,951,902	-	Completed
7028	WW Law Center	980,257	908,762	-	327,349
7029	Yamacraw Arts	68,618	63,613	-	Completed
7030	Boat Ramps - County	700,000	701,002	-	Completed
7043	Bells Landing Boat Ramp	-	186,248	-	Completed
7044	Kings Ferry Boat Ramp	-	881,004	-	Completed
7051	Soccer Complex	-	283,145	-	Completed
7031	Bikeway/Sideway - McCorkle Trail	100,000	171,796	-	Completed
6021	Library	16,000,000	25,178,459	-	71,535
TOTAL RECREATION, CULTURAL, HISTORIAL		27,068,743	41,913,444	1,613,010	1,451,484

OTHER PROJECTS

6805	Savannah Other Capital Projects	29,901,183	31,982,002	-	Completed
6041	County Courthouse/Tax Assessors	800,000	696,270	-	Completed
6063	County Vehicles	4,580,000	6,800,539	296,660	753,229
6020	Charlie Brooks Park	950,000	2,500,000	1,899,000	1,451,151
6029	Greenbriar	1,470,385	1,465,926	72,000	72,148
6043	Public Works Building	1,000,000	5,280,775	-	27,433
6045	King George Sidewalks	250,000	180,259	-	Completed
6046	US 80 Sidewalks	75,000	2,547	-	14,010
6047	US 80 Beautification	75,000	75,000	-	Completed
6048	Wild Heron Sidewalks	100,000	37,255	-	Completed
6049	Whitemarsh Island Bikeways	450,000	687,428	-	Completed
6051	Hospice	980,257	1,980,257	-	Completed
6052	CAT	808,712	5,301,787	-	Completed
6053	CAT Shelters	117,631	114,250	-	Completed
6054	Rape Crisis	98,026	90,876	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
6055	Royce	1,764,462	1,764,462	-	Completed
6056	Human Society	144,588	134,042	-	Completed
6057	Food Bank - 5/22/09 budget	784,206	784,206	-	Completed
6059	Ash Tree	245,064	245,064	-	Completed
6060	Court Appointed Special Advocate	98,026	-	-	-
6073	Diversion Center County 2008+	4,000,000	2,031,000	1,969,000	1,531,946
6074	Henderson Golf Course	500,000	500,000	-	163,804
TBD	Savannah Symphony	98,026	-	-	-
TBD	Library 2008+	8,500,000	-	-	-
TBD	Savannah Other Capital Projects 2008+	1,669,711	-	-	-
TBD	Telfair 2008+	500,000	-	-	-
TBD	Hospice 2008+	1,000,000	-	-	-
TBD	King Tisdell, 2008+	1,000,000	-	-	-
TOTAL OTHER PROJECTS		61,960,277	62,653,945	4,236,660	4,013,721
DISTRIBUTION TO MUNICIPALITIES FOR OTHER CAPITAL OUTLAY					
6801	Bloomingtondale	2,700,000	2,740,237	-	Completed
6802	Garden City	3,779,500	3,803,004	-	Completed
6803	Pooler	3,779,500	3,803,003	-	Completed
6804	Port Wentworth	2,254,426	2,271,740	-	Completed
6806	Thunderbolt	2,600,000	2,611,779	-	Completed
6807	Tybee Island	6,400,000	6,414,619	-	Completed
6809	Vernonburg	400,000	401,095	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		21,913,426	22,045,477	-	-
TOTAL OTHER CAPITAL OUTLAY PROJECTS		128,242,446	149,786,227	5,849,670	5,466,697
OTHER PROJECTS					
5904	WWBE Contract for Consulting	-	320,000	-	Completed
5921	Transfer out to General Fund	-	4,000,000	-	Completed
6960	Reserve for Nonprofit	-	-	-	-
6961	Reserve for Other - Interest	-	-	-	-
9901	Transfer to M&O - Indirect Costs	-	1,825,103	593,820	3,283
9901	Transfer to CIP - Loan Payment	-	-	-	-
9902	Reserve for Other Projects	-	8,247	-	-
TOTAL OTHER PROJECTS		-	6,153,350	593,820	3,283
8904	Admin Expenditures - Direct Costs	-	2,845,772	495,233	578,274
TOTAL EXPENDITURES		321,496,176	310,991,318	28,507,525	25,731,384



SPECIAL PURPOSE LOCAL OPTION SALES TAX – FUND 324
SALES TAX V - PERIOD 2008 THROUGH 2014

Chatham County held a referendum on September 2006 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2008 through September 30, 2014 (cash receipt December 31, 2008 through November 30, 2014) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$445,300,000 over the six years:

Project Description	Project Amount
Level 1 Projects-Jail, Judicial Courthouse,	148,000,000
County-Wide Roads	30,000,000
County-Wide Flood Control	20,000,000
County-Wide Capital Projects	18,000,000
Unincorporated County Projects	40,000,000
Municipality Distributions	189,300,000
TOTAL	445,300,000

REVENUE SUMMARY				
REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
Other Taxes	445,300,000	361,674,836	(111,345)	-
Intergovernmental	-	1,372,300	660,805	-
Investment Income	-	3,398,037	-	-
Other Revenue	-	161	-	-
Fund Balance	-	-	60,037,316	52,506,643
TOTAL REVENUES	445,300,000	366,445,334	60,586,776	52,506,643

EXPENDITURE SUMMARY					
PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
PHASE I LEVEL ONE CAPITAL PROJECTS					
6924	Debt Service on GO Bonds	9,000,000	-	-	-
6924	Jail Facility Expansion Transfer to CIP FD380	100,000,000	100,186,086	11,810,220	12,117,295
TOTAL PHASE I CAPITAL PROJECTS		109,000,000	100,186,086	11,810,220	12,117,295

PHASE II LEVEL ONE CAPITAL PROJECTS

6022	Juvenile Court Complex	-	3,320,200	3,045,305	2,892,119
6042	Judicial Courthouse	-	30,000,000	3,726,540	4,204,241
6064	County Health Department	-	9,475,448	358,225	426,985



PROJ ECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
	Phase II of Level One	39,000,000	-	-	-
TOTAL PHASE II CAPITAL PROJECTS		39,000,000	42,795,648	7,130,070	7,523,345
ROADS, STREETS & BRIDGES PROJECTS					
5033	Skidaway Road	-	-	-	-
5047	Truman Parkway V	-	100,000	30,730	30,730
5070	White Bluff Road	-	-	-	-
5079	Jimmy DeLoach Pkwy Phase II	-	1,296,403	4,000,000	879,369
5100	Jimmy DeLoach Pkwy Ext.	-	-	-	-
5103	Interchange US80 / J. DeLoach	-	6,000,000	4,888,670	1,828,923
5112	Little Neck Road	-	3,650,000	3,347,690	3,658,890
5113	I-16 Flyover Removal	-	850,000	495,000	495,000
5114	Dean Forest Road widening	-	3,477,196	-	Completed
5115	Dean Forest Road Ext.	-	-	-	-
5903	Admin Expend Roads	-	1,143,059	-	Completed
5950	Reserve Roads, Streets	30,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES		30,000,000	16,516,658	12,762,090	6,892,912
DRAINAGE / FLOOD CONTROL					
8021	Pipe makers Canal	10,000,000	10,000,000	4,073,330	3,073,330
8022	Hardin Canal	10,000,000	2,500,000	2,366,500	2,285,313
8903	Admin Expend Drainage	-	103,271	-	-
8950	Reserve Drainage	-	-	-	-
TOTAL DRAINAGE / FLOOD CONTROL		20,000,000	12,603,271	6,439,830	5,358,643
CAPITAL PROJECTS					
6052	CAT	-	1,996,860	-	Completed
6065	County Admin Building	-	3,450,000	727,185	536,245
6066	Hutchinson Island Slip 3	-	3,375,134	-	Completed
6068	Hitch Library	-	750,000	850,000	750,000
6074	Law Enforcement Training	-	397,362	-	100,000
6950	Reserve Capital Projects-Parks	-	-	-	-
6951	County Capital Projects	18,000,000	-	-	-
7032	AMBUC Park	-	850,000	850,000	850,000
7033	Tatemville Community Center	-	-	-	-
7034	Liberty City Community Center	-	973,215	-	37,399
7035	Carver Heights Community	-	939,595	-	556
7036	Cloverdale Community Center	-	1,112,934	-	Completed
7041	Greenspace	-	977,503	-	Completed
TOTAL CAPITAL PROJECTS		18,000,000	14,822,603	2,427,185	2,274,200
TOTAL COUNTY-WIDE PROJECTS		216,000,000	186,924,266	40,569,395	34,166,395
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomington 0.892100 %	3,000,000	2,223,889	-	Completed
6802	Garden City 1.813900 %	6,100,000	4,521,817	-	Completed
6803	Pooler 1.784100 %	6,000,000	4,447,531	-	Completed
6804	Port Wentworth 0.892100 %	3,000,000	2,223,889	-	Completed



PROJ ECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
6805	Savannah 47.57660 %	160,000,000	118,602,288	-	Completed
6806	Thunderbolt 0.892100 %	3,000,000	2,223,889	-	Completed
6807	Tybee Island 2.378800 %	8,000,000	5,930,039	-	Completed
6809	Vernonburg 0.059500 %	200,000	148,326	-	Completed
TOTAL DIST. TO MUNICIPALITIES		189,300,000	140,321,668	-	-

UNINCORPORATED COUNTY PROJECTS

ROADS, STREETS AND BRIDGES

5951	Reserve Unincorporated	14,000,000	318,255	2,164,080	309,767
5663	LaRoche Avenue Culvert	-	1,552,709	-	187,100
5664	Coastal Georgia Greenway	-	1,016,197	-	Completed
5676	Misc. Road Resurfacing	-	6,574,880	2,564,495	2,019,551
5678	Public Works Parking Lot	-	251,000	-	Completed
5682	Chatsworth Cul-De-Sac	-	66,733	133,265	Completed
5706	Walthour Road Bridge	-	1,053,375	-	Completed
5707	Skidaway Road Culvert	-	-	-	Completed
5708	Bridge Replacements	-	-	-	-
5709	Culvert Replacements	-	-	-	-
5710	Intersection Improvements	-	82,558	139,545	Completed
5711	Johnny Mercer TSM	-	1,500,000	321,640	1,417,548
5712	LaRoche/Jasmine Intersection	-	900,000	208,915	681,401
5713	Johnny Mercer/Whitemarsh	-	79,092	178,880	Completed
5714	Diamond Causeway/Green	-	300,000	491,670	291,672
TOTAL ROADS, STREETS, Bridges		14,000,000	13,694,799	6,202,490	4,907,039

DRAINAGE/FLOOD CONTROL

5952	Reserve - Flood Control	11,000,000	-	-	-
8012	Whitefield	-	-	-	-
8013	Ferguson	-	900,000	883,170	877,673
8023	Kings Way	-	250,000	-	250,000
8045	Shipyard	-	500,000	274,500	293,443
8062	Gateway/Henderson Drain	-	1,900,000	1,612,160	1,576,534
8063	Willow Lakes Drainage	-	250,000	876,355	226,359
8064	Hampton Place Drainage	-	1,400,000	840,810	854,854
8065	Brampton Outfall	-	450,000	850,000	450,000
8068	Pin Point Drainage	-	56,356	-	Completed
8069	Nottingham Canal Drainage	-	800,000	-	800,000
8071	Perry Love/Penrose Drainage	-	500,000	443,645	493,724
TOTAL DRAINAGE/FLOOD CONTROL		11,000,000	7,006,356	5,780,640	5,822,587

PARKS AND RECREATION

5953	Reserve SSD - Parks	6,500,000	100,000	100,000	100,000
6020	Charlie Brooks Park	-	250,000	226,405	200,201
7001	Tom Triplett Park	-	440,000	440,000	440,000
7037	Scott Stell Park	-	1,000,000	932,970	928,188
7038	Lake Mayer Park	-	1,000,000	798,505	801,376
7039	Turners Creek	-	3,000,000	-	Completed
7040	Cannon Field	-	200,000	200,000	200,000



PROJ ECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
TOTAL PARKS AND RECREATION		6,500,000	5,990,000	2,697,880	2,669,765
SIDEWALKS					
5684	Bradley Point Sidewalk	-	1,150,000	716,540	884,333
5685	Walthour Sidewalks	-	150,000	100,000	125,390
5686	Nottingham Sidewalks	-	300,000	300,000	300,000
5687	Grove Point Road Sidewalks	-	250,000	-	250,000
5954	Reserve - Sidewalks	3,000,000	-	700,000	Completed
TOTAL SIDEWALKS		3,000,000	1,850,000	1,816,540	1,559,723
OTHER PROJECTS					
5955	Reserve County Projects	5,500,000	-	-	-
6035	Public Safety and Fire Ept.	-	400,000	400,000	311,715
6036	Public Safety - CEMA Facility	-	1,050,000	481,210	681,214
6069	Weightlifting Center	-	346,881	153,115	Completed
6070	Police Precinct	-	3,000,000	1,414,235	595,805
6072	Marine Patrol Facility	-	850,000	-	396,166
6903	Admin Expenditure Other Cap	-	-	-	-
TOTAL OTHER PROJECTS		5,500,000	5,646,881	2,448,560	1,984,900
TOTAL UNINCORPORATED COUNTY		40,000,000	34,188,036	18,946,110	16,944,014
OTHER PROJECTS					
9903	Admin Expenditure - IDC	-	1,632,238	448,480	625,988
8904	Admin Expenditures - Direct	-	3,379,126	622,791	770,246
TOTAL OTHER PROJECTS		-	5,011,364	1,071,271	1,396,234
TOTAL EXPENDITURES		445,300,000	366,445,334	60,586,776	52,506,643



SPECIAL PURPOSE LOCAL OPTION SALES TAX – FUND 325
SALES TAX VI - PERIOD 2014 THROUGH 2020

Chatham County held a referendum on September 2013 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2014 through September 30, 2020 (cash receipt December 31, 2014 through November 30, 2020) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$365,000,000 over the six years:

Project Description	Project Amount
County-Wide Roads	24,000,000
County-Wide Flood Control	12,000,000
County-Wide Capital Projects	37,000,000
Unincorporated County Projects	59,515,000
Municipality Distributions	232,485,000
TOTAL	365,000,000

REVENUE SUMMARY					
	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
	Other Taxes	365,000,000	366,858,628	60,000,000	186,011,097
	Investment Income	-	310,217	-	-
	Fund Balance	-	-	22,696,009	57,910,576
TOTAL REVENUES		365,000,000	367,168,845	82,696,009	243,921,673

EXPENDITURE SUMMARY					
PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
CAPITAL PROJECTS					
6022	Juvenile Court Complex	3,500,000	3,500,000	2,000,000	3,500,000
6036	Emergency Operations Center	15,000,000	15,000,000	1,000,000	15,000,000
6075	Memorial Stadium	12,000,000	15,000,000	11,906,900	14,325,222
6076	Industrial Park/Economic Develop	15,000,000	15,000,000	-	12,000,000
TOTAL CAPITAL PROJECTS		45,500,000	48,500,000	14,906,900	44,825,222

ROADS, STREETS & BRIDGES PROJECTS

5102	Benton Boulevard	-	1,000,000	1,900,000	1,000,000
5118	Quacco Road	-	10,000,000	1,000,000	9,439,970
5119	Bradley Point Intersection	-	500,000	-	500,000
5120	Islands Expressway Improvements	-	500,000	-	500,000
5121	Johnny Mercer/Walthour Int.	-	500,000	-	500,000
5676	Roadway Resurfacing	-	6,000,000	3,000,000	4,327,887
5950	Reserve Roads, Streets, Bridges	24,000,000	4,500,000	-	4,500,000



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
TOTAL ROADS, STREETS & BRIDGES PROJECTS		24,000,000	23,000,000	5,900,000	20,767,857
DRAINAGE / FLOOD CONTROL					
8070	Concord Road	-	3,000,000	1,041,160	2,870,670
8071	Westlake Drainage Improvements	-	2,000,000	-	2,000,000
8950	Reserve Storm and Drainage	12,000,000	6,000,000	-	6,000,000
TOTAL DRAINAGE / FLOOD CONTROL		12,000,000	11,000,000	1,041,160	10,870,670
CAPITAL PROJECTS					
6004	Civil Rights Museum	1,000,000	1,000,000	1,000,000	998,918
6052	Chatham Area Transit	8,000,000	8,000,000	1,000,000	6,781,260
6063	Fleet Facility/Vehicle Replacement	5,000,000	5,000,000	3,000,000	4,326,033
6070	Police Precinct and equipment	3,500,000	2,000,000	2,000,000	1,868,266
6077	Health Department - Midtown	2,000,000	2,250,000	2,000,000	863,534
6078	Chatham County Cooperative	2,500,000	2,000,000	1,500,000	1,837,603
6079	Tybee Island Beach and Facility	2,000,000	4,000,000	1,000,000	2,914,868
6080	Libraries	5,000,000	5,000,000	-	5,000,000
6081	Community Centers	3,250,000	2,000,000	-	2,000,000
7008	Mother Mathilda Beasley	500,000	500,000	-	500,000
7024	Fort Jackson	750,000	400,000	500,000	400,000
7041	Greenspace	3,500,000	3,400,000	500,000	3,400,000
TOTAL CAPITAL PROJECTS		37,000,000	35,550,000	12,500,000	30,890,482
PARKS AND RECREATION					
5953	Reserve Projects - Parks & Rec	8,000,000	1,000,000	-	1,000,000
5954	Dog Park	-	500,000	-	500,000
5956	Charlie Brooks Park	-	750,000	-	750,000
5957	Scott Stell Park	-	250,000	-	250,000
5958	Lake Mayer Park	-	300,000	-	300,000
5959	Isle of Hope Community Park	-	100,000	-	100,000
5960	Burnside Island Community Park	-	100,000	-	100,000
7051	Soccer Complex	-	5,000,000	1,750,000	4,919,652
TOTAL PARKS AND RECREATION		8,000,000	8,000,000	1,750,000	7,919,652
CIP PROJECTS					
5955	Reserve Projects - Other CIP	3,000,000	2,500,000	-	2,500,000
TOTAL CIP PROJECTS		3,000,000	2,500,000	-	2,500,000
TOTAL UNINCORPORATED COUNTY PROJECTS		129,500,000	128,550,000	36,098,060	117,773,883
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomingtondale 0.8649 %	3,200,000	3,200,000	800,000	1,651,925
6802	Garden City 2.1851%	8,085,000	8,085,000	1,750,000	4,173,913
6803	Pooler 4.5676%	16,900,000	16,900,000	3,000,000	8,724,503
6804	Port Wentworth 1.6757%	6,200,000	6,200,000	1,600,000	3,200,683
6805	Savannah 51.3514%	190,000,000	190,000,000	35,000,000	98,086,692
6806	Thunderbolt 1.0135%	3,750,000	3,750,000	1,500,000	1,935,947
6807	Tybee Island 1.1351 %	4,200,000	4,200,000	1,250,000	2,168,297
6809	Vernonburg 0.0405%	150,000	150,000	100,000	77,509
TOTAL DISTRIBUTION TO MUNICIPALITIES		232,485,000	232,485,000	45,000,000	120,019,469



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2016/2017 ADOPTED BUDGET	2017/2018 ADOPTED BUDGET
OTHER PROJECTS					
9903	Admin Expenditure - IDC	1,000,000	1,500,000	801,940	1,500,000
8904	Admin Expenditures - Direct Cost	2,015,000	4,633,845	796,009	4,628,321
TOTAL OTHER PROJECTS		3,015,000	6,133,845	1,597,949	6,128,321
TOTAL EXPENDITURES		365,000,000	367,168,845	82,696,009	243,921,673



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CAPITAL IMPROVEMENT FUND 350

GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM FISCAL YEAR JULY 1, 2017 - JUNE 30, 2022

The County's annual budget includes the preparation of a capital budget for general purpose capital needs and a five-year (5) Capital Improvement Program (CIP). Funding for the first year component is appropriated in conjunction with the adoption of the County's annual operating budget. Through the annual CIP process, the County strives to develop plans and recommendations aimed at achieving a number of objectives. These objectives are:

1. To preserve and improve the basic infrastructure of the County through public facility construction and rehabilitation;
2. To maximize the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities;
3. To identify and examine future infrastructure needs and to establish priorities among projects so that available resources are used to the best advantage;
4. To improve financial planning by comparing needs with resources, estimating future bond issues and identifying potential fiscal implication.

ICS Radios	\$250,000
GF Vehicles	1,200,000
CNT Vehicles	300,000
Maintenance Reserve	250,000
Tax Commissioner lasWorld Product	507,388
Fuel System Upgrades	300,000
Munis Time Entry/Fleet/Facilities	375,000
Radio Encryption Sheriff	300,000
ICS Equipment	300,000
Zortec Replacement (jury software)	211,000
Animal Control Floor	125,000
Total	\$4,118,388



PROJECT	PROJECT #	TYPE	BUDGET	STATUS
2018 -Tax Billing System	3501920	General Government	\$507,388.00	New Project
2017 - Building Safety Software	3501921	General Government	\$516,602.62	Incomplete
2017 -Moscon Hurricane Window	3501922	General Government	\$90,100.00	Incomplete
2017 - Indigent Defense Office	3501924	General Government	\$43,354.52	Incomplete
2017 - Courthouse Air Handlers	3501926	General Government	\$285,313.00	Incomplete
2017 - Courthouse Cooling Tower	3501927	General Government	\$650,000.00	Incomplete
2017 - Blueprint/ Strategic Plan	3501929	General Government	\$437,340.00	Incomplete
2018 - Fuel System Upgrades	3501930	General Government	\$300,000.00	New Project
2018 - Sheriff Radio Rep/ Encryp	3501931	Public Safety	\$5,145.10	New Project
2018 - Sheriff Data Terminals	3501932	Public Safety	\$8,485.00	New Project
2018 - Sheriff MDT Docking Sta.	3501933	Public Safety	\$1,575.20	New Project
2018 - ICS Equipment	3501934	General Government	\$300,000.00	New Project
2018 - Jury software Repl.	3501935	General Government	\$211,000.00	New Project
2018 - Animal Control Floor	3501936	General Government	\$125,000.00	New Project
2017 - Fleet Vehicles	3501940	General Government	\$300,000.00	Incomplete
2017 - Public Works Vehicles	3501941	General Government	\$650,000.00	Incomplete
2018 - Application Projects	3503005	General Government	\$543,468.01	New Project
2015 - Tax Commissioner	3503008	General Government	\$11,800.00	Incomplete
Public Works	3503023	General Government	\$81,105.99	Incomplete
2016 - Salt Creek Boat Ramp	3503033	Recreation	\$49,833.24	Incomplete
2012 - Stell Park	3503041	Recreation	\$298,441.47	Incomplete
2016 - Lamarville/Westlake	3503042	Recreation	\$117,100.00	Incomplete
2012 - Detention Center Repair	3503051	Public Safety	\$307,163.00	Incomplete
2010 – Bridges	3503054	Roads	\$11,588.43	Incomplete
CNT Vehicles	3503065	Public Safety	\$302,675.85	Incomplete
2013 - Judicial Case Mgmt System	3503067	General Government	\$275,247.30	Incomplete
2017 - Police Veh.Replacemnt	3503068	Public Safety	\$763,646.27	Incomplete
2018 - ICS Digital Radio	3503091	General Government	\$331,289.64	New Project
General Fund Vehicles	3503095	General Government	\$1,372,662.11	Incomplete
2017 - Henderson Golf Course	3503096	Recreation	\$78,653.37	Incomplete
2016 - Lakeside Facility	3503103	General Government	\$164,772.00	Incomplete
2012 - R.Hall Boat Rmp-Lift Stn.	3503106	General Government	\$86,932.00	Incomplete
2013 - Annex Roof Replace.	3503107	General Government	\$60,000.00	Incomplete
2017 - Soccer Complex Improve	3503132	Recreation	\$944,999.75	Incomplete
2012 - Fleet Building Relocate	3503135	General Government	\$2,192,686.50	Incomplete
2012 - Roadway Safety	3503136	General Government	\$11,940.59	Incomplete
Billing Tax Collections	3503142	General Government	\$13,219.00	Incomplete
2018 - Maintenance Reserve	3503145	General Government	\$863,153.97	New Project
2017 - Det-Emergency Medical	3503160	Public Safety	\$96,069.78	Incomplete
2012 - Parking Garage Elevator	3503218	General Government	\$10,853.75	Incomplete
2014 - State Court Clerk	3503711	General Government	\$104,250.87	Incomplete
2017 - Indigent Def. Office Space	3503712	General Government	\$1,224.45	Incomplete
2017 - District Attorney	3503715	General Government	\$20,000.00	Incomplete
2014 - McQueen's Trail	3507050	Recreation	\$3,511.48	Incomplete
2018 – Contingency	3509000	General Government	\$359,112.30	Incomplete
			<u>\$13,908,704.56</u>	



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ENTERPRISE FUNDS

Enterprise funds are used to account for operation(s) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for maintenance, public policy, management control, accountability or other purposes.

Listing of Enterprise Funds contained herein:

- Sewer Fund – Provides sewer service to parts of the unincorporated area of the County.
- Solid Waste Management Fund – Provides solid waste collection, transportation and disposal to unincorporated area residents. Provides for the operation of the County landfills.
- Parking Garage Fund – Accounts for services provided by the Montgomery Street parking garage.
- Building Safety & Regulatory Services Fund – Provides for the collection of permit, plan review, inspections and zoning fees related to the administration for applicable County ordinances and enforcement of State construction codes.



ENTERPRISE FUNDS

FUND 505 - SEWER UTILITIES FUNDS

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Charge for Service	1,332,970	1,159,388	1,486,782
Miscellaneous	20,250	6,000	-
Net Assets	-	-	-
Total Revenue	\$ 1,353,220	\$ 1,165,388	\$1,486,782
Expenditures			
Operating	2,312,432	2,494,135	1,242,155
Indirect Cost	91,320	91,000	244,627
Total Expenditure	\$ 2,403,752	\$2,494,135	\$1,486,782

FUND 540 - SOLID WASTE

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Charge for Service	2,074,172	2,000,000	5,481,000
Transfer In	1,100,000	1,100,000	2,197,275
Miscellaneous	26,624	6,000	10,000
Sale recycled material	-	70,000	-
TAVT	-	800,000	410,000
Net Assets	-	819,059	-
Total Revenue	\$ 3,200,796	\$4,795,059	\$8,098,275
Expenditures			
Solid Waste / Landfill	3,516,557	3,521,886	4,213,225
Depreciation	452,789	431,173	430,476
Capital Outlay	24,530	396,000	797,532
Indirect cost	438,316	430,000	446,000
Contingencies	-	-	2,211,042
Reimbursements	-	16,000	-
Total Expenditure	\$ 4,432,192	\$ 4,795,059	\$8,098,275



FUND 555 - PARKING GARAGE

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Charges for Services	436,531	640,000	425,000
Other Income	1,877	22,500	1,000
Net Assets	-	-	400,155
Total Revenue	\$438,408	\$662,500	\$826,155
Expenditures			
Other Govt. Service	189,533	391,000	555,005
Indirect Cost	195,000	195,000	195,000
Transfer Out	-	-	-
Depreciation	158,324	76,150	76,150
Total Expenditure	\$542,857	\$662,150	\$826,155

FUND 570 - BUILDING SAFETY/REGULATORY SERVICES

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Building Permit Fees	927,173	545,800	722,256
Other Regulatory Fees	-	247,000	397,500
Transfer in From SSD	370,000	370,000	380,000
Net Assets	30,843	287,094	32,227
Total Revenue	\$ 1,328,016	\$1,449,894	\$1,531,983
Expenditures			
Permit Operations	305,442	338,959	352,356
Inspection Operations	624,168	676,617	720,032
Zoning Operations	398,406	434,318	459,595
Total Expenditure	\$1,328,016	\$1,449,894	\$1,531,983



5707210 BUILD. SFTY. / REG. SVCS.

Process and issue all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia and conduct construction inspections to correlate site activities with permit scope.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	25.8	25.8	13.8
Part Time Positions	1	1	0
Total	26.80	26.80	13.80

Department Goals

Description	Strategic Plan Factor
Processing of all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia. Conducting construction inspections to correlate site activities with permit scope and approved plans	Health, Quality of Life

Department Objectives and Key Results100

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Quality of Life	Issue permits and certificates. Conduct Field Inspections for compliance	To Safeguard The General Welfare of The Citizens

Performance Measures

Measure	FY 2016	FY 2017	FY2018
Building Permits issued	2,313	2,000	2,100
Zoning petitions filed	10	10	10



Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	538,745	605,910	655,830
511200	TEMPORARY EMPLOYEES	15,820	18,000	18,000
512100	HEALTH INSURANCE	135,000	155,250	168,753
512200	SOCIAL SECURITY	38,308	47,730	45,860
512400	PENSION CONTRIBUTION	96,089	109,861	118,910
512405	NPL ADJUSTMENT EXPENSE	25,052	-	-
512900	OPEB CONTRIBUTION	43,540	52,440	56,240
Personnel Service Total		892,554	989,191	1,063,593
522110	DISPOSAL	160	175	175
522130	CUSTODIAL EXPENSE	4,323	6,500	5,000
522140	LAWN CARE EXPENSE	1,581	1,000	1,500
522200	REPAIRS & MAINTENANCE	24,713	19,872	10,000
522210	FLEET - PARTS	2,738	3,970	3,105
522220	FLEET - LABOR	3,852	4,440	4,080
522230	FLEET - OUTSOURCED SERVICE	3,421	250	1,500
522310	BUILDING & LAND RENTAL	-	270	270
522320	EQUIPMENT RENTALS	763	1,750	1,750
523200	TELEPHONE SERVICE	100	350	5,100
523210	POSTAGE	-	1,500	1,000
523500	TRAVEL EXPENSES	4,771	5,050	5,050
523600	DUES AND FEES	967	1,500	1,500
523700	EDUCATION AND TRAINING	1,170	1,000	1,000
523900	OTHER PURCHASED SERVICES	160	510	15,000
Purchase/Contracted Services Total		48,718	48,137	56,030
531100	GENERAL SUPPLIES	3,107	3,310	3,310
531270	GASOLINE/DIESEL	15,874	20,000	20,000
531290	UTILITIES OTHER	9,024	9,600	9,600
531310	CATERED MEALS	110	285	285
531400	BOOKS & PERIODICALS	225	775	775
531700	OTHER SUPPLIES	7,106	6,950	6,500
531710	UNIFORMS	-	500	500
Supplies/Expenditure Total		35,445	41,420	40,970
551100	INDIRECT COST ALLOCATION	367,200	367,200	367,200
551110	INTERNAL SVC-COMPUTER REP	3,900	3,946	4,190
551120	REIMBURSEMENTS TO FUNDS	-	-	-
Interfund/Department Service Total		371,100	371,146	371,390
561000	DEPRECIATION	1,435	-	-
Depreciation Total		1,435	-	-
Department Total		1,349,252	1,449,894	1,531,983



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INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit or to other governmental units, on a cost reimbursement basis.

Listing of Internal Service Funds contained herein:

Computer Replacement Fund – This fund’s purpose is to replace desktop and laptop computers within the County departments every four years. Each County department is charged an annual replacement fee based on the number of computers within the department.

Risk Management Fund – This fund was originally established to track the reserve that is restricted for payment of liability and workers compensation claims. With the adoption of the FY 2015/2016 budget an Occupational Safety department was added to the fund.

Health Insurance Fund – This fund is used to account for physicians, hospitalization and pharmaceutical claims for which the County is self-insured. The Health Insurance Fund also accounts for County-paid individual employee insurance coverage and an employee wellness program. This fund provides budgetary protection by purchasing excess insurance that otherwise may expose the fund to significant loss.



INTERNAL SERVICE FUNDS

Fund 605 - Computer Replacement Fund

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Charges for Service	361,120	498,218	626,684
Total Revenue	\$361,120	\$498,218	\$626,684

Expenditures

Other Government Service	519,278	498,218	626,684
Total Expenditure	\$519,278	\$498,218	\$626,684

Fund 625 - Risk Management Fund

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Other Revenue	376,623	395,600	6,500
Transfer in - SSD	415,405	415,400	515,000
Transfer In - General	2,274,093	2,274,093	2,500,000
Fund Balance	-	2,123,493	1,831,667
Total Revenue	\$3,066,121	\$ 5,208,586	\$ 4,853,167

Expenditures

Occupational Safety	679,069	793,836	794,261
Premium/Surety Bonds	997,812	1,096,500	1,047,906
Worker's Compensation	2,461,941	2,347,000	2,131,000
Unemployment Claims	89,622	100,000	80,000
Claims & Judgments	247,187	871,250	800,000
Total Expenditure	\$ 4,475,631	\$ 5,208,586	\$ 4,853,167



Fund 650 - Health Insurance Fund

	FY2016 Actual	FY2017 Adopted	FY2018 Adopted
Revenues			
Other	304,000	566,000	526,000
Employee Contributions	3,050,000	2,790,716	2,790,716
Employer Contributions	18,936,000	17,718,750	17,684,203
Total Revenue	\$22,290,000	\$21,075,466	\$21,000,919
Expenditures			
Medical Plan	20,102,000	19,079,698	19,070,886
Other Premiums	835,058	772,058	752,196
Wellness	1,285,942	1,156,710	1,093,876
Other	67,000	67,000	83,961
Total Expenditure	\$22,290,000	\$21,075,466	\$21,000,919



6251555 OCCUPATIONAL SAFETY

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	4	4	5
Part Time Positions	0	0	0
Total	4.00	4.00	5.00

Department Goals

Description	Strategic Plan Factor
Being the partner in safety management by providing Team Chatham with an exemplary work place that is safe and injury free.	Health, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Ensure that safety concerns are heard, understood, and addressed	Government efficiency

Performance Measures

Activity	Measure	FY 2016	FY 2017
Safety Audits/inspections	Number of Audits/Inspections Performed	New Department	27
Safety Training	Total Number of Employees Trained	505	1429
Injury Resolution	Total number of open claims	124	77



6251555 OCCUPATIONAL SAFETY

Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	270,177	358,574	402,468
511200	TEMPORARY EMPLOYEES	9,719	14,830	-
511300	OVERTIME	-	-	-
512100	HEALTH INSURANCE	48,100	56,250	67,500
512200	SOCIAL SECURITY	19,761	26,607	30,789
512400	PENSION CONTRIBUTIONS	48,147	63,249	73,370
512405	NPL ADJUSTMENT EXPENSE	93,303	-	-
512900	OTHER EMPLOYEE BENFITS	13,200	19,000	22,800
Personnel Service Total		502,407	538,510	596,927
521100	OFFICIAL/ADMIN SERVICES	27,174	65,900	35,000
522210	FLEET - PARTS	230	1,200	300
522220	FLEET - LABOR	542	1,200	1,200
522230	FLEET - OUTSOURCED SERVICE	1,181	-	1,200
522310	BUILDING & LAND RENTAL	1,010	3,840	4,000
523200	TELEPHONE SERVICE	901	3,000	2,800
523210	POSTAGE	85	50	650
523400	PRINTING AND BINDING EXP	1,793	4,300	8,000
523500	TRAVEL EXPENSES	7,392	10,550	10,000
523600	DUES AND FEES	2,222	1,600	1,795
523700	EDUCATION AND TRAINING	51,577	75,000	48,500
523900	OTHER PURCHASED SERVICES	6,049	13,449	7,399
Purchase/Contracted Services Total		100,154	180,089	120,844
531100	GENERAL SUPPLIES	6,168	6,500	6,500
531270	GASOLINE/DIESEL	1,112	1,250	1,250
531400	BOOKS & PERIODICALS	903	20,000	8,000
531700	OTHER SUPPLIES	40,239	42,000	35,000
Supplies/Expenditure Total		48,422	69,750	50,750
541300	BLDGS/ BLDG IMPROVEMENTS	869	-	-
542200	VEHICLES	19,516	-	24,450
542300	FURNITURE & FIXTURES	507	-	-
542400	COMPUTERS	7,194	4,500	-
Capital Outlay Total		28,085	4,500	24,450
551110	INTERNAL SVC-COMPUTER REP	-	987	1,290
Interfund/Department Service Total		-	987	1,290
Department Total		679,069	793,836	794,261



6501598 WELLNESS PROGRAM

Providing Health related Programs and services, increasing awareness and engaging participation, the Wellness program works to improve the Health and Well-Being of Chatham County Employees.

Total	FY 2016 Actual	FY 2017 Adopted	FY2018 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Department Goals

Description	Strategic Plan Factor
Increase team member engagement in health and wellness activities Increase Employee Health Center participation	Health, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Quality of Life	To Improve The Health And Well-Being Of County Employees	To Improve The Health And Well-Being of Employees

Performance Measures

Activity	Measure	FY 2016	FY 2017	FY2018
Health	Health Center visits	2,118	5,000	5,000
Health	Biometric screens	1,600	2,500	2,500



6501598 WELLNESS PROGRAM

Account Title		2016 Actual	2017 Adopted	2018 Adopted
511100	REGULAR EMPLOYEES	64,564	64,231	66,245
512100	HEALTH INSURANCE	11,410	11,250	7,709
512200	SOCIAL SECURITY	4,627	4,915	5,068
512400	PENSION CONTRIBUTIONS	11,371	11,632	11,981
512405	NPL ADJUSTMENT EXPENSE	-673	-	-
512900	OTHER EMPLOYEE BENFITS	3,890	3,800	3,800
	Personnel Service Total	95,188	95,828	94,803
521200	PROFESSIONAL SERVICES	669,694	687,887	711,648
522130	CUSTODIAL EXPENSE	4,284	4,500	4,500
522200	REPAIRS & MAINTENANCE	704	20,000	5,480
522310	BUILDING & LAND RENTAL	23,603	24,500	23,500
522320	EQUIPMENT RENTALS	3,306	3,600	4,500
523210	POSTAGE	3,808	7,000	9,000
523500	TRAVEL EXPENSES	5,333	9,900	7,800
523600	DUES AND FEES	53,496	57,575	44,870
523700	EDUCATION AND TRAINING	20,982	56,920	92,995
523900	OTHER PURCHASED SERVICES	58,912	68,500	68,000
	Purchase/Contracted Services Total	844,122	940,382	972,293
531100	GENERAL SUPPLIES	2,656	8,000	8,000
531290	UTILITIES OTHER	7,295	6,000	3,600
531400	BOOKS & PERIODICALS	1,660	6,500	180
531700	OTHER SUPPLIES	10,290	50,000	15,000
	Supplies/Expenditure Total	21,902	70,500	26,780
542500	OTHER EQUIPMENT	3,973	-	-
	Capital Outlay Total	3,973	-	-
573000	PMTS TO OTHERS	360	30,000	-
	Interfund/Department Service Total	360	30,000	-
Department Total		965,185	1,106,710	1,093,876



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SUPPLEMENTAL INFORMATION

This section provides statistical and supplemental data that describes Chatham County and its community. Information related to services provided by the County is also contained within this section.



CHATHAM COUNTY, GEORGIA

MISCELLANEOUS STATISTICS - FY 2017/2018

General Statistics

Date of Incorporation	February 5, 1777
Form of Government	Board of Commissioners
Area	426 Square Miles
Miles of streets and roads	1,300
From its county population in 2010 of 265,128 to its current population (2015) estimate of 286,956 Chatham County has experienced a growth rate of 8% (23,954).	

Chatham County is the northernmost of Georgia's six coastal counties. Named for William Pitt the Elder, earl of Chatham, it was formed out of Christ Church Parish and St. Phillip Parish in 1777. It is the fifth oldest county in Georgia and is the home of Savannah, which serves as the county seat.

During the Civil War (1861-65), Chatham County became an important center of trade for the Confederacy, as the multitude of creeks and rivers in the area made the total blockade of the port of Savannah difficult for the Union.

Other than the brief attack on Fort Pulaski in April 1862, and a minor skirmish on Whitmarsh Island, the war bypassed Chatham County until the very end, when Union General William T. Sherman occupied the area in December 1864 at the conclusion of his march to the sea.

Education

Community Schools:

Savannah-Chatham County Public School System (SCCPSS) is run by an elected Board of Public Education and operates most public schools in the Chatham County including those within the City of Savannah. The current superintendent is Dr. Ann M. Levett. The total budget for the district in FY2018 is \$561,092,699.

The system had an enrollment of 34,752 students during the 2016-2017 school year. The district operates 27 elementary schools, 9 middle schools, 7 K-8 schools, 10 high schools, and satellite facilities including the Massie Heritage Interpretation Center (a preserved historic school) and the Oatland Island Education Center (an environmental education complex). The school system supports two alternative schools for middle and/or high school students and an adult learning center.

For more information on Savannah-Chatham Schools, go to :www.sccpss.com

Higher Education:

Savannah has four colleges and universities offering bachelors, masters, and professional or doctoral degree programs: Armstrong State University, Savannah College of Art and Design (SCAD), Savannah State University, and South University. In addition, Georgia Tech Savannah offers certificate programs, and Georgia Southern University has a satellite campus in the downtown area. Savannah Technical



College, a two-year technical institution and the Skidaway Institute of Oceanography, a marine science research institute of the University of Georgia located on the northern end of Skidaway Island, offer educational programs as well. Savannah is also the location of Ralston College, a liberal arts college founded in 2010. Nearly 55,000 students are enrolled in 18 institutions of higher learning in and around the Savannah area. Universities and colleges include:

Armstrong State University - approximately 7,094 students.55 undergraduate and graduate degree-granting programs. In 2017, the university, a member of the Georgia University system, was merged into Georgia Southern University program.

Savannah College of Art and Design - Founded in 1978 to provide degrees in programs not yet offered in the southeast, the university now operates two locations in Georgia, a degree-granting location in Hong Kong, a degree-granting online education program, and a study abroad location in Lacoste, France with rotating course offerings. The university enrolls more than 11,000 students from across the United States and around the world with international students comprising up to 14 percent of the student population. SCAD offers degrees in over 40 areas of study.

Savannah State University - approximately 4,915 students. Savannah State operates three colleges, the College of Business Administration, the College of Liberal Arts and Social Sciences, the College of Sciences and Technology) and the Office of Graduate Studies and Sponsored Research (OGSSR). SSU offers 25 undergraduate degrees and 5 graduate programs.

Savannah Technical College - approximately 2,558 students. Offering more than 70 instructional programs in Allied Health, Business and Technology, Industrial Technology and Public Services – all supported by a full slate of college core courses in General Studies

Municipal Services

Fire Protection: 211 full-time city personnel. Savannah Airport- 30 full-time personnel, Southside Fire Department (Chatham County) subscription service - 28 full-time personnel. 8 volunteer fire departments in Chatham County. Fire insurance classification 2.

Zoning: City and county have zoning ordinance and subdivision design standards.

Source: <http://georgiafacts.net>

Police protection: Savannah-Chatham Metro Police Department

Number of police Authorized - 608

Corrections:

Chatham County Jail

Design Capacity	2,360
Operational Capacity due to staffing	1,650

Recreation and culture: (Chatham County & City of Savannah)

Number of libraries 7



Major Number of Recreation Sites including : aquatic center, tennis, golf, water, soccer complex, ball fields, bicycle and nature trails and others

140

Transportation

COMMERCIAL AIRPORT: Savannah Airport (local) service by ASA, AirTran, COExpress, Delta, Pinnacle, United Express, US Airways, US Airways Express and Jet Blue.

GENERAL AVIATION AIRPORT: Savannah Airport (local) with a 9,000 feet concrete runway, aircraft tie down, airframe & power plant repair, hangar, lighted runways.

RAIL: CSX piggyback - Savannah (local); CSX rail - Savannah (local); Norfolk Southern piggyback - Savannah (local); Norfolk Southern rail - Savannah (local).

WATER:

Navigable River: Savannah River (9 foot channel depth) with public barge dock at Savannah.

Seaport: Savannah Seaport (local) with maintained channel depth of 42 feet.

Bus Lines: Greyhound offers 32 arrivals and departures daily.

Interstate Highways: I-16 and I-95

Utilities

Electricity: A part of Georgia's modern integrated electrical transmission system, Georgia Power has excellent ability to supply industrial demands within Chatham County. Compared to 47% for the U.S., coal accounts for 84% of fuel used by the Georgia Powers generating plants. If demand exceeds 900kw, any supplier can step in and offer service.

Natural Gas: Available in industrial quantities on both firm and an interruptible basis.

Water: Plant capacity: 77,110,000 gal/day. Consumption: 25,020,000 gal/day average, 31,458,000 gal/day maximum. Storage capacity: 975,000 gallons elevated, 5,150,000 gallons ground. Source: 41 deep wells. Pumping capacity: 52,052 gal/min. City of Savannah I & D System - Plant capacity: 62,500,000 gal/day. Consumption: 29,780,000 gal/day average, 45,840,000 gal/day maximum. Storage capacity: 15,000,000 gal. Source: surface water from tributary of Savannah River. Pumping capacity: 43,402 gal/min.

Sewer: Plant Capacity: 35,450,000 gal/day; Plant Load: 13,000,000 gal/day; Primary, secondary treatment plant.

Source: <http://georgiafacts.org>

Health and Medical

Number of Hospitals	3
Number of Beds	1100+
Physicians	500+
Registered nurses	over 2000

Additionally, there are two state of the art cancer research and treatment centers in Savannah that provide specialized cancer care and research with the newest developments in cancer care technology. These two specialty centers service the entire region as they are in the forefront of their profession.



Communications:

Radio Stations	22
Television Stations	8
Newspapers:	
<i>Savannah Morning News</i>	
<i>Savannah Tribune</i>	

Museums and Historic Sites

Savannah is unique among American cities with its celebrated 18th, 19th, and early 20th century architecture, including a one square mile National Historic Landmark District, 12 National Register districts, twenty-two of an original twenty-four squares, and even the charming Spanish moss draped from the trees. Some of the historic sites include:

Andrew Low House
Beach Institute - African American Cultural Center
Davenport House Museum - Savannah's first restoration project (1815)
Flannery O'Connor Home
Fort Pulaski
Georgia Historical Society (Hodgson Hall)
Juliette Gordon Low Birthplace
King-Tisdell Cottage Foundation
Mighty Eighth Air Force Museum
Old Fort Jackson
Ralph Mark Gilbert Civil Rights Museum
River Street
Roundhouse Railroad Museum
Ships of the Sea Museum
Telfair Museum of Art
Jepson Center for the Arts
Owens-Thomas House
Tybee Island Lighthouse and Museum



PRINCIPAL TAXPAYERS 2016

Taxpayer	Type of Business	2017 Taxable Assessed Value	Percentage of Total Taxable Assessed Value
INTERNATIONAL PAPER	Paper Manufacturer	\$260,389,493	2.14%
SOUTHERN LNG	LNG Provider	\$244,848,850	2.02%
GEORGIA POWER	Electric Utility	\$160,256,855	1.32%
GULFSTREAM	Aircraft Manufacturer	\$142,376,420	1.17%
IMPERIAL SAVANNAH	Sugar Refiner	\$100,312,652	0.83%
DUKE REALTY	Commercial Real Estate	\$99,485,288	0.82%
WALMART	Electric Utility	\$63,465,528	0.52%
COLONIAL OIL	Oil/Gas/Distributor	\$47,008,745	0.39%
HH SAVANNAH LLC	Hotel Chain	\$40,391,098	0.33%
OGLETHORPE MALL LLC	General Retail	\$36,957,790	0.30%
		\$1,195,492,720	9.84%



DEPARTMENTAL BUDGET AS EQUIVALENT MILLAGE RATE

GENERAL FUND M&O MILLAGE

Budgeted Departments	FY2017/2018 Adopted Budget	Percent of Adopted Budget	Millage Equivalent
Detention Center	48,143,311	25.87%	3.080
Other Financing Uses	15,228,076	8.18%	0.974
Sheriff	10,974,027	5.90%	0.702
Library	7,321,674	3.93%	0.468
District Attorney	6,845,795	3.68%	0.438
Juvenile Court	5,861,890	3.15%	0.375
Tax Commissioner	5,595,107	3.01%	0.358
Tax Assessor	5,491,311	2.95%	0.351
CAT Teleride	5,102,070	2.74%	0.326
Counter Narcotics Team	4,875,240	2.62%	0.312
Indigent Health Care	4,328,180	2.33%	0.277
Information and Communication Services	4,314,217	2.32%	0.276
Parks & Recreation	4,053,996	2.18%	0.259
Mosquito Control	4,034,765	2.17%	0.258
Court Administration	3,991,358	2.14%	0.255
Facilities Maintenance	3,985,178	2.14%	0.255
Clerk of Superior Court	2,966,799	1.59%	0.190
Debt Service	2,957,285	1.59%	0.189
Public Defender	2,746,887	1.48%	0.176
Finance	2,249,342	1.21%	0.144
Indigent Defense	1,748,032	0.94%	0.112
State Court Judges	1,652,236	0.89%	0.106
Human Resources	1,641,257	0.88%	0.105
State Court Clerk	1,522,486	0.82%	0.097
Magistrate Court	1,493,504	0.80%	0.096
Emergency Management	1,460,055	0.78%	0.093
County Attorney	1,455,219	0.78%	0.093
Animal Services	1,439,713	0.77%	0.092
Health Department	1,267,544	0.68%	0.081
County Manager	1,238,403	0.67%	0.079
Court Expenditures	1,179,900	0.63%	0.075
Aquatic Center	1,164,724	0.63%	0.075
Administrative Services	1,101,467	0.59%	0.070
Fleet Operations	1,080,375	0.58%	0.069
Victim Witness	1,052,101	0.57%	0.067
Probate Court	1,024,691	0.55%	0.066
County Commissioners	947,617	0.51%	0.061
Utilities	900,000	0.48%	0.058



Budgeted Departments	FY2017/2018 Adopted Budget	Percent of Adopted Budget	Millage Equivalent
Elections Board	890,963	0.48%	0.058
Public Works	884,876	0.48%	0.057
Marine Patrol	780,091	0.42%	0.050
Voter Registration	779,636	0.42%	0.050
Henderson Golf Course	766,900	0.41%	0.049
Communications	728,726	0.39%	0.047
EMS	662,500	0.36%	0.042
Purchasing	634,310	0.34%	0.041
Internal Audit	520,453	0.28%	0.033
Bridges	457,158	0.25%	0.029
Community Services	380,000	0.20%	0.024
Greenbriar Children's Center	369,600	0.20%	0.024
Coroner	351,220	0.19%	0.022
Public Information	289,872	0.16%	0.019
Weightlifting Center	270,455	0.15%	0.017
DUI Court	257,701	0.14%	0.016
Board of Equalization	242,206	.013%	0.015
Cooperative Extension	233,182	0.13%	0.015
Community Outreach Jail	209,298	0.11%	0.013
Chatham Apprentice Program	200,874	0.11%	0.013
Probate Court filing Fees	200,000	0.11%	0.013
Safety Net Program	179,826	0.10%	0.012
Clerk of Commission	158,565	0.09%	0.010
Frank G. Murray Community Center	148,850	0.08%	0.010
Audit Contract	142,500	0.08%	0.009
Strategic Planning	142,250	0.08%	0.009
Bamboo Farm	127,780	0.07%	0.008
Law Library	127,225	0.07%	0.008
Museums	100,000	.005%	0.006
Alternative Dispute Resolution	99,790	0.05%	0.006
Temporary Pool	72,295	0.04%	0.005
Youth Commission	50,000	0.03%	0.003
Hazardous Materials Expense	50,000	0.03%	0.003
Georgia Forestry	49,100	0.03%	0.003
GIA Summer Bonanza	40,000	0.02%	0.003
CORE MPO	34,872	0.02%	0.002
Tybee Pier	24,000	0.01%	0.002
Grand Jury	21,800	0.01%	0.001
GRAND TOTAL	186,114,706	100.00%	11.543



DEPARTMENTAL BUDGET AS EQUIVALENT MILLAGE RATE

SPECIAL SERVICE DISTRICT MILLAGE

Budgeted Departments	FY2017/2018 Adopted Budget	Percent of Adopted Budget	Millage Equivalent
Police	17,855,447	52.08%	2.599
Public Works	6,986,049	20.38%	1.017
General Administration	2,350,000	6.85%	0.342
Recorders Court	2,158,130	6.29%	0.314
Other Financing Uses	1,531,000	4.47%	0.223
Engineering	1,095,099	3.19%	0.159
Metropolitan Planning Commission	886,500	2.59%	0.129
Building Safety	584,808	1.71%	0.085
Traffic Lights	250,000	0.73%	0.036
SAGIS	223,225	0.65%	0.032
Development	113,353	0.33%	0.016
CORE MPO	69,227	0.20%	0.010
Sheriff Peace Officer Retirement	45,000	0.13%	0.007
Community Services	43,470	0.13%	0.006
Finance	43,165	0.13%	0.006
Fell Street Pump Station	29,000.00	0.08%	0.004
Audit Contract	22,350	0.07%	0.003
GRAND TOTAL	34,285,823	100.00%	4.990



ABOUT CHATHAM COUNTY

Chatham County's unique history as well as its coastal location provides economic benefits to the region. Data on the County is presented herein:

History of Chatham County

Chatham County is the nucleus from which the present great State of Georgia has grown. Savannah was the first settlement recognized by the English government in colonial days. At Savannah, on February 12, 1733, with 116 settlers, the colony of Georgia was founded by James Edward Oglethorpe, a member of the English Parliament. In 1741, the Trustees divided the new colony into two colonies - the Savannah Colony and the Frederica Colony. In 1743, Oglethorpe departed for England leaving William Stephens, the first President of Georgia, over the government made up of the two colonies.

In 1758, the province was divided into eight parishes, one being Christ Church, which later formed most of the territory of Chatham County. In 1777, the first regular Constitution of the State was promulgated and at this time, parishes were abolished and counties named in their place. The County is named for William Pitt, the Earl of Chatham, an English nobleman. In 1786, the Chatham Artillery, the nation's oldest active military organization, was organized.

Chatham County is the sixth largest of the State's 159 counties. The County encompasses 438 square miles and still has its early boundaries as laid down in the Revolution. The County is bounded on the north by the Savannah River and South Carolina, on the east by the Atlantic Ocean, the south by the Ogeechee River and Bryan County, and on the west by Effingham County. It is the most easterly county in the State, and has many winding estuaries, rivers, and Sea Islands. It has as its county seat the main port of the State, the historic City of Savannah.

General overview



Fountain located downtown Savannah in beautiful Forsyth Park

Chatham County represents the major metropolitan area in the Southeast Georgia region; ranks fifth in population in the state and is noted for having a stable economy.

The County has a dual personality, that of a major tourist attraction, and an extraordinarily successful port. This gives it a vibrancy that few other places can match. The city of Savannah also is a premier destination for national conventions and trade shows.



Figure 1 Old Chatham County Courthouse circa 1908

Population

Population in the Savannah MSA is projected to grow 69%, adding more than 202,000 people from 2000 to 2030, according to a study by Georgia Office of Planning and Budget. During this period, Chatham's population is expected to increase 39.7%; Bryan will grow by 154%; and Effingham will jump 198%.

Population – Chatham County and Savannah Metro Area

Year	Chatham County	Effingham County	Bryan County	Total Metro Area
1980	202,226	18,727	10,175	231,128
1990	216,774	25,687	15,438	257,899
2000	232,048	37,535	23,417	293,000
2010	265,128	52,250	30,401	347,611
2015	286,956	57,106	35,137	379,199

SOURCES: Savannah Area Chamber of Commerce, Savannah 2017 Economic Trends

Income

From 2014 to 2015, the average weekly wage in the Savannah MSA increased 3.1%. Across all industries in the region, employees earned \$838 per week. In the Savannah metro area in 2015, weekly wages were \$115 lower than those statewide.

In 2015, wage growth in Savannah MSA outpaced statewide wage growth, 3.1% to 3.0%. While wages in Savannah remain below the state average, and the purchasing power of those wages is enhanced due to the relatively low cost of living and housing in the region. This, combined with Savannah/Chatham's high quality of life, implies that workers and employers continue to receive a high return on value for area wages.



Chatham County Aquatic Center

SOURCES: Savannah Area Chamber of Commerce, Savannah 2017 Economic Trends

Labor Force / Employment



The Chatham County Sheriff's Office and Detention Center employs 638 employees

Unemployment in Chatham County has been slightly lower than Statewide, and higher than the national rate. In 2016, Savannah's employment rose 3.5 percent, or 7,913 jobs. The area's long-term growth prospects are among the best in the nation. The Savannah MSA's employment is estimated to rise 4.0 percent, or 6,600 jobs for 2016.



EMPLOYMENT DATA - CHATHAM COUNTY, GEORGIA

Year	Total Labor Force	Chatham County Unemployment	State of Georgia Unemployment	United States Unemployment
2007	179,758	4.2%	4.7%	4.7%
2008	176,775	6.2%	8.1%	7.2%
2009	176,301	8.7%	10.1%	9.5%
2010	169,137	9.0%	9.5%	10.0%
2011	171,682	9.9%	10.3%	9.3%
2012	173,732	9.4%	9.6%	8.4%
2013	170,846	8.8%	8.6%	7.6%
2014	172,981	7.9%	7.3%	6.2%
2015	177,052	5.7%	5.5%	5.3%
2016	177,600	5.0%	5.2%	4.7%

SOURCES: State of Georgia Departments of Labor, Labor Information Systems; US Department of Labor, Bureau of Labor Statistics; Savannah Area Chamber of Commerce, Savannah 2017 Economic Trends

Manufacturing

The Savannah Metropolitan Statistical Area's manufacturing firms created approximately 21.2% of the area's economic output as measured by Gross Domestic Product, accounting for \$3.6 billion of output in 2015. The number of manufacturing establishments in the Savannah CMSA was 349 firms employing 20,614 workers as of mid-2015. The average weekly wage was \$1,647 for manufacturing establishments in the area.

MAJOR MANUFACTURING EMPLOYERS IN THE CHATHAM COUNTY AREA

Firm	Product	Employment
Gulfstream Aerospace	Jet aircraft, aerospace equipment	12,000+
Georgia Pacific Corporation	Paper products	1,100
SNF	Chemicals	1,016
International Paper Corporation	Paper, chemicals, corrugated containers	600
JCB, Inc.	Construction equipment	600
Brasseler USA	Dental instruments	420
Kerry Ingredients & Flavors	Formulation, food, flavors	344
Mitsubishi Power Systems	Turbines	320
Strength of Nature Global	Hair care products	300
Weyerhaeuser	Bleached pulp	285
Derst Baking Co.	Baked goods	284

SOURCE: Savannah Area Chamber of Commerce, Savannah 2017 Economic Trends



Gulfstream Aerospace Corporation, maker of Gulfstream private jets



Tourism

The preservation and restoration of Savannah's downtown historic district and the riverfront has served as the anchor for tourism in the area. Complementing the tourism sector is convention trade.

Savannah's Civic Center includes a 2,566 seat theater, an arena with a capacity of 9,600, a ballroom with a capacity of 550 and over 25,000 square feet of exhibit space. In addition, the Savannah International Trade & Convention Center has allowed Savannah to compete for larger conventions, meetings and events.

Savannah's tourism and hospitality industry currently employs over 27,000 people and continues to be one of the largest economic drivers of Savannah. Travel to Savannah remains strong and the city enjoys visitors from all over the world. Most recently, the city was named "A World's Best City for United States & Canada" by Travel & Leisure.



View of Savannah International Trade & Convention Center (top left) on the Savannah River

Chatham County has over 15,009 hotel/motel rooms and a variety of restaurants in the downtown area and throughout the Metropolitan Area. During the past ten years, the growth in retail trade and service sectors is attributable to increased tourism and reflects its importance to the County's income.

The Savannah tourism sector has experienced strong growth in 2014. In 2014, over 13.4 million visitors came to Savannah, including 7.6 million overnight visitors and 5.8 million day-trippers. Visitor spending totaled \$2.5 billion, and room tax revenue collections climbed to \$20.7 million, setting another record high.

Tourism and convention business will continue to be one of the fastest growing sectors of Chatham County's economy, reflecting substantial investments in the area's infrastructure, including a large number of new well-situated hotels as well as the Savannah International Trade and Convention Center.

Room Tax Revenue

Year	Number of hotel rooms	Person-stays Overnight	Chatham County	Total Direct Visitor Spending
2011	15,026	6,800,000	\$15,500,000	\$1,940,000,000
2012	14,848	7,000,000	\$17,100,000	\$2,100,000,000
2013	14,743	7,300,000	\$17,900,000	\$2,300,000,000
2014	14,983	7,600,000	\$20,700,000	\$2,500,000,000
2015	15,009	7,800,000	\$23,200,000	\$2,700,000,000

SOURCE: Savannah Area Chamber of Commerce, [Savannah 2017 Economic Trends](#)

Transportation

Logistics Today has rated this area "the most logistics friendly city in the nation" – recognizing the area as a superior transportation hub. Here are some of the reasons for the honor:



- Savannah is only a few miles from Interstate 95, as well as at the eastern terminus of Interstate 16 - which gives the residents speedy access to Atlanta.
- Savannah is only two hours away from the burgeoning Florida market, yet has the cost and business advantages of a Georgia location.
- The area enjoys a strategic location on the East coast, but is far more westerly than other coastal cities; located 647 miles due south of Cleveland, Ohio.



CSX Transportation and Norfolk Southern Railroad serve the Chatham County area

- The taxpayers understand the importance of quality infrastructure and improvements by the continued approval of Special Purpose Local Option Sales Taxes (SPLOST).

Amtrak provides rail passenger service to the Savannah area. Freight service is provided by CSX, Georgia Central and Norfolk Southern Corporation. Trucking service is provided by over 100 motor freight carriers to the Savannah area.

Port of Savannah

The County's continued economic progress is based to a large extent on the continuing development of the Port of Savannah. The definition of the Savannah Harbor is "that it comprises the lower 21.3 miles of the Savannah River generally forming a boundary between South Carolina and Georgia and 11.0 miles of bar channel for a total length of 32.3 miles. "Savannah is the farthest inland port on the East Coast. This places Savannah within a day's haul over road or rail to many major Midwestern markets, thus greatly reducing the cost of shipping, a definite advantage for the Port of Savannah. Although the Port has a large number of private businesses having docking facilities, the Georgia Ports Authority (GPA) has the largest wharfing facilities for handling cargo for both imports and exports on the East Coast.



The Port of Savannah is fourth largest port in the United States

The Port of Savannah, home to the largest single-terminal container facility of its kind on the U.S. East and Gulf coasts, is comprised of two modern, deep-water terminals: Garden City Terminal and Ocean Terminal. Together, these facilities exemplify the Georgia Port Authority's exacting standards of efficiency and productivity.

The Port of Savannah is the largest and single container terminal in the United States. In FY2016, it handled 3.0 million TEUs (twenty foot container units). FY2016 had the third highest volume in the Port of Savannah's history. The port serves approximately 21,000 companies in all 50 states, more than 75% of which are headquartered outside of Georgia.

Georgia Governor Nathan Deal released a statement July 27, 2015 describing the Port's fiscal 2015 success, "The deep-water Ports of Savannah and Brunswick are cornerstones of Georgia's success and major factors in creating new jobs and prosperity across the state. The wave of economic impact created by our logistics network supports virtually every industry, from manufacturing and agriculture to mining, distribution, technology and transportation."



The Garden City Terminal is owned and operated by the Georgia Ports Authority. The Garden City Terminal is a secured, dedicated container facility, the largest of its kind on the U.S. East and Gulf coasts. The 1,200 acre single terminal facility features 9,693 linear feet of continuous berthing and more than 1.2 million square feet of covered storage. The terminal is equipped with fifteen high-speed container cranes (4 super post-panamax and 11 post-panamax) as well as an extensive inventory of yard handling equipment.

The Ocean Terminal is a secured, dedicated breakbulk facility specializing in the rapid and efficient handling of a vast array of forest and solid wood products, steel, RoRo (Roll-on / Roll-off), project shipments and heavy-lift cargoes. The 200.4-acre general cargo terminal features 9 berths totaling 5,768 linear feet and over 1.4 million square feet of covered storage. The leading imports were iron and steel, machinery, plywood, cocoa bean, granite, lumber, aluminum, and paper products. Kaolin clay, linerboard, machinery, wood pulp, military ordinance, lumber, and foodstuff were the leading exports.

The port also includes a foreign trade zone which consists of twenty eight acres at the Savannah International Airport and twelve acres at Georgia Ports Authority facilities. It allows imports into the United States to be processed, displayed, or otherwise handled free from duties and taxes. The 2,600 acre Crossroad Business Center was recently made a part of the Zone. Only when cargo leaves the zone to be distributed in the United States is it subject to these charges. If it is exported, these costs are avoided.

SOURCE: Savannah Area Chamber of Commerce, [Savannah 2017 Economic Trends](#)

Military

Fort Stewart and Hunter Army Airfield are the home of the 3rd Infantry Division, and combine to be the Army's Premier Power Projection Platform on the Atlantic Coast. It is the largest, most effective and efficient armor training base east of the Mississippi, covering 280,000 acres including parts of Liberty, Long, Tattnall, Evans and Bryan counties in southeast Georgia.

Hunter Army Airfield is home to the Army's longest runway on the east coast (11,375 feet) and the Truscott Air Deployment Terminal. Together these assets are capable of deploying units such as the heavy, armored forces of the 3rd Infantry Division or the elite light fighters of the 1st Battalion, 75th Ranger Regiment.



Hunter Army Airfield is in honor of Lieutenant Colonel Frank O'Driscoll Hunter, a native of Savannah and a World War I flying ace

Ft. Stewart, located just outside of the Savannah MSA, and Hunter Army Airfield generate sufficient economic activity to warrant inclusion of Liberty and Long counties in the larger Savannah CMSA. Ft. Stewart and Hunter AAF have an annual financial impact of \$4 billion.

Ft. Stewart and Hunter AAF together are one of Coastal Georgia's largest employers. The ratio of military to civilian employees is approximately six to one, with 22,422 officers and enlisted military and 3,891 civilians employed at both installations. Ft. Stewart accounts for nearly three-fourths of the military employment in the area.



Several small-scale deployments will have elements of the Third Infantry Division (3rd ID) overseas during 2015. Two hundred soldiers of the divisional headquarters deployed to Afghanistan for a training mission focusing on high level operational activities for Afghan security forces. Three hundred soldiers with the 3rd Sustainment Brigade deployed to Kuwait to provide logistical support for troops, and the 82nd Civil Affairs Battalion deployed to West Africa to assist in the Ebola outbreak.



FINANCIAL POLICIES

As Amended by the Chatham County Board of Commissioners August 2014 – Overview

Summary

Chatham County's Financial Policies represent guidelines and tools adopted by the Chatham County Board of Commissioners to enable Chatham County to reach and maintain its financial potential through consistent approaches in financial management. Financial policies will always be evolving; therefore, this document will be a living document representative of the goals of the County Commission. Below is a summary of the financial policies included in this document:

- Chatham County will develop and maintain a level of unrestricted fund balance in its General Fund equivalent to at least two month's budgeted expenditures or a minimum 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Chatham County will develop and maintain a level of unrestricted fund balance in the Special Service District Fund equivalent to at least two month's budgeted expenditures or a minimum 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Chatham County shall annually adopt annual fund budgets that ensure a balance between operating resources and resource uses. By law the County is required to adopt annual balanced budgets for its general fund, each special revenue fund, and each debt service fund. Project-length budgets are required for capital project funds. The Commission may elect to create annual budgets for other fund types for use as a management tool. Within the two main operating funds of the County (General Fund and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues. Other funds may consider fund balance as an operating resource depending on the specific nature of the fund.
- Chatham County shall be committed to establishing and maintaining a revenue policy through the revenue ordinance to meet the budgetary needs of the organization on an ongoing basis. The goal of this policy is to assure revenues are realistic in the current budgetary environment.
- Chatham County will review and update fees and charges at least annually to ensure they keep pace with actual program costs, cost-of-living changes, and methods or levels of service delivery.
- Chatham County will encourage a diversified yet stable revenue system to protect it from possible short-term fluctuations in any of its revenue sources.
- In order to create and maintain structural balance for the County's funds, the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues are generally not available for expenditure in future budget periods, their use to fund recurring operating expenditures is discouraged.
- During its annual budget process, Chatham County will review revenues to identify unpredictable revenue sources that could impact operational funding. A conservative approach will be utilized in estimating such revenues with consideration being given to historical revenue trends, revenue volatility, and the legal and economic climate. When actual revenues received exceed revenue budgets for unpredictable revenues, the excess will be treated in accordance with adopted fund balance policies.
- Chatham County will follow State law in its application of SPLOST tax revenues for the purpose of capital project development and construction. Investment income from SPLOST revenues will



be used for the purposes outlined below. In addition, Title Ad Valorem Tax revenue allocated to the County on the basis of current SPLOST distribution percentages will be deposited to the related SPLOST fund and used for these enumerated purposes:

- Funding of SPLOST projects as approved by the Board of Commissioners
 - Administrative costs for the construction management of SPLOST projects
 - Indirect cost allocation expenses as calculated by the County's annual indirect cost allocation plan
 - Payment of interest expense related to pre-funding of SPLOST projects
 - Other costs outlined in the related referendum.
-
- Chatham County will seek to develop a funding and replacement strategy for its capital assets. Capital project needs will be evaluated annually in association with the annual budget process and priority projects will be determined. In association with other adopted financial policies, Chatham County will seek a balance between pay-as-you-go funded projects, which include projects funded by SPLOST dollars, and debt-financed projects.
 - Chatham County shall be committed to addressing the level of indebtedness the County can reasonably expect to incur without jeopardizing its existing financial position and operational capabilities. The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's expenditures/expenses and will seek to maintain debt service within those limits. When the County acts as a debt guarantor, the potential operating impact of any debt default, including repayment sources, should be determined prior to providing the guarantee.
 - Chatham County will develop long-range financial forecasts for the General M&O Fund, the Special Service District Fund, and for all enterprise funds. The funds' financial course of action will be contemplated for a five year period. Forecasts will be analyzed and updated annually by Finance staff. Forecasts will be used to analyze financial trends, determine revenue needs, review the impact on expenditures of new or revised services or projects, and consider methods for accomplishing long-range financial goals.
 - Chatham County will adhere to the fund balance categories as defined in GASB Statement 54 for financial reporting purposes, and will follow adopted policies in categorizing and appropriating fund balance.
 - Chatham County will utilize the services of bond counsel and/or disclosure counsel for legal advice and direction in the process of issuing new or refunding governmental bonds.
 - Chatham County will require departments with the responsibility of cash handling to develop written procedures for the cash collection processes, deposits and safekeeping of funds.
 - The Chatham County Board of Commissioners shall annually appropriate sufficient funds to the Plan for the payment of the actuarially determined contribution.



Fund Balance Policy - General M&O Fund

Introduction

Historical instabilities in fund balance have highlighted the interest and need of Chatham County to restore and maintain levels of fund balance that promote the County's long-range financial stability. In addition, the Government Finance Officers Association has issued a recommended practice encouraging governments to adopt a formal policy on the level of unrestricted fund balance that should be maintained in the General Fund. The GFOA also recommends that governments maintain unrestricted fund balance of no less than two months of regular operating revenues or operating expenditures.

Policy Statement

Chatham County will develop and maintain a level of unrestricted fund balance in its General Fund equivalent to at least two month's budgeted expenditures or a minimum of 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.

Rationale

It is essential that Chatham County maintain an adequate level of fund balance to mitigate current and future risks (e.g. revenue shortfalls, recessionary environments, and unanticipated expenditures) and to ensure stable tax rates. Adequate levels of fund balance are also crucial in developing long-range financial plans. In addition, credit rating agencies review fund balance and unrestricted fund balance levels to evaluate the government's continued creditworthiness.

Specific Policies

Chatham County will maintain an unrestricted fund balance level of two month's expenditures or 16.6% of budgeted expenditures. Chatham County may appropriate funds within its annual budget process for the purpose of building up fund balance reserve levels.

In the event fund balance exceeds the targeted level, Chatham County will follow a methodology for fund balance use as follows:

1. First, consider raising the targeted fund balance level after a review of economic conditions, contractual obligations and long-range financial planning results, then
2. Consider the funding of capital projects as described in the Adopted Annual Budget based on project ratings, then
3. Consider a strategy for millage rate reductions based upon a review of the County's long-range financial plan.

Reference is made to other financial policies adopted by the Board of Commissioners.



Fund Balance Policy - Special Service District Fund

Introduction

Historical instabilities in fund balance have highlighted the interest and need of Chatham County to restore and maintain levels of fund balance that promote the County's long-range financial stability. In addition, the Government Finance Officers Association has issued a recommended practice encouraging governments to adopt a formal policy on the level of unrestricted fund balance that should be maintained in the General Fund. Since the Special Service District is largely supported by tax revenues, the County should also consider a fund balance policy for the fund.

Policy Statement

Chatham County will develop and maintain a level of unrestricted fund balance in its Special Service District Fund equivalent to at least two month's budgeted expenditures or a minimum of 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.

Rationale

It is essential that Chatham County maintain an adequate level of fund balance to mitigate current and future risks (e.g. revenue shortfalls, recessionary environments, and unanticipated expenditures) and to ensure stable tax rates. Adequate levels of fund balance are also crucial in developing long-range financial plans. In addition, credit rating agencies review fund balance and unrestricted fund balance levels to evaluate the government's continued creditworthiness.

Specific Policies

Chatham County will maintain an unrestricted fund balance level of at least two month's expenditures or 16.6% of budgeted expenditures within the Special Service District. Chatham County may appropriate funds within its annual budget process for the purpose of building up fund balance reserve levels.

In the event fund balance exceeds the targeted level, Chatham County will follow a methodology of fund balance use as follows:

First, consider raising the targeted fund balance level after a review of economic conditions, contractual obligations and long-range financial planning results, then

Consider the funding of capital projects as described in the Adopted Annual Budget based on project ratings, then

Consider a strategy for millage rate reductions based upon a review of the County's long-term financial plan.

Reference is made to other financial policies adopted by the Board of Commissioners.



Budgetary Policies

Introduction

A government should develop a policy stating its commitment to adopting balanced fund budgets and should have mechanisms in place to ensure compliance with the adopted budget.

Policy Statement

The Chatham County Commission shall annually adopt fund budgets that ensure a balance between operating resources and resource uses. By law Chatham County is required to adopt annual budgets for its general fund, each special revenue fund and each debt service fund. Project-length budgets are required for capital project funds. The Commission may elect to create annual budgets for other fund types for use as a management tool (i.e. enterprise funds).

Within the two main operating funds of the County (General and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues. Other funds may consider fund balance as an operating resource depending on the specific nature of the fund.

Rationale

A structural balance must be struck between operating resources and resource uses so that the public can realize the benefits of a strong, stable government. By law, budgeted appropriations cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years. However, in the County's two main operating funds, recurring operating expenditures should be funded by recurring operating revenues. This will allow the County to reach and maintain the goals of the Fund Balance Policy, and the Long Term Financial Plan.

Specific Policies

At a minimum, the adopted budgets will meet the requirements of state law, specifically code sections 36-81-3 through 36-81-6. These code sections define a budget ordinance or resolution as being balanced when the sum of estimated revenues and appropriated fund balances is equal to appropriations.

In governmental fund types, taxes are considered operating revenues.

Operating resources and resource uses should represent realistic and quantitative financial transactions.

Fund balances may be considered an operating resource of all funds except for the General M&O Fund and the Special Service District Fund. Reference is made to the Fund Balance Policies for the General M&O and Special Service District Funds.

Except for the Special Service District Fund, special revenue funds are generally supported by special levies and fees, grants or intergovernmental revenues. Expenditures in these funds are strictly limited to the mandates of the funding source. Special Revenue Funds are not to be used to subsidize other funds, except as required or permitted by program regulations.



Unless the fund is mandated by legislation, enterprise funds are expected to derive at least 50% of their revenues from charges and user fees. An enterprise should strive to become a self-supporting entity through annual review of its fee structure, charges for services, and other operating revenues and expenditures. Where the fund is not self-supporting but is required by law, subsidies from other funds may be required to avoid deficit net assets.

Sufficient charges and rate schedules shall be levied to support operations of the County's Internal Service Funds. No trend of deficit net assets shall be allowed. The Internal Service Funds may require subsidies from other funds if chargebacks are not sufficient to cover their operations.

Non-recurring revenues will be incorporated into the operating budget and Capital Improvement Program Budget in accordance with the One-Time Revenue Use Policy.

Annual operating budgets shall be prepared to address and progress toward the goals and objectives of the Fund Balance Policy.

A five year Capital Improvements Program (CIP) shall be prepared and updated each year. The operating impact of each project shall be identified and incorporated into the annual operating budgets. Within the parameters of other adopted financial policies, capital assets will be purchased and maintained on a regular schedule and in compliance with any contractual obligations. Debt may be issued for capital asset purchases. One-time revenues will be used as a funding source in accordance with the One-Time Revenue Use Policy.

The Debt Service appropriation in the annual operating budgets shall conform to the Debt Management Policy.

Chatham County will annually roll forward open encumbrances and purchase orders from the previous fiscal year into the current year's budget. As required by generally accepted accounting principles, for financial reporting purposes encumbrances will be included as part of Unassigned Fund Balance in the General Fund and Assigned Fund Balance in the Special Service District Fund.

The Finance Department will prepare quarterly financial reports for the County Commission that compare budget to year-to-date actual financial results. Unusual activities will be noted. The Finance Department will also monitor departmental budgets to ensure budget compliance and will notify the County Manager throughout the fiscal year of any departments that may exceed budgeted appropriations.

After budget adoption, the Board of Commissioners will approve any budgetary amendments that change adopted departmental budgets, staffing levels or departmental salary appropriations for current or future years. It has been the County's practice to recognize the cost savings from vacant positions by incorporating those savings into the adopted budget each year. County staff monitors vacancies to ensure that these savings are achieved. For this reason, the use of staff vacancy savings by departments to restructure staff levels and salaries is not allowed unless approved by specific action of the Board.

Reference is made to other financial policies adopted by the Board of Commissioners.



Revenue Policy

Introduction

A revenue policy is a living document used to govern the establishment of as well as the increases and decreases of fees and charges used to fund programs determined by the needs of its citizens.

Policy Statement

The Chatham County Commission shall be committed to establishing and maintaining a revenue policy through the revenue ordinance to meet the budgetary needs of the organization on an ongoing basis. The goal of this policy is to assure revenues are realistic in the current economic environment.

Rationale

Policies that require identification of both the cost of the program and the portion of the cost that will be recovered through fees and charges allow governments and citizens to develop a better understanding of the cost of services and to consider the appropriateness of established fees and charges.

Specific Policies

The revenue ordinance shall include any revisions, additions, or deletions to the fees and charges based on the level of cost recovery for services and the reason for the subsidy and the frequency with which cost-of-services will be undertaken.

Changes to the ordinance shall originate during the budget process and shall be used in the preparation of the annual budget. Changes may also occur outside of the budget process. State and local law may govern the establishment of fees and charges.

Chatham County may choose not to recover all costs, but should identify such costs. Reasons for not recovering full costs should be identified and explained.

The Chatham County Commission shall publish a revised revenue ordinance within 45 days adoption of the budget. The publication will include all changes that occurred over the past fiscal year, both prior to and during the budget process. Citizens will be given an opportunity to provide input at the second public reading for any revenue ordinance amendment.

Within the two main operating funds of the County (General Fund and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues.

Reference is made to other financial policies adopted by the Board of Commissioners.



Policy on Fees and Charges

Introduction

Chatham County should adopt policies that identify the manner in which fees and charges are set and the extent to which they cover the cost of services provided.

Policy Statement

Fees and charges will be reviewed and updated at least annually to ensure that they keep pace with actual program costs, cost-of-living changes and methods or levels of service delivery.

Rationale

Policies that require identification of both the cost of the program and the portion of the cost that will be recovered through fees and charges allow governments and stakeholders to develop a better understanding of the cost of services and to consider the appropriateness of established fees and charges.

Specific Policies

The amount of a fee should not exceed the overall cost of providing the facility, infrastructure or service for which the fee is imposed. In calculating that cost, planned capital projects that are related by nature to the fee will be considered as well as direct costs, indirect costs and portions of assets used (i.e. depreciation). That is:

1. Costs which are directly related to the provision of the service; and,

Support costs which are more general in nature but provide support for the provision of the service.

The extent to which the total cost of service should be recovered through fees depends upon the following factors:

1. The nature of the facilities, infrastructure or services.
2. The nature and extent of the benefit to the fee payers.
3. The level of demand for a particular service and the effect of pricing on the demand for services.
4. The feasibility of collection and recovery.
5. Type of fund. For example, in an enterprise fund approximately 50% of the cost of services should be recovered through fees.
6. State or federal laws governing allowable fees.

The extent to which fees should recover the cost of services in particular funds is stated in the Specific Policies section of the Budgetary Policies.

All fees imposed by the County will be established by the County Commission by ordinance. When applicable, the state or federal law that grants authority to charge the fee will be considered. The ordinance establishing the fees will determine:



1. The level of cost that should be recovered through the fees according to the criteria established in this Policy;
2. An appropriate method for apportioning the cost of providing each service among the users of the service;
3. A procedure for periodically reviewing and modifying the amount of fees in order to maintain appropriate cost recovery levels.

Fees charged may be modified only by ordinance of the County Commission.

All fee revenues will be estimated by the County Manager and submitted to the County Commission as part of the County Manager's recommended budget.

If the amount of a fee is considered too high to accommodate the needs of particular segments of the community and the public interest would be served by adjusting the amount or manner of payment of such fees in particular instances, the amount of the fee may be waived, rebated or deferred as appropriate. Any criteria for waiving, rebating, or deferring payment of such fees will be established by the County Commission by ordinance.

Reference is made to other financial policies adopted by the Board of Commissioners.



Policy on Revenue Diversification

Introduction

In the Chatham County fiscal system, the monitoring and control of revenues is a primary concern. The County's primary revenue policy goal is to maintain a diversified revenue system to protect it from possible short-term fluctuations in any of its various revenue sources.

Policy Statement

Chatham County will encourage a diversified yet stable revenue system to protect it from possible short-term fluctuations in any of its revenue sources.

Rationale

All revenue sources have particular characteristics in terms of stability, growth, sensitivity to inflation or business cycle effects, and impact on tax and rate payers. A diversity of revenue sources can improve a government's ability to handle fluctuations in revenues and potentially help to better distribute the cost of providing services.

Specific Policies

The County will, after having considered all possible cost reduction alternatives, explore the possibility of obtaining new or expanded revenue sources as a way to help ensure a balanced budget. Cost recovery revenue sources will be analyzed on an annual basis and modified as necessary to insure that revenue collections reflect the cost of providing associated County services. The structure will follow the policies set forth in the Policy on Fees and Charges.

The County will actively oppose State and/or Federal legislation which would mandate costs to the County without providing or increasing a revenue source to offset those mandated costs.

The County will follow an aggressive policy to protect current revenues received from State and Federal sources.

The County will follow an aggressive policy of enforcement of revenue regulations and collection of revenues.

The County will actively pursue State and Federal grants.

All revenues will be analyzed by the County Manager and submitted to the County Commission as part of the County Manager's recommended budget in accordance with the Revenue Policy.

Reference is made to other financial policies adopted by the Board of Commissioners.



Policy for Use of One -Time Revenues

Introduction

The use of one-time revenues to fund recurring programs should be avoided whenever possible. More appropriate uses of one-time revenues include establishing and rebuilding fund balance, early retirement of debt, additional funding for pension plan liabilities, capital expenditures, vehicle replacement and other nonrecurring expenditures.

Policy Statement

In order to create and maintain structural balance for the County's funds, the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues cannot be relied on in future budget periods, their use to fund recurring operating expenditures is discouraged.

Rationale

One-time revenues cannot be relied on in future budget periods. A policy on the use of one-time revenues provides guidance to minimize disruptive effects on services due to non-recurrence of these sources. When one-time revenues are used to pay for ongoing programs, it makes it more difficult to achieve the goal of a balanced budget.

Specific Policies

One-time revenues such as proceeds from asset sales, debt refinancing, one-time grants, budget savings and similar nonrecurring revenue will not be used for current or new, ongoing operating expenditures. Such revenues are often not part of original fund budgets. To the extent feasible, one-time revenues will be applied toward one-time expenditures.

Proceeds from the sale of other assets or reimbursements will be placed in the fund from which the asset originated except for vehicle sales. Vehicle sales proceeds will be placed in the CIP Fund and will be used for fleet replacement.

The County will not budget or commit to spend non-recurring dollars until they are received. The County will consider the impact on the operating budget before funding capital improvement projects.

Reference is made to other financial policies adopted by the Board of Commissioners.



Policy for Unpredictable Revenues

Introduction

Unpredictable revenue sources generally cannot be relied on as to the level of revenue they will generate. It is important to consider how significant variations in revenue receipts will impact the County's ability to operate and its financial outlook in both current and future budget periods.

Policy Statement

During its annual budget process, Chatham County will review revenues to identify unpredictable revenue sources that could impact operational funding. A conservative approach will be utilized in estimating such revenues with consideration being given to historical revenue trends, revenue volatility, and the legal and economic climate. When actual revenues received exceed revenue budgets for unpredictable revenues, the excess will be treated in accordance with adopted fund balance policies.

Rationale

It is the intent of Chatham County to promote and encourage a stable revenue stream. Where revenues are deemed to be unpredictable, the County should avoid funding recurring operational expenditures with fluctuating revenues due to the risk that revenue estimates may not be met.

Specific Policies

It is the policy of the Chatham County Board of Commissioners that non-recurring revenues shall not be used to fund recurring expenditures. Therefore, in preparing annual budgets for unpredictable revenues, a conservative approach will be utilized to prevent dependence on upswings in unpredictable revenues.

Potential uses for one-time and unpredictable revenues will be reviewed on an annual basis by the County Commissioners as part of the operating budget cycle. If necessary, the Board of Commissioners and appropriate governing board will review potential uses for unpredictable revenues outside of the annual operating budget cycle which, if approved, will require special appropriation for expenditure. In addition, reserves in excess of the amount established by policy may be retained, and not expended, by the County at the discretion of the County Commissioners. In times of favorable variances, the County Commissioners may consider transferring excess revenues to a stabilization fund which will be used to offset revenues during periods of unfavorable variances.

Unpredictable revenues are the increment of a volatile revenue source, which is defined as the amount above what is normally expected to be collected during a fiscal year. Such revenues may include intergovernmental revenues, interest income, recreation fees, and recording/transfer taxes. Such revenues are frequently impacted by economic upturns and downturns.



Policy on Use of SPLOST Revenues

Introduction

Chatham County voters have approved the imposition of a one cent sales tax to fund various capital projects. A separate capital projects fund has been established to record financial transactions associated with each special purpose local option sales tax (SPLOST) referendum. In addition, other revenues are allocated to the SPLOST funds, including investment income and portions of the Title Ad Valorem Tax (TAVT) identified in O.C.G.A. § 48-5B-1 and 48-5C-1.

Policy Statement

Chatham County will follow State law in its application of SPLOST tax revenues for the purpose of capital project development and construction. Investment income from SPLOST revenues will be used for the purposes outlined below. In addition, Title Ad Valorem Tax revenue allocated to the County on the basis of current SPLOST distribution percentages will be deposited to the related SPLOST fund and used for these enumerated purposes:

- Funding of SPLOST projects as approved by the Board of Commissioners
- Administrative costs for the construction management of SPLOST projects
- Indirect cost allocation expenses as calculated by the County's annual indirect cost allocation plan
- Payment of interest expense related to pre-funding of SPLOST projects
- Other costs outlined in the related referendum.

Rationale

Chatham County's use of SPLOST funds should be consistent with the terms of the related SPLOST referendum and other State laws.

Specific Policies

On an annual basis, Chatham County will review SPLOST funds and revise project budgets to reflect the use of revenues in accordance with the above policy statement. Board approval is required to amend capital project funds. Management of the funds, including authorization of spending, will rest with the County Engineer.

Reference is made to other financial policies adopted by the Board of Commissioners which may apply.



Capital Asset Funding Policy

Introduction

Funding for capital assets and projects represents a continuous challenge for the County. However, such assets are often a required element of providing or enhancing services to citizens. Emergency repairs and service interruptions can cost the government in both money and goodwill.

Policy Statement

Chatham County will seek to develop a funding and replacement strategy for its capital assets. Capital project needs will be evaluated annually in association with the annual budget process and priority projects will be determined. In association with other adopted financial policies, Chatham County will seek a balance between pay-as-you-go funded projects, which include projects funded by SPLOST dollars, and debt-financed projects.

Rationale

Policies and plans for capital asset funding help ensure that needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement. Such a policy is necessary to plan for large expenditures and to minimize deferred maintenance costs. Capital project planning gives consideration to longer-range needs and goals, and enables the County to evaluate funding options while gaining a consensus on project priorities.

Specific Policies

Through its annual budget process, Chatham County will determine capital project planning needs and evaluate project priorities. A list of needed capital projects will be developed annually that includes project name, project cost, and when funding is needed. Scoring and inclusion criteria will be maintained by the Finance Department and presented to the County Commissioners.

Capital asset purchases may be required as a result of legislation or other contractual provisions, and such assets will receive priority. Other projects will be considered for funding based on their priority in the CIP plan.

Chatham County will seek to match the useful life of projects with the maturity of the debt when considering debt financing.

Chatham County will develop a replacement program for its capital assets in association with other financial policies.

Reference is made to other financial policies adopted by the Board of Commissioners which may apply.



Debt Management Policy

Introduction

Chatham County is frequently asked by non-profit entities and/ or other governmental entities to either provide funding or funding guarantees for debt issuances. The Chatham County Commission recognizes there are no absolute rules or easy formulas that can substitute for a thorough review of all information affecting these transactions. Debt decisions should be the result of deliberate consideration of all factors involved.

Policy Statement

Chatham County shall be committed to addressing the level of indebtedness the County can reasonably expect to incur without jeopardizing its existing financial position and operational capabilities. The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's expenditures/expenses and will seek to maintain debt service within those limits. When the County acts as a debt guarantor, the potential operating impact of any debt default, including repayment sources, should be determined prior to providing the guarantee.

Rationale

When considering debt issuance, the County should review its operating capabilities, the life of the asset for which debt is being issued, and service level needs in the community. The annual debt service impact should be incorporated into the County's long-range financial plan. Debt should be structured to provide intergenerational equity, which means that the users of the asset will pay for the asset over its productive life.

Specific Policies

Borrowing Limitations and Structuring - The County will follow state and federal laws and regulations governing debt issuance, including current State laws that limit direct general obligation levels. In addition the County Commissioners should evaluate acceptable debt service levels and develop public policy on fund debt limits since issuing debt will commit the County's revenues several years into the future.

1. The present constitutional limit on direct general obligation bonds for Chatham County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. This limit applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election for that purpose.
2. If the County's long-term capital plan is nonexistent or ineffective, a lower maximum debt service level may be needed to offset any future unpredictable capital costs. This provides the County with some capability for emergency purposes.
3. Within a calendar year period, the County may issue tax anticipation notes for cash flow needs. These notes will have a maturity of one year or less. Short-term debt may include interfund loans which will be repaid to the source fund with interest.
4. The County will confine long-term borrowing to capital improvement needs, and moral and contractual obligations.



5. Long-term debt will be used for capital projects that cannot be financed from current revenue sources. A due diligence review will be conducted by County staff to ensure that the debt financing is the most probable revenue source
6. The maturity of any debt will not exceed the expected useful life of the project for which the debt is issued.
7. General obligation debt will not be used for enterprise activities since these financings are generally paid from specific revenue sources.
8. The County may undertake refinancing of outstanding debt if it allows the County to realize significant debt service savings without lengthening the term of the refinanced debt. Also, the benefits of replacing such debt must outweigh the costs associated with the new issuance.
9. If consistent with State law, conduit financing (the County financing the project of a third party) may be undertaken if it has a general public purpose and is consistent with the County's overall service and policy objectives. The County will conduct a due diligence process to ensure that the borrower can repay the debt. All expenses related to the conduit financing will be borne by the conduit borrower.
10. The County will strive to obtain the highest bond ratings from Rating Agencies in their assessment of the creditworthiness of the government.
11. Capital leases, general obligation bonds and special revenue bonds are forms of debt to consider in any formulation of appropriate levels of debt service.
12. Debt service structures will conform to best practices promulgated by GFOA, including consideration of ladder maturity schedules.

Debt Issuance - The County will select an outside consultant (Financial Advisor) and any necessary bond counsel to assist in issuing bonds and other debt, preparing debt documents and marketing to investors. Both the consultant and bond counsel will be selected through the County's Purchasing process. Debt will be issued through the competitive bidding process unless otherwise directed by the Board of Commissioners. County staff will work closely with the Financial Advisor and review any recommendations before presenting them to the Commissioners.

Investment of Bond Proceeds -Investment of bond proceeds shall at all times be in compliance with the County's Investment Policy and relevant debt covenants, with consideration of potential arbitrage issues.

Reporting Practices –

1. The County will follow a policy of full disclosure on every financial report and bond prospectus.
2. The County will comply with the standards of the Governmental Accounting Standards Board for financial reporting and budget presentation as well as the disclosure requirements of the Securities and Exchange Commission.
3. The County will maintain good communications with bond rating agencies to inform them of the County's financial position. A copy of the Comprehensive Annual Financial Report (CAFR) will be provided to them annually.
4. The Nationally Recognized Municipal Securities Information Repositories (NRMSIRS) will receive copies of the CAFR annually. A current list of NRMSIRS is found on the websites <http://www.emma.msrb.org>
5. The County's Finance Director will be responsible for assuring "post issuance compliance" for the County's tax exempt financings. The post issuance compliance responsibilities of



the Finance Director will include the following:

- Tracking of bond proceeds, including keeping such proceeds separate from all other monies from the County;
- Establishing a calendar for monitoring all rebate compliance dates;
- If necessary, retaining and consulting with a qualified rebate compliance firm to make rebate computations and to certify whether a rebate liability exists; and
- Maintaining a records retention policy for bond documents and records associated with the use of bond proceeds and interest earnings.



Long-Range Financial Forecasting

Introduction

The fundamental objectives of Chatham County's financial planning process are to understand and respond pro-actively to the internal and external (financial) environment, pursue a moderate course, and be as prepared as possible to deal with the unexpected. The long-range financial forecast is an important element in the county's long-term growth and operating blueprint, and a document that will be continually updated and adjusted.

The use of the forecast will enable Chatham County to evaluate the impact of budgetary and operational decisions over more than one fiscal period. Financial alternatives can be considered that address revenue or expenditure fluctuations so that any adverse effects on service levels and/or the quality of services provided to citizens will be minimal. Forecasts will incorporate and enable the development of long-term strategies for dealing with reasonably predictable revenue and expense fluctuations and shorter-term strategies that are more effective in addressing unusual, unpredictable, or time-limited budgetary issues as they arise.

The evaluation of both long-term and short-term impacts help the County make the best use of current resources while preparing for leaner times during periods of prosperity. It maximizes flexibility in responding to changes in the financial environment without having to curtail or eliminate essential services when such changes occur.

Policy Statement

Chatham County will develop long-range financial forecasts for the General M&O Fund, the Special Service District Fund, and for all enterprise funds. The funds' financial course of action will be contemplated for a five year period. Forecasts will be analyzed and updated annually by Finance staff. Plans will be used to analyze financial trends, determine revenue needs, review the impact on expenditures of new or revised services or projects, and consider methods for accomplishing long-range financial goals.

Rationale

Analyses developed under long-range financial forecasts will seek to answer questions such as:

- Can the County afford to operate new buildings and facilities after construction is completed?
- Are one-time revenues matched to one-time expenses?
- What is the impact of new revenues and expenses on fund balance levels?
- What is the cost of the County's baseline operations and how will funding be maintained into the foreseeable future?

Specific Policies

Chatham County will develop five-year financial forecasts for its General M&O Fund, the Special Service District Funds, and all enterprise funds. The plans will review the Chatham County economy as well as revenues and basic operating expenditures. The model will seek to identify surpluses or shortfalls over



the five year horizon. Surplus funds or new revenues not previously committed to programs then can be allocated in accordance with other financial policies.

The County will utilize the long-range financial forecasts in its decision making processes to analyze the financial impact of decisions over multiple years. Data will be communicated annually to the Board of Commissioners during budget planning sessions. Forecasts will be incorporated into the County's Annual Adopted Budget document.

Reference is made to other financial policies adopted by the Board of Commissioners.



Policy on Fund Balance Classification & Disbursement of Constrained Amounts

Introduction

GASB Statement 54 defines categories within overall fund balance and suggests that governmental entities establish policies governing classification and disbursements of constrained amounts. This policy is being established in response to the GASB statement.

Policy Statement

Chatham County will adhere to the fund balance categories as defined in GASB Statement 54 for financial reporting purposes, and will follow adopted policies in categorizing and appropriating fund balance, as defined herein.

Rationale

As a local government entity, the County's financial statements are prepared under generally accepting accounting principles which include GASB statements.

Specific Policies

Chatham County will classify its fund balance in its governmental funds into the following categories as defined herein:

Nonspendable Fund Balance – Includes amounts that cannot be spent because they are either i) in nonspendable form or ii) they are legally or contractually required to be maintained intact. The County includes items that are not expected to be converted into cash such as inventories and prepaid amounts. If applicable, property acquired for resale, long-term amounts of loans and notes receivables would also be included as nonspendable fund balance. Based on a review of each fund's accounts, the Finance Director will determine the nonspendable amount of fund balance for annual disclosure purposes.

Restricted Fund Balance – Includes amounts that are restricted to specific purposes, as defined under GASB 34, paragraph 34 as restricted, which includes i) constraints on funds externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or ii) constraints imposed by law through constitutional provisions or enabling legislation. Based on a review of each fund's accounts, the Finance Director will determine the restricted amount of fund balance for annual disclosure purposes.

Committed Fund Balance – Includes amounts that can only be used for specific purposes as approved by formal action of the Board of Commissioners. Amounts committed cannot be used for any other purpose unless the Board of Commissioners removes or changes the specific use by approving such action at a Commission meeting. Budget resolutions are considered a plan for specific use. Contractual obligations are included in this category to the extent that existing resources in the fund have been committed for use to satisfy the contractual obligation. Recommended fund balance reserve levels as defined in financial policies adopted by the Board are also classified as Committed Fund Balance. Formal board action to commit fund balance for a specific purpose should occur prior to the end of



the fiscal year, although the amount committed may be determined in a subsequent period. (E.g. financial policy fund balance reserve levels).

Assigned Fund Balance – Includes amounts constrained by the County’s intent to be used for specific purposes that are neither restricted nor committed. Assigned fund balance includes all remaining amounts (except negative balances) reported in governmental funds, other than the General Fund, that are not classified as nonspendable, restricted or committed, ii) amounts appropriated to eliminate a projected budget deficit in the subsequent year, and iii) amounts in the General Fund intended for a specific purpose identified by either the County Manager or Finance Director. Based on a review of each fund’s accounts, the Finance Director will determine amounts to be shown as assigned fund balance for annual disclosure purposes. The Finance Director can also remove the assignment.

Unassigned Fund Balance – Amounts in the General Fund that have not otherwise been classified as nonspendable, restricted, committed or assigned; and negative fund balance amounts from other governmental funds, where expenditures incurred for specific purposes within the fund exceed the amounts restricted, committed or assigned for that purpose.

For purposes of fund balance disbursement, unless otherwise approved by the Board of Commissioners, the County first will expend restricted fund balances when an expenditure is incurred for which both restricted and unrestricted fund balance is available. In non-major governmental funds, when only unrestricted fund balance is available for use the County would next disburse committed fund balance, then fund balance assigned for purposes of the fund before disbursing other assigned fund balance classifications. In the General Fund when only unrestricted fund balance is available, the County will expend unassigned fund balance before expending fund balance committed for financial policy reserve levels or amounts assigned to eliminate subsequent year’s budget deficits, except that expenditures for the Chatham Emergency Management Agency (CEMA) will be charged to a fund balance account committed for CEMA. In the Special Service District when only unrestricted fund balance is available, the County will expend fund balance assigned for purposes of the fund before expending fund balance committed for financial policy reserve levels or amounts assigned to eliminate subsequent year’s budget deficits.

Compliance with this policy shall be subject to annual review by the Finance Director, who will maintain written records outlining restrictions, commitments and assignments.

Reference is made to other financial policies adopted by the Board of Commissioners.



Policy on Bond and Disclosure Counsel

Introduction:

Issuance and refunding of governmental bonds requires legal counsel with a specialty in the bond market and broad knowledge of the all legal aspects of issuance, refunding and disclosure requirements. State law allows professional services, including legal counsel, to be appointed at the will of the governing body.

Policy:

Chatham County will utilize the services of bond counsel and/or disclosure counsel for legal advice and direction in the process of issuing new or refunding governmental bonds.

Rationale:

The issuance of bonds occurs infrequently and, therefore, the level of expertise and specialization required in this process is only needed during these short periods, which would render a full time legal expert inefficient.

Specific Policies:

Chatham County will appoint a committee consisting of the County Attorney, the County Manager, or his designee, and the Finance Director to appoint legal counsel, as needed, for the issuance and refunding of governmental bonds. Consideration will be given to the prospective firms in the following criteria:

- Reputation of the firm in the community.
- Qualifications of the individuals who will be performing the legal services.
- Prior experience and satisfactory references by former clients. Experience should be included for qualification purposes only if the applicant acted as sole bond or sole disclosure counsel.
- Commitment to serving Chatham County with excellence and enthusiasm as demonstrated by past work product and/or service.
- The competitiveness of the negotiated price.

Prices and hourly rates will be negotiated, but are not the primary factor in the selection of the successful law firm. Included in the price will be a specified number of hours required on a monthly basis for the remaining life of the bonds.

Separate disclosure counsel would be engaged in a negotiated bond sale or upon recommendation of the municipal financial advisor.



Policy on Handling of Cash

Introduction:

This policy outlines Chatham County policy with respect to the handling, receiving, transporting and depositing of cash. The term cash includes currency, checks, money orders, negotiable instruments and charge card transactions. County funds are monies received for taxes, licenses, permits, fees, and all checks made payable to the County or any sub-division of the County are considered County funds.

The collection and control of cash at the County are very important functions. Ideally, from a control perspective, the collection and controlling of cash should be centralized in one location; however it is not always possible or practical. As a result, the collection of money is, for the most part, decentralized.

Policy:

Chatham County will require departments with the responsibility of cash handling to develop written procedures for the cash collection processes, deposits and safekeeping of funds.

Rationale:

It is the responsibility of County personnel and elected officials of the County to safeguard all assets of the County, including cash collections.

Specific Policies:

- There must be a separation of duties between the person receiving the cash and the person responsible for maintaining the accounting records.
- All forms of cash, which include currency, checks, money orders, negotiable instruments and charge card transactions, should be physically protected through the use of vaults, locked cash drawers, cash registers, cashiers cages, locked metal boxes or any other mechanism to deter theft or mishandling.
- Transfer of accountability of cash must be documented by both the party relinquishing control and the party accepting control. Such documentation should include the date, amount transferred, time and signature of both parties.
- When possible, all cash transactions will be entered and receipted in the County cash receipts system. Reconciliation between the cash collected and the system generated totals at the end of each day.
- Hand written receipts will only be used in situations where the cash receipts system is unavailable. Such receipts will have the County logo on them and will be pre-numbered. Reconciliations from the receipt book to the cash receipts system will be performed monthly.
- Deposits are to be made in a timely manner and totals should match the cash receipts total. Discrepancies between the cash deposit and the cash total posted to the general ledger through the cash receipts system should be explained in detail by the department head and forwarded immediately to Finance.
- Department heads are responsible for complying with the policies and procedures outlined in this policy and for developing detailed written departmental operating procedures. In addition, departments are responsible for training designated employees in cash handling policies and



procedures.

- Internal Audit will, on occasion, conduct surprise audits to ensure policies are being adhered to. No prior notice will be given to the departments regarding the timing of such audits.



Pension Funding Policy

Introduction

In prior years, the Chatham County Board of Commissioners adopted an ordinance authorizing the formation of the Chatham County Employees Retirement Plan (the “Plan”), a single-employer defined benefit pension plan which operates as a trust. The Plan is governed by the Chatham County Pension Board which includes a cross-section of County staff, elected employee and retiree representatives, one member of the Board of Commissioners and a community representative. Accrued retirement benefits are funded by annual County budget appropriations and investment returns. Retiree cost of living adjustments are not a recurring Plan provision and have historically been implemented only upon approval of both the Pension Board and the Board of Commissioners. The Pension Board engages an actuary who conducts an annual Plan valuation, and provides required funding amounts to serve as the basis for the County’s annual budget contribution. The funding level conveyed by the actuary is called the actuarially determined contribution (ADC).

Policy Statement

The Chatham County Board of Commissioners shall annually appropriate sufficient funds to the Plan for the payment of the actuarially determined contribution.

Rationale

As a local government entity, the County has a fiduciary responsibility to adequately fund its defined benefit pension plan in a matter that provides future, promised benefits to retirees. Annual funding of the ADC is the best way to spread the cost of future benefits over the employee’s working career. In addition, consistent funding of the ADC enables the County’s Plan to comply with State-legislated funding level requirements.

Specific Policies

The County will incorporate into its annual adopted budget appropriations sufficient for the payment of the Plan’s actuarially determined contribution. The actuary will use the following methods and assumptions when computing the ADC:

1. The actuarial cost method selected for funding purposes will be the entry age method – level percentage of pay normal cost. This method conforms to actuarial standards of practice. It allocated normal cost over a period beginning no earlier than the date of employment and no later than the last assumed retirement age. This method also supports a level approach to annual contributions by equitably allocating costs over the employee’s working career.
2. The Plan will employ asset smoothing as a way to reduce the effect of market volatility and stabilize contributions. The Plan will recognize market gains and losses over a five year period.
3. The Plan’s unfunded actuarial accrued liability will be amortized by the level dollar amortization method over the following periods, which are compliant with State statutes:



- a. Demographic and economic gains and losses – 15 years
- b. Plan assumption changes – 30 years
- c. Retiree cost of living adjustments – 10 years
- d. Plan amendments and changes – 20 years.

Future retiree cost of living adjustments (COLAs) are not included in the calculation of the actuarially determined contribution since there is not a provision for automatic retiree cost of living adjustments. As a result, COLAs will increase required Plan funding in future years. The Board will consider funding retiree COLAs upon the formal recommendation and request of the Pension Board. In their fiduciary roles, both the Pension Board and the Board of Commissioners will review Plan funding levels when considering retiree COLAs, keeping in mind the funding requirements under Title 47 Chapter 20 of the Official Code of Georgia Annotated (O.C.G.A.) and the projected financial impact of the COLAs on the Plan's liabilities.



EMPLOYEE POSITION SUMMARY

DEPARTMENT	ACTUAL FY 16			ADOPTED FY 17			ADOPTED FY 18		
	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
GENERAL GOVERNMENT									
Administrative Services		17	17		17	17		16	16
Board of Elections	5	4	9	5	4	9	5	4	9
Board of Equalization	6		6	6		6	4	1	5
County Attorney		3	3		3	3		4	4
Clerk of Commission		1	1		1	1	1	1	2
County Commissioners		11	11		11	11		11	11
County Engineer		10.6	10.6		10.6	10.6		9.25	9.25
CIP Bond Program		1.3	1.3		1.3	1.3		1.3	1.3
LDAO		3.8	3.8		3.8	3.8		4.25	4.25
Sales Tax		15.3	15.3	0	15.3	15.3	0	17.5	17.5
County Manager		7	7		7	7		7	7
Occupational Safety		4	4		5	5		6	6
Facilities Maintenance	10.5	34	44.5	10.5	36	46.5	10.5	36	46.5
Finance	1	23.8	24.8	1	21.8	22.8	2	22.8	24.8
Fleet Operations		15	15		15	15		15	15
Human Resources		12	12		13	13		14	14
ICS		27	27		27	27		29	29
Internal Audit		4	4		4	4		4	4
Parking Garage		2.2	2.2		2.2	2.2		2.2	2.2
Public Information		1	1		2	2		3	3
Purchasing		8	8		8	8		7	7
Community Outreach Program		2	2		2	2		2	2
Tax Assessor	5	67	71	5	67	71	5	64	69
Tax Commissioner	2	76	78	2	76	78	2	76	78
Voter Registration	13	8	21	13	8	21	13	8	21
TOTAL GENERAL GOVERNMENT	42.5	358	399.5	42.5	361	402.5	42.5	364	406.8
PUBLIC WORKS									
Bridges		11	11		11	11		11	11
Construction Management		5	5		5	5		5	5
Public Works	5	102	107	5	103	108	5	97	102
Solid Waste		23	23		24	24		24	24
Water & Sewer		8.5	8.5		1	1		1	1
TOTAL PUBLIC WORKS	5	149.5	154.5	5	144	149	5	138	143
HOUSING & DEVELOPMENT									
Building Safety & Regulatory		35	35		37	37		24	24
Chatham Apprentice Program		2	2		2	2		2	2
TOTAL HOUSING & DEVELOPMENT	0	37	37	0	39	39	0	26	26



DEPARTMENT	ACTUAL FY 16			ADOPTED FY 17			ADOPTED FY 18		
	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
JUDICIARY									
ALT Dispute Resolution		2	2		2	2		2	2
Clerk of Superior Court		45	45		45	45		45	45
Court Administrator	1	39	40	1	39	40	1	39	40
District Attorney		72	72		74	74		77	77
Victim Witness		11	11		11	11		14	14
Child Support		66	66		66	66		66	66
5% Victim Witness Fee	2	1	3	2	1	3	2	1	3
Juvenile Court		54	54		56	56		56	56
Law Library		2	2		2	2		2	2
Magistrate Court	1	18	19	1	18	19	1	18	19
Probate Court		9	9		10	10		10	10
Public Defenders Office		9	9		9	9		9	9
Indigent Defense Unit		3	3		11	11		10	10
Recorders Court		3	3		7	7		7	7
State Court Judges		10	10		10	10		10	10
State Court Clerk		20	20		20	20		20	20
State Court DUI		3	3		3	3		3	3
TOTAL JUDICIARY	4	367	371	4	384	388	4	389	393
CULTURE & RECREATION									
Aquatic Center	49	4	53	51	4	55	51	4	55
Frank G. Murray Community Center	3		3	3		3	3		3
Summer Bonanza	0	0	0	0	0	0	1	0	1
Park Services	9	48	57	9	52	61	9	52	61
Henderson Golf Course	0	0	0	0	0	0	5	5	10
TOTAL CULTURE & RECREATION	61	52	113	63	56	119	69	61	130
HEALTH & WELFARE									
Mosquito Control	1	29	30	1	29	30	1	29	30
Health Department									
TOTAL HEALTH & WELFARE	1	29	30	1	29	30	1	29	30
PUBLIC SAFETY									
CNT	1	12	13	1	12	13	1	12	13
County Coroner	1	2	3	1	2	3	1	2	3
CEMA ¹					9	9		9	9
EMS	1	0	1	1	0	1	1	0	1
Marine Patrol	0	0	0	0	6	6	0	6	6
Animal Control	0	0	0	0	15	15	0	15	15
Detention Center	12	477	489	12	477	489	12	479	491
Sheriff	37	102	139	37	102	139	38	102	140
K-9 Grant	8		8	8		8	8		8



DEPARTMENT	ACTUAL FY 16			ADOPTED FY 17			ADOPTED FY 18		
	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
TOTAL PUBLIC SAFETY	60	593	653	60	623	683	61	625	686
OTHER FINANCING AND USES									
Group Health Insurance Fund		1	1		1	1		1	1
TOTAL OTHER FINANCING/USE	0	1	1	0	1	1	0	1	1
GRAND TOTAL:	173.5	1586.5	1759	175.5	1637	1811.5	182.5	1632	1815.8

Footnotes:

FY2018 Recommended New Positions

General Government:

County Attorney - (1) County Attorney
Board of Equalization - (1) Full-time Clerical Asst II with Benefits; derived from Consolidation of (2) Part-time Clerical Asst II
Human Resources - (1) Acquired a New Position - Human Resources Tech II from Finance Dept.
Occupational Safety - (1) Admin Assistant II
Public Information - (1) Video Producer
Clerk of Commission (1) Part time Assistant Clerk of Commission
Tax Assessors – Deleted (2) Frozen Positions

Culture & Recreation

Summer Bonanza - one (1) part-time program coordinator
Henderson Golf Course - one (1) full time Golf Director; one (1) F/T Lead Maintenance worker, three (3) F/T Maintenance workers; five (5) P/T Rec Aids

Housing & Development:

Building Safety & Regulatory Services - (1) New Position Clerical Asst III; Deleted (10) Frozen Positions; loss (3) Positions due to New Animal Control Dept.
Public Works – Deleted (6) Frozen Positions

Judiciary:

Victim Witness - two (2) Youth Intercept Counselors, one (1) Youth Intercept Program Coordinator (all previously Grant Funded)
District Attorney - one (1) Crime Reduction Program Coordinator (direct reimbursement by City of Savannah);
Two (2) Para -Legal Assistants

Public Safety:

Sheriff - Added Security Guard positions that were paid for through Detention inactive positions
Detention - (13) Deputy Corrections Officer; (two new positions, activated 11 inactive positions used to pay for Security Positions)
CEMA - (1) Admin Assistant II, (1) Administrative Assistant IV, (1) EM Specialist I, (4) EM Specialist II, (1) PIO, (1) Interim Director, (1) Assistant Director



CHATHAM COUNTY CLASSIFICATION PLAN

GRADE	MIN	MAX	JOB TITLE
04	21,015	34,675	LAW ENFORCEMENT INTERN
04	21,015	34,675	SPECIAL NEEDS SWIM LESSON INSTRUCTOR
04	21,015	34,675	SWIMMING INSTRUCTOR
05	21,611	35,658	COMPUTER TECHNICIAN INTERN
06	22,292	36,782	CLERICAL ASSISANT I
07	22,984	37,924	CUSTODIAN I
07	22,984	37,924	MAINTENANCE SERVICE WORKER
07	22,984	37,924	MANAGEMENT INTERN I
07	22,984	37,924	MOSQUITO CONTROL AIDE
07	22,984	37,924	RECREATION AIDE
08	23,664	39,046	CASHIER I
08	23,664	39,046	CASHIER/RECEPTIONIST
09	24,393	40,248	CLERICAL ASSISTANT II
09	24,393	40,248	CONSTRUCTION WORKER I
09	24,393	40,248	CUSTODIAN II
09	24,393	40,248	CUSTODIAN/MESSENGER
09	24,393	40,248	CUSTOMER SERVICE REPRESENTATIVE I
09	24,393	40,248	MAINTENANCE WORKER I
09	24,393	40,248	MANAGEMENT INTERN II
10	25,120	41,448	CUSTOMER SERVICE REPRESENTATIVE II
10	25,120	41,448	EQUIPMENT OPERATOR I
10	25,120	41,448	HEAD LIFE GUARD
10	25,120	41,448	LIFE GUARD
10	25,120	41,448	MOSQUITO CONTROL OPERATOR
10	25,120	41,448	PARK FACILITIES GROUNDS MAINTENANCE
10	25,120	41,448	RECYCLING CENTER ATTENDANT I
11	25,877	42,697	ACCOUNTS SPECIALIST
11	25,877	42,697	BRIDGE TENDER
11	25,877	42,697	BUILDING MAINTENANCE & SECURITY WORKER
11	25,877	42,697	CASHIER II
11	25,877	42,697	CLERICAL ASSISTANT III
11	25,877	42,697	ENFORCEMENT TECHNICIAN
11	25,877	42,697	ENTOMOLOGY ASSISTANT
11	25,877	42,697	ENTOMOLOGY LAB TECHNICIAN
11	25,877	42,697	LAW ENFORCEMENT RECORDS SPECIALIST I
11	25,877	42,697	MAIL CLERK
11	25,877	42,697	MAINTENANCE WORKER II



GRADE	MIN	MAX	JOB TITLE
11	25,877	42,697	RECORDS TECHNICIAN I
11	25,877	42,697	RECYCLING CENTER ATTENDANT II
11	25,877	42,697	TAX/TAG PROCESSOR I
12	26,661	43,991	ANIMAL CARE ASSISTANT
12	26,661	43,991	CASHIER III
12	26,661	43,991	CENTRAL RECORDS CLERK
12	26,661	43,991	CUSTODIAN III
12	26,661	43,991	CUSTOMER SERVICE REPRESENTATIVE III
12	26,661	43,991	DEPUTY COURT CLERK I
12	26,661	43,991	EQUIPMENT MECHANIC I
12	26,661	43,991	EQUIPMENT OPERATOR II
12	26,661	43,991	FILES SUPERVISOR
12	26,661	43,991	INVENTORY CONTROL SPECIALIST
12	26,661	43,991	LAB TECHNICIAN / SCREENER
12	26,661	43,991	MAINTENANCE WORKER II-CREW LEADER
12	26,661	43,991	PARKING ATTENDANT
12	26,661	43,991	QUARTERMASTER
12	26,661	43,991	RECREATION LEADER
13	27,443	45,281	BOARD OF EQUALIZATION COORDINATOR
13	27,443	45,281	CLERICAL ASSISTANT IV
13	27,443	45,281	COURT REPORTER
13	27,443	45,281	DELINQUENT TAX TECHNICIAN
13	27,443	45,281	DEPUTY CLERK I
13	27,443	45,281	LAW ENFORCEMENT RECORDS SPECIALIST II
13	27,443	45,281	MOTOR VEHICLE PROCESSOR I
13	27,443	45,281	TAX/TAG TITLE PROCESSOR II
14	28,125	46,406	ACCOUNTING TECHNICIAN I
14	28,125	46,406	ADMINISTRATIVE ASSISTANT I
14	28,125	46,406	AIRCRAFT SERVICE TECHNICIAN
14	28,125	46,406	ANIMAL SERVICES OFFICER
14	28,125	46,406	ASSISTANT TO CLERK OF COMMISSION
14	28,125	46,406	CONTROL ROOM OPERATOR
14	28,125	46,406	CUSTOMER SERVICE REPRESENTATIVE IV
14	28,125	46,406	DEPUTY CLERK II
14	28,125	46,406	DEPUTY COURT CLERK II
14	28,125	46,406	DUTY MANAGER
14	28,125	46,406	EMERGENCY COMMUNICATIONS DISPATCHER
14	28,125	46,406	EQUIPMENT OPERATOR III
14	28,125	46,406	GROUNDS MAINTENANCE LEAD WORKER
14	28,125	46,406	HUMAN RESOURCES TECHNICIAN I
14	28,125	46,406	LAW ENFORCEMENT RECORDS SPECIALIST III
14	28,125	46,406	MAINTENANCE WORKER III
14	28,125	46,406	MICROFILM/RECORDS TECHNICIAN
14	28,125	46,406	RECORDS TECHNICIAN II



GRADE	MIN	MAX	JOB TITLE
14	28,125	46,406	VIDEO VISITATION OPERATOR
15	29,385	48,485	ACCOUNTING TECHNICIAN II
15	29,385	48,485	ASSISTANT GROUND ADULTICIDING SUPERVISOR
15	29,385	48,485	CHIEF COURT REPORTER
15	29,385	48,485	EMERGENCY COMM DISPATCH TRAINING OFFICER
15	29,385	48,485	ENFORCEMENT TECHNICIAN II
15	29,385	48,485	ENTOMOLOGY TECHNICIAN
15	29,385	48,485	HUMAN RESOURCES TECHNICIAN II
15	29,385	48,485	JAIL GROUNDS MAINTENANCE WORKER
15	29,385	48,485	JUDICIAL CASE MANAGER
15	29,385	48,485	JURY COORDINATOR
15	29,385	48,485	MICROFILM SUPERVISOR
15	29,385	48,485	MOTOR VEHICLE PROCESSOR II
15	29,385	48,485	PARKS SERVICES ASSISTANT
15	29,385	48,485	PARTS ROOM MANAGER
15	29,385	48,485	STORM WATER TECHNICIAN
15	29,385	48,485	TAX/TAG TITLE PROCESSOR III
16	30,853	50,907	ADMINISTRATIVE ASSISTANT II
16	30,853	50,907	ASSISTANT PRINT SHOP SUPERVISOR
16	30,853	50,907	CUSTOMER SERVICE REPRESENTATIVE SUPERVISOR
16	30,853	50,907	CUSTOMER SERVICE SUPERVISOR-SHERIFF
16	30,853	50,907	DEPUTY CLERK III
16	30,853	50,907	DEPUTY COURT CLERK III
16	30,853	50,907	EQUIPMENT MECHANIC II
16	30,853	50,907	EQUIPMENT OPERATOR IV
16	30,853	50,907	FILES SUPERVISOR II
16	30,853	50,907	MAINTENANCE WORKER IV
17	32,397	53,455	ACCOUNTING TECHNICIAN III
17	32,397	53,455	ASSISTANT BRIDGE SUPERVISOR
17	32,397	53,455	DEVELOPMENT PROCESSING ASSISTANT
17	32,397	53,455	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN I
17	32,397	53,455	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN - PUBLIC WORKS
17	32,397	53,455	GROUND ADULTICIDING SUPERVISOR
17	32,397	53,455	LEAD MAINTENANCE WORKER - MOSQUITO CONTROL
17	32,397	53,455	LEAD MAINTENANCE WORKER - PUBLIC WORKS
17	32,397	53,455	LEADWORKER - TRAFFIC SIGN SHOP
17	32,397	53,455	MAINTENANCE SUPERVISOR I
17	32,397	53,455	MAINTENANCE TECHNICIAN/TRAINER
17	32,397	53,455	MOTOR VEHICLE PROCESSOR III
17	32,397	53,455	OCCUPATIONAL TAX INSPECTOR
17	32,397	53,455	SAFETY TRAINING COORDINATOR
17	32,397	53,455	SENIOR STORM WATER TECHNICIAN
17	32,397	53,455	TAX/TAG SUPERVISOR



GRADE	MIN	MAX	JOB TITLE
18	33,996	56,093	CASE MANAGER
18	33,996	56,093	CHATHAM APPRENTICE PROGRAM COORDINATOR
18	33,996	56,093	CORRECTIONS COUNSELOR I
18	33,996	56,093	CORRECTIONS PROGRAM COORDINATOR
18	33,996	56,093	CORRECTIONS RECREATION COORDINATOR
18	33,996	56,093	COUNTER NARCOTICS TEAM EVIDENCE CUSTODIAN
18	33,996	56,093	COURT SERVICE SPECIALIST
18	33,996	56,093	DEPUTY CLERK IV
18	33,996	56,093	DEPUTY COURT CLERK IV
18	33,996	56,093	EQUIPMENT OPERATOR/MECHANIC
18	33,996	56,093	FACILITIES MAINTENANCE ANALYST
18	33,996	56,093	HUMAN RESOURCES SPECIALIST
18	33,996	56,093	INDIGENT DEFENSE UNIT SPECIALIST
18	33,996	56,093	JUNIOR COMPUTER SUPPORT ASSISTANT
18	33,996	56,093	MAINTENANCE SUPERVISOR II
18	33,996	56,093	REVENUE COLLECTOR
18	33,996	56,093	SPORTS COORDINATOR
18	33,996	56,093	UNDERGROUND FACILITIES PROTECTION INSPECTOR
18	33,996	56,093	WELL HEAD PROTECTION INSPECTOR
18	33,996	56,093	ZONING INSPECTOR
19	35,709	58,920	ACCOUNTING TECHNICIAN IV
19	35,709	58,920	ACCOUNTING TECHNICIAN IV/DEPUTY CLERK
19	35,709	58,920	ADMINISTRATIVE ASSISTANT III
19	35,709	58,920	APPRAISER I
19	35,709	58,920	ARBORIST TECHNICIAN
19	35,709	58,920	BUILDING MAINTENANCE MECHANIC
19	35,709	58,920	CODES INSPECTOR I
19	35,709	58,920	COMPUTER SERVICES TECHNICIAN I
19	35,709	58,920	CONSTRUCTION INSPECTOR I
19	35,709	58,920	EMERGENCY DISPATCH SUPERVISOR/TAC/ISO
19	35,709	58,920	LEAD CARPENTER
19	35,709	58,920	MOTOR VEHICLE SUPERVISOR
19	35,709	58,920	PROBATION OFFICER I
19	35,709	58,920	PROGRAM COORDINATOR
19	35,709	58,920	QUALITY CONTROL TECHNICIAN
19	35,709	58,920	ZONING INSPECTOR II
20	37,500	61,875	ACCOUNTANT I
20	37,500	61,875	ANIMAL SERVICES SUPERVISOR
20	37,500	61,875	ASSET BUILDING FINANCE SERVICE MANAGER
20	37,500	61,875	ASSISTANT ELECTION SUPERVISOR
20	37,500	61,875	ASSISTANT VOTER REGISTRATION DIRECTOR
20	37,500	61,875	CHATHAM APPRENTICE PROGRAM MANAGER
20	37,500	61,875	COMPUTER SUPPORT ASSISTANT
20	37,500	61,875	CORRECTIONS PROGRAM COORDINATOR II
20	37,500	61,875	DEPUTY CLERK V



GRADE	MIN	MAX	JOB TITLE
20	37,500	61,875	DIRECTOR, GREEN JOBS/WORKFORCE DEVELOPMENT
20	37,500	61,875	ELECTRICAL TECHNICIAN
20	37,500	61,875	ENTOMOLOGIST
20	37,500	61,875	EQUIPMENT MECHANIC III
20	37,500	61,875	FIRE INSPECTOR
20	37,500	61,875	FORENSIC SOCIAL WORKER
20	37,500	61,875	FURNITURE REPAIR SPECIALIST
20	37,500	61,875	HVAC PREVENTIVE MAINTENANCE MECHANIC
20	37,500	61,875	JAIL MAINTENANCE MECHANIC
20	37,500	61,875	MAINTENANCE SERVICES SUPERVISOR
20	37,500	61,875	MISDEMEANOR INVESTIGATOR I
20	37,500	61,875	PRINT SHOP SUPERVISOR
20	37,500	61,875	PUBLIC INFORMATION ASSISTANT
20	37,500	61,875	RECREATION SUPERVISOR
20	37,500	61,875	VICTIM ADVOCATE I
21	39,390	64,994	ADMINISTRATIVE ASSISTANT IV
21	39,390	64,994	APPRAISER II
21	39,390	64,994	AQUATIC CENTER SUPERINTENDENT
21	39,390	64,994	ARBORIST I
21	39,390	64,994	ASSISTANT MAINTENANCE SUPERINTENDENT
21	39,390	64,994	BUSINESS SYSTEMS ASSISTANT
21	39,390	64,994	CHIEF OF AIRCRAFT MAINTENANCE
21	39,390	64,994	CODES INSPECTOR II
21	39,390	64,994	COMMUNITY INTERVENTION SPECIALIST
21	39,390	64,994	COMPUTER SERVICE SPECIALIST
21	39,390	64,994	CONSTRUCTION INSPECTOR II
21	39,390	64,994	CORRECTIONS CLASSIFICATION SPECIALIST
21	39,390	64,994	CORRECTIONS COUNSELOR II
21	39,390	64,994	ELECTRICAL TECHNICIAN SUPERVISOR
21	39,390	64,994	ENTOMOLOGIST - LEAD WORKER
21	39,390	64,994	EQUIPMENT MECHANIC IV
21	39,390	64,994	FLOODPLAIN ASSISTANT
21	39,390	64,994	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN II
21	39,390	64,994	INSPECTIONS OPERATOR COORDINATOR
21	39,390	64,994	NETWORK TECHNICIAN I
21	39,390	64,994	ORDER WRITER/SERVICE COORDINATOR
21	39,390	64,994	PROBATION OFFICER II
21	39,390	64,994	SPECIALIZED ASSESSMENT/EXEMPTIONS APPRAISER
21	39,390	64,994	VIDEO PRODUCTION ASSISTANT
21	39,390	64,994	ZONING ADMINISTRATOR
22	41,349	68,226	ASSISTANT ADMINISTRATIVE SERVICES MANAGER
22	41,349	68,226	AUDIO/VISUAL TECHNICIAN
22	41,349	68,226	CHIEF DEPUTY COURT CLERK-JUVENILE COURT
22	41,349	68,226	CHIEF DEPUTY COURT CLERK -MAGISTRATE COURT
22	41,349	68,226	CONSTRUCTION SUPERVISOR



GRADE	MIN	MAX	JOB TITLE
22	41,349	68,226	FLEET ADMINISTRATOR
22	41,349	68,226	GEOGRAPHIC INFORMATION SYSTEM ANALYST I
22	41,349	68,226	HUMAN RESOURCES ANALYST II
22	41,349	68,226	JUVENILE COURT CLERK
22	41,349	68,226	NETWORK TECHNICIAN II
22	41,349	68,226	PROCUREMENT SPECIALIST
23	43,408	71,623	ADMINISTRATIVE ASSISTANT TO THE JAIL ADMINISTRATOR
23	43,408	71,623	ADMINISTRATIVE ASSISTANT/SPECIAL PROJECTS COORDINATOR
23	43,408	71,623	APPRAISER III
23	43,408	71,623	ARBORIST II
23	43,408	71,623	CODES INSPECTOR III
23	43,408	71,623	COMPUTER SUPPORT MANAGER
23	43,408	71,623	CORRECTIONS CLASSIFICATION SPECIALIST II
23	43,408	71,623	DEVELOPMENT PLAN COORDINATOR
23	43,408	71,623	EMERGENCY MANAGEMENT SPECIALIST (CEMA)
23	43,408	71,623	ENVIRONMENTAL PROGRAM COORDINATOR
23	43,408	71,623	FIELD SUPERINTENDANT
23	43,408	71,623	INTERNAL AUDITOR I
23	43,408	71,623	JUNIOR SYSTEMS ANALYST
23	43,408	71,623	MEDIA SPECIALIST
23	43,408	71,623	PARALEGAL/ADMINISTRATIVE ASSISTANT
23	43,408	71,623	PAYROLL ADMINISTRATOR
23	43,408	71,623	PERSONAL PROPERTY AUDITOR
23	43,408	71,623	PROBATION OFFICER III
23	43,408	71,623	PROBATION/TRAINING OFFICER
23	43,408	71,623	RECREATION SUPERINTENDENT
23	43,408	71,623	RESOURCE CENTER ACTIVITY COORDINATOR
23	43,408	71,623	RESOURCE/EDUCATION OFFICER
23	43,408	71,623	SENIOR BUILDING MAINTENANCE SUPERVISOR I
23	43,408	71,623	SENIOR QUALITY CONTROL TECHNICIAN
24	45,567	75,186	ADMINISTRATIVE ASSISTANT TO THE SHERIFF
24	45,567	75,186	ASSISTANT PARK MAINTENANCE SUPERINTENDENT
24	45,567	75,186	CONSTRUCTION SUPERINTENDENT
24	45,567	75,186	CORRECTIONS PROGRAM MANAGER
24	45,567	75,186	EMERGENCY MANAGEMENT SERVICES CONTRACT ADMINISTRATOR
24	45,567	75,186	GEOGRAPHIC INFORMATION SYSTEM ANALYST II
24	45,567	75,186	MAINTENANCE SUPERVISOR - ELECTRICAL TECHNICIAN
24	45,567	75,186	MENTAL HEALTH CLINICIAN/COORDINATOR
24	45,567	75,186	NETWORK SYSTEMS TECHNICIAN/ENGINEER
24	45,567	75,186	NETWORK TECHNICIAN III
24	45,567	75,186	OPERATIONS MANAGER
24	45,567	75,186	PILOT/MECHANIC
24	45,567	75,186	POSITION CONTROL SPECIALIST



GRADE	MIN	MAX	JOB TITLE
24	45,567	75,186	PUBLIC INFORMATION OFFICER (PIO)
24	45,567	75,186	SENIOR PROCUREMENT SPECIALIST
24	45,567	75,186	SYSTEMS ANALYST I
24	45,567	75,186	VICTIM ADVOCATE II
25	47,850	78,953	ACCOUNTANT II
25	47,850	78,953	ADMINISTRATIVE ASSISTANT TO THE CHAIRMAN/BOARD OF EQUALIZATION LIAISON
25	47,850	78,953	ADMINISTRATIVE SERVICES MANAGER
25	47,850	78,953	ADMINISTRATIVE SUPERINTENDENT
25	47,850	78,953	ADMINISTRATIVE SUPPORT SERVICES MANAGER - DISTRICT ATTORNEY
25	47,850	78,953	APPRAISER IV
25	47,850	78,953	ASSISTANT DEPUTY CLERK - PROBATE COURT
25	47,850	78,953	ASSISTANT TO THE COUNTY MANAGER/ADMINISTRATIVE SERVICES
25	47,850	78,953	BRIDGE SUPERINTENDENT
25	47,850	78,953	CODES INSPECTOR IV
25	47,850	78,953	CORRECTIONS TRANSITION COORDINATOR
25	47,850	78,953	CRISIS INTERVENTION COORDINATOR
25	47,850	78,953	DEPUTY CORONER
25	47,850	78,953	DUI COURT COORDINATOR
25	47,850	78,953	EDUCATIONAL ADVOCATE
25	47,850	78,953	EMPLOYEE BENEFITS COORDINATOR
25	47,850	78,953	EMPLOYEE WELLNESS COORDINATOR
25	47,850	78,953	FAMILY DEPENDENCY TREATMENT COURT COORDINATOR
25	47,850	78,953	FIXED ASSETS MANAGEMENT ANALYST
25	47,850	78,953	HUMAN RESOURCES ANALYST III
25	47,850	78,953	JUNIOR SYSTEMS ADMINISTRATOR
25	47,850	78,953	MANAGEMENT ANALYST
25	47,850	78,953	MENTAL HEALTH COURT COORDINATOR
25	47,850	78,953	MINORITY/WOMEN BUSINESS ENTERPRISE COORDINATOR
25	47,850	78,953	NETWORK TECHNICIAN MANAGER
25	47,850	78,953	PARENT SUPPORT SPECIALIST
25	47,850	78,953	PROBATION OFFICER IV
25	47,850	78,953	PROBATION OFFICER IV/CHILD IN NEED OF SERVICES (CHINS) COORDINATOR
25	47,850	78,953	RECREATION FACILITY MANAGER
25	47,850	78,953	SAFETY COMPLIANCE MANAGER
25	47,850	78,953	SAFETY TRAINING MANAGER
25	47,850	78,953	TECHNICAL SUPPORT ANALYST
26	50,223	82,868	ASSISTANT ANIMAL SERVICES DIRECTOR
26	50,223	82,868	ASSISTANT BUILDING MAINT. & OPER. SUPERINTENDENT
26	50,223	82,868	ASSISTANT DIRECTOR - VICTIM WITNESS
26	50,223	82,868	CHIEF PILOT
26	50,223	82,868	CLASSIFICATION & COMPENSATION ANALYST



GRADE	MIN	MAX	JOB TITLE
26	50,223	82,868	COMPENSATION AND BENEFITS ADMINISTRATOR
26	50,223	82,868	COMPLIANCE COORDINATOR
26	50,223	82,868	CORRECTIONS COMPLIANCE MANAGER
26	50,223	82,868	DELINQUENT TAX ADMINISTRATOR
26	50,223	82,868	DEPUTY COURT ADMINISTRATOR I
26	50,223	82,868	JAIL MAINTENANCE SUPERINTENDENT
26	50,223	82,868	MAINTENANCE SUPERINTENDENT
26	50,223	82,868	MOTOR VEHICLE ADMINISTRATOR
26	50,223	82,868	NETWORK SYSTEMS ADMINISTRATOR I
26	50,223	82,868	PANEL COORDINATOR
26	50,223	82,868	PARK MAINTENANCE SUPERINTENDENT
26	50,223	82,868	PROBATION SUPERVISOR
26	50,223	82,868	PROPERTY TAX ADMINISTRATOR
26	50,223	82,868	SENIOR BUDGET & MANAGEMENT ANALYST
26	50,223	82,868	SHAREPOINT ADMINISTRATOR
26	50,223	82,868	SPECIAL PROJECTS ACCOUNTANT
26	50,223	82,868	SUPERVISOR - BOARD OF ASSESSORS
26	50,223	82,868	SUPPORT SERVICES/MAPPING SUPERVISOR
26	50,223	82,868	SYSTEMS ANALYST II
26	50,223	82,868	TAX ACCOUNTING SUPERVISOR
26	50,223	82,868	TELECOMMUNICATION SYSTEMS ADMINISTRATOR
26	50,223	82,868	WEBMASTER
27	52,741	87,023	ASSISTANT CHIEF DEPUTY - SUPERIOR COURT CLERK
27	52,741	87,023	ASSISTANT TO THE CHAIRMAN
27	52,741	87,023	CIVIL ENGINEER I
27	52,741	87,023	GARAGE SUPERINTENDENT
27	52,741	87,023	NETWORK SYSTEMS ADMINISTRATOR II
27	52,741	87,023	SECURITY SYSTEM ADMINISTRATOR
27	52,741	87,023	SYSTEMS COORDINATOR
27	52,741	87,023	VETERINARIAN
28	55,370	91,361	ACCOUNTING SUPERVISOR
28	55,370	91,361	ASSISTANT CLERK/CHIEF DEPUTY - SUPERIOR COURT CLERK
28	55,370	91,361	ASSISTANT DEPUTY CHIEF APPRAISER - BOARD OF ASSESSORS
28	55,370	91,361	BENEFITS MANAGER
28	55,370	91,361	BUSINESS SYSTEMS MANAGER
28	55,370	91,361	COMPENSATION & COMPLIANCE MANAGER
28	55,370	91,361	CONSTRUCTION MANAGER
28	55,370	91,361	DEPUTY COURT ADMINISTRATOR II
28	55,370	91,361	FINANCIAL/REPORT ACCOUNTANT
28	55,370	91,361	INTERNAL AUDITOR II
28	55,370	91,361	MAGISTRATE COURT ADMINISTRATOR/CLERK OF COURT
28	55,370	91,361	NETWORK ENGINEERING MANAGER
28	55,370	91,361	PROJECT MANAGER
28	55,370	91,361	PUBLIC INFORMATION OFFICER/GRANT WRITER
28	55,370	91,361	PUBLIC SAFETY CONTRACTS ADMINISTRATOR



GRADE	MIN	MAX	JOB TITLE
28	55,370	91,361	QUALITY CONTROL/BILLING ADMINISTRATOR
28	55,370	91,361	QUALITY CONTROL/MAPPING ADMINISTRATOR
28	55,370	91,361	RECREATION MANAGER
28	55,370	91,361	SENIOR ACCOUNTANT
28	55,370	91,361	SUPPORT SERVICES DIVISION ADMINISTRATOR
28	55,370	91,361	SYSTEMS DATABASE ADMINISTRATOR
29	58,123	95,903	ANIMAL SERVICES DIRECTOR
29	58,123	95,903	ASSISTANT MOSQUITO CONTROL DIRECTOR
29	58,123	95,903	ASSISTANT PURCHASING DIRECTOR
29	58,123	95,903	CIVIL ENGINEER II
29	58,123	95,903	DEPUTY CHIEF APPRAISER
29	58,123	95,903	ELECTIONS SUPERVISOR
29	58,123	95,903	FLOOD PLAIN ADMINISTRATOR
29	58,123	95,903	GEOGRAPHIC INFORMATION SYSTEM ANALYST III
29	58,123	95,903	RISK MANAGER
29	58,123	95,903	VOTER REGISTRATION DIRECTOR
30	61,033	100,704	APPLICATIONS SYSTEMS MANAGER
30	61,033	100,704	ASSISTANT BUDGET OFFICER
30	61,033	100,704	ASSISTANT DIRECTOR - BUILDING SAFETY
30	61,033	100,704	BUILDING MAINTENANCE & OPERATIONS SUPERINTENDENT
30	61,033	100,704	CHIEF DEPUTY TAX COMMISSIONER
30	61,033	100,704	CHIEF SYSTEMS MANAGER
30	61,033	100,704	DIRECTOR - VICTIM WITNESS
30	61,033	100,704	MANAGER - FLEET OPERATIONS
31	64,076	105,725	ASSISTANT HR DIRECTOR/EMPLOYEE SVC. & TRAINING MGR.
31	64,076	105,725	BUDGET OFFICER
31	64,076	105,725	CHIEF DEPUTY CLERK
31	64,076	105,725	CIVIL ENGINEER III
31	64,076	105,725	CONSTRUCTION PROJECT MANAGER
31	64,076	105,725	FINANCIAL SERVICES MANAGER
31	64,076	105,725	FINANCIAL SERVICES MANAGER - SHERIFF
31	64,076	105,725	PARK SERVICES MANAGER
31	64,076	105,725	POLICY AND ACCREDITATION ADMINISTRATOR
32	67,288	111,025	CHIEF CLERK/COURT ADMINISTRATOR - PROBATE COURT
32	67,288	111,025	SENIOR ENGINEER
33	70,646	116,566	ASSISTANT CEMA DIRECTOR
33	70,646	116,566	ASSISTANT COUNTY ENGINEER
33	70,646	116,566	ASSISTANT FINANCE DIRECTOR
33	70,646	116,566	ASSISTANT INFORMATION & COMPUTER SERVICES DIRECTOR
33	70,646	116,566	DEPUTY DIRECTOR - PUBLIC WORKS
33	70,646	116,566	INDIGENT DEFENSE DIRECTOR



GRADE	MIN	MAX	JOB TITLE
33	70,646	116,566	OCCUPATIONAL SAFETY & RISK MANAGEMENT DIRECTOR
33	70,646	116,566	PURCHASING & CONTRACTING DIRECTOR
33	70,646	116,566	SENIOR CONSTRUCTION PROJECT MANAGER
34	74,182	122,400	ASSISTANT COUNTY ATTORNEY
34	74,182	122,400	DIRECTOR OF DRUG ENFORCEMENT
34	74,182	122,400	EMERGENCY MANAGEMENT DIRECTOR
34	74,182	122,400	JUVENILE COURT ADMINISTRATOR
34	74,182	122,400	MOSQUITO CONTROL DIRECTOR
34	74,182	122,400	PARKS AND RECREATION DIRECTOR
34	74,182	122,400	STATE COURT ADMINISTRATOR
35	81,600	134,640	PUBLIC WORKS DIRECTOR
35	81,600	134,640	SUPERIOR COURT ADMINISTRATOR
36	89,759	148,102	DIRECTOR OF BUILDING SAFETY & REGULATORY SERVICES
36	89,759	148,102	INFORMATION & COMPUTER SERVICES DIRECTOR
36	89,759	148,102	INTERNAL AUDIT DIRECTOR
37	98,735	162,913	COUNTY ENGINEER
37	98,735	162,913	FINANCE DIRECTOR
37	98,735	162,913	HUMAN RESOURCES DIRECTOR



GLOSSARY

The following definitions of terms are presented to facilitate understanding of the narrative discussions and illustrations included in this text and the terminology generally employed in governmental budgeting, accounting, auditing, and financial reporting.

A.C.C.G. – Association of County Commissioners of Georgia

ACCOUNTING PERIOD – The period at the end of which and for which financial statements are prepared.

ACCOUNTING PROCEDURES – All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

ACCOUNTING SYSTEM – The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting, under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACCRUED EXPENSES – Expenses incurred and recorded but not due for payment until a later date.

ACTIVITY – A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, "food inspection" is an activity performed in the discharge of the "health" function.

ADA – American Disabilities Act

ADOPTED (APPROVED) BUDGET – The funds appropriated by the legislative body at the beginning of the year.

AD VALOREM TAX – (Latin for according to value) a tax levied on the assessed value of real or tangible personal property. It is also known as "Property Tax."

AGENCY FUND – A fund used to account for assets held by a government as an agent for individuals, private organizations, other governments, and/or other funds.

ALLOCATE – To divide a lump-sum appropriation into parts which are designated for expenditures by specific organization units and/or for specific purposes, activities, or objects.

ALLOTMENT – Part of an appropriation which may be encumbered or expended during an allotment period.



AMORTIZATION – The systematic allocation of the discount, premium, or issue costs of a bond to expense over the life of the bond. It is also the systematic allocation of an intangible asset to expense over a certain period of time.

APPRAISE – To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ASSESS – To value property officially for the purpose of taxation.

ASSESSED VALUATION – A stated percentage of the fair market value.

ASSESSED VALUE – The value at which property is taxed. The assessed value in the State of Georgia is 40% of the fair market value.

ASSETS – Resources owned or held by governments which have monetary value.

AUDIT – A methodical examination of utilization of resources. It concludes in a written report of its finding. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

AUTHORITY – A government or public agency created to perform a single function or a restricted group of related activities. Usually such units are financed from service charges, fees, and tolls, but in some instances they also have taxing powers.

BALANCE SHEET – The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET – A budget is balanced when the sum of estimated revenues and appropriated fund balances are equal to appropriations.

BASE BUDGET – Ongoing expense for personnel, contractual services, supplies, and the replacement of equipment required to maintain service levels previously authorized by the Board of County Commissioners.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Bonds are typically used for long-term debt to pay for specific capital expenditures.

BUDGET – A comprehensive financial plan of operations for a given period which displays the estimated expenditures to provide services or to accomplish a purpose during that period together with the estimated sources of revenue (income) to finance those expenditures. Most local governments have two types of budgets – the "Operating Budget" and the "Capital Improvement Budget."



BUDGET AMENDMENT – the mechanism used to revise the operating budget of state or local government to reflect changes that occur throughout the fiscal year. Once the operating budget is completed, it can only be changed by Budget Amendment.

BUDGET CALENDAR – The schedule of key dates which the local government follows in the preparation, adoption, and administration of the budget.

BUDGET DOCUMENT – The official written statement used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE – A general discussion of the budget presented in writing as a part of or supplement to the budget document. The budget message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the County Administrator.

BUDGET RESOLUTION – The official enactment by the legislative body legally authorizing local government officials to obligate and expend resources.

BUDGET STRUCTURE – The manner in which the budget is organized; often determined by the size, the form of government and the amount of services provided.

BUDGET TRANSFER – A transfer of appropriations or revenues between two or more accounts within the same fund. The budgeted fund total is not changed.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CHATHAM APPRENTICE PROGRAM (CAP) – Work program established to recruit and manage unemployed or underemployed residents to complete Life Skills/Work Ethics Training for sustainable employment.

CAPITAL BUDGET – A spending plan for the acquisition of capital assets, such as roads, buildings, water and sewer infrastructure, land, and equipment.

CAPITAL EQUIPMENT – Equipment with a value in excess of \$1,000 and an expected life of more than one year; such as, automobiles, computers, and furniture.

CAPITAL IMPROVEMENT – Physical assets, constructed or purchased, that have a minimum useful life in excess of one year and minimum cost of \$25,000. Capital improvements typically involve physical assets; such as buildings, streets, water and sewage systems, and recreation facilities.

CAPITAL GRANTS – Grants which are restricted by the grantor for the acquisition and/or construction of fixed assets.

CAPITAL OUTLAYS – Expenditures which result in the acquisition of or addition to fixed assets. Within the departmental operating budget these types of expenditures would be over \$5,000. Within the



Capital Improvement Program these types of expenditures would have a minimum threshold of \$25,000.

CAPITAL PROJECTS FUND – A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CASH – An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CASH BASIS OF ACCOUNTING – A basis of accounting under which transactions are recognized only when cash changes hands.

CHATHAM AREA TRANSIT (CAT) – Provider of public transportation.

(CEMA) CHATHAM EMERGENCY MANAGEMENT AGENCY – County agency responsible for protection of lives and property from the threat of major emergencies and disasters, both natural and manmade. Provide emergency assistance in time of disaster by providing community-wide leadership, guidance, support and coordination in the areas of mitigation, preparedness, response and recovery.

CGRDC – Coastal Georgia Regional Development Commission

(CIP) CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise.

CLASSIFIED POSITIONS – Positions subject to the position classification plan which assigns positions to a specific class based on an analysis of the tasks, duties, and responsibilities of the position along with the required qualifications, knowledge, and skills, and carry the same salary range.

CMSA – Consolidated Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies. An area becomes a CMSA if it meets the requirements to qualify as a metropolitan statistical area, has a population of 1,000,000 or more, if component parts are recognized as primary MSA, and local opinion favors the designation.

CNT – Counter Narcotics Team

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – the official annual report of a government. It includes five Combined Statements – Overview (the “liftable” General Purpose Financial Statements) and basic financial statements for each individual fund and account group prepared in conformity with (GAAP) and organized into a financial reporting pyramid.

CONTINGENCY – A reserve of funds which are set aside to cover emergencies or unforeseen events that occur during the fiscal year; such as, new federal or state mandates, shortfalls in revenue, and unanticipated expenditures.



COUNTY – A political subdivision of the State which is empowered to levy and collect taxes and provide services to citizens within its boundaries.

COUNTY TAX RATE – Rate applied to the value of the property to determine the amount of taxes owed on it.

DCA – Department of Community Affairs

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

DEBT LIMIT – The maximum amount of gross or net debt which is legally permitted.

DEFICIT – (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period.

DEPARTMENT – An organizational unit responsible for carrying out a major governmental function; such as, Sheriff Department, Public Works, Elections, Voter Registration, Tax Commissioner, and Tax Assessor.

DEPRECIATION – Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DIGEST GROWTH – Increase in the assessed value of taxable property in the County.

E911 – Emergency Telephone System

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND – A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXEMPTION – A reduction to the assessed value of property. The most common exemption is the \$40,000 homestead exemption allowed if the owner uses the property as the principal residence.

EXCISE TAXES – Also known as selective sales taxes. There are three basic types; benefit based excise tax attempts to recover the cost of providing a service to those who use it, such as hotel/motel tax, privilege taxes such as business/occupation taxes, and sumptuary tax, such as the alcohol (sin) taxes.

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays used in funds that are accounted for on the modified accrual basis of accounting. (Governmental funds)



EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures used in funds that are accounted for on the accrual basis of accounting. (Proprietary funds)

FAIR MARKET VALUE – What the property would bring if it were sold on the open market at the usual value.

FISCAL YEAR – Any period of 12 consecutive months to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FIXTURES – Attachments to buildings which are not intended to be removed and which cannot be removed without damage to the buildings.

FULL-TIME EQUIVALENT (F.T.E.) – The number of approved positions equated to full-time basis (e.g., two half-time positions equal one full-time equivalent position).

FUNCTION – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public health is a function.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between revenues and expenditures.

GAAP – General Accepted Accounting Principals

GASB – The Governmental Accounting Standards Board is an independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

GENERAL FUND – A fund containing revenues, such as property taxes, not designated by law for a special purpose. The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS – Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GENERAL REVENUE – The revenues of a government other than those derived from and retained in an enterprise.

GOAL – A long-range desirable result attained by achieving objectives designed to implement a strategy.



GOVERNMENTAL ACCOUNTING – The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

GOVERNMENTAL FUNDS – Funds general used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT – A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and required distinctive reporting.

(HAZ MAT) HAZARDOUS MATERIAL –Term used for the program of hazardous material clean up.

HOMESTEAD EXEMPTION – A reduction in real property valuations for people living on their land.

(ICS) INFORMATION AND COMMUNICATION SERVICES – County department responsible for service, design, implementation and maintenance of the automated systems and hardware throughout the county government.

IDC – Indirect Cost; an expense that is not directly connected to a specific operation or function but is incurred in support of that operation or function.

IMPROVEMENTS – Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

INTERNAL AUDIT – An independent appraisal activity within an organization for the review of operations as a service to management. It is a managerial control which functions by measuring and evaluating the effectiveness of other controls.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INVENTORY OF SUPPLIES – An asset account which reflects the cost of supplies on hand for use in operations.

LEASE-PURCHASE AGREEMENTS – Contractual agreements which are termed “leases,” but which in substance amount to purchase contracts for equipment and machinery.

LEGAL DEBT MARGIN – The net amount of external financing resources that is available to the jurisdiction through the issuance of General Obligation bonds. In Georgia, the constitutional debt limit for GO bonds for counties is 10 percent of the assessed value of taxable property.

LEVY – To impose taxes, special assessments, or service charges for the support of County activities.



LIABILITIES – Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

(LOST) LOCAL OPTION SALES TAX – A voter approved 1% sales tax collected from retailers in Chatham County.

MANDATE – Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

MAJOR FUND – Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MILLAGE RATE – Rate applied to taxable value to determine property taxes. The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is 1/10th of a penny, and is equal to one dollar per thousand.

MISSION – Describes what the organization does, who it does it for, and how it does it.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

MUNICIPALITY – A local government having governmental, corporate, and proprietary powers to enable it to conduct municipal government, perform municipal functions, and render municipal services.

M&O – Maintenance and Operations

MPC – Metropolitan Planning Commission

MSA – Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies, based on the concept of a core area with a large population nucleus, plus adjacent communities having a high degree of economic and social integration with that core.

MWBE – Minority/Women Business Enterprise

NET ASSETS – An account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

NON-CLASSIFIED POSITIONS – Positions not subject to the position classification plan.

NON MAJOR FUND – A fund that does not meet the criteria for a major fund as defined.



(OPEB) OTHER POST EMPLOYMENT BENEFITS – Benefits provided to retired employees other than their pensions (i.e. health, life, and dental insurance).

OBJECTIVE – Something to be accomplished expressed in specific, well-defined and measureable terms, and achieved within a specific time frame.

OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget (the biennial operating budget) is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. Where not required by law the annual operating budgets are essential to sound financial management and should be adopted by every government.

ORDINANCE – A formal legislative enactment by the governing board of the County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the local government to which it applies.

PAY-AS-YOU-GO BASIS – A term used to describe the financial policy of a government which finances all of its capital outlays from current revenues rather than by borrowing.

PERFORMANCE MEASURES – Specific quantitative and qualitative measures of work performed.

PROPERTY TAXES – Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUND – A fund which operates similarly to the private sector and focuses on the measurement of net income.

RESERVE – (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESOLUTION – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESTRICTED ASSETS – Monies or other resources, the use of which is restricted by legal or contractual requirements.

RETAINED EARNINGS – A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

REVENUE BONDS – Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues.

REVENUES – Sources of income received during a fiscal year, operating transfers from other funds, and other financing sources such as the proceeds derived from the sale of fixed assets.



ROLLBACK RATE – A tax rate calculated to offset growth in the tax digest due to reassessment of property. It is equal to the previous year's millage rate minus the millage equivalent of the total net assessed value added by reassessments. The intent is to keep the tax bill to the property owner level from year to year.

SAGIS – Savannah Area Geographic Information System

SCMPD – Savannah Chatham Metropolitan Police Department

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL DISTRICT – An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

(SPLOST) SPECIAL PURPOSE LOCAL OPTIONS SALES TAX – An optional sales tax of one cent per dollar approved by local referendum. Proceeds are used for capital projects and debt retirement. The referendum authorizes collection for a specific period.

(SSD) SPECIAL SERVICE DISTRICT – A defined area within the county where special services are rendered and the costs of the special services are paid from revenues collected from service charges imposed within that area.

STATUTE – A law enacted by a duly organized and constituted legislative body.

(TANs) TAX ANTICIPATION NOTES – Note (sometimes called warrants) issued in anticipation of collection of taxes. Usually retireable only from tax collections and frequently only from the proceeds of the tax levy whose collection they anticipate.

TAX DIGEST – A listing of the total taxable value (i.e. fair market value) of all property, real and personal, in the County.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 25 mill per dollar of assessed valuation of taxable property.

TAX RETURN – Form used to report taxable income and property.

TAXES – Compulsory charges levied by a government for the purpose of financing services.

TRANSFER IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund.



TRUST FUND – A fund used to account for assets held by the County in a trustee capacity or as an agent for individuals, such as the pension fund.

UNINCORPORATED AREA – That portion of the County which is not within the boundaries of any municipality.

