

Chatham County Georgia

2020 Annual Budget

For the fiscal year beginning July 1, 2019

Final adoption by the Board of Commissioners June 28, 2019



Chatham County Board of Commissioners



Chairman Albert J. Scott, At Large



(From left to right)

Helen Stone, District 1; James Holmes, District 2; Bobby Lockett, District 3; Patrick Farrell, District 4;
Tabitha Odell, District 5; James Jones, District 6; Dean Kicklighter, District 7; Chester Ellis, District 8



County Manager's Office

Lee Smith, County Manager;

Linda Cramer, Assistant County Manager; Michael Kaigler, Assistant County Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**County of Chatham
Georgia**

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morrell

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Chatham County for its annual budget for the fiscal year 2019 beginning July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award. This is the 35th consecutive award presented by the GFOA to Chatham County.

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User's Guide Thank you for your interest in the Chatham County 2020 Annual Budget, written with you, the citizen in mind. The intent of this document is to be more than row after row of numbers, but an informative explanation of the County's finances. We hope that you also find it a communication tool, a policy document, and an operations guide as well. The Chairman, the Board, Citizens and anyone with an active interest in Chatham County, all play an integral role in determining how your tax dollars are spent. We feel that the County's budget should serve as an outline for how the County should best use its resources to benefit the citizens.

The 2020 Budget has eleven main parts.

- **Budget Message** – The budget message contains the priorities of the County Board and how those priorities affect the budget. This section ends with highlights of new programs within the 2020 budget and associated funding.
- **General Information** – Beginning with a brief history this section gives an overview of our County, our form of government and demographics. It also briefly discusses Chatham County's economy, culture, education and tourism. This section ends with a cost of living comparison with a group of other metro areas in the U.S.
- **Policies and Goals** – This section describes the Budget Process, gives an overview of our Financial and Management Policies and finally a brief overview of the County's Financial Structure.
- **Budget Summaries** – This section contains an overview of all funds presented in this document. It explains where revenue is generated, and how it is spent. A discussion on Fund Balance and bonded debt is provided along with the impact of the 2020 budget on fund balance. The section ends with a three-year comparison of budgeted positions in the form of Full Time Equivalents by departments with a discussion of notable changes in Staffing.
- **Revenues** – This section begins to go into more detail on the revenues, focusing more on the significant revenues. Budget assumptions, trends and projections are discussed as well as a three-year comparison by fund and function. (The Revenue Ordinance, as it was passed by County Board on June 14, 2019, is provided in the Appendices section.)
- **Expenditures** – Expenditure Trends and Issues provide more detail of how your money is being spent. Information is presented by governmental function and by fund. A three-year comparison is provided. (The Expenditure Ordinance for the general and enterprise funds are presented by governmental function, and department in the Appendices section of this document.)
- **Performance Measures** – This section provides an overview of the Chatham County Accountability and Performance System (CAPS.) A group of Key Performance indicators that are County wide efforts, which flow beyond departmental responsibility, are also included.
- **Department Sections** – Each one of the fifteen departments presented includes an organizational chart, a department overview, responsibilities, accomplishments for 2018, and initiatives for the 2020 year. Each department provides Performance Measures for review. All Department and Division schedules include a three-year comparison of personnel expense, fringe benefit expense, operating and capital expense as well as per capita cost and FTEs.
- **Special Revenue Funds** – Funds approved by separate ordinance or Commission vote are included in this section. They are the Confiscated Revenue, Street Lighting, Emergency Telephone (E911), Restricted Court Fees, Multiple Grant, Child Support, Hotel/Motel, Land Disturbing Activities, and the Land Bank Fund. Two-year comparisons and description of each fund.



- **Capital Plans** – This section contains the 2020 Capital Plans. Discussions of the Projects by governmental function presented along with project cost, funding sources, and operating impact.
- **Appendices** – Presented in this section are the Ordinances, Acronyms, Glossary, Relevant web links, and Index.



A **NOTE FROM YOUR BUDGET TEAM.** *Even though the budget is presented to the Chairman and the Board of Commissioners in May, its preparation begins many months prior, with projections of County funding sources, remaining bond authorization, reserves, revenues, and expenditures. It continues through numerous phases and culminates with adoption in June. We, the Budget Team, recognize and appreciate that budgeting is an ongoing process of planning, monitoring, problem solving, and customer service throughout the fiscal year. Each year, every effort is made to improve the process and the usefulness of these budget documents.*

AMY J. DAVIS

FINANCE DIRECTOR

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County Manager's Budget Message Fiscal Year 2019-2020

May 17, 2019

To the Honorable Chairman Albert J. Scott & Members of the Chatham County Board of Commissioners:

As the County Manager of Chatham County, it is my responsibility to present the Fiscal Year 2019-2020 Budget Message and Budget Recommendation. The Budget Message draws heavily from the Chatham Community Blueprint as well as local, state and national economic forecasts that detail the challenges and opportunities of the upcoming fiscal year. After months of listening to your conversations and deliberations, this Budget Message and Budget Recommendation are my plans, as Chatham County Manager, for achieving your vision and accomplishing goals brought to the County through the Blueprint process. This is your road map leading to the consideration and ultimate adoption of the Fiscal Year 2019-2020 Budget on June 28, 2019, keeping Chatham County on a planned track of success.

Over the last several years, Team Chatham has implemented a number of new methodologies and processes to improve forecasting of the operations of the county including but not limited to:

- ✓ New financial consulting firm to assist with financial planning, aid in the development of short and long term impacts to the budget going forward as it relates to new projects, capital, SPLOST project(s) anticipation, etc., and the ultimate impact to present and future operational costs.
- ✓ Munis financial system allowing for automation of all daily financial processes with checks and balances, more efficient accounts payables, accounts receivables, etc. creating a more effective process for purchasing goods and services, and for the payments for these items in a more timely manner.
- ✓ New Munis budget module aiding in developing five (5) year projections for operation expenditures & revenues, capital, etc. as well as demonstrating actual departmental and agency requests over many years assisting in historical comparisons and future planning.

The Fiscal Year 2019-2020 Recommended Budget assumes that the current millage rate(s) stay in place with **NO increases in County millage rates**. Those rates are **11.543** mills in the General Fund M&O and **4.99** mills in the Special Service District (SSD). Revenues and Expenditures for the M&O are balanced for a total budget of **\$203,092,599**. Revenues and Expenditures for the SSD are balanced for a total budget of **\$35,725,694**.



Project Initiatives

Team Chatham feels it is important to review completed, in-process and upcoming initiatives, capital investments and program changes impacting the operations, services and budget. The Fiscal Year 2019-2020 Budget, with updates, includes but are not limited to these initiatives:

Complete Memorial Stadium construction.

The facility is fully functional and can resume normal operations this fall for all football programs. Parks and Recreation have done a great job in promoting the facility and finding many uses for it. The project cost approximately \$14,000,000 and was one of the projects approved by the Board of Commissioners on the 2014-2020 SPLOST list. The request to pave the eastern side of the facility is under review. There are three options to be considered: one is to do nothing, two is to pave the drive isles and leave the parking areas grass and the third would be to pave all of lot with underground detention. We are developing costs on the second and third options.

Begin construction of new fleet facility.

The Board of Commissioners approved a construction contract on February 22, 2019. Construction is expected to take less than a year to complete. The new facility is being constructed on property previously owned by Chatham County in Garden City. This is another project that was on the 2014-2020 SPLOST list approved by the Board of Commissioners.

Complete transfer of E-911 system from Savannah to the County.

The transfer of the E911 & Communications system was successfully accomplished in January 2019 on schedule thanks to the tireless efforts of our team members and departments. We have had tremendous cooperation with all municipalities concerning the system as well as their actual participation in the planning for new equipment standardization and protocols creating a much more effective system for our citizens.

Complete the evaluation of the E-911 CAD/RMS system, and determine RFP specifications for upgrade and replacement.

Team Chatham developed the E-911 EAB (Executive Advisory Board) for communications involving all aspects of law enforcement, fire, EMS, emergency management and local governments. The EAB appointed various subcommittees to specifically look at areas specific to Fire, EMS, technology, etc. The committees are in the process along with County staff of developing the specifications for a new computer aided dispatch system to replace the present system that is more than 15 years old. We expect to open the bidding process late summer or early fall of 2019 for purchase/lease of the new system in early 2020.

Complete plans and drawings for new Chatham Emergency Management Agency facility to be located at the airport with construction to be determined.

Design of the new Emergency & Communications Center continues. The project is a collaboration between the Savannah International Airport, Chatham County and the City of Savannah. The City of Savannah requests that their Traffic Control Center be stationed within this building. The Airport Authority is relocating their Public Safety offices to the new building. Also housed will be the new County-managed 911 Center. Plans should be completed by the end of the year and construction will start early 2020. Estimated cost of construction is still being determined.



Complete Hwy. 25 canal crossing.

All Right of Way acquisitions are complete for the project. Design of the new high-level bridge is complete and construction is underway on many elements of the project. The new rail lines required to connect both rail yards are already under construction. The project is the first of many projects to remove crossing restrictions from the Pipemakers Canal. Construction completion is estimated at the end of 2019. The Georgia Ports Authority are paying for a majority of the costs.

Upgrade and replace various Public Works equipment.

During the 2007-08 recession, many County departments suffered from a reduction in capital funding rendering a fleet of antiquated, high-mileage and high cost repair equipment and vehicles, as well as the inability to have back up equipment during repair, maintenance or high demand service needs. The County now follows a regular replacement schedule for large equipment and vehicles reducing our overall large repair costs. We are continuing the replacement of large equipment to serve customers with dry trash, compactors, landfill equipment, larger chippers, and more efficient road vehicles while strengthening our total fleet with back up options to reduce service disruptions with our customers.

Continue collaboration with Gateway for construction of new Behavioral Health Crisis Center.

In keeping with the direction of the County Blueprint, Chatham County partnered with the State of Georgia, Gateway, and many collaborative partners to expedite the construction of a Behavioral Health Crisis Center in Chatham County. The groundbreaking occurs in May of 2019, meeting the call of our community for these much-needed services.

Install and implement a new employee time keeping system.

After the implementation of the new financial system in 2017, as well as the new automated payroll system, staff began the process of selecting an automated time & attendance software. Our plan is to go “live” with the new system later in 2019, giving plenty of time for implementation, training, etc. as this is a major shift in process.

Begin and complete the list of SPLOST projects for the 2019 referendum.

Staff has compiled a list of projects from all of the municipalities and outside agencies. The projects considered by the Board of Commissioners have yet to be formalized.

Update County ordinances and develop specifications for a request for proposal to codify ordinances for online access.

Under the direction of the County Clerk’s Office, a contract has been executed with “Unicode” to review, update, alter according to law, and recommend changes, additions, deletions, etc. to ALL County ordinances. More efficiently, they will be amended and readily available to the County and all citizens through this process. All ordinances will be available online in their updated formats and maintained daily by “Municode” and staff going forward. This is a nine-month process for Commissioner Ordinance(s) consideration, etc.

Complete “on boarding” of Chatham County Police Department by September 1st, 2018.

Per the direction of the Board of Commissioners in July of 2017, Team Chatham developed a transition work committee and re-established the Chatham County Police Department, as directed. By Feb. 1, 2018, the Chatham County Police Department was patrolling the unincorporated areas of the County with the support of the Sheriff’s Office and fully staffed by



Sept. of 2018 while staying under the budget as directed, saving the County over \$3 million annually.

Complete construction of the Jennifer Ross Sports Complex

Construction of the three synthetic turf fields is complete. A ribbon cutting was held May 1st. Parts of the project that are not complete are the addition of a Concession/Restroom Facility and gravel for the parking area. The area that previously housed the Public Works and Fleet Facilities will be used for parking. The buildings were demolished with a grant from FEMA and are under a restrictive covenant. The area can be graveled but cannot be paved per the restrictive covenant. This was a project approved by the Board of Commissioners for the 2014-2020 SPLOST list.

Review the County Recreation Master Plan for budget development, SPLOST and timeframes

The Master Plan final draft has been reviewed for needed community projects based on many community meetings, surveys, staff discussion, etc. Our Team will incorporate these project recommendations in the SPLOST referendum, as well as in future County capital budgets. Operational costs of new projects will be developed for inclusion for the Special Service District and General Fund operating budgets. New positions are recommended for FY2020 to enable us to better maintain existing parks.

Finalize plans for Quacco Road construction.

The project was on the list approved by the Board of Commissioners from the 2014-2020 SPLOST list. The project was broken into two phases for development. The first phase will improve the intersection of Quacco Road / US 17 and carry multiple lanes to the first roadway on the north side of the road, Winding Way. This phase will be out for bid in May 2019 with construction beginning by the end of the summer 2019. The second phase requires additional property acquisitions and will take until the end of 2019 to complete. Once acquisitions are complete, the construction plans will be finalized and work is expected to begin on the project in early 2020.

Complete design plans for the new Trial Court Building, develop request for proposals and seek financing options for construction.

Staff is in the design phase with the consultant on the new facility. Phase 1 is complete which was to demolish the old jail on the site. A sewer force main owned by the City of Savannah is on the property and will be relocated as part of the new construction. Design will be completed in early 2020, and construction will begin before the end of calendar year 2020. Funds for construction will be required before the Board of Commissioners can award a contract. It is expected to cost approximately \$80,000,000 to construct the new facility.

Complete and implement new and updated personnel policies.

The final draft of the new Chatham County Personnel Handbook is being finalized and reviewed by the County Attorney's Office. Staff will submit needed ordinance changes creating an administrative personnel policy to allow for more effective and efficient alterations as policies and laws require. An amendment to the present ordinance will be forwarded to the Board within the next 90 days.

Renovations for Probate Court based on staff recommendations and budget.

Staff has developed a plan whereby Court Reporters will be relocated to an alternate location giving opportunity for renovations and ultimate usage of available space specifically for the Probate Courtroom. Funds are included in the CIP budget for renovations.

Restructure Juvenile Court Indigent Defense

Due to high costs associated with indigent defense in Juvenile Court, I am recommending a new department, Juvenile Indigent Defense. Supervised by the County's Indigent Defense Department Head and using County Staff and Contract Attorneys to provide services, attorney vouchers, the current process, will be minimized. Five new positions are recommended in this department.

Revise the Chatham Community Blueprint based on community input.

Community survey results for the Blueprint were presented to the Board of Commissioners in April of 2019. These updates will be incorporated into the Blueprint document, enabling the County to "stay on track" with community needs and to ensure funded organizations, as well as the County, are honoring contractual agreements along with the designated performance outcomes.

The Blueprint has been used to guide workflow and budget conversations since 2015. In an effort to ensure alignment with FY20 budget process, the Board of Commissioners contracted with the Leadership Institute of Columbus State University to facilitate two strategic planning sessions. The first session was held on December 21, 2018 to review and discuss mission, vision and values. The second session was conducted on February 8, 2019, agenda included prioritization of goals and areas of focus. Based on your input, a mission statement and vision statement were developed and preferences/priorities were identified as follows:

Mission Statement

The mission of Chatham County Government is to protect and serve the public and provide essential services to improve the quality of life.

Vision Statement

To make Chatham County Georgia the best place to live, work and play.

ECONOMY - Preferred Goal: *Using accurate and reliable data, link current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment leading to self-sufficiency.*

ITEMS OF HIGH PRIORITY:

- #1 (A)** *People (Children) Living Below Poverty (Role: Investor, Influencer)*
- #1 (B)** *Economic Development (Role: Collaborative Partner)*

EDUCATION – Preferred Goal: *Incentivize and promote parental involvement in schools by teaching parents to advocate for their child(ren), facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement*

ITEMS OF HIGH PRIORITY:

- #1** *Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)*
- #2** *Engaging Students, Parent, & Community*



HEALTH – Preferred Goal: Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment particularly as it impacts incarcerated individuals, children, and adolescents.

ITEMS OF HIGH PRIORITY:

- #1 Recreational Facilities, Parks & Green Space (Sports Tourism) (Role: Actively “doing”, Investor)*
- #2 Food Access & Food Insecurity (Role: Collaborative Partner)*

QUALITY OF LIFE – Preferred Goal: Reduce crime, particularly abuse and violence, by building trust between law enforcement and residents, focusing enforcement individuals involved in risky behaviors and activities, and expanding the visibility of police to ensure all residents feel safe.

ITEMS OF HIGH PRIORITY:

- #1 Public Safety & Crime Reduction (Role: Actively “doing”, Investor)*
- #2 (A) Sidewalks, Trails, Bike Paths (Role: Actively “doing”, Investor, Collaborative Partner)*
- #2 (B) Juvenile Diversion – Preventive Services*

I am very excited about moving forward with these efforts and projects as we seek input from the Board of Commissioners and citizens for improvements in our community.

There were numerous requests from departments and elected officials for additional staff, capital projects, software, and compensation adjustments. My focus was on fulfilling current commitments and on implementing programs that fall under the strategic vision laid out in the Chatham Community Blueprint. Departments submitted 268 personnel requests to Human Resources for additional staff, compensation adjustments and position reclassifications. Of the total requests submitted, I am recommending **21 new Full-Time and two new part-time positions, 20 reclassifications and 4 salary adjustments**. Our June 14th Public Hearing will provide a forum for outside agencies and citizens to request funds and for the public to comment on the budget prior to adoption.

The County’s FY19-20 Budget exceeds **\$487** million. There is a **budget decrease from FY19 to FY20** in the Special Purpose Local Option Sales Tax Funds, where the budgets naturally decrease as projects are completed.

Here are a few items I would like to point out about three funds within this Adopted Budget:

General Fund – the FY20 budget includes a 5.8% cost increase. Budget changes in the General Fund from the prior year include:

- Continued funding for the employee merit program and improvements to the Law Enforcement Pay plan for sworn officers.
- \$77,761 increase in the County’s contribution for employee medical costs.
- Administrative Assistant reclassifications based on a County-wide pay study. 65 positions will be impacted at a cost of approximately \$200,000.
- \$1,000,000 Debt service set aside for Trial Court facility.
- \$825,640 increase in the County’s contribution for retiree medical costs.

- \$50,276 increase for inmate medical.
- \$250,000 mowing contract for roadways to assist Public Works in maintaining system.
- \$250,000 canal clearing contract to assist Public Works in maintaining County-wide drainage system.
- A \$350,000 contract for Mental Health services within the Detention Center.
- \$1,000,000- transfer to Capital Replacement and \$1,100,000 to Capital Improvement Projects.

New Full Time Positions as follows:

| Dept. # | Department | Position |
|---------|---------------------------|---|
| 1001535 | ICS | Administrative Assistant III |
| 1001567 | Fleet | Vehicle Maintenance Coordinator |
| 1002400 | Magistrate Court | Deputy Court Clerk II |
| 1006100 | Recreation | Equipment Operator II – (2 positions) |
| 1006100 | Recreation | Maintenance workers II – (2 positions) |
| 1006100 | Recreation | Maintenance Supervisor (1) position |
| 1002450 | Probate Court | Administrative Assist II (Part time to Full Time) |
| 1002450 | Probate Court | Administrative Assist II (Part time to Full Time) |
| 1002620 | Juvenile Indigent Defense | Administrative Assist II (2 positions) |
| 1002620 | Juvenile Indigent Defense | Indigent Defense Attorney II (2 positions) |
| 1002620 | Juvenile Indigent Defense | Indigent Defense Attorney III |
| 1002820 | Indigent Defense | Indigent Defense Attorney II (2 positions) |
| 1002820 | Indigent Defense | Administrative Assistant II |
| 1001540 | Human Resources | P/T Compensation & Compliance analyst |
| 1001560 | Internal Audit | P/T Clerical Assist |

- **Special Service District** – The FY20 budget includes a 4.8% cost increase. Budget changes in the Special Service District from the prior year include:
 - Continued funding for the employee merit program and improvements to the Law Enforcement Pay plan.
 - Police costs stabilized to \$15.1 million.

New Full Time Positions as follows:

| Dept. # | Department | Position |
|---------|--------------|---|
| 2704100 | Public Works | Equipment Operator IV – Canal Maintenance Program |
| 2704100 | Public Works | Maintenance Worker II – (Hand Ditch Crew) |
| 2704100 | Public Works | Equipment Operator III – Road Maintenance |

- **Emergency Telephone Fund** – The FY20 budget is \$8,042,259, which is a decrease from the previous budget. Full operational costs are now the County's responsibility. A \$2,000,000 transfer from the General Fund will be used to offset revenue shortfalls. Effective January 2019, all E911 revenues are remitted to the State and re-distributed to the County. This provides the State the powers to audit the cellular telephone carriers for compliance with revenue legislation.

PROPERTY VALUES AND MILLAGE RATES

How Your Property Tax Dollars Are Spent



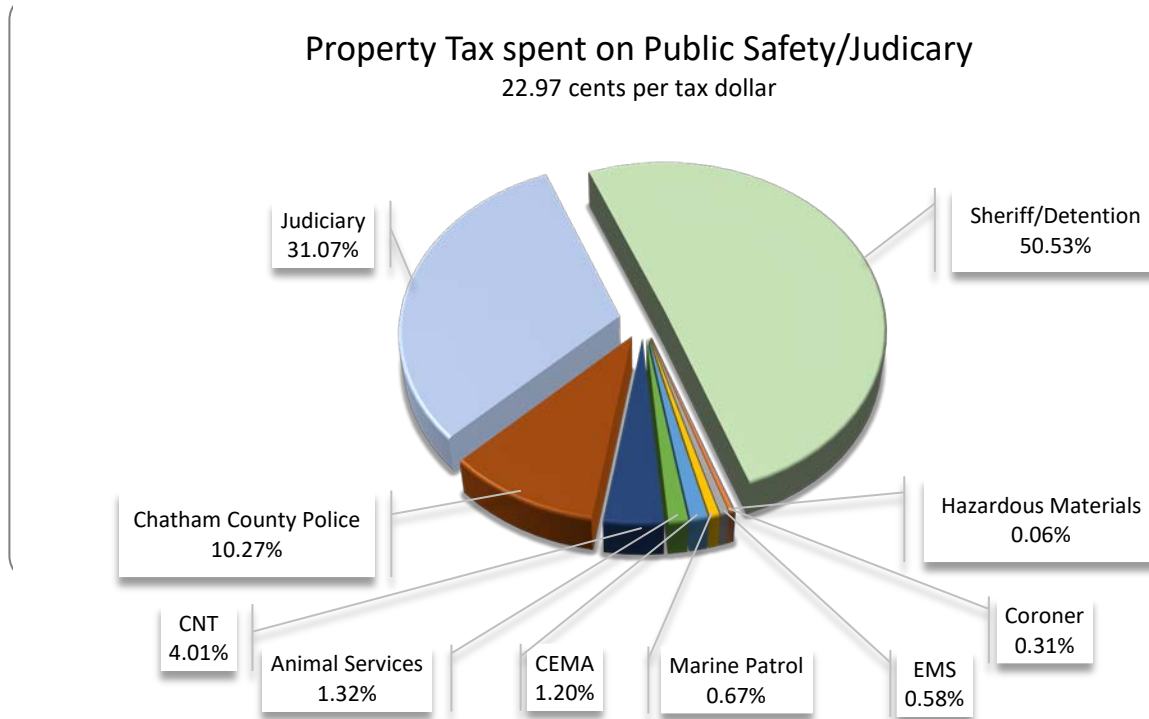
For several years now, Chatham County's property values have increased. In my opinion, the increase has been at a slow rate. The County has many property tax exemptions that limit digest growth including the Stephens-Day exemption, which freezes residential property values. For tax year 2019, the tax digest valuation increase for the General Fund M&O is approximately 5.6%. The Unincorporated area's tax digest also increased 5.6%.

Therefore, I am again "cautiously optimistic" as to continued growth that totally depends on the economy of the nation, State of Georgia, Chatham County as well as the entire Coastal Empire region. Later in this document, you will see a very detailed local and regional analysis thanks to the Georgia Southern University Economic Department. As you will see within the "Economy" section below, growth estimates by State of Georgia and local economists have been upgraded to approximately 3%.

The chart on the following page is a representation of how each dollar of your property tax is allocated for property owners within the unincorporated Special Service District of Chatham County. For taxpayers living in municipal areas, the tax rate assigned by their city will be a little different from the Special Service District rate shown below; however, the overall principle is the same.

As shown in this graphic, the County Commission collects 45.22 cents from every property tax dollar collected in the unincorporated area. Of this, Public Safety accounts for 16.67 cents (36.86%), Judiciary operations cost 6.32 cents (13.97%) and general County government operations account for 11.06 cents (24.45%). Constitutional offices, community recreation, development, capital projects, and reserves funding spend the remaining 11.17 cents (24.71%). While the County receives 45.22 cents of every dollar, Chatham County School District and the Chatham Area Transit split the remaining 54.79 cents.

The charts below illustrate how property taxes are spent on the Public Safety/Judiciary category:



“BLUEPRINT” APPLICATIONS AND RECOMMENDATIONS

Beginning in fiscal year 2018, the County implemented a process whereby outside agencies and internal departments could submit applications for the funding of programs that aligned with the Chatham Community Blueprint. The Blueprint is a 20-year+ plan to attain progress in four core areas: Economy, Education, Health and Quality of Life. A Staff Committee was appointed to identify current Blueprint programs, review appropriation requests and rank programs based on several factors:

- Organizational History & Programming Capacity
- Program Delivery – Outreach, Eligibility, Follow Up Strategies
- Statement of Need
- Individual / Client Details and Tracking
- Performance Management & Outcomes
- Program Alignments with the Chatham Community Blueprint
- Partnerships & Collaboration
- Organization & Program Financial Capacity, Diversity, Sustainable
- Accreditations, Certifications, Licensing
- Timely Submission



“For our future and theirs!”

Workshops with Commissioners for the development of Board’s Mission and Vision.

Per the Board's direction, the following Priorities were established:

- Early Childhood/Youth Development
- Community Health
- Poverty Reduction/Housing,
- Public Safety/Courts/Judicial System
- Recreation Programs / County Infrastructure
- Workforce Development/Workforce Expansion

The Committee prioritized all applications and provided funding recommendations to the County Manager. The Committee recommended funding for items above the red line, which scored 70 and above. My final funding recommendation is shown herein:

| Organization/Unit | Program/Project | FY20 Awarded |
|-----------------------------|---|---------------------|
| Chatham Safety Net | Chatham County Safety Net Planning Council (Administrative) | \$ 24,000 |
| Indigent Health | Curtis V. Cooper Primary Healthcare | \$ 2,100,000 |
| | J.C. Lewis Primary Healthcare | \$ 700,000 |
| Greenbriar | Emergency Shelter | \$ 106,506 |
| | Family Preservation | \$ 75,600 |
| Bonanza | Chatham County Summer Bonanza | \$ 40,000 |
| MARC | Chatham County Juvenile Court-Front Porch | \$ 100,250 |
| WREP | Chatham County Juvenile Court-Work Readiness & Enrichment | \$ 110,500 |
| Youth Intercept | Youth Intercept Program | \$ 124,703 |
| Extension Service | Consumer Education | \$ 5,000 |
| Community Supports | * Reserve for Front Porch with Contingency per CM | \$ 125,058 |
| | ** Reserve for DEEP Center with Contingency per CM | \$ 25,000 |
| | *** Reserve for Greenbriar with Contingency per CM | \$ 100,000 |
| | Coastal Development Center (dba Employability) | \$ 35,625 |
| | DEEP Center | \$ 25,000 |
| | Eastside Concerned Citizens | \$ 15,000 |
| | Family Promise of Greater Savannah | \$ 75,000 |
| | Gateway Community Service Board | \$ 700,000 |
| | Heads Up Guidance Counseling | \$ 23,480 |
| | Med Bank Foundation | \$ 22,500 |
| | Park Place Outreach | \$ 20,000 |
| | South Chase HOA | \$ 7,000 |
| | Union Mission | \$ 23,070 |
| | Savannah Parkinson Support Group (GEM) | \$ 25,000 |
| Parks & Recreation | Silver Cheetahs | \$ 20,000 |
| | Expanded CAP | \$ 87,450 |
| Step Up | Step Up Savannah (Administration) | \$ 151,738 |
| | Traditional CAP | \$ 70,000 |
| Total Program Budget | | \$ 6,655,024 |

COUNTY BOND RATING

Presently, Chatham County holds an AA+ rating from Standard & Poor's and an Aa2 from Moody's with a goal of obtaining AAA+ in the near future. Based on our recent discussions with our financial consultants, our Team plans to host bond-rating agencies in late 2019 to demonstrate first-hand the growth of our



County and region with the intent of requesting a new review with a high expectation of actually obtaining a AAA+ rating for the first time in Chatham County history.

This would enable the County to save literally millions of dollars when financing large capital projects such as buildings (Trial Courthouse as an example-requiring bond financing in anticipation of SPLOST) and infrastructure. Maintaining planned and consistent administration and management of financials, use of funds as stated, and adherence to solid financial policies play, a major role in rate upgrade(s) consideration. Further, increased digest values are allowing for funding of future debt service of the trial Courthouse construction project and other projects without anticipation of having to increase the millage(s).

ECONOMY

Since mid-2013, the Savannah/Chatham regional economy has experienced substantial growth, a trend that eased in 2018, but is expected to improve in 2019. The pace of economic growth in 2019 will exceed that of 2018, but is expected to be modest as compared to the past few years. This will take place within the context of continued economic growth in Georgia and the nation.

The underlying diversification of the region's economy contributes to its economic stability and vitality. For 2019, strength in port activity, real estate development, capital investment, and tourism should set the table for growth that is nearly normal for employment and the overall economy.

The diversification of the regional economy is provided by the strength of its underlying economic drivers that are (in no particular order) manufacturing, the port, tourism, health care, the military, and real estate development. Each of these facets of the regional economy will be discussed after the presentation of a general economic forecast for the region in 2019.

General Conditions and 2019/2020 Forecast

The Center for Business Analytics and Economic Research (CBAER), a member of the Business Innovation Group in the Parker College of Business at Georgia Southern University produces the quarterly publication, *Economic Monitor*, that analyzes current economic conditions in the Savannah MSA (Chatham, Bryan, and Effingham counties), and presents short term forecasts for the area. The Center produces the leading (forecasting) index and the coincident index of regional economic activity in the Savannah metro area.

The coincident index of economic activity is designed to measure the regional economic "heartbeat" based on factors characterizing the underlying foundational components of the Savannah metro area economy. Following the severe recession of 2007-2009, the Savannah Metro Business coincident index stabilized early in 2010 and started a modest upward trend in 2012. In the latter half of 2013 and into early 2015, the pace of expansion quickened substantially as the annualized rate of growth reached about 5%. The pace slowed later in 2015, but recovered to reach 3.4% by mid-2017. Annualized growth averaged about 2.5% toward the end of 2018 even as employment growth slowed to a crawl.

A primary coincident factor is nonagricultural employment in the Savannah MSA. Employment growth eased through much of 2018 and flattened to the point at which employment was only slightly above the previous year level: a gain of 600 jobs (+0.2%). Overall, employment increased to about 179,000 toward the end of 2018. Growth was strongest in manufacturing (+500 jobs, +3.5%), transportation (+300 jobs,



+4.6%), wholesale trade (+200 jobs, 2.9%), and construction (+200 jobs, +2.5%). Other sectors of the economy generally held steady, except for retail trade that shed 400 workers in 2018.

The pace of growth in leisure/hospitality and business/professional services is an important bellwether of regional economic activity. Many of these enterprises are small, locally grown firms and their recent modest growth reflects increasing headwinds for these sectors and the underlying economy. In fact, business/professional services gave up all of its early-year gains to finish with a loss of about 1,400 workers by year-end. Weakness faced by firms in business/professional services represent slackness in the overall demand for business support services and regional economic activity.

The remaining coincident indicators (port activity, electricity sales, hotel room revenue, airport boarding's) were improved in 2018 as compared to 2017. Port activity (containers handled) increased substantially during the year (+11%). Indicators of the tourism industry also demonstrated strength, with hotel room revenue increasing about 5% and plane boarding's at the airport up 16%. Electricity sales (a broad indicator of growth in residential, commercial and industrial activity) increased 4.6%, while retail sales surged nearly 10% from hurricane-disrupted activity of the third quarter of 2017.

The Savannah Metro Business forecasting index is designed to anticipate regional economic activity during the upcoming nine-month period. Through the third quarter of 2018, the forecasting index is up 4% as compared to the 2017 annual average. The forecasting index primarily is developed from indicators characterizing the regional housing and labor markets, but includes forecasting elements characterizing broader regional and national economic factors. The 2018 improvement in the index was mostly driven by the effects of the national (U.S. leading economic index) and southeastern (consumer expectations in south Atlantic states) components of the forecasting barometer. Regional housing market components have generally been a minor contributor to growth, while the labor market indicator of initial claims for unemployment insurance continued to trend favorably.

Regionally, the labor market continues to demonstrate strength in terms of unemployment, but several underlying variables characterizing the intensity of usage of the workforce waned in 2018. Notable first, however, is that the number of initial claims for unemployment insurance (UI) remained well below the level typically experienced during the pre-recession period from 2000 to 2007. The number of initial filings for UI averaged 505 per month (-5%) in 2018 as compared to 534 (hurricane-adjusted) per month in 2017. This is about 30% below the pre-recession monthly norm and compares to 2,000 new UI claims per month when the Great Recession was at its worst. With respect to the intensity of workforce usage, the length of the workweek in the private sector declined 2% in 2018 to 33.2 hours, while the average hourly wage declined 6% to \$22.14 per hour.

Residential construction improved modestly in 2018, and will be buoyed by multi-family unit (apartments) structures in 2019. Through October 2018, the number of permits issued for single-family homes is on track to be about 3% above the number issued in 2018. This is moderate and sustainable growth for permits and is consistent with the trend dating back to 2016.

As indicated above, the bedrock foundation components of the regional economy are currently performing well (the coincident index), with the exception of non-agricultural employment that has leveled off. The regional forecasting index is sending the signal of growth for 2019, but expectations should be tempered by more modest growth signals coming from the regional housing market and labor market.



In 2019, employment in the Savannah metro area is expected to increase approximately 1% to 1.5%. This is below the long-term trend rate (+1.7%), and represents a modest increase from 2018. Expectations for employment growth in 2019 remain modest and will depend on the opening of announced development projects planned for 2019. The annual unemployment rate for 2018 was 3.6% for the region and a similar rate is expected for 2019. Maintained tightness in the labor market should create upward pressure on wages in 2019 to offset recent movement in the other direction.

Turning to population growth, the region's long-run attractiveness as a place to live, work, and retire remains unaffected by short-run business cycles. Tourist demographics describe a very desirable pool of would-be in-migrants. The typical Savannah tourist (14 million annual visitors) is well-educated and has above-average income. Regional job creation and continued improvement in the housing markets that feed Savannah's in-migration will continue to influence population growth in the short-run. Population growth in 2019 is expected to be normal, easing somewhat with the moderation in employment growth. For 2019, population growth is expected to be approximately 1.5%, considered a typical pace of growth in recent years.

In conclusion, the Savannah Business Index indicates the regional economy has been growing for nine years, creating 30,000 new jobs along the way – mostly in the private sector. The regional forecasting index is sending the message of modest growth for 2019. Expected drivers in 2019 will be port activity, real estate development, and tourism. On the goods-producing side of the economy, manufacturing will continue to expand on trend, and construction is expected to add more jobs in 2019. The Savannah metro economy will expand in 2019, albeit at a slower pace than in recent years.

The remainder of the forecast considers expected activity in the six major underlying economic foundations of the Savannah MSA economy. Recall that these drivers are (in no particular order) manufacturing, the port, tourism, health care, the military, and real estate development.

Manufacturing

Manufacturers in the Savannah MSA added 500 workers (+3%) during 2018, matching the growth of the previous year. A review of recent announcements from headlining companies in the sector point toward continued growth in 2019. The manufacturing workforce was 17,700 strong at the end of 2018, and is expected to add another 200 to 400 workers in 2019.

Gulfstream Aerospace employs about 11,000 workers in Savannah for production, maintenance, engineering, and research and development. Looking forward, there is ample backlog for the fleet of six technologically superior aircraft to keep the company very busy throughout 2019. Gulfstream delivered the first ten of its G500 models in late 2018. Overall, the G500 has set almost 30 city-pair speed records. Certification for the G600 was granted in 2018 and the first deliveries of the aircraft are expected in 2019. Gulfstream's G650-ER completed a record-breaking flight from New Jersey to Dubai in eleven hours and two minutes, beating the previous record by one hour and forty-eight minutes. The 2018 defense bill, the McCain Act, supports two programs, which potentially involve the use of the Gulfstream G550 as the airframe for new military surveillance aircraft.

The Savannah campus hosts the world's largest purpose-built maintenance facility, a 700,000 square foot building that serves as home for the largest volume of aircraft maintenance activity on the globe. An additional service center is currently under construction on the east side of the airport. Gulfstream

acquired a critical component producer, the NORDAM Group in Tulsa, in 2018. The unit manufactures important parts for the G500 and G600 series aircraft.

JCB had a busy year in 2018 that is expected to continue through and well beyond 2019. The Pooler facility with a workforce of 600 hosts manufacturing operations and the offices of the company's North American headquarters. Production of 1,600 light-capability, rough terrain forklifts under a ten-year, \$142 million contract for the U.S. Department of Defense (DoD) launched in 2018. JCB extended an existing DoD contract to produce an additional 180 High Mobility Engineer Excavators (HMEE). The \$72.8 million deal will double production rates by mid-2019, extend production through 2020, and create 20 new jobs. In August 2018, JCB celebrated the production of the 1000th HMEE. About 900 HMEEs are in service for the U.S. Army with another 80 used by U.S. allies. In addition, the U.S. Fish and Wildlife Service awarded a contract to JCB that could be worth up to \$25 million for construction machine orders over the next five years. JCB also began production of the Loadall compact telescopic handler at the facility in the fall of 2018.

The Savannah Economic Development Authority (SEDA) had a record-setting year in 2018, helping to facilitate more than \$500 million in investment and the announcement of 1,906 new job opportunities, the second highest job announcements in SEDA's recorded history. In 2018, SEDA hosted the groundbreaking of the 685-acre Savannah Manufacturing Center, which will continue development in 2019. The Savannah Film office had a record breaking \$120.1 million in direct spend which equates to an economic impact of more than \$253.6 million by entertainment productions in Chatham County. This is an 85 percent increase from 2017 and approximately 15 times the direct spend in 2011. SEDA and SCAD continued their SCAD+ partnership to support the development of commercially viable digital products and enhance Savannah's entrepreneurial ecosystem. Further, in 2018 SEDA and World Trade Center Savannah partnered with the Wexford, Ireland County Council; the Wexford, Ireland Enterprise Centre; and the Wexford, Ireland Chamber of Commerce to launch Tradebridge, a joint program to drive international trade. As a result, 10 companies participated in trade missions going to and from Ireland, 28 companies are working 27 potential business deals and seven foreign direct investment leads have been established.

Georgia Ports Authority

The Georgia Ports Authority (GPA) is expected to have another record-breaking year in calendar 2018, reaching almost 4.4 million TEUs (20-foot equivalent container) and 36 million tons at America's fourth busiest port. The additional 312,000 TEUs handled in 2018 represent 8% growth as compared to 2017. During the past ten years, container volume has increased at a compound annual rate of 4.5%, more than double the U.S. average, making GPA's Savannah facilities America's fastest growing major port.

Tourism

The leisure and hospitality sector, which includes accommodations, food services, arts, entertainment, and recreation, has been one of the fastest growing (about 4% annually) sectors since January 2010. It currently is the largest sector of the regional employment base, providing work for 26,000 people.

Savannah's tourism industry performed as expected in 2018, with primary indicators of tourism up about 4%, similar to 2017 growth. In addition, airline passenger numbers increased 13% in 2018 as compared to 2017 in data through November. Accordingly, auto rental sales taxes increased 12%. As the region adds



to its base of 14.1 million visitors, it appears that many are diversifying their experience beyond the usual and customary tours in the landmark historic district. Visitors on tours in the City of Savannah declined 3% in 2018, even as total visitation increased 3% and visitor spending increased 3.5%.

Special interest tourism activities such as visiting historic places, seeing cultural attractions, and enjoying exceptional culinary experiences are in high demand among Savannah's leisure tourists compared to national averages. Further growth in exceptional culinary experiences should continue to support interest in Savannah as a "foodie" destination in 2019. Overall growth in the industry is expected to be on par with 2018 with some acceleration expected in 2020 as new product is delivered to the market with the completion of several large hotel and entertainment projects.

Health Services

The regional health care sector continues to be a stalwart of economic consistency and growth since 2007. In fact, this sector is resistant to cyclical downturns and experienced a slight job loss of less than 1% during the Great Recession while the rest of the regional economy shed 8% of its workforce. Since 2007, growth in health services exceeded overall regional employment and health services now employs 22,500 workers. The health sector continues to be a vital component of the area's economy and growth prospects are good in the short and long run.

The two nationally recognized medical centers in Savannah, St. Joseph's/Candler and Hospital Corporation of America's (HCA) Memorial University Medical Center serve the healthcare needs of people from across southeastern Georgia.

St. Joseph's/Candler health care system continues to expand its portfolio of medical facilities in the region. Phase I of the \$62 million campus in Pooler is expected to open in March 2019. Additionally, groundbreaking of a four-acre campus of medical facilities is planned for Bluffton, SC in 2019. The \$22 million project will be constructed over six years. The project will consolidate services currently provided in various locations and create space for the expansion of healthcare service offerings.

Final closing of the sale of Memorial University Medical Center to HCA occurred in early 2018. The agreement is valued at approximately \$710 million and includes \$456 million to purchase the assets of Memorial and assume its debt. Memorial is the largest provider of healthcare in the southeast region of Georgia with about 4,600 employees including 65 physicians and a 612-bed academic hospital. Since Memorial University Medical Center integrated with HCA, letters of intent have been filed to plan for a \$32 million renovation to its Heart & Vascular Institute tower and a \$35 million expansion of the Willett Children's Hospital. Memorial Health also opened its refurbished 26-bed adult in-patient Behavioral Health Services Center in early 2019.

In early 2019, Georgia Southern University opened a new \$24 million building in Savannah to house the Waters College of Health Professions. The project was designed to provide health professions students with cutting-edge technology in a collaborative environment characteristic of contemporary health care services delivery. St. Joseph's/Candler healthcare contributed funds for a nursing suite in the facility.

Military

Fort Stewart is not only the largest military installation east of the Mississippi River covering 280,000 acres but, combined with Hunter Army Airfield, is one of the largest employers in Coastal Georgia. In 2018, there were about 24,400 military personnel and civilian defense workers at both facilities. Fort Stewart and Hunter AAF continue to play an important role in the regional economy. Total payroll for both bases is estimated at \$1.5 billion and with an annual financial impact of five billion dollars.

Elements of the Third Infantry Division's second brigade began training exercises as an armored brigade in 2018 after transitioning from a light infantry brigade in 2017. The transition added about 90 M1 Abrams tanks, 140 Bradley fighting vehicles, and 18 self-propelled howitzers to the unit.

Elements of the Third Infantry Division (3ID) continue to serve throughout the world. Georgia's 48th Infantry Brigade Combat Team, an associated unit of the Third Infantry Division, will be deploying for nine months to Afghanistan in 2019. Over 500 soldiers of the "Black Diamond" 92nd Engineer Battalion deployed in mid-2018 to six countries in the Central Command area of operation. About 30 soldiers from the 3ID's headquarters detachment financial management support unit deployed to Kuwait in October 2018 and are expected to return in mid-2019. In October 2018, the First Brigade's 4,000 soldiers returned from a nine-month deployment to South Korea. It was the unit's first deployment to the Korean peninsula since the Korean War. In July 2018, soldiers from the CAB returned from a nine-month deployment to Afghanistan along with approximately 200 soldiers of the Division Sustainment Brigade (logistical support). Elements of the 3rd Combat Aviation Brigade (CAB) assisted in Hurricane Florence relief and recovery operations in North Carolina in fall 2018.

The Savannah/Hilton Head International Airport hosts the Savannah Air National Guard Base. The 165th Airlift Wing and the 117th Air Control Squadron operate from the airbase. The 117th Air Control Squadron was deployed for most of 2018. The units supported relief operations in Georgia after the passage of Hurricane Michael in 2018. The 165th's Airlift Wing has added approximately two dozen full time positions. The Air Dominance Center (ADC) at the base is one of only four Air National Guard Combat Readiness Training Centers in the country. The ADC hosts Sentry Savannah, which is a quarterly large-scale "fight club" for combat air forces. The Air Dominance Center is finalizing details of a \$20 million dollar hangar and office construction project to be completed in FY 2020.

Real Estate: Residential and Commercial

The real estate market for residential property remained healthy in 2018. A total of 7,578 residential units sold in the three-County region, a gain of 3.7% over 2017. In Chatham County, the median residential home price was approximately \$215,000, a gain of 6% from 2017. The median residential sale price in Bryan County was \$264,000 (+10%) and in Effingham County was \$194,400 (+9.7%). West Chatham County continues to hold the greatest promise for single family housing construction in 2019 in Chatham County.

Multifamily residential construction is expected to boom in the Savannah metro region in 2019. A stunning \$110 million in building permit valuation for nearly 760 multifamily (apartment) units was issued in 2018, nearly all of it in August. This is equal to all of the apartment style valuation permitted in the preceding 7 years in Chatham County. Through much of 2018, about 1,300 new units were delivered into the market



that now has about 20,000 units. West Chatham County had the most new inventory enter the market, followed by downtown Savannah and the Southside. Another 2,700 units are under construction.

Vacancy rates in metro Savannah's office market decreased to 14% at the end of 2018 from 16% at the end of 2017. In the region, office rental rates increased 3.3% from 2017, with all submarkets reporting gains. Rental rates increased faster on the Westside, Downtown, and the Islands. Office space rental rates were \$22.80 per square foot in the downtown central business district at year-end, up from \$22.01 in 2017. Similar gains are anticipated for 2019.

Commercial construction appears to have leveled off in 2018 as compared to 2017. The Park of Commerce and Eastern Wharf projects would add about 110,000 square feet – when they exit the pre-lease stage - to the region's 3.4 million square feet of commercial space. Additional projects are expected near the St. Joseph's/Candler micro hospital in Pooler. The artistic, creative community of the Starland District continues to attract interest and plans for a \$40 million investment by the Foram Group would add apartments, an office building with roof-top restaurant, renovation of a former church into a 900 seat music venue, and a parking garage.

The renamed Savannah River Landing project, now Upper Eastern Wharf, had a ground-breaking in October 2018. This is a \$600 million investment on 54 acres, the first phase of which is a \$225 million investment expected to be completed in 2020. The first residential property of the Upper East River development is expected to open in February 2019. The first phase also includes luxury apartments, a boutique hotel, a parking garage, 40,000 square feet of retail, and 80,000 square feet of Class A office space.

Hotel development continues throughout Savannah. Construction on the \$270 million Plant Riverside District continued through 2018 and is expected well into 2019. Completion of the 419-room JW Marriot hotel, retail, dining, and entertainment space is expected in 2019 or 2020. This is one of the largest private developments ever experienced in Savannah; at 670,000 square feet, it is expected to create 700 new jobs. Development of Rockbridge Capital's adjacent \$72 million 173-room hotel started in 2018, and includes a \$14 million investment in streetscape and river walk by the City of Savannah. Additional hotel projects planned or under construction could add another 1,500 hotel rooms in Savannah during the upcoming several years.

Real Estate: Industrial Distribution

Perhaps the single most important event for the industrial distribution sector was the recently passed Freeport Tax Exemption that eliminated the inventory tax in Chatham County and substantially enhanced the attractiveness of the County to ecommerce fulfillment operations. Almost immediately after the tax exemption was approved by County voters, the home goods retailer Wayfair announced the construction of a 1.2 million square foot facility which will bring 1,000 jobs to Savannah over the next five years. Ecommerce facilities are much more labor intensive than big box distribution warehouses and pay higher wages to workers.

Savannah's industrial and warehousing market extended its multi-year trend of substantial growth in 2018. Continued exceptional growth in port activity pushed the vacancy rate down to a stunning rate of 0.5%. This is well below the equilibrium vacancy rate and historical average of 5.6%. New inventory of 3.2 million square feet was completed and delivered in 2018. Approximately 9.3 million square feet of new

inventory is under construction with delivery expected in 2019, with about half already committed to users. 2019 is expected to be another very good year, even as new inventory is delivered. The market has attracted the attention of large nationwide developers as the number one market in the country for industrial/distribution development. About 60 million square feet of space is expected to be in the market by the end of 2019, with about 20 million square feet added in the past four years.

Examples of development include Chesterfield LLC constructing 1.2 million square feet in three buildings in the Savannah River International Trade Park – for JLA Home, Averitt Express and a spec building. Floor and Décor and Shaw moved into new facilities with a combined total of 2.4 million square feet in the fall of 2018. Atlanta-based Capital Development Partners Inc. broke ground on the Savannah Port Logistics Center, a new 2.3-million-square-foot, \$125 million project.

In Effingham County, the Georgia International Trade Center, a \$500 million industrial park consisting of 1,150 acres along Georgia 21, brings the potential for an additional 7.2 million square feet of warehousing space in the Savannah market. The park, developed in partnership with Stonemont Financial Group of Atlanta and Chesterfield, LLC in Jacksonville, will fill an immediate need for warehousing space with the first two speculative buildings totaling 562,000 square feet being constructed in 2019.

The Chatham/Savannah metro economy continued its healthy growth through the midpoint of 2018, but some underlying softness is noted in several key economic indicators. Electricity sales to residential, commercial, and industrial users (a very broad indicator of economic activity) were strong, but other indicators such as total employment, port activity, hotel room revenue, and consumer confidence were soft as compared to first quarter data. However, these underlying indicators of the Chatham/Savannah's economic health remain on a strong multi-quarter growth trend. The forecasting economic index continues to signal strong upcoming economic growth. The regional labor market and housing markets remain strong, however in particular, building permit issuance for single-family homes increased substantially, while new claims for unemployment insurance remained at 17-year lows. While growth in the regional economy continued during the second quarter, some underlying softness in key variables. The regional economy was quick to shake off the effects of Hurricane Mathew in 2016 and a similar response to Irma, thus sustained economic growth is projected through 2018 after a bump or two in the third quarter.

The Coastal Empire leading economic index jumped 1.8% percent (+7%, annualized), rising to 162.6 from 159.8 (revised) in the previous quarter. Very similar to the first quarter, the forecasting index was supported by lagged changes in residential home building permit issuance and the US leading economic index. Further, initial claims for unemployment insurance remained low.

In the housing market, seasonally adjusted building permit issuance for single-family homes registered its third consecutive quarter of growth, in contrast to weakness in national residential construction. Building permit issuance in the Savannah metro area for single-family homes increased 8.5% to 538 units compared to 496 (seasonally adjusted) in the first quarter. This is 17% above year-ago data. The average valuation of building permits for single-family homes fell by about 3% for the second consecutive quarter, dropping to \$218,000 from \$226,000.

The regional labor market continues to tighten in response to sustained increases in the demand for labor. Seasonally adjusted initial claims for unemployment insurance (UI) fell modestly (-2.4%) to 522 per month from 535 claims. UI claims are down 22% from one year ago and remain at their lowest levels since early

2000. The regional unemployment rate fell to 4.6% in the second quarter, dropping from 4.8% in the previous quarter. The unemployment rate was 5.1% in the second quarter of 2016.

In summary, most indicators of the Chatham/Savannah metro economy softened modestly during the second quarter, but remain on-trend in sustained growth. While Hurricane Irma will clip the economy somewhat in the third quarter, sustained economic expansion is expected through the 1st quarter of 2019 in the Chatham/Savannah area and forecasts targeting increases in the 2nd and third quarter of 2019.

CONCLUSION

The **Fiscal Year 2020 Adopted Budget** provides funding to continue the excellent programs and services we provide to our citizens, as well as the new priorities and opportunities identified. Given the uncertainty of governance at both the state and federal level, it is more important than ever that we tackle foundational issues at the local level, as well as maintain a professional administration of budgeting, utilizing best practices while remembering who we serve...our citizens!

I want to thank ALL of Team Chatham again for their commitment and dedication to the development of the 2019-2020 Budget Recommendation, particularly the Executive Team, Finance Department and the Budget Committee as well as every department. I would like to mention that Chatham County has received the Government Finance Officers Association *Distinguished Budget Presentation Award* for 36 consecutive years - another sign that Chatham County continues to operate with high standards and professionalism and we plan to be awarded again. It is indeed my honor to lead the exemplary members of "Team Chatham", and it remains my pleasure to serve you and our great citizens.



William "Lee" Smith III
County Manager



Elected Officials & Department Directors

FY2020 Adopted Budget

Elected Officials & Judicial Appointments

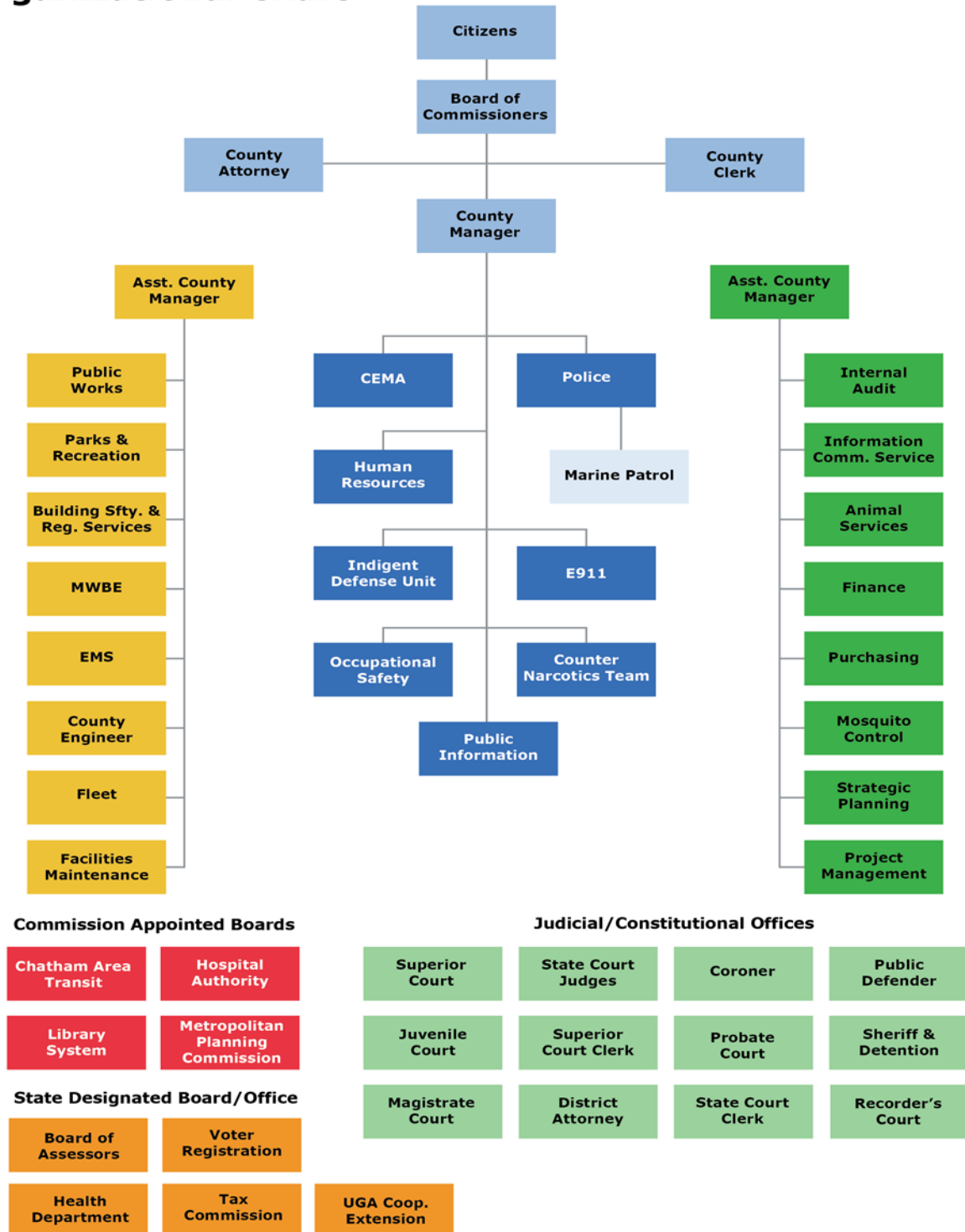
| | | | |
|------------------------------|-----------------------|----------------------------|--------------------------|
| Child Support Recovery | Sherry Rovolis | State Court Administrator | Brian Hart |
| Coroner | Dr. William Wessinger | Chief State Court Judge | H. Gregory Fowler |
| District Attorney | Margaret E. Heap | State Court Judge | Herman W. Coolidge, Jr. |
| Victim Witness | Cheryl W. Rogers | State Court Judge | Gregory V Sapp |
| Chief Juvenile Court Judge | Leroy Burke III | Superior Ct. Administrator | Crystal T. Cooper |
| Juvenile Court Judge | Lisa G. Colbert | Chief Public Defender | Todd H. Martin (Interim) |
| Juvenile Court Judge | Tom Cole | Superior Court Clerk | Tammie Mosley |
| Chief Magistrate Court Judge | Mary Kathryn Moss | Chief Superior Court Judge | Penny Haas Freesmann |
| Magistrate Court Judge | Michael Barker | Superior Court Judge | John E. Morse, Jr. |
| Magistrate Court Judge | Bonzo C. Reddick | Superior Court Judge | James F. Bass, Jr. |
| Probate Court Judge | Thomas Bordeaux, Jr. | Superior Court Judge | Louisa Abbot |
| Chief Recorder's Court Judge | Tammy Cox Stokes | Superior Court Judge | Timothy Walmsley |
| Recorder's Court Judge | Harris Odell | Superior Court Sr. Judge | Michael L. Karpf |
| Recorder's Court Judge | Claire Williams | Superior Court Sr. Judge | Perry Brannen, Jr. |
| Sheriff | John T. Wilcher | Tax Commissioner | Daniel T. Powers |

Board Appointed & County Department Positions

| | | | |
|----------------------------|-----------------------------|-----------------------------|---------------------------------|
| County Attorney | R. Jonathan Hart | Building Safety & Reg. | Gregori Anderson |
| County Clerk | Janice E. Bocook | Internal Audit Director | Barbara Alday |
| County Manager | Lee Smith | ICS Director | Nicholaus T. Batey |
| Assistant County Manager | Michael Kaigler | Human Resources Director | Carolyn Smalls |
| Assistant County Manager | Linda Cramer | Chatham County Police | Chief Jeff Hadley |
| Counter Narcotics Team | Dwane Ragan | Public Works | William Williamson (Interim) |
| County Engineer | Suzanne Cooler (Interim) | Recreation Department | Stephen Proper |
| Emergency Mngt. Director | Dennis Jones | Tax Assessor | Roderick K. Conley |
| Finance Director | Amy Davis | Voter Registration Director | Sabrina S. German |
| Mosquito Control (Interim) | Ture Carlson | Elections Supervisor | Russell Bridges |
| Chatham E911 Director | Diane Pinckney | | |



Organizational Chart



General Information

Community Profile

Chatham County's unique history as well as its coastal location provides economic benefits to the region. Presented herein is data on the County:

History of Chatham County

Chatham County is the nucleus from which the present great State of Georgia has grown. Savannah was the first settlement recognized by the English government in colonial days. At Savannah, on February 12, 1733, with 116 settlers, the colony of Georgia was founded by James Edward Oglethorpe, a member of the English Parliament. In 1741, the Trustees divided the new colony into two colonies - the Savannah Colony and the Frederica Colony. In 1743, Oglethorpe departed for England leaving William Stephens, the first President of Georgia, over the government made up of the two colonies.

In 1758, the province was divided into eight parishes, one being Christ Church, which later formed most of the territory of Chatham County. In 1777, the first regular Constitution of the State was promulgated and at this time, parishes were abolished and counties named in their place. The County is named for William Pitt, the Earl of Chatham, an English nobleman. In 1786, the Chatham Artillery, the nation's oldest active military organization, was organized.



Old Chatham County Courthouse circa 1890



Chatham County is the sixth largest of the State's 159 counties. The County encompasses 438 square miles and still has its early boundaries as laid down in the Revolution. The County is bounded on the north by the Savannah River and South Carolina, on the east by the Atlantic Ocean, the south by the Ogeechee River and Bryan County, and on the west by Effingham County. It is the most easterly county in the State, and has many winding estuaries, rivers, and Sea Islands. It has as its county seat the main sea port of the State, the historic City of Savannah.

General overview

Chatham County represents the major metropolitan area in the Southeast Georgia region; ranks fifth in population in the state and is noted for having a stable economy.

The County has a dual personality, that of a major tourist attraction, and an extraordinarily successful port. This gives it a vibrancy that few other places can match. The City of Savannah also is a premier destination for national conventions and trade shows.

Population

According to a study by Georgia Office of Planning and Budget, the population in the Savannah MSA is projected to grow 69%, adding more than 202,000 people from 2000 to 2030. During this same period, Chatham's population is expected to increase 39.7%.

Population – Chatham County and Savannah Metro Area

| Year | Chatham County | Effingham County | Bryan County | Total Metro Area |
|------|----------------|------------------|--------------|------------------|
| 1990 | 216,774 | 25,687 | 15,438 | 257,899 |
| 2000 | 232,048 | 37,535 | 23,417 | 293,000 |
| 2010 | 265,128 | 52,250 | 30,401 | 347,611 |
| 2015 | 286,956 | 57,106 | 35,137 | 379,199 |
| 2016 | 289,082 | 58,712 | 35,137 | 384,024 |
| 2017 | 290,501 | 59,982 | 37,060 | 387,543 |

SOURCES: Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Income

In 2017, the average weekly wage in the Savannah MSA was \$866, an increase of 3% from 2016. Wage growth was particularly strong in Utilities (+22.1%), Finance and Insurance (+8%), Information (+6%), Professional, Scientific/Tech (+7.9%), and Construction (+7.1%). In six sectors of the regional economy - manufacturing, education services, accommodation and food services, healthcare and social assistance, state government, and local government - average weekly wages exceeded that for the state.

While weekly wages in Savannah remain \$137 below the state average, the purchasing power of those wages is enhanced due to the relatively low cost of living and housing in the region. This, combined with Savannah's high quality of life, implies that workers and employers continue to receive a high return on value for area wages. SOURCE: Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Labor Force / Employment

EMPLOYMENT DATA - CHATHAM COUNTY, GEORGIA

| Year | Total Labor Force | Chatham County Unemployment | State of Georgia Unemployment | United States Unemployment |
|------|-------------------|-----------------------------|-------------------------------|----------------------------|
| 2013 | 170,846 | 8.8% | 8.6% | 7.6% |
| 2014 | 172,981 | 7.9% | 7.3% | 6.2% |
| 2015 | 177,052 | 5.7% | 5.5% | 5.3% |
| 2016 | 177,600 | 5.0% | 5.2% | 4.7% |
| 2017 | 179,000 | 4.7% | 5.0% | 4.6% |

SOURCES: State of Georgia Departments of Labor, Labor Information Systems; US Department of Labor, Bureau of Labor Statistics; Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Manufacturing

Gross Regional Product (GRP) in Savannah grew \$549 million (3.6%) from 2016 to 2017; which puts Savannah in third place for growth among the Georgia metropolitan areas measured by the U.S. Department of Commerce's Bureau of Economic Analysis. At over \$15 billion, Savannah's GRP remains the state's third largest, behind only Atlanta and Augusta. Economic activity generated by Savannah's



private sector industries measured \$13.4 billion in 2017 and accounted for 85% of the regional economy in 2017.



Gulfstream Aerospace Corporation, maker of Gulfstream private jets

A diverse mix of industries, busy ports and strategically networked transportation, logistics, energy and communications infrastructures create a business climate in Savannah that is unmatched in many larger cities. Savannah's exceptionally high value-adding production in manufacturing represents 21% of the region's total output.

MAJOR MANUFACTURING EMPLOYERS IN THE CHATHAM COUNTY AREA

| Firm | Product | Employment |
|---------------------------------|---|------------|
| Gulfstream Aerospace | Jet aircraft, aerospace equipment | 11,000 |
| SNF | Chemicals | 1,450 |
| Georgia Pacific Corporation | Paper products | 920 |
| International Paper Corporation | Paper, chemicals, corrugated containers | 903 |
| JCB, Inc. | Construction equipment | 600 |

SOURCE: Savannah Area Chamber of Commerce, *Savannah 2019 Economic Trends*

Tourism

The preservation and restoration of Savannah's downtown historic district and the riverfront has served as the anchor for tourism in the area. Complementing the tourism sector is convention trade. Savannah's Civic Center includes a 2,566 seat theater, an arena with a capacity of 9,600, a ballroom with a capacity of 550 and over 25,000 square feet of exhibit space. In addition, the Savannah International Trade & Convention Center has allowed Savannah to compete for larger conventions, meetings and events.

Savannah's tourism and hospitality industry currently employs over 27,000 people and continues to be one of the largest economic drivers of Savannah. Travel to Savannah remains strong and the city enjoys visitors from all over the world. Most recently, the city was named "A World's Best City for United States & Canada" by Travel & Leisure. Chatham County has over 15,300 hotel/motel rooms and a variety of restaurants in the downtown area and throughout the Metropolitan Area. During the past ten years, the growth in retail trade and service sectors is attributable to increased tourism and reflects its importance to the County's income.

The Savannah tourism sector continued to grow in 2017 with total overnight person-stays increasing from 7.9 million in 2016 to 8 million. In 2017, over 14.1 million visitors came to Savannah including 8 million overnight visitors and 6.1 million day-trippers. The demand for rooms increased 2.7% in 2017. Visitor spending increased by 4.0% to approximately \$2.9 billion. In 2017, room tax revenue climbed to \$25.5 million, setting another record high.

Tourism and convention business will continue to be one of the fastest growing sectors of Chatham County's economy, reflecting substantial investments in the area's infrastructure, including a large number of new well-situated hotels as well as the Savannah International Trade and Convention Center.

| Room Tax Revenue | | | | |
|------------------|-----------------------|------------------------|----------------|-------------------------------|
| Year | Number of hotel rooms | Person-stays Overnight | Chatham County | Total Direct Visitor Spending |
| 2012 | 14,848 | 7 Million | \$17.1 Million | \$2.1 Billion |
| 2013 | 14,743 | 7.3 Million | \$17.9 Million | \$2.3 Billion |
| 2014 | 14,983 | 7.6 Million | \$20.7 Million | \$2.5 Billion |
| 2015 | 15,009 | 7.8 Million | \$23.2 Million | \$2.7 Billion |
| 2016 | 15,394 | 7.9 Million | \$24.4 Million | \$2.8 Billion |
| 2017 | 15,549 | 8 Million | \$25.5 Million | \$2.9 Billion |

SOURCE: Savannah Area Chamber of Commerce, Savannah 2019 Economic Trends

Transportation

Logistics Today has rated this area "the most logistics friendly city in the nation" - recognizing the area as a superior transportation hub with access to the Port of Savannah and major railways. Here are some of the reasons for the honor:

- Savannah is only a few miles from Interstate 95, as well as at the eastern terminus of Interstate 16 - giving business and residents speedy access to Atlanta.
- Savannah is a short distance from the burgeoning Florida market, yet has the cost and business advantages of a Georgia location.
- The area enjoys a strategic location on the East coast, but is far more westerly than other coastal cities; located 647 miles due south of Cleveland, Ohio.
- The taxpayers understand the importance of quality infrastructure and improvements by the continued approval of Special Purpose Local Option Sales Taxes (SPLOST).

Port of Savannah

The County's continued economic progress is based to a large extent on the continuing development of the Port of Savannah. The Port of Savannah is home to the largest single-terminal container facility of its



The Port of Savannah is fourth largest port in the United States

kind in North America. The port has access to two railroads, over 3 million Ft² of warehouse space within 30 miles of the port. Immediate access to two major interstates covering all directions, 9,700 feet of contiguous berth space, and the largest concentration of import distribution centers on the East coast. The Savannah Harbor comprises the lower 21.3 miles of the Savannah River generally forming a boundary between South Carolina and Georgia and 11.0 miles of bar channel for a total length of 32.3 miles. Savannah is the farthest inland port on the East Coast, which places Savannah within a day's haul over road or rail to many major Midwestern markets, thus greatly reducing the cost of

shipping. Although the Port has a large number of private businesses having docking facilities, the Georgia Ports Authority (GPA) has the largest wharfing facilities for handling cargo for both imports and exports on the East Coast.

On March 27, 2018 The Georgia Ports Authority broke ground on its \$126.7 million Mason Mega Rail Terminal, which will expand the Port of Savannah's rail lift capacity to 1 million containers per year, and open new markets spanning an arc of cities from Memphis to St. Louis, Chicago to Cincinnati.

Military

Fort Stewart and Hunter Army Airfield are the home to the 3rd Infantry Division, and combine to be the Army's Premier Power Projection Platform on the Atlantic Coast. It is the largest, most effective and efficient armor training base east of the Mississippi, covering 280,000 acres including parts of Liberty, Long, Tattnall, Evans and Bryan counties in southeast Georgia.

Hunter Army Airfield is home to the Army's longest runway on the east coast (11,375 feet) and the Truscott Air Deployment Terminal. Together these assets are capable of deploying units such as the heavy, armored forces of the 3rd Infantry Division or the elite light fighters of the 1st Battalion, 75th Ranger Regiment.

Ft. Stewart, located just outside of the Savannah MSA, and Hunter Army Airfield generate sufficient economic activity to warrant inclusion of Liberty and Long counties in the larger Savannah CMSA. Ft. Stewart and Hunter AAF have an annual financial impact of \$4 billion.

Ft. Stewart and Hunter AAF together are one of Coastal Georgia's largest employers. The ratio of military to civilian employees is approximately six to one, with 22,000 officers and enlisted military and 4,400 civilians employed at both installations. Ft. Stewart accounts for nearly three-fourths of the military employment in the area.

Education

The six-county CSA employed approximately 4,121 faculty, administrators, and staff in public and private educational services in the third quarter of 2017. Public High Schools in the CSA produced 4,642 graduates. Of the metro area's population above age 25, approximately 89% are high school graduates or have higher education. Approximately 29% of the population above the age of 25 has a bachelor's degree or higher level of educational attainment.

Savannah's educational institutions offer a range of programs to suit every learning need, from the family looking for one of the state's free high-quality pre-kindergarten programs to the college graduate looking to pursue an advanced degree.

Pre-K-12 Public Education The district's SY 18 enrollment was at 38,682 students. There are 55 schools across the public school system that includes 26 elementary schools, nine K-8 schools, nine middle schools, 11 high schools, 5 charter schools (3 elementary, 1 K-10 and 1 middle) and 9 other educational centers. Four additional replacement schools (Howard Elementary, A. B. Williams, Haven Elementary, and Low Elementary Schools) are under construction. Groves High School, Woodville Tompkins Technical, and Career High School earned Gold Awards, while May Howard Elementary received a Platinum Award in the



“Greatest Gains” category from the Governor’s Office of Student Achievement. For more information, please visit www.sccpss.com.

Higher Education: Colleges, Universities and Technical Schools over 60,000 students are enrolled in the 19 institutions of higher learning in and around the Savannah area. While several of these schools have long histories of producing graduates who have contributed to the region, others are recent newcomers, attracted to the demands for advanced learning created by Savannah’s vibrant and growing economy.

Miscellaneous Statistics

| | |
|----------------------------|------------------------|
| Date of Incorporation | February 5, 1777 |
| Form of Government | Board of Commissioners |
| Area | 633.4 Square Miles |
| Miles of streets and roads | 1,300 |
| Number of Recreation sites | 140 |



Quick Facts

Tourism

Annual Visitors: nearly 13.9 million (2016)
Nation's largest Historic Landmark District

Taxable Retail Sales (Estimated)

2018 \$7.7 billion

2017 \$7.1 billion

2016 \$6.6 billion

2015 \$6.6 billion

43 Large Shopping Centers, 2 Regional Malls,
Outlet Center

Source: GA Department of Revenue Statistical Reports, Chatham
County Finance Department, and GSU CBAER.

Utilities

Georgia Power - Coastal Georgia,
Atlanta Gas Light Company and a choice of gas
marketers,
City of Savannah Water and Sewer Bureau

Culture

African-American Cultural Center Art Galleries,
Theaters and Museums
City Market Art Center
Georgia Historical Society
Historic Forts: Jackson, McAllister, Pulaski, and
Screven
Historic Homes and Cemeteries
Historic Landmark District
Riverboat Cruises
Savannah Asian Festival
Savannah Black Heritage Festival
Savannah Craft Brew
Fest Savannah Film Festival
Savannah Jazz Festival and Jazz Society Savannah
Music Festival
Savannah Philharmonic Orchestra and Chorus
Savannah Stopover Music Festival

Subtropical Climate

Average Seasonal Temperatures

| | | | | |
|--------|--------|--------|--------|--------|
| Spring | 65.26° | Summer | 81.40° | Autumn |
| | 67.87° | Winter | 51.13° | |

Precipitation: 48.0" average rain per year

Recreation

Tybee Island Beaches & Pavilion

Boating, Marinas, Boat Ramps, Rowing Fishing &
Hunting, Camping, Wildlife Parks

Nightlife, Live Music, Savannah Civic Center,
Entertainment Public & Private Available: Golf
Courses, Swimming & Tennis

Banks

About 125 Banks (www.yellowpages.com)

About 20 Credit Unions (www.yellowpages.com)

Government

Chatham County Chairman, eight Commissioners,
County Manager

Schools & Churches

Public: 23 elementary schools, 9 K-8 schools, 9 middle
schools, 11 high schools 5 charter schools (3
elementary, 1 k-10 and 1 middle)

Private: 32 elementary schools, 12 high schools

Higher Education: 19 universities, colleges and
technical colleges with estimated annual enrollment
of about 61,500

About 674 churches (www.yellowpages.com)

Healthcare

(Chatham County) 3 acute care hospitals 1,300+ beds,
1200+ doctors

15 skilled nursing care facilities

Media

| Print Media | Frequency |
|---------------------------|------------|
| Savannah Morning News | Daily |
| Business in Savannah | Bi-Weekly |
| Connect Savannah | Weekly |
| Savannah Penny Saver | Weekly |
| Savannah Tribune | Weekly |
| The Savannah Herald | Weekly |
| The Island Packet | Weekly |
| The West Chatham Neighbor | Weekly |
| The South Magazine | Bi-monthly |
| Coastal Senior | Monthly |
| La Voz Latina | Monthly |

Television Stations / Radio Stations

| | |
|---------------------|----|
| Radio Stations | 22 |
| Television Stations | 8 |



Comparable Home Prices

| Average Housing – 2018 | | |
|------------------------|------------------|----------------|
| Metro Area | Home Price | Apt. Rent |
| Miami, FL | \$289,000 | \$2,200 |
| Charleston, SC | \$283,000 | \$1,850 |
| Tampa, FL | \$223,250 | \$1,575 |
| | | |
| Charlotte, NC | \$230,000 | \$1,375 |
| Atlanta, GA | \$300,000 | \$1,500 |
| Savannah, GA | \$218,000 | \$1,345 |
| Jacksonville, FL | \$175,928 | \$1,250 |
| Columbus, GA | \$129,450 | \$937 |

Taxation

2018 Property Tax on \$230,000 home:

Unincorporated Chatham County: \$2,925

City of Savannah: \$3,598

Sales Tax

Chatham County: 7 % tax on the purchase of all goods and some services and 3 % tax on food items

Other Counties: 7 % tax on the purchase of all goods and some services and 3 % tax on food items

Room Tax

6% (plus 7 % sales tax)

Personal Income Tax

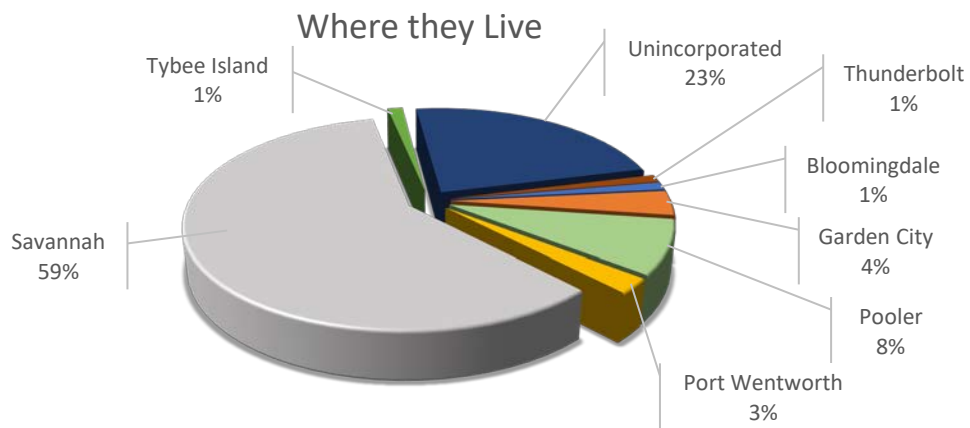
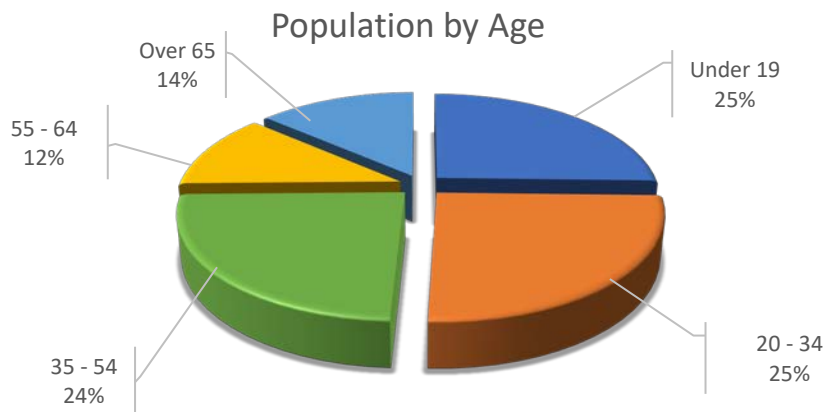
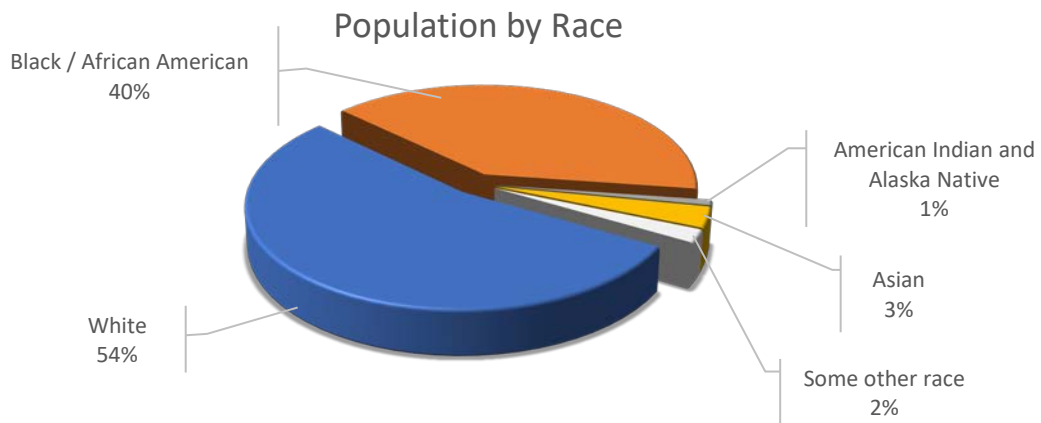
Single: \$230 on first \$7,000 plus 6% on the balance.

Married: \$340 on first \$10,000 plus 6% on the balance.

Married filing separately: \$170 on first \$5,000 plus 6% on the balance.

| Chatham County Top Ten Taxpayers | | | | |
|----------------------------------|-----------------------------|---------------|----------------------|--|
| Taxpayer | Type of Business | 2019 FMV | 2019 Assessed | Percentage of Total Net Assessed Value |
| SOUTHERN LNG | Liquid Natural Gas Provider | 1,022,907,707 | 409,163,083 | 3.06% |
| INTERNATIONAL PAPER | Paper Manufacturer | 583,225,479 | 233,290,192 | 1.74% |
| GEORGIA POWER | Electric Utility | 466,856,484 | 186,742,594 | 1.39% |
| GULFSTREAM | Aircraft Manufacturer | 351,008,123 | 140,403,249 | 1.05% |
| SAVANNAH HEALTH, LLC | Health Care | 272,834,881 | 109,133,952 | 0.82% |
| DUKE REALTY | Commercial Real Estate | 262,882,949 | 105,153,180 | 0.79% |
| IMPERIAL SAVANNAH | Sugar Refinery | 223,760,130 | 89,504,052 | 0.67% |
| HH SAVANNAH LLC | Hotel Chain | 139,744,185 | 55,897,674 | 0.42% |
| WALMART | Retail | 137,946,434 | 55,178,574 | 0.41% |
| CENTERPOINT PROPERTIES | Real Estate & Transport | 103,304,390 | 41,321,756 | 0.31% |
| | | | 1,425,788,305 | 10.65% |

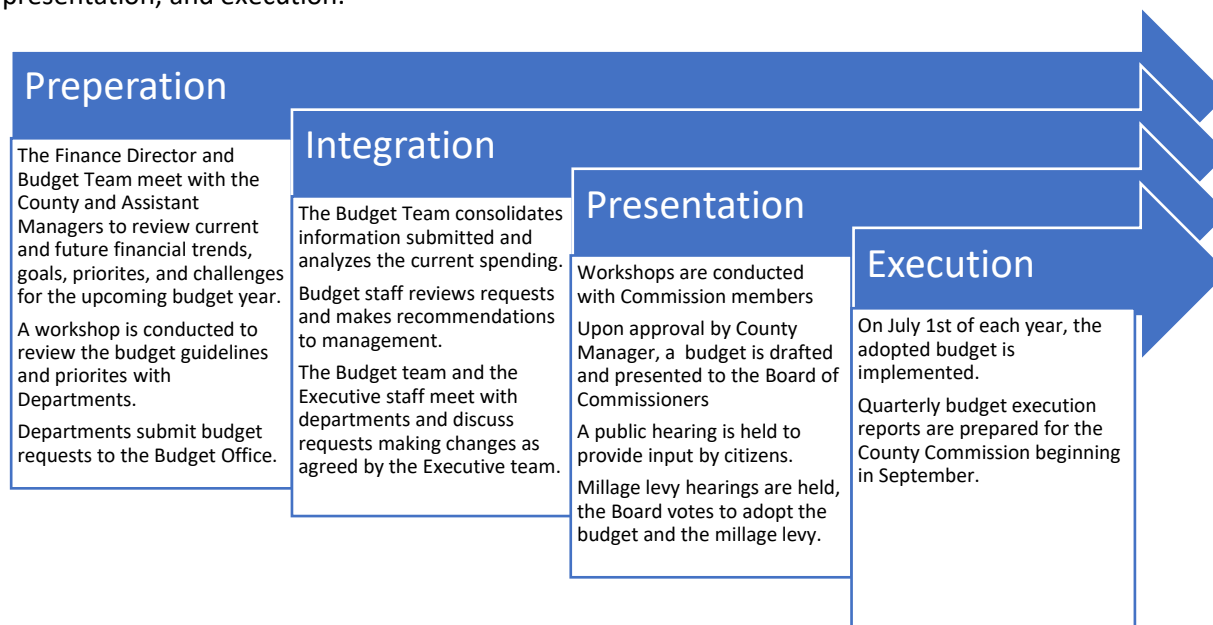




Financial Policies and Procedures

THE BUDGET PROCESS

The annual budget is a fiscal plan, which presents the services to be provided to the community and describes the resources needed to perform these services. Each local government defines its budget to best serve its unique circumstances and therefore, each local government's budget process is unique. Chatham County operates under a fiscal year, which begins on July 1st and ends on June 30th the following year. Chatham County's budget process consists of four chronological phases - preparation, integration, presentation, and execution.



BUDGET FORMULATION

Formulation of the budget requires consolidation of information and detailed analysis of data available. Priorities must be established with future revenues and expenditures projected and balanced against Board expectations, new program requests, and public input.

REVENUE PROJECTIONS

- Each department or division provides estimates of current year revenues and projections for the upcoming budget year. Variances from current budget must be explained. Projections must include calculations, assumptions made, and methodology.
- Budget staff reviews estimates and underlying data provided. Data is compared to year-to-date actual revenue for the current year, trends from past years and expected trends for future years.
- The effect of statutes, ordinances, regulations, and legal contracts are considered.
- Additional information is requested from departments as needed.
- Certain general revenues are projected jointly by the Finance Division and the Budget & Management Division
 - Property Taxes
 - Local Option Sales Taxes

- Franchise Fees

Projections are finalized by the Budget Office and the Finance Director.

EXPENDITURE PROJECTIONS

- Each department or division provides estimates of current year expenditures and projections for the upcoming budget year. Variances from current budget must be explained.
- Many expenditure object lines, Professional and Service Contracts, Vendor Leases, Employee Travel and all capital expenditures, require full justification each year.
- The Budget staff reviews these estimates and the underlying data provided. Comparing the data to year-to-date actual expenditures for the current year, trends from past years and integrated with knowledge obtained from other sources. Other factors that contribute to development include:
 - Purchasing - existing contracts and lease agreements.
 - Human Resources - salary and fringe benefits.
 - The effect of ordinances, statutes, and regulations are considered.
 - Additional information as requested from departments as needed.

Expenditures are finalized by the Budget team, Finance Director, and County Manager.

Budgets for the General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds are developed using the modified accrual basis of accounting. This basis of budgeting is the same as the basis of accounting used in the audited financial statements Proprietary Fund budgets are not required by state law but are utilized as a management tool.

NEW PROGRAMS

New programs are defined as an addition to the budget and can be revenues, expenditures or both. Examples include adding new positions, a new activity, a new service or a transition to a new process or type of equipment.

New programs are evaluated separate and apart from the baseline budget, and are graded based on relevance to the County's mission, objectives of the strategic plan, cost/benefit, efficiency, effectiveness, need, and potential for a positive outcome. The County Manager makes recommendations to the Board of Commissioners regarding significant new programs. Approved new programs are then integrated into the budget.

PUBLIC INPUT

The 2020 budget addresses requests voiced by citizens and neighborhood councils. Throughout the year, information is collected from citizens primarily through Commission members, County staff attendance at neighborhood meetings, and various meetings held with the Board of Commissioners. As required by State Statute, the County had several Public Hearings scheduled related to the Budget and Millage Levy.

- June 14, 2019 – Public Hearing on the Adopted Budget at 9:30 a.m.



- June 20, 2019 – Budget Workshop with Departments at 10:00 a.m. Hold first and second Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m.
- June 28, 2019 – 3rd Public Hearing on the Millage Levy at 9:30 a.m. & Budget and Millage Levy adoption by the Board.

BUDGET AMENDMENTS

Under State Law, the legal level of control is at department level for each fund for which a budget is required. In addition, the governing authority of Chatham County has established salary appropriations within a department as a lower level of control. During the fiscal year, the County Manager, Finance Director, and Budget Officer are authorized to transfer budgeted amounts within departments, with the exception of transfers, which increase salary appropriations. The Board of County Commissioners must approve transfers of amounts between departments and must approve appropriations of additional resources, including salaries.

| CHATHAM COUNTY, GEORGIA BUDGET CALENDAR FISCAL YEAR JULY 1, 2019 THRU JUNE 30, 2020 | |
|--|---|
| DATE | BUDGET/TAX PROCESS ACTIVITY |
| October 9, 2018 | Distribute CIP Packets – Departments and Outside Agencies. |
| October 29, 2018 | FY2020 CIP requests due from departments and Outside Agencies. |
| October 30, - November 9, 2018 | Finance Department review CIP Requests. |
| November 5, 2018 | HR Budget Process Begins. |
| November 12, - November 29, 2018 | CIP committee review and prioritize projects. |
| December 3, - December 13, 2018 | Prepare CIP Document. |
| December 21, 2018 | CIP Document to Board of Commissioners. |
| January 7, 2019 | FY 2019/2020 Budget Request Packages Distributed. |
| January 14, 2019 – January 31, 2019 | Goal Setting: Board of County Commissioners / County Manager |
| February 4, 2019 | Revenue estimates due from departments. |
| February 8 - March 8, 2019 | Complete Fiscal Year Ending 6/30/19 revenue estimates. All Funds. |
| February 11, 2019 | Budget Request Packages and updated Five Year Goals due from departments. |
| February 11 - 22, 2019 | Analyze departmental budget requests/hold conference with Department Heads/Budget Staff. (To clarify requests). |
| March 4, 2019 - March 18, 2019 | Budget reviews begins- County Manager/Department Heads/Executive Committee/Budget Staff. |
| March 19, 2019 - April 8, 2019 | Prepare budget workbooks for County Manager and Board of Commissioners - Final Internal Review by Finance Director-Executive Committee. |
| April 12, 2019 - April 23, 2019 | Final Adopted budget goes to Printer. |
| May 10, 2019 | Ad for availability of Adopted budget and June 14, 2019 public hearing sent to newspaper. |
| May 17, 2019 | Advertise availability of Adopted budget and June 14, 2019 public hearing (State Law). Adopted budget document and budget message transmitted to the Board. Adopted budget posted on County web site. |
| May 24, 2019 | Ad for budget adoption sent to newspaper. |
| June 3, 2019 | Year 2019 Digest provided to Finance for Millage Levy calculations. Advertisement of 5-year history to newspaper (June 6, 2019 publication as required by State Law). |

| | |
|------------------------------------|--|
| June 6, 2019 | Advertise 1 st and 2 nd Public Hearing on Millage Levy held on June 13 th at 9:30 a.m. and 6:00 p.m. Advertise year 2019 Tax Digest and 5-year history (at least seven days prior to millage levy as required by State Law - House Bill 66, Act. No. 478). Information on Millage Levy posted on county website. |
| June 14, 2019 | Hold public hearing on Adopted budget. Year 2019 Tax Digest and 5-year history to Board as information. |
| June 14, 2019 | Advertise budget adoption. |
| June 20, 2019 | Department Budget Workshop 10:00 AM Hold 1 st and 2 nd Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m. Advertise 3rd Public Hearing on Millage Levy to be held on June 28 th at 9:30 a.m. |
| June 28, 2019 | Adoption of FY 2019 / 2020 budget by County Commissioners. (1) Hold 3 rd Public Hearing on Millage Levy at 9:30 a.m. (2) Adoption of year 2020 Chatham County M&O, SSD, and Chatham Area Transit Millage Levy by the County Commissioners |
| June 30, 2019 - September 12, 2019 | Prepare 2019 / 2020 budget book and complete FY 2019 / 2020 budget document. |
| July 1, 2019 | Beginning of Fiscal Year 2019 / 2020 budget goes into effect. |
| July 12, 2019 | Resolutions and forms for digest package to Chairman for signature and forwarded to Board of Assessors. |
| July 12, 2019 | Adoption of year 2020 Board of Education Millage Levy by County Commissioners. |
| July 26, 2019 | Tax Digest to Atlanta. |
| August 1, 2019 | State Penalty assessed if digest not submitted to the State. |
| September 25, 2019 | Deadline for submission of adopted budget document for GFOA Award. |

FINANCIAL AND MANAGEMENT POLICIES

Chatham County financial policies set forth the basic framework for the fiscal management of the County. The policies are intended to assist the County Commission and County staff in evaluating current activities and proposals for future programs, and in making fiscally responsible decisions in the day-to-day management of the County. Policies were developed within the provisions of the Official Code of the State of Georgia, the County Code, and generally accepted accounting principles as established by the Governmental Accounting Standards Board, and recommended budgeting practices. The policies are reviewed and modified as necessary to accommodate changing circumstances or conditions.

Auditing and Internal Control Policies

In developing and evaluating the County's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

Internal Audit is an independent entity established within Chatham County Executive Department to serve the Chairman, the County Manager and County staff. In order to ensure objectivity and independence, Internal Audit has no direct responsibility or authority over activities it reviews. Additionally, Internal Audit

reports directly to the County Manager. Internal Audit prepares an annual audit plan, which outlines Adopted audits that the County Manager approves.

Single Audit

As a recipient of federal and state grants, the County is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations.

The County's Financial Grants Manager provides the daily management of this function and monitors grants for compliance. This internal control structure is also subject to periodic evaluation by Internal Audit.

Budgetary Policies

The Budget represents the process through which policy is made and implemented. The summary of Chatham County policies outlined below act as a framework for the County Commission to identify its budgetary goals and objectives as they pertain to the operating budget and the capital budget. The operating budget is prepared separately from capital projects budgets because of the different planning processes and financing sources involved. The County maintains budgetary controls to ensure compliance with legal provisions and the Financial Policies represent guidelines and tools adopted by the Chatham County Board of Commissioners to enable Chatham County to reach and maintain its financial potential through consistent approaches in financial management. Financial policies will always be evolving.

State Law

The Official Code of Georgia contains several provisions relating to the local government budget process:

- Public hearings must be held before adoption of a municipality's budget. Proper notice must be given in a paper of general circulation not less than fifteen days in advance of the public hearing.
- Property tax millage rates must be set according to state law. Millage rates must be rolled back in reassessment years to avoid a windfall to the municipality.
- A municipality may not impose or increase a business license fee unless approved by local ordinance.
- State law governs the imposition and use of certain fees assessed by the County, such as the Hotel/Motel Tax.

County Policies

- **Balanced Budget** – A balanced budget must be presented. The General Fund and Enterprise Funds are presented together as one budget, with the total revenues and other financing sources from these funds equaling the total expenditures or expenses and other financing uses of these funds as a whole. Special Revenue Funds are balanced individually.
- The budget must be adopted by June 31st for the ensuing year.
- **Appropriation Limits** – Current appropriations in all funds are limited to the sum of available, unencumbered fund balances and revenues estimated to be received in the current budget year.



- Encumbrances – Encumbrances are considered re-appropriated in the ensuing year and are included in the overall working budget for the ensuing year.

Revenue Policies

- Revenue Ordinance – the revenue ordinance shall include any revisions, additions, or deletions to the fees and charges based on the level of cost recovery for services and the reason for the subsidy and the frequency with which cost-of-services will be undertaken. Changes may occur outside of the budget process. State and local law may govern the establishment of fees and charges. The Chatham County Commission shall publish a revised revenue ordinance within 45 days of the adoption of the budget.
- Diversification of Revenues – The County avoids excessive reliance on one source of revenue by actively seeking new sources of revenue. Property taxes are the most stable revenue. Some revenues can be significantly affected by factors such as economic or weather conditions. Tourism-related revenues are greatly susceptible to economic trends and weather events. Diversification provides the County a wider base of revenues, but at the same time, the revenue base can become less stable and predictable.
- Fees and Charges – The amount of a fee should not exceed the overall cost of providing the facility, infrastructure or service for which the fee is imposed. In calculating that cost, planned capital projects that are related by nature to the fee will be considered as well as direct costs, indirect costs and portions of assets used (i.e. depreciation).
- One-time Revenue - the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues cannot be relied on in future budget periods, their use to fund recurring operating expenditures is discouraged.

Expenditure Policies

- Enterprise Funds – Enterprise operations should be funded either exclusively or primarily by user fee revenues. Enterprise funds should strive to become self-supporting entities through annual review of fee structures, other revenue sources and operating policies.
- New Programs – Future and current funding sources are identified for all new programs and program expansions. New programs are defined to include the addition of personnel, an addition to the vehicle/equipment fleet, or providing of new or additional services. New programs that are not self-supporting through fees or charges should provide a tangible benefit to the County and its residents. The County Manager must approve new programs before inclusion in the Draft Budget presented to the Chairman and County Commission.
- Grant Funding - Continuing costs for grant funded operations or personnel additions must be identified and approved prior to acceptance of the grant. Funding sources for any local match required must also be identified prior to the acceptance of a grant award.
- Chatham County will develop and maintain a level of unrestricted fund balance in its General and Special Service District funds equivalent to at least three month's budgeted expenditures or a minimum 25% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Budget Performance Reporting – Quarterly Management Reports are prepared to show budget to actual comparisons. These reports are analyzed in depth to detect and address any troubling trends and issues in a timely manner. The reports are reviewed by the Finance Director and provided to the County Manager and County Commission with explanations of variances.



Capital Asset Policies

- Definition of Capital Asset – Capital assets other than infrastructure are defined as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of more than one year.
- Capital Expenditures – Routine capital expenditures, such as equipment replacement, are included in the operating budget either in capital accounts within a department budget or, in the case of assets purchased through a lease-purchase program, in debt service for the capital lease.
- Nonrecurring Capital Expenditures – Capital expenditures, such as new facilities and facility improvements, are budgeted and accounted for in capital projects funds. The capital projects funds are not included in this budget. There are no significant, Nonrecurring capital expenditures included in this operating budget.
- Inventory and Control – Each department is required to perform an annual inventory of its capitalized assets. The Finance Division will maintain control of the capital asset listing. Establishing and maintaining adequate written controls and procedures at the department level will provide control over non-capital tangible assets.

Long-Range Financial Planning Policies

- The County has adopted long-range plans in the areas of equipment replacement, capital projects, cash management/investment, and debt. The policies guide in assessing the long term financial and budget implications of current decisions.
- Chatham County will develop five-year financial forecasts for its General M&O Fund, the Special Service District Funds, and all enterprise funds. The plans review the Chatham County economy as well as revenues and basic operating expenditures. The model will seek to identify surpluses or shortfalls over the five-year horizon. Surplus funds or new revenues not previously committed to programs then can be allocated in accordance with other financial policies.
- Equipment Replacement - equipment is considered for replacement when the expected costs of maintenance in the upcoming budget year exceed the value of the equipment or the replacement cost. The expected maintenance costs are estimated based on maintenance history, age, mileage, and function performed. Functional obsolescence is also considered in replacement decisions.
- Approximately 15% of the Police Department's marked and unmarked patrol cars are replaced each year.
- The Fleet Management Division maintains service records for other vehicles and equipment. During the budget process, Fleet generates a list by department of vehicles that currently meet some or all of the basic replacement criteria. Each department analyzes and prioritizes their list based on their anticipated needs during the budget year. The prioritized department lists are combined and reprioritized into a countywide list by Fleet Management based on the departmental input and Fleet personnel's knowledge of the vehicles and equipment. The extent of the replacements budgeted is a function of the funding available in the budget year.

Capital Improvement Plan

- Presented later in this document, Chatham County has prepared a Five-Year Capital Improvement Plan (CIP), updated annually and includes anticipated funding sources.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful life of the project.



- Chatham County will preserve its assets at a level adequate to protect the capital investment and minimize future maintenance and replacement costs.
- Chatham County will establish appropriate distribution of bonded debt and cash financing in the funding of capital projects.
- The operating impact of each project will be identified and incorporated into the annual operating budget.

Cash Management/Investment Policies

- Investment of funds is the responsibility of the Finance Director.
- The primary policy objective is safety of principal. Secondary objectives include adequate liquidity to provide cash as needed and rate of return on investments.
- It is the policy of Chatham County to limit investments to those authorized by the State of Georgia. The Official Code of Georgia, generally to obligations of the United States and its agencies; general obligations of the State of Georgia or any of its political units; savings and loan association deposits to the extent that they are insured by an agency of the federal government; certificates of deposit and repurchase agreements held by a third party as escrow agent or custodian; and the Georgia Fund 1.
- To ensure liquidity and reduce market risks, investments have maturity dates at or prior to the estimated time cash will be required to meet disbursement needs.

Debt Policies

The County's primary objective in debt management is to maintain a debt level within available resources and within the legal debt margin as defined by State statutes, while minimizing the costs to the taxpayer. Chatham County maintains such high standards by complying with the following policies:

- Long-term debt will not be used to finance ongoing daily operations.
- The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's expenditures/expenses and will seek to maintain debt service within those limits.
- Long-term debt will only be issued to finance capital improvements too extensive in scope to be financed with current revenues.
- Long-term debt will be issued for a period not to exceed the useful life of the project.
- When possible, self-supporting long-term debt like revenue bonds will be used instead of General Obligation bonds.





Chatham County

FY 2020 Adopted Budget



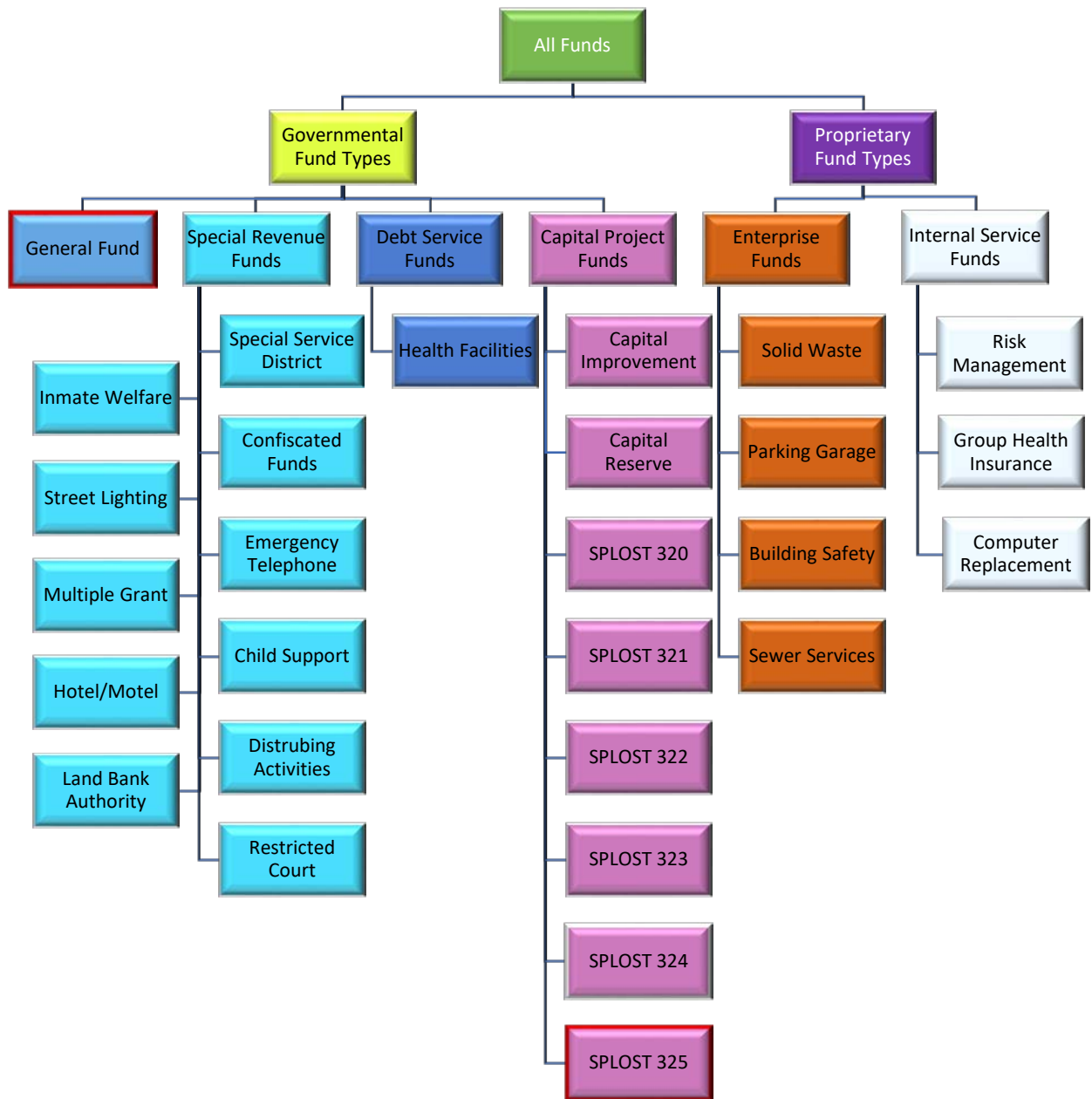
Financial Information





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Major Fund



FUND DESCRIPTIONS

The financial transactions of the County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. Funds can be described as major and non-major. A major fund is one with an annual budget equal to ten percent or more of the total County budget. In fiscal year 2020, Chatham County has two funds that meet this definition: The General Fund and the Special Purpose Local Option Sales Tax Fund VI. The General Fund is always considered a major fund.

MAJOR FUNDS

Major funds are defined as funds whose total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 10 percent of the corresponding total (assets, liabilities, etc.) for all funds in that category (governmental funds) or of that type (enterprise funds). Major funds in the FY2020 budget include the following:

Governmental Funds:

The General Fund is the general operating fund of the County. It accounts for financial resources except those required to be accounted for in another fund.

Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Business-type/Proprietary Funds). The County budgets one major capital fund, the SPLOST VI, 2014-2021 sales tax referendum. This fund accounts for the proceeds of a special one cent sales tax adopted by referendum and related expenditures for roads, drainage and other improvements.

NON-MAJOR FUNDS

Non-major funds include Special Service District, Enterprise, Special Revenue, Debt Service, Capital Projects, and Internal Service funds with individual annual budgets less than ten percent of the total county budget. These funds are described in the sections that present detailed information on the respective budgets.

| Department/Activity | General Fund | Sales Tax VI | Special Service District | Special Revenue | Capital Projects | Facility Replacement | Debt Service | Enterprise | Internal Service |
|---------------------------|--------------|--------------|--------------------------|-----------------|------------------|----------------------|--------------|------------|------------------|
| GENERAL GOVERNMENT | | | | | | | | | |
| ADA Compliance | X | | | | | | | | |
| Administrative Services | X | | | | | | | | |
| Audit Contract | X | | | X | | | | | |
| Board of Equalization | X | | | | | | | | |



| Department/Activity | General Fund | Sales Tax VI | Special Service District | Special Revenue | Capital Projects | Facility Replacement | Debt Service | Enterprise | Internal Service |
|--------------------------------------|--------------|--------------|--------------------------|-----------------|------------------|----------------------|--------------|------------|------------------|
| Clerk of Commission | X | | | | | | | | |
| Communications | X | | | | | | | | |
| County Attorney | X | | | | | | | | |
| County Commissioners | X | | | X | | | | | |
| County Manager | X | | | | | | | | |
| Elections Board | X | | | X | | | | | |
| Engineering | | | X | X | | X | | | |
| Facilities Maintenance | X | | | | | X | | X | |
| Finance | X | | | X | | | | | |
| Fleet Operations | X | | | | | | | | |
| Human Resources and Services | X | | | X | | | | | X |
| Information & Communication Services | X | | | X | | | | | X |
| Internal Audit | X | | | | | | | | |
| Occupational Safety | X | | | | | | | | X |
| Public Information | X | | | | | | | | |
| Purchasing | X | | | | | | | | |
| Tax Assessor | X | | | | | | | | |
| Tax Commissioner | X | | | | | | | | |
| Temporary Pool | X | | | | | | | | |
| Traffic Lights - Utilities | | | | X | | | | | |
| Utilities | X | | | | | | | | |
| Voter Registration | X | | | | | | | | |
| Youth Commission | X | | | | | | | | |
| JUDICIARY | | | | | | | | | |
| Alternative Dispute Resolution | X | | | | | | | | |
| Clerk of Superior Court | X | | | X | | | | | |
| Court Administrator | X | | | X | | | | | |
| Court Expenditures | X | | | | | | | | |
| District Attorney | X | | | X | | | | | |
| DUI Court | X | | | X | | | | | |
| Grand Jury | X | | | | | | | | |
| Juvenile Court | X | | | X | | | | | |
| Law Library | X | | | | | | | | |
| Magistrate Court | X | | | | | | | | |
| Panel of Attorneys | X | | | | | | | | |
| Probate Court | X | | | | | | | | |
| Probate Court Filing Fees | X | | | | | | | | |
| Public Defender | X | | | | | | | | |
| Recorders Court | | | | X | | | | | |
| State Court Clerk | X | | | | | | | | |
| State Court Judges | X | | | | | | | | |
| Victim Witness | X | | | X | | | | | |
| PUBLIC SAFETY | | | | | | | | | |
| Animal Services | X | | | X | | | | | |
| Coroner | X | | | | | | | | |



| Department/Activity | General Fund | Sales Tax VI | Special Service District | Special Revenue | Capital Projects | Facility Replacement | Debt Service | Enterprise | Internal Service |
|---------------------------------------|--------------|--------------|--------------------------|-----------------|------------------|----------------------|--------------|------------|------------------|
| Counter Narcotics Team | X | | X | X | | | | | |
| Detention Center | X | | | | | | | | |
| Emergency Communications | | | X | X | | | | | |
| Emergency Management | X | | | | | | | | |
| EMS | X | | | | | | | | |
| Marine Patrol | X | | | | | | | | |
| Peace Officer Retirement | | | | X | | | | | |
| Chatham County Police | | | X | X | | | | | |
| Sheriff | X | | | X | | | | | |
| PUBLIC WORKS | | | | | | | | | |
| Bridges | X | | | | | | | | |
| Capital Project Administrative Costs | | X | | | X | | | | |
| Capital Project Expenditures | | X | | | X | | | | |
| Fell St. Pump Maintenance | | | | X | | | | | |
| Public Works | X | | X | X | | | | | |
| Solid Waste | | | X | | | | | X | |
| Street Lighting | | | | X | | | | | |
| Water and Sewer | | | X | | | | | X | |
| HEALTH & WELFARE | | | | | | | | | |
| Dept. of Family & Children's Services | X | | | | | | | | |
| Frank G. Murray Community Center | X | | | | | | | | |
| Greenbriar Children's Center | X | | | | | | | | |
| Health Department | X | | | | | | | | |
| Indigent Health Care Program | X | | | | | | | | |
| Mosquito Control | X | | | | | | | | |
| Safety Net Planning Council | X | | | | | | | | |
| CULTURE & RECREATION | | | | | | | | | |
| Aquatic Center | X | | | | | | | | |
| Georgia Forestry | X | | | | | | | | |
| Live Oak Library System | X | | | | | | | | |
| Recreation | X | | | X | | | | | |
| Tybee Pier & Pavilion | X | | | | | | | | |
| Weightlifting Center | X | | | | | | | | |
| HOUSING & DEVELOPMENT | | | | | | | | | |
| Building Safety & Regulatory Services | X | | X | X | | | | X | |
| Community Outreach - Jail | X | | | | | | | | |
| Construction Apprentice Program | X | | | | | | | | |
| Land Disturbing Activities | | | | X | | | | | |
| Metropolitan Planning Commission | | | X | X | | | | | |
| SAGIS | | | X | X | | | | | |
| DEBT SERVICE | | | | | | | | | |
| DSA Bonds Series 2005 | X | | | | | | | | |
| DSA Bonds Series 2005A | X | | | | | | | | |
| Hospital Authority Debt Service | | | | | | | X | | |
| Lease - Excavator | X | | | | | | | | |



| Department/Activity | General Fund | Sales Tax VI | Special Service District | Special Revenue | Capital Projects | Facility Replacement | Debt Service | Enterprise | Internal Service |
|--|--------------|--------------|--------------------------|-----------------|------------------|----------------------|--------------|------------|------------------|
| Lease - First Responder Equipment | X | | | | | | | | |
| Lease - Judicial File Tracking System | X | | | | | | | | |
| Loan from CIP Fund to General Fund | X | | | | | | | | |
| Mosquito Control Facility 2001 | X | | | | | | | | |
| Pollution Abatement | X | | | | | | | | |
| Tax Anticipation Notes Interest | X | | | | | | | | |
| Union Mission 2009 Debt Service | X | | | | | | | | |
| OTHER FINANCING USES | | | | | | | | | |
| 5% Victim Witness Funds | | | | X | | | | | |
| 50% Drug Surcharge - Sheriff | | | | X | | | | | |
| 50% Drug Surcharge - State Court | | | | X | | | | | |
| 50% Drug Surcharge Funds | | | | X | | | | | |
| Accrued Benefits Expense | X | | | X | | | | | |
| Bamboo Farm | X | | | | | | | | |
| Coastal GA Regional Development Ctr. | | | | X | | | | | |
| Coastal Soil & Water | X | | | | | | | | |
| Contingency | X | | X | X | | | | | |
| Cooperative Extension Service | X | | | | | | | | |
| Crime stoppers | | | | X | | | | | |
| Fuel Contingency | X | | | | | | | | |
| Hazardous Materials Team | X | | | | | | | | |
| Health Insurance Claims | | | | | | | | | X |
| Hotel/Motel Fund | | | | X | | | | | |
| Inmate Welfare Fund | | | | X | | | | | |
| Insurance Premiums | | | | | | | | | X |
| Juvenile Court Restricted Expenditures | | | | X | | | | | |
| Land Bank | | | | X | | | | | |
| Other health insurance expenses | | | | | | | | | X |
| Pension Fund Payments - Old Plan | X | | | | | | | | |
| Reimbursable Expenses | X | | | X | | | | | |
| Reserve for Deductible | | | | | | | | | X |
| Restricted Contingency | X | | | | | | | | |
| Retiree Health Insurance Contribution | X | | | | | | | | |
| Special Appropriations | X | | | | | | | | |
| Summer Bonanza | X | | | | | | | | |
| Unemployment Compensation | | | | | | | | | X |
| Vacant Positions | X | | | | | | | | |
| Vehicle Accident Reserve | | | | | | | | | X |
| Workers Compensation | | | | | | | | | X |
| Transfer out to BSRS Enterprise Fund | | | X | X | | | | | |
| Transfer out to CAT for Teleride | X | | | | | | | | |
| Transfer out to Child Support Fund | X | | | | | | | | |
| Transfer out to CIP Fund | X | | X | X | | | | | |
| Transfer out to Detention Center CIP | | X | | | | | | | |



| Department/Activity | General Fund | Sales Tax VI | Special Service District | Special Revenue | Capital Projects | Facility Replacement | Debt Service | Enterprise | Internal Service |
|---|--------------|--------------|--------------------------|-----------------|------------------|----------------------|--------------|------------|------------------|
| Transfer out to E911 Fund | X | | X | X | | | | | |
| Transfer out to General Fund - JCA Fees | | | | X | | | | | |
| Transfer out to Land Bank Fund | X | | | | | | | | |
| Transfer out to Risk Management Fund | X | | X | X | | | | | |
| Transfer out to Solid Waste Fund | X | | X | X | | | | | |
| Transfer out to SSD Fund | | | | X | | | | | |

“The Budget at a Glance” table provides an overview of all County adopted budgets for the fiscal years 2019 and 2020.

The Budget at a Glance by Fund

| Fund | FY 2019 Adopted | FY 2020 Adopted | % Change |
|--------------------------------------|--------------------|--------------------|---------------|
| General Fund M & O | 192,006,569 | 203,092,599 | 5.77% |
| SUBTOTAL | 192,006,569 | 203,092,599 | 5.77% |
| Special Revenue Funds | | | |
| Special Service District | 34,102,839 | 35,725,694 | 4.76% |
| Confiscated Fund | 200,000 | 790,000 | 295.00% |
| Sheriff Confiscated Fund | 52,550 | 100,000 | 90.29% |
| Restricted Court Fees | 450,600 | 552,679 | 22.65% |
| Inmate Welfare Fund | 1,250,000 | 1,250,000 | 0.00% |
| Street Lighting Fund | 901,000 | 901,000 | 0.00% |
| Emergency Telephone Fund | 11,553,135 | 8,239,680 | -28.68% |
| Multiple Grant Fund | 1,566,431 | 1,434,780 | -8.40% |
| Child Support Fund | 3,280,050 | 3,289,979 | 0.00% |
| Hurricane Matthew Fund | - | 125,000 | 100.00% |
| Hotel / Motel Tax Fund | 1,600,000 | 1,600,000 | 0.00% |
| Land Disturbing Activities Ord. | 542,389 | 554,975 | 2.32% |
| Land Bank Authority | 30,780 | 30,780 | 0.00% |
| SUBTOTAL | 55,529,774 | 54,594,967 | -1.49% |
| Enterprise Funds | | | |
| Sewer Revenue Fund | 1,480,633 | 1,728,741 | 16.76% |
| Solid Waste Mgmt. Fund | 6,771,976 | 6,224,637 | -8.08% |
| Parking Garage Revenue Fund | 608,093 | 617,818 | 1.60% |
| Building Safety & Reg. Services Fund | 1,556,060 | 1,623,356 | 4.32% |
| SUBTOTAL | 10,416,761 | 10,194,552 | -2.13% |
| Capital Funds | | | |
| 1 % Sales Tax Fund (85 - 93) | 9,077,017 | 7,474,207 | -17.66% |
| 1 % Sales Tax Fund (93 - 98) | 2,513,240 | 2,503,907 | -0.37% |
| 1 % Sales Tax Fund (98 - 03) | 27,943,618 | 30,067,376 | 7.60% |
| 1 % Sales Tax Fund (03 - 08) | 21,385,383 | 25,331,552 | 18.45% |
| 1 % Sales Tax Fund (08 - 14) | 39,512,310 | 32,518,665 | -17.70% |



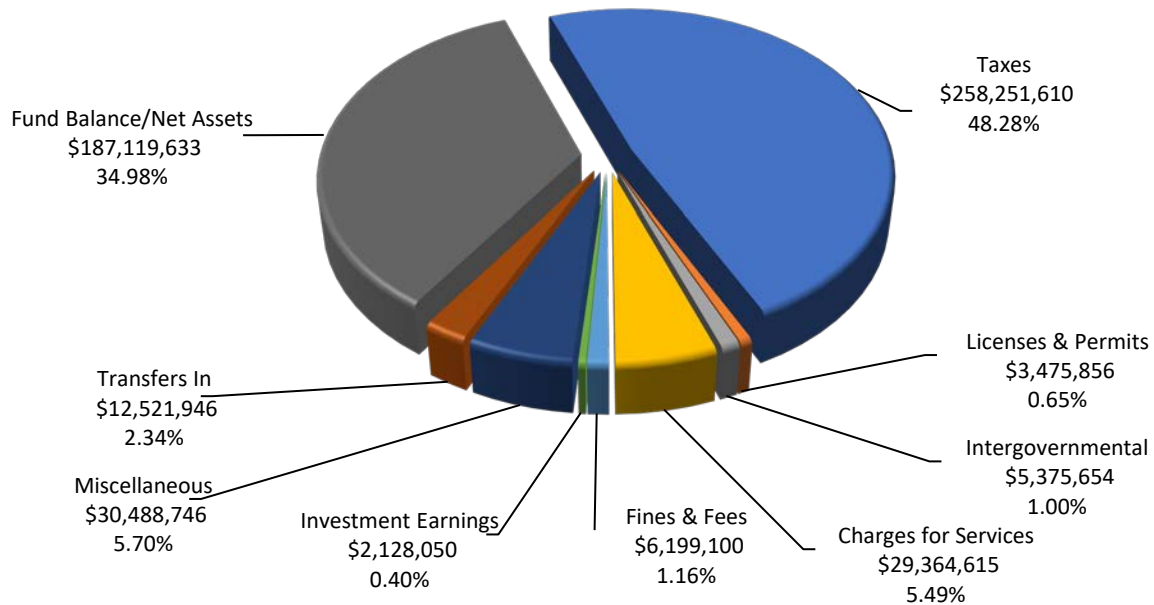
| Fund | FY 2019 Adopted | FY 2020 Adopted | % Change |
|--------------------------------|------------------------|------------------------|-----------------|
| 1 % Sales Tax Fund (14 - 20) | 199,829,594 | 122,195,934 | -38.85% |
| General Purpose CIP Fund | 7,733,843 | 11,020,072 | 42.49% |
| Capital Asset Replacement Fund | - | 1,000,000 | 100.00% |
| SUBTOTAL | 307,995,004 | 224,637,506 | -27.06% |
| Internal Service Funds | | | |
| Computer Replacement Fund | 643,645 | 1,212,000 | 88.30% |
| Risk Management Fund | 4,883,317 | 5,746,813 | 17.68% |
| Group Health Insurance Fund | 25,863,113 | 27,972,966 | 8.16% |
| SUBTOTAL | 31,390,075 | 34,931,779 | 11.28% |
| TOTAL | 597,338,184 | 534,925,210 | -10.45% |

The following table displays the revenue and expenditures of all funds by the associated category of revenue and expenditures.

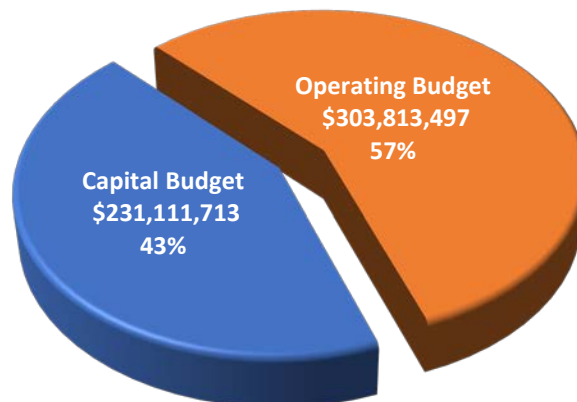
| All Funds | | | |
|----------------------------------|----------------------|---------------------------|-----------------------|
| Revenue Category | | Expense Category | |
| Property Taxes | 184,141,324 | General Government | 78,712,980 |
| Other Taxes | 73,260,286 | Judiciary | 42,645,722 |
| Comm., Penalties, Etc. | 850,000 | Public Safety | 95,741,340 |
| Licenses & Permits | 3,475,856 | Public Works | 18,369,593 |
| Intergovernmental | 5,375,654 | Health & Welfare | 15,982,750 |
| Charges For Services | 29,364,615 | Culture & Recreation | 15,389,875 |
| Fines & Fees | 6,199,100 | Housing & Development | 5,680,813 |
| Investment Earnings | 2,128,050 | Insurance & Bonds | 545,420 |
| Other Revenue | 30,488,746 | Other Government Services | 7,266,322 |
| Transfers In | 11,521,946 | Major Capital | 202,280,652 |
| Fund Balance / Retained Earnings | 187,119,633 | Intergovernmental | 31,856,962 |
| | | Depreciation | 1,048,420 |
| | | Debt Service | 2,282,415 |
| | | Transfers Out | 14,587,166 |
| Total | \$534,925,210 | Total | \$ 534,925,210 |

As shown in the previous tables, these charts provide an illustration depicting revenue and expenses by category.

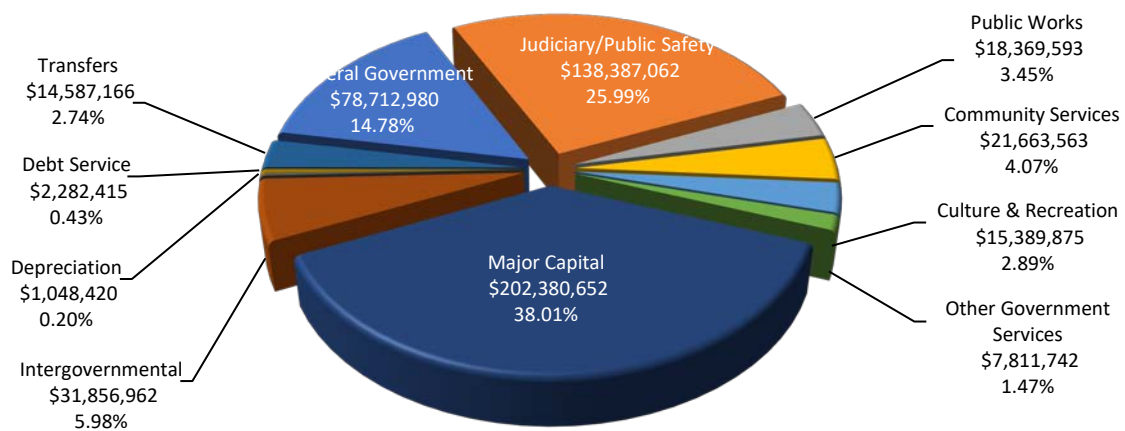
County Funds Revenue by Category Total - \$532,390,430



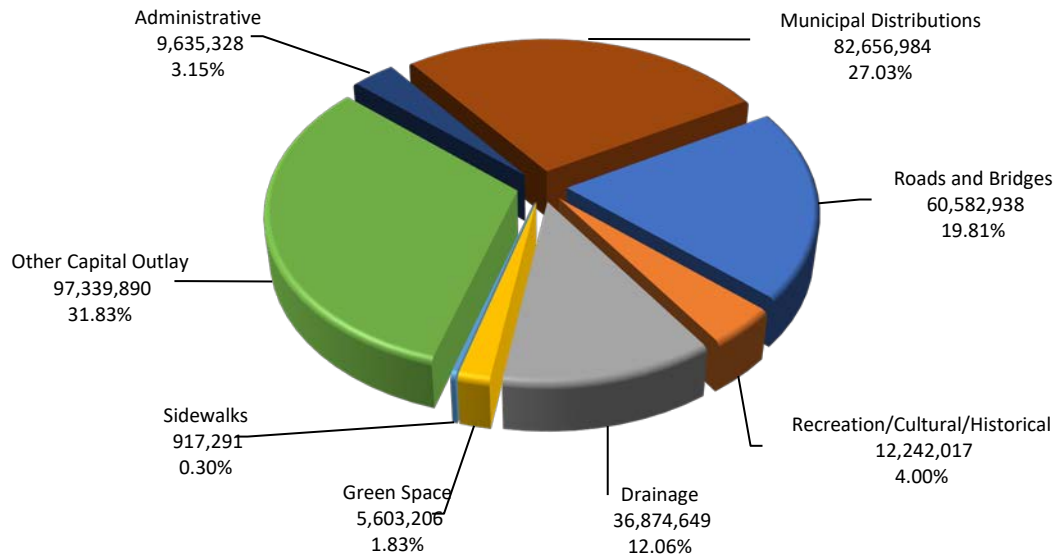
County Funds Expenditures by Category - \$534,925,210



County Funds Operating Costs by Category - \$301,378,717



All Funds Combined Major Capital Expenditures by Category



Major Funds

The table below highlights the Major Funds, highlighted with red borders, along with all other funds within the County's budget for fiscal years 2018, 2019 and 2020. Actual revenue and expenditure amounts are displayed for fiscal year 2108



| | Fund 100 – General Fund | | | Fund 270 - SSD | | |
|--------------------------|-------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
| Sources: | | | | | | |
| Property Taxes | 148,785,698 | 151,395,046 | 160,123,015 | 25,180,091 | 21,871,039 | 23,528,309 |
| Other Taxes | 19,298,859 | 18,200,000 | 19,400,000 | 7,941,859 | 8,200,000 | 8,128,085 |
| Comm., Penalties, Etc. | 839,470 | 845,000 | 825,000 | 37,360 | 225,000 | 25,000 |
| Licenses & Permits | 738,887 | 810,000 | 750,000 | 1,481,808 | 1,500,000 | 1,500,000 |
| Intergovernmental | 1,974,678 | 1,837,650 | 2,107,650 | 420,351 | - | - |
| Charges For Services | 13,504,712 | 13,713,873 | 13,209,434 | 280,753 | 286,800 | 290,800 |
| Fines & Fees | 3,886,324 | 3,345,000 | 3,827,500 | 950,162 | 1,120,000 | 1,123,500 |
| Investment Earnings | (143,182) | 1,000,000 | 2,000,000 | 48,272 | 25,000 | 50,000 |
| Other Revenue | 1,077,453 | 610,000 | 600,000 | 272,757 | 75,000 | 280,000 |
| Total Revenue | 189,962,899 | 191,756,569 | 202,842,599 | 36,613,413 | 33,302,839 | 34,925,694 |
| Other Financing Sources: | | | | | | |
| Transfers In | 569,421 | 250,000 | 250,000 | 911,921 | 800,000 | 800,000 |
| Fund Balance Used | - | - | - | - | - | - |
| Total Sources | 190,532,320 | 192,006,569 | 203,092,599 | 37,525,334 | 34,102,839 | 35,725,694 |
| Uses: | | | | | | |
| General Government | 32,701,438 | 36,902,571 | 40,144,541 | 3,397,076 | 3,468,087 | 3,636,660 |
| Judiciary | 32,644,220 | 34,449,557 | 37,228,289 | 770,663 | 1,391,964 | 1,459,775 |
| Public Safety | 64,318,608 | 66,801,285 | 70,360,625 | 6,502,099 | 14,641,989 | 15,116,035 |
| Public Works | 1,045,466 | 1,318,916 | 2,085,643 | 5,949,741 | 7,403,028 | 8,240,804 |
| Health & Welfare | 15,659,492 | 15,228,676 | 15,982,750 | - | - | - |
| Culture & Recreation | 13,391,316 | 14,733,061 | 15,389,875 | - | - | - |
| Housing & Development | 425,658 | 544,405 | 566,547 | 1,852,263 | 1,955,941 | 2,144,945 |
| Insurance & Bonds | - | - | - | - | - | - |
| Other Gov. Services | 5,505,471 | 7,062,416 | 6,801,322 | (53) | 639,791 | 465,000 |
| Major Capital | - | - | - | - | - | - |
| Intergovernmental | 3,767,016 | 3,643,584 | 3,125,901 | 7,375,015 | 350,000 | - |
| Depreciation | - | - | - | - | - | - |
| Debt Service | 2,300,901 | 2,913,301 | 2,282,415 | - | - | - |
| Total Expenditures | 171,759,587 | 183,597,772 | 193,967,908 | 25,846,805 | 29,850,800 | 31,063,219 |
| Other Financing Uses: | | | | | | |
| Transfers Out | 16,900,141 | 8,408,797 | 9,124,691 | 11,569,057 | 4,252,039 | 4,662,475 |
| Total Uses | 188,659,728 | 192,006,569 | 203,092,599 | 37,415,861 | 34,102,839 | 35,725,694 |
| Changes in Fund Balance | 1,872,591 | - | - | 109,473 | - | - |

Funds highlighted in Red are considered Major Funds.



| Fund 325 | | | Other non-Major Funds | | | Total All Funds | | |
|-------------------|--------------------|--------------------|-----------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
| 311,611 | - | - | 487,392 | 501,679 | 490,000 | 174,764,792 | 173,767,764 | 184,141,324 |
| 73,761,714 | 130,293,755 | 44,132,201 | 1,783,843 | 1,600,000 | 1,600,000 | 102,786,275 | 158,293,755 | 73,260,286 |
| - | - | - | - | - | - | 876,830 | 1,070,000 | 850,000 |
| - | - | - | 1,591,757 | 1,226,060 | 1,225,856 | 3,812,452 | 3,536,060 | 3,475,856 |
| 910,431 | - | - | 15,827,460 | 4,770,481 | 3,268,004 | 19,132,919 | 6,608,131 | 5,375,654 |
| - | - | - | 11,169,804 | 16,465,781 | 15,864,381 | 24,955,269 | 30,466,454 | 29,364,615 |
| - | - | - | 1,528,030 | 963,100 | 1,248,100 | 6,364,516 | 5,428,100 | 6,199,100 |
| (174,423) | - | - | (112,512) | 34,550 | 78,050 | (381,845) | 1,059,550 | 2,128,050 |
| 50,000 | - | - | 23,947,190 | 27,453,893 | 29,608,746 | 25,347,400 | 28,138,893 | 30,488,746 |
| 74,859,333 | 130,293,755 | 44,132,201 | 56,222,962 | 53,015,544 | 53,383,137 | 357,658,607 | 408,368,707 | 335,283,631 |
| - | - | - | 29,165,870 | 12,506,186 | 9,037,166 | 30,647,212 | 13,556,186 | 10,087,166 |
| 59,254,477 | 69,535,839 | 78,063,733 | 25,825,037 | 96,700,436 | 109,055,900 | 282,283,929 | 166,236,275 | 187,019,633 |
| 134,113,810 | 199,829,594 | 122,195,934 | 111,313,869 | 162,222,166 | 171,476,203 | 670,589,748 | 588,161,168 | 532,390,430 |
| - | - | - | 30,955,526 | 31,390,077 | 34,931,779 | 67,054,040 | 71,760,735 | 78,712,980 |
| - | - | - | 5,650,314 | 5,297,081 | 3,957,658 | 39,065,198 | 41,138,601 | 42,645,722 |
| - | - | - | 9,122,657 | 9,005,685 | 10,264,680 | 79,943,364 | 90,448,959 | 95,741,340 |
| - | - | - | 5,372,418 | 8,470,801 | 8,043,146 | 12,367,625 | 17,192,745 | 18,369,593 |
| - | - | - | 131,868 | 50,000 | - | 15,791,360 | 15,278,676 | 15,982,750 |
| - | - | - | 53,608 | - | - | 13,444,925 | 14,733,061 | 15,389,875 |
| - | - | - | 2,922,282 | 2,889,439 | 2,969,321 | 5,200,203 | 5,389,785 | 5,680,813 |
| - | - | - | 321,484 | 544,836 | 545,420 | 321,484 | 544,836 | 545,420 |
| - | - | - | - | 4,051,679 | - | 5,505,418 | 11,753,886 | 7,266,322 |
| 18,230,684 | 117,172,610 | 93,464,873 | 32,858,781 | 108,165,411 | 108,815,779 | 51,089,466 | 216,161,004 | 202,280,652 |
| 46,347,287 | 82,656,984 | 28,731,061 | - | - | - | 57,489,319 | 86,650,568 | 31,856,962 |
| - | - | - | 768,545 | 734,176 | 1,048,420 | 768,545 | 734,176 | 1,048,420 |
| - | - | - | 656,230 | - | - | 2,957,132 | 2,913,301 | 2,282,415 |
| 64,577,971 | 199,829,594 | 122,195,934 | 88,813,713 | 161,422,166 | 170,676,203 | 350,998,076 | 574,700,332 | 517,803,264 |
| - | - | - | 2,514,864 | 800,001 | 800,000 | 30,984,062 | 13,460,837 | 14,587,166 |
| 64,577,971 | 199,829,594 | 122,195,934 | 91,328,577 | 162,222,166 | 171,476,203 | 381,982,138 | 588,161,169 | 532,390,430 |
| | | | | | | | | |
| 10,281,362 | - | - | 19,328,577 | - | - | 32,248,718 | - | - |

CHANGES IN FUND BALANCE

The table below provides information on the budgeted use of fund balance during the current budget period. It shows estimated beginning fund balance as of July 1, 2018 (unaudited), budgeted revenues and expenditures for fiscal year 2019, and projected ending fund balance as of June 30, 2019.

Increases or decreases in fund balance of over 10% are explained herein:

- Sales Tax VI- As a capital project fund, residual project balances are re-appropriated each year for project completion. Therefore, the fund shows a decrease to fund balance of 100% as it is assumed that projects may be completed.
- Non-major capital project funds- As capital project funds, residual project balances are re-appropriated each year for project completion. Therefore, the funds show a decrease to fund balance of 100% as it is assumed that projects may be completed.

Table 1

| Fund | Estimated Beginning Balance 6/30/19 | Revenues | Expenditures | Estimated Ending Balance 6/30/20 | Fiscal Year Percent Change | Increase (Decrease) in Fund Balance |
|-------------------------|--|-------------|--------------|---|----------------------------------|---|
| General Fund | 60,636,137 | 203,092,599 | 203,092,599 | 60,636,137 | 0.00% | - |
| Special Revenue Funds | 23,377,055 | 35,725,694 | 35,725,694 | 23,377,055 | 0.00% | - |
| Capital Project Funds: | | | | | | |
| Sales Tax VI | 78,063,733 | 44,132,201 | 122,195,934 | - | -100.0% | (78,063,733) |
| Non-Major Capital Funds | 105,115,779 | 3,700,000 | 108,815,779 | - | -100.0% | (105,115,779) |

REVENUE ANALYSIS AND OVERVIEW

The County's major sources of revenue are discussed within this section. Except for property taxes, revenues are projected using the straight-line approach based on five-year historical information. Projections may be revised after consideration of regional and national economic conditions. Revenues based on the tax digest (i.e. real and personal property, motor vehicles, timber, etc.) are adjusted to the actual digest when received from the Chief Appraiser prior to millage rate adoption. Departments submit any legislated fee increases at the beginning of the budget process with their revenue projections. Revenues are classified in accordance with the Uniform Chart of Accounts as required by the Georgia General Assembly. The County's main revenue sources are property taxes and sales and use taxes, on an entity-wide basis.

Table 2 provides historical revenues for fiscal years 2015 through 2019 within the governmental funds' revenue categories.



Table 2

| | Actual 2014 | Actual 2015 | Actual 2016 | Actual 2017 | Actual 2018 | 5 Year Average |
|------------------------|-------------|-------------|-------------|-------------|-------------|----------------|
| Property Taxes | 151,696,506 | 148,543,936 | 152,453,973 | 160,417,557 | 173,471,343 | 157,316,663 |
| Local option sales tax | 14,015,693 | 15,375,903 | 15,103,468 | 15,912,925 | 16,839,300 | 15,449,458 |
| SPLOST | 65,442,362 | 67,745,214 | 66,057,496 | 69,498,912 | 74,073,326 | 68,563,462 |
| Other taxes | 10,287,072 | 12,046,841 | 12,853,665 | 13,532,155 | 14,161,535 | 12,576,254 |
| Penalties / interest | 1,772,218 | 1,521,915 | 1,340,577 | 856,705 | 876,833 | 1,273,650 |
| Licenses and permits | 1,549,099 | 1,635,380 | 1,379,728 | 931,719 | 974,297 | 1,294,045 |
| Intergovernmental | 12,532,760 | 12,538,796 | 12,809,377 | 28,004,937 | 19,875,380 | 17,152,250 |
| Charges for services | 15,395,600 | 16,021,165 | 16,771,283 | 18,562,270 | 19,032,690 | 17,156,602 |
| Fines and fees | 6,474,114 | 5,673,323 | 5,642,375 | 5,466,323 | 6,129,120 | 5,877,051 |
| Investment income | 1,386,858 | 1,905,667 | 3,774,647 | (1,203,382) | (417,022) | 1,089,354 |
| Other revenue | 875,230 | 3,229,326 | 1,523,975 | 3,893,985 | 1,489,929 | 2,202,489 |
| Transfers in | 7,985,695 | 11,156,170 | 6,978,454 | 12,290,137 | 20,135,730 | 11,709,237 |
| Bond issue/ leases | - | - | - | - | - | 58,000 |
| Total Revenues | 289,413,207 | 297,393,636 | 296,689,018 | 328,164,243 | 346,642,461 | 311,718,513 |

Actual data from governmental fund data in CAFR D-7

REVENUE SOURCES AND TRENDS

TAXES:

Property and Local sales tax revenues account for 87% of the FY2019 General Fund budgeted revenue, with the majority of revenue derived from property taxes, driven by the tax digest. The tax digest is an annual valuation process for real, personal, motor vehicles, motor homes, and timber located within the county. It is prepared by the Board of Assessors' Chief Appraiser, and is submitted to the State of Georgia each year. It represents the County's annual tax levy. Property tax revenues are budgeted based on the property tax digest received each June. The remaining tax revenues are projected using the straight-line approach based on five-year historical information and economic trends. The tax millage rate has remained constant from 2014 into 2019. However, the increase in property values has proven beneficial to the revenue stream providing a combined \$8.1 million-dollar increase over 2016 revenues. Another major tax revenue, Intangible taxes, which has remained stagnant in recent years, saw an increase with the economic recovery. The other major tax revenues, the Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST), which are distributed between the county and municipalities based on negotiated formulas, have shown increases with the growth of tourism within Chatham County.

PROPERTY TAXES - TAX DIGEST

The Chief Appraiser is responsible for receiving returns while fairly and impartially assessing property. Property Taxes are the County's largest revenue source and are billed in semi-annual installments by the Chatham County Tax Commissioner. Table 3 presents a five-year tax levy for the General Fund, the Special Service District, and the Chatham Area Transit Authority. During this period, the Consolidated (General Fund) digest increased because of property values rising. The digest saw an increase of 17.32% from 2015 through 2019. The Special Service District saw an increase from 2015 to 2019 of 10.99%. A portion of this increase was the result of a millage increase in 2017 to cover Hurricane Matthew expenditures, public

safety costs and increased property values. Overall, the county has experienced a combined increase of 17.31% in tax digest value.

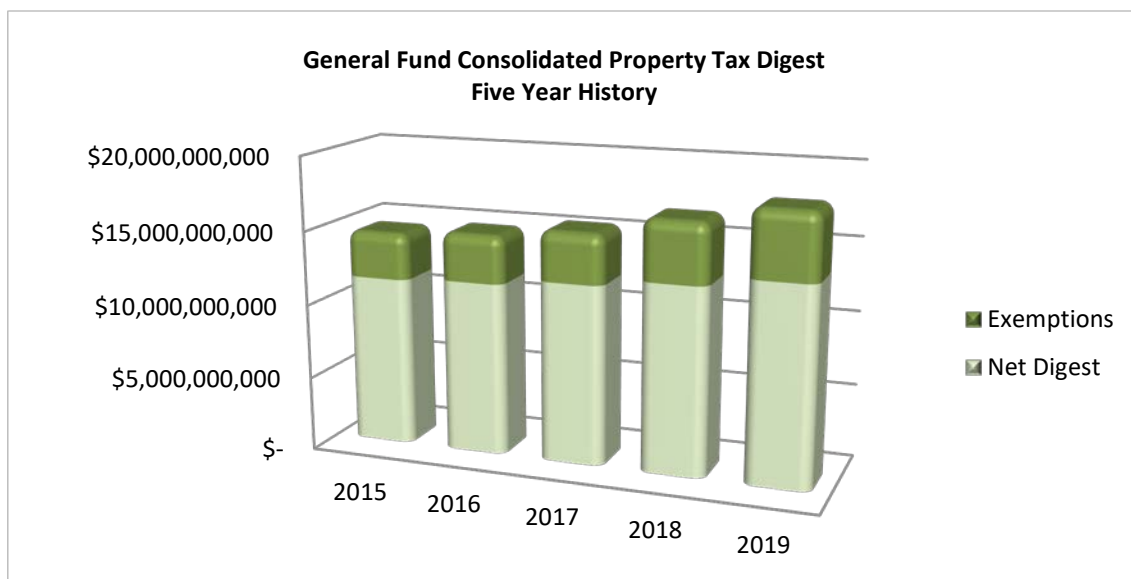
Table 3

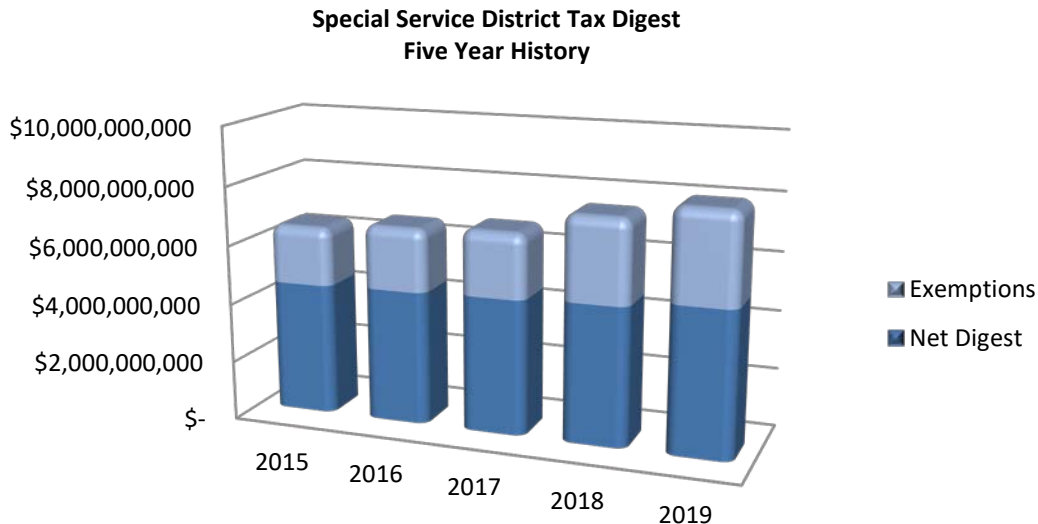
| GENERAL FUND | 2015 | 2016 | 2017 | 2018 | 2019 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| Real & Personal | 14,174,485,269 | 14,625,620,238 | 15,314,881,325 | 16,614,200,156 | 17,778,831,255 |
| Motor Vehicles | 371,546,315 | 269,698,055 | 194,638,701 | 147,414,349 | 122,870,857 |
| Mobile Homes | 26,223,266 | 24,668,693 | 25,627,575 | 24,378,236 | 25,490,238 |
| Timber | 3,297,767 | 324,497 | 1,430,524 | 668,222 | 2,036,488 |
| Gross Digest | 14,575,552,617 | 14,920,311,483 | 15,536,578,125 | 16,786,660,963 | 17,929,228,838 |
| Less M&O Exemptions | (3,163,364,651) | (3,262,882,048) | (3,392,198,624) | (4,110,824,769) | (4,540,790,811) |
| Net M&O Digest | 11,412,187,966 | 11,657,429,435 | 12,144,379,501 | 12,675,836,194 | 13,388,438,027 |
| State Forest Land Assistance Grant Value | 5,006,182 | 4,970,554 | 4,995,210 | 2,194,736 | - |
| Adjusted Net M&O Digest | 11,417,194,148 | 11,662,399,989 | 12,149,374,711 | 12,678,030,930 | 13,388,438,027 |
| Gross M&O Millage | 12.844 | 12.857 | 12.792 | 12.83 | 12.83 |
| Less Rollbacks | -1.301 | -1.314 | -1.249 | -1.287 | -1.287 |
| Less SPLOST Repurposing | | | | | |
| Net M&O Millage | 11.543 | 11.543 | 11.543 | 11.543 | 11.543 |
| Net Taxes Levied | 131,788,672 | 134,619,083 | 140,240,232 | 146,342,511 | 154,542,740 |
| Net Taxes \$ Increase | 5,207,431 | 2,830,411 | 5,621,149 | 6,102,279 | 8,200,229 |
| Net Taxes % Increase | 4.11% | 2.15% | 4.18% | 4.35% | 5.60% |
| SPECIAL SERVICE DISTRICT | | | | | |
| Real & Personal | 6,303,341,463 | 6,576,001,674 | 6,726,964,732 | 7,512,119,089 | 8,021,343,038 |
| Motor Vehicles | 152,998,102 | 111,013,649 | 80,480,572 | 58,110,777 | 50,305,341 |
| Mobile Homes | 12,046,424 | 11,369,699 | 11,686,978 | 11,100,278 | 12,139,888 |
| Timber | 555,438 | 115,204 | 600,303 | 370,485 | 971,568 |
| Gross Digest | 6,468,941,427 | 6,698,500,226 | 6,819,732,585 | 7,581,700,629 | 8,084,759,835 |
| Less SSD Exemptions | (2,008,305,510) | (2,166,132,690) | (2,219,238,849) | (2,872,014,895) | (3,131,070,448) |
| Net SSD Digest | 4,460,635,917 | 4,532,367,536 | 4,600,493,736 | 4,709,685,734 | 4,953,689,387 |
| State Forest Land Assistance Grant Value | 2,593,867 | 2,620,041 | 2,645,262 | 1,857,585 | - |
| Adjusted Net SSD Digest | 4,463,229,784 | 4,534,987,577 | 4,603,138,998 | 4,711,543,319 | 4,953,689,387 |
| Gross SSD Millage | 5.088 | 5.139 | 6.048 | 6.091 | 6.047 |
| Less Rollbacks | -0.958 | -1.009 | -1.058 | -1.101 | -1.136 |
| Net SSD Millage | 4.130 | 4.130 | 4.990 | 4.990 | 4.911 |
| Net Taxes Levied | 18,433,139 | 18,729,499 | 22,969,664 | 23,510,601 | 24,718,910 |
| Net Taxes \$ Increase | 219,359 | 296,360 | 4,240,165 | 540,938 | 1,208,309 |
| Net Taxes % Increase | 1.20% | 1.61% | 22.64% | 2.36% | 5.34% |
| TOTAL COUNTY | | | | | |
| Total County Value | 15,880,423,932 | 16,197,387,566 | 16,752,513,709 | 17,389,574,249 | 4,953,689,387 |
| Total County Taxes Levied | 150,221,811 | 153,348,582 | 163,209,896 | 169,853,112 | 24,718,910 |
| Net Taxes \$ Increase | 5,426,790 | 3,126,771 | 9,861,314 | 6,643,216 | 1,208,309 |
| Net Taxes % Increase | 3.7% | 2.1% | 6.4% | 4.1% | 5.26% |

| CHATHAM AREA TRANSIT | 2015 | 2016 | 2017 | 2018 | 2019 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| Real & Personal | 11,549,113,891 | 11,911,705,297 | 12,449,496,383 | 13,554,147,294 | 14,471,221,139 |
| Motor Vehicles | 292,145,535 | 211,618,135 | 154,167,145 | 111,925,342 | 93,571,939 |
| Mobile Homes | 15,055,600 | 14,212,983 | 14,633,094 | 13,910,118 | 15,071,972 |
| Timber | 555,438 | 159,458 | 600,303 | 370,485 | 1,180,396 |
| Gross Digest | 11,856,870,464 | 12,137,695,873 | 12,618,896,925 | 13,680,353,239 | 14,581,045,446 |
| Less Transit Exemptions | (2,742,504,182) | (2,885,597,571) | (2,986,215,664) | (3,675,373,232) | (4,039,537,168) |
| Net Transit Digest | 9,114,366,282 | 9,252,098,302 | 9,632,681,261 | 10,004,980,007 | 10,541,508,278 |
| State Forest Land Assistance Grant Value | 4,594,947 | 4,639,698 | 4,661,270 | 1,857,585 | - |
| Adjusted Net Transit Digest | 9,118,961,229 | 9,256,738,000 | 9,637,342,531 | 10,006,837,592 | 10,541,508,278 |
| Gross Transit Millage | 1.000 | 1.000 | 1.150 | 1.150 | 1.150 |
| Less Rollbacks | - | - | - | - | - |
| Net Transit Millage | 1.000 | 1.000 | 1.150 | 1.150 | 1.150 |
| Net Taxes Levied | 9,118,961 | 9,256,738 | 11,082,944 | 11,507,863 | 12,122,735 |
| Net Taxes \$ Increase | 380,306 | 137,777 | 1,826,206 | 424,919 | 614,871 |
| Net Taxes % Increase | 4.35% | 1.51% | 19.73% | 3.83% | 5.34% |

The Transit District is included in Table 3 because taxes levied are for the benefit of Chatham Area Transit Authority, a component unit of the County.

The following charts outline the General Fund and Special Service District's Consolidated 2019 tax digests and 5-year history highlighting the gross property tax digest, which is the total of the net plus exemptions.





SPLOST REVENUE:

Special Purpose Local Option sales taxes (SPLOST) are the primary revenue source for the County's capital project funds. The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. Several factors determine the length of time that a SPLOST may be imposed. In general, the tax may be levied for up to five years. If the county and municipalities enter into an intergovernmental agreement, the tax may be imposed for six years. Chatham County held its first referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989 with revenues collected under this referendum at \$92.2 million. Legislation provided for imposition of the tax for another four (4) years. Again, via local referendum, the tax was extended for four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. Revenues received from this special purpose sales tax levy in combination with state funding were used to construct roads, streets and bridges in Chatham County. Since then, additional SPLOST funds were approved by referendum with the latest beginning collections in October 2014. SPLOST funds are now used for roads, drainage, recreation, cultural, and capital building projects. Original revenue estimates for the SPLOST funds are prepared before the referendum. The revenues are based on historical trend data and a review of local economic trends. Once the revenue estimates are established, the County and municipalities within the county work together to determine which projects should be included in the funding.

PENALTIES AND INTEREST REVENUES:

This revenue category represents penalties and interest collected on delinquent real and personal property tax payments by the County Tax Commissioner. Fiscal Year 2019 maintains the categories revenue share at 0.4% in the General Fund and 0.7% in the SSD Fund. Budget estimates are based on a review of historical collections and delinquent property tax accounts.

LICENSE AND PERMIT REVENUES:

These revenues are from marriage licenses, pistol permits and motor vehicle penalties. This revenue source comprises 0.4% of the total General Fund revenue budget and 4.4% of SSD Fund revenue budget. Revenues are projected based on historical collections and a review of local economic conditions including analysis of any new business locations.

INTERGOVERNMENTAL REVENUE:

Intergovernmental revenues are revenues from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes.

CHARGES FOR SERVICES:

These revenues include court fees, commissions, charges for housing prisoners, recreation fees, and charges to other funds for indirect costs. Indirect costs are based on the Indirect Cost Allocation study which is updated annually. Other revenues are based on historical experience. These revenues account for 6.6 percent of the General Fund revenue budget and .8% of the SSD Fund revenue budget.

FINE AND FORFEITURE REVENUES:

Fines and fees from the courts are recorded in this category. The Restricted Court Fees & Accounts Special Revenue Fund accounts for legally restricted court collections for victim witness fees, drug surcharge fees, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained steady in recent years.

INTEREST REVENUES:

Investment income includes monies derived from the investment of assets. This is less than 1% of General Fund revenue estimates. Revenues for this category have been increasing due to increased available funds as a result of increasing the required fund balance reserve.

MISCELLANEOUS REVENUE:

Miscellaneous revenue are revenues received that are not otherwise classified. Estimates are budgeted for known events.

OTHER FINANCING SOURCES:

Interfund transfers and loans are budgeted in this category. Transfers include support for the Health Insurance, Risk management, Solid waste funds, the Special Service district capital as well as others.

OTHER FACTS RELATED TO THE COUNTY'S PROPERTY TAXES

Millage Value for Chatham County Government. One mill is the equivalent of \$1 of tax for each \$1,000 of assessed value of a resident's home. Assessed value for homeowners is derived by multiplying 40% times the estimated fair market value of the property. If a resident has a home with the estimated fair market

value of \$100,000, the assessed value is \$40,000 (100,000 x 40%). A \$12,000 Homestead Exemption (HE) is applied to the \$40,000 value. Table 4 calculates county taxes of a home with a market value of \$100,000.

Table 3

| SAMPLE MILLAGE VALUE CALCULATION | | |
|-----------------------------------|--------------|-------------|
| TAX YEAR 2019 | | |
| | Millage Rate | Value |
| Estimated market value of home | | \$100,000 |
| Assessment factor | | 40% |
| Assessed value (40%) | | \$40,000 |
| Less homestead exemption (county) | | (\$12,000) |
| Difference | | \$28,000 |
| County taxation | | |
| Consolidated - General Fund | 11.543 | \$323.20 |
| Unincorporated area - SSD | 4.99 | \$139.72 |

TAX REDUCTION FACTORS

Residents of Chatham County who own and occupy a home and the land it rests on are eligible for an exemption. Property owners can claim only one homestead exemption, in which case must be on their primary residence. Rental property does not qualify. All exemptions, once approved, are automatically renewed each year until eligibility changes. Exemptions include but are not limited to the following:

- **Homestead Exemption:** The homeowner's tax bill is reduced because of an increase to the homestead exemption. The homeowner's tax bill can be further reduced due to several types of additional exemptions allowed. This budget document does not address other taxing levies for the other municipalities in Chatham County.
- **Freeport Exemption:** *Freeport* is the general term used for the exemption of ad valorem tax on inventories as defined by Georgia law. The law offers manufacturers, distributors, wholesalers and warehouse operations an attractive inventory tax exemption on three classes of property. Chatham County exempts 100% on all classes of certain business inventory from property taxation.
- **The Property Taxpayer's Bill of Rights:** This law, which took effect on January 1, 2000, calls for a mandatory rollback in the millage rate whenever the tax digests increase. The stated aim is to prevent creeping tax bills. If elected officials propose to adopt a millage rate greater than the mandatory rollback rate, they must hold three public meetings - at times when the most constituents can attend - to explain why the tax hike is necessary and vote publicly for or against it. The law also shifts the burden of proof from the homeowner to the local government in the appeals process; requires the county assessor's office to provide a written explanation to homeowners as to why their taxes went up; and allows taxpayers going through the appeal to name the time of their hearing before the Board of Equalization. The law also calls on taxing bodies to cover the legal fees of any homeowner who receives a 15 percent reduction or greater in their assessment and allows taxpayers going through the appeals process the right to record the hearing.
- **The Stephens-Day Bill:** This law, which took effect on January 1, 2001, grants each Chatham County homeowner a homestead exemption from all Chatham County ad valorem taxes and is a homestead exemption that is equal to the difference between the current year fair market value

and the adjusted base year value (property's value in the year prior to the homestead application plus any improvements since the year of the application). This exemption does not apply to improvements added to the property after January 1 of the base year. In addition, it does not apply to taxes to pay interest on and to retire bonded indebtedness of the County. The exemption is renewed automatically from year to year if the homeowner occupies the residence as a homestead.

LONG RANGE FINANCIAL PLANS

Projected 5 – Year Statement of Revenues and Expenditures - General Fund

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided to County management and elected officials. Assumptions are based on both historical trend and current economic conditions.

Tax Revenues: Tax revenues were projected based on the projected expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed to individual properties was held constant at 11.543 during the projected fiscal years.

Digest Growth: To smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three-year rolling average was used for each subsequent year. As a result, the digest growth rate adopted in FY2020 was 5.8% and 4.89%, 5.07%, 4.89%, and 4.95% respectively in years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2019 year to date revenue collections was performed on all revenues within the fund. Year one projections were adjusted to closely reflect the FY 2019 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category were included as follows:

General Government:

- Increased costs for employee medical expense.
- Salaries included a living wage adjustments for all full-time employees and an adjustment to the Law Enforcement pay plan.

Health and Welfare:

- Mosquito Control: Warehouse Supplies costs are anticipated to continue to increase. These cost increases are primarily attributable to historical trends, increased pesticide costs, as well as rising concerns associated with Chikungunya, Zika, and West Nile viruses carried by humans and spreadable by mosquitos.

Table 5 depicts the annual growth rate applied to various expenditure categories:

Table 4

| Expenditure Category | Annual Growth Rate | | | |
|--|------------------------------------|-------|-------|-------|
| | 2021 | 2022 | 2023 | 2024 |
| Salary, FICA, and Pension ¹ | 1.00% | 2.00% | 2.00% | 2.00% |
| Insurance and OPEB | 1.00% | 1.00% | 1.00% | 1.00% |
| Purchased services ² | 4.00% | 4.00% | 4.00% | 4.00% |
| Supplies ² | 0.50% | 0.50% | 0.50% | 0.50% |
| Equipment/capital outlay ² | 2.00% | 2.00% | 2.00% | 2.00% |
| Interfund/interdepartmental charges ² | 0.00% | 0.00% | 0.00% | 0.00% |
| Other expenditures ² | 0.00% | 0.00% | 0.00% | 0.00% |
| Debt service ³ | Varies – Use Debt Service schedule | | | |
| Transfers out | 0.00% | 0.00% | 0.00% | 0.00% |

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.
3. The annual growth rate for Debt Service is based on scheduled principal and interest payments as the organization's various debt agreements.

Table 6 below, represents the projection of revenue and expenditures over the next five years.

Table 5

| | Adopted FY2020 | Projected FY2021 | Projected FY2022 | Projected FY2023 | Projected FY2024 |
|-----------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|
| REVENUES | | | | | |
| Property Taxes | 160,123,015 | 163,056,726 | 165,309,484 | 168,780,983 | 171,706,520 |
| Other Taxes | 19,400,000 | 19,594,000 | 19,789,940 | 19,987,839 | 20,187,716 |
| Comm., Penalties, Etc. | 825,000 | 833,250 | 841,583 | 849,998 | 858,497 |
| Licenses & Permits | 750,000 | 757,500 | 765,075 | 772,725 | 780,452 |
| Intergovernmental | 2,107,650 | 2,128,727 | 2,150,015 | 2,171,514 | 2,193,229 |
| Charges For Services | 13,209,434 | 13,341,528 | 13,474,945 | 13,609,692 | 13,745,788 |
| Fines & Fees | 3,827,500 | 3,865,775 | 3,904,433 | 3,943,477 | 3,982,911 |
| Investment Earnings | 2,000,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Other Revenue | 600,000 | 550,000 | 550,000 | 550,000 | 550,000 |
| Other Financing Sources | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Subtotal of Revenues | 203,092,599 | 204,877,506 | 207,535,475 | 211,416,228 | 214,755,113 |



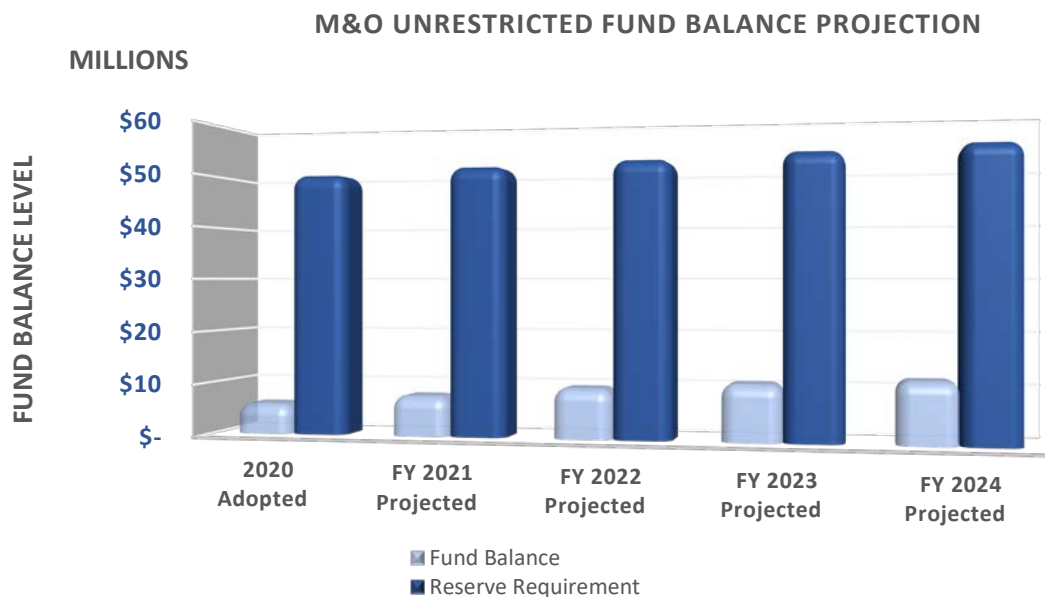
| | Adopted FY2020 | Projected FY2021 | Projected FY2022 | Projected FY2023 | Projected FY2024 |
|------------------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| EXPENDITURES | | | | | |
| General Government | 40,144,541 | 40,511,247 | 41,120,974 | 41,742,330 | 42,375,570 |
| Judiciary | 37,228,289 | 37,606,485 | 38,222,276 | 38,851,390 | 39,494,131 |
| Public Safety | 70,360,625 | 71,295,536 | 72,656,489 | 74,050,678 | 75,479,047 |
| Public Works | 2,085,643 | 2,099,073 | 2,115,290 | 2,131,959 | 2,149,094 |
| Health & Welfare | 15,982,750 | 16,065,783 | 16,170,189 | 16,277,113 | 16,386,622 |
| Culture & Recreation | 15,389,875 | 15,464,663 | 15,580,453 | 15,698,745 | 15,819,596 |
| Housing & Development | 566,547 | 570,127 | 576,358 | 582,707 | 589,174 |
| Other Gov. Services | 6,801,322 | 6,865,147 | 6,929,610 | 6,994,718 | 7,060,477 |
| Intergovernmental | 3,125,901 | 3,125,901 | 3,125,901 | 3,125,901 | 3,125,901 |
| Debt Service | 2,282,415 | 1,858,589 | 1,803,022 | 1,200,347 | 1,198,092 |
| Other Financing Uses | 9,124,691 | 9,124,691 | 9,124,691 | 9,124,691 | 9,124,691 |
| Subtotal of Expenses | 203,092,599 | 204,587,242 | 207,425,253 | 209,780,579 | 212,802,395 |
| Fund Balance added (used) | - | 290,264 | 110,222 | 1,635,649 | 1,952,718 |
| Digest Revenue calculation: | | | | | |
| Prior Year Tax Digest Total | 12,851,218,394 | 13,201,478,973 | 13,940,761,795 | 14,303,221,602 | 14,374,737,710 |
| Digest Growth Rate | 4.71% | 5.60% | 2.60% | 0.50% | 2.10% |
| Net Tax Digest | 13,456,510,781 | 13,940,761,795 | 14,303,221,602 | 14,374,737,710 | 14,676,607,202 |
| Tax rate | 11.543 | 11.543 | 11.400 | 11.500 | 11.500 |
| Projected Digest revenue | \$ 155,328,504 | \$ 160,918,213 | \$ 163,056,726 | \$ 165,309,484 | \$ 168,780,983 |
| Value of One Mil | 13,940,762 | 14,303,222 | 14,374,738 | 14,676,607 | 14,931,002 |
| Revenue Change | 8,533,542 | 2,138,513 | 2,252,757 | 3,471,499 | 2,925,537 |

Unrestricted Fund Balance – General Fund M & O

| | 2020 Adopted | FY 2021 Projected | FY 2022 Projected | FY 2023 Projected | FY 2024 Projected |
|---|-----------------|----------------------|----------------------|----------------------|----------------------|
| Beginning Fund Balance, unrestricted | \$ 52,295,184 | \$52,295,184 | \$ 52,585,449 | \$ 52,695,670 | \$ 54,331,319 |
| Changes: | | | | | |
| Projected additions (use) of fund balance | - | 290,264 | 110,222 | 1,635,649 | 1,952,718 |
| Ending Fund balance, unrestricted | 52,295,184 | \$ 52,585,449 | \$ 52,695,670 | \$ 54,331,319 | \$ 56,284,037 |
| Reserve requirement - 3 months | | | | | |

Figure 3 represents the General Fund unrestricted fund balance projections through fiscal year 2024.

Figure 1



Projected 5 – Year Statement of Revenues and Expenditures – Special Service District

Tax Revenues: Tax revenues were projected based on the anticipated expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed to individual properties was held at 4.99 in year 1 through year 5.

Digest Growth: To smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three-year rolling average was used for each subsequent year. The actual digest growth rate for FY2020 was 5.14%. Moving forward the growth was anticipated at 1.2% for each year 2-5.

Other Revenue Categories: A pre-audit review of FY 2019 revenue collections was performed on all revenue sources within the fund. Year one projections were adjusted to closely reflect the FY 2019 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category were included as follows:

General Government:

- \$3 million for Public works vehicles and equipment.

Table 6 depicts the projected annual growth rate applied to various expenditure categories:

Table 6

| Expenditure Category | Annual Growth Rate | | | |
|--|--------------------|-------|-------|-------|
| | 2020 | 2021 | 2022 | 2023 |
| Salary, FICA, and Pension ¹ | 1.00% | 2.00% | 2.00% | 2.00% |
| Insurance and OPEB | 1.00% | 1.00% | 1.00% | 1.00% |
| Purchased services ² | 4.00% | 4.00% | 4.00% | 4.00% |
| Supplies ² | 0.50% | 0.50% | 0.50% | 0.50% |
| Equipment/capital outlay ² | 2.00% | 2.00% | 2.00% | 2.00% |
| Interfund/interdepartmental charges ² | 0.00% | 0.00% | 0.00% | 0.00% |
| Other expenditures ² | 0.00% | 0.00% | 0.00% | 0.00% |
| Transfers out | 1.00% | 2.00% | 2.00% | 2.00% |

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.

Table 7 depicts the projected revenue and expenditures within the Special Service District through fiscal year 2024.

Table 7

| | Adopted FY2020 | Projected FY2021 | Projected FY2022 | Projected FY2023 | Projected FY2024 |
|---------------------------|-------------------|---------------------|---------------------|---------------------|---------------------|
| REVENUES | | | | | |
| Property Taxes | 23,528,309 | 23,718,639 | 24,003,263 | 24,291,302 | 24,582,798 |
| Other Taxes | 8,128,085 | 8,209,366 | 8,291,460 | 8,374,375 | 8,458,119 |
| Comm., Penalties, Etc. | 25,000 | 25,250 | 25,503 | 25,758 | 26,016 |
| Licenses & Permits | 1,500,000 | 1,515,000 | 1,530,150 | 1,545,452 | 1,560,907 |
| Intergovernmental | - | - | - | - | - |
| Charges For Services | 290,800 | 293,708 | 296,646 | 299,612 | 302,608 |
| Fines & Fees | 1,123,500 | 1,134,735 | 1,146,082 | 1,157,543 | 1,169,119 |
| Investment Earnings | 50,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Other Revenue | 280,000 | 550,000 | 550,000 | 550,000 | 550,000 |
| Other Financing Sources | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| Subtotal of Revenues | 35,725,694 | 36,746,698 | 37,143,104 | 37,544,042 | 37,949,567 |
| EXPENDITURES | | | | | |
| General Government | 3,636,660 | 3,651,977 | 3,676,342 | 3,701,195 | 3,726,549 |
| Judiciary | 1,459,775 | 1,472,703 | 1,490,173 | 1,508,150 | 1,526,653 |
| Public Safety | 15,116,035 | 15,262,590 | 15,511,426 | 15,765,085 | 16,023,667 |
| Public Works | 8,240,804 | 8,365,169 | 8,542,996 | 8,725,234 | 8,912,018 |
| Health & Welfare | - | - | - | - | - |
| Housing & Development | 2,144,945 | 2,152,611 | 2,165,975 | 2,179,597 | 2,193,481 |
| Other Gov. Services | 465,000 | 465,000 | 465,000 | 465,000 | 465,000 |
| Intergovernmental | - | - | - | - | - |
| Other Financing Uses | 4,662,475 | 4,662,475 | 4,662,475 | 4,662,475 | 4,662,475 |
| | 3,636,660 | 3,651,977 | 3,676,342 | 3,701,195 | 3,726,549 |
| Subtotal of Expenses | 35,725,694 | 36,032,525 | 36,514,387 | 37,006,736 | 37,509,843 |
| Fund Balance added (used) | - | 714,173 | 628,717 | 537,306 | 439,724 |

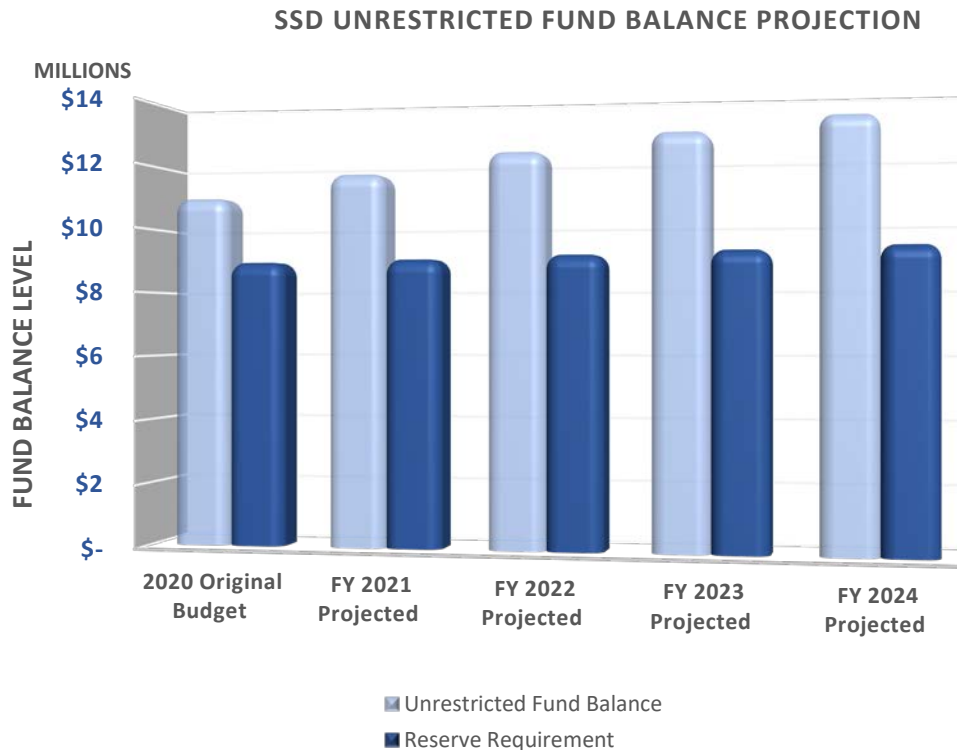
Digest Revenue calculation:

| | | | | | |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|
| Prior Year Tax Digest Total | 4,953,689,387 | 5,208,309,021 | 5,270,808,730 | 5,334,058,435 | 5,398,067,136 |
| Digest Growth Rate | 5.14% | 1.20% | 1.20% | 1.20% | 1.20% |
| Net Tax Digest | 5,208,309,021 | 5,270,808,730 | 5,334,058,435 | 5,398,067,136 | 5,462,843,941 |
| Tax rate | 4.910 | 4.500 | 4.500 | 4.500 | 4.500 |
| Projected Digest revenue | \$ 25,572,797 | \$ 23,718,639 | \$ 24,003,263 | \$ 24,291,302 | \$ 24,582,798 |
| Value of One Mil | 5,208,309 | 5,270,809 | 5,334,058 | 5,398,067 | 5,462,844 |
| Revenue Change | 853,887 | (1,854,158) | 284,624 | 288,039 | 291,496 |

Unrestricted Fund Balance Projection

| | FY 20 Adopted | FY 21 Projected | FY 22 Projected | FY 23 Projected | FY 24 Projected |
|---|--------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Beginning Fund Balance, unrestricted | \$ 10,958,014 | \$ 10,958,014 | \$ 11,672,187 | \$ 12,300,904 | \$ 12,838,210 |
| Changes: | | | | | |
| Projected additions (use) of fund balance | | - | 714,173 | 628,717 | 537,306 |
| Less Non-spendable and Restricted | | | | | |
| Ending Fund balance, unrestricted | <u>\$ 10,958,014</u> | <u>\$ 11,672,187</u> | <u>\$ 12,300,904</u> | <u>\$ 12,838,210</u> | <u>\$ 13,277,934</u> |
| Reserve requirement - 3 months | 8,931,424 | \$ 9,008,131 | \$ 9,128,597 | \$ 9,251,684 | \$ 9,377,461 |

Figure 3 represents the Special Service District's unrestricted fund balance projections through fiscal year 2024.



COMPARISON OF PRESENTATION OF FUNDS

Adopted Budget Book to Comprehensive Annual Financial Report

When comparing fund presentations between the County's Adopted Budget Book and its Comprehensive Annual Financial report, several differences should be noted:

- The County's Comprehensive Annual Financial Report presents audited financial statements for the Chatham County Health Department and the Live Oak Public Library System. These entities are discretely presented component units of the County and Chatham County Area Transit. The County does not set budgets for these entities.
- The Comprehensive Annual Financial Report provides audited information on the County's Pension Trust Fund and OPEB Trust Fund. The budget document does not provide information on the Trust Funds since no budgets are adopted.
- The definition of major funds in the Adopted Budget Document differs from the definition of major funds under GASB Statements. Therefore, the level of presentation in the two documents varies across funds.
- No budget is shown for the Matthew, Irma, and Capital Replacement Internal Service Funds, which are presented in the CAFR as a separate fund.

FINANCIAL STRUCTURE

In accordance with Generally Accepted Accounting Principles (GAAP), the Chatham County's accounting structure is comprised of a number of separate fiscal entities known as funds. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain County functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Such funds are established to separate specific activities or objectives of a government in conformity with special regulations, restrictions, or limitations. Each fund receives revenue from different sources that must balance with its expenditures.

There are seven fund types that are grouped into three categories; however, a government is not required to use each individual fund type. Chatham County utilizes six fund types that are categorized as follows:

Governmental Funds - Governmental funds are used to account for all or most of a government's general activities. Chatham County maintains General, Special Service District, Special Revenue, Debt Service and Capital Project Funds.

General Fund - The General Fund is the Chatham County's general operating fund and is used to account for all financial transactions except those required to be accounted for in another fund. Principal sources of revenue are property taxes, licenses and permits. Primary expenditures are for general government, judiciary, public safety, public service, traffic and transportation, parks and recreation, planning and urban development, and debt service. The General Fund budget is appropriated and presented in this document.

Special Revenue Funds - Special Revenue Funds are used to account for and report proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The term proceeds of specific revenue sources establish that one or more

specific restricted or committed revenues should be the foundation for a special revenue fund, and that revenue should be expected to continue to comprise a substantial portion of the inflows reported in the fund. Examples specific to Chatham County are the Special Service District Fund, Hotel Motel Tax, Street Lighting Fund, Confiscated Revenue, Land Disturbing Activities, Emergency Telephone System (E911), Inmate welfare, and Restricted Court fees.

Special Revenue Funds are included in this budget document in limited form highlighting revenues and expenditures in summary format only.

Debt Service Funds - Debt service funds account for the resources accumulated and payments made for principal and interest on long-term debt.

Capital Project Funds - Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and equipment. These funds are *not* used for construction financed by a proprietary or trust fund. The primary sources of monies in these funds are proceeds of general obligation bonds, Special Local Option Sales Tax, federal and state grants, property taxes, transfers from special revenue funds, and contributions and settlements from private sources. Examples specific to Chatham County include the Sales Tax I, II, III, IV, V, VI funds and the Capital Improvement Fund. Budgets are prepared for each individual project, but not annually at the fund level and therefore are not included in this document. Information on individual capital projects can be found in the Capital Improvement Plan section of this book.

Enterprise Funds- Enterprise Funds are used to account for activities that are financed and operated in a manner similar to business enterprises wherein all costs are recovered primarily through user charges or fees. The County has four Enterprise Funds and all are appropriated and included in this document. Examples of Enterprise Funds specific to the County include the Sewer Fund, the Solid Waste Management Fund, Building Safety & Regulatory Services Fund, and the Parking Garage Fund.

LEGAL DEBT MARGIN AND DESCRIPTION OF LONG-TERM CHANGES IN FUND OBLIGATIONS

The present constitutional limit on direct general obligation bonds for Chatham County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. The unused legal debt margin is computed below:

| Assessed Valuation | 2015 | 2016 | 2017 | 2018 | 2019 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | <u>11,412,187,966</u> | | | | |
| | | <u>11,657,429,435</u> | | | |
| | | | <u>12,144,379,501</u> | | |
| Assessed Valuation minus exemptions | | | | <u>12,675,836,194</u> | |
| | | | | | <u>13,388,438,027</u> |
| Legal Debt Limit (10% of Assessed Valuation) | 1,141,218,797 | 1,165,742,944 | 1,214,437,950 | 1,267,583,619 | 1,338,843,803 |
| General Obligation Bond debt | - | - | - | - | - |
| Legal Debt Margin | <u>1,141,218,797</u> | <u>1,165,742,944</u> | <u>1,214,437,950</u> | <u>1,267,583,619</u> | <u>1,338,843,803</u> |

The Constitutional debt limitation applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election held for that purpose. Chatham County has no general obligation bonds authorized.

LONG TERM OBLIGATIONS

Chatham County has a number of long-term debt obligations. FY2020 principal and interest payments for the County's long-term obligations by fund are:

| Long-term Obligation | Balance July 1, 2019 | Annual Principal and Interest | Retirement Balance |
|---|-------------------------|----------------------------------|-----------------------|
| Radio/ Console Upgrade | 1,868,006 | 655,730 | 1,212,276 |
| General Obligation Series 2014 DSA Bonds | 6,500,000 | 1,025,563 | 5,474,437 |
| General Obligation Series 2009 DSA Bonds | 1,560,000 | 167,341 | 1,392,659 |
| General Obligation Series 2005A DSA Bonds | 720,000 | 756,000 | - |
| Cybersecurity Products | 407,047 | 101,761 | 305,286 |
| Total Debt Service | 11,055,053 | 2,706,395 | 8,384,286 |

A description of each of these obligations is shown:

THE RADIO AND CONSOLE UPGRADE PROJECT (LEASE PURCHASE)

Master Equipment Lease/Purchase Agreement, dated May 14, 2015 between Banc of America Public Capital Corp, as Lessor, and Board of Commissioners of Chatham County, as Lessee, for Equipment described as Radio and Communication Systems. Terms are 28 equal payments of \$163,932.57 beginning August 14, 2015 and every 4 months thereafter with a final payment of \$109,288.39 on May 14, 2022. The Contract Rate is 1.49378% per annum. As of June 30, 2019 the outstanding debt is \$1,868,006.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING AND IMPROVEMENT BONDS (CHATHAM COUNTY PROJECTS), SERIES 2014

The Series 2014 DSA bonds were issued on October 3, 2014 to advance refund the Series 2005 DSA bonds issued on June 29, 2005, to advance refund the DSA Series 1993 bonds. The bond refunding provides a net PV (Present Value) savings of \$1,003,285 for additional capital project needs. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement dated October 3, 2014. The bonds pay interest of 2.375% through the maturity date, with a final maturity on January 1, 2026. As of June 30, 2019 the bonds outstanding total is \$6,500,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2009, \$2.4 MILLION

The Series 2009 DSA bonds were issued on August 20, 2009 to provide funding for the Chatham County Union Mission Project. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest of 3.810%. Final maturity occurs July 1, 2029. As of June 30, 2019, the bonds outstanding total is \$1,560,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING BONDS, SERIES 2005A

The Series 2005A DSA bonds were issued November 3, 2005 to partially refund the DSA Series 1999 bonds. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest between 3% and 5%, depending on the maturity date, with a final maturity date on January 1, 2020. As of June 30, 2019 the bonds outstanding totaled \$720,000.

THE CYBERSECURITY PRODUCTS (LEASE PURCHASE)

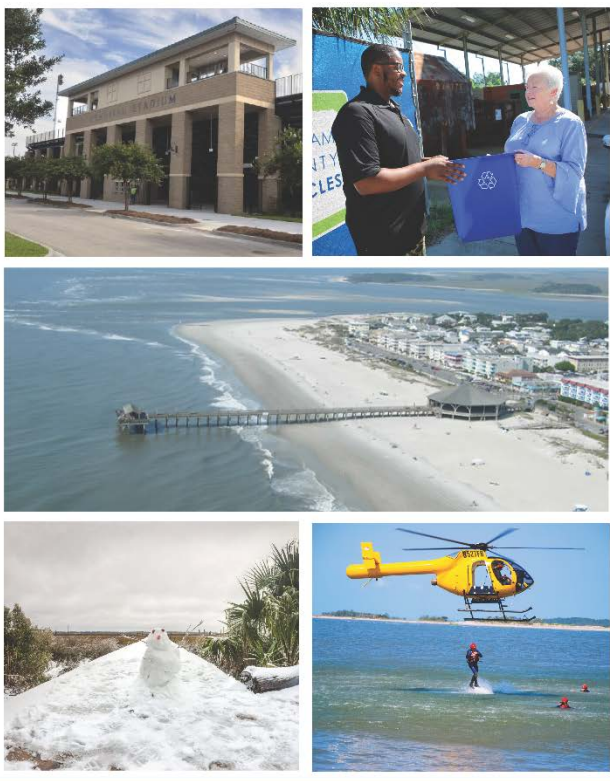
Equipment Lease/Purchase Agreement, dated November 15, 2018 between CDW Government LLC as Lessor and Board of Commissioners of Chatham County as Lessee, for equipment described as cybersecurity products. Terms are five equal payments of \$107,761.70 beginning December 15, 2019 and commencing on December 15, 2022. As of June 30, 2019 the outstanding debt is \$407,047.





Chatham County

FY 2020 Adopted Budget



GENERAL FUND M & O

Present in this section is the adopted General Fund balanced budget for FY2020. The revenues, expenditures, and comparisons for the previous 12 months are illustrated to show changes that occurred between fiscal years.



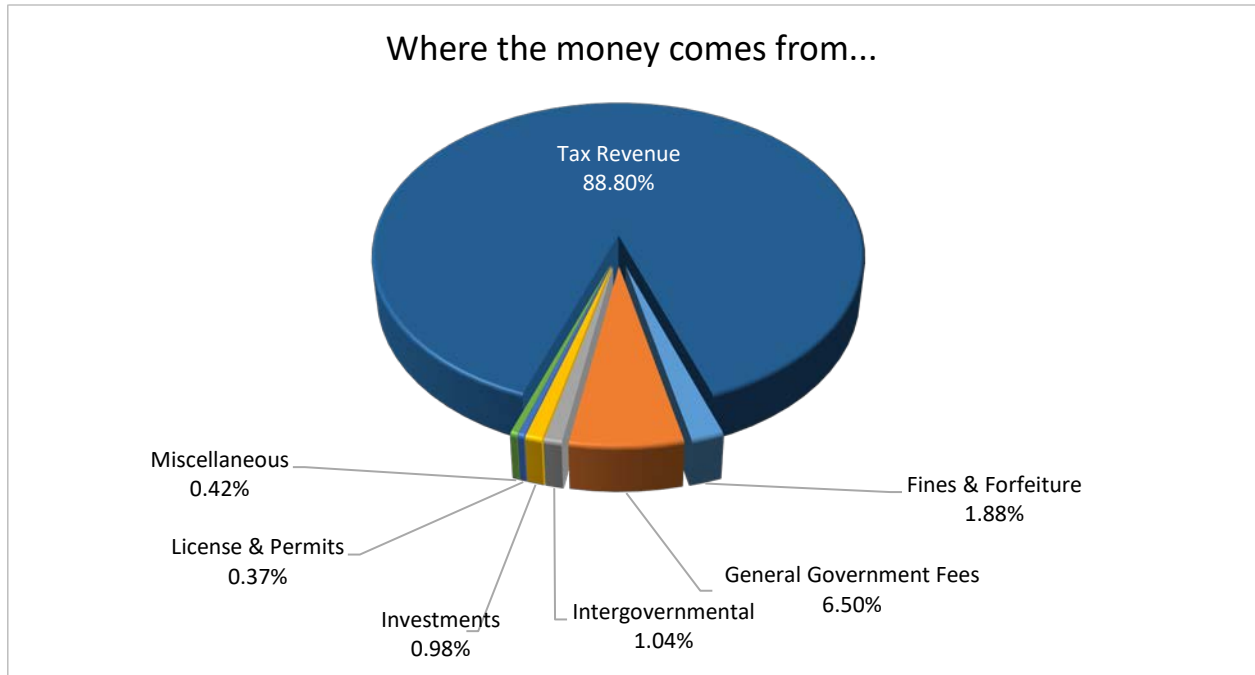


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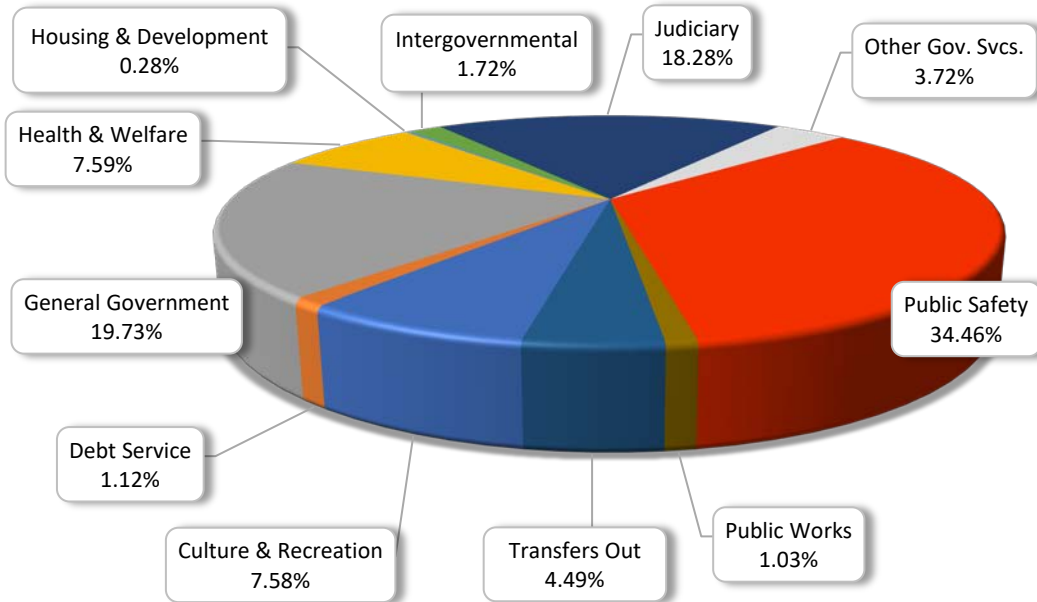
The County's largest operating fund is the General Fund. The General Fund accounts for all functions not required to be accounted for in another fund either by State guidelines and/or other restrictions. The County levies a millage County-wide to support the General Fund's operations.

A summary of General Fund Revenues and expenditures as classified by function are illustrated below.



| General Fund M & O Revenues | |
|-----------------------------|--------------------|
| Tax Revenue | 180,348,015 |
| License & Permits | 750,000 |
| Intergovernmental | 2,107,650 |
| General Government Fees | 13,209,434 |
| Fines & Forfeiture | 3,827,500 |
| Investment Revenue | 2,000,000 |
| Miscellaneous Revenue | 850,000 |
| Grand Total | 203,092,599 |

Where the money goes...



| Government Function | FY20 Adopted Budget |
|---------------------------|-----------------------|
| General Government | 40,071,568 |
| Judiciary | 37,122,720 |
| Public Safety | 69,985,322 |
| Public Works | 2,085,643 |
| Health & Welfare | 15,405,890 |
| Culture & Recreation | 15,389,875 |
| Housing & Development | 566,547 |
| Debt Service | 2,282,415 |
| Intergovernmental | 3,501,204 |
| Other Government Services | 7,556,724 |
| Transfers Out | 9,124,691 |
| Total | \$ 203,092,599 |

Table 9 below shows a two-year comparison of revenues and expenditures for the General Fund by major category. Each category is shown as a percentage of the total.

The adopted General Fund budget appropriates over \$203 million to fund expenditures.

Presented in table 9 below is a recap of revenue and expenditure changes for the General Fund by major category for FY2020 and as compared to FY2019.

Table 9

| Revenue Category | FY2020 Adopted | FY 2019 Adopted | \$ Difference + or (-) | % Difference + or (-) |
|-------------------------|--------------------|--------------------|---------------------------|--------------------------|
| Taxes | 180,348,015 | 170,440,046 | 9,907,969 | 5.81% |
| License & Permits | 750,000 | 810,000 | (60,000) | -7.41% |
| Intergovernmental | 2,107,650 | 1,837,650 | 270,000 | 14.69% |
| Charges for Services | 13,209,434 | 13,713,873 | (504,439) | -3.68% |
| Fines & Forfeitures | 3,827,500 | 3,345,000 | 482,500 | 14.42% |
| Investment Revenue | 2,000,000 | 1,000,000 | 1,000,000 | 100.00% |
| Miscellaneous Revenue | 600,000 | 610,000 | (10,000) | -1.64% |
| Other Sources - Revenue | 250,000 | 250,000 | - | 0.00% |
| Total | 203,092,599 | 192,006,569 | 10,229,106 | 5.77% |

| Expense Category | FY2020 Adopted | FY2019 Adopted | \$ Difference + or (-) | % Difference + or (-) |
|---------------------------|--------------------|--------------------|---------------------------|--------------------------|
| General Government | 40,071,568 | 36,902,571 | 3,168,997 | 8.59% |
| Judiciary | 37,122,720 | 34,449,557 | 2,673,163 | 7.76% |
| Public Safety | 69,985,322 | 69,279,409 | 705,913 | 1.02% |
| Public Works | 2,085,643 | 1,318,916 | 766,727 | 58.13% |
| Health & Welfare | 15,405,890 | 15,228,676 | 177,214 | 1.16% |
| Culture & Recreation | 15,389,875 | 14,733,061 | 656,814 | 4.46% |
| Housing & Development | 566,547 | 544,405 | 22,142 | 4.07% |
| Other Government Services | 7,556,724 | 7,062,416 | 494,308 | 7.00% |
| Intergovernmental | 3,501,204 | 1,165,460 | 2,335,744 | 200.41% |
| Debt Service | 2,282,415 | 2,913,301 | (630,886) | -21.66% |
| Other Uses - Expenditure | 9,124,691 | 8,408,797 | 715,894 | 8.51% |
| Total | 203,092,599 | 192,006,569 | 11,086,030 | 5.77% |



| REVENUES - GENERAL FUND | | | | | | |
|---|--------------------------------|--------------------|--------------------|--------------------|------------------------|----------------|
| OBJECT | DESCRIPTION | FY2018 Actual | FY2019 Adopted | FY2020 Adopted | INCREASE / DECREASE | % CHANGE |
| General Property Taxes | | | | | | |
| 311100 | REAL PROPERTY-CURRENT YR | 107,546,276 | 110,299,046 | 118,452,015 | 8,152,969 | 7.39% |
| 311120 | PROP TAX CUR-TIMBER | 2,575 | 15,000 | 15,000 | - | 0.00% |
| 311200 | REAL PROPERTY - PRIOR YEARS | 6,446,602 | 7,600,000 | 6,500,000 | (1,100,000) | -14.47% |
| 311310 | PERSONAL PROP-MOTOR VEHICLES | 1,572,509 | 2,100,000 | 1,400,000 | (700,000) | -33.33% |
| 311311 | AAV COMMERCIAL VEHICLES | 228,086 | 275,000 | 275,000 | - | 0.00% |
| 311315 | TITLE AD VALOREM TAX | 6,059,284 | 5,700,000 | 6,200,000 | 500,000 | 8.77% |
| 311316 | TITLE AD VALOREM TAX LOST | 494,459 | 500,000 | 500,000 | - | 0.00% |
| 311320 | PERSONAL PROP-MOBILE HOME | 288,649 | 275,000 | 100,000 | (175,000) | -63.64% |
| 311340 | INTANGIBLE TAX | 17,043,782 | 18,500,000 | 21,000,000 | 2,500,000 | 13.51% |
| 311341 | INTANGIBLE - SUPERIOR CT | 1,873,111 | 1,825,000 | 1,875,000 | 50,000 | 2.74% |
| 311390 | PERSONAL PROP-OTHER | 6,880 | 6,000 | 6,000 | - | 0.00% |
| 311400 | PERSONAL PROPERTY PRIOR YRS | 6,255,966 | 3,500,000 | 3,000,000 | (500,000) | -14.29% |
| 311405 | AD VALOREM PY RR EQ | 208,470 | - | - | - | 0.00% |
| 311600 | REAL ESTATE TRANSFER TAX | 759,047 | 800,000 | 800,000 | - | 0.00% |
| Total General Property Taxes | | 148,785,698 | 151,395,046 | 160,123,015 | 8,727,969 | 5.77% |
| Sales & Use Taxes | | | | | | |
| 313100 | LOCAL OPTION (LOST TAX) | 16,839,300 | 16,000,000 | 17,000,000 | 1,000,000 | 6.25% |
| 314300 | LOCAL OPTION MIXED DRINK | 151,306 | 150,000 | 150,000 | - | 0.00% |
| 314500 | ENERGY EXCISE TAX | 1,867,784 | 1,600,000 | 1,800,000 | 200,000 | 12.50% |
| Total Sales and Use Taxes | | 18,858,389 | 17,750,000 | 18,950,000 | 1,200,000 | 6.76% |
| Business Taxes | | | | | | |
| 316300 | FINANCIAL INSTITUTION-BANK | 440,470 | 450,000 | 450,000 | - | 0.00% |
| Total Business Taxes | | 440,470 | 450,000 | 450,000 | - | 0.00% |
| Penalties & Interest | | | | | | |
| 319110 | PENALTIES/ INTEREST REAL | 261,439 | 275,000 | 275,000 | - | 0.00% |
| 319120 | PENALTIES/ INTEREST PERSONAL | 111,017 | 100,000 | 100,000 | - | 0.00% |
| 319130 | PENALTIES/ INTEREST INTANGIBLE | - | 20,000 | - | (20,000) | 100.00% |
| 319500 | PENALTIES/ INTEREST FIFA | 467,014 | 450,000 | 450,000 | - | 0.00% |
| Total Penalties & Interest | | 839,470 | 845,000 | 825,000 | (20,000) | -2.37% |
| License & permits | | | | | | |
| 322400 | MARRIAGE LICENSES | 135,399 | 175,000 | 150,000 | (25,000) | -14.29% |
| 322500 | ANIMAL LICENSES | 112,629 | 60,000 | 60,000 | - | 0.00% |
| 322910 | PISTOL PERMIT | 154,546 | 175,000 | 200,000 | 25,000 | 14.29% |
| 324300 | LATE VEHICLE TAG PENALTY | 336,313 | 400,000 | 340,000 | (60,000) | -15.00% |
| Total License & Permits | | 738,887 | 810,000 | 750,000 | (60,000) | -7.41% |
| Intergovernmental | | | | | | |
| 331100 | FEDERAL- CATEGORICAL | 109,404 | 350,000 | 300,000 | (50,000) | -14.29% |
| 331121 | FOREIGN PRIS - SCAAP GRANT | - | 10,000 | - | (10,000) | -100% |
| 331210 | FEDERAL - NON CATEGORICAL | 32,400 | 30,000 | 30,000 | - | 0.00% |
| Total Intergovernmental | | 141,804 | 390,000 | 330,000 | (60,000) | -15.38% |
| 333000 | FEDERAL - PMT IN LIEU OF TAX | 164,888 | 175,000 | 175,000 | - | 0.00% |
| Total Federal Payment in Lieu of Taxes | | 164,888 | 175,000 | 175,000 | - | 0.00% |



| OBJECT | DESCRIPTION | FY2018 Actual | FY2019 Adopted | FY2020 Adopted | INCREASE / DECREASE | % CHANGE |
|--|--|------------------|-------------------|-------------------|------------------------|----------------|
| State Grants/Reimbursements | | | | | | |
| 334110 | STATE - CATEGORICAL | 42,949 | 30,000 | 30,000 | - | 0.00% |
| 334111 | GA LAW CLERKS SUP CT | 334,070 | 300,000 | 300,000 | - | 0.00% |
| 334112 | JUV CT JUDGES SALARY REIMB | 132,651 | 132,650 | 132,650 | - | 0.00% |
| 334113 | PUBLIC DEFENDER/JC OF GA | - | - | 80,000 | 80,000 | |
| 335000 | STATE - PAYMENT IN LIEU OF TAX | 116,481 | 60,000 | 60,000 | - | 0.00% |
| | Total State Grants/Reimbursements | 626,151 | 522,650 | 602,650 | 80,000 | 15.31% |
| Local Government Shared Revenue | | | | | | |
| 337000 | LOCAL GOVERNMENTS | 253,411 | 350,000 | 300,000 | (50,000) | -14.29% |
| 338000 | LOCAL PMTS IN LIEU OF TAXES | 788,424 | 400,000 | 700,000 | 300,000 | 75.00% |
| | Total Local Government Shared Revenue | 1,041,835 | 750,000 | 1,000,000 | 250,000 | 33.33% |
| Court Costs/Fees Charges | | | | | | |
| 341110 | BOND ADMINISTRATION FEES | 148,800 | 150,000 | 150,000 | - | 0.00% |
| 341190 | COURT COST FEES AND CHARGES | 525,949 | 1,200,000 | 550,000 | (650,000) | -54.17% |
| | Total Court Costs/Fees Charges | 674,749 | 1,350,000 | 700,000 | (650,000) | -48.15% |
| Other Miscellaneous | | | | | | |
| 341600 | MOTOR VEHICLE TAG FEE | 480,054 | 500,000 | 400,000 | (100,000) | -20.00% |
| 341700 | INDIRECT COST ALLOCATION FEE | 3,857,083 | 3,855,373 | 3,322,934 | (532,439) | -13.81% |
| | Total Other Miscellaneous | 4,337,137 | 4,355,373 | 3,722,934 | (632,439) | -14.52% |
| Other Government Fees | | | | | | |
| 341910 | ELECTION QUALIFYING FEES | 202,535 | 25,000 | - | (25,000) | -100.0% |
| 341930 | SALE OF VOTER LIST | 1,182 | - | - | - | 0.00% |
| 341940 | COMMISSIONS ON TAX COLLECTIONS | 386,261 | 375,000 | 375,000 | - | 0.00% |
| 341945 | COMMISSION - PROPERTY TAX | 3,831,798 | 4,200,000 | 4,200,000 | - | 0.00% |
| 341950 | COMMISSIONS - TAVT | 545,603 | 450,000 | 550,000 | 100,000 | 22.22% |
| | Total Other Government Fees | 4,967,380 | 5,050,000 | 5,125,000 | 75,000 | 1.49% |
| Charges for Service | | | | | | |
| 342110 | ID CARDS FEE | 4,595 | 2,000 | 2,000 | - | 0.00% |
| 342310 | FINGERPRINT FEE | 1,415 | - | 8,000 | 8,000 | 100.00% |
| 342330 | PRISONER HOUSING FEES | 2,108,066 | 1,450,000 | 2,000,000 | 550,000 | 37.93% |
| 342340 | RANGE FEES | 969 | - | 100,000 | 100,000 | 100.00% |
| 342900 | OTHER PUBLIC SAFETY FEES | 98,435 | 100,000 | 100,000 | - | 0.00% |
| | Total Charges for Service | 2,213,479 | 1,552,000 | 2,210,000 | 658,000 | 42.40% |
| Other Miscellaneous Fees | | | | | | |
| 344130 | SALE RECYCLED MATERIALS | 1,153 | 1,500 | 1,500 | - | 0.00% |
| 345201 | HENDERSON FEES | 447,236 | 450,000 | 450,000 | - | 0.00% |
| 345202 | HENDERSON TAXABLE SALES | 49,218 | 60,000 | 45,000 | (15,000) | -25.00% |
| 345203 | HENDERSON RENTAL FEES | 12,397 | 10,000 | 75,000 | 65,000 | 650.00% |
| 346110 | ANIMAL CONTROL FEES | 59,273 | 60,000 | 50,000 | (10,000) | -16.67% |
| 346910 | PASSPORT PROCESSING FEES | - | - | 30,000 | 30,000 | 100.00% |
| | Total Other Miscellaneous Fees | 569,277 | 581,500 | 651,500 | 70,000 | 12.04% |
| Culture & Recreation Fees | | | | | | |
| 347510 | AQUATIC CENTER PROGRAM FEES | 284,530 | 425,000 | 300,000 | (125,000) | -29.41% |
| 347900 | OTHER RECREATION FEES | 335,350 | 250,000 | 350,000 | 100,000 | 40.00% |
| 347910 | RECREATION RENTAL FEES | 122,567 | 150,000 | 150,000 | - | 0.00% |
| 349300 | BAD CHECK FEE | 242 | - | - | - | 0.00% |
| | Total Culture & Recreation Fees | 742,689 | 825,000 | 800,000 | (25,000) | -3.03% |
| Fine & Forfeitures | | | | | | |



| OBJECT | DESCRIPTION | FY2018 Actual | FY2019 Adopted | FY2020 Adopted | INCREASE / DECREASE | % CHANGE |
|--------|-------------------------------------|--------------------|--------------------|--------------------|------------------------|----------------|
| 351110 | SUPERIOR COURT FEES | 1,194,345 | 1,150,000 | 1,150,000 | - | 0.00% |
| 351120 | STATE COURT FEES | 1,089,757 | 1,100,000 | 1,100,000 | - | 0.00% |
| 351130 | MAGISTRATE COURT FEES | 1,104,467 | 600,000 | 1,100,000 | 500,000 | 83.33% |
| 351160 | JUVENILE COURT FEES | 2,592 | 5,000 | 2,500 | (2,500) | -50.00% |
| 351200 | BOND FORFEITURES | 119,584 | 90,000 | 100,000 | 10,000 | 11.11% |
| 351420 | JCA FINES | 375,579 | 400,000 | 375,000 | (25,000) | -6.25% |
| | Total Fine & Forfeitures | 3,886,324 | 3,345,000 | 3,827,500 | 482,500 | 14.42% |
| | Investments | | | | | |
| 361000 | INTEREST REVENUE | 1,480,702 | 1,000,000 | 1,000,000 | - | 0.00% |
| 362000 | REALIZED GAIN/LOSS INVEST | 1,215,718 | - | 1,000,000 | 1,000,000 | 100.00% |
| 363000 | UNREALIZED GAIN/LOSS INV | (2,839,602) | - | - | - | 0.00% |
| | Total Investment | (143,182) | 1,000,000 | 2,000,000 | 1,000,000 | 100.00% |
| | Miscellaneous Revenues | | | | | |
| 381000 | RENTS/ROYALTIES | 260,330 | 250,000 | 250,000 | - | 0.00% |
| 389000 | MISCELLANEOUS REVENUE | 486,359 | 300,000 | 300,000 | - | 0.00% |
| 389010 | REIMBURSEMENT FROM SAVANNAH | - | - | 40,000 | 40,000 | 100.00% |
| 389001 | OTHER REIMBURSEMENTS | 3,958 | - | - | - | 0.00% |
| 390270 | TRANS IN FR SSD FUND | 249,311 | 250,000 | 250,000 | - | 0.00% |
| 390360 | TRANSFER IN FROM CIP BOND FUND | - | - | - | - | 0.00% |
| 390370 | TRANSFER IN FROM DSA2005 FUND | - | - | - | - | 0.00% |
| 392100 | SALE OF ASSETS | 326,806 | 60,000 | 10,000 | (50,000) | -83.33% |
| | Total Miscellaneous Revenues | 1,326,764 | 860,000 | 850,000 | (10,000) | -1.16% |
| | | 190,212,210 | 192,006,569 | 203,092,599 | 11,086,030 | 5.77% |

EXPENDITURES - GENERAL FUND

| OBJECT | DESCRIPTION | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED | INCREASE / DECREASE | % CHANGE |
|---------|-------------------------------|------------------|-------------------|-------------------|------------------------|---------------|
| | GENERAL GOVERNMENT | | | | | |
| | LEGISLATIVE | | | | | |
| 1001110 | BOARD OF COMMISSIONERS | 770,671 | 761,673 | 820,145 | 58,472 | 7.68% |
| 1001115 | YOUTH COMMISSION | 50,000 | 50,000 | 50,000 | - | 0.00% |
| 1001130 | CLERK OF COMMISSION | 125,516 | 180,555 | 232,915 | 52,360 | 29.00% |
| | TOTAL LEGISLATIVE | 946,187 | 992,228 | 1,103,060 | 110,832 | 11.17% |
| | EXECUTIVE | | | | | |
| 1001320 | COUNTY MANAGER | 1,213,197 | 1,281,735 | 1,312,836 | 31,101 | 2.43% |
| | TOTAL EXECUTIVE | 1,213,197 | 1,281,735 | 1,312,836 | 31,101 | 2.43% |
| | ELECTIONS | | | | | |
| 1001400 | ELECTIONS | 670,508 | 1,023,341 | 1,073,019 | 49,678 | 4.85% |
| 1001401 | VOTER REGISTRATION | 683,380 | 783,577 | 880,133 | 96,556 | 12.32% |
| | TOTAL ELECTIONS | 1,353,887 | 1,806,918 | 1,953,152 | 146,234 | 8.09% |
| | GENERAL ADMINISTRATION | | | | | |
| - | | | | | | |
| 1001510 | FINANCE | 2,222,540 | 2,335,982 | 2,458,695 | 122,713 | 5.25% |
| 1001511 | AUDIT CONTRACT | 107,120 | 120,000 | 149,450 | 29,450 | 24.54% |
| 1001517 | PURCHASING | 608,000 | 634,042 | 655,699 | 21,657 | 3.42% |



| OBJECT | DESCRIPTION | FY2018 Actual | FY2019 Adopted | FY2020 Adopted | INCREASE / DECREASE | % CHANGE |
|-------------------------------------|-------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| 1001520 | STRATEGIC PLANNING | 170,980 | 244,054 | 488,187 | 244,133 | 100.03% |
| 1001530 | COUNTY ATTORNEY | 1,697,861 | 1,411,837 | 1,511,968 | 100,131 | 7.09% |
| 1001535 | INFO COMMUNICATIONS SYS | 4,319,353 | 4,942,828 | 5,459,106 | 516,278 | 10.44% |
| 1001536 | COMMUNICATIONS | 675,903 | 714,830 | 1,091,210 | 376,380 | 52.65% |
| 1001540 | HUMAN RESOURCES | 1,622,494 | 1,795,252 | 1,900,539 | 105,287 | 5.86% |
| 1001541 | TEMP LABOR POOL | 48,578 | 105,000 | 105,000 | - | 0.00% |
| 1001545 | TAX COMMISSIONER | 5,241,186 | 5,760,494 | 6,304,425 | 543,931 | 9.44% |
| 1001550 | TAX ASSESSOR | 5,353,315 | 5,894,865 | 6,003,133 | 108,268 | 1.84% |
| 1001551 | BOARD OF EQUALIZATION | 150,793 | 229,714 | 260,597 | 30,883 | 13.44% |
| 1001560 | INTERNAL AUDIT | 529,043 | 532,633 | 577,757 | 45,124 | 8.47% |
| 1001565 | FACILITIES MAINTENANCE | 3,431,672 | 4,378,889 | 4,823,420 | 444,531 | 10.15% |
| 1001567 | FLEET OPERATIONS | 873,107 | 1,263,348 | 1,298,753 | 35,405 | 2.80% |
| 1001568 | FUEL MANAGEMENT | (457) | - | - | - | 0.00% |
| 1001569 | UTILITIES | 803,291 | 900,000 | 900,000 | - | 0.00% |
| 1001570 | PUBLIC INFORMATION | 281,081 | 375,545 | 435,256 | 59,711 | 15.90% |
| 1001580 | ADMINISTRATIVE SERVICES | 1,052,306 | 1,182,377 | 1,279,325 | 96,948 | 8.20% |
| TOTAL GENERAL ADMINISTRATION | | 29,188,167 | 32,821,690 | 35,702,520 | 6,514,353 | 8.78% |
| TOTAL GENERAL GOVERNMENT | | 32,701,439 | 36,902,571 | 40,071,568 | 6,802,520 | 8.59% |
| JUDICIAL | | | | | | |
| 1002100 | SUPERIOR COURT | 3,774,895 | 3,584,445 | 3,805,777 | 221,332 | 6.17% |
| 1002110 | COURT EXPENDITURES | 1,062,599 | 1,248,200 | 1,233,830 | (14,370) | -1.15% |
| 1002120 | ALTERNATIVE DISPUTE RES | 28,624 | 79,477 | 5,150 | (74,327) | -93.52% |
| 1002180 | CLERK OF SUPERIOR CT | 3,159,880 | 3,633,654 | 3,959,405 | 325,751 | 8.96% |
| 1002200 | DISTRICT ATTORNEY | 6,944,025 | 7,171,588 | 7,711,978 | 540,390 | 7.54% |
| 1002210 | VICTIM WITNESS | 1,054,398 | 1,109,015 | 1,003,588 | (105,427) | -9.51% |
| 1002300 | STATE COURT | 1,648,729 | 1,736,742 | 1,872,773 | 136,031 | 7.83% |
| 1002310 | STATE COURT CLERK | 1,369,764 | 1,643,656 | 1,694,217 | 50,561 | 3.08% |
| 1002320 | DUI COURT | 235,574 | 263,648 | 258,226 | (5,422) | -2.06% |
| 1002400 | MAGISTRATE COURT | 1,493,494 | 1,611,248 | 1,813,342 | 202,094 | 12.54% |
| 1002450 | PROBATE COURT | 1,015,367 | 1,240,916 | 1,368,099 | 127,183 | 10.25% |
| 1002451 | PROBATE FILING FEES | 86,774 | 175,000 | 187,200 | 12,200 | 6.97% |
| 1002600 | JUVENILE COURT | 6,278,036 | 6,225,402 | 6,874,046 | 648,644 | 10.42% |
| 1002700 | GRAND JURY | 8,852 | 19,200 | 17,200 | (2,000) | -10.42% |
| 1002750 | LAW LIBRARY | 114,190 | 83,681 | 65,411 | (18,270) | -21.83% |
| 1002800 | PUBLIC DEFENDER | 2,721,250 | 2,820,635 | 3,144,519 | 323,884 | 11.48% |
| 1002820 | INDIGENT DEFENSE | 1,647,769 | 1,803,050 | 1,981,893 | 178,843 | 9.92% |
| TOTAL JUDICIAL | | 32,644,220 | 34,449,557 | 36,996,654 | 2,547,097 | 7.39% |
| PUBLIC SAFETY | | | | | | |
| 1003222 | COUNTER NARCOTICS | 4,784,090 | 4,973,895 | 4,938,502 | (35,393) | -0.71% |
| 1003251 | MARINE PATROL | 765,476 | 790,939 | 820,071 | 29,132 | 3.68% |
| 1003290 | HAZARDOUS MATERIALS | 62,682 | 70,000 | 70,000 | - | 0.00% |
| 1003300 | SHERIFF | 10,214,312 | 10,808,553 | 11,328,799 | 520,246 | 4.81% |
| 1003326 | DETENTION CENTER | 47,178,106 | 48,698,426 | 50,936,374 | 2,237,948 | 4.60% |
| 1003600 | EMERGENCY MEDICAL SVC | 652,116 | 664,200 | 714,200 | 50,000 | 7.53% |
| 1003700 | CORONER | 390,096 | 347,051 | 378,595 | 31,544 | 9.09% |
| 1003910 | ANIMAL CONTROL | 1,339,691 | 1,513,950 | 1,617,719 | 103,769 | 6.85% |
| 1003920 | EMERGENCY MANAGEMENT | 1,406,216 | 1,412,395 | 1,481,206 | 68,811 | 4.87% |
| TOTAL PUBLIC SAFETY | | 66,792,787 | 69,279,409 | 72,285,466 | 3,006,057 | 4.34% |
| PUBLIC WORKS | | | | | | |
| 1004100 | PUBLIC WORKS | 655,318 | 911,197 | 1,673,367 | 762,170 | 83.64% |
| 1004230 | BRIDGES | 390,148 | 407,719 | 412,276 | 4,557 | 1.12% |
| TOTAL PUBLIC WORKS | | 1,045,466 | 1,318,916 | 2,085,643 | 766,727 | 58.13% |



| OBJECT | DESCRIPTION | FY2018 Actual | FY2019 Adopted | FY2020 Adopted | INCREASE / DECREASE | % CHANGE |
|--|--------------------------|--------------------|--------------------|--------------------|------------------------|----------------|
| HEALTH & WELFARE | | | | | | |
| 1005110 | HEALTH DEPARTMENT | 1,268,049 | 1,267,544 | 1,267,544 | - | 0.00% |
| 1005120 | MENTAL HEALTH | - | - | 450,000 | 450,000 | 100% |
| 1005115 | SAFETY NET | 157,326 | 174,000 | 24,000 | (150,000) | -86.21% |
| 1005144 | MOSQUITO CONTROL | 3,756,133 | 3,809,314 | 4,212,829 | 403,515 | 10.59% |
| 1005190 | INDIGENT HEALTHCARE | 4,433,803 | 3,561,895 | 2,333,140 | (1,228,755) | -34.50% |
| 1005421 | GREENBRIAR CHILDRENS CTR | 369,600 | 429,600 | 182,106 | (247,494) | -57.61% |
| 1005436 | SUMMER BONANZA | 19,162 | 30,000 | 30,000 | - | 0.00% |
| 1005450 | FRONT PORCH | - | - | 100,250 | 100,250 | 100% |
| 1005455 | WREP | - | - | 110,500 | 110,500 | 100% |
| 1005460 | YOUTH INTERCEPT | - | - | 124,703 | 124,703 | 100% |
| TOTAL HEALTH & WELFARE | | 10,004,073 | 9,272,353 | 8,835,072 | (437,281) | -5.79% |
| CULTURE & RECREATION | | | | | | |
| 1005530 | COMMUNITY CENTERS | 131,771 | 141,038 | 137,017 | (4,021) | -2.85% |
| 1005550 | COOPERATIVE EXTENSION | 197,044 | 244,872 | 249,330 | 4,458 | 1.82% |
| 1005560 | OTHER COMMUNITY SERVICE | 390,270 | 762,500 | 1,096,733 | 334,233 | 43.83% |
| 1006100 | RECREATION | 3,957,459 | 4,511,459 | 4,915,716 | 404,257 | 8.96% |
| 1006124 | AQUATIC CENTER | 1,169,433 | 1,201,473 | 1,291,191 | 89,718 | 7.47% |
| 1006130 | WEIGHTLIFTING CENTER | 230,531 | 261,615 | 258,800 | (2,815) | -1.08% |
| 1006140 | HENDERSON GOLF COURSE | 530,877 | 846,550 | 782,084 | (64,466) | -7.62% |
| 1006171 | BAMBOO FARM | 114,805 | 130,931 | 133,713 | 2,782 | 2.12% |
| 1006172 | MUSEUMS | 16,980 | 100,000 | 100,000 | - | 0.00% |
| 1006180 | TYBEE PIER & PAVILLION | 17,883 | 54,000 | 54,000 | - | 0.00% |
| 1006240 | GEORGIA FORESTRY | 31,674 | 49,100 | 49,100 | - | 0.00% |
| 1006500 | LIBRARIES | 7,321,674 | 7,577,933 | 7,805,271 | 227,338 | 3.00% |
| TOTAL CULTURE & RECREATION | | 14,110,401 | 15,881,471 | 16,872,955 | 991,484 | 6.24% |
| HOUSING & DEVELOPMENT | | | | | | |
| 1005540 | TELERIDE - CAT | 4,936,334 | 4,807,913 | 5,087,738 | 279,825 | 5.82% |
| 1007414 | CORE MPO | 34,872 | 37,104 | 40,650 | 3,546 | 9.56% |
| 1007660 | CHATHAM APPRENTICE PRG | 206,417 | 309,175 | 309,180 | 5 | 0.00% |
| 1007661 | COMMUNITY OUTREACH | 184,369 | 198,126 | 216,717 | 18,591 | 9.38% |
| TOTAL HOUSING & DEVELOPMENT | | 5,361,992 | 5,352,318 | 5,654,285 | 301,967 | 5.64% |
| DEBT SERVICE | | | | | | |
| 1008000 | DEBT SERVICE | 2,300,901 | 2,913,301 | 2,282,415 | (630,886) | -21.66% |
| TOTAL DEBT SERVICE | | 2,300,901 | 2,913,301 | 2,282,415 | (630,886) | -21.66% |
| OTHER FINANCING USES | | | | | | |
| 1009000 | OTHER FINANCING USES | 23,698,450 | 16,636,673 | 17,882,475 | 1,245,802 | 7.49% |
| TOTAL OTHER FINANCING USES | | 23,698,450 | 16,636,673 | 17,882,475 | 1,245,802 | 7.49% |
| TOTAL EXPENDITURES | | 188,659,729 | 192,006,569 | 203,092,599 | 11,086,030 | 5.77% |





THE FOLLOWING PAGES REPRESENT THE
GENERAL FUND M&O DEPARTMENTS



1001110 COUNTY COMMISSIONERS

The Chatham County Board of Commissioners is the elected Governing Authority of Chatham County. They provide representation in matters of public concern for the people of their respective districts at the local level. There are eight Commissioners elected by districts and a ninth member elected from the County at large, who serves as Chairman.

Through broad policy decisions, they give guidance and direction in providing services and long-range goals. All members, including the Chairman, are required to vote on an issue before the Board. The Chairman acts as chief executive officer for the County. A County Manager is selected by the Board for daily administration of the affairs of Chatham County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 11 | 11 | 11 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 11.00 | 11.00 | 11.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|---------------------------------------|
| <ul style="list-style-type: none"> Enhance financial stability through an emphasis on multi-year planning, securing additional revenue sources and developing fiscally sound policies. Raise awareness of County programs and services and their value to the community. Improve operational effectiveness, efficiency and transparency | <p>Economy</p> <p>Quality of Life</p> |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------|--|--|
| Engaging community | Chatham County anchors a thriving, business-friendly community, and residents feel empowered to attain a high quality of life. | Retain and attract residents |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--|---------------|----------------|----------------|
| Commission office expenditure per capita (based on 2016 Census data of 283,379 pop.) | \$3.59 | \$2.68 | \$3.07 |
| Countywide operating Millage rate | 11.543 | 11.543 | 11.543 |
| Special Service District Millage rate | 4.99 | 4.99 | 4.91 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---|-------------------|-------------------|-------------------|
| 1001110 - BOARD OF COMMISSIONERS | | | |
| 511100 REGULAR EMPLOYEES | 362,109 | 348,760 | 363,214 |
| 512100 HEALTH INSURANCE | 81,079 | 79,038 | 93,704 |
| 512200 SOCIAL SECURITY | 25,621 | 28,071 | 25,331 |
| 512400 PENSION CONTRIBUTIONS | 33,239 | 33,929 | 63,547 |
| 512900 OPEB CONTRIBUTIONS | 19,000 | 20,000 | 21,000 |
| PERSONNEL SERVICES | \$ 521,049 | \$ 509,798 | \$ 566,796 |
| 521100 OFFICIAL/ADMIN SERVICES | 79,963 | - | - |
| 522200 REPAIRS & MAINTENANCE | 21 | 535 | 250 |
| 522210 FLEET - PARTS | - | 150 | 150 |
| 522220 FLEET - LABOR | - | 200 | 200 |
| 522310 BUILDING & LAND RENTAL | 564 | 1,530 | 1,000 |
| 523200 TELEPHONE SERVICE | 9,366 | 6,500 | 6,500 |
| 523210 POSTAGE | 647 | 1,600 | 1,500 |
| 523300 ADVERTISING | 19,187 | 31,000 | 5,000 |
| 523400 PRINTING AND BINDING EXP | - | 2,000 | 1,000 |
| 523500 TRAVEL EXPENSES | 25,045 | 35,500 | 36,000 |
| 523600 DUES AND FEES | 30,081 | 31,000 | 31,000 |
| 523700 EDUCATION AND TRAINING | 10,884 | 15,000 | 20,000 |
| 523900 OTHER PURCHASED SERVICES | 33,280 | 60,000 | 84,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 209,039 | \$ 185,015 | \$ 186,600 |
| 531100 GENERAL SUPPLIES | 3,651 | 8,615 | 9,000 |
| 531270 GASOLINE/DIESEL | - | 200 | 200 |
| 531310 CATERED MEALS | 34,583 | 50,000 | 50,000 |
| 531400 BOOKS & PERIODICALS | - | 300 | 150 |
| 531700 OTHER SUPPLIES | 2,348 | 1,100 | 1,100 |
| SUPPLIES/OTHER EXPENDITURES | \$ 40,583 | \$ 60,215 | \$ 60,450 |
| 542500 OTHER EQUIPMENT | - | 4,000 | 2,000 |
| CAPITAL OUTLAY | \$ - | \$ 4,000 | \$ 2,000 |
| 551110 INTERNAL SVC-COMPUTER REP | - | 1,745 | 3,399 |
| 551115 INTERNAL SVC - SAFETY | - | 900 | 900 |
| 573000 PMTS TO OTHERS | - | - | 50,000 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 2,645 | \$ 54,299 |
| TOTAL BOARD OF COMMISSIONERS | \$770,671 | \$761,673 | \$870,145 |



1001130 CLERK OF COMMISSION

The County Clerk is the staff assistant and executive secretary for the Chatham County Board of Commissioners. Responsibilities include: handling administrative research for Commissioners, preparing and processing correspondence and reports, attending meetings of the Board of Commissioners, preparing minutes of the meetings of the Board of Commissioners, maintaining the official records of Chatham County, and administering the oath of office to all new Police Officers for the unincorporated areas of the County.

The Clerk of Commission also maintains a record of those persons appointed by the Chatham County Board of Commissioners to serve on committees and authorities, corresponds with such appointees, and handles requests by the public for documents in compliance with the "Open Records Act" of Georgia. The Clerk also researches County records upon request for the various departments of the County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 2 | 2 | 2 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 2.00 | 2.00 | 2.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none">The Clerk of Commission supports the County's goal of transparency by preserving and providing public access to Commission-approved documents, promoting County-wide compliance with records retention laws and facilitating the legislative processThe Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies. | None |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|------------------------------|---------------|----------------|----------------|
| Commission meetings recorded | 23 | 23 | 23 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001130 - CLERK OF COMMISSION | | | |
| 511100 REGULAR EMPLOYEES | 74,329 | 103,384 | 109,175 |
| 511300 OVERTIME | 123 | - | - |
| 512100 HEALTH INSURANCE | 14,994 | 25,535 | 25,240 |
| 512200 SOCIAL SECURITY | 5,128 | 7,077 | 7,581 |
| 512400 PENSION CONTRIBUTIONS | 16,032 | 18,124 | 20,549 |
| 512900 OPEB CONTRIBUTIONS | 7,200 | 8,000 | 8,400 |
| PERSONNEL SERVICES | \$ 117,805 | \$ 162,120 | \$ 170,945 |
| 522200 REPAIRS & MAINTENANCE | 1,599 | 2,500 | 3,000 |
| 522320 EQUIPMENT RENTALS | - | - | 2,500 |
| 523200 TELEPHONE SERVICE | - | 600 | 600 |
| 523210 POSTAGE | - | 250 | 250 |
| 523500 TRAVEL EXPENSES | 2,197 | 3,460 | 7,500 |
| 523600 DUES AND FEES | 285 | 300 | 680 |
| 523700 EDUCATION AND TRAINING | 485 | 875 | 4,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 4,565 | \$ 7,985 | \$ 18,530 |
| 531100 GENERAL SUPPLIES | 1,816 | 5,000 | 6,500 |
| 531400 BOOKS & PERIODICALS | 1,330 | 5,000 | 35,130 |
| SUPPLIES/OTHER EXPENDITURES | \$ 3,146 | \$ 10,000 | \$ 41,630 |
| 551110 INTERNAL SVC-COMPUTER REP | - | - | 1,360 |
| 551115 INTERNAL SVC - SAFETY | - | 450 | 450 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 450 | \$ 1,810 |
| TOTAL CLERK OF COMMISSION | \$125,516 | \$180,555 | \$232,915 |



1001320 COUNTY MANAGER

The County Manager is nominated by the Chairman of the Board of Commissioners and selected by a majority vote of the entire Board. The County Manager is responsible to the Board of Commissioners for the proper and efficient administration of the affairs of Chatham County government.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 7 | 6 | 6 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 7.00 | 6.00 | 6.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none"> Provide the Board with the best information possible regarding issues brought before them. Implement the Board of Commissioner's initiatives, goals, and directives. Balance the FY 2018 Budget while maintaining services to citizens and minimizing revenue demands on taxpayers of Chatham County. Increase efficiency and effectiveness of all County services, referencing benchmark and comparable data from the public and private sectors. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------|--|--|
| Engaging community | The county manager serves as the chief administrative officer, and head of the administrative branch of county government. Preparing an annual operating and capital budget, and for keeping the board informed of the county's financial condition and future needs | Transparency and Quality of Life |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---|---------------|----------------|----------------|
| Credit rating on debt obligations: | | | |
| <i>Moody's</i> | Aa2 | Aa2 | Aa+ |
| <i>Standard & Poor's</i> | AA | AA | AA |
| Unrestricted fund balance as a % of subsequent year's budget (General Fund) | 23.6% | 23.6% | 23.6% |
| Citizen's correspondence | 900 | 900 | 900 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001320 - COUNTY MANAGER | | | |
| 511100 REGULAR EMPLOYEES | 798,690 | 823,266 | 795,684 |
| 511200 TEMPORARY EMPLOYEES | 2,115 | 2,000 | 20,000 |
| 511300 OVERTIME | 6,959 | 1,000 | - |
| 512100 HEALTH INSURANCE | 98,185 | 105,875 | 128,608 |
| 512200 SOCIAL SECURITY | 47,127 | 44,123 | 45,132 |
| 512400 PENSION CONTRIBUTIONS | 130,725 | 137,501 | 147,755 |
| 512900 OPEB CONTRIBUTIONS | 22,800 | 24,000 | 25,200 |
| PERSONNEL SERVICES | \$ 1,106,602 | \$ 1,137,765 | \$ 1,162,379 |
| 521200 PROFESSIONAL SERVICES | 2,393 | 6,000 | 6,000 |
| 522200 REPAIRS & MAINTENANCE | - | 2,000 | 5,000 |
| 522210 FLEET - PARTS | 84 | 200 | 100 |
| 522220 FLEET - LABOR | 62 | 400 | 215 |
| 522310 BUILDING & LAND RENTAL | 3,468 | 2,880 | 3,840 |
| 523200 TELEPHONE SERVICE | 7,081 | 7,000 | 7,000 |
| 523210 POSTAGE | 157 | 1,000 | 800 |
| 523400 PRINTING AND BINDING EXP | 1 | 2,500 | 4,000 |
| 523500 TRAVEL EXPENSES | 18,444 | 24,000 | 24,000 |
| 523600 DUES AND FEES | 7,410 | 7,000 | 6,000 |
| 523700 EDUCATION AND TRAINING | 3,214 | 6,000 | 6,000 |
| 523900 OTHER PURCHASED SERVICES | 5,528 | 30,000 | 40,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 47,842 | \$ 88,980 | \$ 102,955 |
| 531100 GENERAL SUPPLIES | 14,861 | 15,000 | 12,000 |
| 531270 GASOLINE/DIESEL | 651 | 600 | 600 |
| 531310 CATERED MEALS | 5,744 | 3,000 | 3,000 |
| 531400 BOOKS & PERIODICALS | 1,285 | 1,000 | 1,000 |
| 531710 UNIFORMS | - | 2,000 | 2,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 22,541 | \$ 21,600 | \$ 18,600 |
| 541300 BLDGS/ BLDG IMPROVEMENTS | 6,994 | 15,000 | 10,000 |
| 542400 COMPUTERS | 4,033 | 9,000 | 7,000 |
| 542500 OTHER EQUIPMENT | 3,379 | 4,000 | 4,000 |
| CAPITAL OUTLAY | \$ 14,407 | \$ 28,000 | \$ 21,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 5,420 | 2,690 | 5,202 |
| 551115 INTERNAL SVC - SAFETY | - | 2,700 | 2,700 |
| 573000 PMTS TO OTHERS | 16,386 | - | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 21,806 | \$ 5,390 | \$ 7,902 |
| TOTAL COUNTY MANAGER | \$1,213,197 | \$1,281,735 | \$1,312,836 |



1001510 FINANCE

Under administration of the Director of Finance, the Department serves to consolidate fiscal operations, coordinating Budget, Financial Accounting, Treasury Management, Payroll Administration, Revenue Management, Debt Management, and Financial Reporting.

| Total | FY2017 Actual | FY2018 Adopted | FY2019 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 22.8 | 21 | 20 |
| Part Time Positions | 2 | 2.7 | 3.7 |
| Total | 24.8 | 23.7 | 23.7 |

Department Goals

| Description | Strategic Plan Factor |
|--|----------------------------|
| <ul style="list-style-type: none"> Enhance the County's budget process to be more informative, transparent, and user friendly. Implement time and attendance software To be recognized nationally by the Government Finance Officers Association (GFOA) by receiving the Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Award. | Transparency in Government |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|--|--|
| Quality of Life | To provide oversight, direction and supervision for the financial management of the county; To create and monitor the county budget to safeguard and distribute assets as prioritized by the board of commissioners; To prepare accurate and complete financial statements for use of the elected officials, management and the public | Government efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|------------------------------------|---------------|----------------|----------------|
| # of Accounts Payable Checks | 22,544 | 20,000 | 18,000 |
| Interest Earned other than pension | \$1.9 M | \$2.2 M | \$1.1 M |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001510 - FINANCE | | | |
| 511100 REGULAR EMPLOYEES | 1,415,936 | 1,420,122 | 1,524,419 |
| 511200 TEMPORARY EMPLOYEES | - | 14,000 | 14,000 |
| 511300 OVERTIME | 6,624 | 15,000 | 7,500 |
| 512100 HEALTH INSURANCE | 241,672 | 243,889 | 287,188 |
| 512200 SOCIAL SECURITY | 97,604 | 97,381 | 104,266 |
| 512400 PENSION CONTRIBUTIONS | 223,894 | 247,842 | 261,650 |
| 512900 OPEB CONTRIBUTIONS | 71,597 | 82,668 | 79,800 |
| PERSONNEL SERVICES | \$ 2,057,327 | \$ 2,120,902 | \$ 2,278,823 |
| 521100 OFFICIAL/ADMIN SERVICES | 16,613 | 10,000 | - |
| 521200 PROFESSIONAL SERVICES | 20,503 | 16,000 | 31,200 |
| 522200 REPAIRS & MAINTENANCE | 1,940 | 5,000 | 6,000 |
| 522310 BUILDING & LAND RENTAL | 980 | 1,080 | 1,080 |
| 522320 EQUIPMENT RENTALS | - | 7,050 | 5,000 |
| 523200 TELEPHONE SERVICE | 1,654 | 1,500 | 1,650 |
| 523210 POSTAGE | 14,101 | 17,500 | 17,500 |
| 523300 ADVERTISING | 5,994 | 10,000 | 7,000 |
| 523400 PRINTING AND BINDING EXP | 2,908 | 7,000 | 5,750 |
| 523500 TRAVEL EXPENSES | 7,437 | 23,000 | 20,000 |
| 523600 DUES AND FEES | 3,981 | 4,500 | 4,000 |
| 523700 EDUCATION AND TRAINING | 4,877 | 10,000 | 10,000 |
| 523900 OTHER PURCHASED SERVICES | 994 | - | 1,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 81,982 | \$ 112,630 | \$ 110,180 |
| 531100 GENERAL SUPPLIES | 36,793 | 35,000 | 36,000 |
| 531310 CATERED MEALS | 1,615 | 2,500 | 2,500 |
| 531400 BOOKS & PERIODICALS | - | 2,000 | 2,000 |
| 531600 OTHER SMALL EQUIPMENT | 3,153 | 1,000 | 2,500 |
| 531700 OTHER SUPPLIES | 4,754 | 30,000 | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 46,314 | \$ 70,500 | \$ 43,000 |
| 542300 FURNITURE & FIXTURES | 24,930 | 10,000 | 5,000 |
| 542400 COMPUTERS | 122 | - | - |
| 542500 OTHER EQUIPMENT | 1,236 | 1,500 | 1,500 |
| CAPITAL OUTLAY | \$ 26,288 | \$ 11,500 | \$ 6,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 10,630 | 10,100 | 18,769 |
| 551115 INTERNAL SVC - SAFETY | - | 10,350 | 10,350 |
| INTERFUND/DEPARTMENT SERVICES | \$ 10,630 | \$ 20,450 | \$ 29,119 |
| TOTAL FINANCE | \$2,222,540 | \$2,335,982 | \$2,467,622 |



1001517 PURCHASING

The Purchasing Office is responsible for: the procurement of goods and services at the highest practical quality and the lowest practical costs; the issuance and administration of all county contracts; and the disposal of surplus assets, as approved by the Board of Commissioners.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 7 | 7 | 7 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 7.00 | 7.00 | 7.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|---|
| <ul style="list-style-type: none"> Maintain a procurement system with integrity while providing opportunity for all businesses desiring to do business with the County Provide training courses on Procurement and Contracting for County departments Establish policies and procedures to improve disposition of surplus, maximize revenue achieved and encourage recycling Provide opportunities for staff training and development | Quality of Life Economy Education |

Department Objectives And Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|---|--|
| Economy | Establish procurements, contracts and surplus sales which maximize the expenditure and return on investment of governmental funds | Government efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-------------------------------|---------------|----------------|----------------|
| Bids, quotes and RFP's | 150 | 138 | 138 |
| Number of annual contracts | 158 | 150 | 150 |
| Number of purchase orders | 9829 | 9800 | 9800 |
| Revenue from surplus auctions | \$411,250 | \$100,000 | \$200,000 |
| Training of County staff | 20 | 20 | 40 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001517 - PURCHASING | | | |
| 511100 REGULAR EMPLOYEES | 374,666 | 382,482 | 389,627 |
| 511300 OVERTIME | 1,457 | - | - |
| 512100 HEALTH INSURANCE | 83,091 | 88,526 | 92,473 |
| 512200 SOCIAL SECURITY | 26,423 | 29,261 | 27,273 |
| 512400 PENSION CONTRIBUTIONS | 67,268 | 69,233 | 73,340 |
| 512900 OPEB CONTRIBUTIONS | 26,600 | 28,000 | 29,400 |
| PERSONNEL SERVICES | \$ 579,505 | \$ 597,502 | \$ 612,113 |
| 522210 FLEET - PARTS | 64 | 250 | 150 |
| 522220 FLEET - LABOR | 124 | 350 | 350 |
| 522230 FLEET - OUTSOURCED SERVICE | - | 400 | 233 |
| 522320 EQUIPMENT RENTALS | 3,468 | 3,600 | 3,600 |
| 523200 TELEPHONE SERVICE | 1,113 | 1,200 | 2,400 |
| 523210 POSTAGE | 477 | 500 | 500 |
| 523300 ADVERTISING | 2,935 | 3,000 | 3,000 |
| 523500 TRAVEL EXPENSES | 3,424 | 6,120 | 7,800 |
| 523600 DUES AND FEES | 460 | 1,295 | 2,250 |
| 523700 EDUCATION AND TRAINING | 3,410 | 4,535 | 4,735 |
| PURCHASED/CONTRACTED SERVICES | \$ 15,474 | \$ 21,250 | \$ 25,018 |
| 531100 GENERAL SUPPLIES | 9,114 | 8,000 | 8,300 |
| 531270 GASOLINE/DIESEL | 358 | 1,000 | 1,000 |
| 531700 OTHER SUPPLIES | 1,649 | - | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 11,121 | \$ 9,000 | \$ 9,300 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,900 | 3,140 | 6,118 |
| 551115 INTERNAL SVC - SAFETY | - | 3,150 | 3,150 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,900 | \$ 6,290 | \$ 9,268 |
| TOTAL PURCHASING | \$608,000 | \$634,042 | \$655,699 |



1001520 STRATEGIC PLANNING

The Strategic Planning Department serves as a resource to county management by working with and across all departments to create plans with deliverable, measurable objectives, while maintaining an environment to drive progress in which the county's expressed priorities and desired goals have the highest likelihood of being met. The Strategic Planning Department operates at the request of leadership, providing services and support designed to help plan and implement change, with the intent to improve not only the quality of the county's internal workforce but also to enhance community well-being for all Chatham County residents.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 0 | 1 | 3 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 0.00 | 1.00 | 3.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|--|
| <ul style="list-style-type: none"> Increase awareness of community need and link County employees to opportunities for positive impact. (Economy, Education, Health & Quality of Life) Maintain relationships with critical local and regional partners. (Quality of Life) Manage and implement County projects | Economy, Education, Health & Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--|---|--|
| Improve Access to Exercise Opportunities | Encourage healthy, active lifestyles by working to align the Community Blueprint with Master Recreational Plan. | Quality of Life |
| Reduce Recidivism Rate for Juveniles and Adult Offenders | Encourage professional development, mentorship, and apprenticeship opportunities for Chatham County. Build formal networks to reduce number of mentally ill individuals in the Chatham County Detention Center by enhancing intake process and increasing resources and supports. | Economy, Education, and Health |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---|---------------|----------------|----------------|
| Coordinate <u>two community-wide events</u> that align with Chatham Community Blueprint. | N/A | N/A | N/A |
| Leverage resources and diversify funds by <u>assisting with at least 3 major grants</u> to support program enhancement and implementation of projects that directly impact the Chatham Community Blueprint. | N/A | N/A | N/A |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001520 - STRATEGIC PLANNING | | | |
| 511100 REGULAR EMPLOYEES | 30,885 | 73,000 | 216,853 |
| 512100 HEALTH INSURANCE | 8,922 | 12,000 | 48,795 |
| 512200 SOCIAL SECURITY | 2,119 | 5,585 | 15,803 |
| 512400 PENSION CONTRIBUTIONS | 14,584 | 13,819 | 41,078 |
| 512900 OPEB CONTRIBUTIONS | 3,600 | 4,000 | 12,600 |
| PERSONNEL SERVICES | \$ 60,110 | \$ 108,404 | \$ 335,129 |
| 521100 OFFICIAL/ADMIN SERVICES | 54,083 | 75,000 | 75,000 |
| 521200 PROFESSIONAL SERVICES | 18,101 | - | 5,000 |
| 523200 TELEPHONE SERVICE | - | 1,200 | 1,200 |
| 523210 POSTAGE | - | 250 | - |
| 523500 TRAVEL EXPENSES | 356 | 2,500 | 9,128 |
| 523600 DUES AND FEES | 17,000 | 15,000 | 16,250 |
| 523700 EDUCATION AND TRAINING | 60 | 2,500 | 2,100 |
| 523900 OTHER PURCHASED SERVICES | 10,560 | 31,250 | 31,250 |
| PURCHASED/CONTRACTED SERVICES | \$ 100,161 | \$ 127,700 | \$ 139,928 |
| 531100 GENERAL SUPPLIES | 2,900 | 4,000 | 6,500 |
| 531310 CATERED MEALS | 416 | - | 1,500 |
| 531700 OTHER SUPPLIES | 4,626 | 3,500 | 4,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 7,942 | \$ 7,500 | \$ 12,000 |
| 542400 COMPUTERS | 2,767 | - | - |
| CAPITAL OUTLAY | \$ 2,767 | \$ - | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | - | - | 680 |
| 551115 INTERNAL SVC - SAFETY | - | 450 | 450 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 450 | \$ 1,130 |
| TOTAL STRATEGIC PLANNING | \$170,980 | \$244,054 | \$488,187 |



1001530 COUNTY ATTORNEY

Advises the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature. Attends the Board of Commissioners' meetings for the purpose of providing counsel and obtaining information on immediate and contemplated Commission action. The County Attorney also represents county departments in litigation and handles all suits against the County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 4 | 4 | 4 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 4.00 | 4.00 | 4.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|--------------------------|
| <ul style="list-style-type: none"> To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature To attend the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtain first-hand information on immediate and contemplated Commission action To provides advice and service to County officials, departments and advisory groups To represents all departments in litigation and handle all suits against the County | Economy, Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------------|---|--|
| Economy, Quality of Life | Provide legal advice to County Officials, Departments and Advisory Groups. Represent all departments in litigation. | Government efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---------------------------------|---------------|----------------|----------------|
| Legal opinions rendered | 390 | 400 | 425 |
| Court appearances | 200 | 215 | 250 |
| Staff meetings attended | 370 | 370 | 300 |
| Commission meetings attended | 52 | 27 | 27 |
| Lawsuits handled | 450 | 475 | 500 |
| Resolutions prepared | 20 | 20 | 20 |
| Ordinances prepared / amended | 35 | 35 | 100 |
| Contracts / agreements prepared | 100 | 150 | 175 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001530 - COUNTY ATTORNEY | | | |
| 511100 REGULAR EMPLOYEES | 502,566 | 600,501 | 611,330 |
| 511200 TEMPORARY EMPLOYEES | 698 | - | - |
| 511300 OVERTIME | 4,695 | - | - |
| 512100 HEALTH INSURANCE | 74,541 | 87,872 | 87,975 |
| 512200 SOCIAL SECURITY | 29,154 | 35,706 | 36,918 |
| 512400 PENSION CONTRIBUTIONS | 107,874 | 110,018 | 114,882 |
| 512900 OPEB CONTRIBUTIONS | 15,200 | 20,000 | 16,800 |
| PERSONNEL SERVICES | \$ 734,727 | \$ 854,097 | \$ 867,905 |
| 521100 OFFICIAL/ADMIN SERVICES | 602,124 | 367,900 | 442,900 |
| 521200 PROFESSIONAL SERVICES | 109,960 | 50,000 | 50,000 |
| 521310 COURT REPORTER SERVICE | 32,182 | 25,000 | 35,000 |
| 522200 REPAIRS & MAINTENANCE | 3,114 | 3,000 | 3,000 |
| 522310 BUILDING & LAND RENTAL | 644 | 590 | 590 |
| 523200 TELEPHONE SERVICE | 1,692 | 1,200 | 1,200 |
| 523210 POSTAGE | 838 | 1,100 | 1,100 |
| 523300 ADVERTISING | 545 | 1,000 | 1,000 |
| 523500 TRAVEL EXPENSES | 6,435 | 3,500 | 3,500 |
| 523600 DUES AND FEES | 917 | 600 | 600 |
| 523700 EDUCATION AND TRAINING | 994 | 1,500 | 1,500 |
| 523900 OTHER PURCHASED SERVICES | 159,862 | 65,000 | 65,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 919,308 | \$ 520,390 | \$ 605,390 |
| 531100 GENERAL SUPPLIES | 8,906 | 8,000 | 8,000 |
| 531310 CATERED MEALS | - | 1,000 | 1,000 |
| 531400 BOOKS & PERIODICALS | 33,239 | 25,000 | 25,000 |
| 531700 OTHER SUPPLIES | 129 | - | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 42,275 | \$ 34,000 | \$ 34,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,551 | 1,550 | 2,873 |
| 551115 INTERNAL SVC - SAFETY | - | 1,800 | 1,800 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,551 | \$ 3,350 | \$ 4,673 |
| TOTAL COUNTY ATTORNEY | \$1,697,861 | \$1,411,837 | \$1,511,968 |



1001535 INFORMATION & COMMUNICATION SERVICES

Information & Communication Services' vision is to strive for excellence in design, implementation, maintenance, and service of automated systems and hardware through honesty, integrity and respect for the individual and concern for those we serve.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 28 | 32 | 33 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 28.00 | 32.00 | 33.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|--|
| <ul style="list-style-type: none">• Maintain existing infrastructure related systems and processes with 99.98% uptime (99.999% for phones)• Expansion and further development of E-Gov (Online payments, mobile friendly websites, more citizen services through technology).• Build out the mobile computing infrastructure for County Wide coverage and mobile computing to better support fieldwork and real-time data capture.• Establish a standardized enterprise wide collaboration toolset for end users to share data and create digital forms based processes. | Quality of Life, Government Efficiency |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------------------|---|--|
| Economy, Quality of Life | By expanding our eGovernment capabilities, our citizens have more ability to handle government engagement from personal home computers, mobile devices, or public kiosks. | Government efficiency |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|--------------------------|---------------------------|---------------------------|
| 1001535 - INFO COMMUNICATIONS SYS | | | |
| 511100 REGULAR EMPLOYEES | 1,803,522 | 2,021,797 | 2,106,433 |
| 511200 TEMPORARY EMPLOYEES | - | - | 150,000 |
| 511300 OVERTIME | 37,914 | 20,000 | 30,000 |
| 512100 HEALTH INSURANCE | 428,357 | 462,761 | 569,108 |
| 512200 SOCIAL SECURITY | 126,535 | 137,238 | 144,925 |
| 512400 PENSION CONTRIBUTIONS | 338,868 | 358,349 | 384,534 |
| 512900 OPEB CONTRIBUTIONS | 121,600 | 132,000 | 142,800 |
| PERSONNEL SERVICES | \$ 2,856,796 | \$ 3,132,145 | \$ 3,527,800 |
| 521100 OFFICIAL/ADMIN SERVICES | 24,572 | 27,000 | 40,000 |
| 522200 REPAIRS & MAINTENANCE | 1,316,149 | 1,526,623 | 1,722,810 |
| 522210 FLEET - PARTS | 655 | 500 | 339 |
| 522220 FLEET - LABOR | 681 | 1,000 | 1,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 1,251 | 700 | 686 |
| 522310 BUILDING & LAND RENTAL | 2,278 | 2,260 | 2,280 |
| 523200 TELEPHONE SERVICE | 106 | - | - |
| 523210 POSTAGE | 230 | 400 | 400 |
| 523500 TRAVEL EXPENSES | 5,473 | 5,000 | 3,500 |
| 523600 DUES AND FEES | 79 | 1,000 | 1,500 |
| 523700 EDUCATION AND TRAINING | 8,949 | 10,000 | 31,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 1,360,424 | \$ 1,574,483 | \$ 1,803,515 |
| 531100 GENERAL SUPPLIES | 15,761 | 20,000 | 22,000 |
| 531270 GASOLINE/DIESEL | 2,820 | 2,080 | 2,800 |
| 531310 CATERED MEALS | 844 | 1,380 | 1,600 |
| 531400 BOOKS & PERIODICALS | 2,243 | 1,330 | 1,350 |
| 531700 OTHER SUPPLIES | 15,282 | - | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 36,950 | \$ 24,790 | \$ 27,750 |
| 542300 FURNITURE & FIXTURES | 1,160 | - | - |
| 542400 COMPUTERS | 47,959 | 19,000 | - |
| 542500 OTHER EQUIPMENT | 16,063 | 166,000 | 150,000 |
| CAPITAL OUTLAY | \$ 65,183 | \$ 185,000 | \$ 150,000 |
| 551110 INTERNAL SVC-COMPUTER REP | - | 12,010 | 24,237 |
| 551115 INTERNAL SVC - SAFETY | - | 14,400 | 14,850 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 26,410 | \$ 39,087 |
| TOTAL INFO COMMUNICATIONS SYS | \$4,319,353 | \$4,942,828 | \$5,548,152 |



1001540 HUMAN RESOURCES

To effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employees benefits programs; coordinating and providing employee training; managing employee relations and performance. Classification and Compliance: To ensure continuing equity in the classification of jobs on the Pay Plan and in the assignment of fair and just salaries to positions within Chatham County. Employee Benefits: To effectively plan, coordinate and administer employee benefits and Wellness Programs and services that promote health and well-being of employees, provide employees with benefits choices that suit their lifestyles and judiciously manage the financial resources of the County as they relate to Health. Talent Management: To recruit, select, and retrain a qualified and engaged workforce to meet the staffing requirements of the County, and to provide workforce development and performance management services to County departments.

| Total | FY2018 Actual | FY2019 Adopted | FY20 Adopted |
|-----------------------|---------------|----------------|--------------|
| Full Time Equivalents | 14 | 15 | 15 |
| Part Time Positions | 0 | 0 | 1 |
| Total | 14.00 | 15.00 | 16.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|--|
| <ul style="list-style-type: none"> Continue to update the County's classification and compensation plan to ensure internal equity, external competitiveness, and workplace fairness and consistency Develop competencies and expertise of Chatham County team members through training and career development. Increase team member engagement in health and wellness activities Develop and implement a standard Internship Program for Chatham County | Quality of Life, Education, Health, Education, Economy |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|---|--|
| Employment | Effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employee benefits programs; coordinating and providing employee training. | Government Efficiency |

Performance Measures

| Measure | FY2019 Adopted | FY2019 Actual | FY2020 Adopted |
|-----------------------|----------------|---------------|----------------|
| Applications Received | 5,265 | 1,948 | 2,045 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001540 - HUMAN RESOURCES | | | |
| 511100 REGULAR EMPLOYEES | 894,581 | 966,935 | 1,018,785 |
| 511200 TEMPORARY EMPLOYEES | 4,229 | 15,250 | 18,000 |
| 511300 OVERTIME | 9,432 | - | - |
| 512100 HEALTH INSURANCE | 162,347 | 176,158 | 161,385 |
| 512200 SOCIAL SECURITY | 64,008 | 76,304 | 72,477 |
| 512400 PENSION CONTRIBUTIONS | 159,046 | 181,494 | 191,130 |
| 512900 OPEB CONTRIBUTIONS | 53,200 | 60,000 | 63,000 |
| PERSONNEL SERVICES | \$ 1,346,842 | \$ 1,476,141 | \$ 1,524,777 |
| 521100 OFFICIAL/ADMIN SERVICES | 825 | 2,400 | 2,400 |
| 521200 PROFESSIONAL SERVICES | 28,920 | 39,520 | 43,200 |
| 522200 REPAIRS & MAINTENANCE | 560 | 3,000 | 3,000 |
| 522210 FLEET - PARTS | 97 | 170 | 150 |
| 522220 FLEET - LABOR | 168 | 500 | 420 |
| 522230 FLEET - OUTSOURCED SERVICE | 240 | - | 240 |
| 522310 BUILDING & LAND RENTAL | 3,920 | 5,100 | 5,100 |
| 522320 EQUIPMENT RENTALS | 6,710 | 7,740 | 7,000 |
| 523200 TELEPHONE SERVICE | 5,075 | 4,200 | 5,385 |
| 523210 POSTAGE | 3,639 | 6,500 | 6,500 |
| 523300 ADVERTISING | 5,000 | 8,000 | 7,050 |
| 523400 PRINTING AND BINDING EXP | 3,153 | 5,000 | 12,000 |
| 523500 TRAVEL EXPENSES | 31,463 | 26,300 | 30,900 |
| 523600 DUES AND FEES | 3,634 | 4,485 | 4,827 |
| 523700 EDUCATION AND TRAINING | 20,424 | 15,704 | 18,643 |
| 523710 PROFESSIONAL DEVELOPMENT | 62,864 | 96,885 | 99,465 |
| PURCHASED/CONTRACTED SERVICES | \$ 176,691 | \$ 225,504 | \$ 246,280 |
| 531100 GENERAL SUPPLIES | 23,616 | 15,000 | 15,000 |
| 531270 GASOLINE/DIESEL | 147 | 200 | 200 |
| 531300 FOOD | 1,070 | 1,500 | 1,860 |
| 531400 BOOKS & PERIODICALS | 203 | 1,700 | 245 |
| 531700 OTHER SUPPLIES | 18,348 | 5,995 | 8,340 |
| 531702 EMPLOYEE RECOGNITION | 41,029 | 52,532 | 55,750 |
| 531710 UNIFORMS | 642 | 1,000 | 1,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 85,054 | \$ 77,927 | \$ 82,395 |
| 542300 FURNITURE & FIXTURES | 4,204 | - | - |
| 542400 COMPUTERS | 1,432 | - | - |
| CAPITAL OUTLAY | \$ 5,636 | \$ - | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | 8,271 | 8,480 | 15,351 |
| 551115 INTERNAL SVC - SAFETY | - | 7,200 | 7,200 |
| 573000 PMTS TO OTHERS | - | - | 24,536 |
| INTERFUND/DEPARTMENT SERVICES | \$ 8,271 | \$ 15,680 | \$ 47,087 |
| TOTAL HUMAN RESOURCES | \$1,622,494 | \$1,795,252 | \$1,900,539 |



1001560 INTERNAL AUDIT

To assist Chatham County leadership in providing the highest quality services to the citizens by promoting effective internal controls at a reasonable cost. Internal Audit will examine, evaluate, and report on the adequacy and reliability of existing controls to ensure that;

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 4 | 4 | 4 |
| Part Time Positions | 0 | 0 | 1 |
| Total | 4.00 | 4.00 | 5.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|--|
| <ul style="list-style-type: none">Accomplish a minimum of 80% of the Annual Audit Plan.Conduct a follow-up program of previously issued audit findings, including both internal and external recommendations.Obtain a minimum of 25 hours per auditor of continuing education related to specific job duties and responsibilities per each year. | Economy, Quality of Life Education |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------------------|---|--|
| Economy, Quality of Life | To provide assurance and consulting activities to evaluate and improve the effectiveness of risk management, control, and governance processes. | Government efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--------------------------|---------------|----------------|----------------|
| Audit Projects Completed | 14 | 25 | 18 |
| Training Hours Completed | 800 | 669 | 700 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001560 - INTERNAL AUDIT | | | |
| 511100 REGULAR EMPLOYEES | 338,965 | 339,901 | 348,878 |
| 511200 TEMPORARY EMPLOYEES | - | - | 21,135 |
| 511300 OVERTIME | 5,002 | - | - |
| 512100 HEALTH INSURANCE | 49,753 | 49,746 | 60,041 |
| 512200 SOCIAL SECURITY | 24,266 | 23,960 | 26,060 |
| 512400 PENSION CONTRIBUTIONS | 59,710 | 61,026 | 65,067 |
| 512900 OPEB CONTRIBUTIONS | 15,200 | 16,000 | 16,800 |
| PERSONNEL SERVICES | \$ 492,896 | \$ 490,633 | \$ 537,981 |
| 521200 PROFESSIONAL SERVICES | 1,279 | 1,300 | 1,300 |
| 522310 BUILDING & LAND RENTAL | 900 | 1,020 | 1,020 |
| 522320 EQUIPMENT RENTALS | 1,545 | 1,500 | 1,500 |
| 523500 TRAVEL EXPENSES | 13,919 | 15,000 | 15,000 |
| 523600 DUES AND FEES | 2,885 | 3,050 | 2,500 |
| 523700 EDUCATION AND TRAINING | 7,556 | 10,000 | 8,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 28,084 | \$ 31,870 | \$ 29,320 |
| 531100 GENERAL SUPPLIES | 6,085 | 4,950 | 4,050 |
| 531400 BOOKS & PERIODICALS | 560 | 1,000 | 1,000 |
| 531700 OTHER SUPPLIES | 18 | - | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 6,663 | \$ 5,950 | \$ 5,050 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,400 | 2,380 | 3,606 |
| 551115 INTERNAL SVC - SAFETY | - | 1,800 | 1,800 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,400 | \$ 4,180 | \$ 5,406 |
| TOTAL INTERNAL AUDIT | \$529,043 | \$532,633 | \$577,757 |



1001565 FACILITIES MAINTENANCE

This division provides preventive maintenance, inspection and repairs to the Judicial and Administrative/Legislative Courthouses, Courthouse Annex, Parking Garage, Old Jail, Administrative Annex, Juvenile Court building, Police Station, Animal Shelter, Tag Office, Fleet Operations, Counter Narcotics Team, Weight Lifting Center, Parks and Recreation buildings, Public Works buildings, Mosquito Control, Ralph Mark Gilbert Civil Rights Museum, Pete Liakakis Bldg., and all Public Library buildings throughout Chatham County. A 24 hour “on call” maintenance capability is provided.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 35 | 35 | 35 |
| Part Time Positions | 10.5 | 10.5 | 10.5 |
| Total | 45.50 | 45.50 | 45.5 |

Department Goals

| Description | Strategic Plan Factor |
|--|---|
| <ul style="list-style-type: none">• Provide building maintenance for all county buildings and facilities• Provide custodial care with a mix of in-house and contracted staff throughout the majority of county buildings, facilities and complexes on a daily basis.• Provide security for Judicial Courthouse and at Administrative/Legislative Courthouse.• Provide experienced maintenance of shrubbery, lawns, and landscaping of Judicial & Administrative/Legislative Courthouse, Courthouse Annex, and Old County Jail & CNT. Also maintain an acceptable state of cleanliness at County Parking Facilities. | Economy, Health and Quality of Life Health and Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|---|--|
| Health, Economy | Maintain, secure, and provide custodial care for County facilities. | Government efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Work orders completed | 8,200 | 8,200 | 8,700 |
| PM Procedures | 590 | 590 | 612 |
| Sq. Ft. Maintained | 1,255,702 | 1,255,702 | 1,255,702 |
| Sq. Ft. Custodial | 216,908 | 216,908 | 286,505 |
| Sq. Ft. Secured | 231,056 | 231,056 | 231,056 |
| Security Hours | 16,138 | 16,138 | 16,205 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---|--------------------------|---------------------------|---------------------------|
| 1001565 - FACILITIES MAINTENANCE | | | |
| 511100 REGULAR EMPLOYEES | 1,219,056 | 1,649,476 | 1,633,605 |
| 511200 TEMPORARY EMPLOYEES | 219,434 | 150,000 | 307,000 |
| 511300 OVERTIME | 142,229 | 150,000 | 150,000 |
| 512100 HEALTH INSURANCE | 364,660 | 469,380 | 569,358 |
| 512200 SOCIAL SECURITY | 111,087 | 149,257 | 143,411 |
| 512400 PENSION CONTRIBUTIONS | 229,297 | 312,246 | 303,193 |
| 512900 OPEB CONTRIBUTIONS | 136,693 | 144,000 | 147,000 |
| PERSONNEL SERVICES | \$ 2,422,455 | \$ 3,024,359 | \$ 3,253,567 |
| 522110 DISPOSAL | 77,566 | 80,000 | 80,000 |
| 522130 CUSTODIAL EXPENSE | 229,414 | 330,000 | 330,000 |
| 522140 LAWN CARE EXPENSE | 1,805 | - | 92,000 |
| 522200 REPAIRS & MAINTENANCE | 334,314 | 400,000 | 435,000 |
| 522210 FLEET - PARTS | 4,789 | 4,500 | 4,500 |
| 522220 FLEET - LABOR | 5,965 | 6,000 | 5,843 |
| 522230 FLEET - OUTSOURCED SERVICE | 6,010 | 5,000 | 5,000 |
| 522310 BUILDING & LAND RENTAL | 1,692 | 1,500 | 1,500 |
| 522320 EQUIPMENT RENTALS | 12,594 | 20,000 | 20,244 |
| 523200 TELEPHONE SERVICE | 17,932 | 16,500 | 16,560 |
| 523210 POSTAGE | 10 | 50 | 50 |
| 523400 PRINTING AND BINDING EXP | 123 | 120 | 120 |
| 523500 TRAVEL EXPENSES | - | 10,000 | 10,000 |
| 523600 DUES AND FEES | 458 | 2,000 | 2,000 |
| 523700 EDUCATION AND TRAINING | 3,313 | 20,000 | 20,000 |
| 523900 OTHER PURCHASED SERVICES | 93,460 | 116,000 | 113,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 789,443 | \$ 1,011,670 | \$ 1,135,817 |
| 531100 GENERAL SUPPLIES | 6,078 | 5,000 | 5,000 |
| 531270 GASOLINE/DIESEL | 28,897 | 37,000 | 37,000 |
| 531400 BOOKS & PERIODICALS | - | 500 | 500 |
| 531700 OTHER SUPPLIES | 166,136 | 120,000 | 120,000 |
| 531710 UNIFORMS | 7,367 | 10,000 | 55,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 208,478 | \$ 172,500 | \$ 217,500 |
| 541300 BLDGS/ BLDG IMPROVEMENTS | 35,840 | 170,000 | 170,000 |
| 542400 COMPUTERS | 3,672 | 38,000 | - |
| 542500 OTHER EQUIPMENT | - | 18,500 | 18,500 |
| CAPITAL OUTLAY | \$ 39,512 | \$ 226,500 | \$ 188,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 4,110 | 4,010 | 7,786 |
| 551115 INTERNAL SVC - SAFETY | - | 14,850 | 20,250 |
| 551120 REIMBURSEMENTS TO FUNDS | -32,326 | -75,000 | - |
| INTERFUND/DEPARTMENT SERVICES | \$-28,216 | \$-56,140 | \$ 28,036 |
| TOTAL FACILITIES MAINTENANCE | \$3,431,672 | \$4,378,889 | \$4,823,420 |



1001567 FLEET OPERATIONS

Fleet Operations manages the County's vehicle and equipment fleet. Fleet operates a full service garage and parts counter, and is responsible for the full range of vehicle and equipment "life-cycle" activities.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 16 | 16 | 17 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 16.00 | 16.00 | 17.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none"> Reduce fleet vehicle age while maintaining a good fleet availability rate Build on a preventative maintenance program with a reduced scheduled repair, comeback, and repair turnover rate. Increase technician productivity | Economy |

Department Objectives And Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|--|--|
| Economy | <ul style="list-style-type: none"> Acquire and Maintain the County's Fleet with vehicle life cycles for a life expectancy of 5-7 years for light duty vehicles and 10 years for heavy Duty equipment. To ensure that critical and non-essential vehicles have the greatest availability rate All Vehicles up and running are being utilized Preventative Maintenance Program enforced schedule Vehicle defects and damages reported immediately Fleet Technicians trained in identifying, completing and conducting needed repairs the first time. | Government Efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|----------------------------------|---------------|----------------|----------------|
| Fleet Availability Rate | 92% | 92% | 92% |
| Preventative Maintenance Program | 85% | 85% | 85% |
| Scheduled Repair Rate | 62% | 62% | 62% |
| Comeback Rate | 5% | 5% | 5% |
| Technician Productivity Rate | 65% | 65% | 65% |
| Repair Turnover Rate | 1- 2 Days | 1- 2 Days | 1-2 Days |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|---------------------|---------------------|---------------------|
| 1001567 - FLEET OPERATIONS | | | |
| 511100 REGULAR EMPLOYEES | 776,924 | 846,236 | 943,918 |
| 511200 TEMPORARY EMPLOYEES | 4,550 | 61,950 | - |
| 511300 OVERTIME | 3,920 | 3,500 | - |
| 512100 HEALTH INSURANCE | 176,480 | 208,744 | 232,045 |
| 512200 SOCIAL SECURITY | 54,441 | 69,830 | 62,961 |
| 512400 PENSION CONTRIBUTIONS | 145,219 | 160,192 | 170,951 |
| 512900 OPEB CONTRIBUTIONS | 57,000 | 60,000 | 67,200 |
| PERSONNEL SERVICES | \$ 1,218,534 | \$ 1,410,452 | \$ 1,477,075 |
| 522200 REPAIRS & MAINTENANCE | 12,210 | 18,000 | 18,000 |
| 522210 FLEET - PARTS | 2,522 | 6,460 | 2,319 |
| 522220 FLEET - LABOR | 1,981 | 5,620 | 2,437 |
| 522230 FLEET - OUTSOURCED SERVICE | 2,523 | 4,230 | 3,557 |
| 522250 VEHICLE REPAIRS - SUBLET | 705,035 | 704,560 | 704,560 |
| 522260 VEHICLE PARTS | 318,415 | 405,000 | 405,000 |
| 522310 BUILDING & LAND RENTAL | 20,120 | 18,600 | 18,600 |
| 522320 EQUIPMENT RENTALS | 2,809 | 3,610 | 4,440 |
| 523200 TELEPHONE SERVICE | 10,818 | 8,500 | 10,000 |
| 523210 POSTAGE | - | 50 | 50 |
| 523500 TRAVEL EXPENSES | 4,197 | 4,500 | 4,500 |
| 523600 DUES AND FEES | 330 | 350 | 680 |
| 523700 EDUCATION AND TRAINING | 4,993 | 8,000 | 8,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 1,085,952 | \$ 1,187,480 | \$ 1,182,143 |
| 531100 GENERAL SUPPLIES | 2,803 | 2,921 | 2,921 |
| 531270 GASOLINE/DIESEL | 7,519 | 8,550 | 8,550 |
| 531290 UTILITIES OTHER | 21,135 | 19,090 | 19,090 |
| 531310 CATERED MEALS | - | 1,500 | 1,500 |
| 531400 BOOKS & PERIODICALS | 1,125 | 1,200 | 1,200 |
| 531700 OTHER SUPPLIES | 15,879 | 18,770 | 18,855 |
| 531710 UNIFORMS | 3,283 | 3,100 | 3,100 |
| SUPPLIES/OTHER EXPENDITURES | \$ 51,743 | \$ 55,131 | \$ 55,216 |
| 542500 OTHER EQUIPMENT | 23,671 | 24,000 | - |
| CAPITAL OUTLAY | \$ 23,671 | \$ 24,000 | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | 2,560 | 2,560 | 4,541 |
| 551115 INTERNAL SVC - SAFETY | - | 7,200 | 7,200 |
| 551120 REIMBURSEMENTS TO FUNDS | -1,509,354 | -1,423,475 | -1,427,422 |
| INTERFUND/DEPARTMENT SERVICES | \$-1,506,794 | \$-1,413,715 | \$-1,415,681 |
| TOTAL FLEET OPERATIONS | \$873,107 | \$1,263,348 | \$1,298,753 |



1001570 PUBLIC INFORMATION

The Public Information office is a division of the County Manager's office providing press releases and communications to the residents of Chatham County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 2 | 3 | 3 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 2.00 | 3.00 | 3.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|----------------------------------|
| <ul style="list-style-type: none"> Continue building public trust and confidence in the Chatham County government while informing the public about the services provided by the County through newsletters and informative content for Chatham County Government Channel (CGTV). Continue to produce the county's quarterly newsletter "The Chatham County Connection". Currently 94,500 copies are distributed through the Savannah Morning News, Savannah Tribune and The Herald. | Quality of Life Education |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|--|--|
| | Original content will be educational and will also address county services available to residents creating a better quality of life. | Increase original content for CGTV |
| | Printed media such as the County Connection and other printed materials will keep residents apprised of the programs and services offered by the county. | Printed media |
| | Involvement with residents will build trust between the County and the community bringing a better quality of life. | Community Engagement |

Performance Measures

| Measure | Quantity |
|---|-------------------|
| Channel 16 Weekly Educational Programming Hours | 75 per week |
| Special Events Promoted | 30 per year |
| Number of Meeting Recorded | 26 per year |
| Number if Public Services Announcements created | 20 per year |
| Original Content produced for Channel 16 | 75 hours per year |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001570 - PUBLIC INFORMATION | | | |
| 511100 REGULAR EMPLOYEES | 136,569 | 140,218 | 150,790 |
| 511300 OVERTIME | 2,701 | - | - |
| 512100 HEALTH INSURANCE | 39,825 | 41,831 | 65,903 |
| 512200 SOCIAL SECURITY | 9,362 | 9,427 | 10,066 |
| 512400 PENSION CONTRIBUTIONS | 25,508 | 25,563 | 28,544 |
| 512900 OPEB CONTRIBUTIONS | 11,400 | 12,000 | 12,600 |
| PERSONNEL SERVICES | \$ 225,365 | \$ 229,039 | \$ 267,903 |
| 521200 PROFESSIONAL SERVICES | 3,064 | 80,427 | 30,152 |
| 522200 REPAIRS & MAINTENANCE | 8,652 | 8,517 | 8,517 |
| 522210 FLEET - PARTS | 25 | 100 | 100 |
| 522220 FLEET - LABOR | 62 | 200 | 200 |
| 522230 FLEET - OUTSOURCED SERVICE | - | - | 100 |
| 523200 TELEPHONE SERVICE | 2,669 | 3,450 | 4,600 |
| 523500 TRAVEL EXPENSES | 12,620 | 14,300 | 13,150 |
| 523600 DUES AND FEES | 4,211 | 3,170 | 3,066 |
| 523700 EDUCATION AND TRAINING | 5,755 | 5,400 | 17,265 |
| PURCHASED/CONTRACTED SERVICES | \$ 37,059 | \$ 115,564 | \$ 77,150 |
| 531100 GENERAL SUPPLIES | 7,722 | 11,492 | 12,600 |
| 531270 GASOLINE/DIESEL | 89 | 1,500 | 1,500 |
| 531400 BOOKS & PERIODICALS | - | - | 500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 7,811 | \$ 12,992 | \$ 14,600 |
| 542500 OTHER EQUIPMENT | 10,846 | 15,700 | 33,050 |
| CAPITAL OUTLAY | \$ 10,846 | \$ 15,700 | \$ 33,050 |
| 551110 INTERNAL SVC-COMPUTER REP | - | - | 5,003 |
| 551115 INTERNAL SVC - SAFETY | - | 2,250 | 1,350 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 2,250 | \$ 6,353 |
| TOTAL PUBLIC INFORMATION | \$281,081 | \$375,545 | \$399,056 |



1001580 ADMINISTRATIVE SERVICES

Records Management-Maintains File System of Various Files/Records for the County; Prepares Files, Organizes Documentation, And Files Documents In Designated Order; Retrieves/Replaces Files; Scan Records into Computer; Shreds/Destroys Confidential or Obsolete Documents. Print Shop and Courier-Process Ingoing and Outgoing Mail and Other Correspondence for All Correspondence for All County Departments.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 16 | 16 | 16 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 16.00 | 16.00 | 16.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none">• Maintain County public records in the most efficient manner by retrieving and storing at a low cost• Provide several departments with a conversion to digital form for storage space and to process on a computer for archival use• Collection of incoming, outgoing and interoffice correspondence in the most efficient manner. | Economy |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|---|--|
| Economy | Operate County-Wide administrative services, Including Print Shop Services, Mail Services, Centralized Records Management And Micro-Film Services | Government Efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--------------------------------------|---------------|----------------|----------------|
| Files Reference(request and returns) | 13,036 | 15,000 | 16,000 |
| Documents Interfiled | 44,000 | 49,000 | 51,000 |
| Accessions (Cu. FT.) | 7,900 | 8,100 | 8,300 |
| Documents disposed of (Cu. Ft.) | 5,200 | 5,500 | 5,800 |
| Scanning | 100% | 100% | 100% |
| Percentage of mail service | 100% | 100% | 100% |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|--------------------------|---------------------------|---------------------------|
| 1001580 - ADMINISTRATIVE SERVICES | | | |
| 511100 REGULAR EMPLOYEES | 579,412 | 590,617 | 639,127 |
| 511200 TEMPORARY EMPLOYEES | - | 45,000 | 45,000 |
| 511300 OVERTIME | 43,361 | 55,000 | 55,000 |
| 512100 HEALTH INSURANCE | 161,706 | 176,062 | 191,961 |
| 512200 SOCIAL SECURITY | 42,853 | 52,836 | 50,126 |
| 512400 PENSION CONTRIBUTIONS | 103,381 | 108,770 | 122,244 |
| 512900 OPEB CONTRIBUTIONS | 60,800 | 64,000 | 67,200 |
| PERSONNEL SERVICES | \$ 991,512 | \$ 1,092,285 | \$ 1,170,658 |
| 522140 LAWN CARE EXPENSE | 5 | - | - |
| 522200 REPAIRS & MAINTENANCE | 1,589 | 3,500 | 3,500 |
| 522210 FLEET - PARTS | 879 | 1,400 | 1,400 |
| 522220 FLEET - LABOR | 1,763 | 2,500 | 2,016 |
| 522230 FLEET - OUTSOURCED SERVICE | 3,587 | 2,500 | 1,805 |
| 522310 BUILDING & LAND RENTAL | 1,692 | 1,692 | 1,692 |
| 522320 EQUIPMENT RENTALS | 12,675 | 23,500 | 36,518 |
| 523200 TELEPHONE SERVICE | 2,132 | 1,000 | - |
| 523210 POSTAGE | 721 | 700 | 700 |
| 523400 PRINTING AND BINDING EXP | - | 100 | 180 |
| 523500 TRAVEL EXPENSES | 3,113 | 8,000 | 8,000 |
| 523600 DUES AND FEES | 375 | 800 | 800 |
| 523700 EDUCATION AND TRAINING | 2,500 | 5,000 | 5,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 31,031 | \$ 50,692 | \$ 61,611 |
| 531100 GENERAL SUPPLIES | 12,519 | 16,500 | 16,612 |
| 531270 GASOLINE/DIESEL | 4,803 | 9,750 | 9,750 |
| 531300 FOOD | - | 500 | 500 |
| 531700 OTHER SUPPLIES | 39,823 | 44,000 | 45,260 |
| SUPPLIES/OTHER EXPENDITURES | \$ 57,144 | \$ 70,750 | \$ 72,122 |
| 551110 INTERNAL SVC-COMPUTER REP | 5,770 | 6,450 | 12,734 |
| 551115 INTERNAL SVC - SAFETY | - | 7,200 | 7,200 |
| 551120 REIMBURSEMENTS TO FUNDS | -33,151 | -45,000 | -45,000 |
| INTERFUND/DEPARTMENT SERVICES | \$-27,381 | \$-31,350 | \$-25,066 |
| TOTAL ADMINISTRATIVE SERVICES | \$1,052,306 | \$1,182,377 | \$1,279,325 |



1003222 COUNTER NARCOTICS TEAM

The Counter Narcotics Team, formed in March 1994, managed by a Director of Drug Enforcement who reports directly to the County Manager for supervision and control of the unit. It is a composite drug enforcement organization comprised of sworn officers and civilian personnel contributed to by agreement from the municipal and county law enforcement departments throughout Chatham County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 13 | 13 | 28 |
| Part Time Positions | 1 | 1 | 1 |
| Total | 14.00 | 14.00 | 29.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| Assist municipalities in the investigation and suppression of drug related crime within Chatham County | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|--|---|
| Violent Crime | Continue to aggressively enforce drug and gun laws in Chatham County | Reduce the amount of drugs and guns available by targeting mid to upper level drug distribution organizations |

Performance Measures

| Activity | Performance Measure |
|-----------------|---|
| Quality of Life | To increase the number of drug distribution organizations (5 or more individuals) dismantled within Chatham County over previous years by 5%. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|---------------------|---------------------|---------------------|
| 1003222 - COUNTER NARCOTICS | | | |
| 511100 REGULAR EMPLOYEES | 719,611 | 796,475 | 1,115,407 |
| 511300 OVERTIME | 32,257 | 50,000 | 50,000 |
| 512100 HEALTH INSURANCE | 159,354 | 202,879 | 248,720 |
| 512200 SOCIAL SECURITY | 52,536 | 62,335 | 74,290 |
| 512400 PENSION CONTRIBUTIONS | 144,527 | 161,262 | 244,023 |
| 512900 OPEB CONTRIBUTIONS | 53,200 | 60,000 | 79,800 |
| PERSONNEL SERVICES | \$ 1,161,485 | \$ 1,332,951 | \$ 1,812,240 |
| 521100 OFFICIAL/ADMIN SERVICES | 129 | 5,000 | 5,000 |
| 521300 TECHNICAL SERVICES | 44,434 | 74,720 | 79,660 |
| 522200 REPAIRS & MAINTENANCE | 76,642 | 68,960 | 45,497 |
| 522210 FLEET - PARTS | 13,837 | 11,700 | 15,000 |
| 522220 FLEET - LABOR | 19,961 | 17,000 | 17,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 36,705 | 30,000 | 30,000 |
| 522320 EQUIPMENT RENTALS | 11,843 | 17,500 | 18,100 |
| 523200 TELEPHONE SERVICE | 82,469 | 60,000 | 94,200 |
| 523210 POSTAGE | 553 | 500 | 500 |
| 523500 TRAVEL EXPENSES | 31,644 | 25,254 | 35,000 |
| 523600 DUES AND FEES | 1,620 | 2,990 | 2,600 |
| 523700 EDUCATION AND TRAINING | 11,283 | 15,675 | 25,000 |
| 523900 OTHER PURCHASED SERVICES | 77,530 | 94,200 | 92,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 408,648 | \$ 423,499 | \$ 459,557 |
| 531100 GENERAL SUPPLIES | 17,892 | 11,000 | 12,000 |
| 531270 GASOLINE/DIESEL | 63,556 | 60,000 | 70,000 |
| 531290 UTILITIES OTHER | 80,806 | 85,000 | 80,000 |
| 531310 CATERED MEALS | 3,252 | 2,500 | 2,625 |
| 531400 BOOKS & PERIODICALS | 179 | 500 | 525 |
| 531700 OTHER SUPPLIES | 49,474 | 50,000 | 50,000 |
| 531710 UNIFORMS | 22,307 | 15,000 | 15,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 237,466 | \$ 224,000 | \$ 230,150 |
| 542400 COMPUTERS | 8,358 | 16,000 | 38,500 |
| 542500 OTHER EQUIPMENT | 1,833 | - | - |
| CAPITAL OUTLAY | \$ 10,191 | \$ 16,000 | \$ 38,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 12,010 | 19,545 | 16,611 |
| 551115 INTERNAL SVC - SAFETY | - | 6,300 | 6,300 |
| 571000 INTERGOVERNMENTAL - SAVANNAH | 2,328,834 | 2,325,000 | 1,768,655 |
| 571010 INTERGOVTL - TYBEE | 78,390 | 76,904 | 78,442 |
| 571020 INTERGOVTL - THUNDERBOLT | 66,955 | 76,220 | 77,744 |
| 571030 INTERGOVTL - POOLER | 51,094 | 54,465 | 111,108 |
| 571040 INTERGOVTL - BLOOMINGDALE | 106,432 | 124,102 | 126,584 |
| 571050 INTERGOVTL-GARDEN CITY | 183,608 | 148,569 | 75,000 |
| 571060 INTERGOVTL-PT. WENTWORTH | 62,952 | 61,383 | 62,611 |
| 572070 PAYMENT TO OTHER AGCY-BOE | 76,024 | 84,956 | 75,000 |
| INTERFUND/DEPARTMENT SERVICES | \$ 2,966,299 | \$ 2,977,445 | \$ 2,398,055 |
| TOTAL COUNTER NARCOTICS | \$4,784,090 | \$4,973,895 | \$4,938,502 |



1003251 MARINE PATROL

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 6 | 6 | 6 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 6.00 | 6.00 | 6.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none"> Provide boating education and safety classes to residents of Chatham County to increase awareness of safe boating and state laws. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|--|--|
| Learning | Provide no cost educational classes to residents of Chatham county | Community learning |

Performance Measures

| Activity | Performance Measure |
|------------|---|
| Crime Rate | To increase boater education and safety checks by 10% over last year. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1003251 - MARINE PATROL | | | |
| 511100 REGULAR EMPLOYEES | 341,922 | 363,643 | 370,625 |
| 511300 OVERTIME | 13,691 | 12,000 | 12,000 |
| 512100 HEALTH INSURANCE | 89,382 | 89,370 | 98,139 |
| 512200 SOCIAL SECURITY | 24,706 | 25,385 | 25,361 |
| 512400 PENSION CONTRIBUTIONS | 91,110 | 91,469 | 95,158 |
| 512900 OPEB CONTRIBUTIONS | 22,800 | 24,000 | 25,200 |
| PERSONNEL SERVICES | \$ 583,611 | \$ 605,867 | \$ 626,483 |
| 522200 REPAIRS & MAINTENANCE | 30,546 | 40,000 | 40,000 |
| 522210 FLEET - PARTS | 5,198 | 4,000 | 4,000 |
| 522220 FLEET - LABOR | 5,721 | 3,250 | 3,250 |
| 522230 FLEET - OUTSOURCED SERVICE | 17,005 | 3,000 | 6,000 |
| 522310 BUILDING & LAND RENTAL | 7,947 | 16,200 | 18,300 |
| 522320 EQUIPMENT RENTALS | - | 1,000 | 1,000 |
| 523200 TELEPHONE SERVICE | 7,645 | 5,502 | 5,505 |
| 523210 POSTAGE | - | - | 250 |
| 523500 TRAVEL EXPENSES | 3,217 | 3,500 | 3,500 |
| 523600 DUES AND FEES | - | 500 | 500 |
| 523700 EDUCATION AND TRAINING | 1,140 | 2,500 | 2,500 |
| PURCHASED/CONTRACTED SERVICES | \$ 78,418 | \$ 79,452 | \$ 84,805 |
| 531100 GENERAL SUPPLIES | 2,227 | 1,500 | 1,500 |
| 531270 GASOLINE/DIESEL | 51,118 | 50,000 | 50,000 |
| 531290 UTILITIES OTHER | - | 2,500 | 2,500 |
| 531700 OTHER SUPPLIES | 12,868 | 12,000 | 12,000 |
| 531710 UNIFORMS | 9,201 | 6,000 | 6,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 75,414 | \$ 72,000 | \$ 72,000 |
| 542500 OTHER EQUIPMENT | 23,413 | 25,000 | 26,500 |
| CAPITAL OUTLAY | \$ 23,413 | \$ 25,000 | \$ 26,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 4,620 | 5,920 | 7,583 |
| 551115 INTERNAL SVC - SAFETY | - | 2,700 | 2,700 |
| INTERFUND/DEPARTMENT SERVICES | \$ 4,620 | \$ 8,620 | \$ 10,283 |
| TOTAL MARINE PATROL | \$765,476 | \$790,939 | \$820,071 |



1003910 ANIMAL SERVICES

The Animal Control Unit provides services to all of Chatham County, except Tybee Island. Stray and unleashed animals are captured and impounded, fed and cared for until proper disposition can be determined. Sick and injured animals are transported to a local veterinarian facility for care prior to being transported to the shelter. The Animal Control Unit also investigates alleged cases of animal cruelty, bites, barking dogs, etc. and issues city/county ordinance citations. Animal Control works closely with the Chatham County Health Department during bite case investigations to ensure containment of rabies outbreak. In addition, Animal Control maintains files for licensed animals, handles wildlife complaints, and conducts several rabies clinics throughout the year

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 15 | 15 | 16 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 15.00 | 15.00 | 16.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none"> Establish better community communications on animal services through launch of a department website. | Effective Government |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|--|--|
| Quality of Life | Review and consolidate policies and procedures within Animal Control were appropriate. | Efficient Programs |

Performance Measures

| Activity | Performance Measure |
|--------------------|--|
| Engaging Community | Increase the live release rate of animals in care situations by 2% |
| Engaging Community | Increase the reclaim rate for felines by 3% |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1003910 - ANIMAL SERVICES | | | |
| 511100 REGULAR EMPLOYEES | 633,158 | 702,853 | 726,158 |
| 511200 TEMPORARY EMPLOYEES | 13,299 | 15,000 | 25,000 |
| 511300 OVERTIME | 43,006 | 50,000 | 45,000 |
| 512100 HEALTH INSURANCE | 145,225 | 195,391 | 197,866 |
| 512200 SOCIAL SECURITY | 47,263 | 49,535 | 50,057 |
| 512400 PENSION CONTRIBUTIONS | 117,665 | 120,181 | 122,621 |
| 512900 OPEB CONTRIBUTIONS | 64,600 | 68,000 | 71,400 |
| PERSONNEL SERVICES | \$ 1,064,216 | \$ 1,200,960 | \$ 1,238,102 |
| 521200 PROFESSIONAL SERVICES | 19,060 | 35,000 | 85,400 |
| 522200 REPAIRS & MAINTENANCE | 10,329 | 15,000 | 20,000 |
| 522210 FLEET - PARTS | 3,607 | 5,060 | 3,191 |
| 522220 FLEET - LABOR | 4,208 | 6,930 | 4,783 |
| 522230 FLEET - OUTSOURCED SERVICE | 4,858 | 7,000 | 5,056 |
| 522320 EQUIPMENT RENTALS | 2,503 | 2,500 | 1,932 |
| 523200 TELEPHONE SERVICE | 6,883 | 5,000 | 5,000 |
| 523210 POSTAGE | 4,798 | 4,000 | 4,000 |
| 523300 ADVERTISING | 451 | - | 2,000 |
| 523400 PRINTING AND BINDING EXP | 149 | - | - |
| 523500 TRAVEL EXPENSES | 2,137 | 8,575 | 9,200 |
| 523600 DUES AND FEES | 1,514 | 2,000 | 1,940 |
| 523700 EDUCATION AND TRAINING | 1,998 | 3,270 | 6,725 |
| 523900 OTHER PURCHASED SERVICES | 5,925 | 6,000 | 360 |
| PURCHASED/CONTRACTED SERVICES | \$ 68,420 | \$ 100,335 | \$ 149,587 |
| 531100 GENERAL SUPPLIES | 101,580 | 75,000 | 80,000 |
| 531210 WATER/SEWER | 3,091 | 10,000 | 5,000 |
| 531270 GASOLINE/DIESEL | 16,442 | 18,000 | 24,000 |
| 531290 UTILITIES OTHER | 35,003 | 30,000 | 35,000 |
| 531700 OTHER SUPPLIES | 45,388 | 60,000 | 65,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 201,505 | \$ 193,000 | \$ 209,000 |
| 542500 OTHER EQUIPMENT | 771 | 3,000 | - |
| CAPITAL OUTLAY | \$ 771 | \$ 3,000 | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | 4,780 | 9,005 | 13,380 |
| 551115 INTERNAL SVC - SAFETY | - | 7,650 | 7,650 |
| INTERFUND/DEPARTMENT SERVICES | \$ 4,780 | \$ 16,655 | \$ 21,030 |
| TOTAL ANIMAL SERVICES | \$1,339,691 | \$1,513,950 | \$1,617,719 |



1003920 EMERGENCY MANAGEMENT

The Mission of the Chatham Emergency Management Agency is to protect lives and property from the threat of all types of major emergencies and disasters, both natural and man-made. CEMA was a state funded department prior to FY2018.

| Total | FY2017 Actual | FY2018 Adopted | FY2019 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 10 | 10 | 10 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 10.00 | 10.00 | 10.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|---|
| <ul style="list-style-type: none"> Coordinate and expand community outreach efforts and actively establish and maintain partnerships with the community as a whole to facilitate more effective prevention protection, mitigation, and response and recovery activities throughout the County. Develop a program to ensure training and exercises are conducted to improve and evaluate Emergency Management capabilities, operational readiness, preparedness, and crisis planning County-wide in a no-fault, risk-free environment. Ensure Emergency Management Planning activities target areas where resources are limited or lacking and prioritizes resources and mitigation activities to lessen the impacts of emergencies on employees and citizens | Community Involvement Education Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|----------------|--|--|
| Safe Community | Ensure the provision of communications support to municipal, county, and private-sector response efforts during an incident of critical significance | Local & Regional Collaboration |
| | Ensure the tasks identified are coordinated throughout the county and work with partners to coordinate sustainable efforts for each | |

Performance Measures

| Activity | Performance Measure |
|----------------|--|
| Education | Support public education campaigns and festivals to provide community-wide literature and training on emergency preparedness |
| Safe Community | Ensure 90% reliability in the County's Emergency Warning Sirens System. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---------------------------------------|--------------------------|---------------------------|---------------------------|
| 1003920 - EMERGENCY MANAGEMENT | | | |
| 511100 REGULAR EMPLOYEES | 557,231 | 577,289 | 607,367 |
| 511300 OVERTIME | 17,642 | - | 18,000 |
| 512100 HEALTH INSURANCE | 113,187 | 123,428 | 149,824 |
| 512200 SOCIAL SECURITY | 39,923 | 40,307 | 42,279 |
| 512400 PENSION CONTRIBUTIONS | 74,264 | 87,207 | 103,060 |
| 512750 OTHER EMPLOYEE BENEFITS | 35,720 | 37,100 | 37,100 |
| 512900 OPEB CONTRIBUTIONS | 26,600 | 36,000 | 42,000 |
| PERSONNEL SERVICES | \$ 864,565 | \$ 901,331 | \$ 999,630 |
| 522200 REPAIRS & MAINTENANCE | 99,889 | 177,560 | 143,125 |
| 522210 FLEET - PARTS | 1,964 | 1,700 | 1,700 |
| 522220 FLEET - LABOR | 2,874 | 3,255 | 3,255 |
| 522230 FLEET - OUTSOURCED SERVICE | 2,531 | 900 | 2,500 |
| 522310 BUILDING & LAND RENTAL | 8,430 | 8,640 | 9,360 |
| 523200 TELEPHONE SERVICE | 19,312 | 25,665 | 25,665 |
| 523210 POSTAGE | 131 | 1,000 | 500 |
| 523400 PRINTING AND BINDING EXP | 1,500 | 1,500 | 1,500 |
| 523500 TRAVEL EXPENSES | 14,473 | 10,000 | 17,000 |
| 523600 DUES AND FEES | 1,700 | 2,000 | 2,000 |
| 523700 EDUCATION AND TRAINING | 49,430 | 75,000 | 95,000 |
| 523900 OTHER PURCHASED SERVICES | 61,047 | 42,643 | - |
| PURCHASED/CONTRACTED SERVICES | \$ 263,281 | \$ 349,863 | \$ 301,605 |
| 531100 GENERAL SUPPLIES | 24,505 | 25,000 | 25,000 |
| 531230 ELECTRICITY | 256 | 300 | 300 |
| 531270 GASOLINE/DIESEL | 14,284 | 20,000 | 15,000 |
| 531300 FOOD | 4,976 | 6,000 | 6,000 |
| 531600 OTHER SMALL EQUIPMENT | 19,265 | 17,596 | 15,000 |
| 531700 OTHER SUPPLIES | 2,800 | 3,000 | 3,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 66,086 | \$ 71,896 | \$ 64,300 |
| 542200 VEHICLES | 36,976 | - | 4,000 |
| 542400 COMPUTERS | 6,319 | 2,000 | 2,000 |
| 542500 OTHER EQUIPMENT | 105,741 | 18,800 | - |
| CAPITAL OUTLAY | \$ 149,036 | \$ 20,800 | \$ 6,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 63,130 | 64,005 | 105,171 |
| 551115 INTERNAL SVC - SAFETY | - | 4,500 | 4,500 |
| 573000 PMTS TO OTHERS | 119 | - | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 63,249 | \$ 68,505 | \$ 109,671 |
| TOTAL EMERGENCY MANAGEMENT | \$1,406,216 | \$1,412,395 | \$1,481,206 |



1004230 BRIDGES

Department is responsible for the remaining draw bridge in Chatham County to ensure it is maintained in safe condition whereby affording access to the barrier islands of Chatham County. This bridge is operated to provide safe passage for users and river traffic and is manned 24 hours a day, 365 days a year.

Chatham County has one remaining draw bridge. Work has begun to remove this bridge and should be completed during calendar year 2020.

| Total | FY2017 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|----------------------|-----------------------|-----------------------|
| Full Time Equivalents | 11 | 7 | 7 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 11.00 | 7.00 | 7.00 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1004230 - BRIDGES | | | |
| 511100 REGULAR EMPLOYEES | 164,699 | 166,676 | 182,620 |
| 511200 TEMPORARY EMPLOYEES | 5,729 | 10,000 | 10,000 |
| 511300 OVERTIME | 15,043 | 20,000 | 18,000 |
| 512100 HEALTH INSURANCE | 73,556 | 73,801 | 74,345 |
| 512200 SOCIAL SECURITY | 12,448 | 10,995 | 12,669 |
| 512400 PENSION CONTRIBUTIONS | 29,148 | 30,022 | 34,431 |
| 512900 OPEB CONTRIBUTIONS | 22,800 | 20,000 | 4,200 |
| PERSONNEL SERVICES | \$ 323,422 | \$ 331,494 | \$ 336,265 |
| 522200 REPAIRS & MAINTENANCE | 46,574 | 50,000 | 50,000 |
| 522210 FLEET - PARTS | 966 | 600 | 600 |
| 522220 FLEET - LABOR | 914 | 1,000 | 656 |
| 522230 FLEET - OUTSOURCED SERVICE | 653 | 100 | 100 |
| 522320 EQUIPMENT RENTALS | - | 250 | 250 |
| 523200 TELEPHONE SERVICE | 1,776 | 2,625 | 2,625 |
| 523900 OTHER PURCHASED SERVICES | 946 | 1,800 | 1,800 |
| PURCHASED/CONTRACTED SERVICES | \$ 51,828 | \$ 56,375 | \$ 56,031 |
| 531100 GENERAL SUPPLIES | 72 | 100 | 100 |
| 531270 GASOLINE/DIESEL | 1,891 | 2,000 | 2,000 |
| 531290 UTILITIES OTHER | 11,829 | 9,500 | 9,500 |
| 531700 OTHER SUPPLIES | 264 | 2,000 | 2,000 |
| 531710 UNIFORMS | 841 | 1,500 | 1,500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 14,898 | \$ 15,100 | \$ 15,100 |
| 542300 FURNITURE & FIXTURES | - | 250 | 250 |
| CAPITAL OUTLAY | \$ - | \$ 250 | \$ 250 |
| 551110 INTERNAL SVC-COMPUTER REP | - | 350 | 680 |
| 551115 INTERNAL SVC - SAFETY | - | 3,150 | 3,150 |
| 551120 REIMBURSEMENTS TO FUNDS | - | 1,000 | 800 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 4,500 | \$ 4,630 |
| TOTAL BRIDGES | \$390,148 | \$407,719 | \$412,276 |



1005144 MOSQUITO CONTROL

Chatham County Mosquito Control was created by the people of Chatham County in a 1957 referendum. The Department is a county-wide mosquito control program including all municipalities. It is structured in an effort to establish an objective, comprehensive, and effective abatement effort for the control of pestiferous and medically important mosquitoes of Chatham County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 29 | 29 | 29 |
| Part Time Positions | 1 | 1 | 1 |
| Total | 30.00 | 30.00 | 30.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|----------------------------------|
| <ul style="list-style-type: none">Implement mentorship programs between employers and studentsProvide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency. | Education Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------------------|--|--|
| Engaging Students | Maintain Mentorship Programs with Georgia Southern University | Internship & mentorship Programs |
| Effective Government Services | Integrate technology to enhance notification of MOSCON activities. | Alternative method of communication |

Performance Measures

| Activity | Performance Measure |
|-----------------|---|
| Education | 2 students enrolled for a minimum of one semester under the Public Health curriculum. |
| Quality of Life | Integrate new technology in order to minimize response time, maximize efficiency, and increase communication. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1005144 - MOSQUITO CONTROL | | | |
| 511100 REGULAR EMPLOYEES | 1,273,041 | 1,332,048 | 1,357,825 |
| 511200 TEMPORARY EMPLOYEES | 317 | 4,102 | 4,150 |
| 511300 OVERTIME | 40,547 | 49,284 | 51,590 |
| 512100 HEALTH INSURANCE | 253,659 | 307,984 | 311,074 |
| 512200 SOCIAL SECURITY | 91,176 | 89,833 | 93,387 |
| 512400 PENSION CONTRIBUTIONS | 217,099 | 235,734 | 255,164 |
| 512900 OPEB CONTRIBUTIONS | 110,200 | 116,000 | 121,800 |
| PERSONNEL SERVICES | \$ 1,986,038 | \$ 2,134,985 | \$ 2,194,990 |
| 521100 OFFICIAL/ADMIN SERVICES | 46,398 | 52,500 | 55,000 |
| 521200 PROFESSIONAL SERVICES | 757 | 1,200 | 1,200 |
| 522130 CUSTODIAL EXPENSE | - | 1,000 | - |
| 522200 REPAIRS & MAINTENANCE | 87,852 | 61,145 | 76,768 |
| 522210 FLEET - PARTS | 109 | 110 | 110 |
| 522230 FLEET - OUTSOURCED SERVICE | 15,748 | 16,000 | 12,931 |
| 522310 BUILDING & LAND RENTAL | 63,935 | 67,296 | 67,296 |
| 522320 EQUIPMENT RENTALS | 3,514 | 5,200 | 5,550 |
| 523200 TELEPHONE SERVICE | 15,300 | 15,600 | 15,500 |
| 523210 POSTAGE | 26 | 7,990 | 7,990 |
| 523300 ADVERTISING | 95 | 150 | 110 |
| 523500 TRAVEL EXPENSES | 15,197 | 28,481 | 27,850 |
| 523600 DUES AND FEES | 955 | 1,920 | 1,768 |
| 523700 EDUCATION AND TRAINING | 12,110 | 27,130 | 21,840 |
| PURCHASED/CONTRACTED SERVICES | \$ 261,996 | \$ 285,722 | \$ 293,913 |
| 531100 GENERAL SUPPLIES | 5,871 | 5,630 | 6,000 |
| 531270 GASOLINE/DIESEL | 35,044 | 39,000 | 36,250 |
| 531275 AIRCRAFT FUEL | 35,568 | 35,000 | 36,000 |
| 531290 UTILITIES OTHER | 56,717 | 62,250 | 60,000 |
| 531310 CATERED MEALS | 622 | 1,000 | 1,000 |
| 531400 BOOKS & PERIODICALS | 95 | 750 | 1,750 |
| 531700 OTHER SUPPLIES | 300,726 | 415,460 | 443,000 |
| 531710 UNIFORMS | 4,935 | 6,000 | 6,000 |
| 531720 WAREHOUSE SUPPLIES | 1,012,244 | 1,137,366 | 1,400,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 1,451,822 | \$ 1,702,456 | \$ 1,990,000 |
| 542200 VEHICLES | 91,608 | - | - |
| 542500 OTHER EQUIPMENT | 37,950 | 11,345 | 49,700 |
| CAPITAL OUTLAY | \$ 129,558 | \$ 11,345 | \$ 49,700 |
| 551110 INTERNAL SVC-COMPUTER REP | 10,087 | 11,755 | 21,176 |
| 551115 INTERNAL SVC - SAFETY | - | 13,050 | 13,050 |
| 551120 REIMBURSEMENTS TO FUNDS | -83,368 | -350,000 | -350,000 |
| INTERFUND/DEPARTMENT SERVICES | \$ -73,281 | \$ -325,195 | \$ -315,774 |
| TOTAL MOSQUITO CONTROL | \$3,756,133 | \$3,809,314 | \$4,212,829 |



1005530 FRANK G MURRAY CENTER

Provide citizens an opportunity to enjoy a leisure recreational facility that is clean, safe, useful, attractive, and well maintained. Activities geared towards the senior citizens and physically challenged individuals.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 0 | 0 | 0 |
| Part Time Positions | 3 | 3 | 3 |
| Total | 3.00 | 3.00 | 3.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none"> To provide citizens an opportunity to enjoy leisure recreational facilities that are clean, safe, useful, attractive, and well maintained. To provide leisure activities that are geared towards senior citizens and physically challenged individuals. To provide programs and cultural activities that are geared for year-round enjoyment. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------------------------|---|---|
| Engaging Community, Quality of Life | Management Of The Center Including maintenance, and program development | Provide safe, useful, recreational facility |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--------------------------------|---------------|----------------|----------------|
| Facility Reservations Requests | 105 | 112 | 120 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1005530 - COMMUNITY CENTERS | | | |
| 511100 REGULAR EMPLOYEES | 72,763 | 72,219 | 72,261 |
| 512100 HEALTH INSURANCE | 28,316 | 32,696 | 32,626 |
| 512200 SOCIAL SECURITY | 5,133 | 5,525 | 5,530 |
| 512400 PENSION CONTRIBUTIONS | 9,990 | - | - |
| 512900 OPEB CONTRIBUTIONS | 7,600 | - | - |
| PERSONNEL SERVICES | \$ 123,802 | \$ 110,440 | \$ 110,417 |
| 521100 OFFICIAL/ADMIN SERVICES | 2,626 | 3,500 | 3,500 |
| 522130 CUSTODIAL EXPENSE | 250 | - | - |
| 522200 REPAIRS & MAINTENANCE | 470 | 1,000 | 1,000 |
| 523200 TELEPHONE SERVICE | 81 | 200 | 2,000 |
| 523210 POSTAGE | - | - | 100 |
| 523600 DUES AND FEES | - | - | 1,000 |
| 523700 EDUCATION AND TRAINING | 368 | 2,500 | 1,500 |
| 523800 LICENSES | - | 700 | 1,000 |
| 523900 OTHER PURCHASED SERVICES | 275 | 1,250 | 2,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 4,070 | \$ 9,150 | \$ 12,100 |
| 531100 GENERAL SUPPLIES | 748 | 2,000 | 1,500 |
| 531290 UTILITIES OTHER | 2,089 | 5,000 | 5,000 |
| 531700 OTHER SUPPLIES | 1,061 | 6,448 | 5,000 |
| 531710 UNIFORMS | - | - | 1,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 3,899 | \$ 13,448 | \$ 12,500 |
| 542300 FURNITURE & FIXTURES | - | 6,000 | - |
| 542400 COMPUTERS | - | 2,000 | 2,000 |
| CAPITAL OUTLAY | \$ - | \$ 8,000 | \$ 2,000 |
| TOTAL COMMUNITY CENTERS | \$131,771 | \$141,038 | \$137,017 |



1006100 PARKS AND RECREATION

Providing safe, useful, and attractive recreational facilities for citizens of all ages. Management of Parks, and provision of Recreational Programs and Special Events.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 49 | 49 | 54 |
| Part Time Positions | 12 | 12 | 12 |
| Total | 61.00 | 61.00 | 66.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|--|
| <ul style="list-style-type: none">To Plan and Develop leisure Services, Recreation, and Sports offering recreational activities for citizens of all age groups.Provide Countywide facilities to include neighborhood and community parks, sports complexes, tennis courts, fitness trails, beachfront areas, boat ramps & piers, weightlifting center, an indoor swimming facility, and community center that provides citizens an opportunity to enjoy leisure recreational facilities that are safe, useful, attractive and well maintained. | Health, Education, and Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|----------------------------|---|--|
| Engaging community, Health | Providing safe, useful, and attractive recreational facilities for citizens of all ages | Access to exercise opportunities |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---|---------------|----------------|----------------|
| Number of Facility Rentals | 625 | 630 | 650 |
| Youth Teams in County Sponsored Leagues | 468 | 460 | 470 |
| Adult Teams in County Sponsored Leagues | 225 | 200 | 225 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1006100 - RECREATION | | | |
| 511100 REGULAR EMPLOYEES | 1,809,832 | 1,870,755 | 2,208,178 |
| 511200 TEMPORARY EMPLOYEES | 17,797 | 110,500 | 50,000 |
| 511300 OVERTIME | 49,908 | 30,000 | 50,000 |
| 512100 HEALTH INSURANCE | 445,785 | 578,997 | 569,674 |
| 512200 SOCIAL SECURITY | 132,224 | 152,332 | 161,777 |
| 512400 PENSION CONTRIBUTIONS | 285,784 | 334,930 | 378,726 |
| 512900 OPEB CONTRIBUTIONS | 197,174 | 208,000 | 226,800 |
| PERSONNEL SERVICES | \$ 2,938,504 | \$ 3,285,514 | \$ 3,645,155 |
| 521100 OFFICIAL/ADMIN SERVICES | 1,013 | 50,000 | 55,000 |
| 522110 DISPOSAL | 361 | - | - |
| 522200 REPAIRS & MAINTENANCE | 119,280 | 266,000 | 275,000 |
| 522210 FLEET - PARTS | 13,270 | 22,000 | 15,948 |
| 522220 FLEET - LABOR | 13,247 | 17,700 | 15,303 |
| 522230 FLEET - OUTSOURCED SERVICE | 16,251 | 25,000 | 21,728 |
| 522310 BUILDING & LAND RENTAL | 13,052 | 55,000 | 55,000 |
| 522320 EQUIPMENT RENTALS | 3,579 | 10,000 | 10,000 |
| 523200 TELEPHONE SERVICE | 29,457 | 20,000 | 20,000 |
| 523210 POSTAGE | - | 100 | 100 |
| 523300 ADVERTISING | - | 1,000 | 1,000 |
| 523500 TRAVEL EXPENSES | 3,877 | 8,000 | 8,000 |
| 523600 DUES AND FEES | 960 | 2,000 | 2,000 |
| 523700 EDUCATION AND TRAINING | 1,463 | 3,500 | 3,500 |
| 523900 OTHER PURCHASED SERVICES | 160,927 | 93,000 | 93,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 376,737 | \$ 573,300 | \$ 575,579 |
| 531100 GENERAL SUPPLIES | 64,348 | 4,500 | 10,000 |
| 531270 GASOLINE/DIESEL | 63,596 | 55,000 | 55,000 |
| 531290 UTILITIES OTHER | 283,701 | 250,000 | 260,000 |
| 531310 CATERED MEALS | - | 1,000 | 3,000 |
| 531700 OTHER SUPPLIES | 157,452 | 90,000 | 90,000 |
| 531710 UNIFORMS | 5,846 | 15,000 | 20,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 574,942 | \$ 415,500 | \$ 438,000 |
| 542400 COMPUTERS | - | 2,000 | - |
| 542500 OTHER EQUIPMENT | 39,755 | 115,000 | 150,000 |
| CAPITAL OUTLAY | \$ 39,755 | \$ 117,000 | \$ 150,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 5,485 | 8,095 | 10,482 |
| 551115 INTERNAL SVC - SAFETY | - | 22,050 | 22,500 |
| 551120 REIMBURSEMENTS TO FUNDS | - | 8,000 | -8,000 |
| 573000 PMTS TO OTHERS | 22,036 | 82,000 | 82,000 |
| INTERFUND/DEPARTMENT SERVICES | \$ 27,521 | \$ 120,145 | \$ 106,982 |
| TOTAL RECREATION | \$3,957,459 | \$4,511,459 | \$4,915,716 |



1006124 AQUATIC CENTER / POOL

To provide an indoor state-of-the art swimming facility that is safe, useful, attractive and well maintained.
To provide programs and cultural activities that are geared for year-round leisure and enjoyment.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 4 | 4 | 4 |
| Part Time Positions | 51 | 52 | 52 |
| Total | 55.00 | 56.00 | 56.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none">To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics. | Health |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|----------------------------|---|--|
| Engaging community, Health | To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics. | Provide exercise access |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------------|---------------|----------------|----------------|
| Swim Lessons | 2,750 | 2,800 | 2600 |
| Birthday Parties | 92 | 95 | 80 |
| Swim Meets | 30 | 32 | 30 |
| Lifeguard classes | 7 | 8 | 8 |
| Make A Splash for Safe Kids | 150 | 150 | 150 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1006124 - AQUATIC CENTER | | | |
| 511100 REGULAR EMPLOYEES | 581,792 | 511,216 | 192,529 |
| 511200 TEMPORARY EMPLOYEES | - | - | 470,142 |
| 511300 OVERTIME | 1,738 | - | - |
| 512100 HEALTH INSURANCE | 34,061 | 35,850 | 41,886 |
| 512200 SOCIAL SECURITY | 43,607 | 40,510 | 49,308 |
| 512400 PENSION CONTRIBUTIONS | 31,009 | 33,597 | 36,447 |
| 512900 OPEB CONTRIBUTIONS | 15,200 | 16,000 | 16,800 |
| PERSONNEL SERVICES | \$ 707,407 | \$ 637,173 | \$ 807,112 |
| 522200 REPAIRS & MAINTENANCE | 103,293 | 188,000 | 110,000 |
| 522320 EQUIPMENT RENTALS | 3,144 | 3,500 | 3,500 |
| 523200 TELEPHONE SERVICE | 9,146 | 6,000 | 8,000 |
| 523210 POSTAGE | 148 | 200 | 200 |
| 523220 INTERNET SERVICE | - | 300 | - |
| 523300 ADVERTISING | 2,529 | 3,000 | 3,000 |
| 523400 PRINTING AND BINDING EXP | 36 | 2,500 | 1,500 |
| 523500 TRAVEL EXPENSES | 1,693 | 2,500 | 2,500 |
| 523600 DUES AND FEES | 1,500 | 1,000 | 1,500 |
| 523700 EDUCATION AND TRAINING | 11,142 | 6,000 | 6,000 |
| 523900 OTHER PURCHASED SERVICES | 41,942 | 47,500 | 50,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 174,573 | \$ 260,500 | \$ 186,200 |
| 531100 GENERAL SUPPLIES | 6,807 | 3,000 | 6,000 |
| 531290 UTILITIES OTHER | 258,321 | 255,000 | 255,000 |
| 531700 OTHER SUPPLIES | 11,238 | 30,000 | 17,000 |
| 531710 UNIFORMS | 3,838 | 2,000 | 3,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 280,204 | \$ 290,000 | \$ 281,000 |
| 542400 COMPUTERS | - | - | 1,000 |
| 542500 OTHER EQUIPMENT | 7,250 | 12,000 | 10,000 |
| CAPITAL OUTLAY | \$ 7,250 | \$ 12,000 | \$ 11,000 |
| 551110 INTERNAL SVC-COMPUTER REP | - | - | 4,079 |
| 551115 INTERNAL SVC - SAFETY | - | 1,800 | 1,800 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 1,800 | \$ 5,879 |
| TOTAL AQUATIC CENTER | \$1,169,433 | \$1,201,473 | \$1,291,191 |



1006140 HENDERSON GOLF COURSE

To provide an indoor state-of-the art swimming facility that is safe, useful, attractive and well maintained.
To provide programs and cultural activities that are geared for year-round leisure and enjoyment.

| Total | FY2017 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 0 | 7 | 7 |
| Part Time Positions | 0 | 7 | 7 |
| Total | 0.00 | 14.00 | 14.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none">To provide the community with an opportunity for Golf while providing a full service pro shop, practice, and instructional facility. | Health |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|----------------------------|--|--|
| Engaging community, Health | To provide the community with an opportunity for recreational golf as well as golf instructions. | Provide exercise access |

Performance Measures

| Measure | FY2017 Actual | FY2018 Adopted | FY2020 Adopted |
|-------------|---------------|----------------|----------------|
| Golf Rounds | 13,006* | 24,000 | 28,000 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|--------------------------|---------------------------|---------------------------|
| 1006140 - HENDERSON GOLF COURSE | | | |
| 511100 REGULAR EMPLOYEES | 159,078 | 216,615 | 220,560 |
| 511200 TEMPORARY EMPLOYEES | 5,657 | 72,100 | 70,196 |
| 511300 OVERTIME | 5,834 | 5,000 | 6,000 |
| 512100 HEALTH INSURANCE | 30,354 | 88,464 | 66,031 |
| 512200 SOCIAL SECURITY | 12,257 | 15,207 | 21,574 |
| 512400 PENSION CONTRIBUTIONS | 32,050 | 31,214 | 41,754 |
| 512900 OPEB CONTRIBUTIONS | 22,800 | 28,000 | 29,400 |
| PERSONNEL SERVICES | \$ 268,030 | \$ 456,600 | \$ 455,515 |
| 521100 OFFICIAL/ADMIN SERVICES | 936 | 7,500 | 7,500 |
| 522200 REPAIRS & MAINTENANCE | 80,822 | 195,000 | 125,000 |
| 522310 BUILDING & LAND RENTAL | 38,080 | 50,000 | 70,000 |
| 522320 EQUIPMENT RENTALS | - | - | 2,000 |
| 523200 TELEPHONE SERVICE | - | 1,000 | 1,000 |
| 523210 POSTAGE | - | 100 | 100 |
| 523300 ADVERTISING | 1,736 | 2,000 | 2,000 |
| 523500 TRAVEL EXPENSES | - | 3,000 | 3,000 |
| 523600 DUES AND FEES | 359 | 1,000 | 1,000 |
| 523700 EDUCATION AND TRAINING | 1,065 | 2,000 | 2,000 |
| 523900 OTHER PURCHASED SERVICES | 24,361 | 42,000 | 40,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 147,359 | \$ 303,600 | \$ 253,600 |
| 531100 GENERAL SUPPLIES | 31,607 | 10,000 | 15,000 |
| 531270 GASOLINE/DIESEL | 10,461 | 10,000 | 15,000 |
| 531290 UTILITIES OTHER | 33,724 | 27,000 | 27,000 |
| 531310 CATERED MEALS | 81 | 500 | 500 |
| 531700 OTHER SUPPLIES | 3,252 | 2,600 | 7,600 |
| 531710 UNIFORMS | - | 1,000 | 2,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 79,125 | \$ 51,100 | \$ 67,100 |
| 542400 COMPUTERS | 2,027 | 3,000 | - |
| 542500 OTHER EQUIPMENT | 30,841 | 25,000 | - |
| CAPITAL OUTLAY | \$ 32,868 | \$ 28,000 | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | - | - | 2,719 |
| 551115 INTERNAL SVC - SAFETY | - | 2,250 | 3,150 |
| 573000 PMTS TO OTHERS | 3,495 | 5,000 | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 3,495 | \$ 7,250 | \$ 5,869 |
| TOTAL HENDERSON GOLF COURSE | \$530,877 | \$846,550 | \$782,084 |



1007661 MWBE – COMMUNITY OUTREACH PROGRAM

Oversee Program to Facilitate Community Outreach And Bring Awareness To The General Public And Business Community At Large Of The Opportunity To Participate In Government By Selling Goods And Services For Its Daily Operations

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 2 | 2 | 2 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 2.00 | 2.00 | 2.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none">Set up workshops and training programs to help vendors.Establish a tracking system to monitor M/WBE participation.Develop a directory for vendors to be put in their appropriate category. | Education, Economy |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------------------|--|--|
| Empower, Community Outreach | Develop Training for Workforce and Target The Local And MWBE Businesses In Projects Funded By Chatham County | Unemployment in civilian workforce |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---------------------------|---------------|----------------|----------------|
| Outreach Initiatives | 9 | 9 | 9 |
| Matchmaking Opportunities | 4 | 4 | 4 |
| Certified new Vendors | 150 | 150 | 150 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|--------------------------|---------------------------|---------------------------|
| 1007661 - MWBE COMMUNITY OUTREACH | | | |
| 511100 REGULAR EMPLOYEES | 108,868 | 110,955 | 118,093 |
| 511200 TEMPORARY EMPLOYEES | - | 3,000 | - |
| 511300 OVERTIME | 91 | - | - |
| 512100 HEALTH INSURANCE | 26,748 | 26,744 | 33,702 |
| 512200 SOCIAL SECURITY | 7,608 | 8,721 | 7,953 |
| 512400 PENSION CONTRIBUTIONS | 19,381 | 20,866 | 22,195 |
| 512900 OPEB CONTRIBUTIONS | 7,600 | 8,000 | 8,400 |
| PERSONNEL SERVICES | \$ 170,297 | \$ 178,286 | \$ 190,343 |
| 521100 OFFICIAL/ADMIN SERVICES | 117 | 1,000 | 1,000 |
| 521200 PROFESSIONAL SERVICES | 535 | 2,000 | 2,000 |
| 522210 FLEET - PARTS | 47 | 170 | 100 |
| 522220 FLEET - LABOR | 238 | 250 | 250 |
| 522230 FLEET - OUTSOURCED SERVICE | 264 | - | 264 |
| 522310 BUILDING & LAND RENTAL | 393 | - | - |
| 522320 EQUIPMENT RENTALS | - | - | 1,000 |
| 523200 TELEPHONE SERVICE | 561 | 500 | 1,000 |
| 523210 POSTAGE | - | - | 500 |
| 523300 ADVERTISING | 1,049 | 500 | 1,500 |
| 523400 PRINTING AND BINDING EXP | - | 500 | 500 |
| 523500 TRAVEL EXPENSES | 1,911 | 3,250 | 4,500 |
| 523600 DUES AND FEES | - | - | 1,000 |
| 523700 EDUCATION AND TRAINING | 679 | 1,500 | 1,500 |
| PURCHASED/CONTRACTED SERVICES | \$ 5,794 | \$ 9,670 | \$ 15,114 |
| 531100 GENERAL SUPPLIES | 3,481 | 5,000 | 5,000 |
| 531270 GASOLINE/DIESEL | 301 | 1,000 | 1,000 |
| 531300 FOOD | 3,340 | 3,000 | 3,000 |
| 531400 BOOKS & PERIODICALS | 105 | 125 | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 7,228 | \$ 9,125 | \$ 9,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,050 | 1,045 | 1,360 |
| 551115 INTERNAL SVC - SAFETY | - | - | 900 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,050 | \$ 1,045 | \$ 2,260 |
| TOTAL MWBE COMMUNITY OUTREACH | \$184,369 | \$198,126 | \$216,717 |



FY2020 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

GENERAL FUND – M&O

| Account Title | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---|------------------|-------------------|-------------------|
| GENERAL GOVERNMENT | | | |
| 1001115 YOUTH COMMISSION | 50,000 | 50,000 | 50,000 |
| The Chatham County Youth Commission is an arm of the Chatham County Commission designed to represent the voices of youth in this community, heighten their awareness of local government and provide intensive leadership, teamwork, networking and problem-solving skills. | | | |
| 1001511 AUDIT CONTRACT | 107,120 | 120,000 | 149,450 |
| Funds appropriated for external auditor and Cost Allocation Plan consultant | | | |
| 1001536 COMMUNICATIONS | 675,903 | 714,830 | 1,091,210 |
| Funds appropriated for the provision of communication utility service and maintenance of communication equipment. | | | |
| 1001541 TEMPORARY POOL | 48,578 | 105,000 | 105,000 |
| Funds appropriated in this account to pay for temporary clerical and secretarial help used by county departments on an as needed basis. | | | |
| 1001569 UTILITIES | 803,291 | 900,000 | 900,000 |
| This account records expenditures for utilities in buildings used by numerous departments. | | | |
| JUDICIARY | | | |
| 1002110 COURT EXPENDITURES | 1,062,599 | 1,248,200 | 1,233,830 |
| Court Reporter Fees and Juror Fees in this account separate them from other operational expenditures of the Courts. | | | |
| 1002120 ALTERNATIVE DISPUTE RESOLUTION | 28,624 | 79,477 | 5,150 |
| This department is reimbursed 100% by the court system. Personnel were transferred from this department, reclassified and working within 1002100. | | | |
| 1002451 PROBATE COURT FILING FEES | 86,774 | 175,000 | 187,200 |
| This account records payments out of Filing Fees for services of attorneys and physicians in guardianship cases. | | | |
| 1002700 GRAND JURY | 8,852 | 19,200 | 17,200 |
| The Grand Jury has criminal and civil functions. Duties divided under three broad headings - the duty to inspect and investigate; to appoint and fix compensation; and to advise and recommend. The Grand Jury inspects jails, voters list, ballots, and books of County Officials, the County Commissioners and other items as required by law. They appoint boards and fix compensation for jurors and bailiffs. The Grand Jury also returns true bill, special presentments or no bills after weighing the evidence presented in felony indictments. | | | |
| PUBLIC SAFETY | | | |
| 1003290 HAZARDOUS MATERIALS EXPENSE | 62,682 | 70,000 | 70,000 |
| This represents the County share of the HazMat Program. The expenses of this program are divided among Chatham County Government, City of Savannah and private industry. | | | |
| 1003600 EMERGENCY MEDICAL SERVICES | 652,116 | 664,200 | 714,200 |
| This represents the costs associated with the contractual agreement with Chatham EMS . | | | |



HEALTH & WELFARE

1005110 HEALTH DEPARTMENT **1,268,049** **1,267,544** **1,267,544**

The Chatham County Health Department administers a public health program for the entire population of the County. Services are primarily preventive in nature, except in certain specified communicable diseases such as tuberculosis, venereal disease, and intestinal parasites where treatment is provided to prevent spread of diseases in the community. Examples of the broad sphere of health activities are programs in food and water source inspection, air pollution, waste disposal control, rabies control, housing safety, laboratory and dental facility, vital records, health education, and maternal and child care programs.

1005115 SAFETY NET PROGRAM **157,326** **174,000** **24,000**

The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.

1005120 - MENTAL HEALTH - - **450,000**

Created to contract with mental health counselors, this department functions primarily in the County Detention Center.

1005190 INDIGENT HEALTH CARE PROGRAM **4,433,803** **3,561,895** **2,800,000**

The Indigent Health Care Program funding is designated to provide funding for health care treatment for the indigent population in Chatham County.

1005421 GREENBRIAR CHILDREN'S CENTER **369,600** **429,600** **182,106**

The Greenbrier's Center to serves as a resource to meet the needs of the dependent, neglected, alienated and abused children of Chatham County. Programs the Greenbriar Children's Center seek to remedy the effects of past neglect and abuse; to establish self-esteem and a realization of self-worth; and to promote growth and development that will enable children to enjoy and contribute to society to their fullest ability.

1005436 SUMMER BONANZA **19,162** **30,000** **40,000**

The Summer Bonanza Program is a youth initiative that exposes children to STEM learning, balance living, positive relationships to include judicial and law enforcement officers, and servant leadership. The goal of the program is to strengthen core values and academic success while providing a fun and safe environment for structured activities.

1005450 FRONT PORCH - - 225,058

The Front Porch is a multi-purpose resource center for juveniles within the Juvenile Court system or dealing with a crisis and needing assistance.

1005455 WREP-WORK READINESS - - **110,500**

The Work Readiness Program (WREP) provides training to individuals and serves as a diversion from the judicial system in an effort to prevent recidivism.

1005460 YOUTH INTERCEPT - - **124,703**

The Youth Intercept program is a community-focused, hospital-based program designed to reduce recidivism among youth ages 12-25 affiliated with the Emergency Department (ED) at Memorial Medical Center. Offered by the Victims-Witness Advocacy Program, a division of the Office of the District Attorney, the program counselors work with victims who are in the ED for intentional injuries, such as gunshots and knife wounds. The program is designed to address the physical, emotional, and social needs that victims of violence face after being released from the ED.



| | | | |
|-----------------------------|------------------|------------------|------------------|
| 1005540 CAT TELERIDE | 4,936,334 | 4,807,913 | 5,087,738 |
|-----------------------------|------------------|------------------|------------------|

Designed to transport eligible persons with disabilities in Chatham County in compliance with the Americans with Disabilities Act (ADA) of 1990, the CAT's paratransit service is known as CAT Mobility.

| | | | |
|--------------------------------------|----------------|----------------|----------------|
| 1005550 COOPERATIVE EXTENSION | 197,044 | 244,872 | 249,330 |
|--------------------------------------|----------------|----------------|----------------|

UGA Extension in Chatham County provides a variety of educational programs to the citizens of Chatham County. Extension programs and client services in the areas of Family and Consumer Sciences, 4-H, and Horticulture continue to meet the requests of Chatham County residents.

| | | | |
|--|----------------|----------------|------------------|
| 1005560 OTHER COMMUNITY SERVICE | 390,270 | 762,500 | 1,096,733 |
|--|----------------|----------------|------------------|

This account funds community projects including the Chatham County Blueprint, a 20+-year plan to attain progress in core areas including economy, education, health, and quality of life.

CULTURE & RECREATION

| | | | |
|-------------------------------------|----------------|----------------|----------------|
| 1006130 WEIGHTLIFTING CENTER | 230,531 | 261,615 | 258,800 |
|-------------------------------------|----------------|----------------|----------------|

This account is set up to cover costs associated with the operation of the County's Anderson-Cohen Weightlifting Center.

| | | | |
|---|----------------|----------------|----------------|
| 1006171 COASTAL GEORGIA BOTANICAL GARDEN | 114,805 | 130,931 | 133,713 |
|---|----------------|----------------|----------------|

The Bamboo Farm partners with the county's Cooperative Extension office to help residents in areas of agriculture, home cooking, community and resource development and youth development through the 4-h club program.

| | | | |
|------------------------|---------------|----------------|----------------|
| 1006172 MUSEUMS | 16,980 | 100,000 | 100,000 |
|------------------------|---------------|----------------|----------------|

Appropriations for the County funded museums.

| | | | |
|--|---------------|---------------|---------------|
| 1006180 TYBEE PIER & PAVILION | 17,883 | 54,000 | 54,000 |
|--|---------------|---------------|---------------|

Funds necessary for maintenance of the facility and unforeseen operational expense.

| | | | |
|---------------------------------|---------------|---------------|---------------|
| 1006240 GEORGIA FORESTRY | 31,674 | 49,100 | 49,100 |
|---------------------------------|---------------|---------------|---------------|

Chatham County's funding allotment is the pro-rata share of costs to operate the Forest Fire Control program plus payroll supplement to the Georgia Forestry Commission. Chatham County's pro-rated share of cost is four cents per acre plus a payroll supplement and telephone cost.

| | | | |
|--|------------------|------------------|------------------|
| 1006500 LIVE OAK LIBRARY SYSTEM | 7,321,674 | 7,577,933 | 7,805,271 |
|--|------------------|------------------|------------------|

Library system for Chatham, Effingham and Liberty counties.

HOUSING & DEVELOPMENT

| | | | |
|-------------------------|---------------|---------------|---------------|
| 1007414 CORE MPO | 34,872 | 37,104 | 40,650 |
|-------------------------|---------------|---------------|---------------|

Annual membership costs for the Metropolitan Planning Organization (MPO), which provides a forum for local decision-making regarding federal transportation funds for urbanized areas. The CORE MPO Board sets regional, long-term transportation policy; prioritizes projects; approves the long-range plan, short-range TIP, and other required documents.

DEBT SERVICE

| | | | |
|-----------------------------|------------------|------------------|------------------|
| 1008000 DEBT SERVICE | 2,300,901 | 2,913,301 | 2,282,415 |
|-----------------------------|------------------|------------------|------------------|

Account funds Debt service charges

OTHER FINANCING USES

| | | | |
|---|------------------|------------------|------------------|
| Contribution to Retiree Health Insurance | 5,449,025 | 5,556,879 | 6,382,519 |
|---|------------------|------------------|------------------|

County contribution to the medical insurance for retired employees.

| | | | |
|--------------------------------|----------|----------------|----------|
| Other Employee Benefits | - | 788,000 | - |
|--------------------------------|----------|----------------|----------|

Includes cost increases allocated to each department at budget adoption.

| | | | |
|--|------------------|------------------|------------------|
| Accrued Benefits Expense | -12,952 | - | - |
| Funds set aside for compensated absences earned but not paid. | | | |
| Energy Excise Tax | 1,292,936 | 1,165,460 | 1,201,060 |
| An account to recognize payments to Cities for taxes collected. | | | |
| Reimbursable Expenses | 65,463 | 150,000 | 150,000 |
| Expenditures billed to outside agencies. | | | |
| Contingencies | - | 1,354,537 | 1,074,582 |
| Funds to manage unusual or unforeseen items. | | | |
| Transfer to E911 Fund | - | 4,000,000 | 2,000,000 |
| Interfund transfer to the Emergency Communications Fund (E911). | | | |
| Transfer to Child Support Recovery Fund | 171,421 | 176,000 | 189,054 |
| Interfund transfer to the Child Support Recovery Fund. | | | |
| Transfer to CIP Fund | 5,431,850 | 1,000,000 | 1,100,000 |
| Funds appropriated from General Fund for acquisition of items budgeted for the Capital Improvement. | | | |
| Transfer to CIP Reserve | 800,000 | 1,000,000 | 1,000,000 |
| Funds transferred to CIP reserve for unanticipated capital expenditures. | | | |
| Transfer to Debt Service Fund | 3,855,730 | - | 1,000,000 |
| For the payment of capital lease debt. | | | |
| Transfer to Solid Waste Fund | 2,197,275 | 1,732,797 | 1,085,637 |
| Appropriations to recognize the tax subsidy from the General Fund M&O to the Solid Waste Management Enterprise Fund. | | | |
| Transfer Out to Risk Management Fund | 3,500,000 | 2,500,000 | 2,750,000 |
| Funds appropriated to cover costs of risk management activities. | | | |





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Chatham County

FY 2020 Adopted Budget



SPECIAL SERVICE DISTRICT

The adopted Special Service District balanced budget is presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.





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SPECIAL SERVICE DISTRICT – Adopted Budget

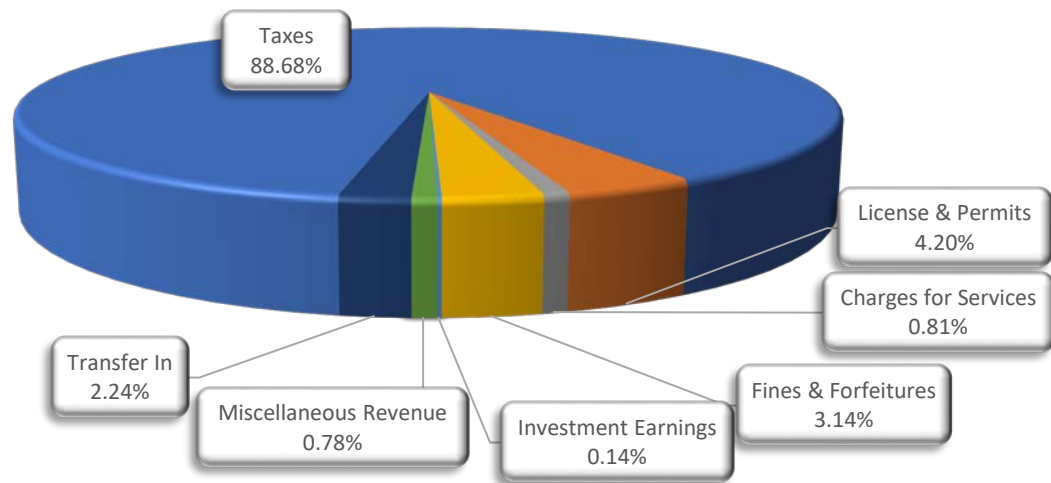
A recap of revenue and expenditure charges within the Special Service District by major category as adopted by the board of Commissioners for fiscal years 2019 and 2020 are presented below and the following pages.

| Expense Category | ADOPTED FY 2020 | ADOPTED FY 2019 | \$ DIFFERENCE + or (-) | % DIFFERENCE + or (-) |
|-----------------------|--------------------|--------------------|---------------------------|--------------------------|
| Taxes | 31,681,394 | 30,296,039 | 1,385,355 | 4.57% |
| License & Permits | 1,500,000 | 1,500,000 | - | 0.00% |
| Intergovernmental | - | - | - | 0.00% |
| Charges for Services | 290,800 | 286,800 | 4,000 | 1.39% |
| Fines & Forfeitures | 1,123,500 | 1,120,000 | 3,500 | 0.31% |
| Investment Earnings | 50,000 | 25,000 | 25,000 | 100.00% |
| Miscellaneous Revenue | 280,000 | 75,000 | 205,000 | 273.33% |
| Transfer In | 800,000 | 800,000 | - | 0.00% |
| Fund Balance | - | - | - | 0.00% |
| Total | 35,725,694 | 34,102,839 | 1,622,855 | 4.76% |

| Expense Category | ADOPTED FY 2020 | ADOPTED FY 2019 | \$ DIFFERENCE + or (-) | % DIFFERENCE + or (-) |
|---------------------------|--------------------|--------------------|---------------------------|--------------------------|
| General Government | 3,636,660 | 3,468,087 | 168,573 | 4.86% |
| Judiciary | 1,459,775 | 1,391,964 | 67,811 | 4.87% |
| Public Safety | 15,116,035 | 14,641,989 | 474,046 | 3.24% |
| Public Works | 8,132,952 | 7,403,028 | 729,924 | 9.86% |
| Health & Welfare | - | - | - | 0.00% |
| Culture & Recreation | - | - | - | 0.00% |
| Housing & Development | 2,252,797 | 1,955,941 | 296,856 | 15.18% |
| Insurance & Bonds | - | - | - | 0.00% |
| Other Government Services | 465,000 | 639,791 | (174,791) | -27.32% |
| Major Capital | - | - | - | 0.00% |
| Intergovernmental | - | 350,000 | (350,000) | -100.00% |
| Depreciation | - | - | - | 0.00% |
| Debt Service | - | - | - | 0.00% |
| Other Uses - Expenditure | 4,662,475 | 4,252,039 | 410,436 | 9.65% |
| Total | 35,725,694 | 34,102,839 | 1,622,855 | 4.76% |



Where the Money comes from...



REVENUES - SPECIAL SERVICE DISTRICT

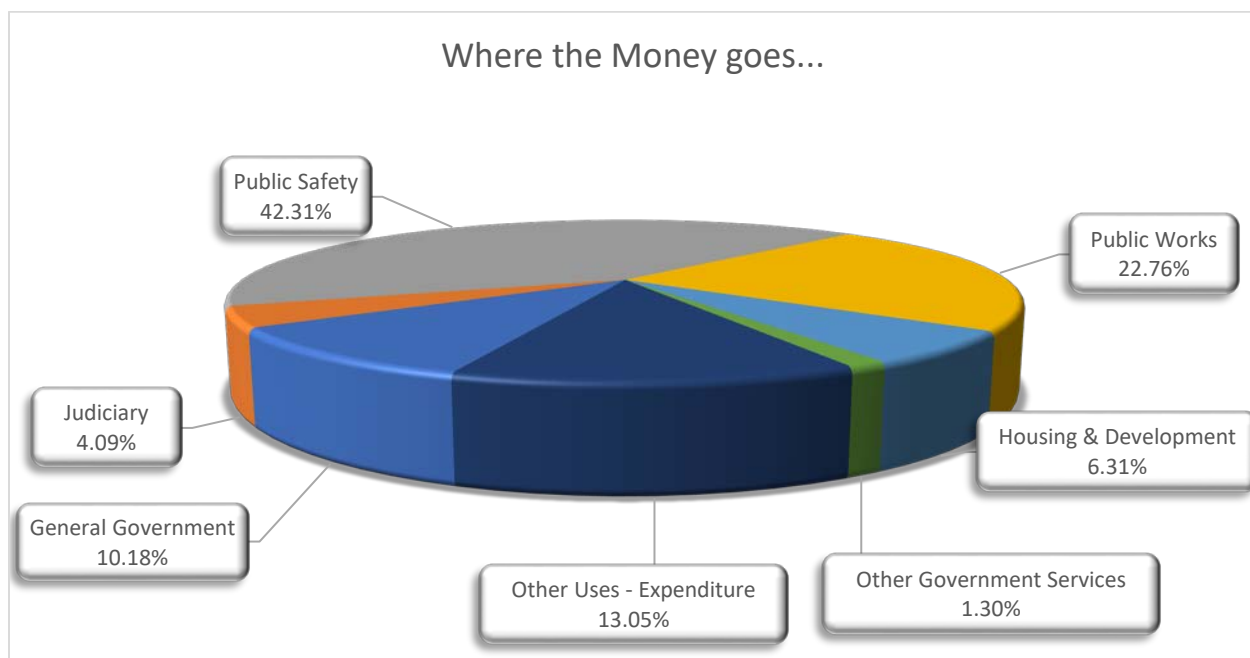
| OBJECT | DESCRIPTION | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED | INCREASE / DECREASE | % CHANGE |
|-------------------------------------|-----------------------------|-------------------|-------------------|-------------------|------------------------|--------------|
| General Property Taxes | | | | | | |
| 311100 | REAL PROPERTY-CURRENT YR | 17,663,481 | 15,473,665 | 17,037,059 | 1,563,394 | 10.10% |
| 311120 | PROP TAX CUR-TIMBER | 554 | 1,000 | 1,000 | - | 0.00% |
| 311200 | REAL PROPERTY - PRIOR YEARS | 780,351 | 600,000 | 600,000 | - | 0.00% |
| 311310 | PERSONAL PROP- VEHICLES | 248,830 | 300,000 | 300,000 | - | 0.00% |
| 311311 | AAV COMMERCIAL VEHICLES | 29,278 | 20,000 | 20,000 | - | 0.00% |
| 311315 | TITLE AD VALOREM TAX | 730,754 | 650,000 | 750,000 | 100,000 | 15.38% |
| 311320 | PERSONAL - MOBILE HOME | 54,656 | 40,000 | 50,000 | 10,000 | 25.00% |
| 311340 | INTANGIBLE TAX | 3,660,873 | 3,916,124 | 3,800,000 | (116,124) | -2.97% |
| 311341 | INTANGIBLE - SUPERIOR CT | 338,814 | 300,000 | 350,000 | 50,000 | 16.67% |
| 311390 | PERSONAL PROP-OTHER | 302 | 250 | 250 | - | 0.00% |
| 311400 | PERSONAL PROP PRIOR YRS | 1,492,182 | 450,000 | 450,000 | - | 0.00% |
| 311405 | AD VALOREM PY RR EQ | 58,959 | - | 50,000 | 50,000 | 0.00% |
| 311600 | REAL ESTATE TRANSFER TAX | 121,058 | 120,000 | 120,000 | - | 0.00% |
| Total General Property Taxes | | 25,180,091 | 21,871,039 | 23,528,309 | 1,657,270 | 7.58% |
| Sales & Use Taxes | | | | | | |
| 311750 | FRANCHISE TAXES-TV CABLE | 1,559,269 | 1,580,000 | 1,580,000 | - | 0.00% |
| 314201 | ALCOHOL BEV TAX-SPIRITS | 111,249 | 120,000 | 120,000 | - | 0.00% |
| 314202 | ALCOHOL BEV TAX-WINE | 252,516 | 250,000 | 250,000 | - | 0.00% |
| 314203 | ALCOHOL BEV TAX-BEER | 829,679 | 850,000 | 850,000 | - | 0.00% |
| Total Sales and Use Taxes | | 2,752,713 | 2,800,000 | 2,800,000 | - | 0.00% |



| OBJECT | DESCRIPTION | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED | INCREASE / DECREASE | % CHANGE |
|--|---------------------------------------|------------------|-------------------|-------------------|------------------------|----------------|
| Business Taxes | | | | | | |
| 316200 | INSURANCE PREMIUM TAXES | 5,189,146 | 5,400,000 | 5,328,085 | (71,915) | -1.33% |
| | Total Business Taxes | 5,189,146 | 5,400,000 | 5,328,085 | (71,915) | -1.33% |
| Penalties & Interest | | | | | | |
| | | | | | | - |
| 319110 | PENALTIES/ INTEREST REAL | - | 200,000 | - | (200,000) | 100.00% |
| 319500 | PENALTIES/ INTEREST FIFA | 37,360 | 25,000 | 25,000 | - | 0.00% |
| | Total Penalties & Interest | 37,360 | 225,000 | 25,000 | (200,000) | -88.89% |
| License & permits | | | | | | |
| 321210 | BUSINESS LICENSE REVENUE | 1,481,808 | 1,500,000 | 1,500,000 | - | 0.00% |
| | Total License & Permits | 1,481,808 | 1,500,000 | 1,500,000 | - | 0.00% |
| Local Government Shared Revenue | | | | | | |
| 337000 | LOCAL GOVERNMENTS | 396,330 | - | - | - | 0.00% |
| | Total Local Government | 396,330 | - | - | - | 0.00% |
| Court Costs/Fees Charges | | | | | | |
| 341190 | COURT COST FEES | (2,176) | - | 4,000 | 4,000 | 0.00% |
| | Total Court Costs/Fees Charges | (2,176) | - | 4,000 | 4,000 | 0.00% |
| Other Government Fees | | | | | | |
| | PLANNING & DEVELOPMENT | | | | | |
| 341390 | Fees | 167,687 | 150,000 | 150,000 | - | 0.00% |
| | COMMISSIONS ON TAX | | | | | |
| 341940 | COLLECTIONS | (6,550) | 6,500 | 6,500 | - | 0.00% |
| | Total Other Government Fees | 161,137 | 156,500 | 156,500 | - | 0.00% |
| Charges for Service | | | | | | |
| 342130 | FALSE ALARM FEES | 116,444 | 125,000 | 125,000 | - | 0.00% |
| 343100 | STREET MAINTENANCE FEES | 5,000 | 5,000 | 5,000 | - | 0.00% |
| 349300 | BAD CHECK FEE | 347 | 300 | 300 | - | 0.00% |
| | Total Charges for Service | 121,791 | 130,300 | 130,300 | - | 0.00% |
| Fine & Forfeitures | | | | | | |
| 351140 | RECORDERS COURT FEES | 694,841 | 900,000 | 900,000 | - | 0.00% |
| 351420 | JCA FINES | 249,311 | 220,000 | 220,000 | - | 0.00% |
| 351910 | RIGHT OF WAY ENCROACH | 6,010 | - | 3,500 | 3,500 | 0.00% |
| | Total Fine & Forfeitures | 950,162 | 1,120,000 | 1,123,500 | 3,500 | 0.31% |
| Investments | | | | | | |
| 361000 | INTEREST REVENUE | 48,272 | 25,000 | 50,000 | 25,000 | 100.00% |
| | Total Investment | 48,272 | 25,000 | 50,000 | 25,000 | 100% |



| OBJECT | DESCRIPTION | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED | INCREASE / DECREASE | % CHANGE |
|---------------------------------------|--------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| Miscellaneous Revenues | | | | | | |
| 389000 | MISCELLANEOUS REVENUE | 188,239 | 25,000 | 25,000 | - | 0.00% |
| 389010 | REIMBURSEMENT SAVANNAH | - | - | 250,000 | 250,000 | 0.00% |
| 390100 | TRANS IN FR GENERAL FUND | - | - | - | - | 0.00% |
| 390275 | TRANSFER IN FROM HOTEL | 891,921 | 800,000 | 800,000 | - | 0.00% |
| 392100 | SALE OF ASSETS | 84,518 | 50,000 | 5,000 | (45,000) | -90.00% |
| Total Miscellaneous Revenues | | 1,164,678 | 875,000 | 1,080,000 | 250,000 | 23.43% |
| SPECIAL SERVICE DISTRICT TOTAL | | 37,481,314 | 34,102,839 | 35,725,694 | 1,667,855 | 4.76% |



EXPENDITURES – SPECIAL SERVICE DISTRICT

| ORG. | DESCRIPTION | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED | INCREASE / DECREASE | % CHANGE |
|-----------------------------|---------------------|------------------|-------------------|-------------------|------------------------|---------------|
| General Government | | | | | | |
| Administration | | | | | | |
| 2701510 | FINANCE | 43,643 | 44,924 | 45,918 | 994 | 2.21% |
| 2701511 | AUDIT CONTRACT | 21,930 | 20,000 | 26,550 | 6,550 | 32.75% |
| 2701540 | HUMAN RESOURCES | - | - | - | - | - |
| 2701575 | ENGINEERING | 1,142,839 | 1,153,163 | 1,314,192 | 161,029 | 13.96% |
| 2701576 | SALES TAX POSITIONS | - | - | - | - | - |
| 2701577 | TRAFFIC LIGHTS | 188,664 | 250,000 | 250,000 | - | - |
| 2701595 | GENERAL | - | - | - | (350,000) | -14.89% |
| | ADMINISTRATION | 2,172,843 | 2,350,000 | 2,000,000 | | |
| Total Administration | | 3,569,919 | 3,818,087 | 3,636,660 | (181,427) | -4.75% |



| ORG. | DESCRIPTION | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED | INCREASE / DECREASE | % CHANGE |
|--------------------------------------|---------------------------------------|-------------------|-------------------|-------------------|------------------------|---------------|
| | Judicial | | | | | |
| 2702500 | RECORDERS COURT | 770,663 | 1,391,964 | 1,459,775 | 67,811 | 4.87% |
| | Total Judicial | 770,663 | 1,391,964 | 1,459,775 | 67,811 | 4.87% |
| | Public Safety | | | | | |
| 2703200 | POLICE | 13,700,255 | 14,596,989 | 15,116,035 | 519,046 | 3.56% |
| 2703241 | SHERIFF PEACE OFFICER | 4,015 | 45,000 | - | (45,000) | -100.00% |
| | Total Public Safety | 13,704,271 | 14,641,989 | 15,116,035 | 474,046 | 3.24% |
| | Public Works | | | | | |
| 2704100 | PUBLIC WORKS | 5,949,741 | 7,374,028 | 8,103,952 | 729,924 | 9.90% |
| 2704321 | FELL STREET STATION | - | 29,000 | 29,000 | - | 0.00% |
| | Total Public Works | 5,949,741 | 7,403,028 | 8,132,952 | 729,924 | 9.86% |
| Total General Government | | 23,994,594 | 27,255,068 | 28,345,422 | 1,090,354 | 4.00% |
| | Housing and Development | | | | | |
| | Protection Inspection | | | | | |
| 2707210 | BUILDING SAFETY | 559,959 | 659,178 | 766,664 | 107,486 | 16.31% |
| | Total Inspection | 559,959 | 659,178 | 766,664 | 107,486 | 16.31% |
| | Planning and Zoning | | | | | |
| 2707340 | DEVELOPMENT | 113,352 | 113,353 | 113,353 | - | 0.00% |
| 2707410 | METROPOLITAN PLANNING | 886,500 | 886,500 | 925,711 | 39,211 | 4.42% |
| 2707412 | SVANNAH GEOGRAPHICAL | 223,225 | 223,250 | 366,375 | 143,125 | 64.11% |
| 2707414 | CORE MPO | 69,227 | 73,660 | 80,694 | 7,034 | 9.55% |
| | Total Planning and Zoning | 1,292,304 | 1,296,763 | 1,486,133 | 189,370 | 14.60% |
| Total Housing and Development | | 1,852,263 | 1,955,941 | 2,252,797 | 296,856 | 15.18% |
| | Other Financing Uses | | | | | |
| 2708000 | DEBT SERVICE | - | - | - | - | 0.00% |
| 2709000 | HEALTH DEPARTMENT | 11,569,004 | 4,891,830 | 5,127,475 | 235,645 | 4.82% |
| | Total Other Financing Uses | 11,569,004 | 4,891,830 | 5,127,475 | 235,645 | 4.82% |
| Total Expenditures | | 37,415,861 | 34,102,839 | 35,725,694 | 471,289 | 4.76% |



2701575 COUNTY ENGINEERING SVCS

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 9.3 | 9.3 | 9.3 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 9.3 | 9.3 | 9.3 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| Improve business processes (pursue opportunities to streamline processes, leverage automation and to promote a responsive business friendly environment). | Government Efficiency |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|---|--|
| Quality of Life | Provide clearer process of SPLOST funding regarding improvements, infrastructure, parks and community centers | Effective & Efficient Government |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--------------------------------------|---------------|----------------|----------------|
| Flood zone determinations | 2500 | 575 | 400 |
| Sites & subdivision review | 20 | 55 | 300 |
| SPLOST projects construction- (est.) | \$107,000,000 | \$21,000,000 | \$20,500,000 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------|--------------------|---------------------|
| 2701575 - ENGINEERING | | | |
| 511100 REGULAR EMPLOYEES | 605,947 | 610,438 | 665,253 |
| 511200 TEMPORARY EMPLOYEES | 4,028 | - | - |
| 511300 OVERTIME | 6,363 | - | - |
| 512100 HEALTH INSURANCE | 106,646 | 106,299 | 129,999 |
| 512200 SOCIAL SECURITY | 42,572 | 42,240 | 46,222 |
| 512400 PENSION CONTRIBUTIONS | 109,479 | 110,001 | 124,807 |
| 512900 OPEB CONTRIBUTIONS | 32,300 | 33,000 | 38,850 |
| PERSONNEL SERVICES | \$ 907,336 | \$ 901,978 | \$ 1,005,131 |
| 521200 PROFESSIONAL SERVICES | 37,719 | 26,500 | 45,000 |
| 522200 REPAIRS & MAINTENANCE | 2,884 | 2,800 | 1,000 |
| 522210 FLEET - PARTS | 2,092 | 2,000 | 1,787 |
| 522220 FLEET - LABOR | 3,536 | 3,000 | 3,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 4,639 | 2,500 | 3,720 |
| 522310 BUILDING & LAND RENTAL | 5,770 | 7,000 | 8,160 |
| 522320 EQUIPMENT RENTALS | 7,236 | 10,000 | 6,000 |
| 523200 TELEPHONE SERVICE | 24,457 | 16,100 | 20,000 |
| 523210 POSTAGE | 1,620 | 4,500 | 2,000 |
| 523300 ADVERTISING | 11,197 | 14,000 | 16,600 |
| 523500 TRAVEL EXPENSES | 30,910 | 29,145 | 34,500 |
| 523600 DUES AND FEES | 5,064 | 2,015 | 3,100 |
| 523700 EDUCATION AND TRAINING | 16,369 | 23,830 | 20,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 153,492 | \$ 143,390 | \$ 164,867 |
| 531100 GENERAL SUPPLIES | 9,717 | 15,000 | 13,500 |
| 531270 GASOLINE/DIESEL | 15,984 | 10,000 | 16,000 |
| 531310 CATERED MEALS | 1,579 | 2,250 | 2,250 |
| 531400 BOOKS & PERIODICALS | 1,160 | 1,040 | 1,200 |
| 531700 OTHER SUPPLIES | 8,265 | 4,625 | 2,000 |
| 531710 UNIFORMS | 622 | 1,200 | 1,200 |
| SUPPLIES/OTHER EXPENDITURES | \$ 37,328 | \$ 34,115 | \$ 36,150 |
| 542400 COMPUTERS | 21,059 | 40,000 | 45,000 |
| 542500 OTHER EQUIPMENT | 11,696 | 8,700 | 24,000 |
| CAPITAL OUTLAY | \$ 32,754 | \$ 48,700 | \$ 69,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 11,930 | 11,930 | 25,994 |
| 551115 INTERNAL SVC - SAFETY | - | 13,050 | 13,050 |
| INTERFUND/DEPARTMENT SERVICES | \$ 11,930 | \$ 24,980 | \$ 39,044 |
| TOTAL ENGINEERING | \$1,142,839 | \$1,153,163 | \$1,314,192 |



2703200 POLICE

The mission of the Chatham County Police Department is to provide excellence in police services while building partnerships with the citizens in the community in which they serve. The police department serves the unincorporated areas of Chatham County, which is roughly 196 square miles of the County.

| Total | FY2018 Actual | FY 2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|-----------------|----------------|
| Full Time Equivalents | - | 147 | 147 |
| Part Time Positions | - | 2 | 2 |
| Total | 0.00 | 149.00 | 149.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ol style="list-style-type: none"> 1. Form a CCPD committee to identify key people, events and locations (formal and informal) where CCPD officers can interact with members of the community and build partnerships. 2. Train all members of the CCPD in the best practices for addressing people with mental health needs. 3. Effectively meet the Communities Priority of addressing traffic safety concerns throughout the county. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------------------|---|--|
| Effective Government Services | <ol style="list-style-type: none"> 1. Increase the use of social media to distribute information to the public. Share crime information (statistics), day-to-day events, and candid information about the CCPD. 2. Develop a relationship with mental health professionals. 3. Recruit and hire new police personnel to replace the current officer positions in order to establish/fill new traffic safety specialists' positions. New hires to be in place July 2020 completing field training and available for full patrol duties by October 2020. | Quality of Life |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|---------------------|----------------------|----------------------|
| 2703200 - POLICE | | | |
| 511100 REGULAR EMPLOYEES | 2,403,334 | 7,181,933 | 7,557,194 |
| 511200 TEMPORARY EMPLOYEES | 181,571 | 5,000 | 55,000 |
| 511300 OVERTIME | 154,495 | 300,000 | 300,000 |
| 512100 HEALTH INSURANCE | 451,298 | 1,803,492 | 1,970,547 |
| 512200 SOCIAL SECURITY | 195,173 | 547,866 | 510,912 |
| 512400 PENSION CONTRIBUTIONS | 494,193 | 1,780,948 | 1,827,667 |
| 512900 OPEB CONTRIBUTIONS | 125,411 | 592,000 | 621,600 |
| PERSONNEL SERVICES | \$ 4,005,474 | \$ 12,211,239 | \$ 12,842,920 |
| 521100 OFFICIAL/ADMIN SERVICES | 50,343 | 37,500 | 37,500 |
| 521200 PROFESSIONAL SERVICES | 56,635 | 200,000 | 112,000 |
| 522110 DISPOSAL | 45 | - | - |
| 522200 REPAIRS & MAINTENANCE | 152,496 | 355,800 | 282,812 |
| 522210 FLEET - PARTS | 13,293 | 48,000 | 40,000 |
| 522220 FLEET - LABOR | 16,584 | 73,320 | 45,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 14,018 | 79,200 | 79,200 |
| 522320 EQUIPMENT RENTALS | 5,021 | 9,350 | 21,000 |
| 523200 TELEPHONE SERVICE | 51,139 | 36,000 | 107,520 |
| 523210 POSTAGE | 2,608 | 5,000 | 5,000 |
| 523300 ADVERTISING | 16,485 | 20,000 | 25,000 |
| 523400 PRINTING AND BINDING EXP | - | 15,000 | 5,000 |
| 523500 TRAVEL EXPENSES | 16,568 | 50,000 | 90,000 |
| 523600 DUES AND FEES | 4,085 | 9,100 | 11,320 |
| 523700 EDUCATION AND TRAINING | 19,212 | 50,000 | 60,000 |
| 523900 OTHER PURCHASED SERVICES | 37,729 | 5,000 | 111,450 |
| PURCHASED/CONTRACTED SERVICES | \$ 456,262 | \$ 993,270 | \$ 1,032,802 |
| 531100 GENERAL SUPPLIES | 33,481 | 50,000 | 50,000 |
| 531270 GASOLINE/DIESEL | 95,785 | 54,000 | 300,000 |
| 531290 UTILITIES OTHER | 17,886 | 52,800 | 52,800 |
| 531310 CATERED MEALS | 229 | - | 10,000 |
| 531400 BOOKS & PERIODICALS | 31 | 5,000 | 5,000 |
| 531600 OTHER SMALL EQUIPMENT | - | 47,500 | 25,000 |
| 531700 OTHER SUPPLIES | 206,426 | 125,000 | 225,000 |
| 531710 UNIFORMS | 197,672 | 200,000 | 150,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 551,510 | \$ 534,300 | \$ 817,800 |
| 542200 VEHICLES | 752,258 | 480,000 | - |
| 542300 FURNITURE & FIXTURES | - | 10,000 | 75,000 |
| 542400 COMPUTERS | 626,808 | 200,000 | 135,250 |
| 542500 OTHER EQUIPMENT | 105,771 | 26,000 | 22,000 |
| CAPITAL OUTLAY | \$ 1,484,837 | \$ 716,000 | \$ 232,250 |
| 551110 INTERNAL SVC-COMPUTER REP | - | 70,180 | 118,263 |
| 551115 INTERNAL SVC - SAFETY | - | 72,000 | 72,000 |
| 571000 INTERGOVERNMENTAL - SAVANNAH | 7,202,172 | - | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 7,202,172 | \$ 142,180 | \$ 190,263 |
| TOTAL POLICE | \$13,700,255 | \$14,596,989 | \$15,116,035 |



2704100 PUBLIC WORKS

Provides maintenance and repair activities in support of the unincorporated area of Chatham County's infrastructure, including roads, storm water structures, solid waste, and water and sewer.

| Total | FY2018 Actual | FY 2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|-----------------|----------------|
| Full Time Equivalents | 103 | 97 | 100 |
| Part Time Positions | 5 | 5 | 5 |
| Total | 108.00 | 102.00 | 105.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| Introduce additional safety and training classes to reduce lost time claims in an effort to obtain an accident free environment. | Efficient Government |
| Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------------------|---|--|
| Effective Government Services | Implement enhanced notification and reporting of Public service activities through cellular telephone and website applications. | Alternative method of communication |

Performance Measures

| Activity | Performance Measure |
|------------|---|
| Efficiency | Continued accounting of all man hours needed on work orders and increase efficiency of the department as a whole. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 2704100 - PUBLIC WORKS | | | |
| 511100 REGULAR EMPLOYEES | 2,662,834 | 3,364,345 | 3,931,486 |
| 511200 TEMPORARY EMPLOYEES | 130,515 | 75,000 | 80,000 |
| 511300 OVERTIME | 84,100 | 72,000 | 75,000 |
| 512100 HEALTH INSURANCE | 861,165 | 935,385 | 1,275,340 |
| 512200 SOCIAL SECURITY | 197,986 | 230,394 | 267,346 |
| 512400 PENSION CONTRIBUTIONS | 483,746 | 624,444 | 736,661 |
| 512900 OPEB CONTRIBUTIONS | 372,400 | 392,000 | 453,600 |
| PERSONNEL SERVICES | \$ 4,792,746 | \$ 5,693,568 | \$ 6,819,433 |
| 522200 REPAIRS & MAINTENANCE | 18,091 | 25,200 | 25,200 |
| 522210 FLEET - PARTS | 108,153 | 69,220 | 102,292 |
| 522220 FLEET - LABOR | 158,959 | 185,000 | 169,608 |
| 522230 FLEET - OUTSOURCED SERVICE | 205,718 | 160,000 | 160,000 |
| 522240 VEH REPAIRS AND MAINTENANCE | - | - | 25,000 |
| 522320 EQUIPMENT RENTALS | 7,663 | 9,000 | 9,000 |
| 523200 TELEPHONE SERVICE | 14,141 | 10,000 | 13,000 |
| 523210 POSTAGE | 214 | 300 | 300 |
| 523500 TRAVEL EXPENSES | 6,086 | 10,000 | 8,000 |
| 523600 DUES AND FEES | 2,362 | 8,700 | 6,000 |
| 523700 EDUCATION AND TRAINING | 3,349 | 10,000 | 8,000 |
| 523900 OTHER PURCHASED SERVICES | 553,612 | 1,194,500 | 1,313,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 1,078,347 | \$ 1,681,920 | \$ 1,839,400 |
| 531100 GENERAL SUPPLIES | 25,605 | 16,000 | 20,000 |
| 531270 GASOLINE/DIESEL | 282,523 | 230,400 | 292,000 |
| 531290 UTILITIES OTHER | 83,171 | 100,000 | 95,000 |
| 531310 CATERED MEALS | 1,535 | 3,000 | 3,000 |
| 531520 DIESEL/GAS FOR RESALE | -85,657 | -45,000 | -72,000 |
| 531700 OTHER SUPPLIES | 187,151 | 180,000 | 225,000 |
| 531710 UNIFORMS | 19,580 | 35,000 | 26,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 513,908 | \$ 519,400 | \$ 589,000 |
| 542400 COMPUTERS | 1,321 | - | - |
| 542500 OTHER EQUIPMENT | - | 25,000 | - |
| CAPITAL OUTLAY | \$ 1,321 | \$ 25,000 | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | 12,630 | 10,040 | 18,971 |
| 551115 INTERNAL SVC - SAFETY | - | 44,100 | 45,000 |
| 551120 REIMBURSEMENTS TO FUNDS | -449,210 | -600,000 | -1,100,000 |
| INTERFUND/DEPARTMENT SERVICES | \$-436,580 | \$-545,860 | \$-1,036,029 |
| TOTAL PUBLIC WORKS | \$5,949,741 | \$7,374,028 | \$8,211,804 |



2707210 BUILDING SAFETY / REGULATORY SERVICES

Receives and processes applications for occupational tax certificates, assess and collect occupational taxes. Conducts site inspections for Property Maintenance ordinance compliance. Inspects business establishments for compliance to the Occupational Tax ordinance

| Total | FY2018 Actual | FY 2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|-----------------|----------------|
| Full Time Equivalents | 10.2 | 10.2 | 10.2 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 10.20 | 10.20 | 10.20 |

Department Goals

| Description | Strategic Plan Factor |
|--|----------------------------------|
| Establish jurisdiction where all construction, land use, and businesses are compliant with State Law and local County Ordinances | Health, Economy, Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|----------------------------------|---|--|
| Health, Economy, Quality of Life | To Safeguard The General Welfare Of Citizens Through The Professional Administration Of The Business License And Zoning Divisions, by annual field inspections, and timely Plan reviews for compliance. | Government Efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--|---------------|----------------|----------------|
| Tax Certificates / Alcoholic Licenses Issued | 2,000 | 2,000 | 2,030 |
| Hazardous Substance Registrations Issued | 250 | 250 | 250 |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|-------------------|-------------------|-------------------|
| 2707210 - BUILDING SAFETY | | | |
| 511100 REGULAR EMPLOYEES | 329,583 | 407,701 | 394,952 |
| 511200 TEMPORARY EMPLOYEES | 15,103 | - | 55,980 |
| 511300 OVERTIME | 766 | - | - |
| 512100 HEALTH INSURANCE | 64,429 | 61,222 | 107,354 |
| 512200 SOCIAL SECURITY | 24,497 | 31,190 | 30,641 |
| 512400 PENSION CONTRIBUTIONS | 53,685 | 77,178 | 74,069 |
| 512900 OPEB CONTRIBUTIONS | 31,160 | 36,800 | 38,640 |
| PERSONNEL SERVICES | \$ 519,222 | \$ 614,091 | \$ 701,636 |
| 522200 REPAIRS & MAINTENANCE | 210 | 517 | 500 |
| 522210 FLEET - PARTS | 454 | 445 | 445 |
| 522220 FLEET - LABOR | 1,136 | 1,020 | 1,020 |
| 522230 FLEET - OUTSOURCED SERVICE | 287 | 400 | 400 |
| 522320 EQUIPMENT RENTALS | 1,201 | 1,790 | 5,350 |
| 523210 POSTAGE | 6,498 | 9,000 | 7,500 |
| 523300 ADVERTISING | 2,429 | 3,425 | 3,000 |
| 523500 TRAVEL EXPENSES | 268 | 500 | 500 |
| 523600 DUES AND FEES | 150 | 600 | 600 |
| 523700 EDUCATION AND TRAINING | 490 | 1,000 | 1,000 |
| 523900 OTHER PURCHASED SERVICES | 1,096 | 5,000 | 8,855 |
| PURCHASED/CONTRACTED SERVICES | \$ 14,219 | \$ 23,697 | \$ 29,170 |
| 531100 GENERAL SUPPLIES | 3,108 | 6,000 | 5,000 |
| 531270 GASOLINE/DIESEL | 4,170 | 5,200 | 5,200 |
| 531290 UTILITIES OTHER | 8,621 | 5,000 | 14,500 |
| 531700 OTHER SUPPLIES | 2,238 | 1,000 | 3,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 18,138 | \$ 17,200 | \$ 27,700 |
| 551110 INTERNAL SVC-COMPUTER REP | 8,380 | 4,190 | 8,158 |
| INTERFUND/DEPARTMENT SERVICES | \$ 8,380 | \$ 4,190 | \$ 8,158 |
| TOTAL BUILDING SAFETY | \$559,959 | \$659,178 | \$766,664 |



FY2020 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

GENERAL GOVERNMENT

2701510 - FINANCE

| | | | |
|----------------------------|-----------------|-----------------|-----------------|
| 511100 - REGULAR EMPLOYEES | 35,139 | 33,835 | 35,275 |
| 511300 - OVERTIME | - | 500 | - |
| 512200 - SOCIAL SECURITY | 2,454 | 2,589 | 2,643 |
| 531100 - GENERAL SUPPLIES | 6,050 | 8,000 | 8,000 |
| TOTAL FINANCE | \$43,643 | \$44,924 | \$45,918 |

Part-time staff for False Alarm Ordinance

2701511 - AUDIT

| | | | |
|----------------------------------|-----------------|-----------------|-----------------|
| 521100 - OFFICIAL/ADMIN SERVICES | 21,930 | 20,000 | 26,550 |
| TOTAL AUDIT | \$21,930 | \$20,000 | \$26,550 |

Funds are appropriated for the annual audit mandated by state law (O.C.G.A. 36-81-7)

2701577 - TRAFFIC LIGHTS/UTILITIES

| | | | |
|---------------------------------------|------------------|------------------|------------------|
| 522200 - REPAIRS & MAINTENANCE | 59,940 | 150,000 | 150,000 |
| 531290 - UTILITIES OTHER | 128,724 | 100,000 | 100,000 |
| TOTAL TRAFFIC LIGHTS/UTILITIES | \$188,664 | \$250,000 | \$250,000 |

Reflects administrative expenditures for county streetlights, traffic signal power, and irrigation costs.

2701595 - GENERAL ADMINISTRATION

| | | | |
|---------------------------------------|--------------------|--------------------|--------------------|
| 551100 - INDIRECT COST ALLOCATION | 2,000,000 | 2,000,000 | 2,000,000 |
| 571000 - INTERGOVERNMENTAL - SAVANNAH | 172,843 | 350,000 | - |
| TOTAL GENERAL ADMINISTRATION | \$2,172,843 | \$2,350,000 | \$2,000,000 |

Administrative expenditures from the General Fund M&O departments that benefit the Special Service District.

PUBLIC SAFETY

2703241 - PEACE OFFICER RETIREMENT

| | | | |
|---------------------------------------|----------------|-----------------|----------|
| 573000 - PMTS TO OTHERS | 4,015 | 45,000 | - |
| TOTAL PEACE OFFICER RETIREMENT | \$4,015 | \$45,000 | - |

Payments for the Sheriffs retirement Fund.

PUBLIC WORKS

2704321 - FELL ST PUMP STATION

| | | | |
|-----------------------------------|----------|-----------------|-----------------|
| 522200 - REPAIRS & MAINTENANCE | - | 29,000 | 29,000 |
| TOTAL FELL ST PUMP STATION | - | \$29,000 | \$29,000 |

This account appropriates funds for fell street pump maintenance in accordance with an agreement with the City of Savannah.

HOUSING & DEVELOPMENT

2707410 - MPC

| | | | |
|-------------------------|----------------|----------------|----------------|
| 573000 - PMTS TO OTHERS | 886,500 | 886,500 | 925,711 |
| TOTAL MPC | 886,500 | 886,500 | 925,711 |

The Metropolitan Planning Commission continually analyzes community trends and potential problem areas. It is a function of the Commission to translate these findings into logical and workable plans to insure progressive and orderly urban growth.

2707412 - SAGIS

| | | | |
|-------------------------|---------|---------|---------|
| 573000 - PMTS TO OTHERS | 223,225 | 223,250 | 258,523 |
|-------------------------|---------|---------|---------|



| | | | |
|-------------|-----------|-----------|-----------|
| TOTAL SAGIS | \$223,225 | \$223,250 | \$258,523 |
|-------------|-----------|-----------|-----------|

SAGIS, an acronym for the Savannah Area Geographic Information System, provides an entrepreneurial approach to manage geographically-based data among various government agencies, creates tools and services for those agencies and the public, provides access to the data and provides support to users to maximum system benefits. Through a public-private partnership, SAGIS not only improves government services but also enhances economic development. SAGIS has become the platform for a new era of data management, including overlays for E-911, property ownership and valuation, building and development, topographical information, subdivision platting, deed records, emergency management, elections, mosquito control, and public property maintenance.

2707414 - CORE MPO

| | | | |
|-------------------------|----------|----------|----------|
| 573000 - PMTS TO OTHERS | 69,227 | 73,660 | 80,694 |
| TOTAL CORE MPO | \$69,227 | \$73,660 | \$80,694 |

2707340 - COASTAL AREA GEORGIA REGIONAL DEVELOPMENT

| | | | |
|-------------------------------------|---------|---------|---------|
| 523600 – DUES AND FEES | 113,353 | 113,353 | 113,353 |
| TOTAL COASTAL AREA GEORGIA REGIONAL | 113,353 | 113,353 | 113,353 |

Chatham County became a member of the Coastal Area Georgia Regional Development Center in July 1972. The annual cost is based on population.

2709000 - OTHER FINANCING USES

| | | | |
|------------------------------------|--------------|-------------|-------------|
| 512901 - COMPENSATED ABSENCES | -53 | - | - |
| 573000 - PMTS TO OTHERS | - | 52,350 | - |
| 579000 - CONTINGENCIES | - | 587,441 | 465,000 |
| 611100 - TRANSFER TO GENERAL FUND | 249,311 | - | 250,000 |
| 611256 - TRANS TO HURRICANE IRMA | 14,093 | - | - |
| 611290 - TRANSFER TO LDAO FUND | - | 282,389 | 294,975 |
| 611350 - TRANSFER TO CIP FUND | 7,311,093 | 3,154,650 | 2,500,000 |
| 611570 - TRANSFER TO BLDING SAFETY | 370,000 | 300,000 | 367,500 |
| 611625 - TRANSFER TO RISK MNGT. | 3,624,560 | 515,000 | 1,250,000 |
| TOTAL OTHER FINANCING USES | \$11,569,004 | \$4,891,830 | \$5,127,475 |





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Chatham County

FY 2020 Adopted Budget



CONSTITUTIONAL OFFICERS

The adopted Constitutional Officers budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.



1002180 CLERK OF SUPERIOR COURT

The Clerk is the official keeper of the record, both administrative and financial for the Superior Court. All financial transactions of the Superior Court are administered by the Clerk's office including court-ordered trust funds and civil judgments. The office divisions includes Court Operations, Real Estate and Archives, Customer Service, Civil and Criminal Records Management, Appeals and Adoptions.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 45 | 50 | 50 |
| Part Time Positions | 4 | 4 | 4 |
| Total | 49 | 54 | 54 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none">• Continue increased use of e-commerce and e-filing practices as a form of payment and filing resulting in continued efficiencies within the department specifically providing e-filing services for criminal case documents.• Continued focus on enhancing access to information through technology. This includes providing services in new and improved ways so the Court is better able to meet the needs of the diverse community it serves.• Identify more services and enhance current services.• Continued professional development opportunities to maintain high standards of professionalism, ethics, and performance. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|--|---|
| Courts | Provide accurate and quality service to court customers and better access to court records via the new case management system which allows for e-filing into Superior Court. | Improve the quality of life by providing timelier, cost efficient court system. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002180 - CLERK OF SUPERIOR CT | | | |
| 511100 REGULAR EMPLOYEES | 1,771,331 | 2,078,431 | 2,242,552 |
| 511200 TEMPORARY EMPLOYEES | 48,936 | - | - |
| 511300 OVERTIME | 48,826 | 54,110 | 54,110 |
| 512100 HEALTH INSURANCE | 467,789 | 526,539 | 609,943 |
| 512200 SOCIAL SECURITY | 127,350 | 138,421 | 153,539 |
| 512400 PENSION CONTRIBUTIONS | 289,754 | 364,683 | 405,407 |
| 512900 OPEB CONTRIBUTIONS | 163,400 | 192,000 | 205,380 |
| PERSONNEL SERVICES | \$ 2,917,385 | \$ 3,354,184 | \$ 3,670,931 |
| 522200 REPAIRS & MAINTENANCE | 5,868 | 9,000 | 7,900 |
| 522210 FLEET - PARTS | 25 | - | 100 |
| 522220 FLEET - LABOR | 118 | - | 200 |
| 522320 EQUIPMENT RENTALS | 19,918 | 20,300 | 27,000 |
| 523200 TELEPHONE SERVICE | 1,170 | 1,500 | 1,500 |
| 523210 POSTAGE | 29,976 | 35,000 | 40,000 |
| 523500 TRAVEL EXPENSES | 14,305 | 18,000 | 14,100 |
| 523600 DUES AND FEES | 3,340 | 3,000 | 3,500 |
| 523700 EDUCATION AND TRAINING | 7,702 | 8,200 | 6,900 |
| 523900 OTHER PURCHASED SERVICES | 41,212 | 42,000 | 41,200 |
| PURCHASED/CONTRACTED SERVICES | \$ 123,634 | \$ 137,000 | \$ 142,400 |
| 531100 GENERAL SUPPLIES | 47,148 | 53,470 | 43,000 |
| 531270 GASOLINE/DIESEL | 30 | 500 | 500 |
| 531310 CATERED MEALS | - | 1,000 | 1,000 |
| 531400 BOOKS & PERIODICALS | 100 | 200 | 200 |
| 531700 OTHER SUPPLIES | 29,105 | 52,100 | 36,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 76,382 | \$ 107,270 | \$ 80,700 |
| 542200 VEHICLES | 22,012 | - | - |
| 542400 COMPUTERS | 1,345 | - | - |
| 542500 OTHER EQUIPMENT | 932 | - | - |
| CAPITAL OUTLAY | \$ 24,289 | \$ - | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | 18,190 | 15,850 | 41,074 |
| 551115 INTERNAL SVC - SAFETY | - | 19,350 | 24,300 |
| INTERFUND/DEPARTMENT SERVICES | \$ 18,190 | \$ 35,200 | \$ 65,374 |
| TOTAL CLERK OF SUPERIOR CT | \$3,159,880 | \$3,633,654 | \$3,959,405 |



1002200 DISTRICT ATTORNEY

The mission of the DA's Office is to prosecute criminals aggressively, seek justice for victims of crimes and advocate for the rights of victims, in an ethical and effective manner. The DA's Office is committed to working with other law enforcement officials and governmental agencies, local community organizations, the faith community and the private sector to strengthen crime prevention efforts in Chatham County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 77 | 77 | 77 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 77.00 | 77.00 | 77.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| Establish connections in high crime areas to promote better communication with community leaders. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------|--|---|
| Recidivism Rate | Youth Intercept Program - Reduce victim retaliation and increase life skills | Reduce crime; provide prevention; |
| Violent Crime Rate | END GUN VIOLENCE– removing guns and violent offenders off the streets | Improve the quality of life by reducing crime |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002200 - DISTRICT ATTORNEY | | | |
| 511100 REGULAR EMPLOYEES | 4,217,890 | 4,206,631 | 4,583,281 |
| 511200 TEMPORARY EMPLOYEES | 36,403 | 95,915 | 30,000 |
| 511300 OVERTIME | 4,568 | - | - |
| 512100 HEALTH INSURANCE | 804,546 | 867,748 | 970,406 |
| 512200 SOCIAL SECURITY | 300,698 | 309,062 | 318,476 |
| 512400 PENSION CONTRIBUTIONS | 735,255 | 771,159 | 856,371 |
| 512900 OPEB CONTRIBUTIONS | 266,000 | 320,000 | 306,600 |
| PERSONNEL SERVICES | \$ 6,365,359 | \$ 6,570,515 | \$ 7,065,134 |
| 521100 OFFICIAL/ADMIN SERVICES | 15 | - | - |
| 521200 PROFESSIONAL SERVICES | 12,123 | 13,160 | 13,160 |
| 521300 TECHNICAL SERVICES | 23,939 | 39,695 | 39,695 |
| 522200 REPAIRS & MAINTENANCE | 39 | 2,000 | 2,000 |
| 522210 FLEET - PARTS | 1,296 | 1,500 | 1,335 |
| 522220 FLEET - LABOR | 3,420 | 2,500 | 2,500 |
| 522230 FLEET - OUTSOURCED SERVICE | 4,366 | 2,500 | 2,500 |
| 522310 BUILDING & LAND RENTAL | 7,798 | 8,500 | 23,500 |
| 522320 EQUIPMENT RENTALS | 22,430 | 23,908 | 26,200 |
| 523200 TELEPHONE SERVICE | 12,851 | 12,000 | 12,000 |
| 523210 POSTAGE | 23,640 | 20,000 | 22,000 |
| 523300 ADVERTISING | -6,848 | 2,000 | 6,000 |
| 523400 PRINTING AND BINDING EXP | 5,523 | - | - |
| 523500 TRAVEL EXPENSES | 81,228 | 76,600 | 76,600 |
| 523600 DUES AND FEES | 135,289 | 145,195 | 146,308 |
| 523700 EDUCATION AND TRAINING | 28,337 | 21,590 | 17,690 |
| 523900 OTHER PURCHASED SERVICES | 1,591 | - | - |
| PURCHASED/CONTRACTED SERVICES | \$ 357,036 | \$ 371,148 | \$ 391,488 |
| 531100 GENERAL SUPPLIES | 113,587 | 85,000 | 85,000 |
| 531270 GASOLINE/DIESEL | 15,556 | 15,000 | - |
| 531310 CATERED MEALS | 1,814 | 2,000 | 2,000 |
| 531400 BOOKS & PERIODICALS | 36,699 | 42,047 | 54,966 |
| 531700 OTHER SUPPLIES | 8,739 | 3,410 | 3,360 |
| SUPPLIES/OTHER EXPENDITURES | \$ 176,395 | \$ 147,457 | \$ 145,326 |
| 542200 VEHICLES | 4,179 | - | - |
| 542300 FURNITURE & FIXTURES | 121 | - | 12,000 |
| 542400 COMPUTERS | 10,216 | 6,865 | 10,420 |
| 542500 OTHER EQUIPMENT | 2,648 | 5,878 | 1,686 |
| CAPITAL OUTLAY | \$ 17,165 | \$ 12,743 | \$ 24,106 |
| 551110 INTERNAL SVC-COMPUTER REP | 28,070 | 35,875 | 67,174 |
| 551115 INTERNAL SVC - SAFETY | - | 33,850 | 33,750 |
| INTERFUND/DEPARTMENT SERVICES | \$ 28,070 | \$ 69,725 | \$ 100,924 |
| TOTAL DISTRICT ATTORNEY | \$6,944,025 | \$7,171,588 | \$7,726,978 |



1002450 PROBATE COURT

The mission of the Probate Court is to safely and efficiently carry out the duties assigned under the Constitution and laws of Georgia as a Court of Record with exclusive jurisdiction over the following:

- Deceased persons' estates
- Guardianship and conservatorships of minors and incapacitated adults
- Determining the need for involuntary treatment of mentally ill and drug and alcohol dependent individuals
- Issuance of marriage, firearms and fireworks licenses
- Preservation of historical data and records pertaining to estates, licenses and guardianships

| Total | FY2018 Actual | FY2019 Adopted | FY2019 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 10 | 13 | 13 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 10.00 | 13.00 | 13.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| To bring Probate Court into compliance with Georgia Standards for the Security of Courthouses and Other Court Facilities | Safety |
| To reconfigure and equip the Probate Court to meet the needs of the public by making traffic flow safe and productive, bringing efficiency to the licensing process, and by removing Courtroom traffic to a separate, safe and secure space. | Efficiency |
| To have sufficient staff to meet the needs of the public coming to Probate Court for services and protection in complex issues impacting families and community. | |
| To reconfigure and equip the Probate Court to store confidential and historical documents safely and securely and to contract with businesses to digitize historical documents to preserve them and to maximize public access. | Document Security |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---|--|--|
| Facility | Reconfiguration of existing space, relocating the Courtroom to new adjacent space with separate and secure entrance to provide safety and efficiency. | Improve efficiency of operations |
| Staffing/facility | Building the size and quality of staff to meet the currently unmet needs of citizens coming to Probate Court for probate, guardianship and licensing. Reconfiguring and equipping to provide space and separation allowing staff and the public to safely complete transactions in the most efficient way. | Improve the efficient handling of important matters in a safe environment. |
| File Storage and Digitizing of Historic Documents | Reconfiguring file management systems in the newly reconfigured office space. Use adequate staff and contracted services to digitize historic documents. | Improve the efficient and safekeeping of court documents. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002450 - PROBATE COURT | | | |
| 511100 REGULAR EMPLOYEES | 557,557 | 652,797 | 759,374 |
| 511200 TEMPORARY EMPLOYEES | 61,990 | 70,845 | 33,630 |
| 511300 OVERTIME | 3,946 | - | 2,832 |
| 512100 HEALTH INSURANCE | 114,793 | 170,560 | 222,894 |
| 512200 SOCIAL SECURITY | 41,643 | 50,381 | 54,251 |
| 512400 PENSION CONTRIBUTIONS | 101,527 | 119,369 | 137,583 |
| 512900 OPEB CONTRIBUTIONS | 38,000 | 48,000 | 58,800 |
| PERSONNEL SERVICES | \$ 919,456 | \$ 1,111,952 | \$ 1,269,364 |
| 521100 OFFICIAL/ADMIN SERVICES | 500 | 1,000 | 2,350 |
| 522200 REPAIRS & MAINTENANCE | - | 6,150 | 6,000 |
| 522320 EQUIPMENT RENTALS | 3,588 | 3,480 | 4,560 |
| 523210 POSTAGE | 9,418 | 11,000 | 15,000 |
| 523400 PRINTING AND BINDING EXP | 10,102 | 10,000 | 15,000 |
| 523500 TRAVEL EXPENSES | 2,125 | 4,000 | 4,000 |
| 523600 DUES AND FEES | 1,048 | 2,800 | 2,800 |
| 523700 EDUCATION AND TRAINING | 2,061 | 4,000 | 4,000 |
| 523900 OTHER PURCHASED SERVICES | - | - | 2,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 28,841 | \$ 42,430 | \$ 55,710 |
| 531100 GENERAL SUPPLIES | 43,758 | 54,000 | 55,000 |
| 531400 BOOKS & PERIODICALS | - | 500 | 500 |
| 531700 OTHER SUPPLIES | 423 | 500 | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 44,181 | \$ 55,000 | \$ 55,500 |
| 542500 OTHER EQUIPMENT | 18,079 | 22,429 | 1,350 |
| CAPITAL OUTLAY | \$ 18,079 | \$ 22,429 | \$ 1,350 |
| 551110 INTERNAL SVC-COMPUTER REP | 4,810 | 5,055 | 15,180 |
| 551115 INTERNAL SVC - SAFETY | - | 4,050 | 7,200 |
| INTERFUND/DEPARTMENT SERVICES | \$ 4,810 | \$ 9,105 | \$ 22,380 |
| TOTAL PROBATE COURT | \$1,015,367 | \$1,240,916 | \$1,404,304 |



1003300 SHERIFF

The Sheriff's office is comprised of three (3) divisions. The Court Services Division provides security for all the operating courts and judges in the Chatham County courthouse, the Pete Liakakis building, and Juvenile court. The Street Operations Division ensures fair and equal administration of law while safeguarding civil liberties and preserving public safety. The K-9 Regional Training Unit provides professionally trained and certified K-9 officers to respond at incidents from local, state, and federal agencies 24 hours a day, seven days a week.

| Total | FY2018 Actual | FY2018 Adopted | FY2019 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 102 | 102 | 102 |
| Part Time Positions | 38 | 38 | 38 |
| Total | 140.00 | 140.00 | 140.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|----------------------------------|
| <ul style="list-style-type: none"> Expand the Project Lifesaver Program that offers location services to Alzheimers, Dementia, Autistic, and Traumatic brain injury citizens that have a potential for becoming lost. Support the Chatham County Explorer Post program by: encouraging officers to volunteer with mentoring young people with desires for careers in law enforcement. | Quality of Life Education |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------|---|---|
| Engaging Students | Continue the intern program for the Enforcement bureau to assist college aged youth who earn college credits while working within the Sheriff's Department. | Increase opportunities for young adults through intern programs |
| Quality of Life | Deploy the K-9 units to assist Chatham County schools with safe school search programs. | Project Step Forward; removing guns from street |

Performance Measures

| Activity | Performance Measure |
|-----------------|---|
| Quality of Life | Increased numbers of youth participating in the Explorer program to reach a goal of 25explorers. |
| Quality of Life | Assist the educational system with the reduction of illegal narcotics and weapons brought onto the school campuses through the K-9 enforcement program. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|---------------------|---------------------|----------------------|
| 1003300 - SHERIFF | | | |
| 511100 REGULAR EMPLOYEES | 4,792,095 | 5,393,896 | 5,772,681 |
| 511200 TEMPORARY EMPLOYEES | 945,485 | 771,632 | 758,113 |
| 511300 OVERTIME | 322,782 | 225,000 | 250,000 |
| 512100 HEALTH INSURANCE | 1,081,203 | 1,244,392 | 1,244,392 |
| 512200 SOCIAL SECURITY | 424,374 | 485,467 | 449,426 |
| 512400 PENSION CONTRIBUTIONS | 1,352,257 | 1,194,545 | 1,373,736 |
| 512900 OPEB CONTRIBUTIONS | 421,800 | 416,000 | 460,038 |
| PERSONNEL SERVICES | \$ 9,339,995 | \$ 9,730,932 | \$ 10,308,386 |
| 521100 OFFICIAL/ADMIN SERVICES | 33,095 | 43,500 | 46,100 |
| 521200 PROFESSIONAL SERVICES | 4,785 | 4,000 | 3,000 |
| 522130 CUSTODIAL EXPENSE | - | 500 | 500 |
| 522200 REPAIRS & MAINTENANCE | 57,672 | 80,757 | 65,260 |
| 522210 FLEET - PARTS | 42,769 | 36,600 | 36,600 |
| 522220 FLEET - LABOR | 50,704 | 69,500 | 56,501 |
| 522230 FLEET - OUTSOURCED SERVICE | 88,068 | 90,700 | 83,656 |
| 522320 EQUIPMENT RENTALS | 12,925 | 13,800 | 17,000 |
| 523200 TELEPHONE SERVICE | 28,458 | 28,700 | 29,100 |
| 523210 POSTAGE | 4,758 | 3,900 | 4,350 |
| 523300 ADVERTISING | 2,150 | 500 | 5,400 |
| 523400 PRINTING AND BINDING EXP | 8,458 | 13,261 | 9,500 |
| 523500 TRAVEL EXPENSES | 28,737 | 26,975 | 27,230 |
| 523600 DUES AND FEES | 5,710 | 5,400 | 5,100 |
| 523700 EDUCATION AND TRAINING | 13,472 | 19,270 | 28,225 |
| 523900 OTHER PURCHASED SERVICES | 66,630 | 110,119 | 119,637 |
| PURCHASED/CONTRACTED SERVICES | \$ 448,391 | \$ 547,482 | \$ 537,159 |
| 531100 GENERAL SUPPLIES | 67,445 | 68,600 | 69,850 |
| 531270 GASOLINE/DIESEL | 239,254 | 211,000 | 227,200 |
| 531400 BOOKS & PERIODICALS | 2,150 | 3,500 | 2,750 |
| 531600 OTHER SMALL EQUIPMENT | 2,233 | 6,000 | 7,000 |
| 531700 OTHER SUPPLIES | 82,805 | 87,220 | 92,770 |
| 531710 UNIFORMS | 54,478 | 58,000 | 207,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 448,365 | \$ 434,320 | \$ 606,570 |
| 542300 FURNITURE & FIXTURES | - | - | 7,443 |
| 542400 COMPUTERS | 7,244 | 6,390 | 10,000 |
| 542500 OTHER EQUIPMENT | 7,449 | 7,794 | 37,005 |
| CAPITAL OUTLAY | \$ 14,693 | \$ 14,184 | \$ 54,448 |
| 551110 INTERNAL SVC-COMPUTER REP | 75,810 | 33,035 | 183,786 |
| 551115 INTERNAL SVC - SAFETY | - | 48,600 | 63,450 |
| 551120 REIMBURSEMENTS TO FUNDS | -112,942 | - | -425,000 |
| INTERFUND/DEPARTMENT SERVICES | \$ -37,132 | \$ 81,635 | \$ -177,764 |
| TOTAL SHERIFF | \$10,214,312 | \$10,808,553 | \$11,328,799 |



1003326 DETENTION CENTER

The Corrections Division provides a secure, safe and sanitary environment for staff, detainees and the public while providing for the care, custody and control of legally incarcerated detainees within the facility.

| Total | FY2017 Actual | FY2018 Adopted | FY2019 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 479 | 479 | 479 |
| Part Time Positions | 12 | 12 | 12 |
| Total | 491.00 | 491.00 | 491.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|---|
| <ul style="list-style-type: none"> Enhance the cadet program - college adults seeking a degree in Criminal Justice to work in part time uniformed positions. Expand the Work Release Program by collaborating with speciality courts and child support to help satisfy the financial demands of the courts. Autism and special needs training for staff to include crisis intervention training (CIT) to enable better interaction/response to affected individuals. | <p>Economy</p> <p>Economy</p> <p>Health & Welfare</p> |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------|--|--|
| Per Capita Income | Seek additional employers and training programs for use within the work release program. | Increase network of employers |
| Quality of Life | Implement "scared straight" program for at risk youth. | Police activity programs |

Performance Measures

| Activity | Performance Measure |
|-----------------|---|
| Quality of Life | Staff 50% of the Explorer advisory committee with volunteers from the detention center. |
| Quality of Life | The Work Release Program will provide reports and statistics on a monthly and annual basis to executive management. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1003326 - DETENTION CENTER | | | |
| 511100 REGULAR EMPLOYEES | 18,111,328 | 19,852,403 | 20,983,975 |
| 511200 TEMPORARY EMPLOYEES | 346,275 | 266,220 | 514,280 |
| 511300 OVERTIME | 2,643,797 | 1,000,000 | 1,000,000 |
| 512100 HEALTH INSURANCE | 4,062,722 | 5,387,571 | 5,388,571 |
| 512200 SOCIAL SECURITY | 1,486,353 | 1,511,731 | 1,468,235 |
| 512400 PENSION CONTRIBUTIONS | 5,060,805 | 4,286,746 | 4,965,807 |
| 512900 OPEB CONTRIBUTIONS | 1,827,800 | 1,786,426 | 1,976,465 |
| PERSONNEL SERVICES | \$ 33,539,080 | \$ 34,091,097 | \$ 36,297,333 |
| 521100 OFFICIAL/ADMIN SERVICES | 35,801 | 89,635 | 102,716 |
| 521200 PROFESSIONAL SERVICES | 75,107 | 67,000 | 89,500 |
| 521206 INMATE MEDICAL | 7,212,353 | 7,451,912 | 7,502,188 |
| 522110 DISPOSAL | 66,784 | 60,000 | 58,600 |
| 522200 REPAIRS & MAINTENANCE | 1,094,534 | 1,222,607 | 1,218,262 |
| 522210 FLEET - PARTS | 15,695 | 15,000 | 15,000 |
| 522220 FLEET - LABOR | 22,604 | 21,000 | 21,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 28,190 | 26,000 | 26,000 |
| 522320 EQUIPMENT RENTALS | 35,875 | 36,000 | 44,500 |
| 523200 TELEPHONE SERVICE | 21,681 | 18,400 | 18,000 |
| 523210 POSTAGE | 13 | 1,000 | 800 |
| 523300 ADVERTISING | 8,700 | 50,000 | 50,000 |
| 523400 PRINTING AND BINDING EXP | 4,023 | 13,943 | 13,397 |
| 523500 TRAVEL EXPENSES | 51,032 | 69,754 | 82,454 |
| 523600 DUES AND FEES | 11,471 | 5,000 | 5,700 |
| 523700 EDUCATION AND TRAINING | 21,480 | 40,000 | 59,130 |
| 523900 OTHER PURCHASED SERVICES | 167,143 | 204,307 | 207,841 |
| PURCHASED/CONTRACTED SERVICES | \$ 8,872,487 | \$ 9,391,558 | \$ 9,515,088 |
| 531100 GENERAL SUPPLIES | 15,230 | 20,500 | 16,100 |
| 531270 GASOLINE/DIESEL | 109,142 | 97,000 | 113,000 |
| 531290 UTILITIES OTHER | 1,523,370 | 1,600,000 | 1,593,000 |
| 531320 INMATE MEALS | 1,806,822 | 1,900,000 | 1,850,000 |
| 531400 BOOKS & PERIODICALS | 2,175 | 2,300 | 2,000 |
| 531600 OTHER SMALL EQUIPMENT | 10,129 | 33,800 | 29,000 |
| 531700 OTHER SUPPLIES | 161,599 | 146,980 | 158,580 |
| 531710 UNIFORMS | 151,874 | 162,000 | 148,360 |
| 531720 WAREHOUSE SUPPLIES | 874,430 | 831,588 | 866,278 |
| SUPPLIES/OTHER EXPENDITURES | \$ 4,654,771 | \$ 4,794,168 | \$ 4,776,318 |
| 542400 COMPUTERS | 7,401 | 34,910 | 7,515 |
| 542500 OTHER EQUIPMENT | 56,653 | 54,633 | 45,917 |
| CAPITAL OUTLAY | \$ 64,054 | \$ 89,543 | \$ 53,432 |
| 551110 INTERNAL SVC-COMPUTER REP | 75,810 | 117,860 | 80,003 |
| 551115 INTERNAL SVC - SAFETY | - | 214,200 | 214,200 |
| 551120 REIMBURSEMENTS TO FUNDS | -28,096 | - | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 47,714 | \$ 332,060 | \$ 294,203 |
| TOTAL DETENTION CENTER | \$47,178,106 | \$48,698,426 | \$50,936,374 |



1003700 CORONER

Principal duty of this office is to inquire by inquest into the cause of death which there is reason to suppose is not due to natural causes. Autopsies are completed by State of Georgia appointed pathologists at the request of the Coroner.

| Total | FY2017 Actual | FY2018 Adopted | FY2019 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 2 | 2 | 2 |
| Part Time Positions | 1 | 1 | 1 |
| Total | 3.00 | 3.00 | 3.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none">It is the mission and goal of the Chatham County Coroner's Office to provide professional and efficient investigations into all deaths within our jurisdiction, as required by Georgia law, O.C.G.A.: 45-16 | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|---|--|
| Health | To effectively determine cause and manner of death, affix responsibility and to protect public health and safety, while working in cooperation with police jurisdictions. | Health & Safety |

Performance Measures

| Measure | FY2017 Actual | FY2018 Adopted | FY2019 Adopted |
|--------------------|---------------|----------------|----------------|
| Death certificates | 700 | 720 | 740 |
| Autopsies | 280 | 301 | 310 |
| Body pickups | 400 | 401 | 420 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1003700 - CORONER | | | |
| 511100 REGULAR EMPLOYEES | 162,412 | 169,784 | 161,612 |
| 511200 TEMPORARY EMPLOYEES | 10,732 | - | 16,000 |
| 511300 OVERTIME | 12,499 | 7,000 | - |
| 512100 HEALTH INSURANCE | 34,390 | 34,387 | 42,876 |
| 512200 SOCIAL SECURITY | 13,466 | 12,305 | 12,554 |
| 512400 PENSION CONTRIBUTIONS | 16,309 | 16,880 | 18,742 |
| 512900 OPEB CONTRIBUTIONS | 7,600 | 8,000 | 8,400 |
| PERSONNEL SERVICES | \$ 257,407 | \$ 248,356 | \$ 260,184 |
| 521100 OFFICIAL/ADMIN SERVICES | 91,528 | 60,000 | 70,000 |
| 522200 REPAIRS & MAINTENANCE | - | 2,000 | 2,000 |
| 522210 FLEET - PARTS | 39 | 100 | 100 |
| 522220 FLEET - LABOR | 157 | 200 | 200 |
| 522230 FLEET - OUTSOURCED SERVICE | 20 | - | - |
| 522310 BUILDING & LAND RENTAL | 10,975 | 9,600 | 11,700 |
| 523200 TELEPHONE SERVICE | 11,872 | 10,100 | 10,100 |
| 523210 POSTAGE | 10 | 100 | 200 |
| 523500 TRAVEL EXPENSES | 4,625 | 4,000 | 6,000 |
| 523600 DUES AND FEES | 256 | 400 | 500 |
| 523700 EDUCATION AND TRAINING | 1,440 | 1,500 | 3,000 |
| 523900 OTHER PURCHASED SERVICES | 357 | 500 | 500 |
| PURCHASED/CONTRACTED SERVICES | \$ 121,279 | \$ 88,500 | \$ 104,300 |
| 531100 GENERAL SUPPLIES | 4,962 | 4,000 | 6,000 |
| 531270 GASOLINE/DIESEL | 577 | 500 | 500 |
| 531290 UTILITIES OTHER | 4,581 | 3,500 | 4,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 10,120 | \$ 8,000 | \$ 10,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,290 | 1,295 | 2,261 |
| 551115 INTERNAL SVC - SAFETY | - | 900 | 1,350 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,290 | \$ 2,195 | \$ 3,611 |
| TOTAL CORONER | \$390,096 | \$347,051 | \$378,595 |





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Chatham County

FY 2020 Adopted Budget



STATE BOARD / OFFICES

The adopted State Boards / Office budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.



1001400 BOARD OF ELECTIONS

The Board of Elections of Chatham County functions as the superintendent of elections and conducts primaries and elections in accordance with State law. The Board performs all services and functions necessary to support the election process. The Board establishes boundaries for voting precincts, secures facilities to serve as polling locations for these precincts, recruits, selects, hires, trains and assigns personnel to serve as poll officials. The board also conducts qualification for candidates, develops ballots for elections, acquires, maintains, prepares and delivers equipment used to conduct elections, publicizes notices as required by law and maintains elections records.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 4 | 4 | 4 |
| Part Time Positions | 5 | 5 | 5 |
| Total | 9.00 | 9.00 | 9.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none"> Conduct all county, municipal and special elections along with other called referendums Program voting tabulators and memory cards for voting system and maintain equipment Secure 100 polling places / order and ready supplies / arrange for delivery and pickup of all equipment & supplies Secure 700-800 people to staff polls and train poll workers and support staff Certify elections results to Secretary of State Maintain maps of precinct lines; including all County and Legislative boundaries Maintain and provide records and information for public use Implement new voting system | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------|--|---|
| Engaging community | To administer the various aspects of the elections process | To administer the various aspects of the elections process to include qualifying candidates; creating ballots; recruiting, hiring, training, and assigning poll works; preparing elections equipment, preparing elections materials, and maintaining ethics in government in the government election process. |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---------------------|---------------|----------------|----------------|
| Elections Conducted | 7 | 4 | 4 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001400 - ELECTIONS | | | |
| 511100 REGULAR EMPLOYEES | 227,193 | 238,309 | 256,304 |
| 511200 TEMPORARY EMPLOYEES | 25,484 | 56,305 | 75,000 |
| 511210 TEMP EMPLOYEES - POLL WORKERS | 110,295 | 300,000 | 300,000 |
| 511300 OVERTIME | 4,819 | 10,000 | 10,000 |
| 512100 HEALTH INSURANCE | 20,742 | 32,746 | 37,986 |
| 512200 SOCIAL SECURITY | 19,750 | 46,254 | 47,601 |
| 512400 PENSION CONTRIBUTIONS | 37,470 | 38,638 | 43,283 |
| 512900 OPEB CONTRIBUTIONS | 15,200 | 16,000 | 16,800 |
| PERSONNEL SERVICES | \$ 460,953 | \$ 738,252 | \$ 786,974 |
| 522200 REPAIRS & MAINTENANCE | 139,999 | 100,000 | 100,000 |
| 522210 FLEET - PARTS | 25 | 200 | 100 |
| 522220 FLEET - LABOR | 62 | 350 | 350 |
| 522320 EQUIPMENT RENTALS | 7,929 | 8,000 | 8,000 |
| 523200 TELEPHONE SERVICE | 331 | 400 | 400 |
| 523210 POSTAGE | 1,548 | 2,500 | 6,500 |
| 523300 ADVERTISING | 265 | 1,200 | 1,200 |
| 523400 PRINTING AND BINDING EXP | 401 | 500 | 500 |
| 523500 TRAVEL EXPENSES | 5,687 | 11,900 | 10,000 |
| 523600 DUES AND FEES | 225 | 270 | 270 |
| 523700 EDUCATION AND TRAINING | 2,700 | 5,500 | 3,500 |
| 523800 LICENSES | 405 | - | - |
| 523900 OTHER PURCHASED SERVICES | 19,277 | 66,189 | 70,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 178,854 | \$ 197,009 | \$ 200,820 |
| 531100 GENERAL SUPPLIES | 13,046 | 7,500 | 7,500 |
| 531270 GASOLINE/DIESEL | 229 | 250 | 250 |
| 531400 BOOKS & PERIODICALS | 369 | 300 | 300 |
| 531700 OTHER SUPPLIES | 9,535 | 25,000 | 25,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 23,179 | \$ 33,050 | \$ 33,050 |
| 551110 INTERNAL SVC-COMPUTER REP | 3,830 | 3,830 | 5,375 |
| 551115 INTERNAL SVC - SAFETY | - | 1,800 | 1,800 |
| 573000 PMTS TO OTHERS | 3,691 | 49,400 | 45,000 |
| INTERFUND/DEPARTMENT SERVICES | \$ 7,521 | \$ 55,030 | \$ 52,175 |
| TOTAL ELECTIONS | \$670,508 | \$1,023,341 | \$1,073,019 |



1001401 VOTER REGISTRATION

The Chatham County Board of Registrars provides quality customer service to all Chatham County citizens on matters pertaining to voter registration, absentee voting and maintenance of all voter records in accordance with federal and state election laws and requirements. The Board maintains high standards of integrity for the electoral process.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 8 | 8 | 8 |
| Part Time Positions | 13 | 13 | 13 |
| Total | 21.00 | 21.00 | 21.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none"> Provide the public with information on voter registration applications, absentee ballots and advance voting Compliance with legislative changes to election laws Further develop the use of strategic planning on voting | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------|---|---|
| Engaging community | Register the citizens to vote; allow voters to cast their ballot. | To register the citizens to vote; voter registration drives; and to provide identification for voting purpose only. Also, absentee voting, advance voting |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---------------------------------------|---------------|----------------|----------------|
| Number of new registrations processed | 17,000 | 19,000 | 22,791 |
| Change of Address Requests processed | 28,000 | 32,000 | 23,237 |
| Number of people registered | 189,000 | 191,000 | 212,370 |
| Number of voter registration sites | 9 | 9 | 9 |
| Number of advance voting sites | 5 | 5 | 6 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001401 - VOTER REGISTRATION | | | |
| 511100 REGULAR EMPLOYEES | 367,325 | 408,498 | 333,444 |
| 511200 TEMPORARY EMPLOYEES | 33,390 | 22,500 | 136,344 |
| 511300 OVERTIME | 9,773 | 25,000 | 35,000 |
| 512100 HEALTH INSURANCE | 62,885 | 74,197 | 77,421 |
| 512200 SOCIAL SECURITY | 29,569 | 29,165 | 36,206 |
| 512400 PENSION CONTRIBUTIONS | 52,485 | 53,442 | 59,752 |
| 512900 OPEB CONTRIBUTIONS | 30,400 | 32,000 | 33,600 |
| PERSONNEL SERVICES | \$ 585,827 | \$ 644,802 | \$ 711,767 |
| 521200 PROFESSIONAL SERVICES | 927 | 820 | 950 |
| 522200 REPAIRS & MAINTENANCE | 7,080 | 11,000 | 25,000 |
| 523200 TELEPHONE SERVICE | 1,412 | 1,785 | 1,785 |
| 523210 POSTAGE | 28,285 | 65,000 | 65,000 |
| 523300 ADVERTISING | 400 | 1,000 | 500 |
| 523500 TRAVEL EXPENSES | 6,881 | 6,000 | 6,000 |
| 523600 DUES AND FEES | 460 | 600 | 600 |
| 523700 EDUCATION AND TRAINING | 2,485 | 6,000 | 5,000 |
| 523800 LICENSES | 3,700 | 10,000 | 5,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 51,631 | \$ 102,205 | \$ 109,835 |
| 531100 GENERAL SUPPLIES | 20,296 | 20,000 | 25,000 |
| 531400 BOOKS & PERIODICALS | 1,339 | 1,500 | 1,500 |
| 531700 OTHER SUPPLIES | 840 | 1,000 | 1,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 22,475 | \$ 22,500 | \$ 27,500 |
| 542400 COMPUTERS | 6,190 | - | - |
| 542500 OTHER EQUIPMENT | 8,786 | 2,000 | 2,000 |
| CAPITAL OUTLAY | \$ 14,976 | \$ 2,000 | \$ 2,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 8,470 | 8,470 | 13,431 |
| 551115 INTERNAL SVC - SAFETY | - | 3,600 | 3,600 |
| INTERFUND/DEPARTMENT SERVICES | \$ 8,470 | \$ 12,070 | \$ 17,031 |
| TOTAL VOTER REGISTRATION | \$683,380 | \$783,577 | \$868,133 |



1001545 TAX COMMISSIONER

The Tax Commissioner is responsible for the billing and collection of current and delinquent Ad Valorem Taxes due the State, Board of Education, Transit Authority, the County and Special Service District on Real & Personal Property, Mobile Homes, Street Lighting Fees, Public Utility Taxes and Timber Taxes. Disbursement of collections are made every two weeks to the County and Board of Education. All other disbursements are made on a monthly basis; the billing and collection of Ad Valorem Taxes due the State, Board of Education, Transit Authority and municipalities at the time of vehicle registration and subsequent annual renewal of registration. Disbursement of these taxes are also made periodically to the proper taxing authority as prescribed by State Law; Vehicle and Mobile Home Title Applications, Vehicle License Plate Transfer Applications, replacement Title and License Plate Applications; Delinquent Property Tax Sales and Judicial in Rem Tax Foreclosures.

| Total | FY2018 Adopted | FY2019 Adopted | FY2020 Adopted |
|-----------------------|----------------|----------------|----------------|
| Full Time Equivalents | 76 | 76 | 76 |
| Part Time Positions | 1 | 2 | 2 |
| Total | 77.00 | 78.00 | 78.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none"> Continue to bill and collect current and delinquent ad valorem taxes due the State, Board of Education, Transit Authority, County and Special Service District on real and personal property. | Economy |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|---|--|
| Economy | Provide courteous and efficient customer service to clients of Chatham County through implementation of interdepartmental software. | Government Efficiency |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|------------------------------------|---------------|----------------|----------------|
| Property tax – billed vs collected | 97% | 96.00% est. | 97% |
| Property tax transactions | 210,000 | 214,000 est. | 230,000 |
| Real property revenue - GF | 92,263,946 | \$100,483,435 | 102,347,174 |
| Ad valorem & commissions | 6,070,711 | \$11,163,372 | 18,000,000 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001545 - TAX COMMISSIONER | | | |
| 511100 REGULAR EMPLOYEES | 2,635,545 | 2,893,496 | 3,159,621 |
| 511300 OVERTIME | 63,248 | 60,000 | 60,000 |
| 512100 HEALTH INSURANCE | 733,529 | 775,966 | 1,017,224 |
| 512200 SOCIAL SECURITY | 179,264 | 190,112 | 208,603 |
| 512400 PENSION CONTRIBUTIONS | 515,953 | 499,540 | 585,312 |
| 512900 OPEB CONTRIBUTIONS | 292,100 | 300,000 | 319,200 |
| PERSONNEL SERVICES | \$ 4,419,639 | \$ 4,719,114 | \$ 5,349,960 |
| 521100 OFFICIAL/ADMIN SERVICES | 184,499 | 306,000 | 291,000 |
| 522110 DISPOSAL | 325 | 600 | 600 |
| 522200 REPAIRS & MAINTENANCE | 47,971 | 63,875 | 30,000 |
| 522210 FLEET - PARTS | 29 | 80 | 129 |
| 522220 FLEET - LABOR | 305 | 220 | 220 |
| 522230 FLEET - OUTSOURCED SERVICE | - | 240 | 240 |
| 522310 BUILDING & LAND RENTAL | 33,156 | 38,500 | 38,500 |
| 522320 EQUIPMENT RENTALS | 31,938 | 36,000 | 36,000 |
| 523200 TELEPHONE SERVICE | 14,922 | 11,130 | 11,130 |
| 523210 POSTAGE | 246,768 | 237,000 | 242,000 |
| 523300 ADVERTISING | 50,164 | 130,000 | 80,000 |
| 523500 TRAVEL EXPENSES | 17,189 | 13,500 | 13,500 |
| 523600 DUES AND FEES | 1,000 | 1,350 | 1,350 |
| 523700 EDUCATION AND TRAINING | 4,769 | 5,000 | 5,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 633,035 | \$ 843,495 | \$ 749,669 |
| 531100 GENERAL SUPPLIES | 60,223 | 90,000 | 75,000 |
| 531270 GASOLINE/DIESEL | 226 | 500 | 500 |
| 531290 UTILITIES OTHER | 34,117 | 36,000 | 36,000 |
| 531400 BOOKS & PERIODICALS | 2,030 | 2,000 | 2,000 |
| 531700 OTHER SUPPLIES | 3,688 | 6,500 | 6,500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 100,284 | \$ 135,000 | \$ 120,000 |
| 542500 OTHER EQUIPMENT | 66,938 | 10,000 | 10,000 |
| CAPITAL OUTLAY | \$ 66,938 | \$ 10,000 | \$ 10,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 21,290 | 23,385 | 45,546 |
| 551115 INTERNAL SVC - SAFETY | - | 29,500 | 29,250 |
| INTERFUND/DEPARTMENT SERVICES | \$ 21,290 | \$ 52,885 | \$ 74,796 |
| TOTAL TAX COMMISSIONER | \$5,241,186 | \$5,760,494 | \$6,304,425 |



1001550 TAX ASSESSOR

The Chatham County Board of Assessors compiles and submits a timely annual Tax digest for all real property, personal property, and Commercial/industrial property in Chatham County in accordance with Georgia law.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 64 | 64 | 64 |
| Part Time Positions | 5 | 5 | 5 |
| Total | 69.00 | 69.00 | 69.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none">Streamline Intake of Various Documents by Promoting the Use of Electronic and Digital Media to Support the County's Green Initiative.Increase Cross Training for Enhancing Customer Service Skills | Government Efficiency |

Department Objectives And Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|--|--|
| Quality of Life | Value property in accordance with the Official Code of Georgia | Economy |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---|---------------|----------------|----------------|
| Parcels of Real Property | 114,900 | 115,500 | 116,990 |
| Accounts Personal Property & Non-homestead Mobile Homes | 25,400 | 26,000 | 27,190 |
| Audits/Reviews Conducted | 36,400 | 14,500 | 11,180 |
| Board of Equalization Appeals/ Arbitration | 3,500 | 5,500 | 4,400 |
| Superior Court Appeals | 100 | 350 | 357 |
| Sales Verifications | 9,900 | 10,500 | 10,400 |
| Exemption Applications | 5,500 | 4,500 | 4,600 |
| Real Property Reviews | 38,100 | 43,500 | 33,450 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1001550 - TAX ASSESSOR | | | |
| 511100 REGULAR EMPLOYEES | 3,050,379 | 3,249,598 | 3,226,355 |
| 511200 TEMPORARY EMPLOYEES | 6,782 | - | 23,041 |
| 511300 OVERTIME | 7,068 | - | - |
| 512100 HEALTH INSURANCE | 799,748 | 834,668 | 854,132 |
| 512200 SOCIAL SECURITY | 209,793 | 248,595 | 224,465 |
| 512400 PENSION CONTRIBUTIONS | 577,669 | 609,509 | 576,032 |
| 512900 OPEB CONTRIBUTIONS | 243,200 | 256,000 | 268,800 |
| PERSONNEL SERVICES | \$ 4,894,640 | \$ 5,198,370 | \$ 5,172,825 |
| 521100 OFFICIAL/ADMIN SERVICES | 4,605 | 171,000 | 232,000 |
| 521200 PROFESSIONAL SERVICES | - | - | 25,000 |
| 521300 TECHNICAL SERVICES | 149,212 | 175,000 | 175,000 |
| 522200 REPAIRS & MAINTENANCE | 500 | 2,000 | 2,000 |
| 522210 FLEET - PARTS | 2,590 | 4,500 | 2,872 |
| 522220 FLEET - LABOR | 4,807 | 10,000 | 6,029 |
| 522230 FLEET - OUTSOURCED SERVICE | 11,292 | 5,000 | 3,000 |
| 522310 BUILDING & LAND RENTAL | 14,100 | 16,920 | 16,920 |
| 522320 EQUIPMENT RENTALS | 5,714 | 9,000 | 9,000 |
| 523200 TELEPHONE SERVICE | 5,177 | 5,700 | 8,700 |
| 523210 POSTAGE | 80,230 | 65,000 | 85,000 |
| 523500 TRAVEL EXPENSES | 73,931 | 78,000 | 85,800 |
| 523600 DUES AND FEES | 10,114 | 9,000 | 11,125 |
| 523700 EDUCATION AND TRAINING | 21,627 | 26,000 | 28,600 |
| PURCHASED/CONTRACTED SERVICES | \$ 383,900 | \$ 577,120 | \$ 691,046 |
| 531100 GENERAL SUPPLIES | 35,016 | 45,000 | 45,000 |
| 531270 GASOLINE/DIESEL | 9,558 | 11,000 | 11,000 |
| 531400 BOOKS & PERIODICALS | 5,373 | 5,500 | 6,000 |
| 531700 OTHER SUPPLIES | 2,498 | 4,500 | 4,500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 52,446 | \$ 66,000 | \$ 66,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 22,330 | 22,325 | 41,712 |
| 551115 INTERNAL SVC - SAFETY | - | 31,050 | 31,050 |
| INTERFUND/DEPARTMENT SERVICES | \$ 22,330 | \$ 53,375 | \$ 72,762 |
| TOTAL TAX ASSESSOR | \$5,353,315 | \$5,894,865 | \$6,003,133 |



1001551 BOARD OF EQUALIZATION

The Board of Equalization, appointed by the Grand Jury, is the body charged by law with hearing and determining appeals from assessments and denials of homestead exemptions made by the Board of Assessors as provided by O.C.G.A. Section 48-5-311.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 1 | 1 | 1 |
| Part Time Positions | 4 | 4 | 4 |
| Total | 5.00 | 5.00 | 5.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|--------------------------|
| <ul style="list-style-type: none">Solicit and attract well qualified persons to be considered for the Board of Equalization membership by the Chatham County Grand Jury.Provide high quality customer service and well trained staff willing to work part-time all season.Improve and increase the use of technology in the daily operations of the BOE. | Economy, Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------------|--|--|
| Economy, Quality of Life | Conduct hearings over assessed value of real and personal property | Per capita income |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---|---------------|----------------|----------------|
| Appeals Scheduled | 4,885 | 5,200 | 5,000 |
| Appeals settled, dismissed or withdrawn | 1,325 | 1,300 | 1,300 |
| Decisions Rendered | 3,560 | 3,900 | 3,700 |
| Appeal of Board Decisions to Superior Court | 353 | 300 | 330 |
| Board Members Training Hours | 588 | 664 | 600 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|--------------------------|---------------------------|---------------------------|
| 1001551 - BOARD OF EQUALIZATION | | | |
| 511100 REGULAR EMPLOYEES | 48,309 | 91,262 | 102,816 |
| 512100 HEALTH INSURANCE | 7,820 | 9,007 | 10,805 |
| 512200 SOCIAL SECURITY | 3,570 | 6,852 | 7,686 |
| 512400 PENSION CONTRIBUTIONS | 5,564 | 5,508 | 6,516 |
| 512900 OPEB CONTRIBUTIONS | 4,180 | 4,400 | 4,620 |
| PERSONNEL SERVICES | \$ 69,443 | \$ 117,029 | \$ 132,443 |
| 521100 OFFICIAL/ADMIN SERVICES | 44,314 | 62,130 | 77,130 |
| 522200 REPAIRS & MAINTENANCE | 6,734 | 3,500 | 1,500 |
| 522320 EQUIPMENT RENTALS | 1,648 | 2,170 | 2,170 |
| 523210 POSTAGE | 9,213 | 15,000 | 15,000 |
| 523500 TRAVEL EXPENSES | 4,819 | 9,500 | 9,500 |
| 523600 DUES AND FEES | - | - | 500 |
| 523700 EDUCATION AND TRAINING | 2,324 | 7,535 | 7,535 |
| 523900 OTHER PURCHASED SERVICES | 130 | 350 | 350 |
| PURCHASED/CONTRACTED SERVICES | \$ 69,182 | \$ 100,185 | \$ 113,685 |
| 531100 GENERAL SUPPLIES | 5,811 | 6,300 | 6,300 |
| 531290 UTILITIES OTHER | 719 | 1,000 | 1,000 |
| 531310 CATERED MEALS | 1,380 | 1,500 | 1,500 |
| 531700 OTHER SUPPLIES | 2,215 | 2,200 | 2,200 |
| SUPPLIES/OTHER EXPENDITURES | \$ 10,125 | \$ 11,000 | \$ 11,000 |
| 541300 BLDGS/ BLDG IMPROVEMENTS | 780 | - | - |
| 542500 OTHER EQUIPMENT | 213 | - | - |
| CAPITAL OUTLAY | \$ 993 | \$ - | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | 1,050 | 1,050 | 2,719 |
| 551115 INTERNAL SVC - SAFETY | - | 450 | 450 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,050 | \$ 1,500 | \$ 3,169 |
| TOTAL BOARD OF EQUALIZATION | \$150,793 | \$229,714 | \$260,297 |





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Chatham County

FY 2020 Adopted Budget



JUDICIARY

The adopted Judiciary budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.



1002100 SUPERIOR COURT ADMINISTRATOR

The Office of the Court Administrator assists the Judges with the non-judicial and administrative activities of the court. The office oversees criminal case management/scheduling, jury services, court reporting, interpreter services, a Drug Court, a Mental Health Court, and a Veterans Court. The Court Administrator and staff function within general management areas rather than specific legal areas.

The Court Administrator's office administers the court reporting and interpreter needs for Superior and State Court in compliance with State and Federal laws and the Supreme Court of Georgia.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 39 | 39 | 39 |
| Part Time Positions | 1 | 1 | 1 |
| Total | 40.00 | 40.00 | 40.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none">Provide effective and efficient government services ensuring processes and procedures are planned and executed with transparency. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------------------|--|--|
| Effective Government Services | Continue to review process and procedure and implement efficiencies. | Improve the quality of life by providing an efficient court system in a cost-effective manner. |

Performance Measures

| Activity | Performance Measure | % Obtained |
|-----------------|---|------------|
| Quality of Life | Maintain a disposition ratio of at least 95% in civil and criminal cases heard within the Chatham County Court system during the calendar year. | 96% |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002100 - SUPERIOR COURT | | | |
| 511100 REGULAR EMPLOYEES | 2,398,380 | 2,207,173 | 2,304,215 |
| 511200 TEMPORARY EMPLOYEES | 4,231 | 8,000 | 8,000 |
| 511300 OVERTIME | 6,011 | 3,600 | 5,000 |
| 512100 HEALTH INSURANCE | 440,386 | 385,371 | 498,373 |
| 512200 SOCIAL SECURITY | 165,024 | 157,678 | 157,410 |
| 512400 PENSION CONTRIBUTIONS | 433,674 | 396,353 | 421,362 |
| 512900 OPEB CONTRIBUTIONS | 143,133 | 104,000 | 113,400 |
| PERSONNEL SERVICES | \$ 3,590,840 | \$ 3,262,175 | \$ 3,507,760 |
| 521200 PROFESSIONAL SERVICES | 7,421 | 104,300 | 53,852 |
| 522200 REPAIRS & MAINTENANCE | - | 1,000 | 1,000 |
| 522310 BUILDING & LAND RENTAL | 2,537 | 3,000 | 3,000 |
| 522320 EQUIPMENT RENTALS | 17,201 | 20,100 | 19,000 |
| 523200 TELEPHONE SERVICE | 3,523 | 3,500 | 3,500 |
| 523210 POSTAGE | 31,421 | 32,000 | 32,000 |
| 523500 TRAVEL EXPENSES | 20,315 | 26,800 | 35,800 |
| 523600 DUES AND FEES | 7,175 | 8,520 | 8,855 |
| 523700 EDUCATION AND TRAINING | 8,040 | 9,950 | 11,875 |
| 523900 OTHER PURCHASED SERVICES | 4,184 | 4,250 | 2,400 |
| PURCHASED/CONTRACTED SERVICES | \$ 101,816 | \$ 213,420 | \$ 171,282 |
| 531100 GENERAL SUPPLIES | 39,493 | 40,000 | 40,000 |
| 531400 BOOKS & PERIODICALS | 20,467 | 25,000 | 25,000 |
| 531700 OTHER SUPPLIES | 28 | - | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 59,988 | \$ 65,000 | \$ 65,000 |
| 542500 OTHER EQUIPMENT | 5,682 | 10,500 | 16,500 |
| CAPITAL OUTLAY | \$ 5,682 | \$ 10,500 | \$ 16,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 16,570 | 18,950 | 30,835 |
| 551115 INTERNAL SVC - SAFETY | - | 14,400 | 14,400 |
| INTERFUND/DEPARTMENT SERVICES | \$ 16,570 | \$ 33,350 | \$ 45,235 |
| TOTAL SUPERIOR COURT | \$3,774,895 | \$3,584,445 | \$3,805,777 |



VICTIM WITNESS

The Victim-Witness Assistance Program was established to make the historically "offender oriented" criminal justice system more responsive to the needs, plight, and rights of crime victims and witnesses. The program serves a maximum number of clients with minimal costs to the County through the extensive use of community volunteers and student interns. Services include providing information on cases status, crisis counseling, referral to private/public service agencies, court advocacy, notice of court proceedings and changes, support groups, parole notification, and assistance with any problems caused by the crime or court appearances.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 11 | 14 | 14 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 11.00 | 14.00 | 14.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|----------------------------------|
| <ul style="list-style-type: none"> To inform, support, and conduct outreach to all crime victims To further strengthen partnership with Chatham County public middle and high schools for selected at-risk students through Youth Intercept | Quality of Life Education |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------|---|---|
| Recidivism Rate | Early notification and outreach -reduce crime; provide prevention to victims of violent crime and offer support, information and counseling | Reduce crime; provide prevention |
| Recidivism Rate | Reduce victim retaliation and increase life skills | Reduce crime; provide prevention |
| Engaging Students | Enhance students understanding of goals and opportunities | Increase opportunities for youth with job shadowing and internships |

Performance Measures

| Activity | Performance Measure |
|-----------------|--|
| Quality of Life | Provide early notification and outreach to victims soon after the date of incident with information, support, referrals and counseling by VWAP staff counselor by partnering with all police departments in getting incident reports for contact . |
| Education | Increase Violence Intervention enrollment of crime victims to 15 from hospital based program to provide education, job skills, and other life skill programs |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002210 - VICTIM WITNESS | | | |
| 511100 REGULAR EMPLOYEES | 624,292 | 655,599 | 625,990 |
| 511300 OVERTIME | 1,252 | 1,000 | 1,380 |
| 512100 HEALTH INSURANCE | 140,419 | 147,408 | 159,633 |
| 512200 SOCIAL SECURITY | 42,907 | 44,812 | 42,164 |
| 512400 PENSION CONTRIBUTIONS | 115,346 | 118,702 | 117,656 |
| 512900 OPEB CONTRIBUTIONS | 50,464 | 53,114 | 51,570 |
| PERSONNEL SERVICES | \$ 974,681 | \$ 1,020,635 | \$ 998,393 |
| 522200 REPAIRS & MAINTENANCE | 366 | - | - |
| 522210 FLEET - PARTS | 103 | 100 | 302 |
| 522220 FLEET - LABOR | 127 | 220 | 350 |
| 522230 FLEET - OUTSOURCED SERVICE | 100 | - | 100 |
| 522310 BUILDING & LAND RENTAL | 6,342 | 7,000 | 7,000 |
| 522320 EQUIPMENT RENTALS | 3,320 | 3,700 | 4,770 |
| 523200 TELEPHONE SERVICE | 4,060 | 4,600 | 8,640 |
| 523210 POSTAGE | 5,991 | 6,000 | 6,000 |
| 523500 TRAVEL EXPENSES | 19,197 | 20,000 | 17,250 |
| 523600 DUES AND FEES | 550 | 250 | 500 |
| 523700 EDUCATION AND TRAINING | 10,763 | 8,225 | 10,435 |
| PURCHASED/CONTRACTED SERVICES | \$ 50,919 | \$ 50,095 | \$ 55,347 |
| 531100 GENERAL SUPPLIES | 21,394 | 20,000 | 20,000 |
| 531270 GASOLINE/DIESEL | 354 | 1,800 | 2,500 |
| 531310 CATERED MEALS | 1,379 | 3,500 | 6,000 |
| 531700 OTHER SUPPLIES | 103 | - | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 23,229 | \$ 25,300 | \$ 28,500 |
| 542400 COMPUTERS | 149 | - | - |
| 542500 OTHER EQUIPMENT | 179 | - | - |
| CAPITAL OUTLAY | \$ 328 | \$ - | \$ - |
| 551110 INTERNAL SVC-COMPUTER REP | 5,240 | 7,135 | 15,498 |
| 551115 INTERNAL SVC - SAFETY | - | 5,850 | 5,850 |
| INTERFUND/DEPARTMENT SERVICES | \$ 5,240 | \$ 12,985 | \$ 21,348 |
| TOTAL VICTIM WITNESS | \$1,054,398 | \$1,109,015 | \$1,103,588 |



1002300 STATE COURT - JUDGES

The judges of the State Court of Chatham County preside over all civil and criminal cases properly filed with the Court. The Judiciary handles criminal misdemeanor cases either by acceptance of pleas, bench trials before the Court or by jury trials depending on the request of the defendant. State Court judges also preside over all civil cases filed in State Court. The Court has concurrent jurisdiction with the Superior Courts with the exception of equity, land and domestic relations. Additionally, the State Court serves as the appellate court for the Magistrate Court of Chatham County and hears all such cases on a de nova basis.

| Total | FY2018 Adopted | FY2019 Adopted | FY2019 Adopted |
|-----------------------|----------------|----------------|----------------|
| Full Time Equivalents | 10 | 10 | 10 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 10.00 | 10.00 | 10.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| Provide fair and impartial judicial oversight of all cases handled within Chatham County | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|---|--|
| Recidivism Rate | Facilitate participant successful completion of all requirements of the court ordered programs. | Reduce crime; provide prevention |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--------------------------------|---------------|----------------|----------------|
| Civil Operations – Filings | n/a | 2,100 | 2,100 |
| Civil Operations - Disposed | n/a | 2,250 | 2,250 |
| Civil Operations - Collections | n/a | 500,000 | 500,000 |
| Criminal Operations – Filings | n/a | 6,700 | 6,700 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002300 - STATE COURT | | | |
| 511100 REGULAR EMPLOYEES | 1,097,681 | 1,143,697 | 1,176,085 |
| 512100 HEALTH INSURANCE | 114,212 | 106,666 | 183,258 |
| 512200 SOCIAL SECURITY | 68,870 | 72,374 | 74,123 |
| 512400 PENSION CONTRIBUTIONS | 230,337 | 233,704 | 255,731 |
| 512900 OPEB CONTRIBUTIONS | 38,000 | 32,000 | 33,600 |
| PERSONNEL SERVICES | \$ 1,549,100 | \$ 1,588,441 | \$ 1,722,797 |
| 521100 OFFICIAL/ADMIN SERVICES | 53,431 | 53,485 | 61,367 |
| 522200 REPAIRS & MAINTENANCE | 5 | 16,167 | 16,167 |
| 522320 EQUIPMENT RENTALS | 4,551 | 5,265 | 5,265 |
| 523210 POSTAGE | 3,490 | 5,000 | 4,000 |
| 523500 TRAVEL EXPENSES | 5,723 | 10,252 | 10,261 |
| 523600 DUES AND FEES | 1,271 | 4,227 | 4,327 |
| 523700 EDUCATION AND TRAINING | 2,527 | 2,400 | 2,545 |
| PURCHASED/CONTRACTED SERVICES | \$ 70,999 | \$ 96,796 | \$ 103,932 |
| 531100 GENERAL SUPPLIES | 4,492 | 8,770 | 9,830 |
| 531400 BOOKS & PERIODICALS | 13,589 | 12,000 | 12,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 18,081 | \$ 20,770 | \$ 21,830 |
| 542300 FURNITURE & FIXTURES | 5,359 | 6,000 | 3,000 |
| 542500 OTHER EQUIPMENT | - | 10,000 | 4,500 |
| CAPITAL OUTLAY | \$ 5,359 | \$ 16,000 | \$ 7,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 5,190 | 5,735 | 11,764 |
| 551115 INTERNAL SVC - SAFETY | - | 9,000 | 4,950 |
| INTERFUND/DEPARTMENT SERVICES | \$ 5,190 | \$ 14,735 | \$ 16,714 |
| TOTAL STATE COURT | \$1,648,729 | \$1,736,742 | \$1,872,773 |



1002310 STATE COURT - CLERK

The State Court Clerk of Court maintains complete and permanent records of all civil and criminal actions filed with the Clerk. The Clerk's Office keeps all records up to date and available to attorneys and the public for review and examination as provided by law. The Clerk's Office provides case management services to the Judges of State Court. The Clerk's Office also receives and distributes funds paid into the Court's registry in the form of escrow and restitution. The Clerk is responsible for receiving and distributing funds paid the Court in the form of fines and fees.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 20 | 20 | 20 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 20.00 | 20.00 | 20.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none"> Exercises administrative control over the other functions of the court Implement Odyssey software system | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|---|---|
| Courts | Streamline court system records and operations by consolidating court software into one county wide system. | Improve the quality of life by providing timelier, cost efficient court system. |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------------------|---------------|----------------|----------------|
| Civil Operations – Filings | 2,000 | 2,100 | 2,200 |
| Civil Operations - Disposed | 2,100 | 2,250 | 2,300 |
| Civil Operations - Collections | 490,000 | 500,000 | 510,000 |
| Criminal Operations – Filings | 6,650 | 6,700 | 6,700 |
| Criminal Operations - Disposed | 6,200 | 6,250 | 6,300 |
| Criminal Operations - Collections | 987,000 | 1,000,000 | 1,050,000 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002310 - STATE COURT CLERK | | | |
| 511100 REGULAR EMPLOYEES | 778,984 | 933,921 | 939,561 |
| 511300 OVERTIME | 4,529 | 8,750 | 5,000 |
| 512100 HEALTH INSURANCE | 223,749 | 260,760 | 279,074 |
| 512200 SOCIAL SECURITY | 52,063 | 62,911 | 62,554 |
| 512400 PENSION CONTRIBUTIONS | 148,227 | 169,425 | 160,049 |
| 512900 OPEB CONTRIBUTIONS | 79,800 | 87,798 | 88,200 |
| PERSONNEL SERVICES | \$ 1,287,353 | \$ 1,523,565 | \$ 1,534,438 |
| 521100 OFFICIAL/ADMIN SERVICES | - | - | 25,000 |
| 522200 REPAIRS & MAINTENANCE | 84 | 2,500 | 1,500 |
| 522320 EQUIPMENT RENTALS | 4,357 | 6,308 | 6,957 |
| 523200 TELEPHONE SERVICE | 610 | 750 | 660 |
| 523210 POSTAGE | 20,014 | 30,000 | 32,500 |
| 523300 ADVERTISING | 2,350 | 4,500 | 2,250 |
| 523500 TRAVEL EXPENSES | 1,057 | 2,568 | 3,429 |
| 523600 DUES AND FEES | 1,225 | 1,850 | 1,950 |
| 523700 EDUCATION AND TRAINING | 300 | 1,600 | 2,200 |
| 523900 OTHER PURCHASED SERVICES | 138 | 2,700 | 2,700 |
| PURCHASED/CONTRACTED SERVICES | \$ 30,136 | \$ 52,776 | \$ 79,146 |
| 531100 GENERAL SUPPLIES | 33,107 | 39,920 | 39,800 |
| 531400 BOOKS & PERIODICALS | 280 | 1,200 | 1,200 |
| SUPPLIES/OTHER EXPENDITURES | \$ 33,387 | \$ 41,120 | \$ 41,000 |
| 542500 OTHER EQUIPMENT | 10,288 | 14,500 | 12,500 |
| CAPITAL OUTLAY | \$ 10,288 | \$ 14,500 | \$ 12,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 8,600 | 8,545 | 17,683 |
| 551115 INTERNAL SVC - SAFETY | - | 3,150 | 9,450 |
| INTERFUND/DEPARTMENT SERVICES | \$ 8,600 | \$ 11,695 | \$ 27,133 |
| TOTAL STATE COURT CLERK | \$1,369,764 | \$1,643,656 | \$1,694,217 |



1002320 STATE COURT - DUI COURT

The Savannah - Chatham County DUI Court began as a pilot project in 2003. The program was initially sponsored by National Highway Traffic Safety Administration, the Governor's Office of Highway Safety and the Georgia Administrative Office of the Courts. This unique program has evolved into a collaborative effort of the State Court and the City of Savannah and Chatham County governments. The program requires coordinated support from the Court, a defense attorney, District Attorney's office, PRIDE Probation and the Recovery Place of Savannah, Inc. The basic ingredients are intense supervision, treatment and "carrot and stick" motivators. DUI Court participants receive needed services from local social service agencies. The program's goal is to reduce the number of DUI offenders and enhance public safety for our community.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 3 | 3 | 3 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 3.00 | 3.00 | 3.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none"> Provide administrative oversight of DUI Court program in Chatham County Courts | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|--|--|
| Recidivism Rate | Facilitate participant's successful completion of all requirements of the court ordered program. | Reduce crime; provide prevention |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|---------------------------------|---------------|----------------|----------------|
| Participants beginning of year | 145 | 145 | 145 |
| Number Entered into the program | 140 | 140 | 140 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002320 - DUI COURT | | | |
| 511100 REGULAR EMPLOYEES | 140,908 | 148,925 | 147,047 |
| 511300 OVERTIME | 135 | 1,500 | 1,250 |
| 512100 HEALTH INSURANCE | 19,055 | 22,403 | 17,603 |
| 512200 SOCIAL SECURITY | 10,082 | 10,568 | 10,414 |
| 512400 PENSION CONTRIBUTIONS | 26,254 | 26,941 | 27,736 |
| 512900 OPEB CONTRIBUTIONS | 11,400 | 12,000 | 12,600 |
| PERSONNEL SERVICES | \$ 207,834 | \$ 222,337 | \$ 216,650 |
| 521100 OFFICIAL/ADMIN SERVICES | 23,000 | 31,375 | 32,000 |
| 523200 TELEPHONE SERVICE | 561 | 744 | 660 |
| 523500 TRAVEL EXPENSES | 2,858 | 2,942 | 2,521 |
| 523600 DUES AND FEES | - | 700 | 700 |
| 523700 EDUCATION AND TRAINING | - | 1,200 | 1,345 |
| PURCHASED/CONTRACTED SERVICES | \$ 26,419 | \$ 36,961 | \$ 37,226 |
| 531100 GENERAL SUPPLIES | 711 | 2,500 | 2,500 |
| 531310 CATERED MEALS | - | 500 | 500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 711 | \$ 3,000 | \$ 3,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 610 | - | - |
| 551115 INTERNAL SVC - SAFETY | - | 1,350 | 1,350 |
| INTERFUND/DEPARTMENT SERVICES | \$ 610 | \$ 1,350 | \$ 1,350 |
| TOTAL DUI COURT | \$235,574 | \$263,648 | \$258,226 |



1002400 MAGISTRATE COURT

Receive, process, and procure all civil and criminal filings, pleadings, exhibits, court proceedings and monies paid into the registry of the court in order to carry out the powers vested in the Magistrate Court by the Constitution of the State of Georgia.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 18 | 18 | 20 |
| Part Time Positions | 1 | 1 | 1 |
| Total | 19.00 | 19.00 | 21.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| The Magistrate Court strives to ensure that the Court is accessible to everyone it serves. Maintaining efficiency while rendering correct and friendly service, is a primary goal. The Court works very hard to provide each individual with assistance that will help them through their legal matter. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|---|---|
| Courts | Streamline court system records and operations by continuing to consolidate court software into a unified case management system. | Improve the quality of life by providing timelier, cost efficient court system. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002400 - MAGISTRATE COURT | | | |
| 511100 REGULAR EMPLOYEES | 933,084 | 974,905 | 1,053,349 |
| 511200 TEMPORARY EMPLOYEES | 6,427 | - | 5,000 |
| 511300 OVERTIME | 1,847 | - | - |
| 512100 HEALTH INSURANCE | 161,695 | 181,523 | 250,964 |
| 512200 SOCIAL SECURITY | 62,105 | 63,739 | 69,956 |
| 512400 PENSION CONTRIBUTIONS | 165,116 | 178,886 | 192,543 |
| 512900 OPEB CONTRIBUTIONS | 68,400 | 72,000 | 75,600 |
| PERSONNEL SERVICES | \$ 1,398,674 | \$ 1,471,053 | \$ 1,647,412 |
| 521100 OFFICIAL/ADMIN SERVICES | 5,400 | 16,104 | 16,200 |
| 522200 REPAIRS & MAINTENANCE | 1,901 | 7,000 | - |
| 522320 EQUIPMENT RENTALS | 6,309 | 6,708 | 7,000 |
| 523200 TELEPHONE SERVICE | 4,235 | 4,500 | 6,000 |
| 523210 POSTAGE | 10,509 | 12,500 | 14,000 |
| 523500 TRAVEL EXPENSES | 7,765 | 6,000 | 8,000 |
| 523600 DUES AND FEES | 570 | 1,950 | 3,000 |
| 523700 EDUCATION AND TRAINING | 1,575 | 1,750 | 2,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 38,263 | \$ 56,512 | \$ 56,200 |
| 531100 GENERAL SUPPLIES | 45,458 | 40,000 | 55,000 |
| 531400 BOOKS & PERIODICALS | 5,858 | 7,200 | 7,200 |
| SUPPLIES/OTHER EXPENDITURES | \$ 51,317 | \$ 47,200 | \$ 62,200 |
| 542300 FURNITURE & FIXTURES | - | 8,000 | 15,000 |
| 542400 COMPUTERS | - | 15,103 | 10,000 |
| CAPITAL OUTLAY | \$ - | \$ 23,103 | \$ 25,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 5,240 | 6,630 | 14,430 |
| 551115 INTERNAL SVC - SAFETY | - | 6,750 | 8,100 |
| INTERFUND/DEPARTMENT SERVICES | \$ 5,240 | \$ 13,380 | \$ 22,530 |
| TOTAL MAGISTRATE COURT | \$1,493,494 | \$1,611,248 | \$1,813,342 |



1002600 JUVENILE COURT

Considering the best interest of children, the mission of the Chatham County Juvenile Court is to protect the children and citizens of Chatham County in matters brought before the Court, with an emphasis on providing rehabilitation to children, and restoration to families. Our 2017-2018 base budget and new items will provide the funds necessary to accomplish this goal.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 52 | 56 | 56 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 52.00 | 56.00 | 56.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|--------------------------------|
| <ul style="list-style-type: none"> To collaborate with community partners to expand job training programs and employment opportunities for our youth. To provide more case diversion opportunities for low level offenders. | Economy Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------|--|---|
| Unemployment | Expand job training programs and employment opportunities. | Provide a better trained and work ready applicant |
| Engaging Students | Reduce the number of youth performing below grade level. | Encourage lifelong learning |

Performance Measures

| Activity | Performance Measure |
|-----------------|--|
| Economy | Tracking the number of youth participating in these activities, number of youth successfully completing job training programs, and number youth placed in actual work experiences. |
| Quality of Life | Tracking the number of youth supervised by the court on grade level and the number of youth performing behind grade level compared to the current rate. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002600 - JUVENILE COURT | | | |
| 511100 REGULAR EMPLOYEES | 3,090,935 | 3,245,376 | 3,250,806 |
| 511200 TEMPORARY EMPLOYEES | 2,698 | - | - |
| 511300 OVERTIME | 2,181 | - | - |
| 512100 HEALTH INSURANCE | 658,330 | 677,001 | 841,511 |
| 512200 SOCIAL SECURITY | 205,800 | 217,003 | 231,100 |
| 512400 PENSION CONTRIBUTIONS | 575,407 | 596,386 | 640,322 |
| 512900 OPEB CONTRIBUTIONS | 211,800 | 220,000 | 239,400 |
| PERSONNEL SERVICES | \$ 4,747,151 | \$ 4,955,766 | \$ 5,203,139 |
| 521100 OFFICIAL/ADMIN SERVICES | 32,649 | 29,700 | 37,300 |
| 521200 PROFESSIONAL SERVICES | 1,016,453 | 584,000 | 73,000 |
| 522200 REPAIRS & MAINTENANCE | 77,426 | 61,886 | 54,500 |
| 522210 FLEET - PARTS | 765 | 650 | 650 |
| 522220 FLEET - LABOR | 1,474 | 2,500 | 1,799 |
| 522230 FLEET - OUTSOURCED SERVICE | 2,320 | 500 | 500 |
| 522320 EQUIPMENT RENTALS | 18,287 | 18,908 | 18,908 |
| 523200 TELEPHONE SERVICE | 30,777 | 30,580 | 31,080 |
| 523210 POSTAGE | 7,675 | 8,000 | 8,500 |
| 523300 ADVERTISING | 290 | 300 | 300 |
| 523400 PRINTING AND BINDING EXP | 2,617 | 5,000 | 6,000 |
| 523500 TRAVEL EXPENSES | 29,098 | 48,800 | 50,800 |
| 523600 DUES AND FEES | 5,201 | 6,650 | 6,950 |
| 523700 EDUCATION AND TRAINING | 7,722 | 16,850 | 17,850 |
| 523900 OTHER PURCHASED SERVICES | 91,919 | 208,000 | 170,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 1,324,673 | \$ 1,022,324 | \$ 478,137 |
| 531100 GENERAL SUPPLIES | 37,491 | 35,300 | 37,500 |
| 531270 GASOLINE/DIESEL | 7,615 | 6,100 | 8,700 |
| 531290 UTILITIES OTHER | 94,137 | 115,000 | 115,000 |
| 531310 CATERED MEALS | 1,823 | 3,500 | 3,900 |
| 531400 BOOKS & PERIODICALS | 4,087 | 4,500 | 5,000 |
| 531700 OTHER SUPPLIES | 279 | 2,000 | 2,000 |
| 531710 UNIFORMS | 2,475 | 2,500 | 2,700 |
| SUPPLIES/OTHER EXPENDITURES | \$ 147,909 | \$ 168,900 | \$ 174,800 |
| 542200 VEHICLES | 25,239 | - | - |
| 542400 COMPUTERS | 1,669 | 7,500 | - |
| 542500 OTHER EQUIPMENT | 3,095 | 20,742 | 13,000 |
| CAPITAL OUTLAY | \$ 30,003 | \$ 28,242 | \$ 13,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 28,300 | 25,870 | 52,420 |
| 551115 INTERNAL SVC - SAFETY | - | 24,300 | 26,550 |
| INTERFUND/DEPARTMENT SERVICES | \$ 28,300 | \$ 50,170 | \$ 78,970 |
| TOTAL JUVENILE COURT | \$6,278,036 | \$6,225,402 | \$5,948,046 |



1002620 JUVENILE INDIGENT DEFENSE

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each juvenile whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 0 | 0 | 5 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 0.00 | 0.00 | 5.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|--|
| <ul style="list-style-type: none"> Increase the number of juvenile misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. Transition from the current voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Juvenile Court to function more effectively and efficiently. | Quality of Life Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|---|--|
| Recidivism Rate | Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner. | Government efficiency |

Performance Measures

| Activity | Performance Measure |
|-----------------|--|
| Quality of Life | 3% budget savings the first year the office is operational and 1% savings every subsequent year. |
| Quality of Life | 5% increase in cases resolved within 6 months of accusation in State Court. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|--------------------------|---------------------------|---------------------------|
| 1002620 – JUVENILE INDIGENT DEFENSE | | | |
| 511100 REGULAR EMPLOYEES | - | - | 257,245 |
| 512100 HEALTH INSURANCE | - | - | 60,000 |
| 512200 SOCIAL SECURITY | - | - | 19,680 |
| 512400 PENSION CONTRIBUTIONS | - | - | 48,750 |
| 512850 OPEB EMPLOYER CONTRIBUTIONS | - | - | 21,000 |
| PERSONNEL SERVICES | \$ - | \$ - | \$ 406,675 |
| 521200 PROFESSIONAL SERVICES | - | - | 630,000 |
| PURCHASED/CONTRACTED SERVICES | \$ - | \$ - | \$ 630,000 |
| 531100 GENERAL SUPPLIES | - | - | 9,391 |
| SUPPLIES/OTHER EXPENDITURES | \$ - | \$ - | \$ 9,391 |
| TOTAL JUVENILE INDIGENT DEFENSE | \$- | \$- | \$1,046,066 |



1002750 LAW LIBRARY

Provides materials and services to meet the informational and educational needs of the citizens of Chatham County. Funded 100% by court fees.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 2 | 1 | 1 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 2.00 | 1.00 | 1.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none">To collaborate with community partners to expand job training programs and employment opportunities for our youth. | Education |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--------------------|--|--|
| Engaging community | Maintain the library with the latest updates of both electronic and published legal resources. | Encourage lifelong learning |

Performance Measures

| Activity | Performance Measure |
|-----------|--|
| Education | The objectives and activities listed above are measured by keeping our resource collection current with changing laws to provide the citizens of Chatham County with the latest legal information in both print and electronic form. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002750 - LAW LIBRARY | | | |
| 511100 REGULAR EMPLOYEES | 62,671 | 45,263 | 28,735 |
| 512100 HEALTH INSURANCE | 24,725 | 20,657 | 25,291 |
| 512200 SOCIAL SECURITY | 4,286 | 2,758 | 2,198 |
| 512400 PENSION CONTRIBUTIONS | 12,807 | 8,138 | - |
| 512900 OPEB CONTRIBUTIONS | 7,600 | 4,000 | 4,200 |
| PERSONNEL SERVICES | \$ 112,090 | \$ 80,816 | \$ 60,424 |
| 531100 GENERAL SUPPLIES | 1,100 | 1,100 | 2,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 1,100 | \$ 1,100 | \$ 2,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,000 | 865 | 2,537 |
| 551115 INTERNAL SVC - SAFETY | - | 900 | 450 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,000 | \$ 1,765 | \$ 2,987 |
| TOTAL LAW LIBRARY | \$114,190 | \$83,681 | \$65,411 |



1002800 PUBLIC DEFENDER

The Public Defender's Office provides legal defense of indigent persons charged with felony crimes in Chatham County.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 12 | 8 | 9 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 12.00 | 8.00 | 9.00 |

Department Goals

| Description | Strategic Plan Factor |
|---|-----------------------|
| <ul style="list-style-type: none">• Provide high quality legal services to indigent persons charged with felony offenses and juveniles charged with delinquent acts.• Work with the District Attorney's Office and Judges to develop Pretrial Intervention Program and enhance Major Crimes Division.• Expand use of Accountability Courts to supervise defendants with unique physical, mental and sociological issues to reduce recidivism and jail cost. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|--|---|
| Recidivism Rate | Provide representation to indigent persons charged with felony offense(s) and provide support services to indigent persons, particularly those involved in one of Chatham county's accountability courts and/or with mental and/or physical limitations. | Provide a community resource for County residents |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|--|---------------|----------------|----------------|
| Represents all indigent persons charged with felony crimes in County | 90% | 90% | 90% |
| Represent indigent juveniles charged with crimes in County | 90% | 95% | 95% |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002800 - PUBLIC DEFENDER | | | |
| 511100 REGULAR EMPLOYEES | 159,300 | 159,716 | 130,413 |
| 512100 HEALTH INSURANCE | 15,154 | 15,346 | 21,174 |
| 512200 SOCIAL SECURITY | 11,635 | 11,725 | 12,272 |
| 512400 PENSION CONTRIBUTIONS | 13,967 | 14,455 | 16,102 |
| 512900 OPEB CONTRIBUTIONS | 7,600 | 8,000 | 8,400 |
| PERSONNEL SERVICES | \$ 207,655 | \$ 209,242 | \$ 188,361 |
| 521200 PROFESSIONAL SERVICES | 29,330 | 30,000 | 30,000 |
| 521300 TECHNICAL SERVICES | 5,778 | 3,000 | 3,000 |
| 522200 REPAIRS & MAINTENANCE | 443 | 1,000 | 1,000 |
| 522210 FLEET - PARTS | 509 | 950 | 950 |
| 522220 FLEET - LABOR | 1,208 | 1,500 | 1,500 |
| 522230 FLEET - OUTSOURCED SERVICE | 505 | 650 | 650 |
| 522320 EQUIPMENT RENTALS | 10,251 | 16,000 | 16,000 |
| 523200 TELEPHONE SERVICE | 5,197 | 2,500 | 2,500 |
| 523210 POSTAGE | 2,965 | 3,500 | 3,500 |
| 523400 PRINTING AND BINDING EXP | 180 | 790 | 790 |
| 523500 TRAVEL EXPENSES | 1,819 | 2,500 | 2,500 |
| 523600 DUES AND FEES | 1,345 | 7,000 | 7,000 |
| 523700 EDUCATION AND TRAINING | 2,650 | 4,000 | 3,000 |
| 523900 OTHER PURCHASED SERVICES | 499 | 1,500 | 1,500 |
| PURCHASED/CONTRACTED SERVICES | \$ 62,679 | \$ 74,890 | \$ 73,890 |
| 531100 GENERAL SUPPLIES | 19,615 | 21,000 | 21,000 |
| 531270 GASOLINE/DIESEL | 9,152 | 6,500 | 7,000 |
| 531310 CATERED MEALS | 498 | 2,500 | 1,500 |
| 531400 BOOKS & PERIODICALS | 8,958 | 10,000 | 10,000 |
| 531700 OTHER SUPPLIES | 1,161 | 1,500 | - |
| SUPPLIES/OTHER EXPENDITURES | \$ 39,383 | \$ 41,500 | \$ 39,500 |
| 551110 INTERNAL SVC-COMPUTER REP | 9,340 | 10,120 | 22,227 |
| 551115 INTERNAL SVC - SAFETY | - | 1,350 | 1,800 |
| 572000 PMTS TO OTHER AGCY | 2,402,193 | 2,483,533 | 2,873,105 |
| INTERFUND/DEPARTMENT SERVICES | \$ 2,411,533 | \$ 2,495,003 | \$ 2,897,132 |
| TOTAL PUBLIC DEFENDER | \$2,721,250 | \$2,820,635 | \$3,198,883 |



1002820 INDIGENT DEFENSE UNIT

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each citizen whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 12 | 14 | 17 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 12.00 | 14.00 | 17.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none"> Increase the number of misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. Transition from the current misdemeanor voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Recorder's and State Courts to function more effectively and efficiently. | Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-----------------|---|--|
| Recidivism Rate | Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner. | Government efficiency |

Performance Measures

| Activity | Performance Measure |
|-----------------|---|
| Quality of Life | Continue to strive a 1% savings every subsequent year. |
| Quality of Life | 5% increase in cases resolved within 6 months of accusation in State Court. |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 1002820 - INDIGENT DEFENSE | | | |
| 511100 REGULAR EMPLOYEES | 357,504 | 493,161 | 673,359 |
| 512100 HEALTH INSURANCE | 84,530 | 180,151 | 213,214 |
| 512200 SOCIAL SECURITY | 24,918 | 36,209 | 47,235 |
| 512400 PENSION CONTRIBUTIONS | 87,276 | 38,004 | 127,184 |
| 512900 OPEB CONTRIBUTIONS | 41,800 | 56,730 | 57,750 |
| PERSONNEL SERVICES | \$ 596,029 | \$ 804,255 | \$ 1,118,742 |
| 521200 PROFESSIONAL SERVICES | 819,522 | 520,000 | 520,000 |
| 522200 REPAIRS & MAINTENANCE | - | 1,000 | 500 |
| 522210 FLEET - PARTS | 42 | 100 | 100 |
| 522220 FLEET - LABOR | 216 | 200 | 200 |
| 522320 EQUIPMENT RENTALS | 2,746 | 2,740 | 2,740 |
| 523200 TELEPHONE SERVICE | 1,797 | 1,800 | 1,100 |
| 523210 POSTAGE | 1,223 | 1,500 | 1,800 |
| 523500 TRAVEL EXPENSES | 2,216 | 4,550 | 4,550 |
| 523600 DUES AND FEES | 2,875 | 3,775 | 3,775 |
| 523700 EDUCATION AND TRAINING | 2,055 | 4,000 | 4,000 |
| 523900 OTHER PURCHASED SERVICES | 181,549 | 430,000 | 280,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 1,014,241 | \$ 969,665 | \$ 818,765 |
| 531100 GENERAL SUPPLIES | 13,945 | 5,000 | 12,000 |
| 531270 GASOLINE/DIESEL | 1,083 | 1,700 | 1,700 |
| 531310 CATERED MEALS | 416 | 800 | 800 |
| 531400 BOOKS & PERIODICALS | - | 3,500 | 3,500 |
| 531700 OTHER SUPPLIES | 290 | 2,000 | 3,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 15,735 | \$ 13,000 | \$ 21,000 |
| 542200 VEHICLES | 17,649 | - | - |
| 542400 COMPUTERS | 2,716 | 2,000 | 2,000 |
| CAPITAL OUTLAY | \$ 20,365 | \$ 2,000 | \$ 2,000 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,400 | 7,830 | 15,086 |
| 551115 INTERNAL SVC - SAFETY | - | 6,300 | 6,300 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,400 | \$ 14,130 | \$ 21,386 |
| TOTAL INDIGENT DEFENSE | \$1,647,769 | \$1,803,050 | \$1,981,893 |





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Chatham County

FY 2020 Adopted Budget



SPECIAL REVENUE FUNDS

These funds account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally retracted to expenditure for specified purposes.





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SPECIAL REVENUE FUNDS

Fund 210 - CONFISCATED REVENUE FUND

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Fines & Fees | 586,525 | 200,000 | 427,500 |
| Other Revenue | 18,536 | - | - |
| Transfers in | 5,000 | - | - |
| Fund Balance/Retained Earnings | 530,177 | | 362,500 |
| Total Revenue | 1,135,238 | 200,000 | 790,000 |
| Expenditures | | | |
| Judiciary | 44,671 | - | 115,000 |
| Public Safety | 399,088 | 200,000 | 675,000 |
| Transfer out | 64,550 | - | - |
| Total Expenditure | 508,310 | 200,000 | 790,000 |

Fund 211 - SHERIFF CONFISCATED FUNDS

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Fines & Fees | 103,220 | 52,500 | 75,000 |
| Investment Earnings | 384 | 50 | 50 |
| Fund Balance/Retained Earnings | 342,142 | | 24,950 |
| Total Revenue | 103,604 | 52,550 | 100,000 |
| Expenditures | | | |
| Public Safety | 206,978 | 50,000 | 100,000 |
| Total Expenditure | 206,978 | 50,550 | 100,000 |



Fund 214 - STREET LIGHTING

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Charges for Services | 582,929 | 901,000 | 901,000 |
| Fund Balance/Retained Earnings | 329,119 | | |
| Total Revenue | 912,048 | 901,000 | 901,000 |
| Expenditures | | | |
| Public Works | 582,929 | 800,000 | 901,000 |
| Total Expenditure | 582,929 | 901,000 | 901,000 |

Fund 215 - E911 SERVICE

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Fines & Fees | 2,917,857 | 7,553,135 | 6,239,680 |
| Investment Earnings | 3,491 | - | - |
| Transfers in | - | 4,000,000 | 2,000,000 |
| Fund Balance/Retained Earnings | 487,072 | | |
| Total Revenue | 3,408,420 | 11,553,135 | 8,239,680 |
| Expenditures | | | |
| Public Safety | 3,444,089 | 11,553,135 | 8,239,680 |
| Total Expenditure | 3,444,089 | 11,553,135 | 8,239,680 |



2153800 CHATHAM COUNTY E911

To provide a professional county-wide E911 PSAP for police, fire, and emergency services in Chatham County. Chatham County took over full responsibility for the E911 on January 2019. This will be the first full budget year for the 911 center.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 0 | 0 | 109 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 0.00 | 0.00 | 109.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-----------------------|
| <ul style="list-style-type: none">• New Department as of January 2019. A new director was hired in June 2019 and goals were not established for this fiscal year | |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|---------------|----------------------|--|
| | | Government efficiency |

Performance Measures

| Activity | Performance Measure |
|-----------------|--|
| Quality of Life | Answer 90% of priority one calls within ten seconds. |
| Quality of Life | Complete EMD Case Entry Compliance at a rate of 95% |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|---------------------|---------------------|---------------------|
| 2153800 - EMERGENCY TELEPHONE 911 | | | |
| 511100 REGULAR EMPLOYEES | - | 1,862,393 | 4,120,642 |
| 511300 OVERTIME | - | 175,000 | 868,000 |
| 512100 HEALTH INSURANCE | - | 606,000 | 1,273,072 |
| 512200 SOCIAL SECURITY | - | 146,107 | 197,846 |
| 512400 PENSION CONTRIBUTIONS | - | 361,543 | 754,054 |
| 512900 OPEB CONTRIBUTIONS | - | 200,000 | 444,360 |
| PERSONNEL SERVICES | \$ - | \$ 3,351,043 | \$ 7,657,974 |
| 521200 PROFESSIONAL SERVICES | 84,200 | 239,880 | 53,533 |
| 522200 REPAIRS & MAINTENANCE | 12,617 | - | 4,000 |
| 522210 FLEET - PARTS | - | - | 100 |
| 522220 FLEET - LABOR | - | - | 250 |
| 522230 FLEET - OUTSOURCED SERVICE | - | - | 300 |
| 522320 EQUIPMENT RENTALS | - | 2,500 | 13,500 |
| 523200 TELEPHONE SERVICE | 1,318 | 3,750 | 240,000 |
| 523210 POSTAGE | - | - | 300 |
| 523300 ADVERTISING | - | - | 4,000 |
| 523400 PRINTING AND BINDING EXP | - | - | 4,000 |
| 523500 TRAVEL EXPENSES | 1,121 | 7,500 | 50,712 |
| 523600 DUES AND FEES | - | 1,000 | 3,472 |
| 523700 EDUCATION AND TRAINING | 70 | 7,500 | 58,922 |
| 523900 OTHER PURCHASED SERVICES | - | 112,500 | 8,360 |
| PURCHASED/CONTRACTED SERVICES | \$ 99,325 | \$ 374,630 | \$ 441,449 |
| 531100 GENERAL SUPPLIES | - | 12,500 | 20,000 |
| 531270 GASOLINE/DIESEL | - | - | 200 |
| 531310 CATERED MEALS | - | - | 7,500 |
| 531700 OTHER SUPPLIES | 8,514 | - | 6,500 |
| 531710 UNIFORMS | - | 50,000 | 23,500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 8,514 | \$ 62,500 | \$ 57,700 |
| 542300 FURNITURE & FIXTURES | 130 | 15,000 | 5,000 |
| 542400 COMPUTERS | - | 10,000 | - |
| 542500 OTHER EQUIPMENT | 13 | 12,500 | - |
| CAPITAL OUTLAY | \$ 143 | \$ 37,500 | \$ 5,000 |
| 551110 INTERNAL SVC-COMPUTER REP | - | - | 41,558 |
| 551115 INTERNAL SVC - SAFETY | - | 22,275 | 36,000 |
| 571000 INTERGOVERNMENTAL - SAVANNAH | 3,336,108 | 3,705,188 | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 3,336,108 | \$ 3,727,463 | \$ 77,558 |
| TOTAL EMERGENCY TELEPHONE 911 | \$3,444,089 | \$7,553,135 | \$8,239,680 |



Fund 217 – RESTRICTED COURT FEES

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Intergovernmental | 191,593 | - | 67,079 |
| Fines & Fees | 607,876 | 450,600 | 485,600 |
| Fund Balance/Retained Earnings | 1,885,876 | | |
| Total Revenue | 2,685,342 | 450,600 | 552,679 |
| Expenditures | | | |
| Judiciary | 549,135 | 450,600 | 552,679 |
| Transfer Out | 162,000 | - | - |
| Total Expenditure | 711,135 | 450,600 | 552,679 |

Fund 218 - INMATE WELFARE FUND

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Other Revenue | 1,746,429 | 1,250,000 | 1,250,000 |
| Fund Balance/Retained Earnings | 1,885,873 | | |
| Total Revenue | 2,685,342 | 1,250,000 | 1,250,000 |
| Expenditures | | | |
| Public Safety | 1,206,244 | 1,250,000 | 1,250,000 |
| Total Expenditure | 1,206,244 | 1,250,000 | 1,250,000 |

Fund 251 - CHILD SUPPORT ENFORCEMENT

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Intergovernmental | 2,741,270 | 3,104,050 | 3,100,925 |
| Other Revenue | - | - | - |
| Transfers In | 171,421 | 176,000 | 189,054 |
| Total Revenue | 2,912,692 | 3,280,050 | 3,289,979 |
| Expenditures | | | |
| Judiciary | 2,912,692 | 3,280,050 | 3,289,979 |
| Total Expenditure | 2,912,692 | 3,280,050 | 3,289,979 |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--|--------------------------|---------------------------|---------------------------|
| 2512220 - CHILD SUPPORT ENFORCEMENT | | | |
| 511100 REGULAR EMPLOYEES | 1,563,659 | 1,802,192 | 1,749,150 |
| 511200 TEMPORARY EMPLOYEES | 33,653 | - | - |
| 511300 OVERTIME | 9,357 | 10,000 | 5,000 |
| 512100 HEALTH INSURANCE | 408,968 | 424,943 | 521,736 |
| 512200 SOCIAL SECURITY | 110,962 | 125,102 | 120,240 |
| 512400 PENSION CONTRIBUTIONS | 282,164 | 308,432 | 336,188 |
| 512900 OPEB CONTRIBUTIONS | 101,628 | 176,000 | 168,000 |
| PERSONNEL SERVICES | \$ 2,510,391 | \$ 2,846,669 | \$ 2,900,314 |
| 522200 REPAIRS & MAINTENANCE | 2,435 | 9,498 | 2,000 |
| 522210 FLEET - PARTS | 421 | 2,000 | 1,223 |
| 522220 FLEET - LABOR | 1,662 | 2,000 | 2,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 5,195 | 2,000 | 2,000 |
| 522310 BUILDING & LAND RENTAL | 3,036 | 3,040 | 3,420 |
| 522320 EQUIPMENT RENTALS | 7,314 | 9,800 | 9,800 |
| 523200 TELEPHONE SERVICE | 3,124 | 3,200 | 3,500 |
| 523210 POSTAGE | 23,302 | 25,000 | 25,000 |
| 523300 ADVERTISING | 407 | 500 | 500 |
| 523500 TRAVEL EXPENSES | 4,258 | 3,000 | 5,000 |
| 523700 EDUCATION AND TRAINING | 275 | 2,000 | 1,000 |
| 523900 OTHER PURCHASED SERVICES | 13,207 | 21,625 | 19,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 64,637 | \$ 83,663 | \$ 74,443 |
| 531100 GENERAL SUPPLIES | 33,147 | 36,884 | 36,000 |
| 531270 GASOLINE/DIESEL | 6,580 | 8,000 | 8,000 |
| 531400 BOOKS & PERIODICALS | 25 | 500 | 100 |
| SUPPLIES/OTHER EXPENDITURES | \$ 39,752 | \$ 45,384 | \$ 44,100 |
| 542200 VEHICLES | 17,825 | 24,000 | - |
| 542300 FURNITURE & FIXTURES | 4,393 | 5,530 | 1,000 |
| CAPITAL OUTLAY | \$ 22,218 | \$ 29,530 | \$ 1,000 |
| 551100 INDIRECT COST ALLOCATION | 273,134 | 251,549 | 244,881 |
| 551110 INTERNAL SVC-COMPUTER REP | 2,560 | 2,555 | 4,541 |
| 551115 INTERNAL SVC - SAFETY | - | 20,700 | 20,700 |
| INTERFUND/DEPARTMENT SERVICES | \$ 275,694 | \$ 274,804 | \$ 270,122 |
| TOTAL CHILD SUPPORT ENFORCEMENT | \$2,912,692 | \$3,280,050 | \$3,289,979 |



Fund 275 - HOTEL MOTEL FUND

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Other Taxes | 1,783,843 | 1,600,000 | 1,600,000 |
| Total Revenue | 1,783,843 | 1,600,000 | 1,600,000 |
| Expenditures | | | |
| Payments to Others | 891,921 | 800,000 | 800,000 |
| Transfer Out - SSD | 891,921 | 800,000 | 800,000 |
| Total Expenditure | 1,783,843 | 1,600,000 | 1,600,000 |

Fund 290 - LAND DISTURBING ACTIVITY

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Fees | 235,408 | 260,000 | 260,000 |
| Investment Earnings | 1,088 | | |
| Other Revenue | 30 | - | - |
| Transfer In | - | 282,389 | 294,975 |
| Fund Balance/Retained Earnings | 570,074 | - | - |
| Total Revenue | 806,600 | 518,825 | 554,975 |
| Expenditures | | | |
| Housing & Development | 512,507 | 542,389 | 554,975 |
| Total Expenditure | 512,507 | 542,389 | 554,975 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---|-------------------|-------------------|-------------------|
| 2907420 - LAND DISTURBANCE ACT ORD | | | |
| 511100 REGULAR EMPLOYEES | 308,990 | 310,285 | 328,910 |
| 512100 HEALTH INSURANCE | 46,983 | 55,510 | 54,409 |
| 512200 SOCIAL SECURITY | 21,896 | 23,739 | 23,436 |
| 512400 PENSION CONTRIBUTIONS | 55,882 | 56,148 | 61,827 |
| 512900 OPEB CONTRIBUTIONS | 16,150 | 17,000 | 18,690 |
| PERSONNEL SERVICES | \$ 449,902 | \$ 462,682 | \$ 487,272 |
| 521200 PROFESSIONAL SERVICES | - | 2,000 | 2,000 |
| 522200 REPAIRS & MAINTENANCE | 4,253 | 8,000 | 14,000 |
| 522210 FLEET - PARTS | 183 | - | 273 |
| 522220 FLEET - LABOR | 408 | - | 393 |
| 522230 FLEET - OUTSOURCED SERVICE | - | - | 100 |
| 522310 BUILDING & LAND RENTAL | 1,080 | 1,260 | 1,440 |
| 523200 TELEPHONE SERVICE | 625 | 3,000 | 2,000 |
| 523500 TRAVEL EXPENSES | 5,156 | 6,720 | 4,000 |
| 523600 DUES AND FEES | 720 | 1,160 | 500 |
| 523700 EDUCATION AND TRAINING | 840 | 3,570 | 3,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 13,264 | \$ 25,710 | \$ 27,706 |
| 531100 GENERAL SUPPLIES | 377 | 500 | 500 |
| 531270 GASOLINE/DIESEL | -575 | 3,000 | 3,000 |
| 531700 OTHER SUPPLIES | 2,632 | 1,000 | 1,000 |
| 531710 UNIFORMS | 540 | 500 | 500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 2,974 | \$ 5,000 | \$ 5,000 |
| 542400 COMPUTERS | 11,370 | 14,000 | - |
| CAPITAL OUTLAY | \$ 11,370 | \$ 14,000 | \$ - |
| 551100 INDIRECT COST ALLOCATION | 34,997 | 34,997 | 34,997 |
| INTERFUND/DEPARTMENT SERVICES | \$ 34,997 | \$ 34,997 | \$ 34,997 |
| TOTAL LAND DISTURBANCE ACT ORD | \$512,507 | \$542,389 | \$554,975 |

Fund 291 - LAND BANK AUTHORITY FUND

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Other Revenue | 1,180 | 30,780 | 30,780 |
| Fund Balance/Retained Earnings | 512,808 | - | - |
| Total Revenue | 513,988 | 30,780 | 30,780 |
| Expenditures | | | |
| Housing & Development | 30,780 | 30,780 | 30,780 |
| Total Expenditure | 30,780 | 30,780 | 30,780 |



2907420 – LAND DISTURBING ACT

Georgia law regulates land-disturbing activity, which is defined as "any activity which may result in soil erosion from water or wind and the movement of sediments into state water or onto lands within the state, including, but not limited to, clearing, dredging, grading, excavating, transporting, and filling of land but not including agricultural practices as described in paragraph (5) of Code Section [12-7-17](#)."

The mission of Chatham County Land Disturbing Act is to protect the health, safety and quality of life of the citizens of unincorporated Chatham County through the regulation of land development through the administration and enforcement of the land disturbing activities ordinance, the soil erosion and sedimentation control ordinance, the storm water management ordinance, and the Chatham County engineering policy.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 4.05 | 4.45 | 4.45 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 4.05 | 4.45 | 4.45 |

Department Goals

| Description | Strategic Plan Factor |
|--|------------------------|
| <ul style="list-style-type: none">To protect, maintain and enhance the public health, safety and welfare through the regulation and management of the storm sewer system and compliance with the federal clean water act and to minimize the adverse effects of increased storm water runoff from development. | Health Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|--|--|--|
| Oversee all Land Disturbing Activities | Chatham County community, and residents feel empowered to attain a high quality of life. | Retain and attract residents |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|------------------------------------|---------------|----------------|----------------|
| Land Disturbing Activities Permits | 23 | N/A | N/A |
| Acres affected | 100 | N/A | N/A |



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Chatham County

FY 2020 Adopted Budget



CAPTIAL PROJECT FUNDS

Capital funds account for the acquisition or construction of major facilities. Funding sources include general obligation bond proceeds, Special Purpose Local Option Sales Tax (SPLOST), revenue bond proceeds and other unrestricted funds.



CAPITAL AND DEBT

This sections provides information on Capital Projects and funding. The purpose of the Capital Improvement Program is for the preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation; maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities; identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage.

Capital Project Funds

Capital Projects Funds are used to account for financial resources related to the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Funding sources include bond proceeds, special purpose local option sales tax (SPLOST), and other unrestricted local funds such as operating transfers from the General Fund.

The County's annual budget process includes the preparation of a five-year Capital Improvement Program. The Capital Improvement Program consists of a planning document representing an inventory of unfunded capital needs as identified by County Staff. It is subject to change each year as the needs for the community become better known and the scope of proposed projects evolve. Staff constantly monitors opportunities, which arise to schedule and fund the Capital Improvement Program. A CIP Committee rates each submitted project, which provides a prioritization for funding. Items noted in the Capital Improvement Program are used to develop projects lists for future special purpose local sales tax referendums.

Funding and project appropriations become the adopted Capital Improvement Project (CIP) Fund budget for the fiscal year. The CIP Fund budget is appropriated in conjunction with the adoption of the County's annual operating budget in June each year. In FY2016 a facilities study was conducted and a capital replacement schedule created for all county facilities. In the FY2017 budget a capital replacement fund was created and funded based on this study. This funding continued in FY2019 and FY2020.

Inclusion of a project/capital item for funding through a capital project fund is dependent upon the nature of the fund involved. For example, Sales Tax capital project funds include projects approved by referendum that are to be funded with a one-percent sales tax collected during the referendum period. Legislation has governed the types of projects allowed in each sales tax referendum. The Sales Tax I Fund is only for roads projects. The Sales Tax II Fund expanded to include drainage projects and various capital facilities. Sales Tax III Fund included roads, facilities, drainage, and municipality distributions. The Sales Tax Funds IV, V, and VI included all the above as well as distributions to some non-profit organizations. The County also has capital project funds related to a specific bond issues and for general capital needs. Projects included in the bond funds are limited to the projects listed in the offering statement for a given bond. The Capital Improvement Program (CIP) Fund represents general capital project needs of the County with an individual cost of \$25,000 and a minimum five-year life-spanned projects are added to the CIP Fund each year based on project prioritization and funding availability.

The objectives of the general-purpose capital improvement program include:



- (1) Preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation;
- (2) Maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities;
- (3) Identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage;
- (4) Improved financial planning by comparing needs with resources, evaluating funding sources and identifying potential operating budget implications.

The County has begun incorporating capital budgeting into its operating budget process. In the past, capital improvements have been funded at the close of the fiscal year. Prior to funding capital improvements, the County would review fund balance/net assets levels to ensure compliance with the organization's financial policies. Subsequent to the aforementioned financial policy review, the Board may approve transfers out to the capital funds of excess reserve levels. In those situations, where reserve levels are not sufficient to fund capital requests, the Board may pursue debt financing or alternative revenue sources.

During this year's budget development process, completed capital projects were reviewed for completion and remaining funds rolled into new projects or reserve funding.

Capital assets that do not meet the funding threshold for inclusion in the Capital Project Funds are funded within departmental operating budgets. These assets typically include equipment and/or furniture used in general operating activities.

The County's Capital Project Funds are:

- Sales Tax I Fund – One Percent Sales Tax Fund (1985 to 1993)
- Sales Tax II Fund – One Percent Sales Tax Fund (1993 to 1998)
- Sales Tax III Fund – One Percent Sales Tax Fund (1998 to 2003)
- Sales Tax IV Fund – One Percent Sales Tax Fund (2003 to 2008)
- Sales Tax V Fund – One Percent Sales Tax Fund (2008 to 2014)
- Sales Tax VI Fund – One Percent Sales Tax Fund (2014 to 2020)
- Capital Improvement Program Fund
- Capital Assets Replacement Fund

The classification of items as capital or operating expenditures/expenses is based on two criteria – cost and frequency. Simply stated, capital improvements have the following characteristics:

- Are relatively expensive with value of over \$25,000 (excluding vehicles),
- Are typically one time expenditures or do not recur annually,
- Have a useful life of 5 years and over, and
- Result in an increase in fixed assets.

CAPITAL IMPROVEMENT PROGRAM SUMMARY

NON-SPLOST CAPITAL BUDGET RECOMMENDATIONS

The County has many capital project funds with most paid for through a 1% Special Purpose Local Option Sales Tax (SPLOST), which have been authorized by referendums and approved by the voters. Budgets for the SPLOST Funds, separated by each referendum period, are detailed within the Adopted Budget. In addition, the County budgets capital projects within the Capital Improvement Project Fund. Departments submitted capital projects requests to the budget committee whereby recommendations were made to the Board of Commissioners. Internal Departments listed capital not only for FY20 but were instructed to list capital needs for five plus years to allow for capital reserve planning and funding of those reserves to enable the County to pay cash for large capital items. The Adopted Budget recommends funding as shown:

| Capital Improvement Project Funding: | | |
|---|--|---------------------|
| Transfer in from SSD | | 2,500,000 |
| Transfer in from General Fund | | 1,100,000 |
| Current Contingency | | 6,820,072 |
| De-obligated Projects | | 600,000 |
| Total CIP Funding | | \$11,020,072 |

| Request Description | Department | Amount |
|---|---------------------|---------------|
| Funded through CIP: | | |
| Replacement Case Management System | Juvenile Court | 880,810 |
| Drivers Training Facility at Records Center | Occupational Safety | 75,000 |
| Inmate Tracking System | Detention Center | 265,000 |
| Historical Document Scanner | ICS – Records | 70,000 |
| Office Renovations | Probate Court | 52,000 |
| Security Air Compressor replacements | Detention Center | 26,982 |
| Audio/Visual Equipment for Courtrooms | Juvenile Court | 205,556 |
| Full Body Scanners | Detention Center | 156,000 |
| Radio Replacement Project | ICS | 250,000 |
| Courthouse Public Restrooms | FM&O | 80,000 |
| File Trail Tracker System | Juvenile Court | 40,880 |
| Generator for Unit 5 | Detention Center | 68,200 |
| Antimicrobial flooring system | Animal Services | 175,000 |
| Roof Replacement at Citizens Service Center | FM&O | 265,000 |
| Replacement of Boat Hulls | Marine Patrol | 80,000 |
| Coleman Courthouse Elevator Upgrades | FM&O | 900,000 |
| Network Switches replacement | Detention Center | 124,875 |
| Shelving at Records Center | ICS | 68,791 |
| Generator Quick Connect at Animal Services | FM&O | 25,000 |
| HVAC Replacement - Police Annex | FM&O | 95,000 |
| ESXi Server Replacements | Detention Center | 44,800 |
| Generator - Police Precinct | FM&O | 40,000 |
| Vehicles for General Fund departments | Fleet | 2,197,000 |
| Turning Target system Range #2 | Detention Center | 100,617 |
| Pool Resurfacing | Aquatic Center | 75,000 |
| Locker Room Remodeling | Aquatic Center | 75,000 |
| Erosion Control Hole 18 | Henderson G.C. | 80,000 |



| Request Description | Department | Amount |
|---|----------------|---------------------|
| Cart Path Bridges replacement | Henderson G.C. | 25,000 |
| Cart Path Section on holes 1-9 | Henderson G.C. | 75,000 |
| Bunker Sand replacement and drainage work | Henderson G.C. | 100,000 |
| Recreation Master Plan needs P1.3 e | Recreation | 600,000 |
| Vehicle replacement for Police | Police | 750,000 |
| Audio/Visual Equipment for Interview rooms | Police | 61,775 |
| SWAT Team Equipment | Police | 165,000 |
| Vehicle replacement for SSD departments | Fleet | 516,000 |
| Contingency Reserve | General | 2,210,786 |
| Total Capital Improvement Program Expenditures | | \$11,020,072 |

In addition to the projects listed in the CIP Fund, the budget also includes funding for the following capital project needs:

| | | |
|---|--|------------------|
| Sewer Fund: | | |
| Central Avenue Lift Station | | 80,000 |
| Hope crest Lift Station | | 350,000 |
| Nancy Place Lift Station | | 250,000 |
| Galbreak Lift Station | | 300,000 |
| Salcedo Lift Station | | 235,000 |
| Wylly Island Lift Station | | 430,000 |
| Sallie Mood Force Main | | 1,000,000 |
| Central Avenue Force Main | | 1,100,000 |
| Total Sewer Fund Capital Expenditures | | 3,745,000 |
| Solid Waste Fund: | | |
| Yard Waste Containers | | 90,000 |
| Total Solid Waste Capital Expenditures | | 90,000 |

Identification of Significant, Non-Routine Projects

Significant, non-routine capital expenditures are defined as those expenditures with significant costs and an impact on the County's operating budget. Many of the County's capital projects have a significant cost but, because of the project type or potential conveyance to a municipality upon completion, do not have a projected budgetary impact. For example, the road construction projects found throughout the Sales Tax Funds should not produce future operating budget impacts due to conveyance. A review of funded capital projects indicates that the following projects meet the criteria for significant, non-routine capital expenditures:

Emergency Operations Center (CEMA-E911)

Funding Source: Sales Tax V (SPLOST Revenue) \$ 19,938,540
Purpose of project: Building Hurricane rated Emergency Operations and E911 center at the airport.

Juvenile Court Renovation/Expansion

Funding Source: Sales Tax V & VI (SPLOST Revenue) \$ 3,500,000

Purpose of project: Funding for roof replacement, and renovation of the existing Juvenile Court facility. Renovation will also include replacement of a chiller. Expansion will add about 50% available space; however, no new people will be added.

CAPITAL EXPENDITURES IMPACT ON THE OPERATING BUDGET

The Emergency Operations Center will not have major operating cost increases. However, it is anticipated that the energy efficient design and materials will reduce energy cost and initial maintenance. There are many on-going road, drainage, and recreation projects underway, but none will add additional operating costs.



Special Purpose Local Option Sales Tax Fund 320

Sales Tax I – Period 1985 through 1993

The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not to exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes.

Chatham County held a referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989. The actual revenues collected under this referendum were \$92.2 million.

Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for another four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. The revenues received from this special purpose sales tax levy in combination with state funding will be used to construct roads, streets and bridges in Chatham County. The projected expenditures to be funded from the imposition of the special purpose sales and use tax is estimated at \$232.6 million, additional matching funding will be provided from the State of Georgia Department of Transportation

SPLOST Fund 320 Project Detail

REVENUE SUMMARY

| REVENUE | | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-----------------------|-------------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| | Other Taxes | 179,313,000 | 203,151,656 | - | - |
| | Intergovernmental | - | 20,984,781 | - | - |
| | Investment Income | - | 69,177,860 | - | - |
| | Other Revenue | - | 4,970,193 | - | - |
| | Other Financing Sources | - | 258,007 | - | - |
| | Fund Balance | - | - | 9,305,830 | 7,474,207 |
| TOTAL REVENUES | | 179,313,000 | 298,542,497 | 9,305,830 | 7,474,207 |

EXPENDITURE SUMMARY

| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|----------------|-----------------------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| 5001 | Administrative Annex Entry Road | - | 407,744 | - | Completed |
| 5002 | Airport Road and Bridge | - | 385,193 | - | Completed |
| 5003 | Area Beautification | - | 517,435 | - | Completed |
| 5004 | Bay Street Viaduct | 300,000 | 886,674 | - | Completed |
| 5005 | Bourne Avenue/Relocation | 437,000 | 4,332,608 | - | Completed |
| 5006 | Brampton Road | 958,000 | 51,055 | - | Completed |
| 5007 | Bryan Woods Road | 500,000 | 53,684 | - | Completed |
| 5008 | Chatham Parkway: Garrard to US 17 | 4,899,000 | 3,659,714 | - | Completed |
| 5009 | Chatham Parkway: US 17 to US 80 | 3,400,000 | 3,445,334 | - | Completed |
| 5010 | Crossroads Parkway | - | 2,652,823 | - | Completed |
| 5011 | Deptford Cul-De-Sac | - | 122,315 | - | Completed |
| 5012 | Eli Whitney Blvd | - | 1,186 | - | Completed |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-------------|------------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| 5013 | Gateway Savannah Beautification | - | 125,000 | - | Completed |
| 5014 | Gulfstream Road @ SR 21 | - | 131,349 | - | Completed |
| 5015 | Henderson Blvd II | - | 285,275 | - | Completed |
| 5016 | Henderson Blvd. | - | 916,292 | - | Completed |
| 5017 | Interchange: I95 at Airport | - | 2,551 | - | Completed |
| 5018 | Interchange: Southwest Bypass | 900,000 | 7,362 | - | Completed |
| 5019 | Interchange: Tallmadge Hutchinson | 2,800,000 | 16,277,433 | - | Completed |
| 5020 | Interchange: US 80 - Islands Exp. | 3,000,000 | 11,373,236 | - | Completed |
| 5021 | Interchange: US 80 - Johnny Mercer | 3,400,000 | 151,991 | - | Completed |
| 5022 | Jimmy DeLoach Parkway | 12,200,000 | 17,706,114 | - | Completed |
| 5023 | Jimmy DeLoach/I-95 | - | 160,074 | - | Completed |
| 5024 | Johnny Mercer: Bryan Woods - 80 | 1,533,000 | 1,599,066 | - | Completed |
| 5025 | Johnny Mercer: Bryan Woods | - | 480,614 | - | Completed |
| 5026 | Mall Blvd Widening | - | 244,098 | - | Completed |
| 5027 | Montgomery Cross Road | 7,803,000 | 8,159,670 | - | Completed |
| 5028 | Pooler Bypass - US 80 to I-95 | 2,000,000 | 5,237,787 | - | Completed |
| 5029 | President Street: Randolph - US 80 | 2,250,000 | 1,236,334 | - | Completed |
| 5030 | Richardson Creek Bridge | 40,000 | 5,100 | - | Completed |
| 5031 | Riverview Drive | - | 38,284 | - | Completed |
| 5032 | Robert McCorkle Bike Trail | - | 1,400,000 | - | 1,072,565 |
| 5033 | Skidaway Widening: Victory - 5 Pt | - | 1,872,240 | - | Completed |
| 5034 | Southwest Bypass | 15,750,000 | 34,454,139 | 875,207 | 4,654,958 |
| 5036 | SR 307 (US 17 TO I-16) | - | 217,623 | - | Completed |
| 5037 | Stagecoach Road | - | 2,000 | - | Completed |
| 5038 | Staley Avenue Overpass | 1,500,000 | 3,546,381 | - | Completed |
| 5039 | State Route 21: I-95 - County Line | 40,000 | 41,911 | - | Completed |
| 5040 | Stephenson: Abercorn - Waters | 770,000 | 6,129,578 | - | Completed |
| 5041 | Tax Map Conversion | - | 383,538 | - | Completed |
| 5042 | Triplett Park Entrance Road | - | 254,263 | - | Completed |
| 5043 | Truman Parkway I | 4,642,000 | 17,191,783 | - | Completed |
| 5044 | Truman Parkway II | 2,794,000 | 10,383,000 | - | Completed |
| 5045 | Truman Parkway III | 8,652,000 | 13,955,293 | - | Completed |
| 5046 | Truman Parkway IV | 2,500,000 | 10,429,948 | - | Completed |
| 5047 | Truman Parkway V | 10,500,000 | 23,396,580 | - | Completed |
| 5048 | TSM Abercorn: DeRenne - Victory | - | 200,000 | - | Completed |
| 5049 | TSM Skidaway: Ferguson - Victory | 4,320,000 | 4,000,000 | 5,741,017 | 1,226,079 |
| 5050 | TSM Waters: Stephenson - | - | 3,308,886 | - | Completed |
| 5051 | US 17 Enhancement | - | 7,995 | - | Completed |
| 5052 | US 17N: Brampton Rd | 680,000 | 736,216 | - | Completed |
| 5053 | US 17S: Dean Forest - I-516 | 3,815,000 | 5,686,022 | - | Completed |
| 5054 | US 17/Buckhalter Rd Intersection | - | 19,100 | - | Completed |
| 5055 | US 17/SR 204 Intersection | - | 205,554 | - | Completed |
| 5056 | US 17: Abercorn - Dean Forest | 2,000,000 | 1,295,168 | - | Completed |
| 5057 | US 17: GPA Entrance | 50,000 | 30 | - | Completed |
| 5058 | US 17: Ogeechee River - Abercorn | 1,400,000 | 1,828,801 | - | Completed |
| 5059 | US 80 Whitmarsh Island Roadway | - | 20,000 | - | Completed |
| 5060 | US 80: Bloomingdale - County Line | 1,323,000 | 154,287 | - | Completed |
| 5061 | US 80: Chatham Parkway to I-95 | 4,712,000 | 2,689,555 | - | Completed |
| 5062 | US 80: Garden City | - | 268,157 | - | Completed |
| 5063 | US 80: I-516 to Victory | 4,800,000 | 669,692 | - | Completed |
| 5064 | US 80: Johnny Mercer/Bryan woods | 105,000 | 57,871 | - | Completed |
| 5065 | US 80: Pooler | 250,000 | 1,422,666 | - | Completed |
| 5066 | US 80: Pooler - Bloomingdale | 2,005,000 | 1,029,946 | - | Completed |
| 5067 | Waters Avenue: Montgomery | 1,050,000 | 2,887,972 | - | Completed |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---------------------------|-----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| 5068 | Wheaton Street: Bee - Liberty | 4,330,000 | 4,419,853 | - | Completed |
| 5069 | White Bluff: DeRenne - Abercorn | 1,100,000 | 1,150,752 | - | Completed |
| 5070 | White Bluff: Montgomery Windsor | 4,503,000 | 5,501,660 | - | Completed |
| 5071 | Whitemarsh Island Road | - | 479,292 | - | Completed |
| 5082 | Whitefield Avenue | - | 3,487,964 | - | Completed |
| 5500 | Various County Roads | 8,254,519 | 20,500,000 | 2,444,542 | 432,946 |
| 5704 | Faye Rd Bridge | - | 1,474,081 | - | Completed |
| 5705 | Hunt Road Bridge | - | 1,460,433 | - | Completed |
| 5706 | Walthour Rd Bridge | - | 193,291 | - | Completed |
| 5707 | Skidaway Rd Culvert | - | 22,336 | - | Completed |
| 5820 | Distribution to Municipalities I | 1,050,000 | 1,050,000 | - | Completed |
| 5821 | Distribution to Municipalities II | 10,676,000 | 10,676,000 | - | Completed |
| 5901 | Right of Way Consultants | - | 6,997,826 | - | Completed |
| 5903 | Administrative Expenditures | - | 3,737,619 | - | Completed |
| 5921 | Transfer to M&O - Indirect Costs | - | 3,829,707 | 93,161 | 52,313 |
| 5922 | Transfer to SSD | - | 2,623,628 | - | Completed |
| 5923 | Transfer to CDBG | - | 33,388 | - | Completed |
| 5950 | Reserve - Roads, Streets, Bridges | 29,321,481 | 35,420 | 79,798 | 35,346 |
| 8904 | Admin Expenditures - Direct Costs | - | 69,657 | 72,105 | Completed |
| TOTAL EXPENDITURES | | 179,313,000 | 298,542,497 | 9,305,830 | 7,474,207 |



Special Purpose Local Option Sales Tax Fund 321

Sales Tax II – Period 1993 through 1998

On May 7, 1993, the Board approved a Resolution to extend the Special Purpose One Percent Sales and Use Tax. The referendum held on June 15, 1993 approved the passage of this sales and use tax extension. The collection period was for five years effective October 1, 1993 through September 30, 1998 (cash receipt December 31, 1993 through November 30, 1998).

The summary below represents the appropriation of funds from the estimated tax proceeds of \$142.5 million over the five years:

| Project Description | Project Amount |
|--|--------------------|
| Roads, streets and bridge projects | 57,100,000 |
| Local Roads – Distribution | 12,028,000 |
| Recreation, Cultural and Historical Facilities | 16,794,000 |
| Replace Main Library | 5,000,000 |
| Juvenile Justice Center | 5,000,000 |
| Drainage Projects | 9,300,000 |
| Thunderbolt Town Center – County Contribution | 225,000 |
| Georgia Maritime and Trade Center | 37,000,000 |
| TOTAL | 142,447,000 |

On September 19, 1995, a referendum was held and voters approved a Special One Percent Sales Tax for the raising of not more than \$20,848,000 for a period of time not to exceed two calendar quarters, but no later than September 30, 1998 for completion of the following projects:

| Project Description | Project Amount |
|--------------------------------------|-------------------|
| Georgia Maritime and Trade Center | 15,000,000 |
| Recreation and Historical Facilities | 5,848,000 |
| TOTAL | 20,848,000 |

SPLOST Fund 321 Project Detail

| REVENUE SUMMARY | | | | | |
|-----------------------|-------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
| | Other Taxes | 142,447,000 | 175,063,252 | | |
| | Intergovernmental | - | 10,350,724 | | |
| | Investment Income | - | 22,625,367 | | |
| | Other Revenue | - | 1,329,005 | | |
| | Other Financing Sources | - | 24,896,456 | | |
| | Fund Balance | - | - | 2,475,694 | 2,503,907 |
| TOTAL REVENUES | | 142,447,000 | 234,264,804 | 2,475,694 | 2,503,907 |



EXPENDITURE SUMMARY

| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|--|-------------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| ROADS, STREETS & BRIDGES - County-wide projects | | | | | |
| 5072 | Hutchinson Island Intersection | | 15,522,567 | - | Completed |
| 5073 | Middleground Road | | 8,563,258 | - | Completed |
| 5074 | White Bluff Road | | 783,301 | - | Completed |
| 5075 | SR 21 Int./Jimmy DeLoach Pwy. Ext. | | 9,624,495 | - | Completed |
| 5047 | Truman Parkway V | | 1,083,725 | - | Completed |
| 5077 | Science Drive | | 1,261,695 | - | Completed |
| 5078 | Pooler Bypass Phase II | | 2,407,245 | - | Completed |
| 5079 | Jimmy Deloach Phase II | - | 3,703,705 | - | 399,750 |
| 5080 | Pooler Parkway Hwy 80 | | 1,449,194 | - | Completed |
| 5081 | Pooler Parkway I-16 | | 539,897 | - | Completed |
| 5082 | Whitefield Avenue Widening | - | 3,581,844 | - | Completed |
| 5083 | Bay Street TSM | | 1,973,719 | - | Completed |
| 5090 | Bay Street Widening | | 3,500,000 | - | Completed |
| 5084 | Diamond Causeway Widening | | 688,670 | - | Completed |
| 5085 | U. S. 80 Bryan Wood to Bull River | | 169,089 | - | Completed |
| 5087 | Abercorn Safety Project | - | 618,411 | - | Completed |
| 5088 | Gulfstream Entrance Area | | 50,125 | - | Completed |
| 5089 | SR 30 Intersection Improvements | | - | - | Completed |
| 5091 | Bonny Bridge Intersection | | 256,437 | - | Completed |
| 5092 | SR 204 Intersection at Henderson | | - | - | Completed |
| 5100 | Jimmy DeLoach Pkwy Ext. | | - | - | Completed |
| 5901 | Right of Way Consultant | - | 1,322,215 | - | Completed |
| 5903 | Administrative Expenditures - Roads | | 1,909,294 | - | Completed |
| 5950 | Reserve For Roads, Streets, Bridges | 57,100,000 | - | - | Completed |
| TOTAL ROADS, STREETS & BRIDGES | | 57,100,000 | 59,008,886 | - | 399,750 |
| LOCAL ROADS-DISTRIBUTION | | | | | |
| 5801 | Bloomingtondale Roads | 274,582 | 274,582 | - | Completed |
| 5802 | Garden City Roads | 449,057 | 449,057 | - | Completed |
| 5803 | Pooler Roads | 301,755 | 301,755 | - | Completed |
| 5804 | Port Wentworth Roads | 346,088 | 346,088 | - | Completed |
| 5805 | Savannah Roads | 5,691,151 | 5,691,151 | - | Completed |
| 5807 | Tybee Island Roads | 322,491 | 322,491 | - | Completed |
| 5809 | Vernonburg Roads | 18,592 | 18,592 | - | Completed |
| TOTAL LOCAL ROADS-DISTRIBUTION | | 7,403,716 | 7,403,716 | - | - |
| CHATHAM COUNTY UNINCORPORATED ROADS | | | | | |
| 5572 | Miscellaneous | | 59,044 | - | Completed |
| 5617 | King George Blvd | | 830,142 | - | Completed |
| 5618 | McWhorter Drive | | 164,566 | - | Completed |
| 5620 | Stagecoach Road | | 228,993 | - | Completed |
| 5621 | Dolan Drive | | 378,240 | - | Completed |
| 5623 | Central Ave (East)/Smith Dr. | | 642,551 | - | Completed |
| 5624 | Humane Society Road | | 152,107 | - | Completed |
| 5625 | President Street | | 1,232,316 | - | Completed |
| 5626 | Bamboo Farm & Coastal Gardens | | 204,803 | - | Completed |
| 5627 | Bond Ave/Heather St/Betran | | 1,471,826 | - | Completed |
| 5951 | Unincorporated Roads | 4,624,284 | - | - | Completed |
| TOTAL UNINCORPORATED ROADS | | 4,624,284 | 5,364,588 | - | - |
| TOTAL ROADS, STREETS & BRIDGES | | 69,128,000 | 71,777,190 | - | 399,750 |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---|-----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| OTHER CAPITAL - Recreation, Cultural & Historical Facilities | | | | | |
| 6001 | Pier/Pavilion | 2,500,000 | 2,844,746 | 200,000 | 200,000 |
| 6002 | Olympic Pool | 2,000,000 | 4,962,369 | - | Completed |
| 6003 | Weight Center | 200,000 | 397,258 | - | Completed |
| 6004 | Civil Rights Museum | 1,000,000 | 2,447,080 | - | Completed |
| 6005 | Lucas Theatre | 1,000,000 | 1,700,000 | - | Completed |
| 6006 | Telfair | 1,000,000 | 1,000,000 | - | Completed |
| 6007 | Band shell | 700,000 | - | - | Completed |
| 6008 | Band shell (Portable) | 285,000 | 218,416 | - | Completed |
| 6009 | May Street YMCA | 750,000 | 1,178,535 | - | Completed |
| 6010 | Frank Callen | 450,000 | 700,000 | - | Completed |
| 6011 | Pennsylvania Center | 250,000 | 584,538 | - | Completed |
| 6012 | Hudson Hill Center | 125,000 | 256,970 | - | Completed |
| 6013 | Woodville Center | 125,000 | 259,097 | - | Completed |
| 6014 | Memorial Stadium | 95,000 | 232,142 | - | Completed |
| 7001 | Triplett Park | 1,050,000 | 2,573,366 | - | Completed |
| 7002 | Soccer Complex | 1,500,000 | 2,947,362 | - | Completed |
| 7003 | Track & Field | 1,000,000 | 1,062,980 | - | Completed |
| 7004 | Battlefield Park | 915,000 | 915,000 | - | Completed |
| 7005 | No Wake Project | 48,000 | 158,085 | - | Completed |
| 7006 | Truman Linear Park | 300,000 | 259,112 | - | Completed |
| 7007 | Runaway Park | 518,000 | 919,290 | - | Completed |
| 7008 | East Board Park | 483,000 | 835,552 | - | Completed |
| 6015 | Community Centers Furniture | | 37,178 | - | Completed |
| 6016 | Whitemarsh Island Community | | 345,081 | - | Completed |
| 6017 | Aquatic Center/Soccer Parking Lot | | 116,272 | - | Completed |
| 6018 | Band shell Project | | 787,500 | - | Completed |
| 6019 | Parks Renovation Program | | 38,861 | - | Completed |
| 6020 | Charles Brooks Park Renovation | | 84,810 | - | Completed |
| 6061 | Concord Soccer Field | | 240,249 | - | Completed |
| 7009 | Beach Project | 500,000 | 494,980 | - | Completed |
| 7010 | Jaycee Park Tennis courts- | | 13,581 | - | Completed |
| 7011 | Inclusive Confidence Course | | 39,500 | - | Completed |
| 7012 | Wilmington Island Community Park | | 81,513 | - | Completed |
| 7013 | Sallie Mood Corridor Parking Lot | | 176,479 | - | Completed |
| 7014 | Tatemville Park | | 543,326 | - | Completed |
| 7015 | Tremont Park | | 40,000 | - | Completed |
| 7016 | Youth Football | - | 1,800,000 | 1,753,270 | 1,721,770 |
| TOTAL - OTHER CAPITAL - Rec, Cultural & Hist. | | 16,794,000 | 31,291,228 | 1,953,270 | 1,921,770 |

DRAINAGE

| | | | | | |
|------|----------------------------------|--|---------|---|-----------|
| 8001 | LaRoche Ave Drainage | | 7,375 | - | Completed |
| 8002 | Woodridge Canal | | 55,215 | - | Completed |
| 8003 | Central Avenue Drainage | | 5,910 | - | Completed |
| 8004 | Hall Bros Property Drainage | | 62,115 | - | Completed |
| 8005 | Grove point Road Drainage | | 213,220 | - | Completed |
| 8006 | Middle landings Road Drainage | | 3,500 | - | Completed |
| 8007 | Golden Isles Drainage | | 100,430 | - | Completed |
| 8008 | Burnside Island Drainage | | 511,571 | - | Completed |
| 8009 | Ogeechee Farms Drainage | | 114,364 | - | Completed |
| 8010 | Wilmington Island Drainage | | 235,010 | - | Completed |
| 8011 | Whitemarsh Island @ Penrose | | 12,625 | - | Completed |
| 8012 | Whitefield Ave @ Summit Drainage | | 331,870 | - | Completed |
| 8013 | Ferguson Ave. Drainage | | 682,414 | - | Completed |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---------------------------|----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| 8014 | Norwood Ave Drainage | | 11,912 | - | Completed |
| 8015 | Windfield Subdivision Drainage | | 32,601 | - | Completed |
| 8016 | Fawcett Canal Drainage | | 1,075,459 | - | Completed |
| 8017 | Placentia Canal | | 21,701 | - | Completed |
| 8801 | Bloomington Drainage | 284,444 | 284,444 | - | Completed |
| 8802 | Garden City Drainage | 928,106 | 928,106 | - | Completed |
| 8803 | Pooler Drainage | 557,740 | 557,740 | - | Completed |
| 8804 | Port Wentworth Drainage | 502,505 | 502,505 | - | Completed |
| 8805 | City of Savannah Drainage | 3,000,000 | 3,000,000 | - | Completed |
| 8806 | Thunderbolt Drainage | 353,332 | 353,332 | - | Completed |
| 8807 | Tybee Drainage | 355,962 | 355,962 | - | Completed |
| 8809 | Vernonburg Drainage | 17,911 | 17,911 | - | Completed |
| 8951 | Unincorporated Drainage | 3,300,000 | - | - | Completed |
| TOTAL DRAINAGE | | 9,300,000 | 9,477,292 | - | - |
| OTHER | | | | | |
| 5921 | Transfer to M&O - Indirect Costs | | 7,139,609 | 162,368 | 139,470 |
| 5922 | Transfer to SSD | | 637,040 | - | Completed |
| 5999 | Reserve for Other Projects | | 51,888 | 87,390 | 42,917 |
| 6021 | Library | 5,000,000 | 7,880,894 | - | Completed |
| 6022 | Juvenile Justice Center | 5,000,000 | 4,765,982 | - | Completed |
| 6023 | Thunderbolt Complex | 225,000 | 225,000 | - | Completed |
| 6024 | Trade Center | 37,000,000 | 84,808,916 | 272,666 | Completed |
| 6025 | Administrative Annex/Police HQ | | 5,772,922 | - | Completed |
| 6026 | Hutchinson Island Water & Sewer | | 6,243,951 | - | Completed |
| 6027 | GA DCA Grant - Trade Center | | 3,298,511 | - | Completed |
| 6028 | GA DCA Grant - Mighty 8th | | 350,000 | - | Completed |
| 6039 | Shackelford Lighting | | 210,000 | - | Completed |
| 6040 | Jail Expansion | | 334,381 | - | Completed |
| TOTAL OTHER | | 47,225,000 | 121,719,094 | 522,424 | 182,387 |
| TOTAL EXPENDITURES | | 142,447,000 | 234,264,804 | 2,475,694 | 2,503,907 |



Special Purpose Local Option Sales Tax Fund 322

Sales Tax III – Period 1998 through 2003

Chatham County held a referendum on June 17, 1997 and voters approved the extension of the Special Purpose Local Option Sales Tax. The collection period was for five years effective October 1, 1998 through September 30, 2003 (cash receipt December 31, 1998 through November 30, 2003) to provide funding for four categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of \$230,000,000

| Project Description | Project Amount |
|---------------------------------|--------------------|
| Roads, Streets and Bridges | 41,618,000 |
| Drainage Capital Improvements | 145,900,000 |
| Open Space & Greenway / Bikeway | 9,000,000 |
| Other Capital Outlay Projects | 33,482,000 |
| TOTAL | 230,000,000 |

The actual revenues collected totaled \$218,642,282. On September 13, 2002 the Board approved an amendment to reduce the Other Capital Outlay category to recognize the shortfall.

SPLOST Fund 322 Project Detail

REVENUE SUMMARY

| REVENUE | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-------------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| Other Taxes | 230,000,000 | 218,624,282 | | |
| Intergovernmental | - | 19,140,848 | | |
| Charges for Services | - | 30 | | |
| Investment Income | - | 24,584,690 | | |
| Wetland Mitigation Bank | - | 100,000 | 100,000 | 100,000 |
| Other Revenue | - | 2,473,448 | | |
| Other Financing Sources | - | 140,904 | | |
| Fund Balance | - | - | 25,762,469 | 29,967,376 |
| TOTAL REVENUES | 230,000,000 | 265,064,202 | 25,862,469 | 30,067,376 |

EXPENDITURE SUMMARY

| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|--|-----------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| DRAINAGE - LOCAL DISTRIBUTION | | | | | |
| 8801 | Bloomingtondale | 2,000,000 | 2,000,000 | - | Completed |
| 8802 | Garden City | 2,000,000 | 2,000,000 | - | Completed |
| 8803 | Pooler | 2,000,000 | 2,000,000 | - | Completed |
| 8804 | Port Wentworth | 2,000,000 | 2,000,000 | - | Completed |
| 8805 | Savannah | 71,000,000 | 71,000,000 | - | Completed |
| 8806 | Thunderbolt | 2,000,000 | 2,000,000 | - | Completed |
| 8807 | Tybee Island | 3,000,000 | 3,000,000 | - | Completed |
| 8809 | Vernonburg | 400,000 | 400,000 | - | Completed |
| TOTAL DRAINAGE - LOCAL DISTRIBUTION | | 84,400,000 | 84,400,000 | - | - |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-------------------------------------|----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| COUNTY WIDE DRAINAGE | | | | | |
| 8951 | Chatham County | 61,500,000 | - | - | Completed |
| 8009 | Ogeechee Farms | - | 1,212,228 | - | Completed |
| 8016 | Fawcett Canal Phase II | - | 1,114,450 | - | Completed |
| 8017 | Placentia Canal | - | 2,740,651 | - | Completed |
| 8018 | Wilmington Park Canal | - | 2,700,000 | 528,338 | 528,338 |
| 8019 | Westlake | - | 6,038,186 | 500,000 | 500,000 |
| 8020 | Atlantic Creosote Canal | - | 758,409 | - | Completed |
| 8021 | Pipemakers Canal | - | 23,908,941 | 929,395 | 1,809,279 |
| 8022 | Hardin Canal | - | 9,371,821 | - | Completed |
| 8023 | Kings Way Canal | - | 1,236,702 | - | Completed |
| 8024 | Conaway Branch Canal | - | 1,264,476 | - | Completed |
| 8025 | Little Hurst | - | 1,838,838 | 1,513,893 | 1,489,136 |
| 8026 | Port Industrial Park | - | 20,979 | - | Completed |
| 8027 | Grange Road Canal | - | 158,857 | - | Completed |
| 8028 | Village Green Outfall | - | 467,473 | - | Completed |
| 8029 | Little Ogeechee Basin | - | 9,965 | - | Completed |
| 8030 | Romney Place/Parkersburg | - | 747,244 | - | Completed |
| 8031 | Halcyon Bluff | - | 1,126,751 | - | Completed |
| 8032 | Golden Isles Area | - | 563,545 | - | Completed |
| 8033 | Raspberry Canal | - | 596,794 | - | Completed |
| 8034 | Laberta/Cresthill Outfall | - | - | - | Completed |
| 8035 | Gateway/Henderson Drainage | - | 1,555,938 | - | Completed |
| 8036 | Rice Mill at Grove Point | - | 35,014 | - | Completed |
| 8037 | Louis Mills/Redgate/Rahn Dairy | - | 3,922,794 | 499,216 | 619,250 |
| 8038 | Quacco/Regency Park | - | 1,582,235 | - | Completed |
| 8039 | Quacco/Restoration (USACE) | - | 1,648,282 | - | Completed |
| 8040 | Georgetown Canal | - | 239,524 | - | Completed |
| 8042 | Talmadge Canal | - | 102,691 | - | Completed |
| 8043 | Topographic Mapping | - | 4,000,000 | 347,245 | 251,615 |
| 8059 | Louisville Branch | - | 94,043 | - | Completed |
| 8078 | Various Drainage Improvements | - | 677,206 | 175,152 | 39,393 |
| 8901 | Right of Way Administration | - | 331,882 | - | Completed |
| 8903 | Administrative Expenditures | - | 2,673,705 | - | Completed |
| TOTAL COUNTY WIDE DRAINAGE | | 61,500,000 | 72,739,624 | 4,493,239 | 5,237,011 |
| TOTAL DRAINAGE | | 145,900,000 | 157,139,624 | 4,493,239 | 5,237,011 |
| ROADS, STREETS & BRIDGES | | | | | |
| 5950 | Chatham County | 41,618,000 | - | - | Completed |
| 5035 | SR307 Extension | | 15,224 | - | Completed |
| 5047 | Truman Parkway, Phase V | | 4,790,749 | - | Completed |
| 5093 | Hodgson Memorial Drive | | 157,646 | - | Completed |
| 5094 | Eisenhower Widening & Median | | 4,000,000 | 3,502,728 | 3,502,728 |
| 5095 | East/West Corridor | | 12,000,000 | 6,458,459 | 3,958,459 |
| 5096 | Abercorn Widening (Rio to Truma) | | 878,124 | - | Completed |
| 5097 | Bay Street Widening | | 14,000,000 | 657,702 | 255,218 |
| 5098 | Stiles Avenue Extension | | 44,000 | 44,000 | 44,000 |
| 5099 | Spur 21, Phase I - Benton Blvd. | | 2,874,013 | 1,362,453 | 1,362,453 |
| 5100 | Lathrop Avenue | | 2,020,181 | 389,298 | 1,043,376 |
| 5119 | Municipal Utility Relocations | | 1,521,580 | 1,050,000 | 1,521,580 |
| 5120 | SR307/I-16 | | 3,000,000 | 1,169,378 | 1,990,223 |
| 5121 | I-16/Little Neck/JD Interchange | | 2,000,000 | 300,000 | 1,920,000 |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---|--|-------------------------|------------------------|--------------------------|-------------------------|
| 5903 | Administrative Expenditures - | | 206,792 | - | Completed |
| TOTAL ROADS, STREETS & BRIDGES | | 41,618,000 | 47,605,663 | 14,934,018 | 15,598,037 |
| OPEN SPACE, GREENWAY & BIKEWAY | | | | | |
| 6950 | Chatham County | 9,000,000 | - | - | Completed |
| 7017 | DNR GA Greenspace Grant | | - | - | - |
| 7018 | Coastal Georgia Greenway | | 618,534 | - | Completed |
| 7019 | Tom Triplett Comm. Pk & Ogeechee Canal | | 447,901 | - | Completed |
| 7020 | Demere Property Acquisition | | 5,575,333 | - | Completed |
| 7021 | Civil War Heritage Trails | | 5,000 | - | Completed |
| 7045 | Truman Lanear Trail | | 6,100,000 | 1,410,960 | 5,986,176 |
| 7801 | Bloomingtondale | | 98,597 | - | Completed |
| 7802 | Garden City | | 87,979 | - | Completed |
| 7803 | Pooler | | 62,260 | - | Completed |
| 7804 | Port Wentworth | | 42,847 | - | Completed |
| 7805 | City of Savannah | | 2,848,741 | - | Completed |
| 7806 | Thunderbolt | | 30,273 | - | Completed |
| 7807 | Tybee Island | | 33,663 | - | Completed |
| 7809 | Vernonburg | | 2,532 | - | Completed |
| 7814 | Wetlands Mitigation Bank | | 2,400,000 | 212,535 | 203,558 |
| | Greenspace Project (Grant Refund) | | 71,347 | - | Completed |
| 7903 | Residual Equity Transfer Out | | - | - | Completed |
| TOTAL OPEN SPACE, GREENWAY & BIKEWAY | | 9,000,000 | 18,425,007 | 1,623,495 | 6,189,734 |
| OTHER CAPITAL OUTLAY - MUNICIPALITIES | | | | | |
| 6801 | Bloomingtondale | 458,703 | 396,635 | - | Completed |
| 6802 | Garden City | 458,703 | 396,635 | - | Completed |
| 6803 | Pooler | 458,703 | 396,635 | - | Completed |
| 6804 | Port Wentworth | 458,703 | 396,635 | - | Completed |
| 6805 | Savannah | 16,292,341 | 14,087,815 | - | Completed |
| 6806 | Thunderbolt | 458,703 | 396,636 | - | Completed |
| 6807 | Tybee Island | 696,428 | 602,192 | - | Completed |
| 6809 | Vernonburg | 87,053 | 75,274 | - | Completed |
| TOTAL CAPITAL OUTLAY - MUNICIPALITIES | | 19,369,337 | 16,748,457 | - | - |
| OTHER CAPITAL OUTLAY - CHATHAM COUNTY | | | | | |
| 6950 | Chatham County | 14,112,663 | - | - | Completed |
| 6005 | Lucas Theater | | 833,000 | - | Completed |
| 6006 | Telfair Museum of the Arts | | 833,000 | - | Completed |
| 6021 | Library (Technology) | | 927,089 | - | Completed |
| 6029 | Greenbriar Children's Center | | 1,258,000 | - | Completed |
| 6030 | King Tisdell Cottage | | 1,258,000 | - | Completed |
| 6031 | Tybee Marine (Science Center) | | 50,000 | - | Completed |
| 6032 | Tybee Lighthouse | | 297,500 | - | Completed |
| 6033 | Savannah- Ogeechee Canal | | 833,000 | 217,104 | 217,104 |
| 6034 | Senior Citizens | | 100,000 | - | Completed |
| 6035 | Fire/Safety Equipment | | 2,039,997 | - | Completed |
| 6036 | CEMA | | 240,765 | - | Completed |
| 6037 | EMS | | 79,982 | - | Completed |
| 6038 | Hutchinson Island Riverwalk | | 10,836,772 | 3,963,556 | 1,657,690 |
| 6039 | Trade Center (CO 20) | | - | - | Completed |
| TOTAL OTHER CAPITAL OUTLAY | | 14,112,663 | 19,587,105 | 4,180,660 | 1,874,794 |
| TOTAL OTHER CAPITAL | | 33,482,000 | 36,335,562 | 4,180,660 | 1,874,794 |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---------------------------------|-----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| OTHER EXPENDITURES | | | | | |
| 8904 | Admin Expenditures - Direct Cost | | 2,514,921 | 446,447 | 551,401 |
| 8921 | Transfer to M & O - Indirect Cost | | 2,108,279 | 184,610 | 215,613 |
| 8922 | Transfer to SSD | | 534,360 | - | Completed |
| 5999 | Reserve for Other Projects | | 400,786 | - | 400,786 |
| TOTAL OTHER EXPENDITURES | | - | 5,558,346 | 631,057 | 1,167,800 |
| TOTAL EXPENDITURES | | 230,000,000 | 265,064,202 | 25,862,469 | 30,067,376 |



Special Purpose Local Option Sales Tax Fund 323

Sales Tax IV – Period 2003 through 2008

On March 13, 2003, qualified voters residing within Chatham County approved the imposition of a Special Purpose Local Option Sales Tax to be collected from October 2003 to September 2008. The first \$16 million collected under the referendum was used to retire outstanding debt; distributions to municipalities began after collection of the first \$17 million. The proceeds of the tax totaling \$276,627,433 are utilized in the following project categories:

| Project Description | Project Amount |
|--|--------------------|
| Roads, Streets and Bridge Projects | 47,620,000 |
| Drainage Projects | 79,950,000 |
| Acquisition of Henderson Golf Course & Mighty 8th | 16,000,000 |
| Air Force Heritage Center Debt | |
| Open Space and Greenway Projects (except Savannah) | 5,314,987 |
| Other Capital Outlay Projects | 127,742,446 |
| TOTAL | 276,627,433 |

To Include: public safety and emergency equipment; open space, greenway/bikeway, cultural, recreational, and historic facilities; water and sewer capital projects; public buildings; street and sidewalk improvements; drainage capital improvements; and park improvements and other municipal general obligation debt

SPLOST Fund 323 Project Detail

REVENUE SUMMARY

| REVENUE | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-----------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| Other Taxes | 276,627,433 | 295,094,717 | - | - |
| Intergovernmental | - | 8,437,021 | - | - |
| Investment Income | - | 13,294,042 | - | - |
| Other Revenue | - | 1,002,395 | - | - |
| Fund Balance | - | - | 21,730,776 | 25,331,552 |
| TOTAL REVENUES | 276,627,433 | 317,828,175 | 21,730,776 | 25,331,552 |

EXPENDITURE SUMMARY

| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|------------------------------------|------------------------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| ROADS/STREETS/BRIDGES | | | | | |
| CHATHAM COUNTY - CORE ROADS | | | | | |
| 5047 | Truman Parkway, Phase 5 (Partial) | - | 3,032,314 | - | Completed |
| 5049 | Skidaway Road | - | 2,500,000 | - | 2,500,000 |
| 5102 | Benton Blvd Extension - J. DeLoach | - | 11,000,000 | 4,694,327 | 8,351,345 |
| 5103 | Interchange US 80 and J. DeLoach | - | 3,256,275 | - | Completed |
| 5104 | Dean Forest Rd US 17 to Veterans | - | 184,284 | - | Completed |
| 5105 | Widen Dean Forest RD from I-16 | - | 7,977,332 | - | Completed |
| 5106 | Traffic Safety Improvements | - | 400,000 | 200,000 | 400,000 |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|--|-----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| 5116 | Flood Hazard Mapping | - | - | - | - |
| 5701 | Island Expressway/Causton Bluff | - | 2,000,000 | 393,792 | 300,810 |
| 5702 | Old Hwy 204 Bridges | - | - | - | - |
| 5903 | Admin Expenses - Roads | - | 1,949,552 | - | Completed |
| 5906 | Reserve Roads | 20,000,000 | 18,998 | 13,844 | Completed |
| 5910 | Municipal Utility Relocation | - | 300,000 | 46,500 | 46,500 |
| TOTAL CHATHAM COUNTY CORE ROADS | | 20,000,000 | 32,618,755 | 5,348,463 | 11,598,655 |
| 5805 | City of Savannah Roads | 13,620,000 | 13,782,364 | - | Completed |
| 5951 | Unincorporated Roads | 14,000,000 | 15,670,000 | 1,150,765 | 561,935 |
| TOTAL ROADS, STREETS & BRIDGES | | 47,620,000 | 62,071,119 | 6,499,228 | 12,160,590 |
| DRAINAGE PROJECTS | | | | | |
| CHATHAM COUNTY | | | | | |
| 8021 | Pipe makers Canal (\$2M 2008+) | 17,000,000 | 6,256,081 | 7,996,691 | 4,568,455 |
| 8050 | General Drainage | 500,000 | 400,000 | 36,886 | 36,886 |
| 8051 | Storm Drainage | 300,000 | 600,000 | 76,272 | 76,272 |
| 8052 | Drainage (\$1M 2008+) | 11,000,000 | 9,800,000 | 2,557,406 | 2,324,551 |
| 8903 | Admin Expenses - Drainage | - | 969,471 | - | Completed |
| TOTAL COUNTY DRAINAGE | | 28,800,000 | 18,025,552 | 10,667,255 | 7,006,164 |
| 8805 | City of Savannah Drainage | 51,150,000 | 51,759,764 | - | Completed |
| TOTAL DRAINAGE | | 79,950,000 | 69,785,316 | 10,667,255 | 7,006,164 |
| ACQUISITION OF HENDERSON & MIGHTY 8TH | | | | | |
| 6044 | Debt Retirement | 16,000,000 | 16,719,000 | - | Completed |
| TOTAL ACQUISITION HENDERSON MIGHTY 8TH | | 16,000,000 | 16,719,000 | - | - |
| OPENSOURCE AND GREENWAY PROJECTS | | | | | |
| 7042 | McQueen's Trail Stabilization | - | 2,000,000 | 151,455 | 1,092,487 |
| 7045 | Truman Trail II | - | 717,820 | 279,187 | 15,732 |
| 7801 | Bloomingtondale | 53,540 | 115,967 | - | Completed |
| 7802 | Garden City | 33,659 | 67,707 | - | Completed |
| 7803 | Pooler | 33,659 | 67,708 | - | Completed |
| 7804 | Port Wentworth | 20,078 | 41,138 | - | Completed |
| 7806 | Thunderbolt | 14,172 | 30,381 | - | Completed |
| 7807 | Tybee Island | 15,354 | 32,841 | - | Completed |
| 7810 | Unincorporated Areas - Chatham | 2,322,122 | 4,730,782 | - | Completed |
| 7813 | Salt Marsh Mitigation Bank | - | 650,000 | 149,069 | 235,483 |
| 7809 | Vernonburg | 1,200 | 2,547 | - | Completed |
| | Municipality Green space - 2008 + | 185,722 | - | - | Completed |
| | County Green space - 2008+ | 2,635,481 | - | - | Completed |
| TOTAL OPENSOURCE & GREENWAY | | 5,314,987 | 8,456,891 | 579,711 | 1,343,702 |
| OTHER CAPITAL OUTLAY PROJECTS | | | | | |
| PUBLIC SAFETY | | | | | |
| 6035 | Chatham County Police Merger | 2,200,000 | 3,102,385 | - | Completed |
| 6042 | Chatham County Courthouse | 12,000,000 | 16,969,833 | 1,491 | 1,492 |
| 6810 | Bloomingtondale Fire Dept. | 100,000 | 101,453 | - | Completed |
| 6811 | Garden City Fire Dept. | 200,000 | 201,161 | - | Completed |
| 6812 | Isle of Hope Fire Dept. | 100,000 | 80,000 | - | Completed |
| 6813 | Pooler Fire Dept. | 200,000 | 201,161 | - | Completed |
| 6814 | Port Wentworth Fire Dept. | 200,000 | 201,273 | - | Completed |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|--|---------------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| 6815 | Southside Fire Dept. | 800,000 | 800,000 | - | Completed |
| 6816 | Thunderbolt Fire Dept. | 100,000 | 100,411 | - | Completed |
| 6817 | Tybee Island Fire Dept. | 100,000 | 100,186 | - | Completed |
| 6818 | Savannah Public Safety | 1,300,000 | 1,315,497 | - | Completed |
| TOTAL PUBLIC SAFETY | | 17,300,000 | 23,173,360 | 1,491 | 1,492 |
| RECREATION, CULTURAL, HISTORICAL | | | | | |
| 6004 | Civil Rights Museum | 1,328,248 | 3,207,193 | - | Completed |
| 7001 | Tom Triplett Park - Pooler | 1,700,000 | 2,950,000 | 982,253 | 982,253 |
| 7002 | Coastal Soccer - Concord Soccer Field | 68,618 | 135,465 | - | Completed |
| 7007 | Runaway Park - Savannah | 400,000 | 376,003 | - | Completed |
| 7008 | Mother Beasley Park - Savannah | 1,900,000 | 1,653,205 | 23,215 | 23,215 |
| 7022 | Con Ed | 490,128 | 490,128 | - | Completed |
| 7023 | Telfair Museum | 490,128 | 990,128 | - | Completed |
| 7024 | Fort Jackson | 1,078,283 | 999,638 | - | Completed |
| 7025 | W. Chatham YMCA | 49,013 | 45,438 | - | Completed |
| 7026 | Tatemville Community Center | 735,193 | 693,519 | - | Completed |
| 7027 | King-Tisdell | 980,257 | 1,951,902 | - | Completed |
| 7028 | WW Law Center | 980,257 | 908,762 | 327,349 | 250,840 |
| 7029 | Yamacraw Arts | 68,618 | 63,613 | - | Completed |
| 7030 | Boat Ramps - County | 700,000 | 701,002 | - | Completed |
| 7043 | Bells Landing Boat Ramp | - | 186,248 | - | Completed |
| 7044 | Kings Ferry Boat Ramp | - | 881,003 | - | Completed |
| 7051 | Soccer Complex | - | 283,144 | - | Completed |
| 7031 | Bikeway/Sideway - McCorkle Trail | 100,000 | 171,796 | - | Completed |
| 6021 | Library | 16,000,000 | 25,106,924 | - | Completed |
| TOTAL RECREATION, CULTURAL, HISTORIAL | | 27,068,743 | 41,795,111 | 1,332,817 | 1,256,308 |
| OTHER PROJECTS | | | | | |
| 6805 | Savannah Other Capital Projects | 29,901,183 | 31,982,002 | - | Completed |
| 6041 | County Courthouse/Tax Assessors | 800,000 | 696,270 | - | Completed |
| 6063 | County Vehicles | 4,580,000 | 7,000,000 | 728,404 | 927,865 |
| 6020 | Charlie Brooks Park | 950,000 | 2,500,000 | 1,378,433 | 1,345,348 |
| 6029 | Greenbriar | 1,470,385 | 1,465,926 | 72,148 | 32,148 |
| 6043 | Public Works Building | 1,000,000 | 5,253,342 | 22,897 | Completed |
| 6045 | King George Sidewalks | 250,000 | 180,258 | - | Completed |
| 6046 | US 80 Sidewalks | 75,000 | 500,000 | 14,010 | 511,463 |
| 6047 | US 80 Beautification | 75,000 | 75,000 | - | Completed |
| 6048 | Wild Heron Sidewalks | 100,000 | 37,255 | - | Completed |
| 6049 | Whitemarsh Island Bikeways | 450,000 | 687,428 | - | Completed |
| 6051 | Hospice | 980,257 | 1,980,257 | - | Completed |
| 6052 | CAT | 808,712 | 5,301,789 | - | Completed |
| 6053 | CAT Shelters | 117,631 | 114,250 | - | Completed |
| 6054 | Rape Crisis | 98,026 | 90,876 | - | Completed |
| 6055 | Royce | 1,764,462 | 1,764,462 | - | Completed |
| 6056 | Human Society | 144,588 | 134,042 | - | Completed |
| 6057 | Food Bank - 5/22/09 budget | 784,206 | 784,206 | - | Completed |
| 6059 | Ash Tree | 245,064 | 245,064 | - | Completed |
| 6060 | Court Appointed Special Advocate | 98,026 | - | - | - |
| 6073 | Diversion Center County 2008+ | 4,000,000 | 2,031,000 | 144,767 | 53,216 |
| 6074 | Henderson Golf Course | 500,000 | 500,000 | 64,848 | 18,988 |
| | Savannah Symphony | 98,026 | - | - | - |
| | Library 2008+ | 8,500,000 | - | - | - |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|--|---------------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| | Savannah Other Capital Projects 2008+ | 1,669,711 | - | - | - |
| | Telfair 2008+ | 500,000 | - | - | - |
| | Hospice 2008+ | 1,000,000 | - | - | - |
| | King Tisdell, 2008+ | 1,000,000 | - | - | - |
| TOTAL OTHER PROJECTS | | 61,960,277 | 63,323,427 | 2,425,507 | 2,889,028 |
| DISTRIBUTION TO MUNICIPALITIES FOR OTHER CAPITAL OUTLAY | | | | | |
| 6801 | Bloomingtondale | 2,700,000 | 2,740,237 | - | Completed |
| 6802 | Garden City | 3,779,500 | 3,803,004 | - | Completed |
| 6803 | Pooler | 3,779,500 | 3,803,003 | - | Completed |
| 6804 | Port Wentworth | 2,254,426 | 2,271,740 | - | Completed |
| 6806 | Thunderbolt | 2,600,000 | 2,611,779 | - | Completed |
| 6807 | Tybee Island | 6,400,000 | 6,414,619 | - | Completed |
| 6809 | Vernonburg | 400,000 | 401,095 | - | Completed |
| TOTAL DISTRIBUTION TO MUNICIPALITIES | | 21,913,426 | 22,045,477 | - | - |
| TOTAL OTHER CAPITAL OUTLAY PROJECTS | | 128,242,446 | 150,337,375 | 3,759,815 | 4,146,828 |
| OTHER PROJECTS | | | | | |
| 5904 | WWBE Contract for Consulting | - | 320,000 | - | Completed |
| 5921 | Transfer out to General Fund | - | 4,000,000 | - | Completed |
| 6960 | Reserve for Nonprofit | - | - | - | - |
| 6961 | Reserve for Other - Interest | - | - | - | - |
| 9901 | Transfer to M&O - Indirect Costs | - | 2,250,000 | 74,497 | 127,679 |
| 9901 | Transfer to CIP - Loan Payment | - | - | - | - |
| 9902 | Reserve for Other Projects | - | 8,247 | - | - |
| TOTAL OTHER PROJECTS | | - | 6,578,247 | 74,497 | 127,679 |
| 8904 | Admin Expenditures - Direct Costs | - | 3,880,227 | 150,270 | 546,589 |
| TOTAL EXPENDITURES | | 321,496,176 | 317,828,175 | 21,730,776 | 25,331,552 |



Special Purpose Local Option Sales Tax Fund 324

Sales Tax V – Period 2008 through 2014

Chatham County held a referendum on September 2006 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2008 through September 30, 2014 (cash receipt December 31, 2008 through November 30, 2014) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of \$445,300,000 over the six years:

| Project Description | Project Amount |
|---|--------------------|
| Level 1 Projects-Jail, Judicial Courthouse, | 148,000,000 |
| County-Wide Roads | 30,000,000 |
| County-Wide Flood Control | 20,000,000 |
| County-Wide Capital Projects | 18,000,000 |
| Unincorporated County Projects | 40,000,000 |
| Municipality Distributions | 189,300,000 |
| TOTAL | 445,300,000 |

SPLOST Fund 324 Project Detail

REVENUE SUMMARY

| REVENUE | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-------------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| Other Taxes | 445,300,000 | 361,674,836 | - | - |
| Intergovernmental | - | 3,354,925 | - | - |
| Investment Income | - | 4,811,498 | - | - |
| Other Revenue | - | 11,217 | - | - |
| Other Financing Sources | - | 215,000 | - | - |
| Fund Balance | - | - | 41,848,393 | 32,518,665 |
| TOTAL REVENUES | 445,300,000 | 370,067,476 | 41,848,393 | 32,518,665 |

EXPENDITURE SUMMARY

| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---|---|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| COUNTY WIDE PROJECTS | | | | | |
| PHASE I LEVEL ONE CAPITAL PROJECTS | | | | | |
| 6924 | Debt Service on GO Bonds | 9,000,000 | - | - | - |
| 6924 | Jail Facility Expansion Transfer to CIP FD380 | 100,000,000 | 98,986,086 | 6,848,270 | 487,926 |
| TOTAL PHASE I LEVEL ONE CAPITAL PROJECTS | | 109,000,000 | 98,986,086 | 6,848,270 | 487,926 |
| PHASE II LEVEL ONE CAPITAL PROJECTS | | | | | |
| 6022 | Juvenile Court Complex | - | 3,320,200 | 2,731,670 | 2,251,757 |
| 6042 | Judicial Courthouse | - | 35,200,000 | 3,068,526 | 7,469,969 |
| 6064 | County Health Department | - | 9,048,463 | - | Completed |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|--|---------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| | Phase II of Level One | 39,000,000 | - | - | - |
| TOTAL PHASE II LEVEL ONE CAPITAL PROJECTS | | 39,000,000 | 47,568,663 | 5,800,196 | 9,721,726 |
| ROADS, STREETS & BRIDGES PROJECTS | | | | | |
| 5033 | Skidaway Road | - | - | - | - |
| 5047 | Truman Parkway V | - | 100,000 | 30,730 | 30,730 |
| 5070 | White Bluff Road | - | - | - | - |
| 5079 | Jimmy DeLoach Pkwy Phase II | - | 796,403 | 826,970 | 140,328 |
| 5100 | Jimmy DeLoach Pkwy Ext. | - | - | - | - |
| 5103 | Interchange US80 / J. DeLoach | - | 4,800,000 | 1,398,678 | 160,518 |
| 5112 | Little Neck Road | - | 2,295,000 | 3,419,210 | 1,844,212 |
| 5113 | I-16 Flyover Removal | - | 355,000 | 495,000 | Completed |
| 5114 | Dean Forest Road widening | - | 3,477,196 | - | Completed |
| 5115 | Dean Forest Road Ext. | - | - | - | - |
| 5903 | Admin Expend Roads | - | 1,143,059 | - | Completed |
| 5950 | Reserve Roads, Streets, Bridges | 30,000,000 | - | - | - |
| TOTAL ROADS, STREETS & BRIDGES PROJECTS | | 30,000,000 | 12,966,658 | 6,170,588 | 2,175,788 |
| DRAINAGE / FLOOD CONTROL | | | | | |
| 8021 | Pipe makers Canal | 10,000,000 | 8,000,000 | 3,070,330 | 1,067,930 |
| 8022 | Hardin Canal | 10,000,000 | 814,967 | 2,285,312 | 600,279 |
| 8903 | Admin Expend Drainage | - | 103,271 | - | Completed |
| 8950 | Reserve Drainage | - | - | - | - |
| TOTAL DRAINAGE / FLOOD CONTROL | | 20,000,000 | 8,918,238 | 5,355,642 | 1,668,209 |
| CAPITAL PROJECTS | | | | | |
| 6052 | CAT | - | 1,996,860 | - | Completed |
| 6065 | County Admin Building | - | 3,180,999 | 103,949 | 54,290 |
| 6066 | Hutchinson Island Slip 3 | - | 3,375,134 | - | Completed |
| 6068 | Hitch Library | - | 500,000 | 750,000 | 500,000 |
| 6074 | Law Enforcement Training | - | 297,362 | - | Completed |
| 6950 | Reserve Capital Projects-Parks | - | - | - | - |
| 6951 | Chatham County Capital Projects | 18,000,000 | - | - | - |
| 7032 | AMBUC Park | - | 850,000 | 850,000 | 850,000 |
| 7033 | Tatemville Community Center | - | - | - | - |
| 7034 | Liberty City Community Center | - | 935,816 | - | Completed |
| 7035 | Carver Heights Community | - | 939,039 | - | Completed |
| 7036 | Cloverdale Community Center | - | 1,112,934 | - | Completed |
| 7041 | Greenspace | - | 977,503 | - | Completed |
| TOTAL CAPITAL PROJECTS - County-wide | | 18,000,000 | 14,165,647 | 1,703,949 | 1,404,290 |
| TOTAL COUNTY-WIDE PROJECTS | | 216,000,000 | 182,605,292 | 25,878,645 | 15,457,939 |
| DISTRIBUTION TO MUNICIPALITIES | | | | | |
| 6801 | Bloomingtondale 0.892100 % | 3,000,000 | 2,223,889 | - | Completed |
| 6802 | Garden City 1.813900 % | 6,100,000 | 4,521,817 | - | Completed |
| 6803 | Pooler 1.784100 % | 6,000,000 | 4,447,531 | - | Completed |
| 6804 | Port Wentworth 0.892100 % | 3,000,000 | 2,223,889 | - | Completed |
| 6805 | Savannah 47.57660 % | 160,000,000 | 118,602,288 | - | Completed |
| 6806 | Thunderbolt 0.892100 % | 3,000,000 | 2,223,889 | - | Completed |
| 6807 | Tybee Island 2.378800 % | 8,000,000 | 5,930,039 | - | Completed |
| 6809 | Vernonburg 0.059500 % | 200,000 | 148,326 | - | Completed |
| TOTAL DISTRIBUTION TO MUNICIPALITIES | | 189,300,000 | 140,321,667 | - | - |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---|---------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| UNINCORPORATED COUNTY PROJECTS | | | | | |
| ROADS, STREETS AND BRIDGES | | | | | |
| 5951 | Reserve Unincorporated Projects | 14,000,000 | 18,255 | 9,017 | 9,017 |
| 5663 | LaRoche Avenue Culvert | - | 1,365,609 | - | - |
| 5664 | Coastal Georgia Greenway | - | 1,016,197 | - | Completed |
| 5676 | Misc. Road Resurfacing | - | 7,274,880 | 770,858 | 1,362,135 |
| 5678 | Public Works Parking Lot | - | 251,000 | - | Completed |
| 5682 | Chatsworth Cul-De-Sac | - | 66,733 | - | Completed |
| 5706 | Walthour Road Bridge | - | 1,053,375 | - | Completed |
| 5707 | Skidaway Road Culvert | - | - | - | Completed |
| 5708 | Bridge Replacements | - | - | - | - |
| 5709 | Culvert Replacements | - | - | - | - |
| 5710 | Intersection Improvements | - | 82,558 | - | Completed |
| 5711 | Johnny Mercer TSM | - | 2,500,000 | 1,412,113 | 2,158,364 |
| 5712 | LaRoche/Jasmine Intersection | - | 1,700,000 | 775,738 | 700,130 |
| 5713 | Johnny Mercer/Whitemarsh | - | 81,120 | - | Completed |
| 5714 | Diamond Causeway/Green Island | - | 8,328 | 291,672 | Completed |
| 5715 | Traffic Calming | - | 100,000 | - | 100,000 |
| 5716 | Quarterman Dr Improvements | - | 150,000 | - | 150,000 |
| 5717 | Intersections/Sidewalks | - | 50,000 | - | 43,897 |
| TOTAL ROADS, STREETS AND BRIDGES | | 14,000,000 | 15,718,055 | 3,259,398 | 4,523,543 |
| DRAINAGE/FLOOD CONTROL | | | | | |
| 5952 | Reserve - Flood Control | 11,000,000 | - | - | - |
| 8012 | Whitefield | - | - | - | - |
| 8013 | Ferguson | - | 900,000 | 875,673 | 875,673 |
| 8023 | Kings Way | - | 250,000 | 250,000 | 250,000 |
| 8045 | Shipyards | - | 500,000 | 293,443 | 288,443 |
| 8062 | Gateway/Henderson Drain | - | 1,900,000 | 1,539,673 | 841,333 |
| 8063 | Willow Lakes Drainage | - | 250,000 | 226,359 | 226,359 |
| 8064 | Hampton Place Drainage | - | 1,400,000 | 854,854 | 854,854 |
| 8065 | Brampton Outfall | - | 450,000 | 450,000 | 450,000 |
| 8068 | Pin Point Drainage | - | 56,356 | - | Completed |
| 8069 | Nottingham Canal Drainage | - | 857,820 | 800,000 | 772,640 |
| 8071 | Perry Love/Penrose Drainage | - | 442,181 | 242,232 | 9,000 |
| TOTAL DRAINAGE/FLOOD CONTROL | | 11,000,000 | 7,006,357 | 5,532,234 | 4,568,302 |
| PARKS AND RECREATION | | | | | |
| 5953 | Reserve Unincorporated - Parks | 6,500,000 | - | 100,000 | - |
| 6020 | Charlie Brooks Park | - | 250,000 | 200,201 | 200,201 |
| 7001 | Tom Triplett Park | - | 1,940,000 | 440,000 | 1,820,601 |
| 7037 | Scott Stell Park | - | 1,000,000 | 875,104 | 821,048 |
| 7038 | Lake Mayer Park | - | 1,500,000 | 921,352 | 99,218 |
| 7039 | Turners Creek | - | 3,000,000 | - | Completed |
| 7040 | Cannon Field | - | 200,000 | 200,000 | 200,000 |
| TOTAL PARKS AND RECREATION | | 6,500,000 | 7,890,000 | 2,736,657 | 3,141,068 |
| SIDEWALKS | | | | | |
| 5684 | Bradley Point Sidewalk | - | 1,335,033 | 294,151 | 38,838 |
| 5685 | Walthour Sidewalks | - | 150,000 | 123,140 | 107,654 |
| 5686 | Nottingham Sidewalks | - | - | 100,000 | - |
| 5687 | Grove Point Road Sidewalks | - | 710,630 | 400,000 | 710,630 |
| 5688 | Chevis Road Sidewalks | - | 500,000 | - | 500,000 |



| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|---|----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| 5954 | Reserve - Sidewalks | 3,000,000 | 200,000 | - | 200,000 |
| TOTAL SIDEWALKS | | 3,000,000 | 2,895,663 | 917,291 | 1,557,122 |
| OTHER PROJECTS | | | | | |
| 5955 | Reserve County Projects | 5,500,000 | - | - | - |
| 6035 | Public Safety and Fire Equipment | - | 1,165,000 | 287,482 | 287,482 |
| 6036 | Public Safety - CEMA Facility | - | 2,350,000 | 477,714 | 1,685,202 |
| 6069 | Weightlifting Center | - | 346,881 | - | Completed |
| 6070 | Police Precinct | - | 2,491,075 | 56,676 | 15,136 |
| 6072 | Marine Patrol Facility | - | 1,150,000 | 696,166 | 677,966 |
| 6903 | Admin Expenditure Other Cap | - | - | - | - |
| TOTAL OTHER PROJECTS | | 5,500,000 | 7,502,956 | 1,518,038 | 2,665,786 |
| TOTAL UNINCORPORATED COUNTY PROJECTS | | 40,000,000 | 41,013,031 | 13,963,618 | 16,455,821 |
| OTHER PROJECTS | | | | | |
| 9903 | Admin Expenditure - IDC | - | 1,632,238 | 497,653 | 326,525 |
| 8904 | Admin Expenditures - Direct Cost | - | 4,495,248 | 1,508,477 | 278,380 |
| TOTAL OTHER PROJECTS | | - | 6,127,486 | 2,006,130 | 604,905 |
| TOTAL EXPENDITURES | | 445,300,000 | 370,067,476 | 41,848,393 | 32,518,665 |



Special Purpose Local Option Sales Tax Fund 325

Sales Tax VI – Period 2014 through 2020

Chatham County held a referendum on September 2013 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2014 through September 30, 2020 (cash receipt December 31, 2014 through November 30, 2020) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$365,000,000 over the six years:

| Project Description | Project Amount |
|--------------------------------|--------------------|
| County-Wide Roads | 24,000,000 |
| County-Wide Flood Control | 12,000,000 |
| County-Wide Capital Projects | 37,000,000 |
| Unincorporated County Projects | 59,515,000 |
| Municipality Distributions | 232,485,000 |
| TOTAL | 365,000,000 |

SPLOST Fund 325 Project Detail

REVENUE SUMMARY

| REVENUE | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-----------------------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
| Other Taxes | 365,000,000 | 370,000,000 | 130,293,755 | 44,132,201 |
| Intergovernmental | - | 3,425,917 | - | - |
| Investment Income | - | 3,268,161 | - | - |
| Other Revenue | - | 50,000 | - | - |
| Fund Balance | - | - | 66,601,543 | 78,063,733 |
| TOTAL REVENUES | 365,000,000 | 376,744,078 | 196,895,298 | 122,195,934 |

EXPENDITURE SUMMARY

| PROJECT NO. | PROJECTS | ORIGINAL PROJECT BUDGET | ADOPTED PROJECT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|----------------|----------|-------------------------------|------------------------------|--------------------------------|-------------------------------|
|----------------|----------|-------------------------------|------------------------------|--------------------------------|-------------------------------|

COUNTY WIDE PROJECTS

CAPITAL PROJECTS

| | | | | | |
|-------------------------------|----------------------------------|-------------------|-------------------|-------------------|-------------------|
| 6022 | Juvenile Court Complex | 3,500,000 | 3,500,000 | 4,000,000 | 3,500,000 |
| 6036 | Emergency Operations Center | 15,000,000 | 20,000,000 | 17,986,908 | 19,945,489 |
| 6075 | Memorial Stadium | 12,000,000 | 14,300,000 | 8,272,687 | 235,106 |
| 6076 | Industrial Park/Economic Develop | 15,000,000 | 15,000,000 | 9,000,000 | 5,000,000 |
| TOTAL CAPITAL PROJECTS | | 45,500,000 | 52,800,000 | 39,259,595 | 28,680,595 |

ROADS, STREETS & BRIDGES PROJECTS

| | | | | | |
|----------------|---------------------------------|-----------------|----------------|------------------|------------------|
| 5102 | Benton Boulevard | - | 4,000,000 | 4,000,000 | 4,000,000 |
| 5118 | Quacco Road | - | 12,000,000 | 10,821,160 | 10,089,008 |
| 5119 | Bradley Point Intersection | - | 500,000 | 477,370 | 436,195 |
| 5120 | Islands Expressway Improvements | - | 2,078,567 | 500,000 | 1,989,297 |
| PROJECT | PROJECTS | ORIGINAL | ADOPTED | 2018/2019 | 2019/2020 |



| NO. | | PROEJCT BUDGET | PROEJCT BUDGET | ADOPTED BUDGET | BUDGET STATUS |
|--|-------------------------------------|--------------------|--------------------|--------------------|-------------------|
| 5121 | Johnny Mercer/Walthour Intersection | - | 500,000 | 500,000 | 500,000 |
| 5676 | Roadway Resurfacing | - | 8,000,000 | 4,280,612 | 3,409,810 |
| 5950 | Reserve Roads, Streets, Bridges | 24,000,000 | - | - | - |
| TOTAL ROADS, STREETS & BRIDGES PROJECTS | | 24,000,000 | 27,078,567 | 20,579,142 | 20,424,310 |
| DRAINAGE / FLOOD CONTROL | | | | | |
| 8070 | Concord Road | - | 4,500,000 | 4,326,279 | 1,465,674 |
| 8071 | Westlake Drainage Improvements | - | 2,000,000 | 2,000,000 | 2,000,000 |
| 8950 | Reserve Storm and Drainage | 12,000,000 | 4,500,000 | 4,500,000 | 4,500,000 |
| TOTAL DRAINAGE / FLOOD CONTROL | | 12,000,000 | 11,000,000 | 10,826,279 | 7,965,674 |
| CAPITAL PROJECTS | | | | | |
| 6004 | Civil Rights Museum | 1,000,000 | 1,000,000 | 336,348 | 335,968 |
| 6052 | Chatham Area Transit | 8,000,000 | 8,000,000 | 6,373,719 | 5,559,788 |
| 6063 | Fleet Facility/Vehicle Replacement | 5,000,000 | 6,500,000 | 5,107,181 | 5,168,571 |
| 6070 | Police Precinct and equipment | 3,500,000 | 2,000,000 | 1,671,063 | 1,576,613 |
| 6077 | Health Department - Midtown | 2,000,000 | 1,967,786 | 299,734 | Completed |
| 6078 | Chatham County Cooperative | 2,500,000 | 2,250,000 | 1,221,328 | 1,416,374 |
| 6079 | Tybee Island Beach and Facility | 2,000,000 | 2,847,777 | 152,223 | Completed |
| 6080 | Libraries | 5,000,000 | 5,000,000 | 5,000,000 | 4,999,796 |
| 6081 | Community Centers | 3,250,000 | 2,000,000 | 1,993,420 | 1,377,720 |
| 7008 | Mother Mathilda Beasley | 500,000 | 500,000 | 500,000 | 500,000 |
| 7024 | Fort Jackson | 750,000 | 650,000 | 400,000 | 650,000 |
| 7041 | Greenspace | 3,500,000 | 3,400,000 | 3,400,000 | 3,400,000 |
| TOTAL CAPITAL PROJECTS | | 37,000,000 | 36,115,563 | 26,455,016 | 24,984,830 |
| PARKS AND RECREATION | | | | | |
| 5953 | Reserve Projects - Parks & Rec | 8,000,000 | - | 1,000,000 | - |
| 5954 | Dog Park | - | 500,000 | 500,000 | 500,000 |
| 5956 | Charlie Brooks Park | - | 2,000,000 | 1,250,000 | 2,000,000 |
| 5957 | Scott Stell Park | - | 750,000 | 250,000 | 750,000 |
| 5958 | Lake Mayer Park | - | 300,000 | 300,000 | 19,000 |
| 5959 | Isle of Hope Community Park | - | 69,996 | 100,000 | Completed |
| 5960 | Burnside Island Community Park | - | 69,788 | 100,000 | Completed |
| 7051 | Soccer Complex | - | 6,500,000 | 4,672,543 | 1,829,268 |
| TOTAL PARKS AND RECREATION | | 8,000,000 | 10,189,784 | 8,172,543 | 5,098,268 |
| CIP PROJECTS | | | | | |
| 5955 | Reserve Projects - Other CIP | 3,000,000 | 3,000,000 | 2,500,000 | 3,000,000 |
| TOTAL CIP PROJECTS | | 3,000,000 | 3,000,000 | 2,500,000 | 3,000,000 |
| TOTAL UNINCORPORATED COUNTY PROJECTS | | 129,500,000 | 140,183,914 | 107,792,575 | 90,153,677 |
| DISTRIBUTION TO MUNICIPALITIES | | | | | |
| 6801 | Bloomingtondale 0.8649 % | 3,200,000 | 3,200,000 | 1,137,635 | 395,351 |
| 6802 | Garden City 2.1851% | 8,085,000 | 8,085,000 | 2,874,601 | 999,280 |
| 6803 | Pooler 4.5676% | 16,900,000 | 16,900,000 | 6,008,498 | 2,088,442 |
| 6804 | Port Wentworth 1.6757% | 6,200,000 | 6,200,000 | 2,204,272 | 766,134 |
| 6805 | Savannah 51.3514% | 190,000,000 | 190,000,000 | 67,551,916 | 23,480,546 |
| 6806 | Thunderbolt 1.0135% | 3,750,000 | 3,750,000 | 1,333,296 | 463,479 |
| 6807 | Tybee Island 1.1351 % | 4,200,000 | 4,200,000 | 1,493,339 | 519,161 |
| 6809 | Vernonburg 0.0405% | 150,000 | 150,000 | 53,427 | 18,669 |
| TOTAL DISTRIBUTION TO MUNICIPALITIES | | 232,485,000 | 232,485,000 | 82,656,984 | 28,731,062 |



| PROJECT NO. | PROJECTS | ORIGINAL PROEJCT BUDGET | ADOPTED PROEJCT BUDGET | 2018/2019 ADOPTED BUDGET | 2019/2020 BUDGET STATUS |
|-----------------------------|----------------------------------|-------------------------|------------------------|--------------------------|-------------------------|
| OTHER PROJECTS | | | | | |
| 9903 | Admin Expenditure - IDC | 1,000,000 | 1,000,000 | 1,500,000 | 1,000,000 |
| 8904 | Admin Expenditures - Direct Cost | 2,015,000 | 3,075,164 | 4,945,739 | 2,311,195 |
| TOTAL OTHER PROJECTS | | 3,015,000 | 4,075,164 | 6,445,739 | 3,311,195 |
| TOTAL EXPENDITURES | | 365,000,000 | 376,744,078 | 196,895,298 | 122,195,934 |





Chatham County

FY 2020 Adopted Budget



ENTERPRISE FUNDS

Enterprise funds are used to account for operation(s) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that costs of providing goods and services to the general public be financed or recovered through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for maintenance, public policy, management control, accountability or other purposes.





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Fund 505 - SEWER UTILITIES

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|----------------------|-------------------|--------------------|--------------------|
| Revenues | | | |
| Charges For Services | 1,127,404 | 1,480,633 | 1,480,633 |
| Fund Balance | 48,520 | - | 248,108 |
| Total Sources | 1,175,924 | 1,480,633 | 1,728,741 |

| | | | |
|---------------------------|------------------|------------------|------------------|
| Expenditures | | | |
| Operating Expenses | 1,202,295 | 1,430,633 | 1,728,741 |
| Interdepartmental charges | 244,627 | 50,000 | |
| Total Uses | 1,446,922 | 1,480,633 | 1,728,741 |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------|--------------------|---------------------|
| 5054400 - WATER & SEWER | | | |
| 511100 REGULAR EMPLOYEES | 58,617 | 116,869 | 58,795 |
| 511300 OVERTIME | 1,798 | - | - |
| 512100 HEALTH INSURANCE | 13,914 | 28,927 | 16,313 |
| 512200 SOCIAL SECURITY | 4,064 | 11,185 | 3,918 |
| 512400 PENSION CONTRIBUTIONS | 17,613 | 21,192 | 11,130 |
| 512405 NPL ADJUSTMENT EXPENSE | -127,624 | - | - |
| 512900 OPEB CONTRIBUTIONS | 3,800 | 12,000 | 4,200 |
| 512910 NET OPEB LIABILITY ADJUSTMENT | 6,720 | - | - |
| PERSONNEL SERVICES | \$-21,098 | \$ 190,173 | \$ 94,356 |
| 521200 PROFESSIONAL SERVICES | 580,735 | 739,590 | 423,000 |
| 522200 REPAIRS & MAINTENANCE | 104,336 | 12,000 | 137,000 |
| 522210 FLEET - PARTS | 4,360 | 2,000 | 2,000 |
| 522220 FLEET - LABOR | 1,359 | 3,500 | 2,310 |
| 522230 FLEET - OUTSOURCED SERVICE | 6,405 | 1,150 | 6,975 |
| 523200 TELEPHONE SERVICE | 1,371 | 1,600 | 1,600 |
| 523210 POSTAGE | 1 | 50 | 50 |
| 523300 ADVERTISING | - | 500 | 500 |
| 523500 TRAVEL EXPENSES | - | 600 | 600 |
| 523600 DUES AND FEES | 515 | 600 | 600 |
| 523700 EDUCATION AND TRAINING | - | 600 | 500 |
| 523900 OTHER PURCHASED SERVICES | 193,691 | 141,180 | 500,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 892,773 | \$ 903,370 | \$ 1,075,135 |
| 531100 GENERAL SUPPLIES | - | 200 | 200 |
| 531270 GASOLINE/DIESEL | 17,787 | 16,000 | 17,500 |
| 531290 UTILITIES OTHER | 221,610 | 270,000 | 538,820 |
| 531700 OTHER SUPPLIES | 575 | 1,200 | 1,200 |
| 531710 UNIFORMS | - | 400 | 400 |
| SUPPLIES/OTHER EXPENDITURES | \$ 239,972 | \$ 287,800 | \$ 558,120 |
| 551100 INDIRECT COST ALLOCATION | 50,000 | 50,000 | - |
| 551110 INTERNAL SVC-COMPUTER REP | - | 350 | 680 |
| 551115 INTERNAL SVC - SAFETY | - | 450 | 450 |
| 561000 DEPRECIATION | 53,892 | 48,490 | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 103,892 | \$ 99,290 | \$ 1,130 |
| TOTAL WATER & SEWER | \$1,215,540 | \$1,480,633 | \$1,728,741 |



Fund 540 - SOLID WASTE MANAGEMENT

| | | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|---------------------|---------------------------|-------------------|--------------------|--------------------|
| Revenues | | | | |
| | Charges For Services | 5,623,111 | 4,477,500 | 4,554,000 |
| | Transfer In | 2,429,202 | 1,732,797 | 1,085,637 |
| | Sale of Recycled Material | 6,764 | 45,000 | 80,000 |
| | TVAT | 487,392 | 501,679 | 490,000 |
| | Miscellaneous | 227,004 | 15,000 | 15,000 |
| | Total Sources | 8,773,473 | 6,771,976 | 6,224,637 |
| Expenditures | | | | |
| | Debt Service | 23,245 | 756,236 | 722,852 |
| | Capital Outlay | 53,379 | 1,060,000 | 265,500 |
| | Contingency | 3,739 | 51,679 | - |
| | Depreciation | 625,809 | 613,419 | 967,012 |
| | Indirect cost | 430,600 | 456,540 | 442,652 |
| | Solid Waste/Landfill | 3,170,016 | 3,834,102 | 3,826,621 |
| | Transfer Out | 539,414 | - | - |
| | Total Uses | 4,846,201 | 6,771,976 | 6,224,637 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---|--------------------------|---------------------------|---------------------------|
| 5404501 - M & O DROP OFF CENTERS | | | |
| 511100 REGULAR EMPLOYEES | 236,378 | 468,650 | 435,852 |
| 511300 OVERTIME | 68,775 | 40,000 | 50,000 |
| 512100 HEALTH INSURANCE | 92,879 | 112,214 | 132,030 |
| 512200 SOCIAL SECURITY | 20,584 | 31,943 | 29,486 |
| 512400 PENSION CONTRIBUTIONS | 71,496 | 73,438 | 82,466 |
| 512405 NPL ADJUSTMENT EXPENSE | -25,584 | - | - |
| 512900 OPEB CONTRIBUTIONS | 45,600 | 50,000 | 54,600 |
| 512910 NET OPEB LIABILITY ADJUSTMENT | 80,644 | - | - |
| PERSONNEL SERVICES | \$ 590,773 | \$ 776,245 | \$ 784,434 |
| 521200 PROFESSIONAL SERVICES | 30,948 | 25,000 | 35,000 |
| 522200 REPAIRS & MAINTENANCE | 2,339 | 5,000 | 5,000 |
| 522210 FLEET - PARTS | 13,053 | 10,220 | 10,220 |
| 522220 FLEET - LABOR | 35,407 | 40,000 | 31,808 |
| 522230 FLEET - OUTSOURCED SERVICE | 45,373 | 40,000 | 59,233 |
| 523200 TELEPHONE SERVICE | 2,119 | 3,050 | 2,500 |
| 523500 TRAVEL EXPENSES | - | 1,000 | 1,000 |
| 523600 DUES AND FEES | 330 | 750 | 500 |
| 523700 EDUCATION AND TRAINING | - | 500 | 500 |
| 523900 OTHER PURCHASED SERVICES | 249,096 | 626,907 | 400,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 378,664 | \$ 752,427 | \$ 545,761 |
| 531100 GENERAL SUPPLIES | 187 | 800 | 500 |
| 531270 GASOLINE/DIESEL | 113,202 | 92,600 | 95,000 |
| 531290 UTILITIES OTHER | 18,302 | 20,000 | 20,000 |
| 531700 OTHER SUPPLIES | 46,128 | 21,000 | 25,000 |
| 531710 UNIFORMS | 4,141 | 6,950 | 6,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 181,961 | \$ 141,350 | \$ 146,500 |
| 541200 LAND IMPROVEMENTS | 1,207 | - | - |
| 542200 VEHICLES | - | 305,000 | - |
| 542500 OTHER EQUIPMENT | - | 50,000 | 50,000 |
| CAPITAL OUTLAY | \$ 1,207 | \$ 355,000 | \$ 50,000 |
| 551100 INDIRECT COST ALLOCATION | 143,534 | 143,534 | 143,534 |
| 551110 INTERNAL SVC-COMPUTER REP | - | 2,340 | 4,301 |
| 551115 INTERNAL SVC - SAFETY | - | 11,250 | 5,850 |
| 551120 REIMBURSEMENTS TO FUNDS | - | 5,000 | - |
| 561000 DEPRECIATION | 250,132 | 229,621 | 465,587 |
| 575000 LOSS/DISPOS/FIXED ASSETS | 3,739 | - | - |
| INTERFUND/DEPARTMENT SERVICES | \$ 397,404 | \$ 391,745 | \$ 619,272 |
| 581200 CAPITAL LEASES | - | 333,981 | 333,981 |
| 582200 CAPITAL LEASE INTEREST | - | 28,721 | 26,721 |
| 582300 OTHER DEBT - INTEREST | 10,941 | - | - |
| PAYMENTS TO OTHERS | \$ 10,941 | \$ 362,702 | \$ 360,702 |
| TOTAL M & O DROP OFF CENTERS | \$1,560,950 | \$2,779,469 | \$2,506,669 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------|--------------------|--------------------|
| 5404502 - SSD CURBSIDE PICKUP | | | |
| 511100 REGULAR EMPLOYEES | 352,730 | 423,903 | 435,416 |
| 511300 OVERTIME | 58,454 | 45,000 | 50,000 |
| 512100 HEALTH INSURANCE | 94,092 | 97,698 | 155,544 |
| 512200 SOCIAL SECURITY | 28,799 | 29,698 | 29,105 |
| 512400 PENSION CONTRIBUTIONS | 64,331 | 61,995 | 82,385 |
| 512405 NPL ADJUSTMENT EXPENSE | -23,020 | - | - |
| 512900 OPEB CONTRIBUTIONS | 49,400 | 46,000 | 58,800 |
| 512910 NET OPEB LIABILITY ADJUSTMENT | 87,364 | - | - |
| PERSONNEL SERVICES | \$ 712,152 | \$ 704,294 | \$ 811,250 |
| 522200 REPAIRS & MAINTENANCE | 811 | 500 | 500 |
| 522210 FLEET - PARTS | 24,173 | 27,650 | 25,479 |
| 522220 FLEET - LABOR | 51,308 | 40,000 | 40,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 136,528 | 60,000 | 110,642 |
| 523600 DUES AND FEES | 8,484 | - | - |
| 523900 OTHER PURCHASED SERVICES | 499,426 | 729,398 | 756,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 720,731 | \$ 857,548 | \$ 932,621 |
| 531270 GASOLINE/DIESEL | 111,758 | 125,000 | 128,000 |
| 531700 OTHER SUPPLIES | 4,631 | 5,000 | 14,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 116,389 | \$ 130,000 | \$ 142,000 |
| 542200 VEHICLES | 2,192 | 655,000 | 215,000 |
| CAPITAL OUTLAY | \$ 2,192 | \$ 655,000 | \$ 215,000 |
| 551100 INDIRECT COST ALLOCATION | 143,533 | 143,533 | 143,534 |
| 551115 INTERNAL SVC - SAFETY | - | 900 | - |
| 551120 REIMBURSEMENTS TO FUNDS | - | 5,000 | - |
| 561000 DEPRECIATION | 249,803 | 255,983 | 369,145 |
| INTERFUND/DEPARTMENT SERVICES | \$ 393,336 | \$ 405,416 | \$ 512,679 |
| 581200 CAPITAL LEASES | - | 356,892 | 356,892 |
| 582200 CAPITAL LEASE INTEREST | - | 31,384 | - |
| 582300 OTHER DEBT - INTEREST | 12,084 | - | - |
| PAYMENTS TO OTHERS | \$ 12,084 | \$ 388,276 | \$ 356,892 |
| TOTAL SSD CURBSIDE PICKUP | \$1,956,883 | \$3,140,534 | \$2,970,442 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---|--------------------------|---------------------------|---------------------------|
| 5404510 - SOLID WASTE RECYCLING CENTER | | | |
| 511100 REGULAR EMPLOYEES | 208,495 | 219,846 | 234,735 |
| 511300 OVERTIME | 5,963 | 8,500 | 8,500 |
| 512100 HEALTH INSURANCE | 21,019 | 21,408 | 32,216 |
| 512200 SOCIAL SECURITY | 15,721 | 16,114 | 17,068 |
| 512400 PENSION CONTRIBUTIONS | 16,948 | 17,870 | 19,277 |
| 512405 NPL ADJUSTMENT EXPENSE | -6,065 | - | - |
| 512900 OPEB CONTRIBUTIONS | 7,600 | 8,000 | 8,400 |
| 512910 NET OPEB LIABILITY ADJUSTMENT | 13,441 | - | - |
| PERSONNEL SERVICES | \$ 283,123 | \$ 291,738 | \$ 320,196 |
| 522200 REPAIRS & MAINTENANCE | 75 | 5,000 | 5,000 |
| 522210 FLEET - PARTS | 8,119 | 10,000 | 8,262 |
| 522220 FLEET - LABOR | 14,628 | 14,000 | 14,000 |
| 522230 FLEET - OUTSOURCED SERVICE | 11,103 | 15,000 | 11,847 |
| 522320 EQUIPMENT RENTALS | 781 | 1,000 | 1,000 |
| 523200 TELEPHONE SERVICE | 2,100 | 2,000 | 2,000 |
| 523300 ADVERTISING | 2,515 | 8,000 | 12,500 |
| 523500 TRAVEL EXPENSES | - | 1,000 | 1,000 |
| 523600 DUES AND FEES | 385 | - | - |
| 523700 EDUCATION AND TRAINING | 700 | 3,000 | 3,000 |
| 523900 OTHER PURCHASED SERVICES | 106,137 | 80,000 | 45,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 146,542 | \$ 139,000 | \$ 103,609 |
| 531100 GENERAL SUPPLIES | 1,774 | 2,000 | 3,000 |
| 531270 GASOLINE/DIESEL | 27,905 | 27,000 | 28,000 |
| 531290 UTILITIES OTHER | 627 | 1,000 | 750 |
| 531310 CATERED MEALS | - | 500 | 500 |
| 531700 OTHER SUPPLIES | 6,620 | 11,000 | 8,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 36,925 | \$ 41,500 | \$ 40,250 |
| 541200 LAND IMPROVEMENTS | - | 50,000 | - |
| 542400 COMPUTERS | - | - | 500 |
| 542500 OTHER EQUIPMENT | 49,980 | - | - |
| CAPITAL OUTLAY | \$ 49,980 | \$ 50,000 | \$ 500 |
| 551100 INDIRECT COST ALLOCATION | 143,533 | 143,533 | 143,533 |
| 551115 INTERNAL SVC - SAFETY | - | 450 | 900 |
| 551120 REIMBURSEMENTS TO FUNDS | - | 1,000 | 1,000 |
| 561000 DEPRECIATION | 125,874 | 127,815 | 132,280 |
| INTERFUND/DEPARTMENT SERVICES | \$ 269,407 | \$ 272,798 | \$ 277,713 |
| 581200 CAPITAL LEASES | - | 4,850 | 4,850 |
| 582200 CAPITAL LEASE INTEREST | - | 408 | 408 |
| 582300 OTHER DEBT - INTEREST | 220 | - | - |
| PAYMENTS TO OTHERS | \$ 220 | \$ 5,258 | \$ 5,258 |
| TOTAL SOLID WASTE RECYCLING CENTER | \$786,198 | \$800,294 | \$747,526 |



Fund 555 - PARKING GARAGE

| | | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|----------------------|---------------------------|---------------------------|----------------------------|----------------------------|
| Revenues | | | | |
| | Charges For Services | 345,727 | 583,093 | 592,818 |
| | Miscellaneous | 4,353 | 25,000 | 25,000 |
| | Transfer In | 262,756 | | |
| Total Sources | | 612,836 | 608,093 | 617,818 |
| Expenditures | | | | |
| | Operating Expenses | 126,484 | 349,836 | 350,420 |
| | Depreciation | 76,811 | 63,257 | 72,398 |
| | Interdepartmental charges | 195,000 | 195,000 | 195,000 |
| Total Uses | | 398,295 | 608,093 | 617,818 |

Fund 570 - BUILDING SAFETY / REGULATORY SERVICES

| | | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|----------------------|-----------------------|---------------------------|----------------------------|----------------------------|
| Revenues | | | | |
| | Building Permit Fees | 1,591,757 | 1,226,060 | 1,225,856 |
| | Other Regulatory Fees | 46,063 | 30,000 | 30,000 |
| | Sale of Assets | 7,599 | | |
| | Miscellaneous | (222) | | |
| | Transfer In | 618,916 | 300,000 | 367,500 |
| Total Sources | | 2,264,113 | 1,556,060 | 1,623,356 |
| Expenditures | | | | |
| | Permit Operations | 277,584 | 311,212 | 324,671 |
| | Inspections | 693,961 | 778,030 | 811,678 |
| | Zoning Operations | 416,376 | 466,818 | 487,007 |
| Total Uses | | 1,387,921 | 1,556,060 | 1,623,356 |



5707210 BUILDING SAFETY / REGULATORY SERVICES

Process and issue all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia and conduct construction inspections to correlate site activities with permit scope.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 12.8 | 12.8 | 12.8 |
| Part Time Positions | 1 | 1 | 1 |
| Total | 13.80 | 13.80 | 13.80 |

Department Goals

| Description | Strategic Plan Factor |
|---|-------------------------|
| Processing of all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia. | Health, Quality of Life |
| Conducting construction inspections to correlate site activities with permit scope and approved plans | Health, Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------------|--|--|
| Health, Quality of Life | Issue permits and certificates. Conduct Field Inspections for compliance | To Safeguard The General Welfare of The Citizens |

Performance Measures

| Measure | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-------------------------|---------------|----------------|----------------|
| Building Permits issued | 500 | 2,0000 | 2,100 |
| Zoning petitions filed | 20 | 20 | 18 |

| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|---------------------|---------------------|---------------------|
| 5707210 - BUILDING SAFETY | | | |
| 511100 REGULAR EMPLOYEES | 626,454 | 654,118 | 695,364 |
| 511200 TEMPORARY EMPLOYEES | - | 18,000 | - |
| 511300 OVERTIME | 2,527 | - | - |
| 512100 HEALTH INSURANCE | 150,582 | 164,642 | 184,842 |
| 512200 SOCIAL SECURITY | 43,419 | 54,548 | 49,249 |
| 512400 PENSION CONTRIBUTIONS | 118,910 | 115,232 | 125,422 |
| 512405 NPL ADJUSTMENT EXPENSE | -11,810 | - | - |
| 512900 OPEB CONTRIBUTIONS | 56,240 | 55,200 | 62,160 |
| 512910 NET OPEB LIABILITY ADJUSTMENT | 99,462 | - | - |
| PERSONNEL SERVICES | \$ 1,085,785 | \$ 1,061,740 | \$ 1,117,037 |
| 522200 REPAIRS & MAINTENANCE | 315 | 19,000 | 19,000 |
| 522210 FLEET - PARTS | 1,406 | 3,105 | 1,962 |
| 522220 FLEET - LABOR | 3,605 | 4,080 | 4,029 |
| 522230 FLEET - OUTSOURCED SERVICE | 580 | 1,500 | 1,500 |
| 522320 EQUIPMENT RENTALS | 1,600 | 1,750 | 1,700 |
| 523200 TELEPHONE SERVICE | 6,502 | 6,500 | 6,500 |
| 523210 POSTAGE | - | 1,000 | - |
| 523500 TRAVEL EXPENSES | 3,169 | 6,000 | 6,000 |
| 523600 DUES AND FEES | 1,349 | 1,500 | 1,500 |
| 523700 EDUCATION AND TRAINING | 704 | 1,000 | 1,000 |
| 523900 OTHER PURCHASED SERVICES | 3,223 | 15,000 | 27,360 |
| PURCHASED/CONTRACTED SERVICES | \$ 22,453 | \$ 60,435 | \$ 70,551 |
| 531100 GENERAL SUPPLIES | 4,005 | 3,310 | 3,920 |
| 531270 GASOLINE/DIESEL | 15,946 | 20,000 | 18,000 |
| 531290 UTILITIES OTHER | 9,966 | 9,600 | 8,880 |
| 531310 CATERED MEALS | 332 | 450 | 450 |
| 531400 BOOKS & PERIODICALS | 873 | 775 | 800 |
| 531700 OTHER SUPPLIES | 6,891 | 6,500 | 6,500 |
| 531710 UNIFORMS | 412 | 700 | 700 |
| SUPPLIES/OTHER EXPENDITURES | \$ 38,426 | \$ 41,335 | \$ 39,250 |
| 551100 INDIRECT COST ALLOCATION | 367,000 | 367,200 | 367,200 |
| 551110 INTERNAL SVC-COMPUTER REP | 4,190 | 4,190 | 8,158 |
| 551115 INTERNAL SVC - SAFETY | - | 12,150 | 12,150 |
| 561000 DEPRECIATION | 12,032 | 9,010 | 9,010 |
| INTERFUND/DEPARTMENT SERVICES | \$ 383,222 | \$ 392,550 | \$ 396,518 |
| TOTAL BUILDING SAFETY | \$1,529,886 | \$1,556,060 | \$1,623,356 |





Chatham County

FY 2020 Adopted Budget



INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit or to other governmental units, on a cost reimbursement basis.





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Fund 605 - ICS COMPUTER REPLACEMENT

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|---------------------------|----------------|-----------------|------------------|
| Revenues | | | |
| Charges for Service | 626,684 | 643,645 | 1,212,000 |
| Transfer In | 76,230 | | |
| Total Revenue | 702,914 | 643,645 | 1,212,000 |
| Expenditures | | | |
| Other Government Services | 602,914 | 643,645 | 1,212,000 |
| Total Expenditure | 602,914 | 643,645 | 1,212,000 |

Fund 625 – RISK MANAGEMENT FUND

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|----------------------------|------------------|------------------|------------------|
| Revenues | | | |
| Other Revenue | 788,792 | 1,056,275 | 1,167,250 |
| Transfer in - General Fund | 3,500,000 | 2,500,000 | 2,750,000 |
| Transfer in – SSD | 3,624,560 | 515,000 | 1,250,000 |
| Fund Balance | - | 812,042 | 619,563 |
| Total Revenue | 7,913,352 | 4,883,317 | 5,746,813 |
| Expenditures | | | |
| Occupational Safety | 744,043 | 806,317 | 835,222 |
| Premium/Surety Bonds | 967,317 | 1,027,000 | 1,070,000 |
| Worker's Compensation | 3,666,161 | 2,070,000 | 2,861,591 |
| Unemployment Claims | 14,495 | 80,000 | 80,000 |
| Claims & Judgments | 3,226,846 | 900,000 | 900,000 |
| Total Expenditure | 8,618,862 | 4,883,317 | 5,746,813 |



6251555 OCCUPATIONAL SAFETY/RISK MANAGEMENT

Risk Management provides training and other safety and risk management services based on data driven decision making to reduce the liability of Chatham County while increasing the safety first culture of Team Chatham.

| Total | FY2018 Actual | FY 2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|-----------------|----------------|
| Full Time Equivalents | 6 | 6 | 6 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 6 | 6 | 6 |

Department Goals

| Description | Strategic Plan Factor |
|--|----------------------------------|
| Being the partner in safety management by providing Team Chatham with an exemplary work place that is safe and injury free | Health, Economy, Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|----------------------------------|--|--|
| Health, Economy, Quality of Life | Ensure that safety concerns are heard, understood, and addressed | Government Efficiency |

Performance Measures

| Measure | FY2018 Actual | FY 2019 Adopted | FY2020 Adopted |
|---|---------------|-----------------|----------------|
| Number of Safety Meetings Attended | 115 | 100 | 100 |
| Total Number of Employees Trained | 1470 | 1295 | 1300 |
| Number of Injuries resulting in lost time | 19 | 10 | 10 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|---|--------------------------|---------------------------|---------------------------|
| 6251555 - OCCUPATIONAL SAFETY | | | |
| 511100 REGULAR EMPLOYEES | 415,436 | 418,355 | 432,248 |
| 511300 OVERTIME | 4,804 | - | - |
| 512100 HEALTH INSURANCE | 80,850 | 83,811 | 91,420 |
| 512200 SOCIAL SECURITY | 29,537 | 29,211 | 30,360 |
| 512400 PENSION CONTRIBUTIONS | 73,370 | 73,692 | 79,420 |
| 512900 OPEB CONTRIBUTIONS | 22,800 | 24,000 | 25,200 |
| PERSONNEL SERVICES | \$ 626,798 | \$ 629,069 | \$ 658,648 |
| 521100 OFFICIAL/ADMIN SERVICES | 32,277 | 23,000 | 23,000 |
| 521300 TECHNICAL SERVICES | - | 8,000 | 6,500 |
| 522210 FLEET - PARTS | 226 | 300 | 481 |
| 522220 FLEET - LABOR | 661 | 1,000 | 671 |
| 522230 FLEET - OUTSOURCED SERVICE | 1,491 | 1,000 | 784 |
| 522310 BUILDING & LAND RENTAL | 3,937 | 5,100 | 5,100 |
| 523200 TELEPHONE SERVICE | 1,942 | 2,500 | 3,016 |
| 523210 POSTAGE | 485 | 550 | 550 |
| 523400 PRINTING AND BINDING EXP | 2,473 | 8,000 | 3,000 |
| 523500 TRAVEL EXPENSES | 9,693 | 12,936 | 14,553 |
| 523600 DUES AND FEES | 1,318 | 2,038 | 2,031 |
| 523700 EDUCATION AND TRAINING | 42,994 | 48,000 | 45,000 |
| 523900 OTHER PURCHASED SERVICES | 5,899 | 7,094 | 12,398 |
| PURCHASED/CONTRACTED SERVICES | \$ 103,396 | \$ 119,518 | \$ 117,084 |
| 531100 GENERAL SUPPLIES | 2,648 | 6,000 | 3,000 |
| 531270 GASOLINE/DIESEL | 1,806 | 1,500 | 1,704 |
| 531400 BOOKS & PERIODICALS | 6,758 | - | 1,500 |
| 531700 OTHER SUPPLIES | 31,347 | 47,500 | 45,000 |
| SUPPLIES/OTHER EXPENDITURES | \$ 42,559 | \$ 55,000 | \$ 51,204 |
| 542400 COMPUTERS | - | - | 1,700 |
| CAPITAL OUTLAY | \$ - | \$ - | \$ 1,700 |
| 551110 INTERNAL SVC-COMPUTER REP | 1,290 | 2,730 | 4,286 |
| INTERFUND/DEPARTMENT SERVICES | \$ 1,290 | \$ 2,730 | \$ 4,286 |
| TOTAL OCCUPATIONAL SAFETY | \$774,043 | \$806,317 | \$832,922 |
| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
| 6251595 - GENERAL ADMINISTRATION | | | |
| 512600 UNEMPLOYMENT CLAIMS | 14,495 | 80,000 | 80,000 |
| 512700 WORKERS COMP CLAIMS | 449,820 | 400,000 | 478,000 |
| 512710 WORKERS COMP-CLAIMS EXP | 99,524 | 40,000 | 87,000 |
| 512720 WORKERS COMP-INDEMNITY | 626,450 | 650,000 | 650,000 |
| 512730 WORKERS COMP-MEDICAL | 2,287,428 | 750,000 | 1,400,000 |
| 512740 WORKERS COMP-STOP LOSS | 202,940 | 230,000 | 246,591 |
| PERSONNEL SERVICES | \$ 3,680,657 | \$ 2,150,000 | \$ 2,941,591 |
| 521100 OFFICIAL/ADMIN SERVICES | 37,530 | 52,000 | 45,000 |
| 521200 PROFESSIONAL SERVICES | 25,000 | - | - |
| 523100 OTHER INSURANCE | 911,103 | 975,000 | 1,025,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 973,633 | \$ 1,027,000 | \$ 1,070,000 |
| 551120 REIMBURSEMENTS TO FUNDS | -6,372 | - | - |
| 552300 JUDGEMENTS | 56 | - | - |
| 573000 PMTS TO OTHERS | 3,226,846 | 900,000 | 900,000 |
| INTERFUND/DEPARTMENT SERVICES | \$ 3,220,530 | \$ 900,000 | \$ 900,000 |
| TOTAL GENERAL ADMINISTRATION | \$7,874,820 | \$4,077,000 | \$4,911,591 |



Fund 650 – HEALTH INSURANCE FUND

| | FY 2018 Actual | FY 2019 Adopted | FY 2020 Adopted |
|--------------------------|-------------------|-------------------|-------------------|
| Revenues | | | |
| Employee Contributions | 2,643,209 | 3,677,034 | 3,677,034 |
| Employer Contributions | 16,262,221 | 21,286,079 | 23,456,132 |
| Other | 2,220,460 | 900,000 | 830,000 |
| Total Revenue | 21,112,890 | 21,075,466 | 21,075,466 |
| Expenditures | | | |
| Medical Plan | 20,628,845 | 22,993,571 | 26,039,376 |
| Other Premiums | 281,662 | 1,698,059 | 1,698,059 |
| Wellness | 1,219,753 | 1,106,483 | 1,866,787 |
| Other | 5,071,158 | 65,000 | 482,166 |
| Total Expenditure | 22,129,860 | 21,075,466 | 27,906,163 |

6501598 WELLNESS PROGRAM

Providing Health related Programs and services, increasing awareness and engaging participation, the Wellness program works to improve the Health and Well-Being of Chatham County Employees.

| Total | FY2018 Actual | FY2019 Adopted | FY2020 Adopted |
|-----------------------|---------------|----------------|----------------|
| Full Time Equivalents | 1 | 1 | 1 |
| Part Time Positions | 0 | 0 | 0 |
| Total | 1.00 | 1.00 | 1.00 |

Department Goals

| Description | Strategic Plan Factor |
|--|-------------------------|
| Increase team member engagement in health and wellness activities Increase Employee Health Center participation | Health, Quality of Life |

Department Objectives and Key Results

| Key Indicator | Activity & Objective | Relation to Strategic Plan and Key Factors |
|-------------------------|--|---|
| Health, Quality of Life | To Improve The Health And Well-Being Of County Employees | To Improve The Health And Well-Being of Employees |

Performance Measures

| Measure | FY2018 Actual | FY 2019 Adopted | FY2020 Adopted |
|----------------------|---------------|-----------------|----------------|
| Health Center visits | 5,000 | 5,000 | 5,000 |
| Biometric screens | 2,500 | 2,500 | 2,000 |



| | FY2018 ACTUAL | FY2019 ADOPTED | FY2020 ADOPTED |
|--------------------------------------|--------------------------|---------------------------|---------------------------|
| 6501598 - WELLNESS PROGRAM | | | |
| 511100 REGULAR EMPLOYEES | 67,912 | 70,247 | 70,247 |
| 511300 OVERTIME | 1,253 | - | - |
| 512100 HEALTH INSURANCE | 7,642 | 7,643 | 8,741 |
| 512200 SOCIAL SECURITY | 4,950 | 5,375 | 5,050 |
| 512400 PENSION CONTRIBUTIONS | 11,981 | 13,298 | 13,198 |
| 512900 OPEB CONTRIBUTIONS | 3,800 | 4,000 | 4,200 |
| PERSONNEL SERVICES | \$ 97,539 | \$ 100,563 | \$ 101,436 |
| 521200 PROFESSIONAL SERVICES | 703,825 | 721,090 | 744,890 |
| 522200 REPAIRS & MAINTENANCE | - | 1,000 | 1,000 |
| 522310 BUILDING & LAND RENTAL | 24,036 | 23,500 | 24,225 |
| 522320 EQUIPMENT RENTALS | 5,931 | 4,500 | 4,500 |
| 523210 POSTAGE | 129 | 5,500 | 5,500 |
| 523500 TRAVEL EXPENSES | 6,453 | 7,000 | 7,000 |
| 523600 DUES AND FEES | 38,397 | 48,320 | 48,320 |
| 523700 EDUCATION AND TRAINING | 132,229 | 122,620 | 158,470 |
| 523900 OTHER PURCHASED SERVICES | 38,626 | 46,000 | 35,000 |
| PURCHASED/CONTRACTED SERVICES | \$ 949,627 | \$ 979,530 | \$ 1,028,905 |
| 531100 GENERAL SUPPLIES | 4,908 | 5,000 | 6,000 |
| 531290 UTILITIES OTHER | 3,426 | 3,600 | 3,600 |
| 531400 BOOKS & PERIODICALS | 182 | 180 | 180 |
| 531700 OTHER SUPPLIES | 19,255 | 17,160 | 24,500 |
| SUPPLIES/OTHER EXPENDITURES | \$ 27,770 | \$ 25,940 | \$ 34,280 |
| 551115 INTERNAL SVC - SAFETY | - | 450 | 450 |
| INTERFUND/DEPARTMENT SERVICES | \$ - | \$ 450 | \$ 450 |
| TOTAL WELLNESS PROGRAM | \$1,074,936 | \$1,106,483 | \$1,165,071 |





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Chatham County

FY 2020 Adopted Budget



SUPPLMENTAL INFORMATION

This section provides additional information to assist the reader.



Authorized Staffing Table

| DEPARTMENT | ACTUAL FY 18 | | | ADOPTED FY 19 | | | ADOPTED FY 20 | | |
|------------------------------------|--------------|--------------|--------------|---------------|--------------|--------------|---------------|--------------|--------------|
| | PART TIME | FULL TIME | TOTAL | PART TIME | FULL TIME | TOTAL | PART TIME | FULL TIME | TOTAL |
| GENERAL GOVERNMENT | | | | | | | | | |
| Administrative Services | | 16.0 | 16.0 | | 16.0 | 16.0 | | 16.0 | 16.0 |
| Board of Elections | 5.0 | 4.0 | 9.0 | 5.0 | 4.0 | 9.0 | 5.0 | 4.0 | 9.0 |
| Board of Equalization | 4.0 | 1.0 | 5.0 | 4.0 | 1.0 | 5.0 | 4.0 | 1.0 | 5.0 |
| County Attorney | | 4.0 | 4.0 | | 4.0 | 4.0 | | 4.0 | 4.0 |
| Clerk of Commission | | 2.0 | 2.0 | | 2.0 | 2.0 | | 2.0 | 2.0 |
| County Commissioners | | 11.0 | 11.0 | | 11.0 | 11.0 | | 11.0 | 11.0 |
| County Engineer | | 9.3 | 9.3 | | 9.3 | 9.3 | | 9.3 | 9.3 |
| LDAO | | 4.3 | 4.3 | | 4.5 | 4.5 | | 4.5 | 4.5 |
| Sales Tax | | 17.5 | 17.5 | | 16.3 | 16.3 | | 16.3 | 16.3 |
| County Manager | | 7.0 | 7.0 | | 6.0 | 6.0 | | 6.0 | 6.0 |
| Occupational Safety | | 6.0 | 6.0 | | 6.0 | 6.0 | | 6.0 | 6.0 |
| Facilities Maintenance | 10.5 | 35.0 | 45.5 | 10.5 | 35.0 | 45.5 | 10.5 | 35.0 | 45.5 |
| Finance | 2.0 | 22.8 | 24.8 | 2.7 | 21.0 | 23.7 | 3.7 | 20.0 | 23.7 |
| Fleet Operations | | 16.0 | 16.0 | | 16.0 | 16.0 | | 17.0 | 17.0 |
| Human Resources | | 14.0 | 14.0 | | 15.0 | 15.0 | 1.0 | 15.0 | 16.0 |
| ICS | | 28.0 | 28.0 | | 32.0 | 32.0 | | 33.0 | 33.0 |
| Internal Audit | | 4.0 | 4.0 | | 4.0 | 4.0 | 1.0 | 4.0 | 5.0 |
| Parking Garage | | 2.2 | 2.2 | 0.3 | 1.0 | 1.3 | 0.3 | 1.0 | 1.3 |
| Public Information | | 3.0 | 3.0 | | 3.0 | 3.0 | | 3.0 | 3.0 |
| Purchasing | | 7.0 | 7.0 | | 7.0 | 7.0 | | 7.0 | 7.0 |
| Strategic Planning | | - | - | - | 1.0 | 1.0 | - | 3.0 | 3.0 |
| Tax Assessor | 5.0 | 64.0 | 69.0 | 5.0 | 64.0 | 69.0 | 5.0 | 64.0 | 69.0 |
| Tax Commissioner | 2.0 | 76.0 | 78.0 | 2.0 | 76.0 | 78.0 | 2.0 | 76.0 | 78.0 |
| Voter Registration | 13.0 | 8.0 | 21.0 | 13.0 | 8.0 | 21.0 | 13.0 | 8.0 | 21.0 |
| TOTAL GENERAL GOVERNMENT | 41.0 | 362.0 | 403.0 | 42.0 | 363.0 | 405.0 | 45.0 | 366.0 | 411.0 |
| PUBLIC WORKS | | | | | | | | | |
| Bridges | | 11.0 | 11.0 | | 11.0 | 11.0 | | 11.0 | 11.0 |
| Construction Management | | 5.0 | 5.0 | | 5.0 | 5.0 | | 5.0 | 5.0 |
| Public Works | 5.0 | 97.0 | 102.0 | 5.0 | 97.0 | 102.0 | 5.0 | 100.0 | 105.0 |
| Solid Waste | | 36.0 | 36.0 | | 36.0 | 36.0 | | 36.0 | 36.0 |
| Water & Sewer | | 1.0 | 1.0 | | 1.0 | 1.0 | | 1.0 | 1.0 |
| TOTAL PUBLIC WORKS | 5.0 | 150.0 | 155.0 | 5.0 | 150.0 | 155.0 | 5.0 | 153.0 | 158.0 |
| HOUSING & DEVELOPMENT | | | | | | | | | |
| Building Safety & Regulatory Svcs. | | 24.0 | 24.0 | | 24.0 | 24.0 | | 24.0 | 24.0 |
| MWBE - Community Outreach | | 2.0 | 2.0 | | 2.0 | 2.0 | | 2.0 | 2.0 |
| Chatham Apprentice Program | | 2.0 | 2.0 | | 2.0 | 2.0 | | 2.0 | 2.0 |
| TOTAL HOUSING/DEVELOPMENT | - | 28.0 | 28.0 | - | 28.0 | 28.0 | - | 28.0 | 28.0 |
| JUDICIARY | | | | | | | | | |
| ALT Dispute Resolution | | 2.0 | 2.0 | | 2.0 | 2.0 | | 2.0 | 2.0 |
| Clerk of Superior Court | | 45.0 | 45.0 | 4.0 | 50.0 | 54.0 | 4.0 | 50.0 | 54.0 |
| Court Administrator | 1.0 | 39.0 | 40.0 | 1.0 | 39.0 | 40.0 | 1.0 | 39.0 | 40.0 |



| DEPARTMENT | PART TIME | FULL TIME | TOTAL | PART TIME | FULL TIME | TOTAL | PART TIME | FULL TIME | TOTAL |
|---------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| District Attorney | | 77.0 | 77.0 | | 77.0 | 77.0 | | 77.0 | 77.0 |
| Victim Witness | | 14.0 | 14.0 | | 14.0 | 14.0 | | 14.0 | 14.0 |
| Child Support | | 66.0 | 66.0 | | 66.0 | 66.0 | | 66.0 | 66.0 |
| 5% Victim Witness Fee | 2.0 | 1.0 | 3.0 | 2.0 | 1.0 | 3.0 | 2.0 | 1.0 | 3.0 |
| Juvenile Court | | 56.0 | 56.0 | | 56.0 | 56.0 | | 56.0 | 56.0 |
| Law Library | | 2.0 | 2.0 | | 2.0 | 2.0 | | 2.0 | 2.0 |
| Magistrate Court | 1.0 | 18.0 | 19.0 | 1.0 | 18.0 | 19.0 | 1.0 | 20.0 | 21.0 |
| Probate Court | | 10.0 | 10.0 | | 13.0 | 13.0 | | 13.0 | 13.0 |
| Public Defenders Office | | 9.0 | 9.0 | | 8.0 | 8.0 | | 9.0 | 9.0 |
| Indigent Defense Unit | | 10.0 | 10.0 | | 14.0 | 14.0 | | 17.0 | 17.0 |
| Juvenile Indigent Defense | - | - | - | - | - | - | - | 5.0 | 5.0 |
| Recorders Court | | 7.0 | 7.0 | | 1.0 | 1.0 | | 1.0 | 1.0 |
| State Court Judges | | 10.0 | 10.0 | | 10.0 | 10.0 | | 10.0 | 10.0 |
| State Court Clerk | | 20.0 | 20.0 | | 20.0 | 20.0 | | 20.0 | 20.0 |
| State Court DUI | | 3.0 | 3.0 | | 3.0 | 3.0 | | 3.0 | 3.0 |
| TOTAL JUDICIARY | 4.0 | 389.0 | 393.0 | 8.0 | 394.0 | 402.0 | 8.0 | 405.0 | 413.0 |
| CULTURE & RECREATION | | | | | | | | | |
| Aquatic Center | 51.0 | 4.0 | 55.0 | 52.0 | 4.0 | 56.0 | 52.0 | 4.0 | 56.0 |
| Frank G. Murray Community Center | 3.0 | | 3.0 | 3.0 | | 3.0 | 3.0 | | 3.0 |
| Summer Bonanza | 1.0 | - | 1.0 | 1.0 | - | 1.0 | 1.0 | - | 1.0 |
| Park Services | 12.0 | 49.0 | 61.0 | 12.0 | 49.0 | 61.0 | 12.0 | 54.0 | 66.0 |
| Henderson Golf Course | 5.0 | 5.0 | 10.0 | 3.0 | 7.0 | 10.0 | 7.0 | 7.0 | 14.0 |
| TOTAL CULTURE & RECREATION | 72.0 | 58.0 | 130.0 | 71.0 | 60.0 | 131.0 | 75.0 | 65.0 | 140.0 |
| HEALTH & WELFARE | | | | | | | | | |
| Mosquito Control | 1.0 | 29.0 | 30.0 | 1.0 | 29.0 | 30.0 | 1.0 | 29.0 | 30.0 |
| TOTAL HEALTH & WELFARE | 1.0 | 29.0 | 30.0 | 1.0 | 29.0 | 30.0 | 1.0 | 29.0 | 30.0 |
| PUBLIC SAFETY | | | | | | | | | |
| CNT | 1.0 | 12.0 | 13.0 | 1.0 | 12.0 | 13.0 | 1.0 | 28.0 | 29.0 |
| County Coroner | | 3.0 | 3.0 | | 3.0 | 3.0 | - | 3.0 | 3.0 |
| CEMA | | 10.0 | 10.0 | | 10.0 | 10.0 | | 10.0 | 10.0 |
| EMS | 1.0 | | 1.0 | 1.0 | | 1.0 | 1.0 | | 1.0 |
| Marine Patrol | - | 6.0 | 6.0 | | 6.0 | 6.0 | | 6.0 | 6.0 |
| Animal Services | - | 15.0 | 15.0 | 1.0 | 15.0 | 16.0 | - | 16.0 | 16.0 |
| Police | 2.0 | 147.0 | 149.0 | 2.0 | 147.0 | 149.0 | 2.0 | 147.0 | 149.0 |
| E911 | | | | | 104.0 | 104.0 | | 104.0 | 104.0 |
| Detention Center | 12.0 | 479.0 | 491.0 | 12.0 | 479.0 | 491.0 | 12.0 | 479.0 | 491.0 |
| Sheriff | 38.0 | 102.0 | 140.0 | 38.0 | 102.0 | 140.0 | 38.0 | 102.0 | 140.0 |
| K-9 Grant | 8.0 | | 8.0 | 8.0 | | 8.0 | 8.0 | | 8.0 |
| TOTAL PUBLIC SAFETY | 62.0 | 774.0 | 836.0 | 63.0 | 878.0 | 941.0 | 62.0 | 895.0 | 957.0 |
| OTHER FINANCING USES | | | | | | | | | |
| Group Health Insurance Fund | | 1.0 | 1.0 | | 1.0 | 1.0 | | 1.0 | 1.0 |
| TOTAL OTHER FINANCING USES | - | 1.0 | 1.0 | - | 1.0 | 1.0 | - | 1.0 | 1.0 |
| GRAND TOTAL: | 185 | 1,791 | 1,976 | 190 | 1,903 | 2,093 | 195 | 1,941 | 2,136 |



Footnotes:

FY2020 New Positions

General Government:

- 1 - Administrative Assistant III - ICS
- 1 - P/T Compensation & Compliance Analyst - Human Resources
- 1 - P/T Clerical Assistant IV - Internal Audit
- 1 - Vehicle Maintenance Coordinator - Fleet Operations
- Project Manager-ERP Implementation moved from Finance Dept. to Strategic Planning
- Administrative Assistant IV moved from Finance Dept. to Strategic Planning

Public Safety:

12 - Sworn Officers (positions are authorized by CNT agreement and were filled by SPD personnel. Cost of positions covered from funds moved from City of Savannah costs with no additional costs to the County.)

Judiciary:

- 1 - Deputy Court Clerk II - Magistrate Court
- 2 - Attorney II - Indigent Defense
- 1 - Administrative Assistant III - Indigent Defense
- 2 - Attorney II - Juvenile Indigent Defense
- 1 - Attorney III - Juvenile Indigent Defense
- 2 - Administrative Assistants II - Juvenile Indigent Defense

Culture & Recreation:

- 1 - Maintenance Supervisor - Parks and Recreation
- 2 - Maintenance Worker II - Parks and Recreation
- 2 - Equipment Operator II - Parks and Recreation

Public Works:

- 1 - Maintenance Worker II - Public Works (Hand Ditch Crew)
- 1 - Equipment Operator II - Public Works (Road Maintenance)
- 1 - Equipment Operator VI - Public Works (Canal Maintenance Program)



Classification & Pay Plan

| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|--------------------------------|-------|
| 4 | 23,537 | 37,188 | INTERN | 1056 |
| 6 | 24,960 | 39,437 | CLERICAL ASSISTANT I | 1002 |
| 7 | 25,742 | 40,672 | CUSTODIAN I | 5040 |
| 7 | 25,742 | 40,672 | MAINTENANCE SERVICE WORKER | 4060 |
| 8 | 26,504 | 41,876 | CASHIER/RECEPTIONIST | 1311 |
| 9 | 27,320 | 43,166 | CLERICAL ASSISTANT II | 1006 |
| 9 | 27,320 | 43,166 | CUSTODIAN/MESSENGER | 5044 |
| 9 | 27,320 | 43,166 | CUSTOMER SERVICE REP I | 1029 |
| 9 | 27,320 | 43,166 | MAINTENANCE WORKER I | 4062 |
| 10 | 28,134 | 44,452 | COMMUNICATIONS OFFCR TRAINEE | 3502 |
| 10 | 28,134 | 44,452 | EQUIPMENT OPERATOR I | 4076 |
| 10 | 28,134 | 44,452 | HEAD LIFEGUARD | 1531 |
| 10 | 28,134 | 44,452 | LIFE GUARD | 1529 |
| 10 | 28,134 | 44,452 | PARK FAC GROUNDS MAINT WKR | 1503 |
| 10 | 28,134 | 44,452 | RECYCLING CENTER ATTENDANT I | 1522 |
| 11 | 28,982 | 45,792 | ACCOUNTS SPECIALIST | 1228 |
| 11 | 28,982 | 45,792 | BRIDGE TENDER | 4250 |
| 11 | 28,982 | 45,792 | BUILDING MAINT & SEC WKR | 4116 |
| 11 | 28,982 | 45,792 | CASHIER II | 1302 |
| 11 | 28,982 | 45,792 | CLERICAL ASSISTANT III | 1007 |
| 11 | 28,982 | 45,792 | ENTOMOLOGY ASSISTANT | 4167 |
| 11 | 28,982 | 45,792 | ENTOMOLOGY LAB TECHNICIAN | 4166 |
| 11 | 28,982 | 45,792 | MAIL CLERK | 1005 |
| 11 | 28,982 | 45,792 | MAINTENANCE WORKER II | 4063 |
| 11 | 28,982 | 45,792 | RECORDS TECHNICIAN I | 1021 |
| 11 | 28,982 | 45,792 | RECYCLING CENTER ATTENDANT II | 1523 |
| 11 | 28,982 | 45,792 | TAX TAG PROCESSOR I | 1304 |
| 12 | 29,860 | 47,179 | ANIMAL CARE ASSISTANT | 3230 |
| 12 | 29,860 | 47,179 | CENTRAL RECORDS CLERK | 1010 |
| 12 | 29,860 | 47,179 | CUSTODIAN III | 5051 |
| 12 | 29,860 | 47,179 | CUSTOMER SERVICE REP III | 1032 |
| 12 | 29,860 | 47,179 | DEPUTY COURT CLERK I | 1350 |
| 12 | 29,860 | 47,179 | E911 RECORDS TECHNICIAN I | 3512 |
| 12 | 29,860 | 47,179 | EQUIPMENT MECHANIC I | 4202 |
| 12 | 29,860 | 47,179 | EQUIPMENT OPERATOR II | 4078 |
| 12 | 29,860 | 47,179 | INVENTORY CONTROL SPECIALIST | 1290 |
| 12 | 29,860 | 47,179 | MAINTENANCE WORKER II CREW LDR | 4073 |
| 12 | 29,860 | 47,179 | PARKING ATTENDANT | 5053 |
| 12 | 29,860 | 47,179 | POLICE RECORDS TECHNICIAN | 3454 |
| 12 | 29,860 | 47,179 | RECREATION LEADER | 1514 |
| 13 | 30,736 | 48,563 | CLERICAL ASSISTANT IV | 1012 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|--------------------------------|-------|
| 13 | 30,736 | 48,563 | DELINQUENT TAX TECHNICIAN | 1312 |
| 13 | 30,736 | 48,563 | DEPUTY CLERK I | 1370 |
| 13 | 30,736 | 48,563 | LAW ENFORCEMENT RCRD SPC II | 3420 |
| 13 | 30,736 | 48,563 | MV PROCESSOR I | 1340 |
| 13 | 30,736 | 48,563 | TAX TAG TITLE PROCESSOR II | 1306 |
| 14 | 31,500 | 49,770 | ACCOUNTING TECHNICIAN I | 1230 |
| 14 | 31,500 | 49,770 | ADMINISTRATIVE ASSISTANT I | 1058 |
| 14 | 31,500 | 49,770 | ADMINISTRATIVE ASSISTANT II | 1059 |
| 14 | 31,500 | 49,770 | ANIMAL SERVICES OFFICER | 3232 |
| 14 | 31,500 | 49,770 | ASST TO BRD OF ASSESSOR SECRET | 2027 |
| 14 | 31,500 | 49,770 | ASST TO CLERK OF COMMISSION | 1081 |
| 14 | 31,500 | 49,770 | COMMUNICATIONS OFFICER | 3503 |
| 14 | 31,500 | 49,770 | CONTROL ROOM OPERATOR | 3442 |
| 14 | 31,500 | 49,770 | DEPUTY CLERK II | 1371 |
| 14 | 31,500 | 49,770 | DEPUTY COURT CLERK II | 1351 |
| 14 | 31,500 | 49,770 | DUTY MANAGER | 1527 |
| 14 | 31,500 | 49,770 | EMERGENCY COMM DISPATCHER | 3228 |
| 14 | 31,500 | 49,770 | EQUIPMENT OPERATOR III | 4080 |
| 14 | 31,500 | 49,770 | GROUPS MAINTENANCE LEAD WKR | 4071 |
| 14 | 31,500 | 49,770 | LAW ENFORCEMENT RCRD SPC III | 3423 |
| 14 | 31,500 | 49,770 | LEGAL SECRETARY I | 1123 |
| 14 | 31,500 | 49,770 | MAINTENANCE WORKER III | 4064 |
| 14 | 31,500 | 49,770 | MICROFILM RECORDS TECHNICIAN | 1207 |
| 14 | 31,500 | 49,770 | RECORDS TECHNICIAN II | 1017 |
| 14 | 31,500 | 49,770 | VIDEO VISITATION OPERATOR | 3443 |
| 15 | 32,617 | 51,535 | ACCOUNTING TECHNICIAN II | 1231 |
| 15 | 32,617 | 51,535 | ASST GROUND ADULTICIDING SPR | 4169 |
| 15 | 32,617 | 51,535 | ENTOMOLOGY TECHNICIAN | 4168 |
| 15 | 32,617 | 51,535 | HUMAN RESOURCES TECHNICIAN II | 1045 |
| 15 | 32,617 | 51,535 | JAIL GROUNDS MAINTENANCE WRK | 4118 |
| 15 | 32,617 | 51,535 | JUDICIAL CASE MANAGER | 1382 |
| 15 | 32,617 | 51,535 | JURY COORDINATOR | 7015 |
| 15 | 32,617 | 51,535 | MICROFILM SUPERVISOR | 1206 |
| 15 | 32,617 | 51,535 | MV PROCESSOR II | 1341 |
| 15 | 32,617 | 51,535 | STORM WATER TECHNICIAN | 4044 |
| 16 | 33,630 | 53,135 | ASST PRINT SHOP SUPERVISOR | 1216 |
| 16 | 33,630 | 53,135 | COMMUNITY RESOURCE OFFICER | 3464 |
| 16 | 33,630 | 53,135 | CUSTOMER SERVICE REP SUP | 1039 |
| 16 | 33,630 | 53,135 | DEPUTY CLERK III | 1372 |
| 16 | 33,630 | 53,135 | DEPUTY COURT CLERK III | 1352 |
| 16 | 33,630 | 53,135 | EQUIPMENT MECHANIC II | 4206 |
| 16 | 33,630 | 53,135 | EQUIPMENT OPERATOR IV | 4081 |
| 16 | 33,630 | 53,135 | FILES SUPERVISOR II | 1205 |
| 16 | 33,630 | 53,135 | LEAD ANIMAL SERVICES OFFICER | 3231 |
| 16 | 33,630 | 53,135 | LEGAL SECRETARY II | 1124 |
| 16 | 33,630 | 53,135 | MAINTENANCE WORKER IV | 4065 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|--------------------------------|-------|
| 16 | 33,630 | 53,135 | POLICE RECORDS SUPERVISOR | 3452 |
| 17 | 34,665 | 54,770 | ACCOUNTING TECHNICIAN III | 1232 |
| 17 | 34,665 | 54,770 | AIRCRAFT SERVICE TECHNICIAN | 4172 |
| 17 | 34,665 | 54,770 | ASST BRIDGE SUPERVISOR | 4252 |
| 17 | 34,665 | 54,770 | DEVELOPMENT PROC ASST | 2054 |
| 17 | 34,665 | 54,770 | ENTOMOLOGIST | 4173 |
| 17 | 34,665 | 54,770 | GROUND ADULTICIDING SUPERVISOR | 4170 |
| 17 | 34,665 | 54,770 | LEAD MAINT WRK MOSQ CTRL | 4068 |
| 17 | 34,665 | 54,770 | LEAD MAINTENANCE WRK PWD | 4109 |
| 17 | 34,665 | 54,770 | LEADWORKER - TRAFFIC SIGN SHOP | 4077 |
| 17 | 34,665 | 54,770 | MAINTENANCE SUPERVISOR I | 4066 |
| 17 | 34,665 | 54,770 | MAINTENANCE TECHNICIAN/TRAINER | 4070 |
| 17 | 34,665 | 54,770 | MV PROCESSOR III | 1342 |
| 17 | 34,665 | 54,770 | OCCUPATIONAL TAX INSPECTOR | 2056 |
| 17 | 34,665 | 54,770 | SAFETY TRAINING COORDINATOR | 4069 |
| 17 | 34,665 | 54,770 | TAX TAG SUPERVISOR | 1314 |
| 18 | 35,696 | 57,113 | CAP PROGRAM COORDINATOR | 9602 |
| 18 | 35,696 | 57,113 | CASE MANAGER | 1375 |
| 18 | 35,696 | 57,113 | CNT EVIDENCE CUSTODIAN | 3200 |
| 18 | 35,696 | 57,113 | COMMUNICATIONS TRAINING OFFCR | 3505 |
| 18 | 35,696 | 57,113 | COR COUNSELOR I | 3421 |
| 18 | 35,696 | 57,113 | COR PROGRAM COORD I | 3426 |
| 18 | 35,696 | 57,113 | CORR TRANSITION SPECIALIST | 3429 |
| 18 | 35,696 | 57,113 | COURT SERVICE SPECIALIST | 1376 |
| 18 | 35,696 | 57,113 | DEPUTY CLERK IV | 1373 |
| 18 | 35,696 | 57,113 | DEPUTY COURT CLERK IV | 1353 |
| 18 | 35,696 | 57,113 | EQUIPMENT OPERATOR/MECHANIC | 4082 |
| 18 | 35,696 | 57,113 | FACILITIES MAINTENANCE ANALYST | 4140 |
| 18 | 35,696 | 57,113 | GIS TECHNICIAN I | 2413 |
| 18 | 35,696 | 57,113 | HUMAN RESOURCES SPECIALIST | 1046 |
| 18 | 35,696 | 57,113 | INDIGENT DEFENSE UNIT SPC | 7300 |
| 18 | 35,696 | 57,113 | MAINTENANCE SUPERVISOR II | 4067 |
| 18 | 35,696 | 57,113 | PARTS ROOM MANAGER | 1292 |
| 18 | 35,696 | 57,113 | PROPERTY & EVIDENCE CUSTODIAN | 3451 |
| 18 | 35,696 | 57,113 | QUARTERMASTER PD | 3453 |
| 18 | 35,696 | 57,113 | REVENUE COLLECTOR | 1322 |
| 18 | 35,696 | 57,113 | SPORTS COORDINATOR | 1518 |
| 18 | 35,696 | 57,113 | ZONING INSPECTOR I | 2059 |
| 19 | 36,780 | 60,687 | ACCOUNTING TECHNICIAN IV | 1233 |
| 19 | 36,780 | 60,687 | ACCTG TECH IV/DEPUTY CLERK | 2046 |
| 19 | 36,780 | 60,687 | ADMINISTRATIVE ASSISTANT III | 1060 |
| 19 | 36,780 | 60,687 | AIRCRAFT MECHANIC I | 4189 |
| 19 | 36,780 | 60,687 | APPRAISER I | 2012 |
| 19 | 36,780 | 60,687 | BUILDING MAINTENANCE MECHANIC | 4120 |
| 19 | 36,780 | 60,687 | CODES INSPECTOR I | 2058 |
| 19 | 36,780 | 60,687 | CONSTRUCTION INSPECTOR I | 4029 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|--------------------------------|-------|
| 19 | 36,780 | 60,687 | CUSTODIAN SUPERVISOR | 5050 |
| 19 | 36,780 | 60,687 | E911 RECORDS CUSTODIAN | 3511 |
| 19 | 36,780 | 60,687 | EMER DISPATCH SUPV/TAC/ISO | 3444 |
| 19 | 36,780 | 60,687 | LEGAL SECRETARY III | 1125 |
| 19 | 36,780 | 60,687 | MV SUPERVISOR | 1343 |
| 19 | 36,780 | 60,687 | PROBATION OFFICER I | 3020 |
| 19 | 36,780 | 60,687 | PROGRAM COORDINATOR | 1526 |
| 19 | 36,780 | 60,687 | RIGHTS OF WAY CONSTR INSPECTOR | 4055 |
| 19 | 36,780 | 60,687 | ZONING INSPECTOR II | 2069 |
| 20 | 38,136 | 62,924 | ANIMAL SERVICES SUPERVISOR | 3234 |
| 20 | 38,136 | 62,924 | ASST ELECTION SUPERVISOR | 1395 |
| 20 | 38,136 | 62,924 | ASST VOTER REG DIR | 1390 |
| 20 | 38,136 | 62,924 | CAP MANAGER | 9601 |
| 20 | 38,136 | 62,924 | COMPUTER SUPPORT ASSISTANT | 1431 |
| 20 | 38,136 | 62,924 | COR PROGRAM COORD II | 3427 |
| 20 | 38,136 | 62,924 | DEPUTY CLERK V | 1374 |
| 20 | 38,136 | 62,924 | ELECTRICAL TECHNICIAN | 4092 |
| 20 | 38,136 | 62,924 | EQUIPMENT MECHANIC III | 4208 |
| 20 | 38,136 | 62,924 | FIRE INSPECTOR | 2065 |
| 20 | 38,136 | 62,924 | FORENSIC SOCIAL WORKER | 3114 |
| 20 | 38,136 | 62,924 | FURNITURE REPAIR SPECIALIST | 4086 |
| 20 | 38,136 | 62,924 | HVAC PM MECHANIC | 6178 |
| 20 | 38,136 | 62,924 | JAIL MAINTENANCE MECHANIC | 4122 |
| 20 | 38,136 | 62,924 | MAINTENANCE SERVICES SUP | 8049 |
| 20 | 38,136 | 62,924 | MISDEMEANOR INVESTIGATOR I | 3120 |
| 20 | 38,136 | 62,924 | PRINT SHOP SUPERVISOR | 1217 |
| 20 | 38,136 | 62,924 | PROPERTY LAW ASSISTANT | 3458 |
| 20 | 38,136 | 62,924 | PUBLIC INFORMATION ASSISTANT | 1128 |
| 20 | 38,136 | 62,924 | RECREATION SUPERVISOR | 1520 |
| 20 | 38,136 | 62,924 | SR COMMUNICATIONS TRAINING OFF | 3509 |
| 20 | 38,136 | 62,924 | STAFF ACCOUNTANT | 1245 |
| 20 | 38,136 | 62,924 | VICTIM ADVOCATE I | 3124 |
| 21 | 40,043 | 66,071 | ACCOUNTANT I | 1242 |
| 21 | 40,043 | 66,071 | ADMINISTRATIVE ASSISTANT IV | 1061 |
| 21 | 40,043 | 66,071 | AIRCRAFT MECHANIC II | 4187 |
| 21 | 40,043 | 66,071 | APPEALS COORDINATOR | 2011 |
| 21 | 40,043 | 66,071 | APPRAISER II | 2014 |
| 21 | 40,043 | 66,071 | AQUATIC CENTER SUPERINTENDENT | 1525 |
| 21 | 40,043 | 66,071 | ASST MAINT SUPT | 4074 |
| 21 | 40,043 | 66,071 | BUSINESS SYSTEMS ASSISTANT | 1427 |
| 21 | 40,043 | 66,071 | CODES INSPECTOR II | 2280 |
| 21 | 40,043 | 66,071 | COMMUNICATIONS SUPERVISOR | 3501 |
| 21 | 40,043 | 66,071 | COMMUNITY INTERVENTION SPC | 3126 |
| 21 | 40,043 | 66,071 | COMPUTER SERVICE SPC | 3072 |
| 21 | 40,043 | 66,071 | CONSTRUCTION INSPECTOR II | 4030 |
| 21 | 40,043 | 66,071 | COR CLASSIFICATION SPE I | 3430 |
| 21 | 40,043 | 66,071 | COR COUNSELOR II | 3422 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|---------------------------------|-------|
| 21 | 40,043 | 66,071 | EQUIPMENT MECHANIC IV | 4220 |
| 21 | 40,043 | 66,071 | FLOODPLAIN ASSISTANT | 4033 |
| 21 | 40,043 | 66,071 | INSPECTIONS OPERATOR COORD | 2068 |
| 21 | 40,043 | 66,071 | LEGAL SECRETARY IV | 1126 |
| 21 | 40,043 | 66,071 | MOBILE RADIO TECHNICIAN I | 1200 |
| 21 | 40,043 | 66,071 | NETWORK TECHNICIAN I | 1214 |
| 21 | 40,043 | 66,071 | ORDER WRITER SERVICE COORD | 4224 |
| 21 | 40,043 | 66,071 | PERMITTING & LICENSING SUPERVI | 1355 |
| 21 | 40,043 | 66,071 | PROBATION OFFICER II | 3024 |
| 21 | 40,043 | 66,071 | SPLD ASMT EXEMPT APPRAISER | 2018 |
| 21 | 40,043 | 66,071 | VIDEO PRODUCTION ASSISTANT | 1131 |
| 21 | 40,043 | 66,071 | ZONING ADMINISTRATOR | 2070 |
| 22 | 42,045 | 69,374 | ASST ADMIN SVCS MGR | 1221 |
| 22 | 42,045 | 69,374 | CHIEF DEPUTY COURT CLERK | 1358 |
| 22 | 42,045 | 69,374 | GIS ANALYST I | 2425 |
| 22 | 42,045 | 69,374 | JUVENILE COURT CLERK | 3012 |
| 22 | 42,045 | 69,374 | LAW ENFORCEMENT TRAINING INSTRU | 3075 |
| 22 | 42,045 | 69,374 | NETWORK TECHNICIAN II | 1215 |
| 22 | 42,045 | 69,374 | PROCUREMENT SPECIALIST | 1285 |
| 22 | 42,045 | 69,374 | SR GIS TECHNICIAN | 2421 |
| 23 | 44,147 | 72,843 | APPRAISER III | 2016 |
| 23 | 44,147 | 72,843 | ARBORIST II | 2072 |
| 23 | 44,147 | 72,843 | BUSINESS SYSTEM ANALYST I | 3500 |
| 23 | 44,147 | 72,843 | CHIEF LEGAL SECRETARY | 1120 |
| 23 | 44,147 | 72,843 | COMPUTER SUPPORT MANAGER | 1430 |
| 23 | 44,147 | 72,843 | COR CLASSIFICATION SPE II | 3431 |
| 23 | 44,147 | 72,843 | DEVELOPMENT PLAN COORDINATOR | 4012 |
| 23 | 44,147 | 72,843 | E911 TRAINING COORDINATOR | 3508 |
| 23 | 44,147 | 72,843 | EMERGENCY MANAGEMENT SPC | 3891 |
| 23 | 44,147 | 72,843 | ENVIRONMENTAL PROGRAM COORD | 4096 |
| 23 | 44,147 | 72,843 | FLEET ADMINISTRATOR | 5055 |
| 23 | 44,147 | 72,843 | MOBILE RADIO TECHNICIAN II | 1201 |
| 23 | 44,147 | 72,843 | PARALEGAL ADMINISTRATIVE ASST | 3038 |
| 23 | 44,147 | 72,843 | PAYROLL ADMINISTRATOR | 1236 |
| 23 | 44,147 | 72,843 | PERSONAL PROPERTY AUDITOR | 2026 |
| 23 | 44,147 | 72,843 | PILOT I | 4190 |
| 23 | 44,147 | 72,843 | PROBATION OFFICER III | 3019 |
| 23 | 44,147 | 72,843 | PROBATION TRAINING OFFICER | 3025 |
| 23 | 44,147 | 72,843 | RESOURCE CENTER ACTIVITY COORD | 4100 |
| 23 | 44,147 | 72,843 | SR BUILDING MAINTENANCE SUP I | 4127 |
| 23 | 44,147 | 72,843 | SR. QUALITY CONTROL TECHNICIAN | 2453 |
| 23 | 44,147 | 72,843 | SYSTEMS ANALYST I-DEPARTMENTL | 3467 |
| 23 | 44,147 | 72,843 | WAREHOUSE MANAGER | 3440 |
| 24 | 46,354 | 76,484 | ADMIN ASST TO JAIL ADM | 1037 |
| 24 | 46,354 | 76,484 | ADMIN ASST TO POLICE CHIEF | 3460 |
| 24 | 46,354 | 76,484 | ASST PARK MAINTENANCE SUPT | 1502 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|--------------------------------|-------|
| 24 | 46,354 | 76,484 | COURTROOM TECH ENGINEER | 1178 |
| 24 | 46,354 | 76,484 | EMS CONTRACT ADMINISTRATOR | 3250 |
| 24 | 46,354 | 76,484 | FACILITY MANAGER | 1521 |
| 24 | 46,354 | 76,484 | GIS ANALYST II | 2414 |
| 24 | 46,354 | 76,484 | MAINT SUPV ELEC TECH | 4125 |
| 24 | 46,354 | 76,484 | MENTAL HEALTH CLINICIAN COORD | 3016 |
| 24 | 46,354 | 76,484 | NETWORK SYSTEMS TECH ENG | 1209 |
| 24 | 46,354 | 76,484 | NETWORK TECHNICIAN III | 1208 |
| 24 | 46,354 | 76,484 | POSITION CONTROL SPECIALIST | 1325 |
| 24 | 46,354 | 76,484 | PUBLIC INFORMATION COORD-CCPD | 3465 |
| 24 | 46,354 | 76,484 | PUBLIC INFORMATION OFFICER | 1129 |
| 24 | 46,354 | 76,484 | SR CRIME ANALYST | 3462 |
| 24 | 46,354 | 76,484 | SR PROCUREMENT SPECIALIST | 1294 |
| 24 | 46,354 | 76,484 | SYSTEMS ANALYST I | 1257 |
| 24 | 46,354 | 76,484 | VICTIM ADVOCATE II | 3125 |
| | | | | |
| 25 | 51,106 | 84,325 | ADM ASST TO CHAIRMAN/BOE LIAS | 1035 |
| 25 | 51,106 | 84,325 | ADMIN ASST/SPL PRJS COORD | 1073 |
| 25 | 51,106 | 84,325 | ADMIN SVCS MGR | 1224 |
| 25 | 51,106 | 84,325 | ADMINISTRATIVE SUPERINTENDENT | 1271 |
| 25 | 51,106 | 84,325 | APPRAISER IV | 2017 |
| 25 | 51,106 | 84,325 | BUSINESS SYSTEM ANALYST II | 1435 |
| 25 | 51,106 | 84,325 | CORRECTIONS TRANSITION COORD | 3433 |
| 25 | 51,106 | 84,325 | CRISIS INTERVENTION COORD | 3127 |
| 25 | 51,106 | 84,325 | DEPUTY CORONER | 3251 |
| 25 | 51,106 | 84,325 | DUI COURT COORDINATOR | 7221 |
| 25 | 51,106 | 84,325 | EDUCATIONAL ADVOCATE | 2040 |
| 25 | 51,106 | 84,325 | EMERGENCY MANAGEMENT COORD | 3886 |
| 25 | 51,106 | 84,325 | EMPLOYEE WELLNESS COORDINATOR | 1041 |
| 25 | 51,106 | 84,325 | FAMILY DEP TREATMENT CT COORD | 3015 |
| 25 | 51,106 | 84,325 | FIXED ASSETS MGT ANALYST | 1280 |
| 25 | 51,106 | 84,325 | HUMAN RESOURCES ANALYST III | 1047 |
| 25 | 51,106 | 84,325 | JR. NTKW SYSTEMS ADMINISTRATOR | 1088 |
| 25 | 51,106 | 84,325 | MENTAL HEALTH CT COORD | 1377 |
| 25 | 51,106 | 84,325 | MWBE COORD | 1197 |
| 25 | 51,106 | 84,325 | NETWORK TECHNICIAN MANAGER | 1429 |
| 25 | 51,106 | 84,325 | OUTREACH VOLUNTEER COORD | 3887 |
| 25 | 51,106 | 84,325 | PILOT II | 4188 |
| 25 | 51,106 | 84,325 | PROBATION OFC IV CHINS COORD | 3017 |
| 25 | 51,106 | 84,325 | PROBATION OFFICER IV | 3018 |
| 25 | 51,106 | 84,325 | RECREATION FACILITY MGR | 1515 |
| 25 | 51,106 | 84,325 | SAFETY COMPLIANCE MGR | 4199 |
| 25 | 51,106 | 84,325 | SAFETY TRAINING MGR | 4198 |
| 25 | 51,106 | 84,325 | TECHNICAL SUPPORT ANALYST | 2041 |
| | | | | |
| 26 | 53,661 | 88,541 | ADMINISTRATIVE ASST TO SHERIFF | 1036 |
| 26 | 53,661 | 88,541 | ANIMAL SERVICES ASST DIRECTOR | 3236 |
| 26 | 53,661 | 88,541 | ASST DIRECTOR VICTIM WITNESS | 3131 |
| 26 | 53,661 | 88,541 | BENEFITS ANALYST | 1048 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|--------------------------------|-------|
| 26 | 53,661 | 88,541 | BUSINESS SYSTEM ANALYST III | 1433 |
| 26 | 53,661 | 88,541 | CLASSIFICATION & COMP ANALYST | 1034 |
| 26 | 53,661 | 88,541 | COMPENSATION AND BENEFITS ADM | 1075 |
| 26 | 53,661 | 88,541 | COMPLIANCE COORDINATOR | 1040 |
| 26 | 53,661 | 88,541 | COR COMPLIANCE MGR | 3435 |
| 26 | 53,661 | 88,541 | DELINQUENT TAX ADMIN | 1318 |
| 26 | 53,661 | 88,541 | DEPUTY CT ADMIN I | 1387 |
| 26 | 53,661 | 88,541 | JAIL MAINT SUPT | 4129 |
| 26 | 53,661 | 88,541 | MAINT SUPT | 4075 |
| 26 | 53,661 | 88,541 | MOTOR VEHICLE ADMIN | 1323 |
| 26 | 53,661 | 88,541 | NETWORK SYSTEMS ADMIN I | 1255 |
| 26 | 53,661 | 88,541 | OFFICE MANAGER - DA | 1122 |
| 26 | 53,661 | 88,541 | PANEL COORDINATOR | 7215 |
| 26 | 53,661 | 88,541 | PARK MAINT SUPT | 4099 |
| 26 | 53,661 | 88,541 | PROBATION SUPERVISOR | 7217 |
| 26 | 53,661 | 88,541 | PROPERTY TAX ADMIN | 1320 |
| 26 | 53,661 | 88,541 | PUBLIC INFORMATION MANAGER | 1127 |
| 26 | 53,661 | 88,541 | SR BUDGET MGMT ANALYST | 1274 |
| 26 | 53,661 | 88,541 | SUPERVISOR BOARD OF ASSESSORS | 2465 |
| 26 | 53,661 | 88,541 | TAX ACCOUNTING SUPV | 1248 |
| 26 | 53,661 | 88,541 | TELECOM SYSTEMS ADMINISTRATOR | 1425 |
| 26 | 53,661 | 88,541 | WEBMASTER | 1084 |
| | | | | |
| 27 | 56,344 | 92,968 | ASST CHIEF DEPUTY/ADMIN | 3084 |
| 27 | 56,344 | 92,968 | CHIEF PILOT | 4183 |
| 27 | 56,344 | 92,968 | EXEC ASSISTANT TO THE CO MGR | 1066 |
| 27 | 56,344 | 92,968 | GARAGE SUPT | 4228 |
| 27 | 56,344 | 92,968 | SECURITY SYSTEM ADMIN | 1219 |
| 27 | 56,344 | 92,968 | SYSTEMS COORDINATOR | 1421 |
| | | | | |
| 28 | 59,161 | 97,616 | ACCOUNTING SUPV | 1225 |
| 28 | 59,161 | 97,616 | APPLICATIONS SYSTEMS MGR-DEPT | 3469 |
| 28 | 59,161 | 97,616 | ASST BUDGET OFFICER | 1275 |
| 28 | 59,161 | 97,616 | ASST DEP CHF APPRAISER BOA | 2466 |
| 28 | 59,161 | 97,616 | CJIS BUSINESS ANALYST | 1385 |
| 28 | 59,161 | 97,616 | CONSTRUCTION MANAGER | 4137 |
| 28 | 59,161 | 97,616 | FINANCIAL/REPORT ACCT | 1249 |
| 28 | 59,161 | 97,616 | PIO/GRANT WRITER | 1130 |
| 28 | 59,161 | 97,616 | QUALITY CONTROL BILLING ADMIN | 2460 |
| 28 | 59,161 | 97,616 | QUALITY CONTROL MAPPING ADMIN | 2451 |
| 28 | 59,161 | 97,616 | RECREATION PROGRAMS MANAGER | 4031 |
| 28 | 59,161 | 97,616 | SENIOR ACCOUNTANT | 1251 |
| 28 | 59,161 | 97,616 | SENIOR AUDITOR | 1261 |
| 28 | 59,161 | 97,616 | SUPPORT SRVC DIV ADM | 1269 |
| 28 | 59,161 | 97,616 | SYSTEMS DATABASE ADMINISTRATOR | 1422 |
| | | | | |
| 29 | 62,119 | 102,496 | ASSISTANT PURCHASING DIRECTOR | 1289 |
| 29 | 62,119 | 102,496 | ASST MOSQUITO CTRL DIRECTOR | 4184 |
| 29 | 62,119 | 102,496 | BENEFITS MANAGER | 1052 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|--------|---------|--------------------------------|-------|
| 29 | 62,119 | 102,496 | CIVIL ENGINEER II | 4022 |
| 29 | 62,119 | 102,496 | COMP & COMPLIANCE MGR | 1051 |
| 29 | 62,119 | 102,496 | DEPUTY CHIEF APPRAISER | 2036 |
| 29 | 62,119 | 102,496 | ELECTION SUPV | 1396 |
| 29 | 62,119 | 102,496 | EMERGENCY PREPAREDNESS MGR | 3890 |
| 29 | 62,119 | 102,496 | FLOOD PLAIN ADMINISTRATOR | 4032 |
| 29 | 62,119 | 102,496 | GIS MANAGER | 2431 |
| 29 | 62,119 | 102,496 | PROJECT MANAGER | 4138 |
| 29 | 62,119 | 102,496 | RISK MANAGER | 1250 |
| 29 | 62,119 | 102,496 | VOTER REG DIRECTOR | 1391 |
| 30 | 65,225 | 107,621 | APPLICATIONS SYSTEMS MANAGER | 1420 |
| 30 | 65,225 | 107,621 | ASSISTANT CEMA DIRECTOR | 3892 |
| 30 | 65,225 | 107,621 | ASST DIR-BLDG SAFETY | 2076 |
| 30 | 65,225 | 107,621 | BUSINESS SYSTEMS MANAGER | 1426 |
| 30 | 65,225 | 107,621 | CHIEF SYSTEMS MANAGER | 1424 |
| 30 | 65,225 | 107,621 | DEPUTY DIRECTOR | 3506 |
| 30 | 65,225 | 107,621 | JUDGE JUVENILE COURT | 9157 |
| 30 | 65,225 | 107,621 | NETWORK ENGINEERING MANAGER | 1428 |
| 30 | 65,225 | 107,621 | STRATEGIC PLANNING ADMINISTR | 3457 |
| 31 | 68,486 | 113,002 | ANIMAL SERVICES DIRECTOR | 3235 |
| 31 | 68,486 | 113,002 | ASST CLERK/CHIEF DEPUTY | 7211 |
| 31 | 68,486 | 113,002 | ASST HR DIR/EMP S & T MGR | 1038 |
| 31 | 68,486 | 113,002 | BUDGET OFFICER | 1276 |
| 31 | 68,486 | 113,002 | CHIEF DEPUTY TAX COMMISSIONER | 1346 |
| 31 | 68,486 | 113,002 | CIVIL ENGINEER III | 4024 |
| 31 | 68,486 | 113,002 | CONSTRUCTION PROJECT MGR | 8290 |
| 31 | 68,486 | 113,002 | DEPUTY COURT ADM II | 1392 |
| 31 | 68,486 | 113,002 | DIRECTOR-VICTIM WITNESS | 3132 |
| 31 | 68,486 | 113,002 | FINANCIAL SVCS MGR | 1279 |
| 31 | 68,486 | 113,002 | FINANCIAL SVCS MGR SHERIFF | 1278 |
| 32 | 71,911 | 118,653 | DEPUTY COURT ADM III | 1386 |
| 32 | 71,911 | 118,653 | SENIOR ENGINEER | 4019 |
| 33 | 79,102 | 130,518 | ASST COUNTY ENGINEER | 4026 |
| 33 | 79,102 | 130,518 | ASST FINANCE DIRECTOR | 2171 |
| 33 | 79,102 | 130,518 | COURT ADMINISTR-ASSOC JUDGE | 1381 |
| 33 | 79,102 | 130,518 | DEPUTY DIRECTOR-PUBLIC WORKS | 1536 |
| 33 | 79,102 | 130,518 | FACILITIES MAINT & OPER DIRECT | 4141 |
| 33 | 79,102 | 130,518 | MAG COURT ADMIN/CLK OF COURT | 1365 |
| 33 | 79,102 | 130,518 | MANAGER FLEET OPS | 4232 |
| 33 | 79,102 | 130,518 | OCCUPATIONAL SAFETY DIRECTOR | 4200 |
| 33 | 79,102 | 130,518 | PURCHASING DIRECTOR | 1297 |
| 33 | 79,102 | 130,518 | SR CONSTRUCTION PROJECT MGR | 9605 |
| 34 | 83,057 | 137,044 | EMERGENCY MGMT DIRECTOR | 3894 |
| 34 | 83,057 | 137,044 | INFO COMMUNICTN SERV ASST DIR | 1089 |
| 34 | 83,057 | 137,044 | MOSQUITO CONTROL DIRECTOR | 4186 |
| 34 | 83,057 | 137,044 | PARKS AND RECREATION DIRECTOR | 1501 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|---------|---------|--------------------------------|-------|
| 34 | 83,057 | 137,044 | STATE COURT ADMINISTRATOR | 1388 |
| 35 | 91,362 | 150,747 | PUBLIC WORKS DIRECTOR | 4098 |
| 35 | 91,362 | 150,747 | SUPERIOR COURT ADMINISTRATOR | 1394 |
| 36 | 100,499 | 165,823 | DIRECTOR OF DRUG ENFORCEMENT | 3221 |
| 36 | 100,499 | 165,823 | DIRECTOR BUILDING SAFETY | 2078 |
| 36 | 100,499 | 165,823 | EMERGENCY COMMUNICATIONS DIR | 3515 |
| 36 | 100,499 | 165,823 | INTERNAL AUDIT DIRECTOR | 1265 |
| 37 | 110,548 | 182,404 | FINANCE DIRECTOR | 1282 |
| 37 | 110,548 | 182,404 | HUMAN RESOURCES DIRECTOR | 1055 |
| 37 | 110,548 | 182,404 | INFO COMMUNICATIONS SERV DIR | 1090 |
| 80 | 35,912 | 57,459 | DEP CORRECTIONS OFFICER | 3050 |
| 80 | 35,912 | 57,459 | POLICE OFFICER RECRUIT | 3463 |
| 81 | 43,000 | 68,800 | DEPUTY SHERIFF ADVANCE | 3053 |
| 81 | 43,000 | 68,800 | JUDGE SUPERIOR COURT | 9150 |
| 81 | 43,000 | 68,800 | POLICE OFFICER | 3201 |
| 82 | 45,150 | 72,240 | CHILD SUPPORT INVEST I | 3081 |
| 82 | 45,150 | 72,240 | CRIMINAL INVEST I | 3089 |
| 82 | 45,150 | 72,240 | DEPUTY SHERIFF CPL | 3055 |
| 82 | 45,150 | 72,240 | MARINE PATROL OFFICER II | 6055 |
| 82 | 45,150 | 72,240 | POLICE CORPORAL | 3208 |
| 83 | 49,665 | 79,464 | CHILD SUPPORT INVEST II | 3082 |
| 83 | 49,665 | 79,464 | CRIMINAL INVEST II | 3090 |
| 83 | 49,665 | 79,464 | DEPUTY SHERIFF SGT | 3056 |
| 83 | 49,665 | 79,464 | MARINE PATROL OFFICER III | 6056 |
| 83 | 49,665 | 79,464 | POLICE SERGEANT | 3210 |
| 84 | 54,632 | 87,411 | DEPUTY SHERIFF LT | 3059 |
| 84 | 54,632 | 87,411 | MARINE PATROL OFFICER IV | 6057 |
| 84 | 54,632 | 87,411 | POLICE LIEUTENANT | 3214 |
| 85 | 60,095 | 96,152 | CRIMINAL INVEST III | 3091 |
| 85 | 60,095 | 96,152 | DEPUTY SHERIFF CAPT | 3060 |
| 85 | 60,095 | 96,152 | POLICE CAPTAIN | 3218 |
| 85 | 60,095 | 96,152 | RECRUITMENT AND TRNING ADMNSTR | 3445 |
| 86 | 69,109 | 110,574 | CHIEF CRIMINAL INVEST | 3093 |
| 86 | 69,109 | 110,574 | DEPUTY SHERIFF MAJOR | 3062 |
| 86 | 69,109 | 110,574 | POLICY & ACCREDITATION ADMIN | 3068 |
| 88 | 83,622 | 133,795 | ASSISTANT POLICE CHIEF | 9709 |
| 89 | 91,984 | 147,174 | CHIEF DEPUTY UNDERSHERIFF | 3064 |
| 89 | 91,984 | 147,174 | COMMANDER | 3061 |



| Grade | Min | Maximum | Job Class Description | Class |
|-------|---------|---------|-----------------------|-------|
| 90 | 105,782 | 169,251 | SHERIFF | 9180 |



GLOSSARY

The following definitions of terms are presented to facilitate understanding of the narrative discussions and illustrations included in this text and the terminology generally employed in governmental budgeting, accounting, auditing, and financial reporting.

A.C.C.G. – Association of County Commissioners of Georgia

ACCOUNTING PERIOD – The period at the end of which and for which financial statements are prepared.

ACCOUNTING PROCEDURES – All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

ACCOUNTING SYSTEM – The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting, under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACCRUED EXPENSES – Expenses incurred and recorded but not due for payment until a later date.

ACTIVITY – A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, "food inspection" is an activity performed in the discharge of the "health" function.

ADA – American Disabilities Act

ADOPTED (APPROVED) BUDGET – The funds appropriated by the legislative body at the beginning of the year.

AD VALOREM TAX – (Latin for according to value) a tax levied on the assessed value of real or tangible personal property. It is also known as "Property Tax."

AGENCY FUND – A fund used to account for assets held by a government as an agent for individuals, private organizations, other governments, and/or other funds.

ALLOCATE – To divide a lump-sum appropriation into parts which are designated for expenditures by specific organization units and/or for specific purposes, activities, or objects.

ALLOTMENT – Part of an appropriation which may be encumbered or expended during an allotment period.

AMORTIZATION – The systematic allocation of the discount, premium, or issue costs of a bond to expense over the life of the bond. It is also the systematic allocation of an intangible asset to expense over a certain period of time.

APPRAISE – To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ASSESS – To value property officially for the purpose of taxation.

ASSESSED VALUATION – A stated percentage of the fair market value.

ASSESSED VALUE – The value at which property is taxed. The assessed value in the State of Georgia is 40% of the fair market value.

ASSETS – Resources owned or held by governments which have monetary value.

AUDIT – A methodical examination of utilization of resources. It concludes in a written report of its finding. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

AUTHORITY – A government or public agency created to perform a single function or a restricted group of related activities. Usually such units are financed from service charges, fees, and tolls, but in some instances they also have taxing powers.

BALANCE SHEET – The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET – A budget is balanced when the sum of estimated revenues and appropriated fund balances are equal to appropriations.

BASE BUDGET – Ongoing expense for personnel, contractual services, supplies, and the replacement of equipment required to maintain service levels previously authorized by the Board of County Commissioners.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Bonds are typically used for long-term debt to pay for specific capital expenditures.

BUDGET – A comprehensive financial plan of operations for a given period which displays the estimated expenditures to provide services or to accomplish a purpose during that period together with the estimated sources of revenue (income) to finance those expenditures. Most local governments have two types of budgets – the "Operating Budget" and the "Capital Improvement Budget."

BUDGET AMENDMENT – the mechanism used to revise the operating budget of state or local government to reflect changes that occur throughout the fiscal year. Once the operating budget is completed, it can only be changed by Budget Amendment.



BUDGET CALENDAR – The schedule of key dates which the local government follows in the preparation, adoption, and administration of the budget.

BUDGET DOCUMENT – The official written statement used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE – A general discussion of the budget presented in writing as a part of or supplement to the budget document. The budget message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the County Administrator.

BUDGET RESOLUTION – The official enactment by the legislative body legally authorizing local government officials to obligate and expend resources.

BUDGET STRUCTURE – The manner in which the budget is organized; often determined by the size, the form of government and the amount of services provided.

BUDGET TRANSFER – A transfer of appropriations or revenues between two or more accounts within the same fund. The budgeted fund total is not changed.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CHATHAM APPRENTICE PROGRAM (CAP) – Work program established to recruit and manage unemployed or underemployed residents to complete Life Skills/Work Ethics Training for sustainable employment.

CAPITAL BUDGET – A spending plan for the acquisition of capital assets, such as roads, buildings, water and sewer infrastructure, land, and equipment.

CAPITAL EQUIPMENT – Equipment with a value in excess of \$1,000 and an expected life of more than one year; such as, automobiles, computers, and furniture.

CAPITAL IMPROVEMENT – Physical assets, constructed or purchased, that have a minimum useful life in excess of one year and minimum cost of \$25,000. Capital improvements typically involve physical assets; such as buildings, streets, water and sewage systems, and recreation facilities.

CAPITAL GRANTS – Grants which are restricted by the grantor for the acquisition and/or construction of fixed assets.

CAPITAL OUTLAYS – Expenditures which result in the acquisition of or addition to fixed assets. Within the departmental operating budget these types of expenditures would be over \$5,000. Within the Capital Improvement Program these types of expenditures would have a minimum threshold of \$25,000.

CAPITAL PROJECTS FUND – A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CASH – An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CASH BASIS OF ACCOUNTING – A basis of accounting under which transactions are recognized only when cash changes hands.

CHATHAM AREA TRANSIT (CAT) – Provider of public transportation.

(CEMA) CHATHAM EMERGENCY MANAGEMENT AGENCY – County agency responsible for protection of lives and property from the threat of major emergencies and disasters, both natural and manmade. Provide emergency assistance in time of disaster by providing community-wide leadership, guidance, support and coordination in the areas of mitigation, preparedness, response and recovery.

CGRDC – Coastal Georgia Regional Development Commission

(CIP) CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise.

CLASSIFIED POSITIONS – Positions subject to the position classification plan which assigns positions to a specific class based on an analysis of the tasks, duties, and responsibilities of the position along with the required qualifications, knowledge, and skills, and carry the same salary range.

CMSA – Consolidated Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies. An area becomes a CMSA if it meets the requirements to qualify as a metropolitan statistical area, has a population of 1,000,000 or more, if component parts are recognized as primary MSA, and local opinion favors the designation.

CNT – Counter Narcotics Team

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – the official annual report of a government. It includes five Combined Statements – Overview (the “lifetable” General Purpose Financial Statements) and basic financial statements for each individual fund and account group prepared in conformity with (GAAP) and organized into a financial reporting pyramid.

CONTINGENCY – A reserve of funds which are set aside to cover emergencies or unforeseen events that occur during the fiscal year; such as, new federal or state mandates, shortfalls in revenue, and unanticipated expenditures.

COUNTY – A political subdivision of the State which is empowered to levy and collect taxes and provide services to citizens within its boundaries.

COUNTY TAX RATE – Rate applied to the value of the property to determine the amount of taxes owed on it.

DCA – Department of Community Affairs



DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

DEBT LIMIT – The maximum amount of gross or net debt which is legally permitted.

DEFICIT – (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period.

DEPARTMENT – An organizational unit responsible for carrying out a major governmental function; such as, Sheriff Department, Public Works, Elections, Voter Registration, Tax Commissioner, and Tax Assessor.

DEPRECIATION – Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DIGEST GROWTH – Increase in the assessed value of taxable property in the County.

E911 – Emergency Telephone System

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND – A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXEMPTION – A reduction to the assessed value of property. The most common exemption is the \$40,000 homestead exemption allowed if the owner uses the property as the principal residence.

EXCISE TAXES – Also known as selective sales taxes. There are three basic types; benefit based excise tax attempts to recover the cost of providing a service to those who use it, such as hotel/motel tax, privilege taxes such as business/occupation taxes, and sumptuary tax, such as the alcohol (sin) taxes.

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays used in funds that are accounted for on the modified accrual basis of accounting. (Governmental funds)

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures used in funds that are accounted for on the accrual basis of accounting. (Proprietary funds)

FAIR MARKET VALUE – What the property would bring if it were sold on the open market at the usual value.

FISCAL YEAR – Any period of 12 consecutive months to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FIXTURES – Attachments to buildings which are not intended to be removed and which cannot be removed without damage to the buildings.

FULL-TIME EQUIVALENT (F.T.E.) – The number of approved positions equated to full-time basis (e.g., two half-time positions equal one full-time equivalent position).

FUNCTION – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public health is a function.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between revenues and expenditures.

GAAP – General Accepted Accounting Principals

GASB – The Governmental Accounting Standards Board is an independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

GENERAL FUND – A fund containing revenues, such as property taxes, not designated by law for a special purpose. The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS – Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GENERAL REVENUE – The revenues of a government other than those derived from and retained in an enterprise.

GOAL – A long-range desirable result attained by achieving objectives designed to implement a strategy.

GOVERNMENTAL ACCOUNTING – The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

GOVERNMENTAL FUNDS – Funds general used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT – A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and required distinctive reporting.

(HAZ MAT) HAZARDOUS MATERIAL –Term used for the program of hazardous material clean up.

HOMESTEAD EXEMPTION – A reduction in real property valuations for people living on their land.

(ICS) INFORMATION AND COMMUNICATION SERVICES – County department responsible for service, design, implementation and maintenance of the automated systems and hardware throughout the county government.

IDC – Indirect Cost; an expense that is not directly connected to a specific operation or function but is incurred in support of that operation or function.

IMPROVEMENTS – Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

INTERNAL AUDIT – An independent appraisal activity within an organization for the review of operations as a service to management. It is a managerial control which functions by measuring and evaluating the effectiveness of other controls.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INVENTORY OF SUPPLIES – An asset account which reflects the cost of supplies on hand for use in operations.

LEASE-PURCHASE AGREEMENTS – Contractual agreements which are termed “leases,” but which in substance amount to purchase contracts for equipment and machinery.

LEGAL DEBT MARGIN – The net amount of external financing resources that is available to the jurisdiction through the issuance of General Obligation bonds. In Georgia, the constitutional debt limit for GO bonds for counties is 10 percent of the assessed value of taxable property.

LEVY – To impose taxes, special assessments, or service charges for the support of County activities.

LIABILITIES – Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

(LOST) LOCAL OPTION SALES TAX – A voter approved 1% sales tax collected from retailers in Chatham County.

MANDATE – Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

MAJOR FUND – Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MILLAGE RATE – Rate applied to taxable value to determine property taxes. The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is 1/10th of a penny, and is equal to one dollar per thousand.

MISSION – Describes what the organization does, who it does it for, and how it does it.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

MUNICIPALITY – A local government having governmental, corporate, and proprietary powers to enable it to conduct municipal government, perform municipal functions, and render municipal services.

M&O – Maintenance and Operations

MPC – Metropolitan Planning Commission

MSA – Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies, based on the concept of a core area with a large population nucleus, plus adjacent communities having a high degree of economic and social integration with that core.

MWBE – Minority/Women Business Enterprise

NET ASSETS – An account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

NON-CLASSIFIED POSITIONS – Positions not subject to the position classification plan.

NON MAJOR FUND – A fund that does not meet the criteria for a major fund as defined.

(OPEB) OTHER POST EMPLOYMENT BENEFITS – Benefits provided to retired employees other than their pensions (i.e. health, life, and dental insurance).

OBJECTIVE – Something to be accomplished expressed in specific, well-defined and measureable terms, and achieved within a specific time frame.

OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget (the biennial operating budget) is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. Where not required by law the annual operating budgets are essential to sound financial management and should be adopted by every government.

ORDINANCE – A formal legislative enactment by the governing board of the County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the local government to which it applies.

PAY-AS-YOU-GO BASIS – A term used to describe the financial policy of a government which finances all of its capital outlays from current revenues rather than by borrowing.

PERFORMANCE MEASURES – Specific quantitative and qualitative measures of work performed.

PROPERTY TAXES – Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUND – A fund which operates similarly to the private sector and focuses on the measurement of net income.

RESERVE – (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESOLUTION – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESTRICTED ASSETS – Monies or other resources, the use of which is restricted by legal or contractual requirements.

RETAINED EARNINGS – A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

REVENUE BONDS – Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues.

REVENUES – Sources of income received during a fiscal year, operating transfers from other funds, and other financing sources such as the proceeds derived from the sale of fixed assets.

ROLLBACK RATE – A tax rate calculated to offset growth in the tax digest due to reassessment of property. It is equal to the previous year's millage rate minus the millage equivalent of the total net assessed value added by reassessments. The intent is to keep the tax bill to the property owner level from year to year.

SAGIS – Savannah Area Geographic Information System

SCMPD – Savannah Chatham Metropolitan Police Department

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL DISTRICT – An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

(SPLOST) SPECIAL PURPOSE LOCAL OPTIONS SALES TAX – An optional sales tax of one cent per dollar approved by local referendum. Proceeds are used for capital projects and debt retirement. The referendum authorizes collection for a specific period.

(SSD) SPECIAL SERVICE DISTRICT – A defined area within the county where special services are rendered and the costs of the special services are paid from revenues collected from service charges imposed within that area.

STATUTE – A law enacted by a duly organized and constituted legislative body.

(TANs) TAX ANTICIPATION NOTES – Note (sometimes called warrants) issued in anticipation of collection of taxes. Usually retire able only from tax collections and frequently only from the proceeds of the tax levy whose collection they anticipate.

TAX DIGEST – A listing of the total taxable value (i.e. fair market value) of all property, real and personal, in the County.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 25 mill per dollar of assessed valuation of taxable property.

TAX RETURN – Form used to report taxable income and property.

TAXES – Compulsory charges levied by a government for the purpose of financing services.

TRANSFER IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

TRUST FUND – A fund used to account for assets held by the County in a trustee capacity or as an agent for individuals, such as the pension fund.

UNINCORPORATED AREA – That portion of the County which is not within the boundaries of any municipality.

