



Fiscal Year 2020-2021 Adopted Budget



Chatham County



Chatham County Georgia

2021 Annual Budget

For the fiscal year beginning July 1, 2020

Final adoption by the Board of Commissioners June 26, 2020



Chatham County Board of Commissioners



Chairman Albert J. Scott, At Large



(From left to right)

Helen Stone, District 1; James Holmes, District 2; Bobby Lockett, District 3; Patrick Farrell, District 4;
Tabitha Odell, District 5; James Jones, District 6; Dean Kicklighter, District 7; Chester Ellis, District 8



County Manager's Office

Lee Smith, County Manager;

Linda Cramer, Assistant County Manager; Michael Kaigler, Assistant County Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
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**County of Chatham
Georgia**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Merrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Chatham County for its annual budget for the fiscal year 2020 beginning July 1, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award. This is the 35th consecutive award presented by the GFOA to Chatham County.

Contents

USER'S GUIDE.....	i
NOTE FROM YOUR BUDGET TEAM	ii

BUDGET MESSAGE

COUNTY MANAGER'S BUDGET MESSAGE	1
PROJECT INITIATIVES	3
NON-SPLOST CAPITAL BUDGET RECOMMENDATIONS.....	9
BLUEPRINT APPLICATIONS AND RECOMMENDATIONS.....	11
ELECTED OFFICIALS & DEPARTMENT DIRECTORS.....	15
ORGANIZATIONAL CHART	15

GENERAL/FINANCIAL INFORMATION

COMMUNITY PROFILE	17
CHATHAM COUNTY QUICK FACTS	23
FINANCIAL POLICIES AND PROCEDURES	26
FINANCIAL AND MANAGEMENT POLICIES.....	29
FINANCIAL INFORMATION	35
THE BUDGET AT A GLANCE BY FUND.....	41
MAJOR FUNDS	45
CHANGES IN FUND BALANCE.....	48
REVENUE ANALYSIS AND OVERVIEW.....	48
REVENUE SOURCES AND TRENDS.....	49
LONG RANGE FINANCIAL PLANS.....	55
PROJECTED 5 – YEAR STATEMENT OF REVENUES AND EXPENDITURES - GENERAL FUND.....	55
UNRESTRICTED FUND BALANCE – GENERAL FUND M & O.....	57
PROJECTED 5 – YEAR STATEMENT OF REVENUES AND EXPENDITURES – SPECIAL SERVICE DISTRICT	58
UNRESTRICTED FUND BALANCE PROJECTION	60
COMPARISON OF PRESENTATION OF FUNDS.....	61
FINANCIAL STRUCTURE.....	61
LEGAL DEBT MARGIN AND DESCRIPTION OF LONG-TERM CHANGES IN FUND OBLIGATIONS	62
LONG TERM OBLIGATIONS	63

GENERAL FUND M & O

GENERAL FUND M & O REVENUES	67
REVENUES - GENERAL FUND	70
EXPENDITURES - GENERAL FUND	72
1001110 COUNTY COMMISSIONERS	76
1001130 CLERK OF COMMISSION	78
1001320 COUNTY MANAGER	80
1001510 FINANCE.....	82
1001517 PURCHASING	84
1001520 STRATEGIC PLANNING	86
1001530 COUNTY ATTORNEY	88
1001535 INFORMATION & COMMUNICATION SERVICES	90
1001540 HUMAN RESOURCES	92
1001560 INTERNAL AUDIT	94
1001565 FACILITIES MAINTENANCE.....	96
1001567 FLEET OPERATIONS.....	98
1001570 PUBLIC INFORMATION	100
1001571 PROJECT MANAGMENT.....	102



1001580 ADMINISTRATIVE SERVICES	104
1003222 COUNTER NARCOTICS TEAM	106
1003251 MARINE PATROL	108
1003910 ANIMAL SERVICES.....	110
1003920 EMERGENCY MANAGEMENT.....	112
1004230 BRIDGES	114
1005144 MOSQUITO CONTROL.....	116
1005530 FRANK G MURRAY CENTER.....	118
1006100 PARKS AND RECREATION	120
1006124 AQUATIC CENTER / POOL.....	122
1006140 HENDERSON GOLF COURSE.....	124
1007661 MWBE – COMMUNITY OUTREACH PROGRAM	126

FY2021 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

1001115 YOUTH COMMISSION	128
1001511 AUDIT CONTRACT	128
1001536 COMMUNICATIONS	128
1001541 TEMPORARY POOL.....	128
1001569 UTILITIES	128
1002110 COURT EXPENDITURES	128
1002120 ALTERNATIVE DISPUTE RESOLUTION.....	128
1002451 PROBATE COURT FILING FEES.....	128
1002700 GRAND JURY	128
1003290 HAZARDOUS MATERIALS EXPENSE.....	128
1003600 EMERGENCY MEDICAL SERVICES.....	128
1005110 HEALTH DEPARTMENT.....	129
1005115 SAFETY NET PROGRAM	129
1005120 - MENTAL HEALTH	129
1005190 INDIGENT HEALTH CARE PROGRAM	129
1005421 GREENBRIAR CHILDREN'S CENTER.....	129
1005436 SUMMER BONANZA	129
1005450 FRONT PORCH.....	129
1005455 WREP-WORK READINESS.....	129
1005460 YOUTH INTERCEPT	129
1005540 CAT TELERIDE.....	129
1005550 COOPERATIVE EXTENSION.....	130
1005560 OTHER COMMUNITY SERVICE	130
1006130 WEIGHTLIFTING CENTER.....	130
1006171 COASTAL GEORGIA BOTANICAL GARDEN	130
1006172 MUSEUMS.....	130
1006180 TYBEE PIER & PAVILION	130
1006240 GEORGIA FORESTRY.....	130
1006500 LIVE OAK LIBRARY SYSTEM	130
1007414 CORE MPO	130
1008000 DEBT SERVICE	130

SPECIAL SERVICE DISTRICT

SPECIAL SERVICE DISTRICT – ADOPTED BUDGET	135
2701575 COUNTY ENGINEERING SERVICES.....	140
2703200 POLICE.....	142
2704100 PUBLIC WORKS.....	144
2707210 BUILDING SAFETY AND REGULATORY SERVICES	146



SPECIAL SERVICE DISTRICT NON-DEPARTMENTAL EXPENDITURE SUMMARIES

2701510 - FINANCE.....	148
2701511 - AUDIT.....	148
2701577 - TRAFFIC LIGHTS/UTILITIES	148
2701595 - GENERAL ADMINISTRATION	148
2703241 - PEACE OFFICER RETIREMENT	148
2704321 - FELL ST PUMP STATION	148
2707410 – MPC.....	148
2707412 – SAGIS.....	149
2707414 - CORE MPO	149
2707340 - COASTAL AREA GEORGIA REGIONAL DEVELOPMENT	149
2709000 - OTHER FINANCING USES	149

CONTITUTIONAL OFFICES

1002180 CLERK OF SUPERIOR COURT	152
1002200 DISTRICT ATTORNEY	154
1002450 PROBATE COURT.....	156
1003300 SHERIFF	158
1003326 DETENTION CENTER.....	160
1003700 CORONER	162

STATE BOARDS/OFFICES

1001400 BOARD OF ELECTIONS	166
1001401 VOTER REGISTRATION	168
1001545 TAX COMMISSIONER	170
1001550 BOARD OF ASSESSORS	172
1001551 BOARD OF EQUALIZATION	174

JUDICIARY

1002100 SUPERIOR COURT ADMINISTRATOR	178
1002210 VICTIM WITNESS	180
1002300 STATE COURT - JUDGES	182
1002310 STATE COURT - CLERK	184
1002320 STATE COURT - DUI COURT	186
1002400 MAGISTRATE COURT	188
1002600 JUVENILE COURT.....	190
1002620 JUVENILE INDIGENT DEFENSE.....	192
1002750 LAW LIBRARY	194
1002800 PUBLIC DEFENDER.....	196
1002820 INDIGENT DEFENSE UNIT.....	198

SPECIAL REVENUE FUNDS

Fund 210 - CONFISCATED REVENUE FUND.....	202
Fund 211 - SHERIFF CONFISCATED FUNDS	202
Fund 214 - STREET LIGHTING	203
Fund 215 - E911 SERVICE	203
2153800 CHATHAM COUNTY E911	204
Fund 217 – RESTRICTED COURT FEES	206
Fund 218 - INMATE WELFARE FUND	206
Fund 251 - CHILD SUPPORT ENFORCEMENT	206
2512220 Division of Child Support Services	207
Fund 275 - HOTEL MOTEL FUND	209
Fund 290 - LAND DISTURBING ACTIVITY	209



Fund 291 - LAND BANK AUTHORITY FUND.....	211
CAPTIAL PROJECTS	
CAPITAL AND DEBT	214
CAPITAL PROJECT FUNDS.....	214
CAPITAL IMPROVEMENT PROGRAM SUMMARY	216
NON-SPLOST CAPITAL BUDGET RECOMMENDATIONS.....	216
IDENTIFICATION OF SIGNIFICANT, NON-ROUTINE PROJECTS	217
CAPITAL EXPENDITURES IMPACT ON THE OPERATING BUDGET	218
SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 320	218
SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 321	221
SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 322	225
SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 323	228
SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 324	232
SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 325	235
SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 327	238
ENTERPRISE FUNDS	
FUND 505 - SEWER UTILITIES.....	242
FUND 540 - SOLID WASTE MANAGEMENT	242
FUND 555 - PARKING GARAGE	247
5707210 BUILDING SAFETY / REGULATORY SERVICES	248
FUND 570 - BUILDING SAFETY / REGULATORY SERVICES	249
INTERNAL SERVICE FUNDS	
FUND 605 - ICS COMPUTER REPLACEMENT	252
FUND 625 – RISK MANAGEMENT FUND.....	252
6251555 OCCUPATIONAL SAFETY/RISK MANAGEMENT	253
FUND 650 – HEALTH INSURANCE FUND.....	255
6501598 WELLNESS PROGRAM	255
SUPPLMENTAL INFORMATION	
AUTHORIZED STAFFING TABLE	258
CLASSIFICATION & PAY PLAN.....	261
GLOSSARY	270



User's Guide Thank you for your interest in the Chatham County 2021 Annual Budget, written with you, the citizen in mind. The intent of this document is to be more than row after row of numbers, but an informative explanation of the County's finances. We hope that you also find it a communication tool, a policy document, and an operations guide as well. The Chairman, the Board, Citizens and anyone with an active interest in Chatham County, all play an integral role in determining how your tax dollars are spent. We feel that the County's budget should serve as an outline for how the County should best use its resources to benefit the citizens.

The 2021 Budget has eleven main parts.

- **Budget Message** – The budget message contains the priorities of the County Board and how those priorities affect the budget. This section ends with highlights of new programs within the 2021 budget and associated funding.
- **General Information** – Beginning with a brief history, this section gives an overview of our County, our form of government, and county demographics. It also briefly discusses Chatham County's economy, culture, education, and tourism. This section ends with a cost of living comparison with a group of other metro areas in the U.S.
- **Policies and Goals** – This section describes the Budget Process, provides an overview of our Financial and Management Policies, and a brief overview of the County's Financial Structure.
- **Budget Summaries** – This section contains an overview of all County funds presented in this document. It explains where revenue is generated, and how it is spent. A discussion on Fund Balance and bonded debt is provided along with the impact of the 2021 budget on fund balance. The section ends with a three-year comparison of budgeted positions in the form of Full Time Equivalents by departments with a discussion of notable changes in Staffing.
- **Revenues** – This section begins to go into more detail on the revenues, focusing more on the significant revenues. Budget assumptions, trends and projections are discussed as well as a three-year comparison by fund and function.
- **Expenditures** – Expenditure Trends and Issues provide more detail of how your money is being spent. Information is presented by governmental function and by fund. A three-year comparison is provided.
- **Performance Measures** – This section provides an overview of the Chatham County Accountability and Performance System (CAPS.) A group of Key Performance indicators that are County wide efforts, which flow beyond departmental responsibility, are also included.
- **Department Sections** – Each of the departments presented includes an, a department overview, responsibilities, accomplishments for 2020, and initiatives for the 2021 year. Each department provides Performance Measures for review. All Department schedules include a three-year comparison of personnel expenses, operating and capital expense as well as per capita cost.
- **Special Revenue Funds** – Funds approved by separate ordinance or Commission vote are included in this section. They are the Confiscated Revenue, Street Lighting, Emergency Telephone (E911), Restricted Court Fees, Multiple Grant, Child Support, Hotel/Motel, Land Disturbing Activities, and the Land Bank Fund. Two-year comparisons and description of each fund.
- **Capital Plans** – This section contains the 2021 Capital Plans. Discussions of the Projects by governmental function presented along with project cost, funding sources, and operating impact.
- **Appendices** – Presented in this section are the Authorized Staffing Table, Classification & pay plan Acronyms, and Glossary.



A **NOTE FROM YOUR BUDGET TEAM.** *Even though the budget is presented to the Chairman and the Board of Commissioners in May, its preparation begins many months prior, with projections of County funding sources, remaining bond authorization, reserves, revenues, and expenditures.*

It continues through numerous phases and culminates with adoption in June. We, the Budget Team, recognize and appreciate that budgeting is an ongoing process of planning, monitoring, problem solving, and customer service throughout the fiscal year. Each year, every effort is made to improve the process and the usefulness of these budget documents.

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County Manager's Budget Message Fiscal Year 2020-2021

To the Honorable Chairman Albert J. Scott & Members of the Chatham County Board of Commissioners:

As the County Manager of Chatham County, it is my responsibility to present the Fiscal Year 2020 - 2021 Budget Message and Adopted Budget Recommendation. The Budget Message draws heavily from the Chatham Community Blueprint as well as local and state economic forecasts that detail the challenges and opportunities of the upcoming fiscal year. After months of listening to the citizens and your comments, this Budget Message and Adopted Budget are designed to achieve our collective vision and accomplish goals brought to the County through the Blueprint process. This is our road map that lead to the consideration and ultimate adoption of the Fiscal Year 2020 - 2021 Budget on June 26, 2020, keeping Chatham County on a planned track of success despite recent economic changes due to COVID-19 response.

The Fiscal Year 2020 - 2021 Recommended Budget assumes that the current millage rate(s) stay in place with **NO increases in County millage rates**. Those rates are **11.543** mills in the General Fund M&O and **4.911** mills in the Special Service District (SSD). Revenues and Expenditures for the M&O are balanced for a total budget of **\$205,624,172**. Revenues and Expenditures for the SSD are balanced for a total budget of **\$40,590,256**.

Although this message outlines new capital project budgets, new positions, compensation adjustments and merit pay for Team Chatham employees, I recommended that all of these items be delayed until at least January 1st, 2021, and evaluated during the first six months by management, and in November/December 2020 when more economic trend data is available.

While 2019 and the first quarter of 2020 were not affected by the COVID-19 economic impact, the outlook for the remainder of Fiscal Year 2020 is not as positive, as many businesses closed in response to Shelter in Place Orders and the Governor's Declared State of Emergency. This impact has shocked both the state and local economies particularly as it relates to sales tax. But as we know, the County is not as dependent on sales tax for operations as are the state and municipalities. The County's operating budget is predominantly funded by the County property taxes further demonstrated below. It is difficult to pinpoint how long it could take the economy to recover from the pandemic because there are so many unknown factors in play, but Chatham County is "prepared" for these challenges.



Chatham County is “Ready & Prepared” Financially

Like with a natural disaster, we as a County have to be “ready and prepared” to weather the storm. So, until the longer-term impact of the pandemic can be evaluated, I am recommending a cautious approach for the next fiscal year. To counter the uncertain economic climate, our budget team estimated revenues and expenditures at a much more conservative rate. While Chatham County’s digest values are estimated by the Board of Assessors to grow by somewhat over **6%**, we reduced the digest assumption to **2%**. This will aid in preventing revenues under expenditures for the 20/21 Fiscal Year. Bottom line, “we stay within our budget.” It is also important to recognize the **bulk of the County’s revenues are property value based** giving the County a much more stable revenue stream. The Recommended Budget reduces local option sales tax collections in the General Fund to \$15.5 million, back to 2016 levels.

To further ensure a sound and predictable budget for 2020/2021, we recommended delaying new expenditures such as one-time purchases within the Capital Improvement Plan. Delayed projects and capital will be re-evaluated in December/January once we have a clearer picture of our actual revenue impacts. A number of new positions were requested by departments and agencies; however, at this point we recommended NO new positions along with a phased hiring freeze of our existing workforce, except in the cases of potential service delivery disruption, such as revenue producing and public safety positions. Compensation adjustments and merit pay will also be postponed or reduced if necessary.

In dealing with our present budget, we further have frozen most positions, reduced travel, and “cut-off” the majority of regular purchases as well as delaying large one-time purchases to aid in stabilizing our present fiscal year’s budget ensuring our financial stabilization moving into the 2020/2021 Fiscal Year Budget July 1st, 2020.

Although it is tough to know how long the current situation will last, Chatham County is addressing economic problems in the correct way while keeping in mind that these circumstances are temporary. Chatham County’s Monetary and Fiscal policy tools are being deployed wisely. They are meant to create a “bridge-the-gap” budgetary impact. The policies approved by the Chatham County Board of Commissioners and implemented by management are aiding in the strength of the County’s financial standing with **(1)** maintaining the undesignated cash **reserves of just over 30% of expenditures**, **(2)** daily monitoring of expenditures and investments and **(3)** continued assistance by Davenport & Associates (our contracted financial planners) regarding management of funds, financing of our large capital SPLOST projects, etc.

Chatham County is in an advantageous position to recover once people begin to return to social norms. Local economists have stated, “If somebody is going to initially step back into the market and look for a long weekend vacation, then that’s our market, a three or four-day stay is probably one of the first things somebody might consider if they’re going to start ramping up their expenditures on vacations and other goods of that sort. That goes hand in hand with increased local consumer confidence and spending (sales tax), so we will be positioned well once the recovery starts to set in. But again there’s just so much uncertainty we just don’t know how long this is going to last.”



PROJECT INITIATIVES

This budget message provides an opportunity to update you about the status on-going project initiatives. These includes completed, in-process and upcoming initiatives, capital investments and program changes impacting County operations and services. The Fiscal Year 2020 - 2021 Budget recommendations (with updates) include, but are not limited to, these initiatives:

Chatham County Computer Aided Dispatch & Records Management System Replacement Project:

The County assumed operations for County-wide E911 operations in January 2019. Thereafter, under direction of the Chatham County's E911 Executive Advisory Board, a major project to replace our aging "Computer Aided Dispatch" and "Records Management" systems has been launched. The focus includes all relevant aspects to enhance public safety operations. All relevant public safety departments are represented on the project team along with IT and GIS personnel. Recent project team activity includes the development of strategic goals and objectives, requests for proposal (RFP) requirements and scoring criteria. The RFP was published February 18, 2020 with a submission due date of May 15, 2020. The date has been extended due to the COVID-19 pandemic and an expectation to select a vendor within the fourth quarter of 2020. Once a vendor is selected the installation project is a 14 – 20 month duration to completion.

Complete plans and drawings for new Chatham Emergency Management Agency facility being completed to be located at the airport with ground breaking fall 2020:

Design of the new Emergency & Communications Center is nearing completion. This is a SPLOST project and is a collaboration with the Savannah International Airport and Chatham County. The City of Savannah requests that their Traffic Control Center be stationed within this building, and the Airport Authority is relocating their Public Safety offices to the new building. Also housed will be the new County-managed 911 Center. Plans should be completed by the end of the year and construction will start in early 2021. Estimated cost of construction is estimated at \$40,000,000.

Construction of the new Behavioral Health Crisis Center:

In keeping with the direction of the County Blueprint, Chatham County partnered with the State of Georgia, Gateway, and many collaborative partners to expedite the construction of a Behavioral Health Crisis Center in Chatham County. The Center will open in summer 2020, meeting the call of our community for these much needed services.

County ordinance(s) codification for online access:

Under the direction of the County Clerk's Office, a contract was executed with "Municode" to review, update, alter according to law, and recommend changes, additions, deletions, etc. to ALL County ordinances. Ordinances will be amended and readily available to the County and all citizens through this process. All ordinances will be available online in their updated formats and maintained daily by "Municode" and staff going forward. This process will be completed no later than mid-2020.



County Recreation Master Plans, SPLOST and timeframes:

In November 2019 Chatham County voters approved a SPLOST referendum for the period October 2020 through September 2026. The County's project list for the referendum included investments in recreation facilities and fields. The Recreation Master Plan final draft along with the 2020 Census data will guide the 2019 SPLOST approved projects as to type, location, construction costs, operating costs as well as impacts to future County capital budgets. Operational costs of new projects will be developed for inclusion for the Special Service District and General Fund operating budgets.

Complete design plans for the new Trial Court Building, develop request for proposals and issue bonds for the construction (SPLOST funding)

Staff is in the final design phase with the consultant on the new facility. Phase 1 is complete, which was to demolish the old jail on the site. A sewer force main owned by the City of Savannah is on the property and will be relocated as part of the new construction. Design will be completed in late 2020, and construction will begin in the early 2021. Although the County secured funding for this project in the next SPLOST referendum, the County will issue bonds to generate cash flow for the projected \$83 million cost of the facility. A ground breaking will be scheduled for late summer of 2020.

Revise the Chatham Community Blueprint based on community input:

The Chatham Community Blueprint has been used to guide workflow and budget conversations since 2015. In an effort to ensure alignment with FY21 budget process, the Board of Commissioners contracted with the Leadership Institute of Columbus State University to facilitate strategic planning sessions which occurred in January 2020. Community input was gleaned from the Coastal Georgia Indicators Coalition and Georgia Southern University community survey, various focus groups and local countywide indicator data. Staff continues to monitor progress performance of contractual agreements and certain county departments to ensure that we are working in a coordinated manner to meet the needs of the community.

Chatham County's mission statement and vision statement and priorities were identified as follows: *(the following was prepared utilizing community input as well comments and input by the Board of Commissioners in 2019 and 2020)*

Mission Statement

The mission of Chatham County Government is to protect and serve the public and provide services to improve the quality of life.

Vision Statement

To make Chatham County Georgia the best place to live, work and play.



ECONOMY - Preferred Goal: Using accurate and reliable data, link current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment leading to self-sufficiency.

ITEMS OF HIGH PRIORITY:

- People (Children) Living Below Poverty (Role: Investor, Influencer)
- Economic Development (Role: Collaborative Partner)
 - Focus on (a) small businesses, (b) unemployed, and (c) under employed

EDUCATION – Preferred Goal: Incentivize and promote parental involvement in schools by teaching parents to advocate for their children, facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement

ITEMS OF HIGH PRIORITY:

- Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)
- Youth Development
 - Focus on children being ready to learn and afterschool programming
 -

HEALTH – Preferred Goal: Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment particularly as it impacts incarcerated individuals, children, and adolescents.

ITEMS OF HIGH PRIORITY:

- Recreational Facilities, Parks & Green Space (Role: Actively “doing”, Investor)
- Food Access & Food Insecurity (Role: Collaborative Partner)
 - Focus on access to healthcare services for the under-insured population and provide health food choices to food desserts

QUALITY OF LIFE – Preferred Goal: Reduce crime, particularly abuse and violence, by building trust between law enforcement and residents, focusing enforcement individuals involved in risky behaviors and activities, and expanding the visibility of police to ensure all residents feel safe.

ITEMS OF HIGH PRIORITY:

- Public Safety & Crime Reduction (Role: Actively “doing”, Investor)
- Sidewalks, Trails, Bike Paths (Role: Actively “doing”, Investor, Collaborative Partner)
 - Focus on (a) keeping people safe in their homes (reduce theft) and (b) while being active (well lite recreational areas); (c) reduce juvenile crime and recidivism.

WHERE DOES THE MONEY GO?

The table following on the next page summarizes the budget for each appropriated County Fund. The table displays FY19 Actual Expenditures, FY20 Adopted budget, and the FY21 Adopted budget, as well as percentage change between FY20 and FY21:



The Budget at a Glance by Fund		FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted	% Change
FUNDS WHICH FINANCE: OPERATIONS					
100	General M & O	\$ 199,881,986	\$ 203,092,599	\$ 205,624,172	1.25%
270	Special Service District	\$ 37,650,344	\$ 35,725,694	\$ 40,590,256	13.62%
SPECIAL REVENUE FUNDS					
210	Confiscated Fund	\$ 643,815	\$ 790,000	\$ 635,000	-19.62%
211	Sheriff Confiscated Fund	\$ 158,399	\$ 100,000	\$ 200,000	100.00%
217	Restricted Court Fees	\$ 946,340	\$ 552,679	\$ 1,610,625	191.42%
218	Inmate Welfare Fund	\$ 1,672,394	\$ 1,250,000	\$ 1,250,000	0.00%
214	Street Lighting Fund	\$ 571,449	\$ 901,000	\$ 602,299	-33.15%
215	Emergency Telephone Fund	\$ 8,893,553	\$ 8,239,680	\$ 8,745,965	6.14%
250	Multiple Grant Fund	\$ 3,351,277	\$ 1,965,889	\$ 578,217	-70.59%
251	Child Support Fund	\$ 3,289,799	\$ 3,289,979	\$ 3,213,546	-2.32%
255	Hurricane Matthew Fund	\$ 257,723	\$ 125,000	\$ -	100.00%
256	Hurricane Irma Fund	\$ 1,407,076	\$ -	\$ -	100.00%
275	Hotel / Motel Tax Fund	\$ 1,536,675	\$ 1,600,000	\$ 1,400,000	-12.50%
290	Land Disturbing Activities Ord.	\$ 563,301	\$ 554,975	\$ 521,618	-6.01%
291	Land Bank Authority	\$ 72,670	\$ 30,780	\$ 30,000	-2.53%
ENTERPRISE FUNDS					
505	Sewer Revenue Fund	\$ 2,321,593	\$ 1,728,741	\$ 4,874,075	181.94%
540	Solid Waste Mgmt. Fund	\$ 8,109,068	\$ 6,224,637	\$ 6,054,939	-2.73%
555	Parking Garage Revenue Fund	\$ 606,011	\$ 617,818	\$ 454,984	-26.36%
570	Building Safety & Reg. Svcs. Fund	\$ 1,598,479	\$ 1,623,356	\$ 1,618,364	-0.31%
FUNDS WHICH FINANCE CAPITAL & SPECIAL PROJECTS					
320	1 % Sales Tax Fund (85 - 93)	\$ 2,007,713	\$ 7,069,304	\$ 5,174,863	-26.80%
321	1 % Sales Tax Fund (93 - 98)	\$ 54,399	\$ 2,458,838	\$ 2,521,352	2.54%
322	1 % Sales Tax Fund (98 - 03)	\$ 6,414,566	\$ 20,801,137	\$ 28,775,950	38.34%
323	1 % Sales Tax Fund (03 - 08)	\$ 6,987,809	\$ 17,917,359	\$ 20,151,021	12.47%
324	1 % Sales Tax Fund (08 - 14)	\$ 8,895,808	\$ 28,788,079	\$ 24,690,697	-14.23%
325	1 % Sales Tax Fund (14 - 20)	\$ 85,317,123	\$ 106,274,354	\$ 116,403,673	9.53%
327	1 % Sales Tax Fund (20 - 26)	\$ -	\$ -	\$ 400,000,000	-
350	General Purpose CIP Fund	\$ 8,134,890	\$ 34,987,382	\$ 4,397,868	-87.43%
355	Capital Asset Replacement Fund	\$ 18,370	\$ 1,481,630	\$ -	0.00%
DEBT SERVICE FUNDS					
410	Chatham County Hospital Authority	\$ 609	\$ -	\$ -	0.00%
INTERNAL SERVICE FUNDS					
605	Computer Replacement Fund	\$ 1,173,245	\$ 1,212,000	\$ 1,647,981	35.97%
625	Risk Management Fund	\$ 4,699,024	\$ 5,746,813	\$ 6,037,382	5.06%
650	Group Health Insurance Fund	\$ 24,500,008	\$ 27,972,966	\$ 29,198,058	4.38%
TOTAL BUDGET		\$ 421,735,518	\$ 523,122,688	\$ 917,002,906	75.29%

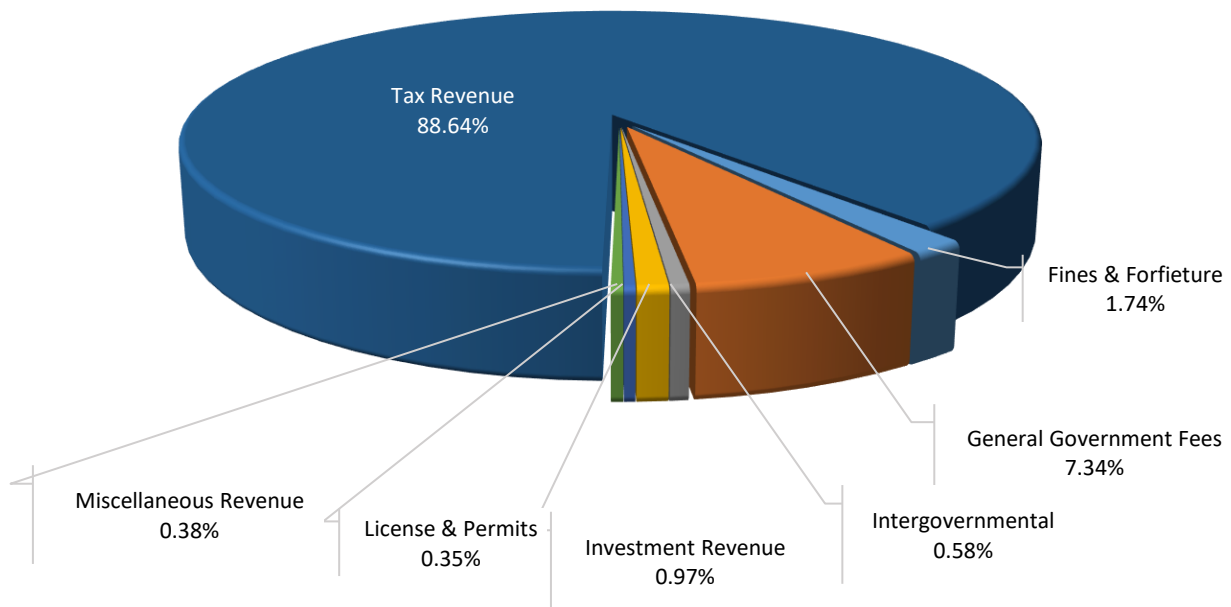


The Special Service District fund accounts for services provided in the County's unincorporated area such as Police, Public Works, Engineering, Building Safety and Regulatory Services, to name a few. The County levies a millage rate within the unincorporated area to support these operations.

Many of the County's other appropriated funds, including other special revenue funds and capital project funds, show a budget decrease from FY 2020 levels. This is because these funds are established using specific revenue sources and as projects are completed, the budget declines. For example, the balances in capital project funds will decrease as funds are expended and projects are constructed.

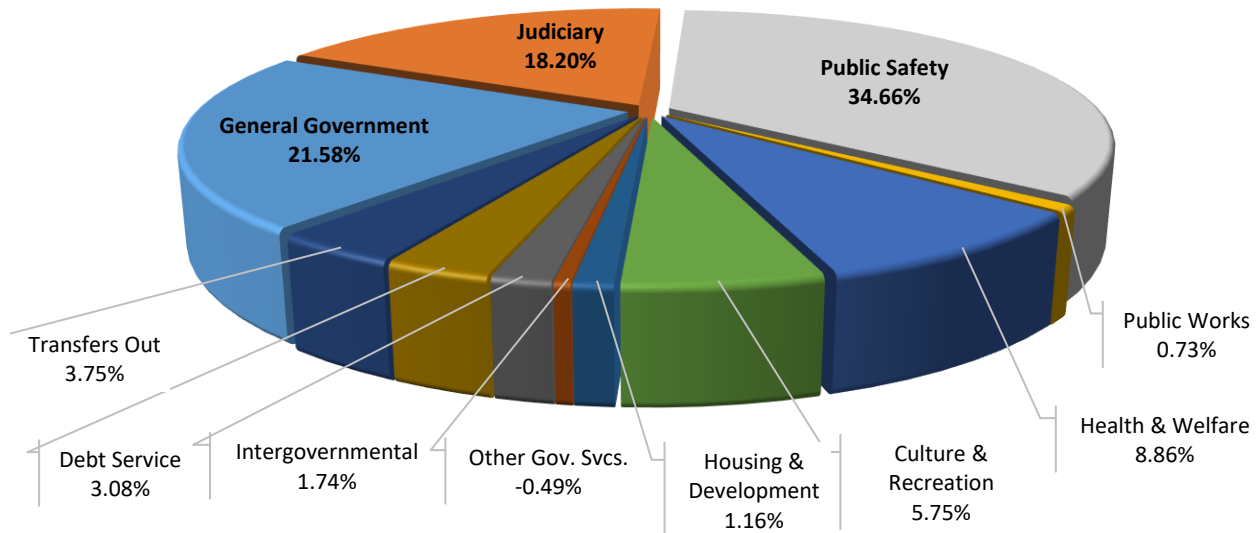
The County's largest operating fund is the General Fund. The General Fund accounts for all functions not required to be accounted for in another fund either by State guidelines and/or other restrictions. The County levies a millage County-wide to support the General Fund's operations.

FY21 General Fund Revenue - Where the money comes from...



A summary of General Fund expenditures as classified by function are shown below:

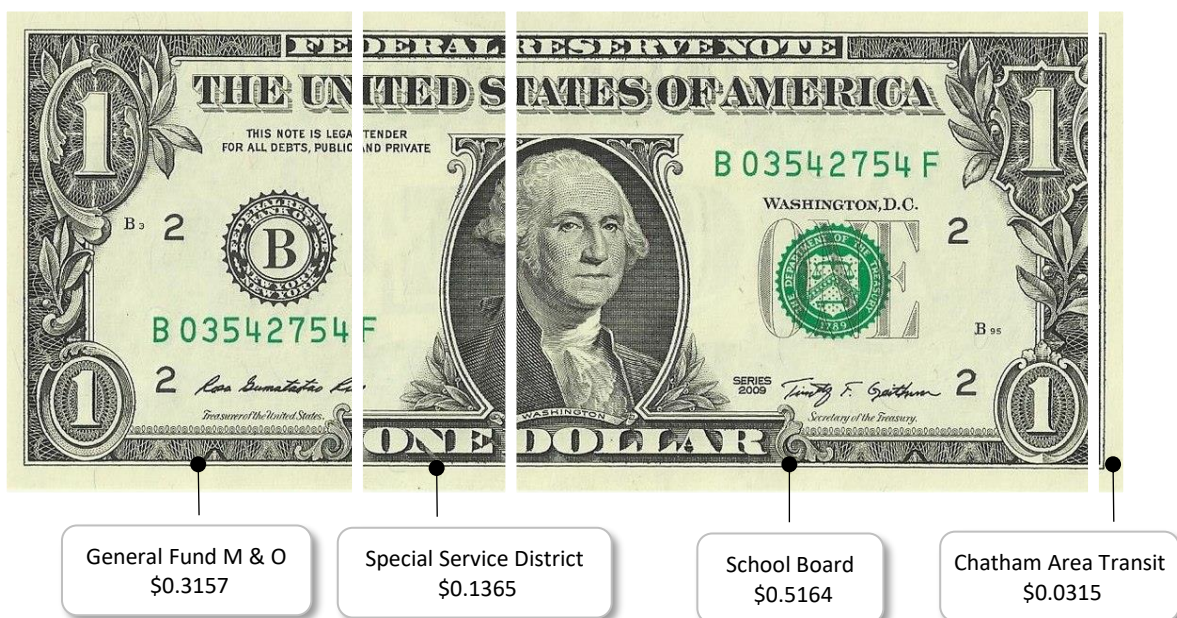
FY21 General Fund Expenditures - Where the money goes...



PROPERTY VALUES AND MILLAGE RATES

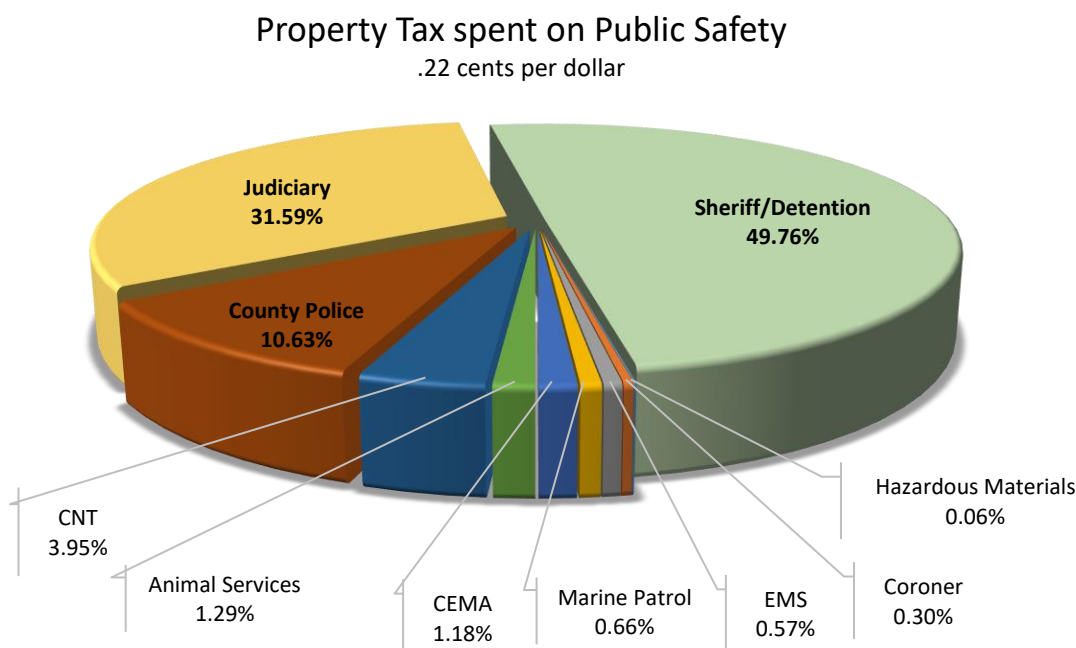
For several years now, Chatham County's property values and tax digest have increased at a moderate rate. The County has many property tax exemptions that limit digest growth including the Stephens-Day exemption, which freezes residential property values. County staff is "cautiously optimistic" as to continued growth in the tax digest, and this budget assumes 2% growth based on the property values dated January 1, 2020, which are used to compile the tax year 2020 digest by the Board of Assessors annually. The chart is a representation of how each dollar of your property tax is allocated for property owners within the unincorporated Special Service District of Chatham County, and is based on actual Fiscal

How Your Property Tax Dollars Are Spent



Year 2020 expenditures, not the Adopted budget for fiscal year 2021. For taxpayers living in municipal areas, the tax rate assigned by their city will be different from the Special Service District rate shown; however, the overall principle is the same.

As shown in the below graphic, the County Commission collects 41.91 cents from every property tax dollar collected in the unincorporated area. Of this, Public Safety and Judiciary accounts for 22.27 cents (53.13%) and General County government operations account for 8.69 cents (20.74%). Constitutional offices, community recreation, development, capital projects, and reserves funding spend the remaining 10.95 cents (26.13%). While the County receives 41.91 cents of every dollar, Chatham County School District and the Chatham Area Transit split the remaining 58.09 cents.



As the chart indicates, Public Safety and Judiciary operational costs are the highest among all County functions. Illustrated in the above chart are the appropriated costs.

NON-SPLOST CAPITAL BUDGET RECOMMENDATIONS

The County has many Capital Project funds of which most are paid for through a 1% Special Purpose Local Option Sales Tax (SPLOST) authorized by referendums that have been approved by the voters. The budgets for the SPLOST Funds are separated for each referendum period and are detailed later within the Adopted Budget. In addition, the County also budgets capital projects in the Capital Improvement Project Fund. Departments submit proposed capital projects to a budget committee whereby the project requests are reviewed, scored, and recommendations made to County management. County internal Departments listed capital requests not only for FY21, but were instructed to list capital needs for five plus years to allow for capital reserve planning and funding of those reserves to enable the County to pay cash for large capital items.



This process is better known as “Pay as You Go!” The Adopted Budget recommends funding as shown:

Capital Improvement Project Funding:	
Transfer in from SSD	2,500,000
Transfer in from General Fund	-
Current Contingency	1,897,868
Total CIP Funding	\$4,397,868

Fund	Project	Cost
100	General Fund Vehicles	1,257,000
100	FM&O - Courthouse Fire Pump System	56,000
100	Sheriff - Shower Remodel - Units 1-4	54,524
100	FM&O - Courthouse roof coat & repair	220,000
100	FM&O - Quick connect systems	108,000
100	Court Admin - Chair Replacement	82,251
100	Recreation - Lake Mayer Bathroom	50,000
100	Probate - Renovation	162,735
100	FM&O - Legislative Cooling Tower Roof	34,000
100	Recreation - Rodney Hall Bathroom	50,000
100	Recreation - Lake Mayer Dock	50,000
General Fund M & O Project Cost		\$2,124,510
270	CCPD - MDT Units	100,000
270	CCPD - Radar/Lidar units	40,000
270	CCPD - 800 MHz Radios - Vehicle	500,000
270	CCPD - Police HQ Phase III renovation	275,000
270	CCPD - Police Vehicle Replacement	700,000
270	CCPD - Firearms Simulator	97,000
270	Public Works - Sign Making Equipment	75,000
270	Public Works Vehicles/Equipment	475,000
	SSD Contingency	11,358
Special Service District Project Cost		\$2,263,358
Total Capital Improvement Program Expenditures		\$4,397,868

In addition to the projects listed in the CIP Fund, the budget also includes funding for the following capital project needs within the County’s Enterprise funds.

Sewer Fund:	
Sallie Mood Force Main	1,500,000
Wylly Island Lift Station	275,000
Total Sewer Fund Capital Expenditures	\$1,775,000
Solid Waste Fund:	
Rail Replacement Wilmington Drop off	60,000
Routing software	65,000
Total Solid Waste Capital Expenditures	\$125,000



Parking Garage Fund:	
Storm Shutters	35,000
Corner Tower Roofs	36,000
Total Parking Garage Capital Expenditures	\$71,000

BLUEPRINT APPLICATIONS AND RECOMMENDATIONS

Beginning in FY18, the County implemented a process whereby outside agencies and internal departments could submit applications for the funding of programs that aligned with the Chatham Community Blueprint. The Blueprint is a 20-year+ plan to attain progress in four core areas: Economy, Education, Health and Quality of Life. The Board has prioritized its preferred goals within the Blueprint. Over past year community surveys were conducted to confirm public opinion aligned with community indicators. A Staff Committee was appointed to consider community needs, define gaps, and consider programmatic opportunities, review appropriation requests and rank programs based on several factors:

- Organizational Programmatic and Financial History
- Programmatic Capacity and Sustainability
- Program Delivery and Potential Impact to Need as Defined by Relevant Data
- Individual Client Performance Outcomes and Impact on Investment
- Compliance with federal, state and local licensing and registration
- Alignment to the Community Blueprint and Priorities of the County Board of Commissioners
- Partnerships and Collaboration



***The mission of Chatham County
Government is to protect and serve the
public and provide services to improve the
quality of life.***

Per the Board's direction, the following Priorities were established:

- People (Children) Living Below Poverty (Role: Investor, Influencer)
- Economic Development (Role: Collaborative Partner) *Focus on (a) small businesses, (b) unemployed, and (c) under employed*
- Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)
- Youth Development - *Focus on children being ready to learn and afterschool programming*
- Recreational Facilities, Parks & Green Space (Role: Actively "doing", Investor)
- Food Access & Food Insecurity (Role: Collaborative Partner) - *Focus on access to healthcare services for the under-insured population and provide health food choices to food desserts*
- Public Safety & Crime Reduction (Role: Actively "doing", Investor)
- Sidewalks, Trails, Bike Paths (Role: Actively "doing", Investor, Collaborative Partner) - *Focus on (a) keeping people safe in their homes (reduce theft) and (b) while being active (well lite recreational areas); (c) reduce juvenile crime and recidivism.*



The Committee prioritized all applications based on affiliation with community need and performance, then presented funding recommendations to the County Manager. The Committee and County Manager understand that there is more need than the budget can support., After thoughtful consideration, the final funding recommendation is shown herein:

Name of Organization/Project/Initiative	FY20 Awarded	FY21 Requested	County Manager Recommendation	Contingency
Chatham County Juvenile Court - MARC/Front Porch	225,308	300,152	190,027	
Chatham County Juvenile Court - WREP	110,500	162,306	117,500	
Chatham County Safety Net Planning Council (Admin)	24,000	367,085	24,000	
Chatham County Safety Net Planning Council (HIE)	-	154,880		
Chatham County Safety Net Planning Council (Prevent Suicide Today)	-	21,650	-	
Chatham County Summer Bonanza	40,000	40,000	24,500	*
Chatham County Youth Intercept Program - Victim Witness	124,703	264,332	283,016	
Chatham County/City of Savannah Land Bank Authority		40,000	30,000	
Chatham Savannah Authority for the Homeless		100,000	-	
Coastal Center for Developmental Services DBA EmployAbility	35,625	37,000	37,000	
Crime Stoppers of Savannah-Chatham County		40,000	20,000	
Curtis V. Cooper Healthcare	2,100,000	2,250,000	2,100,000	
DEEP Center	50,000	200,000	50,000	
Eastside Concerned Citizens	15,000	30,000	10,000	
Family Promise of Greater Savannah (Homeless Assistance)	75,000	150,000	75,000	*
Forsyth Farmers' Market		15,000		*
Friends of Tide to Town		357,500	-	
Gateway (Behavioral Health Crisis Center)	700,000	700,000	700,000	
Goodwill of Coastal Empire DBA Goodwill Southeast GA		100,000	-	
Greenbriar (Early Childhood)	100,000	120,000	100,000	
Greenbriar (Emergency Shelter)	106,506	110,000	106,506	
Greenbriar (Family Preservation)	75,600	120,000	50,000	*
Heads Up Guidance Services (HUGS)	23,480	24,665	25,000	
J.C. Lewis Primary Healthcare	700,000	700,000	500,000	
Med Bank	22,500	48,500	25,000	
Neighborhood Improvement Association		-	-	
Park Place Outreach (Family Preservation for Teens)	20,000	40,000	25,000	
Savannah Chatham Court Appointed Special Advocates		10,000		
Savannah Parkinson Support Group (Get Excited and Move)	25,000	30,000	25,000	
Silver Cheetahs (Chatham Parks & Rec)	20,000	21,500	20,000	
Step Up Savannah	221,730	323,106	282,106	
Union Mission	23,070	50,000	35,000	
Community Supports Contingency			109,988	**
TOTAL	4,727,780	6,627,524	4,964,643	

Notes - *Additional funding under consideration with contingency.** Strategic Planning staff will work with organizations to revise plan for alignment with contingency request. List does not include funding for Chatham County Public Health, Chatham County Youth Commission, Live Oak Public Library, or the UGA Extension Service.



COUNTY BOND RATING

The County currently has a bond rating of AA+ with Standard & Poor's and a AA1 with Moody's Rating Agency. Ratings are used to determine the financial strength of a government and to inform potential investors of government bonds of the quality of their investment. Many considerations are weighed when issuing a financial rating, including management, financial policies, cash and fund balance position, and strength and diversity of the local economy. The highest rating from both rating agencies is a AAA, which is only one step above the County's current rating.

In August 2020, Chatham County issued bonds to finance the construction of a trial court building. With the current high bond rating of the County, the bonds were issued at an average rate of .76%.

CONCLUSION

The **Fiscal Year 2020/2021 Adopted Budget** provides the funding to continue the excellent programs and services we provide to our citizens. Given the uncertainty of the economy at both the state and federal level, it is more important than ever that we tackle foundational issues at the local level, as well as maintain a professional administration of budgeting, utilizing best practices while remembering who we serve...our citizens!

To reiterate, consideration of the Covid-19 pandemic has been measured in the forecasting of our revenues and expenditures. We believe these estimates are conservative and appropriate.

You will find the Budget Recommendation Workbook in the same format as last fiscal year to allow ease of comparison as follows:


- ❖ *Title page(s)*
- ❖ *Table of Contents*
- ❖ *County Manager's Message*
- ❖ *Budget Team Notations*
- ❖ *Financial Information – General*
- ❖ *General Fund M&O*
- ❖ *Special Service District*
- ❖ *Constitutional Officers*
- ❖ *State Board(s)/Offices*
- ❖ *Judiciary*
- ❖ *Other Funds*
- ❖ *Supplemental Information*

I want to thank ALL of Team Chatham again for their commitment and dedication to the development of the 2020 – 2021 Fiscal Year Budget Recommendation, particularly the Executive Team, Finance Department and the Budget Committee as well as every department and Team Chatham member. I would like to mention that Chatham County has received the Government Finance Officers Association *Distinguished Budget Presentation Award* for 37 consecutive years - another sign that Chatham County continues to operate with high standards and professionalism and we plan to be awarded again. It is



indeed my honor to lead the exemplary members of “Team Chatham”, and it remains my pleasure to serve you and our great citizens. I look forward to your feedback, questions, and comments.

Respectfully Submitted,

A handwritten signature in dark ink, appearing to read "Lee Smith", is positioned above the printed name.

William “Lee” Smith III
County Manager



Elected Officials & Department Directors

FY2021 Adopted Budget

Elected Officials & Judicial Appointments

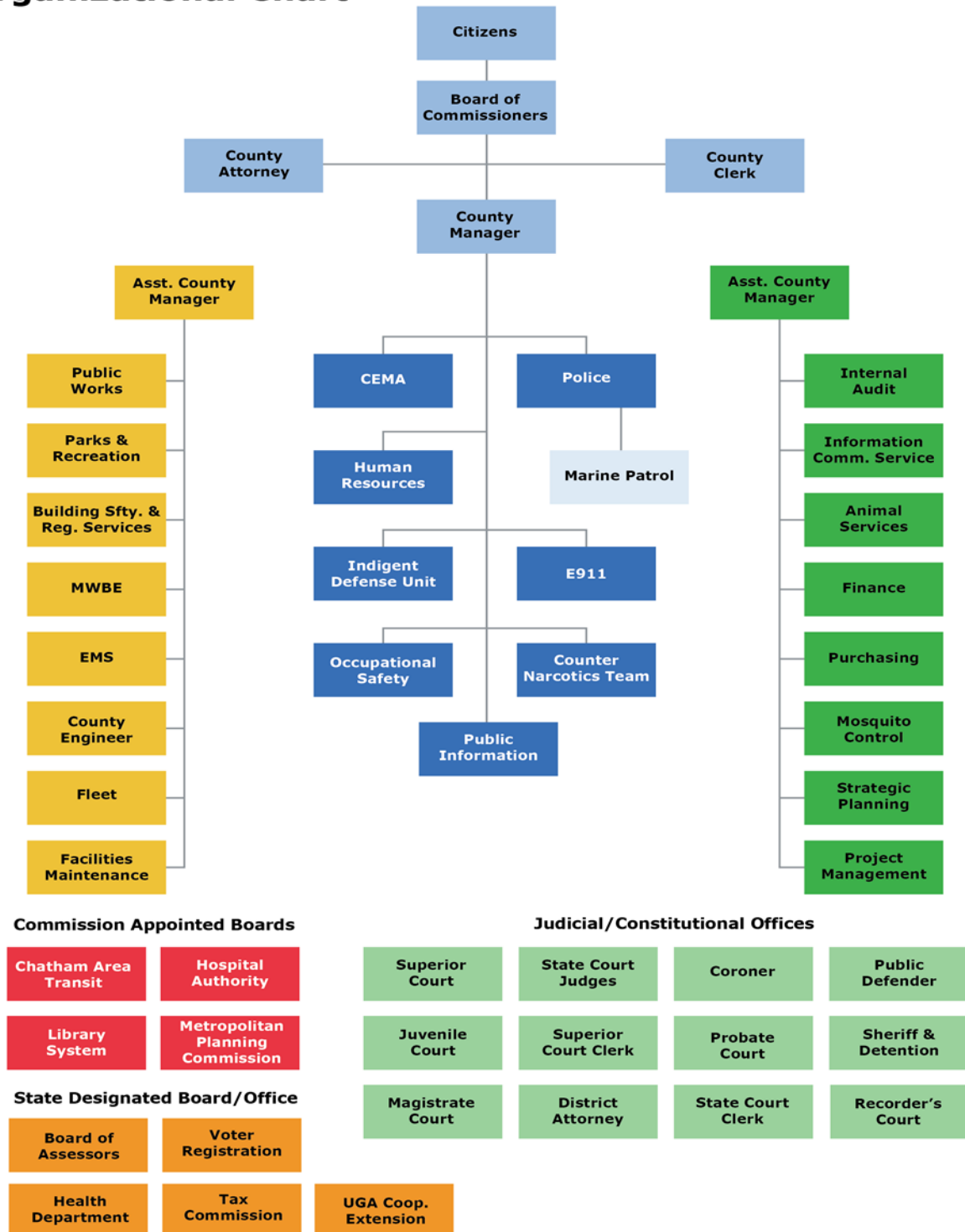
Child Support Recovery	Sherry Rovolis	State Court Administrator	Brian Hart
Coroner	Dr. William Wessinger	Chief State Court Judge	H. Gregory Fowler
District Attorney	Margaret E. Heap	State Court Judge	Herman W. Coolidge, Jr.
Victim Witness	Cheryl W. Rogers	State Court Judge	Gregory V Sapp
Chief Juvenile Court Judge	Leroy Burke III	Superior Ct. Administrator	Crystal T. Cooper
Juvenile Court Judge	Lisa G. Colbert	Chief Public Defender	Todd H. Martin (Interim)
Juvenile Court Judge	Tom Cole	Superior Court Clerk	Tammie Mosley
Chief Magistrate Court Judge	Mary Kathryn Moss	Chief Superior Court Judge	Penny Haas Freesmann
Magistrate Court Judge	Michael Barker	Superior Court Judge	John E. Morse, Jr.
Magistrate Court Judge	Bonzo C. Reddick	Superior Court Judge	James F. Bass, Jr.
Probate Court Judge	Thomas Bordeaux, Jr.	Superior Court Judge	Louisa Abbot
Chief Recorder's Court Judge	Tammy Cox Stokes	Superior Court Judge	Timothy Walmsley
Recorder's Court Judge	Harris Odell	Superior Court Sr. Judge	Michael L. Karpf
Recorder's Court Judge	Claire Williams	Superior Court Sr. Judge	Perry Brannen, Jr.
Sheriff	John T. Wilcher	Tax Commissioner	Daniel T. Powers

Board Appointed & County Department Positions

County Attorney	R. Jonathan Hart	Building Safety & Reg.	Gregori Anderson
County Clerk	Janice E. Bocook	Internal Audit Director	Barbara Alday
County Manager	Lee Smith	ICS Director	Nicholaus T. Batey
Assistant County Manager	Michael Kaigler	Human Resources Director	Carolyn Smalls
Assistant County Manager	Linda Cramer	Chatham County Police	Chief Jeff Hadley
Counter Narcotics Team	Michael Izzo (Interim)	Public Works	William Wright (Interim)
County Engineer	Suzanne Cooler (Interim)	Recreation Department	Stephen Proper
Emergency Mngt. Director	Dennis Jones	Tax Assessor	Roderick K. Conley
Finance Director	Amy Davis	Voter Registration Director	Sabrina S. German
Mosquito Control	Ture Carlson	Elections Supervisor	Russell Bridges
Chatham E911 Director	Diane Pinckney		



Organizational Chart



General Information

Community Profile

Chatham County's unique history as well as its coastal location provides economic benefits to the region. Presented herein is data on the County:

History of Chatham County

Chatham County is the nucleus from which the present great State of Georgia has grown. Savannah was the first settlement recognized by the English government in colonial days. At Savannah, on February 12, 1733, with 116 settlers, the colony of Georgia was founded by a member of the English Parliament, James Edward Oglethorpe. In 1741, the Trustees divided the new colony into two colonies - the Savannah Colony and the Frederica Colony. In 1743, Oglethorpe departed for England leaving William Stephens, the first President of Georgia, over the government made up of the two colonies.

In 1758, the province was divided into eight parishes, one being Christ Church, which later formed most of the territory of Chatham County. In 1777, the first regular Constitution of the State was promulgated and at this time, parishes were abolished and counties named in their place. The County is named for William Pitt, the Earl of Chatham, an English nobleman. In 1786, the Chatham Artillery, the nation's oldest active military organization, was organized.



Old Chatham County Courthouse circa 1890



Chatham County is the sixth largest of the State's 159 counties. The County encompasses 438 square miles and still has its early boundaries as laid down in the Revolution. The County is bounded on the north by the Savannah River and South Carolina, on the east by the Atlantic Ocean, the south by the Ogeechee River and Bryan County, and on the west by Effingham County. It is the most easterly county in the State, and has many winding estuaries, rivers, and Sea Islands. It has as its county seat, the main sea port of the State, the historic City of Savannah.

General overview

Chatham County represents the major metropolitan area in the Southeast Georgia region; ranks fifth in population in the state and is noted for having a stable economy.

The County has a dual personality, that of a major tourist attraction, and an extraordinarily successful port. This gives it a vibrancy that few other places can match. The City of Savannah also is a premier destination for national conventions and trade shows.



Population

According to a study by Georgia Office of Planning and Budget, the population in the Savannah MSA is projected to grow 69%, adding more than 202,000 people from 2000 to 2030. During this same period, the county's population is expected to increase 39.7%.

Population – Chatham County and Savannah Metro Area				
Year	Chatham County	Effingham County	Bryan County	Total Metro Area
1990	216,774	25,687	15,438	257,899
2000	232,048	37,535	23,417	293,000
2010	265,792	52,465	30,378	348,635
2015	285,959	57,086	34,378	377,837
2017	289,260	62,190	37,019	386,337
2018	289,195	62,190	38,109	389,494

SOURCES: Savannah Area Chamber of Commerce, Savannah 2020 Economic Trends

Income

In 2018, the average weekly wage in the Savannah MSA was \$917, an increase of 5.9% from 2017. Wage growth was particularly strong in Utilities (+43.3%), Manufacturing (+14.3%), Finance and Insurance (+11.9%), State Government (+9.3%), and Arts, Entertainment and Recreation (7.3%). In four sectors of the regional economy (manufacturing, education services, state government, and local government) average weekly wages exceeded that for the state.

While weekly wages in Savannah remain \$204 below the state average, the purchasing power of those wages is enhanced due to the relatively low cost of living and housing in the region. This, combined with Savannah's high quality of life, implies that workers and employers continue to receive a high return on value for area wages.

As Savannah's population grows, so do the incomes and benefits available to its residents. In the Savannah MSA, the five-year U.S. Census estimate for average household income is \$78,586. Average household income is higher in Bryan County (\$86,656) and in the City of Savannah (\$79,453).

The Savannah MSA has 56% of its households with income over \$50,000, Effingham County has 63%, and Bryan County has 62%, while the comparable figure for the state of Georgia is 55%. Beaufort County (13.3%) and Bryan County (13%) have the highest concentration of households earning more than \$150,000. SOURCE: Savannah Area Chamber of Commerce, Savannah 2020 Economic Trends

Labor Force / Employment

EMPLOYMENT DATA - CHATHAM COUNTY, GEORGIA				
Year	Total Labor Force	Chatham County Unemployment	State of Georgia Unemployment	United States Unemployment
2014	172,981	7.9%	7.3%	6.2%
2015	177,052	5.7%	5.5%	5.3%
2016	177,600	5.0%	5.2%	4.7%
2017	169,517	4.7%	5.0%	4.6%
2018	176,840	3.2%	3.4	3.7%

SOURCES: State of Georgia Departments of Labor, Labor Information Systems; US Department of Labor, Bureau of Labor Statistics; Savannah Area Chamber of Commerce, Savannah 2020 Economic Trends



Manufacturing



Gulfstream Aerospace Corporation, maker of Gulfstream private jets

Gross Regional Product (GRP) in Savannah grew \$549 million (3.6%) from 2016 to 2017; which puts Savannah in third place for growth among the Georgia metropolitan areas measured by the U.S. Department of Commerce's Bureau of Economic Analysis. At over \$15 billion, Savannah's GRP remains the state's third largest, behind only Atlanta and Augusta. Economic activity generated by Savannah's private sector industries measured \$13.4 billion in 2017 and accounted for 85% of the regional economy in 2017.

A diverse mix of industries, busy ports and strategically networked transportation, logistics, energy and communications infrastructures create a business climate in Savannah that is unmatched in many larger cities. Savannah's exceptionally high value-adding production in manufacturing represents 21% of the region's total output.

MAJOR MANUFACTURING EMPLOYERS IN THE CHATHAM COUNTY AREA

Firm	Product	Employment
Gulfstream Aerospace	Jet aircraft, aerospace equipment	10,674
SNF	Chemicals	1,500
Georgia Pacific Corporation	Paper products	1,000
International Paper Corporation	Paper, chemicals, corrugated containers	903
JCB, Inc.	Construction equipment	600

SOURCE: Savannah Area Chamber of Commerce, Savannah 2020 Economic Trends

Tourism

The preservation and restoration of Savannah's downtown historic district and the riverfront has served as the anchor for tourism in the area. Complementing the tourism sector is convention trade. Savannah's Civic Center includes a 2,566 seat theater, an arena with a capacity of 9,600, a ballroom with a capacity of 550 and over 25,000 square feet of exhibit space. In addition, the Savannah International Trade & Convention Center has allowed Savannah to compete for larger conventions, meetings and events.

Savannah's tourism and hospitality industry currently employs over 27,000 people and continues to be one of the largest economic drivers of Savannah. Travel to Savannah remains strong and the city enjoys visitors from all over the world. Most recently, the city was named "A World's Best City for United States & Canada" by Travel & Leisure. Chatham County has over 15,300 hotel/motel rooms and a variety of restaurants in the downtown area and throughout the Metropolitan Area. During the past ten years, the



growth in retail trade and service sectors is attributable to increased tourism and reflects its importance to the County's income.

Savannah exudes a beauty and charm that few, if any, destinations can match. Savannah's tourism and hospitality industry continues to be one of the largest economic drivers for the region. Travel to Savannah remains strong, and the city enjoys visitors from all over the world. Recently, the city ranked in the "Best U.S. Cities" (#4) by *Travel + Leisure* magazine.

The Savannah tourism sector continued to grow with total overnight person-stays increasing from 8 million in 2017 to 8.2 million in 2018. In 2018, over 14.5 million visitors came to Savannah including 8.2 million overnight visitors and 6.3 million day-visitors. The demand for rooms increased 2.6% in 2018, and visitor spending increased by 3.1% to \$3 billion. In 2018, room tax revenue climbed to \$26.7 million, setting another record high.

Tourism and convention business will continue to be one of the fastest growing sectors of Chatham County's economy, reflecting substantial investments in the area's infrastructure, including a large number of new well-situated hotels as well as the Savannah International Trade and Convention Center.

Room Tax Revenue				
Year	Number of hotel rooms	Person-stays Overnight	Chatham County	Total Direct Visitor Spending
2014	14,983	7.6 Million	\$20.7 Million	\$2.5 Billion
2015	15,009	7.8 Million	\$23.2 Million	\$2.7 Billion
2016	15,394	7.9 Million	\$24.4 Million	\$2.8 Billion
2017	15,549	8 Million	\$25.5 Million	\$2.9 Billion
2018	16,199	8.2 Million	\$26.7 Million	\$3 Billion

SOURCE: Savannah Area Chamber of Commerce, [Savannah 2020 Economic Trends](#)

Transportation

Logistics Today has rated this area "the most logistics friendly city in the nation" - recognizing the area as a superior transportation hub with access to the Port of Savannah and major railways. Here are some of the reasons for the honor:

- Savannah is only a few miles from Interstate 95, as well as at the eastern terminus of Interstate 16 - giving business and residents speedy access to Atlanta.
- Savannah is a short distance from the burgeoning Florida market, yet has the cost and business advantages of a Georgia location.
- The area enjoys a strategic location on the East coast, but is far more westerly than other coastal cities; located 647 miles due south of Cleveland, Ohio.
- The taxpayers understand the importance of quality infrastructure and improvements by the continued approval of Special Purpose Local Option Sales Taxes (SPLOST).



Port of Savannah

The County's continued economic progress is based to a large extent on the continuing development of the Port of Savannah. The Port of Savannah is home to the largest single-terminal container facility of its kind in North America. The Port of Savannah is the largest single-container terminal in the Western Hemisphere. In FY2019, it handled 4.5 million TEUs (Twenty Foot Equivalent Units) in through-put. FY2019 had the highest volume in the Port of Savannah's history. The Port of Savannah moved 9% of total U.S. containerized loaded cargo volume and 20% of the East Coast container trade. The port handled 10.5% of all U.S. containerized exports in FY2019 (USA Trade online).

The port has access to two railroads, over 3 million Ft² of warehouse space within 30 miles of the port. Immediate access to two major interstates covering all directions, 9,700 feet of contiguous berth space, and the largest concentration of import distribution centers on the East coast. The Savannah Harbor comprises the lower 21.3 miles of the Savannah River generally forming a boundary between South Carolina and Georgia and 11.0 miles of bar channel for a total length of 32.3 miles. Savannah is the farthest inland port on the East Coast, which places Savannah within a day's haul over road or rail to many major Midwestern markets, thus greatly reducing the cost of shipping. Although the Port has a large number of private businesses having docking facilities, the Georgia Ports Authority (GPA) has the largest wharfing facilities for handling cargo for both imports and exports on the East Coast.

On March 27, 2018 The Georgia Ports Authority broke ground on its \$126.7 million Mason Mega Rail Terminal, which will expand the Port of Savannah's rail lift capacity to 1 million containers per year, and open new markets spanning an arc of cities from Memphis to St. Louis, Chicago to Cincinnati.

Military

Fort Stewart and Hunter Army Airfield are the home to the 3rd Infantry Division, and combine to be the Army's Premier Power Projection Platform on the Atlantic Coast. It is the largest, most effective and efficient armor training base east of the Mississippi, covering 280,000 acres including parts of Liberty, Long, Tattnall, Evans and Bryan counties in southeast Georgia.

Hunter Army Airfield is home to the Army's longest runway on the east coast (11,375 feet) and the Truscott Air Deployment Terminal. Together these assets are capable of deploying units such as the heavy, armored forces of the 3rd Infantry Division or the elite light fighters of the 1st Battalion, 75th Ranger Regiment.



The Port of Savannah is fourth largest port in the United States

Ft. Stewart, located just outside of the Savannah MSA, and Hunter Army Airfield generate sufficient economic activity to warrant inclusion of Liberty and Long counties in the larger Savannah CMSA. Ft. Stewart and Hunter AAF have an annual financial impact of \$4 billion.

Ft. Stewart and Hunter AAF together are one of Coastal Georgia's largest employers. The ratio of military to civilian employees is approximately six to one, with 22,000 officers and enlisted military and 4,400 civilians employed at both



installations. Ft. Stewart accounts for nearly three-fourths of the military employment in the area.

Education

The six-county CSA* employed approximately 3,801 faculty, administrators, and staff in public and private educational services in the second quarter of 2019. Public High Schools in the CSA produced 4,642 graduates. Of the metro area's population above age 25, approximately 89% are high school graduates or have higher education. Approximately 29% of the population above the age of 25 has a bachelor's degree or higher level of educational attainment.

Savannah's educational institutions offer a range of programs to suit every learning need, from the family looking for one of the state's free high-quality pre-kindergarten programs to the college graduate looking to pursue an advanced degree.

Pre-K-12 Public Education The district's SY 19 enrollment was at 38,590 students. There are 55 schools across the public school system that includes 24 elementary schools, seven K-8 schools, eight middle schools, 11 high schools, and five charter schools (3 elementary, 1 K-10 and 1 middle). Four additional replacement schools (Howard Elementary, A. B. Williams, Haven Elementary, and Low Elementary Schools) are under construction. Groves High School, Woodville Tompkins Technical, and Career High School earned Gold Awards, while May Howard Elementary received a Platinum Award in the "Greatest Gains" category from the Governor's Office of Student Achievement. For more information, please visit www.sccpss.com.

Higher Education: Colleges, Universities and Technical Schools over 65,000 students are enrolled in the 18 institutions of higher learning in and around the Savannah area. While several of these schools have long histories of producing graduates who have contributed to the region, others are recent newcomers, attracted to the demands for advanced learning created by Savannah's vibrant and growing economy.

Miscellaneous Statistics

Date of Incorporation	February 5, 1777
Form of Government	Board of Commissioners
Area	633.4 Square Miles
Miles of streets and roads	1,300
Number of Recreation sites	140



Chatham County Quick Facts

Tourism

Annual Visitors: nearly 14.5 million (2018)
Nation's largest Historic Landmark District

Manufacturing

359 manufacturing plants provide 23,204 jobs (2019, Q2).

Taxable Retail Sales (Estimated)

2019 \$8.2 Billion
2018 \$7.7 Billion
2017 \$7.1 Billion
2016 \$6.6 Billion
2015 \$6.6 Billion

43 Large Shopping Centers, 2 Regional Malls,

Outlet Center Source: GA Department of Revenue Statistical Reports, Chatham County Finance Department, and GSU CBAER.

Utilities

Georgia Power - Coastal Georgia, Atlanta Gas Light Company and a choice of gas marketers, City of Savannah Water and Sewer Bureau

Culture

- African-American Cultural Center Art Galleries, Theaters and Museums
- City Market Art Center
- Georgia Historical Society
- Historic Forts: Jackson, McAllister, Pulaski, and Screven
- Historic Homes and Cemeteries
- Historic Landmark District
- Riverboat Cruises
- Savannah Asian Festival
- Savannah Black Heritage Festival
- Savannah Craft Brew
- Fest Savannah Film Festival
- Savannah Jazz Festival and Jazz Society Savannah Music Festival
- Savannah Philharmonic Orchestra and Chorus
- Savannah Stopover Music Festival

Subtropical Climate

Average Seasonal Temperatures

Spring 65.26° Summer 81.40°
Autumn 67.87° Winter 51.13°

Precipitation: 48.0" average rain per year

Recreation

Tybee Island Beaches & Pavilion

Boating, Marinas, Boat Ramps, Rowing Fishing & Hunting, Camping, Wildlife Parks, Nightlife, Live Music, Savannah Civic Center, Entertainment Public & Private Available: Golf Courses, Swimming & Tennis

Banks

About 120 Banks (www.yellowpages.com)

About 47 Credit Unions (www.yellowpages.com)

Government

Chatham County Chairman, eight Commissioners, County Manager

Schools & Churches

Public: 24 elementary schools, 7 K-8 schools, 8 middle schools, 11 high schools 5 charter schools (3 elementary, 1 k-10 and 1 middle)

Private: 13 elementary schools, 9 high schools

Higher Education: 18 universities, colleges and technical colleges with estimated annual enrollment of about 65,000

About 650 churches (www.yellowpages.com)

Healthcare (Chatham County)

3 acute care hospitals 1,300+ beds, 1200+ doctors
18 skilled nursing care facilities

Media

Print Media	Frequency
Savannah Morning News	Daily
Business in Savannah	Bi-Weekly
Connect Savannah	Weekly
Savannah Penny Saver	Weekly
Savannah Tribune	Weekly
The Savannah Herald	Weekly
The Island Packet	Weekly
The West Chatham Neighbor	Weekly
The South Magazine	Bi-monthly
Coastal Senior	Monthly
La Voz Latina	Monthly

Television Stations / Radio Stations

Radio Stations	22
Television Stations	8



Comparable Home Prices

City, State	Home Price
Median List Price, 4 Bedroom Home – (Nov 2019)	
Raleigh, NC	\$589,000
Atlanta, GA	\$565,000
Nashville, TN	\$449,000
Charlotte, NC	\$391,000
Louisville, KY	\$365,000
Gainesville, FL	\$350,000
Orlando, FL	\$350,000
Montgomery, AL	\$288,000
Savannah, GA	\$268,000

Taxation

2019 Property Tax on \$250,000 home:

Unincorporated Chatham County: \$3,576

City of Savannah: \$4,354

Sales Tax

Chatham County: 7 % tax on the purchase of all goods and some services and 3 % tax on food items

Room Tax

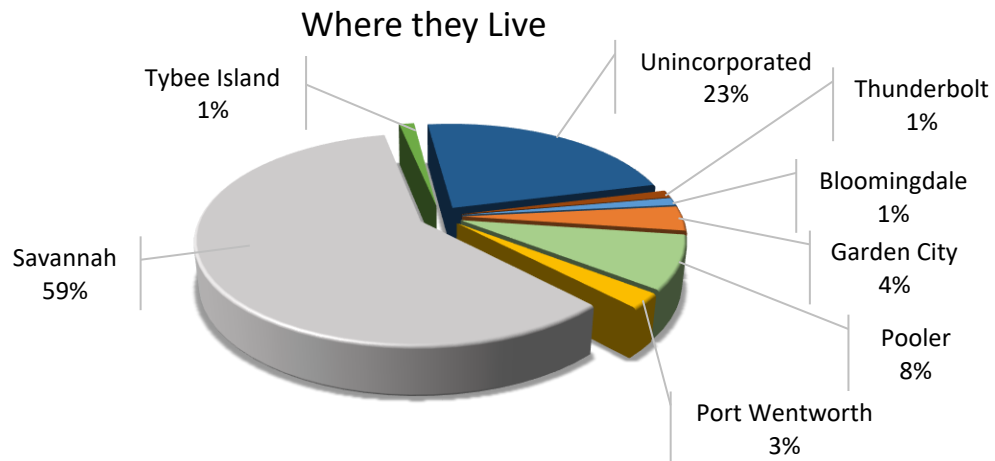
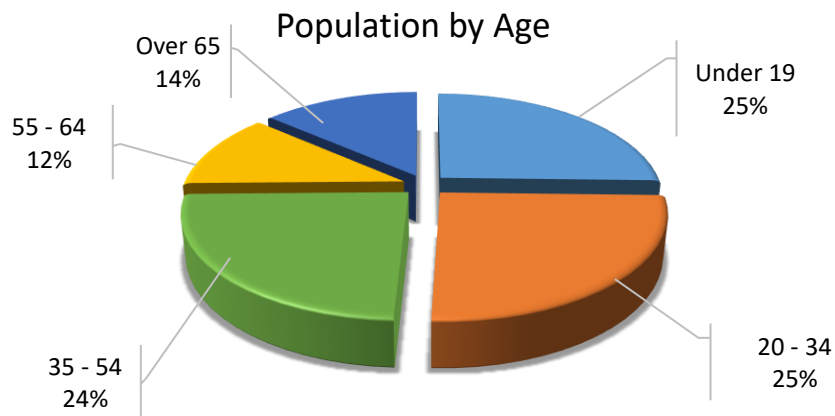
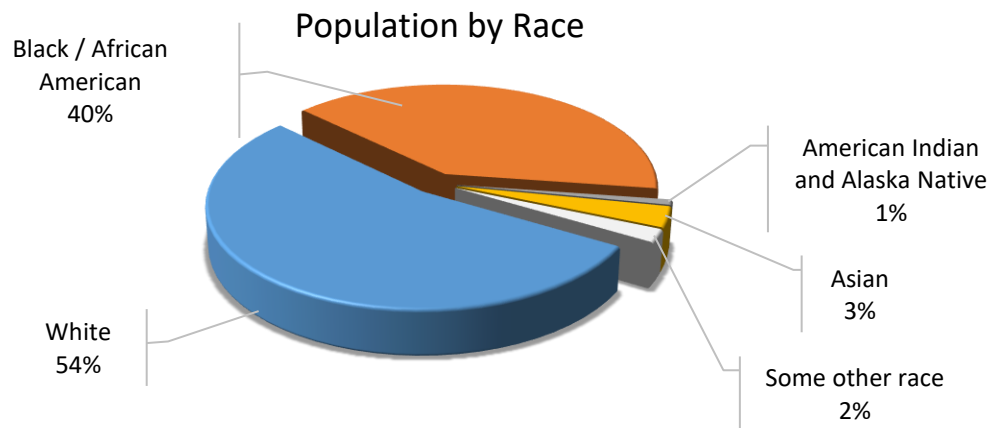
6% (plus 7 % sales tax)

Personal Income Tax

- Single: \$230 on first \$7,000 plus 6% on the balance.
- Married: \$340 on first \$10,000 plus 6% on the balance.
- Married filing separately: \$170 on first \$5,000 plus 6% on the balance.

Chatham County Top Ten Taxpayers			
Taxpayer	Type of Business	2020 Assessed Value	Percentage of Total Net Assessed Value
Elba Liquefaction Company, LLC.	Liquid Gas Provider	369,121,172	2.59%
International Paper	Paper Manufacturer	227,658,118	1.60%
Georgia Power Company	Electric Utility	199,494,751	1.40%
Gulfstream Aerospace Corp.	Aircraft Manufacturer	177,927,109	1.25%
Savannah Health Services LLC.	Health Care	88,551,910	0.62%
Southern LNG Inc.	Liquid Natural Gas	10,420,682	0.07%
Imperial Savannah, LP.	Sugar Refinery	98,452,983	0.69%
Duke Realty Limited Partnership	Commerical Real Estate	87,813,525	0.62%
Target Corporation	Retail	22,065,389	0.16%
Southern Energy Co.	Electric Utility	60,645,440	0.43%
		\$ 1,342,151,079	9.43%

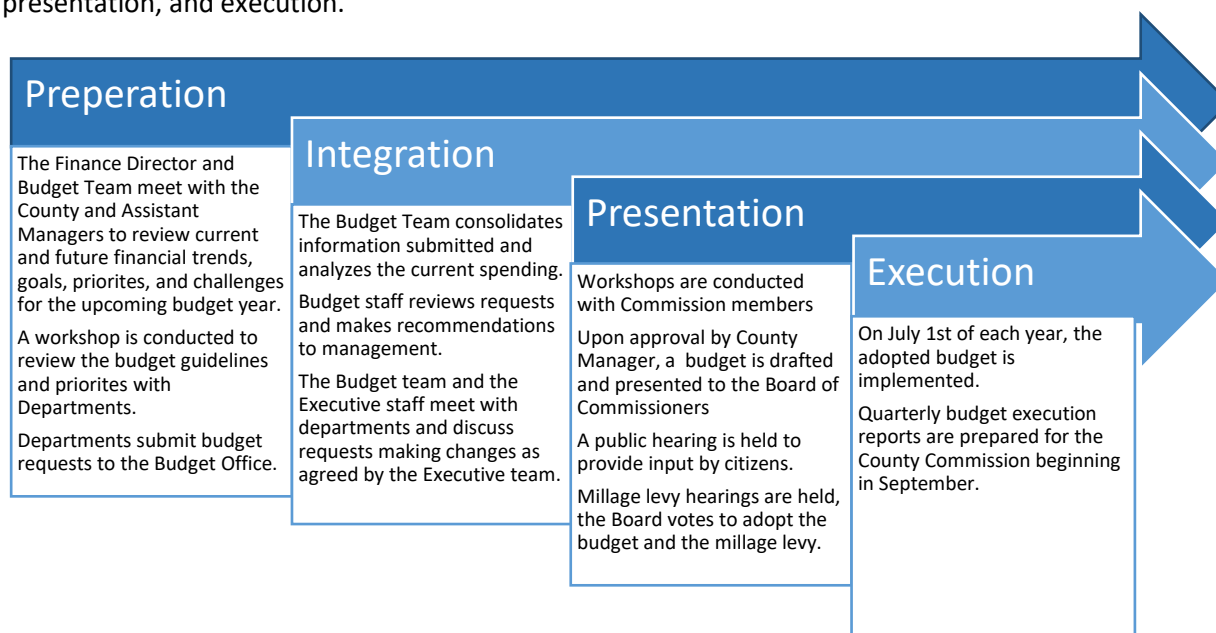




Financial Policies and Procedures

THE BUDGET PROCESS

The annual budget is a fiscal plan, which presents the services to be provided to the community and describes the resources needed to perform these services. Each local government defines its budget to best serve its unique circumstances and therefore, each local government's budget process is unique. Chatham County operates under a fiscal year, which begins on July 1st and ends on June 30th the following year. Chatham County's budget process consists of four chronological phases - preparation, integration, presentation, and execution.



BUDGET FORMULATION

Formulation of the budget requires consolidation of information and detailed analysis of data available. Priorities must be established with future revenues and expenditures projected and balanced against Board expectations, new program requests, and public input.

REVENUE PROJECTIONS

- Each department or division provides estimates of current year revenues and projections for the upcoming budget year. Variances from current budget must be explained. Projections must include calculations, assumptions made, and methodology.
- Budget staff reviews estimates and underlying data provided. Data is compared to year-to-date actual revenue for the current year, trends from past years and expected trends for future years.
- The effect of statutes, ordinances, regulations, and legal contracts are considered.
- Additional information is requested from departments as needed.
- Certain general revenues are projected jointly by the Finance and Budget including
 - Property Taxes
 - Local Option Sales Taxes
 - Franchise Fees



Projections are finalized by the Budget Office and the Finance Director.

EXPENDITURE PROJECTIONS

- Each department or division provides estimates of current year expenditures and projections for the upcoming budget year. Variances from current budget must be explained.
- Many expenditure object lines, Professional and Service Contracts, Vendor Leases, Employee Travel and all capital expenditures, require full justification each year.
- The Budget staff reviews these estimates and the underlying data provided. Comparing the data to year-to-date actual expenditures for the current year, trends from past years and integrated with knowledge obtained from other sources. Other factors that contribute to development include:
 - Purchasing - existing contracts and lease agreements.
 - Human Resources - salary and fringe benefits.
 - The effect of ordinances, statutes, and regulations are considered.
 - Additional information as requested from departments as needed.

Expenditures are finalized by the Budget team, Finance Director, and County Manager.

Budgets for the General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds are developed using the modified accrual basis of accounting. This basis of budgeting is the same as the basis of accounting used in the audited financial statements. Proprietary Fund budgets are not required by state law but are utilized as a management tool.

NEW PROGRAMS

New programs are defined as an addition to the budget and can be revenues, expenditures or both. Examples include adding new positions, a new activity, a new service or a transition to a new process or type of equipment.

New programs are evaluated separate and apart from the baseline budget, and are graded based on relevance to the County's mission, objectives of the strategic plan, cost/benefit, efficiency, effectiveness, need, and potential for a positive outcome. The County Manager makes recommendations to the Board of Commissioners regarding significant new programs. Approved new programs are then integrated into the budget.

PUBLIC INPUT

The 2021 budget addresses requests voiced by citizens and neighborhood councils. Throughout the year, information is collected from citizens primarily through Commission members, County staff attendance at neighborhood meetings, and various meetings held with the Board of Commissioners. As required by State Statute, the County had several Public Hearings scheduled related to the Budget and Millage Levy.

- June 12, 2020 – Public Hearing on the Adopted Budget at 9:30 a.m.
- June 18, 2020 – Budget Workshop with Departments at 10:00 a.m. Hold first and second Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m.



- June 26, 2020 – 3rd Public Hearing on the Millage Levy at 9:30 a.m. & Budget and Millage Levy adoption by the Board.

BUDGET AMENDMENTS

Under State Law, the legal level of control is at department level for each fund for which a budget is required. In addition, the governing authority of Chatham County has established salary appropriations within a department as a lower level of control. During the fiscal year, the County Manager, Finance Director, and Budget Officer are authorized to transfer budgeted amounts within departments, with the exception of transfers, which increase salary appropriations. The Board of County Commissioners must approve transfers of amounts between departments and must approve appropriations of additional resources, including salaries.

CHATHAM COUNTY, GEORGIA BUDGET CALENDAR FISCAL YEAR JULY 1, 2020 THRU JUNE 30, 2021	
DATE	BUDGET/TAX PROCESS ACTIVITY
November 4, 2019	Distribute CIP Packets – Departments and Outside Agencies.
November 4, 2019	HR Process Begins
December 6, 2019	Final day to submit personnel request to HR.
November 15, – December 15, 2019	FY2021 CIP requests due from departments and Outside Agencies.
December 15, -December 30, 2019	ICS Review CIP Requests.
January 2, - January 15, 2020	FM&O CIP request review.
January 6, 2020	FY 2020/2021 Budget Request Packages Distributed.
February 3, 2020	Revenue estimates due from departments.
February 7, - March 6, 2020	Complete Fiscal Year Ending 6/30/20 revenue estimates. All Funds.
February 10, 2020	Budget Request Packages and updated Five Year Goals due from departments.
February 10 - 21, 2020	Analyze departmental budget requests/hold conference with Department Heads/Budget Staff. (To clarify requests).
March 3, 2020 - March 19, 2020	Budget reviews begins- County Manager/Department Heads/Executive Committee/Budget Staff.
March 20, 2020 - April 10, 2020	Prepare budget workbooks for County Manager and Board of Commissioners - Final Internal Review by Finance Director-Executive Committee.
April 13, 2020 - April 24, 2020	Final Adopted budget goes to Printer.
May 11, 2020	Ad for availability of Adopted budget and June 12, 2020 public hearing sent to newspaper.
May 21, 2020	Advertise availability of Adopted budget and June 12, 2020 public hearing (State Law). Adopted budget document and budget message transmitted to the Board. Adopted budget posted on County web site.
May 26, 2020	Ad for budget adoption sent to newspaper.
June 1, 2020	Advertisement of 5-Year history to newspaper (June 8, 2020 publication as required by State Law).
June 2, 2020	Year 2020 Digest provided to Finance for Millage Levy calculations.



DATE	BUDGET/TAX PROCESS ACTIVITY
June 8, 2020	Advertise 1 st and 2 nd Public Hearing on Millage Levy held on June 12 th at 9:30 a.m. and 6:00 p.m. Advertise year 2020 Tax Digest and 5-year history (at least seven days prior to millage levy as required by State Law - House Bill 66, Act. No. 478). Information on Millage Levy posted on county website.
June 12, 2020	Hold public hearing on Adopted budget. Year 2020 Tax Digest and 5-year history to Board as information.
June 12, 2020	Advertise budget adoption.
June 18, 2020	Department Budget Workshop 10:00 AM Hold 1 st and 2 nd Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m. Advertise 3 rd Public Hearing on Millage Levy to be held on June 26 th at 9:30 a.m.
June 26, 2020	Adoption of FY 2020 / 2021 budget by County Commissioners. (1) Hold 3 rd Public Hearing on Millage Levy at 9:30 a.m. (2) Adoption of year 2021 Chatham County M&O, SSD, and Chatham Area Transit Millage Levy by the County Commissioners
June 28, 2020 - September 11, 2020	Prepare 2020 / 2021 budget book and complete FY 2020 / 2021 budget document.
July 1, 2020	Beginning of Fiscal Year 2020 / 2021 budget goes into effect.
July 10, 2020	Resolutions and forms for digest package to Chairman for signature and forwarded to Board of Assessors.
July 10, 2020	Adoption of year 2020 Board of Education Millage Levy by County Commissioners.
July 26, 2020	Tax Digest to Atlanta.
August 1, 2020	State Penalty assessed if digest not submitted to the State.
September 23, 2020	Deadline for submission of adopted budget document for GFOA Award.

FINANCIAL AND MANAGEMENT POLICIES

Chatham County financial policies set forth the basic framework for the fiscal management of the County. The policies are intended to assist the County Commission and County staff in evaluating current activities and proposals for future programs, and in making fiscally responsible decisions in the day-to-day management of the County. Policies were developed within the provisions of the Official Code of the State of Georgia, the County Code, and generally accepted accounting principles as established by the Governmental Accounting Standards Board, and recommended budgeting practices. The policies are reviewed and modified as necessary to accommodate changing circumstances or conditions.

Auditing and Internal Control Policies

In developing and evaluating the County's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

Internal Audit is an independent entity established within Chatham County Executive Department to serve the Chairman, the County Manager and County staff. In order to ensure objectivity and independence, Internal Audit has no direct responsibility or authority over activities it reviews. Additionally, Internal Audit



reports directly to the County Manager. Internal Audit prepares an annual audit plan, which outlines Adopted audits that the County Manager approves.

Single Audit

As a recipient of federal and state grants, the County is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations.

The County's Financial Grants Manager provides the daily management of this function and monitors grants for compliance. This internal control structure is also subject to periodic evaluation by Internal Audit.

Budgetary Policies

The Budget represents the process through which policy is made and implemented. The summary of Chatham County policies outlined below act as a framework for the County Commission to identify its budgetary goals and objectives as they pertain to the operating budget and the capital budget. The operating budget is prepared separately from capital projects budgets because of the different planning processes and financing sources involved. The County maintains budgetary controls to ensure compliance with legal provisions and the Financial Policies represent guidelines and tools adopted by the Chatham County Board of Commissioners to enable Chatham County to reach and maintain its financial potential through consistent approaches in financial management. Financial policies will always be evolving.

State Law

The Official Code of Georgia contains several provisions relating to the local government budget process:

- Public hearings must be held before adoption of a municipality's budget. Proper notice must be given in a paper of general circulation not less than fifteen days in advance of the public hearing.
- Property tax millage rates must be set according to state law. Millage rates must be rolled back in reassessment years to avoid a windfall to the municipality.
- A municipality may not impose or increase a business license fee unless approved by local ordinance.
- State law governs the imposition and use of certain fees assessed by the County, such as the Hotel/Motel Tax.

County Policies

Chatham County shall annually adopt annual fund budgets that ensure a balance between operating resources and resource uses. By law the County is required to adopt annual balanced budgets for its general fund, each special revenue fund, and each debt service fund. Project-length budgets are required for capital project funds. The Commission may elect to create annual budgets for other fund types for use as a management tool. Within the two main operating funds of the County (General and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues.



Revenue Policies

Revenue Ordinance – The revenue ordinance shall include any revisions, additions, or deletions to the fees and charges based on the level of cost recovery for services and the reason for the subsidy and the frequency with which cost-of-services will be undertaken. Changes to the ordinance shall originate during the budget process and shall be used in the preparation of the annual budget. Changes may also occur outside of the budget process. State and local law may govern the establishment of fees and charges. Chatham County may choose not to recover all costs, but should identify such costs. Reasons for not recovering full costs should be identified and explained. The Chatham County Commission shall publish a revised revenue ordinance within 90 days after adoption of the budget. The publication will include all changes that occurred over the past fiscal year, both prior to and during the budget process. Citizens will be given an opportunity to provide input at the second public reading for any revenue ordinance amendment. Within the two main operating funds of the County (General Fund and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues.

Proceeds from the sale of other assets or reimbursements will be placed in the fund from which the asset originated except for vehicle sales. Vehicle sales proceeds will be placed in the CIP Fund and will be used for fleet replacement. The County will not budget or commit to spend non-recurring dollars until they are received. The County will consider the impact on the operating budget before funding capital improvement projects.

During its annual budget process, Chatham County will review revenues to identify unpredictable revenue sources that could impact operational funding. A conservative approach will be utilized in estimating such revenues with consideration being given to historical revenue trends, revenue volatility, and the legal and economic climate. When actual revenues received exceed revenue budgets for unpredictable revenues, the excess will be treated in accordance with adopted fund balance policies.

Chatham County will encourage a diversified yet stable revenue system to protect it from possible short-term fluctuations in any of its revenue sources.

Fees and Charges – The amount of a fee should not exceed the overall cost of providing the facility, infrastructure or service for which the fee is imposed. In calculating that cost, planned capital projects that are related by nature to the fee will be considered as well as direct costs, indirect costs and portions of assets used (i.e. depreciation).

One-time Revenue - Chatham County shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues cannot be relied on in future budget periods, their use to fund recurring operating expenditures is not allowed.

Capital Asset Policies

Funding for capital assets and significant maintenance projects represents a continuous challenge for the County. However, such assets are often a required element of providing or enhancing services to citizens. Emergency repairs and service interruptions can cost the government in both money and goodwill.

Chatham County will seek a balance between pay-as-you-go funded projects, which include projects funded by SPLOST dollars, and debt-financed projects. During the budget adoption process up to 4% of



anticipated revenues in the General Fund and Special Services District Fund will be reserved for capital assets. Excess amounts over the amount required for operational needs may be used to fund capital programs.

Policies and plans for capital asset funding help ensure that needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement. Such a policy is necessary to plan for large expenditures and to minimize deferred maintenance costs. Capital project planning gives consideration to longer-range needs and goals, and enables the County to evaluate funding options while gaining a consensus on project priorities.

Through its annual budget process, Chatham County will determine capital project planning needs and evaluate project priorities. A list of needed capital projects will be developed annually that includes project name, project cost estimate, and when funding is needed. Scoring and inclusion criteria will be maintained by the Finance Department and approved annually by the County Commissioners.

Capital asset purchases may be required as a result of legislation or other contractual provisions, and such assets will receive priority. Other projects will be considered for funding based on their priority in the budget process.

Chatham County will seek to match the useful life of projects with the maturity of the debt when considering debt financing. Chatham County will deposit funds annually in a Replacement Fund for replacement of facilities and facilities components.

Long-Range Financial Planning Policies

Chatham County will develop long-range financial forecasts for the General M&O Fund and the Special Service District Fund. The funds' financial course of action will be contemplated for a five year period. Forecasts will be analyzed and updated annually by Finance staff. Forecasts will be used to analyze financial trends, determine revenue needs, review the impact on expenditures of new or revised services or projects, and consider methods for accomplishing long-range financial goals.

Chatham County will develop five-year financial forecasts for its General M&O Fund and the Special Service District Fund. The plans will review the Chatham County economy as well as revenues and basic operating expenditures. The model will seek to identify surpluses or shortfalls over the five year horizon. Surplus funds or new revenues not previously committed to programs then can be allocated in accordance with other financial policies. The County will utilize the long-range financial forecasts in its decision making processes to analyze the financial impact of decisions over multiple years. Forecasts will be incorporated into the County's Annual Adopted Budget document.

Cash Management/Investment Policies

The intent of the Chatham County Investment Policy is to define the parameters for the investment and management of County funds. In methods, procedures and practices, the policy formalizes the framework in which Chatham County's investment activities will be exercised to ensure protection of public funds and an appropriate level of liquidity and return on investment.



The County shall operate its investment program in conformance with federal, state, and other legal requirements, including all laws of the State of Georgia.

This policy applies to activities of Chatham County with regard to investing funds under the statutory or contractual authority of the Board of Commissioners. Funds held in trust or under separate contractual arrangements with fiscal agents are thereby excluded from this policy, although all such funds are subject to the laws and regulations of the State of Georgia. A full description of covered funds is located within Chatham County's Comprehensive Annual Financial Report.

Except for funds in certain restricted and special funds, Chatham County may commingle its funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping and administration, with the exception of SPLOST funds, pension and OPEB funds. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

Debt Management Policy

The State of Georgia allows a debt limit of 10% of the total assessed digest value. However, Chatham County limits debt to no more than .75% of total full digest value. In addition, Chatham County shall be committed to addressing the level of indebtedness the County can reasonably expect to incur without jeopardizing its existing financial position and operational capabilities. The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's annual revenues and will seek to maintain debt service within those limits. When the County acts as a debt guarantor, the potential operating impact of any debt default, including repayment sources, should be determined prior to providing the guarantee. Debt limitations apply to governmental funds, special revenue funds and enterprise funds. Special Purpose Local Option Sales Tax funds are not included in these limitations.





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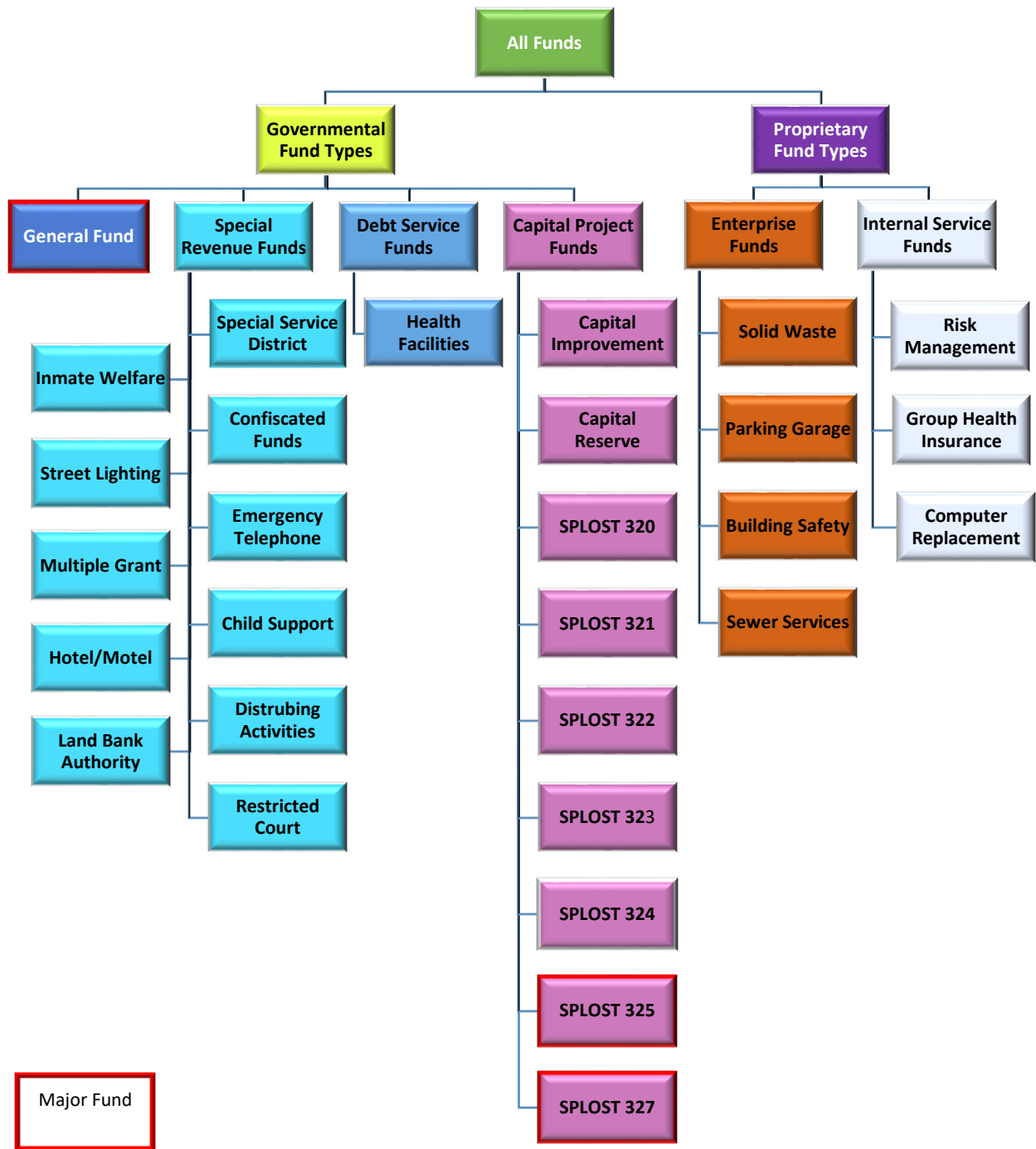
**Fiscal Year 2020-2021
Adopted Budget**

Financial Information



**Chatham
County**





FUND DESCRIPTIONS

The financial transactions of the County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. Funds can be described as major and non-major. A major fund is one with an annual budget equal to ten percent or more of the total County budget. In fiscal year 2020, Chatham County has two funds that meet this definition: The General Fund and the Special Purpose Local Option Sales Tax Fund VI. The General Fund is always considered a major fund.

MAJOR FUNDS

Major funds are defined as funds whose total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 10 percent of the corresponding total (assets, liabilities, etc.) for all funds in that category (governmental funds) or of that type (enterprise funds). Major funds in the FY2020 budget include the following:

Governmental Funds:

The General Fund is the general operating fund of the County. It accounts for financial resources except those required to be accounted for in another fund.

Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Business-type/Proprietary Funds). The County budgets one major capital fund, the SPLOST VI, 2014-2021 sales tax referendum. This fund accounts for the proceeds of a special one cent sales tax adopted by referendum and related expenditures for roads, drainage and other improvements.

NON-MAJOR FUNDS

Non-major funds include Special Service District, Enterprise, Special Revenue, Debt Service, Capital Projects, and Internal Service funds with individual annual budgets less than ten percent of the total county budget. These funds are described in the sections that present detailed information on the respective budgets.

Department/Activity	General Fund	Sales Tax VI	Sales Tax VII	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
GENERAL GOVERNMENT										
ADA Compliance	X									
Administrative Services	X									
Audit Contract	X				X					
Board of Equalization	X									



Department/Activity	General Fund	Sales Tax VI	Sales Tax VII	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Clerk of Commission	X									
Communications	X									
County Attorney	X									
County Commissioners	X				X					
County Manager	X									
Elections Board	X				X					
Engineering				X	X		X			
Facilities Maintenance	X						X		X	
Finance	X				X					
Fleet Operations	X									
Human Resources and Services	X				X					X
Information & Communication Services	X				X					X
Internal Audit	X									
Occupational Safety	X									X
Public Information	X									
Purchasing	X									
Tax Assessor	X									
Tax Commissioner	X									
Temporary Pool	X									
Traffic Lights - Utilities					X					
Utilities	X									
Voter Registration	X									
Youth Commission	X									
JUDICIARY										
Alternative Dispute Resolution	X									
Clerk of Superior Court	X				X					
Court Administrator	X				X					
Court Expenditures	X									
District Attorney	X				X					
DUI Court	X				X					
Grand Jury	X									
Juvenile Court	X				X					
Law Library	X									
Magistrate Court	X									
Panel of Attorneys	X									
Probate Court	X									
Probate Court Filing Fees	X									
Public Defender	X									
Recorders Court					X					
State Court Clerk	X									
State Court Judges	X									
Victim Witness	X				X					
PUBLIC SAFETY										
Animal Services	X				X					
Coroner	X									



Department/Activity	General Fund	Sales Tax VI	Sales Tax VII	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Counter Narcotics Team	X			X	X					
Detention Center	X									
Emergency Communications				X	X					
Emergency Management	X									
EMS	X									
Marine Patrol	X									
Peace Officer Retirement					X					
Chatham County Police				X	X					
Sheriff	X				X					
PUBLIC WORKS										
Bridges	X									
Capital Project Administrative Costs		X	X			X				
Capital Project Expenditures		X	X			X				
Fell St. Pump Maintenance					X					
Public Works	X			X	X					
Solid Waste				X					X	
Street Lighting					X					
Water and Sewer				X					X	
HEALTH & WELFARE										
Dept. of Family & Children's Services	X									
Frank G. Murray Community Center	X									
Greenbriar Children's Center	X									
Health Department	X									
Indigent Health Care Program	X									
Mosquito Control	X									
Safety Net Planning Council	X									
CULTURE & RECREATION										
Aquatic Center	X									
Georgia Forestry	X									
Live Oak Library System	X									
Recreation	X				X					
Tybee Pier & Pavilion	X									
Weightlifting Center	X									
HOUSING & DEVELOPMENT										
Building Safety & Regulatory Services	X			X	X				X	
Community Outreach - Jail	X									
Construction Apprentice Program	X									
Land Disturbing Activities					X					
Metropolitan Planning Commission				X	X					
SAGIS				X	X					
DEBT SERVICE										
DSA Bonds Series 2005	X									
DSA Bonds Series 2005A	X									
Hospital Authority Debt Service								X		
Lease - Excavator	X									



Department/Activity	General Fund	Sales Tax VI	Sales Tax VII	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Lease - First Responder Equipment	X									
Lease - Judicial File Tracking System	X									
Loan from CIP Fund to General Fund	X									
Mosquito Control Facility 2001	X									
Pollution Abatement	X									
Tax Anticipation Notes Interest	X									
Union Mission 2009 Debt Service	X									
OTHER FINANCING USES										
5% Victim Witness Funds					X					
50% Drug Surcharge - Sheriff					X					
50% Drug Surcharge - State Court					X					
50% Drug Surcharge Funds					X					
Accrued Benefits Expense	X				X					
Bamboo Farm	X									
Coastal GA Regional Development Ctr.					X					
Coastal Soil & Water	X									
Contingency	X			X	X					
Cooperative Extension Service	X									
Crime stoppers					X					
Fuel Contingency	X									
Hazardous Materials Team	X									
Health Insurance Claims										X
Hotel/Motel Fund					X					
Inmate Welfare Fund					X					
Insurance Premiums										X
Juvenile Court Restricted Expenditures					X					
Land Bank					X					
Other health insurance expenses										X
Pension Fund Payments - Old Plan	X									
Reimbursable Expenses	X				X					
Reserve for Deductible										X
Restricted Contingency	X									
Retiree Health Insurance Contribution	X									
Special Appropriations	X									
Summer Bonanza	X									
Unemployment Compensation										X
Vacant Positions	X									
Vehicle Accident Reserve										X
Workers Compensation										X
Transfer out to BSRS Enterprise Fund				X	X					
Transfer out to CAT for Teleride	X									
Transfer out to Child Support Fund	X									
Transfer out to CIP Fund	X			X	X					
Transfer out to Detention Center CIP		X								



Department/Activity	General Fund	Sales Tax VI	Sales Tax VII	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
Transfer out to E911 Fund	X			X	X					
Transfer out to General Fund - JCA Fees					X					
Transfer out to Land Bank Fund	X									
Transfer out to Risk Management Fund	X			X	X					
Transfer out to Solid Waste Fund	X			X	X					
Transfer out to SSD Fund					X					

“The Budget at a Glance” table provides an overview of all county adopted budgets for the fiscal years 2020 and 2021.

The Budget at a Glance by Fund

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted	% Change
FUNDS WHICH FINANCE: OPERATIONS				
100 General M & O	199,881,986	203,092,599	205,624,172	1.25%
270 Special Service District	37,650,344	35,725,694	40,590,256	13.62%
SPECIAL REVENUE FUNDS				
210 Confiscated Fund	643,815	790,000	635,000	-19.62%
211 Sheriff Confiscated Fund	158,399	100,000	200,000	100.00%
217 Restricted Court Fees	946,340	552,679	1,610,625	191.42%
218 Inmate Welfare Fund	1,672,394	1,250,000	1,250,000	0.00%
214 Street Lighting Fund	571,449	901,000	602,299	-33.15%
215 Emergency Telephone Fund	8,893,553	8,239,680	8,745,965	6.14%
250 Multiple Grant Fund	3,351,277	1,965,889	578,217	-70.59%
251 Child Support Fund	3,289,799	3,289,979	3,213,546	-2.32%
255 Hurricane Matthew Fund	257,723	125,000	-	100.00%
256 Hurricane Irma Fund	1,407,076	-	-	100.00%
275 Hotel / Motel Tax Fund	1,536,675	1,600,000	1,400,000	-12.50%
290 Land Disturbing Activities Ord.	563,301	554,975	521,618	-6.01%
291 Land Bank Authority	72,670	30,780	30,000	-2.53%
ENTERPRISE FUNDS				
505 Sewer Revenue Fund	2,321,593	1,728,741	4,874,075	181.94%
540 Solid Waste Mgmt. Fund	8,109,068	6,224,637	6,054,939	-2.73%
555 Parking Garage Revenue Fund	606,011	617,818	454,984	-26.36%
570 Building Safety & Reg. Svcs. Fund	1,598,479	1,623,356	1,618,364	-0.31%
FUNDS WHICH FINANCE CAPITAL & SPECIAL PROJECTS				
320 1 % Sales Tax Fund (85 - 93)	2,007,713	7,069,304	5,174,863	-26.80%
321 1 % Sales Tax Fund (93 - 98)	54,399	2,458,838	2,521,352	2.54%
322 1 % Sales Tax Fund (98 - 03)	6,414,566	20,801,137	28,775,950	38.34%
323 1 % Sales Tax Fund (03 - 08)	6,987,809	17,917,359	20,151,021	12.47%
324 1 % Sales Tax Fund (08 - 14)	8,895,808	28,788,079	24,690,697	-14.23%
325 1 % Sales Tax Fund (14 - 20)	85,317,123	106,274,354	116,403,673	9.53%
327 1 % Sales Tax Fund (20 - 26)	-	-	400,000,000	100.00%
350 General Purpose CIP Fund	8,134,890	34,987,382	4,397,868	-87.43%
355 Capital Asset Replacement Fund	18,370	1,481,630	-	0.00%



	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted	% Change
INTERNAL SERVICE FUNDS				
605 Computer Replacement Fund	1,173,245	1,212,000	1,647,981	35.97%
625 Risk Management Fund	4,699,024	5,746,813	6,037,382	5.06%
650 Group Health Insurance Fund	24,500,008	27,972,966	29,198,058	4.38%
TOTAL BUDGET	\$ 421,735,518	\$ 523,122,688	\$ 917,002,906	75.29%

The following table displays the revenue and expenditures of all funds by the associated category of revenue and expenditures.

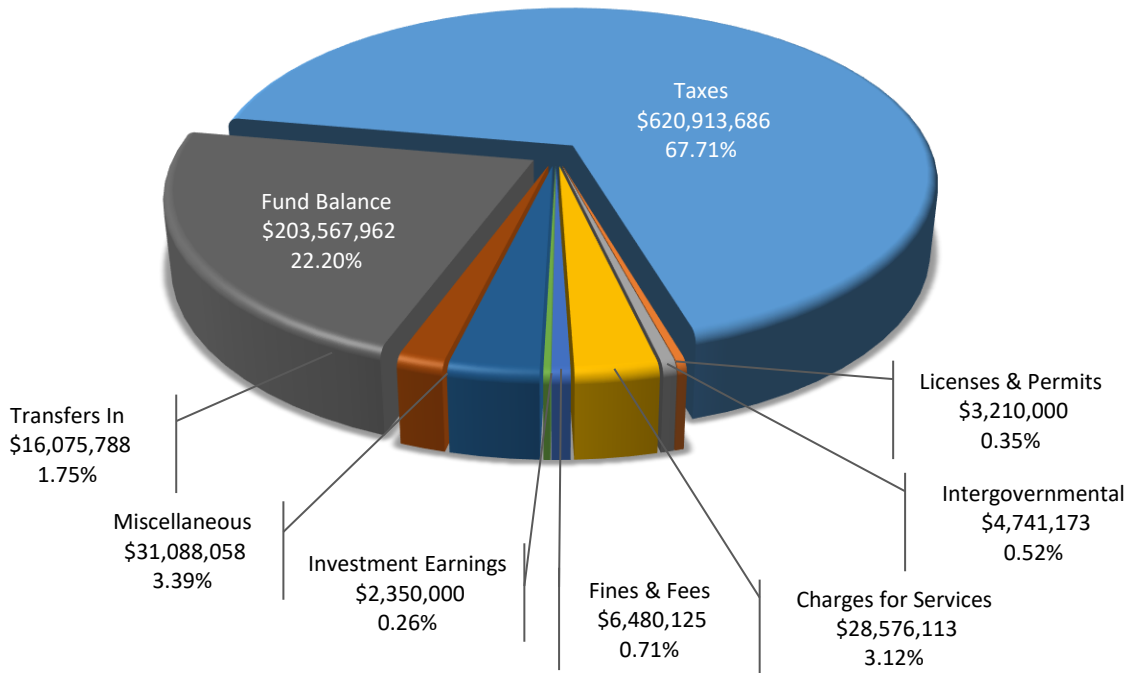
Revenue Category	
Taxes	620,913,686
Licenses & Permits	3,210,000
Intergovernmental	4,741,173
Charges for Services	28,576,113
Fines & Fees	6,480,125
Investment Earnings	2,350,000
Miscellaneous	31,088,058
Transfers In	16,075,788
Fund Balance/Net Assets	203,567,962
Total	\$ 917,002,906

Expense Category	
General Government	83,178,063
Judiciary	44,570,626
Public Safety	96,707,807
Public Works	22,368,862
Health & Welfare	15,624,304
Culture & Recreation	15,810,960
Housing & Development	6,024,573
Other Government Services	9,058,100
Major Capital	375,486,396
Intergovernmental	230,238,838
Debt Service	1,858,589
Transfers Out	16,075,788
Total	\$ 917,002,906

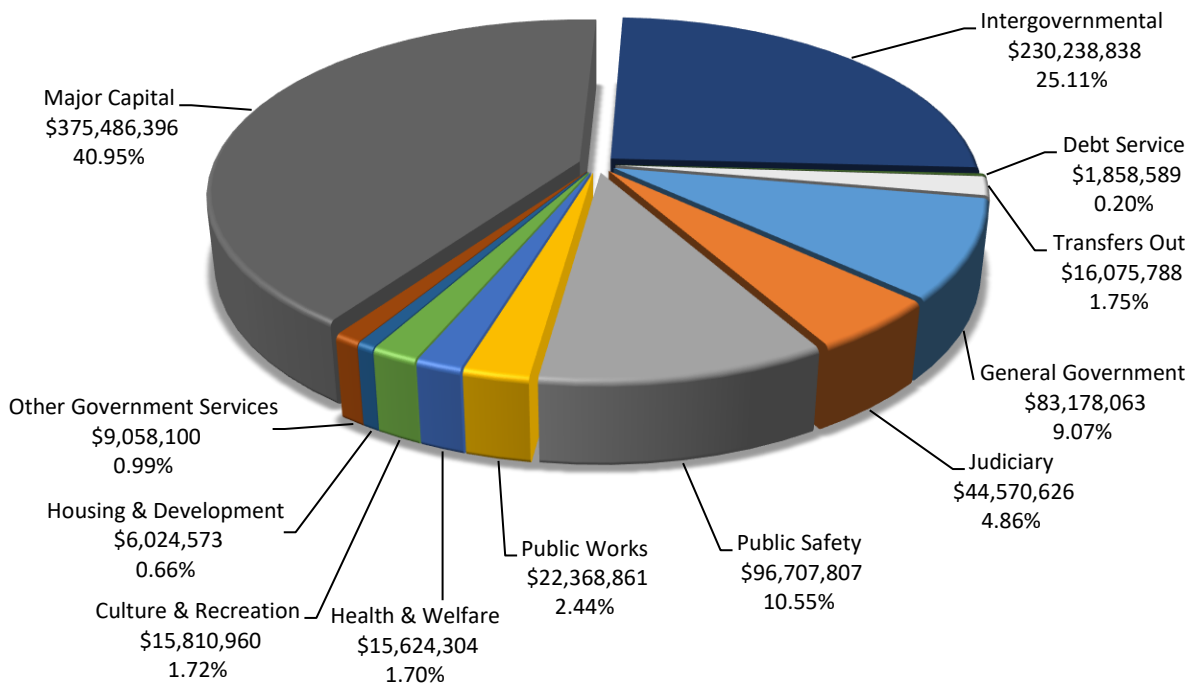
As shown in the previous tables, the charts presented below provide an illustration depicting revenue and expenses by category.



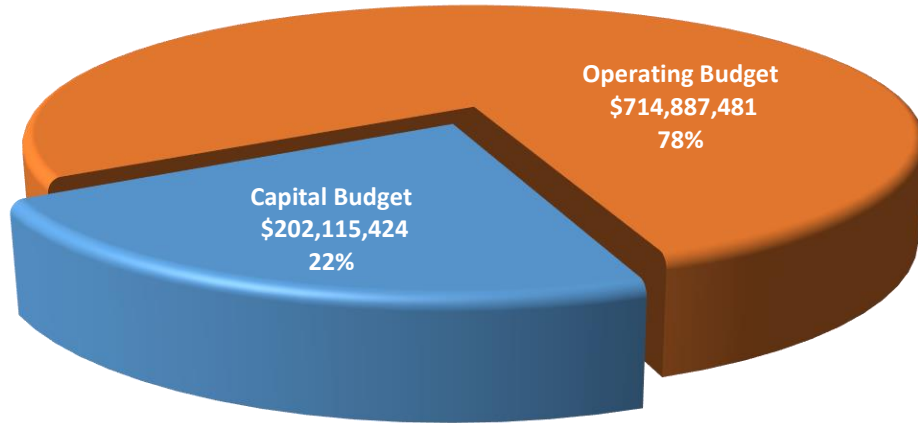
All Funds - Revenue by Category Total - \$917,002,906



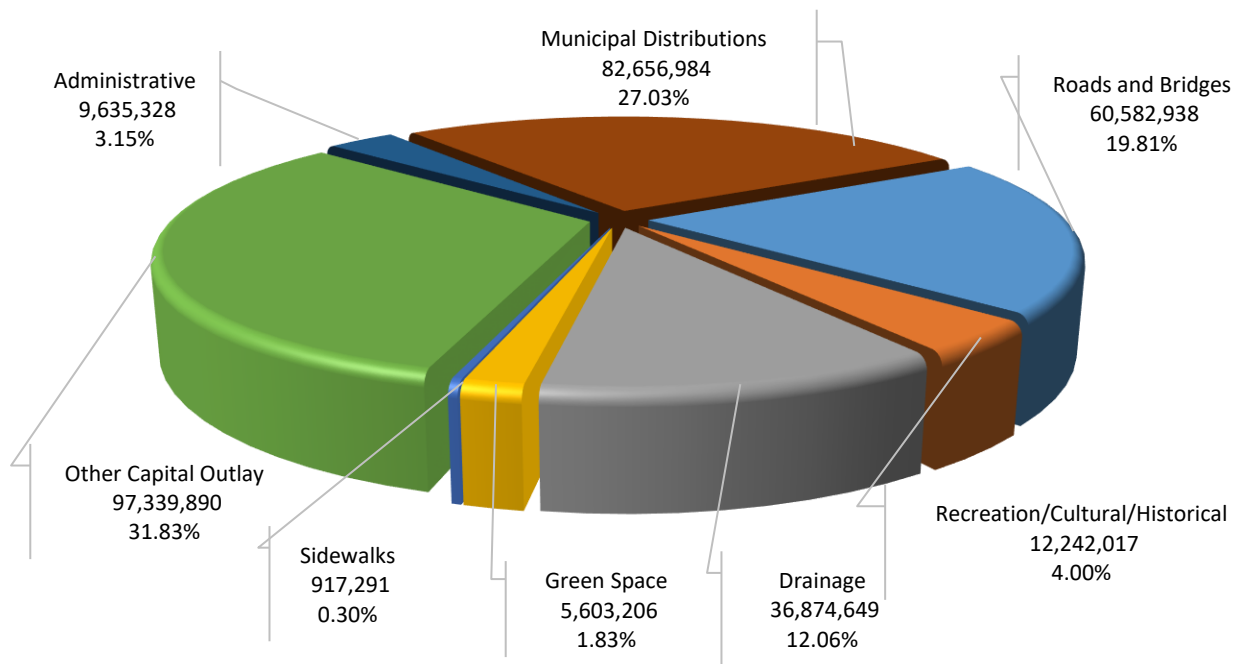
All Funds - Operating Costs by Category - \$917,002,905



All Funds Combined Expenditures by Category - \$917,002,905



All Funds Combined Major Capital by Category - \$917,002,906



Major Funds

The table below highlights the Major Funds, highlighted with red borders, along with all other funds within the County's budget for fiscal years 2019, 2020 and 2021. Actual revenue and expenditure amounts are displayed for fiscal year 2019.

	Fund 100 – General Fund			Fund 270 - SSD		
	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Sources:						
Property Taxes	151,790,753	160,123,015	163,832,530	23,751,726	23,528,309	28,386,713
Other Taxes	20,923,273	19,400,000	17,957,400	8,396,674	8,128,085	8,452,043
Comm., Penalties, Etc.	806,438	825,000	860,000	43,857	25,000	25,000
Licenses & Permits	765,322	750,000	720,000	1,546,700	1,500,000	1,250,000
Intergovernmental	1,270,247	2,107,650	1,194,151	-	-	-
Charges For Services	13,989,090	13,209,434	14,709,091	254,333	290,800	220,000
Fines & Fees	4,176,554	3,827,500	3,576,000	1,577,536	1,123,500	1,456,500
Investment Earnings	3,857,812	2,000,000	2,000,000	138,392	50,000	100,000
Other Revenue	631,067	600,000	450,000	720,207	280,000	-
Total Revenue	198,210,556	202,842,599	205,299,172	36,429,425	34,925,694	39,890,256
Other Financing Sources:						
Transfers In	1,671,430	250,000	325,000	768,337	800,000	700,000
Fund Balance Used	-	-	-	452,582	-	-
Total Sources	199,881,986	203,092,599	205,624,172	37,650,344	35,725,694	40,590,256
Uses:						
General Government	34,663,635	40,144,541	41,340,679	3,401,992	3,636,660	4,953,963
Judiciary	34,726,223	37,228,289	38,277,975	1,388,370	1,459,775	1,434,064
Public Safety	64,822,286	69,985,322	70,755,250	14,153,412	15,116,035	14,591,231
Public Works	1,057,424	2,085,643	1,779,098	7,008,754	8,240,804	9,031,550
Health & Welfare	15,035,855	15,982,750	15,624,304	-	-	-
Culture & Recreation	14,543,443	15,389,875	15,810,960	-	-	-
Housing & Development	492,432	566,547	535,098	1,924,319	2,144,945	2,197,227
Insurance & Bonds	-	-	-	-	-	-
Other Gov. Services	6,221,065	6,801,322	8,095,518	63,473	465,000	943,324
Major Capital	-	-	-	-	-	-
Intergovernmental	4,083,164	3,501,204	3,609,810	-	-	-
Depreciation	-	-	-	-	-	-
Debt Service	5,889,716	2,282,415	1,858,589	-	-	-
Total Expenditures	181,535,244	193,967,908	197,687,281	27,940,321	31,063,219	33,151,359
Other Financing Uses:						
Transfers Out	9,003,445	9,124,691	7,936,891	9,710,024	4,662,475	7,438,897
Total Uses	190,538,689	203,092,599	205,624,172	37,650,344	35,725,694	40,590,256
Changes in Fund Balance	9,343,297	-	-	-	-	-



	Fund 325			Fund 327		
	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Sources:						
Property Taxes	321,133	-	-	-	-	-
Other Taxes	79,667,927	106,274,354	-	-	-	400,000,000
Comm., Penalties, Etc.	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	1,745,004	-	-	-	-	-
Charges For Services	-	-	-	-	-	-
Fines & Fees	-	-	-	-	-	-
Investment Earnings	3,583,059	-	-	-	-	-
Other Revenue	-	-	-	-	-	-
Total Revenue	85,317,123	106,274,354	-			400,000,000
Other Financing Sources:						
Transfers In	-	-	-	-	-	-
Fund Balance Used	-	-	116,403,673	-	-	-
Total Sources	-	-	116,403,673			400,000,000
Uses:						
General Government	-	-	-	-	-	-
Judiciary	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Health & Welfare	-	-	-	-	-	-
Culture & Recreation	-	-	-	-	-	-
Housing & Development	-	-	-	-	-	-
Insurance & Bonds	-	-	-	-	-	-
Other Gov. Services	-	-	-	-	-	-
Major Capital	24,278,210	86,540,714	99,825,792	-	-	189,948,853
Intergovernmental	50,058,386	19,733,640	16,577,881	-	-	210,051,147
Depreciation	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Total Expenditures	74,336,595	106,274,354	115,956,877	-	-	400,000,000
Other Financing Uses:						
Transfers Out	-	-	-	-	-	-
Total Uses	74,336,595	106,274,354	115,956,877	-	-	400,000,000
Changes in Fund Balance	10,980,528	-	-	-	-	-



	Other non-Major Funds			Total All Funds		
	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Sources:						
Property Taxes	502,285	490,000	-	135,984,667	144,005,074	146,827,743
Other Taxes	1,536,675	1,600,000	1,400,000	150,905,779	175,538,689	473,200,943
Comm., Penalties, Etc.	-	-	-	850,295	850,000	885,000
Licenses & Permits	1,123,500	1,225,856	1,240,000	3,435,523	3,475,856	3,210,000
Intergovernmental	18,770,271	4,834,435	3,547,022	21,785,522	6,942,085	4,741,173
Charges For Services	11,872,247	15,864,381	13,647,022	26,115,669	29,364,615	28,576,113
Fines & Fees	1,705,491	1,248,100	1,447,625	7,459,581	6,199,100	6,480,125
Investment Earnings	4,761,549	78,050	250,000	12,340,812	2,128,050	2,350,000
Other Revenue	27,378,782	29,577,966	30,638,058	28,730,057	30,457,966	31,088,058
Total Revenue	67,650,800	54,918,788	52,169,727	387,607,904	398,961,435	697,359,155
Other Financing Sources:						
Transfers In	18,201,106	5,805,574	15,050,788	20,640,873	6,855,574	16,075,788
Fund Balance Used	13,034,160	117,305,681	87,164,289	13,486,741	117,305,681	203,567,962
Total Sources	98,886,065	178,030,042	154,384,804	421,735,518	523,122,689	917,002,906
Uses:						
General Government	29,568,053	35,576,190	36,883,421	67,633,680	79,357,391	83,178,064
Judiciary	5,928,378	4,219,644	4,858,587	42,042,971	42,907,708	44,570,626
Public Safety	9,172,352	10,630,176	11,361,326	88,148,051	95,731,534	96,707,807
Public Works	7,833,935	9,010,158	11,558,213	15,900,113	19,336,605	22,368,861
Health & Welfare	534,893	692,616	-	15,570,748	16,675,366	15,624,304
Culture & Recreation	216,493	1,380	-	14,759,935	15,391,255	15,810,960
Housing & Development	2,962,785	3,596,149	3,292,248	5,379,536	6,307,641	6,024,573
Insurance & Bonds	-	-	-	-	-	-
Other Gov. Services	-	14,579,824	19,258	6,284,538	21,846,146	9,058,100
Major Capital	26,287,993	98,813,093	85,711,751	50,566,203	185,353,807	375,486,396
Intergovernmental	4,304	-	-	54,145,854	23,234,844	230,238,838
Depreciation	-	-	-	-	-	-
Debt Service	609	-	-	5,890,325	2,282,415	1,858,589
Total Expenditures	82,509,795	177,119,231	153,684,804	366,321,955	508,424,711	900,927,117
Other Financing Uses:						
Transfers Out	2,319,404	910,812	700,000	21,032,873	14,697,978	16,075,788
Total Uses	84,829,199	178,030,042	154,384,804	387,354,828	523,122,689	917,002,906
Changes in Fund Balance	14,056,866	-	-	34,380,690	-	-



CHANGES IN FUND BALANCE

In the context of financial reporting, the term *fund balance* is used to describe the net position of governmental funds calculated in accordance with generally accepted accounting principles (GAAP). Most simply, fund balance is the difference between assets and liabilities in a governmental fund. The table below provides information on the budgeted use of fund balance during the current budget period. It shows estimated beginning fund balance as of July 1, 2020 (unaudited), budgeted revenues and expenditures for fiscal year 2021, and projected ending fund balance as of June 30, 2021.

Increases or decreases in fund balance of over 10% are explained herein:

- Sales Tax VI - As a capital project fund, residual project balances are re-appropriated each year for project completion. Therefore, the fund shows a decrease to fund balance of 100% as it is assumed that projects may be completed.
- Non-major capital project funds- As capital project funds, residual project balances are re-appropriated each year for project completion. Therefore, the funds show a decrease to fund balance of 100% as it is assumed that projects may be completed.

Table 1

Fund	Estimated Beginning Balance 6/30/20	Revenues	Expenditures	Estimated Ending Balance 6/30/21	Fiscal Year Percent Change	Increase (Decrease) in Fund Balance
General Fund	65,891,178	205,624,172	205,624,172	65,891,178	0.00%	-
Special Revenue Funds	19,690,189	59,377,526	59,377,526	19,690,189	0.00%	-
Capital Project Funds:						
Sales Tax VI	116,403,673	-	116,403,673	-	-100.0%	(116,403,673)
Sales Tax VII	-	400,000,000	400,000,000	-	-	-
Non-Major Capital Funds	83,111,751	2,600,000	85,711,751	-	-100.0%	(83,111,751)

REVENUE ANALYSIS AND OVERVIEW

The County's major sources of revenue are discussed within this section. Except for property taxes, revenues are projected using the straight-line approach based on five-year historical information. Projections may be revised after consideration of regional and national economic conditions. Revenues based on the tax digest (i.e. real and personal property, motor vehicles, timber, etc.) are adjusted to the actual digest when received from the Chief Appraiser prior to millage rate adoption. Departments submit any legislated fee increases at the beginning of the budget process with their revenue projections. Revenues are classified in accordance with the Uniform Chart of Accounts as required by the Georgia General Assembly. The County's main revenue sources are property taxes and sales and use taxes, on an entity-wide basis.

Table 2 provides historical revenues for fiscal years 2015 through 2019 within the governmental funds' revenue categories.



Table 2

	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Actual 2019	5 Year Average
Property Taxes	148,543,936	152,453,973	160,417,557	173,471,343	174,966,139	161,970,590
Local option sales tax	15,375,903	15,103,468	15,912,925	16,839,300	18,496,643	16,345,648
SPLOST	67,745,214	66,057,496	69,498,912	74,073,326	79,989,059	71,472,801
Other taxes	12,046,841	12,853,665	13,532,155	14,161,535	14,483,018	13,415,443
Penalties / interest	1,521,915	1,340,577	856,705	876,833	850,295	1,089,265
Licenses and permits	1,635,380	1,379,728	931,719	974,297	1,043,116	1,192,848
Intergovernmental	12,538,796	12,809,377	28,004,937	19,875,380	21,785,522	19,002,802
Charges for services	16,021,165	16,771,283	18,562,270	19,032,690	21,370,085	18,351,499
Fines and fees	5,673,323	5,642,375	5,466,323	6,129,120	7,181,782	6,018,585
Investment income	1,905,667	3,774,647	(1,203,382)	(417,022)	11,830,132	3,178,008
Other revenue	3,229,326	1,523,975	3,893,985	1,489,929	2,513,848	2,530,213
Transfers in	11,156,170	6,978,454	12,290,137	20,135,730	12,939,502	12,699,999
Bond issue/ leases	-	-	-	-	-	-
Total Revenues	297,393,636	296,689,018	328,164,243	346,642,461	367,449,141	327,267,700

Actual data obtained from governmental fund data in CAFR, page D – 6.

REVENUE SOURCES AND TRENDS

TAXES:

Property and Local sales tax revenues account for 86.05% of the FY2021 General Fund budgeted revenue, with the majority of revenue derived from property taxes, driven by the tax digest. The tax digest is an annual valuation process for real, personal, motor vehicles, motor homes, and timber located within the county. It is prepared by the Board of Assessors' Chief Appraiser, and is submitted to the State of Georgia each year. It represents the County's annual tax levy. Property tax revenues are budgeted based on the property tax digest received each June. The remaining tax revenues are projected using the straight-line approach based on five-year historical information and economic trends. The tax millage rate has remained constant from 2014 into 2020. However, the increase in property values has proven beneficial to the revenue stream providing a combined \$88 million-dollar increase over 2015 revenues. Another major tax revenue, Intangible taxes, which has remained stagnant in recent years, saw an increase with the economic recovery. The other major tax revenues, the Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST), which are distributed between the county and municipalities based on negotiated formulas, have shown increases with the growth of tourism within Chatham County.

PROPERTY TAXES - TAX DIGEST

The Chief Appraiser is responsible for receiving returns while fairly and impartially assessing property. Property Taxes are the County's largest revenue source and are billed in semi-annual installments by the Chatham County Tax Commissioner. Table 3 presents a five-year tax levy for the General Fund, the Special Service District, and the Chatham Area Transit Authority. During this period, the Consolidated (General Fund) digest increased because of property values rising. The digest saw an increase of 22.99% from 2016 through 2020. The Special Service District saw an increase from 2016 to 2020 of 17.43%. A portion of this increase was the result of a millage increase in 2017 to cover Hurricane Matthew expenditures, public safety costs and increased property values. Overall, the county has experienced a combined increase of 20.71% in tax digest value since 2016.



Table 3 illustrates these numbers.

Table 3

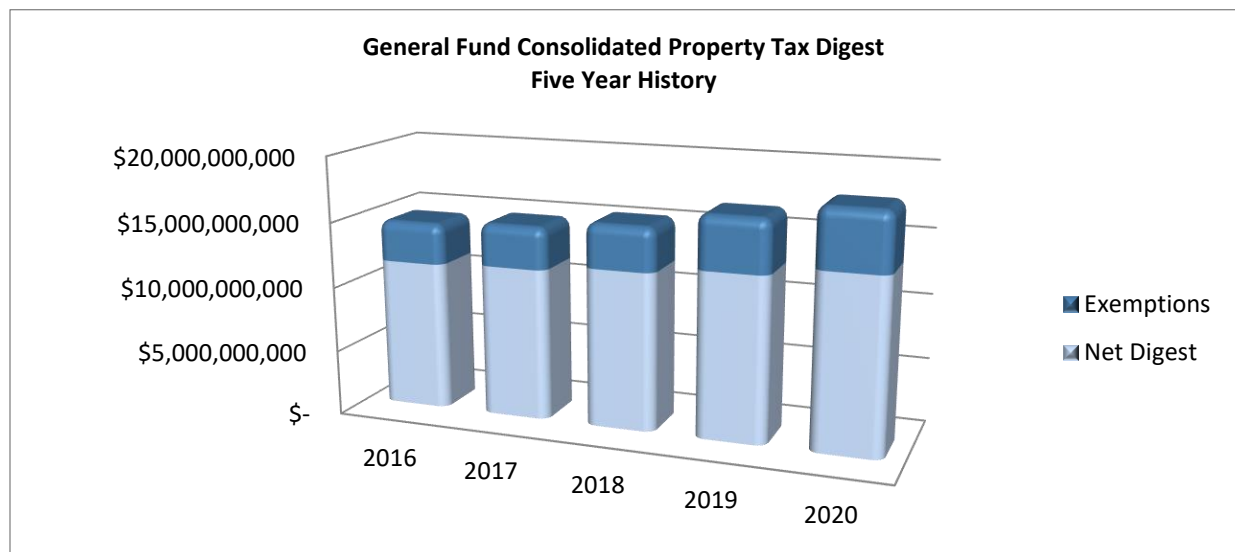
GENERAL FUND	2016	2017	2018	2019	2020
Real & Personal	14,625,620,238	15,314,881,325	16,614,200,156	17,778,831,255	18,959,850,749
Motor Vehicles	269,698,055	194,638,701	147,414,349	122,870,857	102,981,064
Mobile Homes	24,668,693	25,627,575	24,378,236	25,490,238	23,041,038
Timber	324,497	1,430,524	668,222	2,036,488	2,248,081
Gross Digest	14,920,311,483	15,536,578,125	16,786,660,963	17,929,228,838	19,088,120,932
Less M&O Exemptions	(3,262,882,048)	(3,392,198,624)	(4,110,824,769)	(4,540,790,811)	(4,861,593,366)
Net M&O Digest	11,657,429,435	12,144,379,501	12,675,836,194	13,388,438,027	14,226,527,566
State Forest Land Assistance Grant Value	4,970,554	4,995,210	2,194,736	-	-
Adjusted Net M&O Digest	11,662,399,989	12,149,374,711	12,678,030,930	13,388,438,027	14,226,527,566
Gross M&O Millage	12.857	12.792	12.83	12.853	12.866
Less Rollbacks	-1.314	-1.249	-1.287	-1.310	-1.323
Less SPLOST Repurposing					
Net M&O Millage	11.543	11.543	11.543	11.543	11.543
Net Taxes Levied	134,561,708	140,182,573	146,317,177	154,542,740	164,216,808
Net Taxes \$ Increase	2,773,036	5,620,865	6,134,605	8,225,563	9,674,068
Net Taxes % Increase	2.1%	4.2%	4.4%	5.6%	6.3%
SPECIAL SERVICE DISTRICT	2016	2017	2018	2019	2020
Real & Personal	6,576,001,674	6,726,964,732	7,512,119,089	8,021,343,038	8,626,326,855
Motor Vehicles	111,013,649	80,480,572	58,110,777	50,305,341	37,978,105
Mobile Homes	11,369,699	11,686,978	11,100,278	12,139,888	10,975,312
Timber	115,204	600,303	370,485	971,568	1,260,694
Gross Digest	6,698,500,226	6,819,732,585	7,581,700,629	8,084,759,835	8,676,540,966
Less SSD Exemptions	(2,166,132,690)	(2,219,238,849)	(2,872,014,895)	(3,131,070,448)	(3,351,338,409)
Net SSD Digest	4,532,367,536	4,600,493,736	4,709,685,734	4,953,689,387	5,325,202,557
Gross SSD Millage	5.139	6.048	6.091	6.047	5.933
Less Rollbacks	-1.009	-1.058	-1.101	-1.136	-1.132
Net SSD Millage	4.130	4.990	4.990	4.911	4.801
Net Taxes Levied	18,718,678	22,956,464	23,501,332	24,327,569	25,566,297
Net Taxes \$ Increase	296,252	4,237,786	544,868	826,237	1,238,729
Net Taxes % Increase	1.61%	22.64%	2.37%	3.52%	5.09%
TOTAL COUNTY	2016	2017	2018	2019	2020
Total County Value	16,189,796,971	16,744,873,237	17,385,521,928	18,342,127,414	19,551,730,123
Total County Taxes Levied	153,280,386	163,139,036	169,818,509	178,870,309	189,783,105
Net Taxes \$ Increase	3,127,074	9,858,650	6,679,473	9,051,800	10,912,796
Net Taxes % Increase	2.1%	6.4%	4.1%	5.3%	6.1%

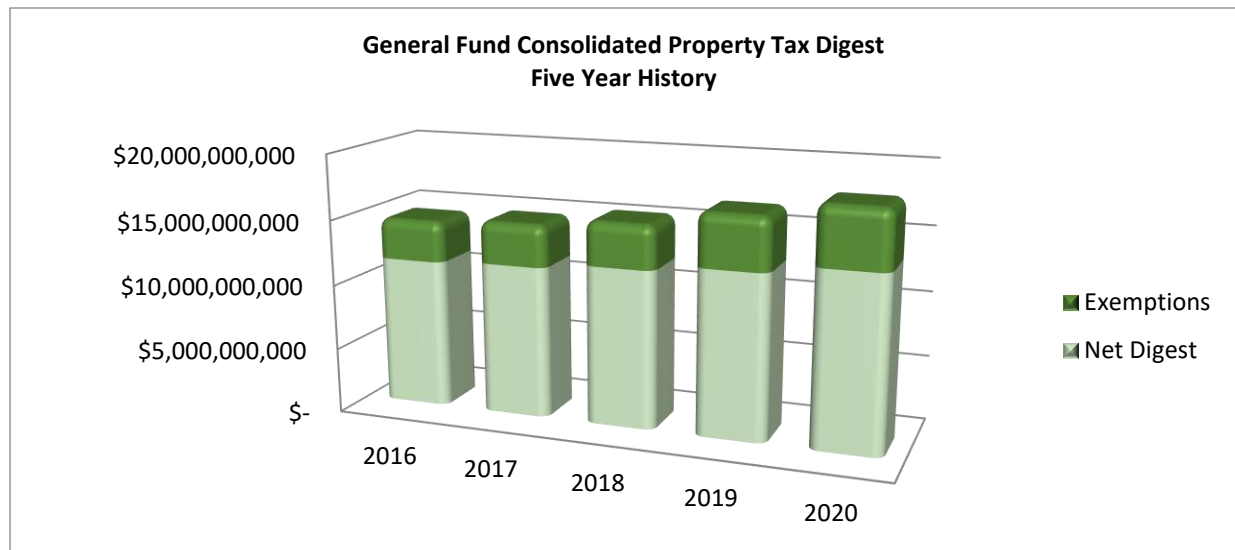


CHATHAM AREA TRANSIT	2016	2017	2018	2019	2020
Real & Personal	11,911,705,297	12,449,496,383	13,554,147,294	14,471,221,139	15,396,531,653
Motor Vehicles	211,618,135	154,167,145	111,925,342	93,571,939	74,963,762
Mobile Homes	14,212,983	14,633,094	13,910,118	15,071,972	13,791,294
Timber	159,458	600,303	370,485	1,180,396	1,694,894
Gross Digest	12,137,695,873	12,618,896,925	13,680,353,239	14,581,045,446	15,486,981,603
Less Transit Exemptions	(2,885,597,571)	(2,986,215,664)	(3,675,373,232)	(4,039,537,168)	(4,316,894,051)
Net Transit Digest	9,252,098,302	9,632,681,261	10,004,980,007	10,541,508,278	11,170,087,552
State Forest Land Assistance Grant Value	4,639,698	4,661,270	1,857,585	-	-
Adjusted Net Transit	9,256,738,000	9,637,342,531	10,006,837,592	10,541,508,278	11,170,087,552
Gross Transit Millage	1.000	1.150	1.150	1.150	1.150
Less Rollbacks	-	-	-	-	-
Net Transit Millage	1.000	1.150	1.150	1.150	1.150
Net Taxes Levied	9,256,738	11,082,944	11,507,863	12,122,735	12,845,601
Net Taxes \$ Increase	137,777	1,826,206	424,919	614,871	722,866
Net Taxes % Increase	1.51%	19.73%	3.83%	5.34%	5.96%

The Chatham Area Transit District is a component unit of Chatham County and included in Table 3 because taxes levied are for the benefit of the Chatham Area Transit Authority.

The following charts outline the General Fund and Special Service District's Consolidated 2019 tax digests and 5-year history highlighting the gross property tax digest, which is the total of the net plus exemptions.





SPLOST REVENUE:

Special Purpose Local Option sales taxes (SPLOST) are the primary revenue source for the County's capital project funds. The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. Several factors determine the length of time that a SPLOST may be imposed. In general, the tax may be levied for up to five years. If the county and municipalities enter into an intergovernmental agreement, the tax may be imposed for six years. Chatham County held its first referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989 with revenues collected under this referendum at \$92.2 million. Legislation provided for imposition of the tax for another four (4) years. Again, via local referendum, the tax was extended for four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. Revenues received from this special purpose sales tax levy in combination with state funding were used to construct roads, streets and bridges in Chatham County. Since then, additional SPLOST funds were approved by referendum with the latest beginning collections in October 2014. SPLOST VII will begin tax collection October 1, 2020. SPLOST funds are now used for roads, drainage, recreation, cultural, and capital building projects. Original revenue estimates for the SPLOST funds are prepared before the referendum. The revenues are based on historical trend data and a review of local economic trends. Once the revenue estimates are established, the County and municipalities within the county work together to determine which projects should be included in the funding.

PENALTIES AND INTEREST REVENUES:

This revenue category represents penalties and interest collected on delinquent real and personal property tax payments by the County Tax Commissioner. Fiscal Year 2020 maintains the categories revenue share at 0.42% in the General Fund and .06% in the SSD Fund. Budget estimates are based on a review of historical collections and delinquent property tax accounts.

LICENSE AND PERMIT REVENUES:

These revenues are from marriage licenses, pistol permits and motor vehicle penalties. This revenue source comprises 0.35% of the total General Fund revenue budget and 3.08% of SSD Fund revenue budget. Revenues are projected based on historical collections and a review of local economic conditions including analysis of any new business locations.

INTERGOVERNMENTAL REVENUE:

Intergovernmental revenues are revenues from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes.

CHARGES FOR SERVICES:

These revenues include court fees, commissions, charges for housing prisoners, recreation fees, and charges to other funds for indirect costs. Indirect costs are based on the Indirect Cost Allocation study which is updated annually. Other revenues are based on historical experience. These revenues account for 7.15 percent of the General Fund revenue budget and .54% of the SSD Fund revenue budget.

FINE AND FORFEITURE REVENUES:

Fines and fees from the courts are recorded in this category. The Restricted Court Fees & Accounts Special Revenue Fund accounts for legally restricted court collections for victim witness fees, drug surcharge fees, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained steady in recent years. In fiscal year this category accounts for 1.74% of the General Fund and 3.59% of the Special Service District budgets.

INTEREST REVENUES:

Investment income includes monies derived from the investment of assets. This is less than 1% of General Fund revenue estimates. Revenues for this category have been increasing due to increased available funds as a result of increasing the required fund balance reserve.

MISCELLANEOUS REVENUE:

Miscellaneous revenue are revenues received that are not otherwise classified. Estimates are budgeted for known events.

OTHER FINANCING SOURCES:

Interfund transfers and loans are budgeted in this category. Transfers include support for the Health Insurance, Risk management, Solid waste funds, the Special Service district capital as well as others.

OTHER FACTS RELATED TO THE COUNTY'S PROPERTY TAXES

Millage Value for Chatham County Government. One mill is the equivalent of \$1 of tax for each \$1,000 of assessed value of a resident's home. Assessed value for homeowners is derived by multiplying 40% times



the estimated fair market value of the property. If a resident has a home with the estimated fair market value of \$100,000, the assessed value is \$40,000 ($100,000 \times 40\%$). A \$12,000 Homestead Exemption (HE) is applied to the \$40,000 value. Table 4 calculates county taxes of a home with a market value of \$100,000.

Table 4

SAMPLE MILLAGE VALUE CALCULATION		
TAX YEAR 2020		
	Millage Rate	Value
Estimated market value of home		\$100,000
Assessment factor		40%
Assessed value (40%)		\$40,000
Less homestead exemption (county)		(\$12,000)
Difference		\$28,000
County taxation		
Consolidated - General Fund	11.543	\$323.20
Unincorporated area - SSD	4.801	\$139.72

TAX REDUCTION FACTORS

Residents of Chatham County who own and occupy a home and the land it rests on are eligible for an exemption. Property owners can claim only one homestead exemption, in which case must be on their primary residence. Rental property does not qualify. All exemptions, once approved, are automatically renewed each year until eligibility changes. Exemptions include but are not limited to the following:

- **Homestead Exemption:** The homeowner's tax bill is reduced because of an increase to the homestead exemption. The homeowner's tax bill can be further reduced due to several types of additional exemptions allowed. This budget document does not address other taxing levies for the other municipalities in Chatham County.
- **Freeport Exemption:** *Freeport* is the general term used for the exemption of ad valorem tax on inventories as defined by Georgia law. The law offers manufacturers, distributors, wholesalers and warehouse operations an attractive inventory tax exemption on three classes of property. Chatham County exempts 100% on all classes of certain business inventory from property taxation.
- **The Property Taxpayer's Bill of Rights:** This law, which took effect on January 1, 2000, calls for a mandatory rollback in the millage rate whenever the tax digests increase. The stated aim is to prevent creeping tax bills. If elected officials propose to adopt a millage rate greater than the mandatory rollback rate, they must hold three public meetings - at times when the most constituents can attend - to explain why the tax hike is necessary and vote publicly for or against it. The law also shifts the burden of proof from the homeowner to the local government in the appeals process; requires the county assessor's office to provide a written explanation to homeowners as to why their taxes went up; and allows taxpayers going through the appeal to name the time of their hearing before the Board of Equalization. The law also calls on taxing bodies to cover the legal fees of any homeowner who receives a 15 percent reduction or greater in their assessment and allows taxpayers going through the appeals process the right to record the hearing.
- **The Stephens-Day Bill:** This law, which took effect on January 1, 2001, grants each Chatham



County homeowner a homestead exemption from all Chatham County ad valorem taxes and is a homestead exemption that is equal to the difference between the current year fair market value and the adjusted base year value (property's value in the year prior to the homestead application plus any improvements since the year of the application). This exemption does not apply to improvements added to the property after January 1 of the base year. In addition, it does not apply to taxes to pay interest on and to retire bonded indebtedness of the County. The exemption is renewed automatically from year to year if the homeowner occupies the residence as a homestead.

LONG RANGE FINANCIAL PLANS

Projected 5 – Year Statement of Revenues and Expenditures - General Fund

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided to County management and elected officials. Assumptions are based on both historical trend and current economic conditions.

Tax Revenues: Tax revenues were projected based on the projected expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed to individual properties was held constant at 11.543 during the projected fiscal years.

Digest Growth: To smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three-year rolling average was used for each subsequent year. As a result, the digest growth rate adopted in FY2021 was 5.45% and 5.77%, 5.82%, 5.67%, and 5.75% respectively in years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2020 year to date revenue collections was performed on all revenues within the fund. Year one projections were adjusted to closely reflect the FY 2020 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category were included as follows:

General Government:

- Increased costs for employee medical expense.
- Salaries included a living wage adjustments for all full-time employees and an adjustment to the Law Enforcement pay plan.

Health and Welfare:

- Mosquito Control: Warehouse Supplies costs are anticipated to continue to increase. These cost increases are primarily attributable to historical trends, increased pesticide costs, as well as rising



concerns associated with Chikungunya, Zika, and West Nile viruses carried by humans and spreadable by mosquitos.

Table 5 depicts the annual growth rate applied to various expenditure categories:

Table 5

Expenditure Category	Annual Growth Rate			
	2021	2022	2023	2024
Salary, FICA, and Pension ¹	1.00%	2.00%	2.00%	2.00%
Insurance and OPEB	1.00%	1.00%	1.00%	1.00%
Purchased services ²	4.00%	4.00%	4.00%	4.00%
Supplies ²	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay ²	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges ²	0.00%	0.00%	0.00%	0.00%
Other expenditures ²	0.00%	0.00%	0.00%	0.00%
Debt service ³	Varies – Use Debt Service schedule			
Transfers out	0.00%	0.00%	0.00%	0.00%

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.
3. The annual growth rate for Debt Service is based on scheduled principal and interest payments as the organization's various debt agreements.

Table 6 below represents the projection of revenue and expenditures over the next five years.

Table 6

	Adopted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025
REVENUES					
Property Taxes	163,832,530	183,099,563	193,747,383	204,727,350	216,498,759
Other Taxes	17,957,400	18,136,974	18,318,344	18,501,527	18,686,541
Comm., Penalties, Etc.	860,000	868,600	877,286	886,058	894,918
Licenses & Permits	720,000	727,200	734,472	741,816	749,234
Intergovernmental	1,194,151	1,206,093	1,218,156	1,230,336	1,242,639
Charges For Services	14,709,091	14,856,182	15,004,746	15,154,794	15,306,341
Fines & Fees	3,576,000	3,611,760	3,647,878	3,684,356	3,721,199
Investment Earnings	2,000,000	500,000	500,000	500,000	500,000
Other Revenue	450,000	450,000	450,000	450,000	450,000
Other Financing Source	325,000	325,000	325,000	325,000	325,000
Subtotal of Revenues	205,624,172	223,781,372	234,823,265	246,201,237	258,374,631



	Adopted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025
EXPENDITURES					
General Government	41,340,679	41,722,259	42,355,352	43,000,649	43,658,409
Judiciary	38,277,975	38,666,097	39,296,107	39,939,763	40,597,399
Public Safety	70,755,250	71,700,831	73,052,039	74,436,636	75,855,577
Public Works	1,779,098	1,793,117	1,809,894	1,827,125	1,844,827
Health & Welfare	15,624,304	15,722,704	15,844,908	15,970,221	16,098,730
Culture & Recreation	15,810,960	15,887,936	16,008,115	16,130,828	16,256,137
Housing & Development	535,098	538,579	544,716	550,971	557,341
Other Gov. Services	8,095,518	8,159,343	8,223,806	8,288,914	8,354,673
Intergovernmental	3,609,810	3,609,810	3,609,810	3,609,810	3,609,810
Debt Service	1,858,589	1,959,427	1,903,194	1,198,092	1,195,172
Other Financing Uses	7,936,891	7,936,891	7,936,891	7,936,891	7,936,891
Subtotal of Expenses	205,624,172	207,696,994	210,584,832	212,889,900	215,964,966

Digest Revenue calculation:

Prior Year Digest Total	14,226,527,566	14,997,495,748	15,862,389,557	16,784,837,833	17,736,060,793
Digest Growth Rate	5.42%	5.77%	5.82%	5.67%	5.75%
	14,997,495,74				
Net Tax Digest	8	15,862,389,557	16,784,837,833	17,736,060,793	18,755,848,513
Tax rate	11.543	11.543	11.543	11.543	11.543

Projected Digest revenue	\$ 173,116,093	\$ 183,099,563	\$ 193,747,383	\$ 204,727,350	\$ 216,498,759
Value of One Mil	14,997,496	15,862,390	16,784,838	17,736,061	18,755,849
Revenue Change	8,899,286	9,983,469	10,647,820	10,979,967	11,771,410

Unrestricted Fund Balance – General Fund M & O

Table 7 represents a projection of the unrestricted fund balance for the General Fund through FY2025.

Table 7

	2021 Adopted	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected
Beginning Fund Balance, unrestricted	\$ 61,638,484	\$ 61,638,484	\$ 77,722,861	\$ 101,961,294	\$ 135,272,631
Changes:					
Projected additions (use) of fund balance	-	16,084,378	24,238,433	33,311,337	42,409,665
Ending Fund balance, unrestricted	\$ 61,638,484	\$ 77,722,861	\$ 101,961,294	\$ 135,272,631	\$ 177,682,296
Reserve requirement - 3 months	\$ 51,406,043	\$ 51,924,249	\$ 52,646,208	\$ 53,222,475	\$ 53,991,242



Figure 1 below represents the General Fund unrestricted fund balance projections through fiscal year 2025.

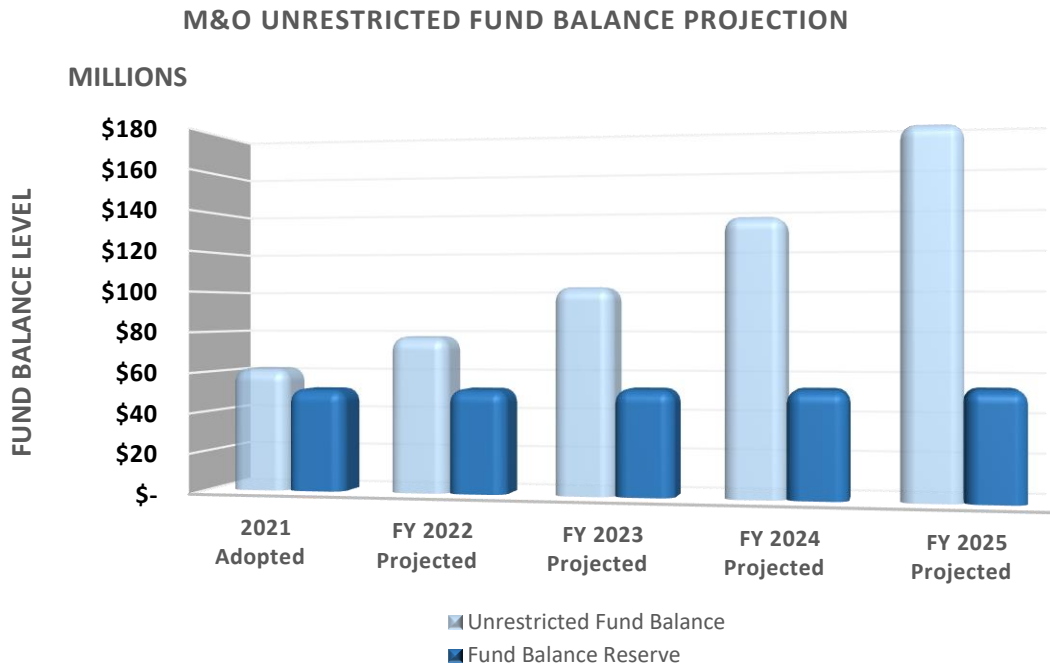


Figure 1

Projected 5 – Year Statement of Revenues and Expenditures – Special Service District

Tax Revenues: Tax revenues were projected based on the anticipated expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed to individual properties was held at 4.801 in year 1 through year 5.

Digest Growth: To smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three-year rolling average was used for each subsequent year. As a result, the digest growth rate adopted in FY2021 was 3.66% and 4.09%, 4.28%, 4.01%, and 4.12% respectively in years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2020 revenue collections was performed on all revenue sources within the fund. Year one projections were adjusted to closely reflect the FY 2020 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure.

Table 7 depicts the projected annual growth rate applied to various expenditure categories:

Table 7

Expenditure Category	Annual Growth Rate			
	2020	2021	2022	2023
Salary, FICA, and Pension ¹	1.00%	2.00%	2.00%	2.00%
Insurance and OPEB	1.00%	1.00%	1.00%	1.00%
Purchased services ²	4.00%	4.00%	4.00%	4.00%
Supplies ²	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay ²	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges ²	0.00%	0.00%	0.00%	0.00%
Other expenditures ²	0.00%	0.00%	0.00%	0.00%
Transfers out	1.00%	2.00%	2.00%	2.00%

Notes:

1. The annual growth rate for this category of expenditures is based on potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services.

Table 8 depicts the projected revenue and expenditures within the Special Service District through fiscal year 2025.

Table 8

	Adopted FY2021	Projected FY2022	Projected FY2023	Projected FY2024	Projected FY2025
REVENUES					
Property Taxes	23,386,713	27,584,274	28,764,472	29,917,177	31,151,133
Other Taxes	8,452,043	8,536,563	8,621,929	8,708,149	8,795,231
Comm., Penalties, Etc.	25,000	25,250	25,503	25,758	26,016
Licenses & Permits	1,250,000	1,262,500	1,275,125	1,287,876	1,300,755
Intergovernmental	-	-	-	-	-
Charges For Services	220,000	222,200	224,423	226,667	228,934
Fines & Fees	1,456,500	1,471,065	1,485,776	1,500,633	1,515,640
Investment Earnings	100,000	500,000	500,000	500,000	500,000
Other Revenue	-	550,000	550,000	550,000	550,000
Other Financing Sources	700,000	700,000	700,000	700,000	700,000
Subtotal of Revenues	40,590,256	40,851,852	42,147,228	43,416,260	44,767,709
EXPENDITURES					
General Government	4,953,963	4,970,473	4,996,576	5,023,217	5,050,410
Judiciary	1,434,064	1,445,230	1,461,094	1,477,392	1,494,137
Public Safety	14,591,231	14,730,661	14,969,410	15,212,720	15,460,690
Public Works	9,031,550	9,172,511	9,368,839	9,570,231	9,776,846
Health & Welfare	-	-	-	-	-
Housing & Development	2,197,227	2,205,158	2,218,939	2,232,982	2,247,289
Other Gov. Services	943,324	943,324	943,324	943,324	943,324
Intergovernmental	-	-	-	-	-
Other Financing Uses	7,438,897	7,438,897	7,438,897	7,438,897	7,438,897
Subtotal of Expenses	40,590,256	40,906,254	41,397,079	41,898,763	42,411,593
Fund Balance added (used)	-	(54,402)	750,149	1,517,497	2,356,116



Digest Revenue calculation:

Prior Year Tax Digest Total	5,325,202,557	5,519,884,417	5,745,526,862	5,991,350,041	6,231,447,072
Digest Growth Rate	3.66%	4.09%	4.28%	4.01%	4.12%
Net Tax Digest	5,519,884,417	5,745,526,862	5,991,350,041	6,231,447,072	6,488,467,670
Tax rate	4.801	4.801	4.801	4.801	4.801

Projected Digest revenue	26,500,965	27,584,274	28,764,472	29,917,177	31,151,133
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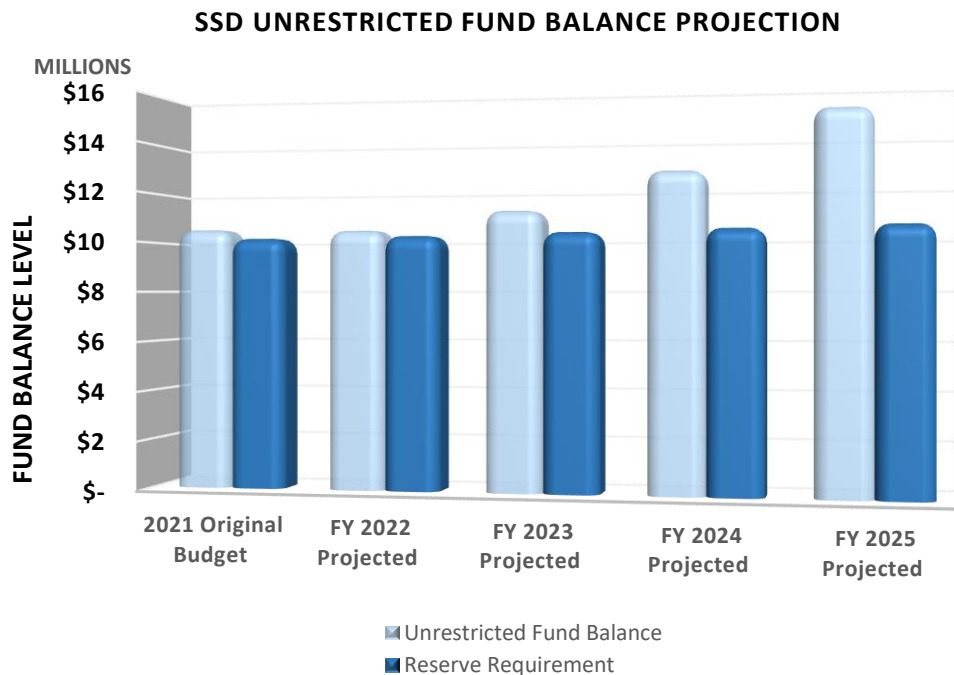
Value of One Mil	5,519,884	5,745,527	5,991,350	6,231,447	6,488,468
Revenue Change	934,668	1,083,309	1,180,197	1,152,706	1,233,956

Table 9 represents the projected Special Service District Fund Balance through FY2025.

Unrestricted Fund Balance Projection*Table 9*

	FY 21 Adopted	FY 22 Projected	FY 23 Projected	FY 24 Projected	FY 25 Projected
Beginning Fund Balance, unrestricted	\$ 10,505,432	\$ 10,505,432	\$ 10,451,031	\$ 11,201,180	\$ 12,718,677
Changes:					
Projected additions (use) of fund balance	-	(54,402)	750,149	1,517,497	2,356,116
Less Non-spendable and Restricted					
Ending Fund balance, unrestricted	<u>\$ 10,505,432</u>	<u>\$ 10,451,030</u>	<u>\$ 11,201,180</u>	<u>\$ 12,718,677</u>	<u>\$ 15,074,793</u>
Reserve requirement - 3 months	\$ 10,147,564	\$ 10,226,564	\$ 10,349,270	\$ 10,474,691	\$ 10,602,898

Figure 2 presents a graphical view of the Special Service District's unrestricted fund balance projections through fiscal year 2025.

Figure 2

COMPARISON OF PRESENTATION OF FUNDS

Adopted Budget Book to Comprehensive Annual Financial Report

When comparing fund presentations between the County's Adopted Budget Book and its Comprehensive Annual Financial report, several differences should be noted:

- The County's Comprehensive Annual Financial Report presents audited financial statements for the Chatham County Health Department and the Live Oak Public Library System. These entities are discretely presented component units of the County and Chatham County Area Transit. The County does not set budgets for these entities.
- The Comprehensive Annual Financial Report provides audited information on the County's Pension Trust Fund and OPEB Trust Fund. The budget document does not provide information on the Trust Funds since no budgets are adopted.
- The definition of major funds in the Adopted Budget Document differs from the definition of major funds under GASB Statements. Therefore, the level of presentation in the two documents varies across funds.
- No budget is shown for the Matthew, Irma, and Capital Replacement Internal Service Funds, which are presented in the CAFR as a separate fund.

FINANCIAL STRUCTURE

In accordance with Generally Accepted Accounting Principles (GAAP), the Chatham County's accounting structure is comprised of a number of separate fiscal entities known as funds. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain County functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Such funds are established to separate specific activities or objectives of a government in conformity with special regulations, restrictions, or limitations. Each fund receives revenue from different sources that must balance with its expenditures.

There are seven fund types that are grouped into three categories; however, a government is not required to use each individual fund type. Chatham County utilizes six fund types that are categorized as follows:

Governmental Funds - Governmental funds are used to account for all or most of a government's general activities. Chatham County maintains General, Special Service District, Special Revenue, Debt Service and Capital Project Funds.

General Fund - The General Fund is the Chatham County's general operating fund and is used to account for all financial transactions except those required to be accounted for in another fund. Principal sources of revenue are property taxes, licenses and permits. Primary expenditures are for general government, judiciary, public safety, public service, traffic and transportation, parks and recreation, planning and urban development, and debt service. The General Fund budget is appropriated and presented in this document.

Special Revenue Funds - Special Revenue Funds are used to account for and report proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The term proceeds of specific revenue sources establish that one or more specific restricted or committed revenues should be the foundation for a special revenue fund, and that



revenue should be expected to continue to comprise a substantial portion of the inflows reported in the fund. Examples specific to Chatham County are the Special Service District Fund, Hotel Motel Tax, Street Lighting Fund, Confiscated Revenue, Land Disturbing Activities, Emergency Telephone System (E911), Inmate welfare, and Restricted Court fees.

Special Revenue Funds are included in this budget document in limited form highlighting revenues and expenditures in summary format only.

Debt Service Funds - Debt service funds account for the resources accumulated and payments made for principal and interest on long-term debt.

Capital Project Funds - Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and equipment. These funds are *not* used for construction financed by a proprietary or trust fund. The primary sources of monies in these funds are proceeds of general obligation bonds, Special Local Option Sales Tax, federal and state grants, property taxes, transfers from special revenue funds, and contributions and settlements from private sources. Examples specific to Chatham County include the Sales Tax I, II, III, IV, V, VI funds and the Capital Improvement Fund. Budgets are prepared for each individual project, but not annually at the fund level and therefore are not included in this document. Information on individual capital projects can be found in the Capital Improvement Plan section of this book.

Enterprise Funds- Enterprise Funds are used to account for activities that are financed and operated in a manner similar to business enterprises wherein all costs are recovered primarily through user charges or fees. The County has four Enterprise Funds and all are appropriated and included in this document. Examples of Enterprise Funds specific to the County include the Sewer Fund, the Solid Waste Management Fund, Building Safety & Regulatory Services Fund, and the Parking Garage Fund.

LEGAL DEBT MARGIN AND DESCRIPTION OF LONG-TERM CHANGES IN FUND OBLIGATIONS

The present constitutional limit on direct general obligation bonds for Chatham County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. The unused legal debt margin is computed below:

Assessed Valuation

	2016	2017	2018	2019	2020
Assessed Valuation minus exemptions	11,657,429,435	12,144,379,501	12,675,836,194	13,388,438,027	141,527,435,720
Legal Debt Limit (10% of Assessed Valuation)	1,165,742,944	1,214,437,950	1,267,583,619	1,338,843,803	1,415,273,572
General Obligation Bond debt	-	-	-	-	-
Legal Debt Margin	1,165,742,944	1,214,437,950	1,267,583,619	1,338,843,803	1,415,273,572

The Constitutional debt limitation applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election held for that purpose. Chatham County has no general obligation bonds authorized.



LONG TERM OBLIGATIONS

Chatham County has a number of long-term debt obligations. FY2021 principal and interest payments for the County's long-term obligations by fund are:

Long Term Obligation	July 1, 2020	Principal & Interest	Balance
Radio/ Console Upgrade	1,256,816	655,730	601,086
General Obligation Series 2014 DSA Bonds	6,161,056	1,029,900	5,131,156
General Obligation Series 2009 DSA Bonds	1,745,085	172,959	1,572,126
Cybersecurity Products	305,285	101,762	203,523
Total Debt Service	9,468,242	1,960,351	7,507,891

A description of each of these obligations is shown:

THE RADIO AND CONSOLE UPGRADE PROJECT (LEASE PURCHASE)

Master Equipment Lease/Purchase Agreement, dated May 14, 2015 between Banc of America Public Capital Corp, as Lessor, and Board of Commissioners of Chatham County, as Lessee, for Equipment described as Radio and Communication Systems. Terms are 28 equal payments of \$163,932.57 beginning August 14, 2015 and every 4 months thereafter with a final payment of \$109,288.39 on May 14, 2022. The Contract Rate is 1.49378% per annum. As of June 30, 2020 the outstanding debt is \$1,256,816.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING AND IMPROVEMENT BONDS (CHATHAM COUNTY PROJECTS), SERIES 2014

The Series 2014 DSA bonds were issued on October 3, 2014 to advance refund the Series 2005 DSA bonds issued on June 29, 2005, to advance refund the DSA Series 1993 bonds. The bond refunding provides a net PV (Present Value) savings of \$1,003,285 for additional capital project needs. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement dated October 3, 2014. The bonds pay interest of 2.375% through the maturity date, with a final maturity on January 1, 2026. As of June 30, 2020 the bonds outstanding total is \$6,161,056.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2009, \$2.4 MILLION

The Series 2009 DSA bonds were issued on August 20, 2009 to provide funding for the Chatham County Union Mission Project. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest of 3.810%. Final maturity occurs July 1, 2029. As of June 30, 2020, the bonds outstanding total is \$1,745,085.

THE CYBERSECURITY PRODUCTS (LEASE PURCHASE)

Equipment Lease/Purchase Agreement, dated November 15, 2018 between CDW Government LLC as Lessor and Board of Commissioners of Chatham County as Lessee, for equipment described as cybersecurity products. Terms are five equal payments of \$107,761.70 beginning December 15, 2019 and commencing on December 15, 2022. As of June 30, 2020 the outstanding debt is \$305,285.





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

GENERAL FUND M & O

Present in this section is the adopted General Fund balanced budget for FY2020. The revenues, expenditures, and comparisons for the previous 12 months are illustrated to show changes that occurred between fiscal years.



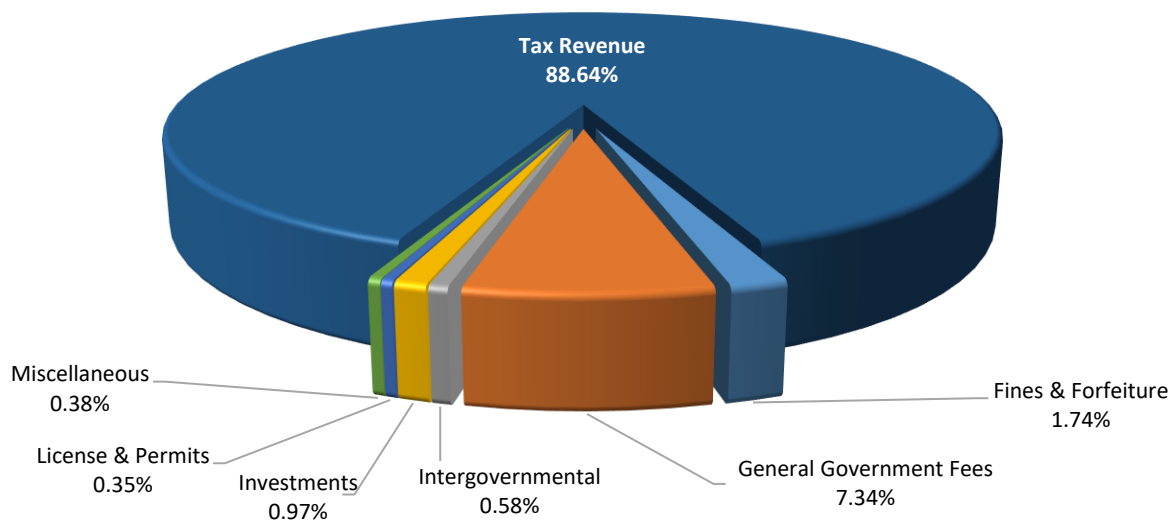


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The County's largest operating fund is the General Fund. The General Fund accounts for all functions not required to be accounted for in another fund either by State guidelines and/or other restrictions. The County levies a millage County-wide to support the General Fund's operations. A summary of General Fund Revenues and expenditures as classified by function are illustrated below.

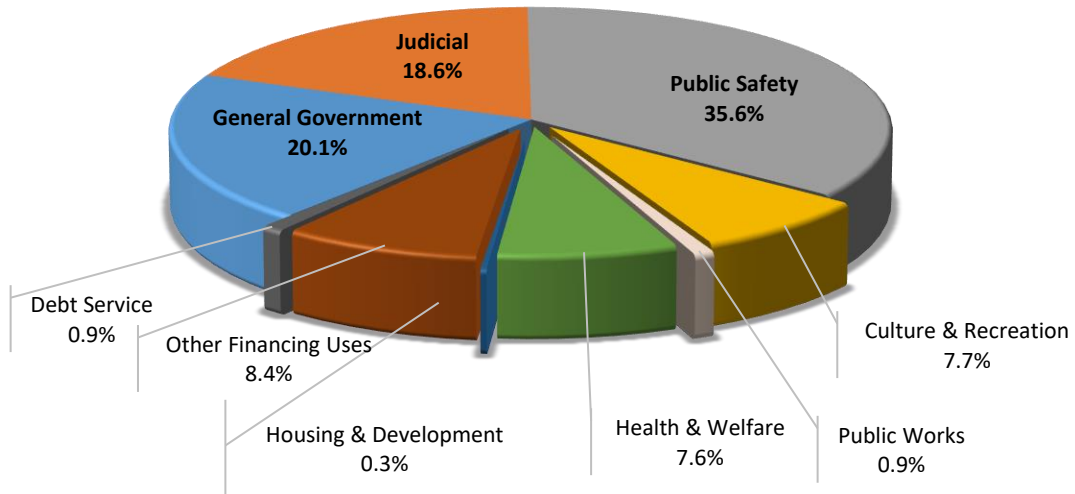
Where the money comes from...



General Fund M & O Revenues	
Tax Revenue	181,789,930
License & Permits	720,000
Intergovernmental	1,194,151
General Government Fees	15,569,091
Fines & Forfeiture	3,576,000
Investment Revenue	2,000,000
Miscellaneous Revenue	775,000
Total	205,624,172



Where the Money Goes...



General Fund M & O Expenditures	
General Government	41,340,679
Judiciary	38,277,975
Public Safety	70,755,250
Public Works	1,779,098
Health & Welfare	15,624,304
Culture & Recreation	15,810,960
Housing & Development	535,098
Other Government Services	19,642,219
Debt Service	1,858,589
Total	\$ 205,624,172

Table 9 below shows a two-year comparison of revenues and expenditures for the General Fund by major category. Each category is shown as a percentage of the total.

The adopted General Fund budget appropriates over \$203 million to fund expenditures.

Presented in table 9 below is a recap of revenue and expenditure changes for the General Fund by major category for FY2021 and as compared to FY2020.

Table 9

Revenue Category	FY2020 Adopted	FY 2021 Adopted	\$ Difference + or (-)	% Difference + or (-)
Taxes	179,523,015	181,789,930	2,266,915	1.26%
License & Permits	750,000	720,000	(30,000)	-4.00%
Intergovernmental	2,107,650	1,194,151	(913,499)	-43.34%
Charges for Services	14,034,434	15,569,091	1,534,657	10.93%
Fines & Forfeitures	3,827,500	3,576,000	(251,500)	-6.57%
Investment Revenue	2,000,000	2,000,000	-	0.00%
Miscellaneous Revenue	850,000	775,000	(75,000)	-8.82%
Total	203,092,599	205,624,172	2,531,573	1.25%

Expense Category	FY2020 Adopted	FY2021 Adopted	\$ Difference + or (-)	% Difference + or (-)
General Government	40,144,541	41,340,679	1,196,138	2.98%
Judiciary	37,228,289	38,277,975	1,049,686	2.82%
Public Safety	69,985,322	70,755,250	769,928	1.10%
Public Works	2,085,643	1,779,098	(306,545)	-14.70%
Health & Welfare	15,982,750	15,624,304	(358,446)	-2.24%
Culture & Recreation	15,389,875	15,810,960	421,085	2.74%
Housing & Development	566,547	535,098	(31,449)	-5.55%
Other Government Services	19,427,217	19,642,219	215,002	1.11%
Debt Service	2,282,415	1,858,589	(423,826)	-18.57%
Total	203,092,599	205,624,172	2,531,573	1.25%



REVENUES - GENERAL FUND

	Description	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	Increase / Decrease	% Change
	General Property Taxes					
311100	REAL PROPERTY-CURRENT YR	110,436,015	118,452,015	121,211,030	2,759,015	2.33%
311120	PROP TAX CUR-TIMBER	17,831	15,000	17,000	2,000	13.33%
311200	REAL PROPERTY - PRIOR YEARS	6,876,676	6,500,000	6,500,000	-	0.00%
311310	PERSONAL PROP-MOTOR VEHICLES	1,239,041	1,400,000	900,000	(500,000)	-35.71%
311311	AAV COMMERCIAL VEHICLES	221,458	275,000	250,000	(25,000)	-9.09%
311315	TITLE AD VALOREM TAX	6,392,736	6,200,000	6,000,000	(200,000)	-3.23%
311316	TITLE AD VALOREM TAX LOST	576,339	500,000	-	(500,000)	-100.00%
311320	PERSONAL PROP-MOBILE HOME	282,258	100,000	280,000	180,000	180.00%
311340	INTANGIBLE TAX	17,878,091	21,000,000	21,500,000	500,000	2.38%
311341	INTANGIBLE - SUPERIOR CT	1,874,926	1,875,000	1,700,000	(175,000)	-9.33%
311390	PERSONAL PROP-OTHER	3,195	6,000	4,500	(1,500)	-25.00%
311400	PERSONAL PROPERTY PRIOR YRS	4,946,006	3,000,000	4,500,000	1,500,000	50.00%
311405	AD VALOREM PY RR EQ	228,070	-	220,000	220,000	0.00%
311600	REAL ESTATE TRANSFER TAX	818,110	800,000	750,000	(50,000)	-6.25%
	Total General Property Taxes	151,790,753	160,123,015	163,832,530	3,709,515	2.32%
	Sales & Use Taxes					
313100	LOCAL OPTION (LOST TAX)	18,496,643	17,000,000	15,557,400	(1,442,600)	-8.49%
314300	LOCAL OPTION MIXED DRINK	157,062	150,000	150,000	-	0.00%
314500	ENERGY EXCISE TAX	1,804,697	1,800,000	1,800,000	-	0.00%
	Total Sales and Use Taxes	20,458,403	18,950,000	17,507,400	(1,442,600)	-7.61%
	Business Taxes					
316300	FINANCIAL INSTITUTION-BANK	463,890	450,000	450,000	-	0.00%
	Total Business Taxes	463,890	450,000	450,000	-	0.00%
	Penalties & Interest					
319110	PENALTIES/ INTEREST REAL	296,082	275,000	300,000	25,000	9.09%
319120	PENALTIES/ INTEREST PERSONAL	110,258	100,000	110,000	10,000	10.00%
319500	PENALTIES/ INTEREST FIFA	400,098	450,000	450,000	-	0.00%
	Total Penalties & Interest	806,438	825,000	860,000	35,000	4.24%
	License & permits					
322400	MARRIAGE LICENSES	136,381	150,000	150,000	-	0.00%
322500	ANIMAL LICENSES	67,889	60,000	20,000	(40,000)	-66.67%
322910	PISTOL PERMIT	277,594	200,000	300,000	100,000	50.00%
324300	LATE VEHICLE TAG PENALTY	283,458	340,000	250,000	(90,000)	-26.47%
	Total License & Permits	765,322	750,000	720,000	(30,000)	-4.00%
	Intergovernmental					
331100	FEDERAL - CATEGORICAL	125,215	300,000	125,000	(175,000)	-58.33%
331121	FOREIGN PRIS - SCAAP GRANT	-	-	-	-	#DIV/0!
331210	FEDERAL - NON CATEGORICAL	6,664	30,000	6,500	(23,500)	-78.33%
	Total Intergovernmental	131,879	330,000	131,500	(198,500)	-60.15%
333000	FEDERAL - PMT IN LIEU OF TAX	153,946	175,000	175,000	-	0.00%
	Total Federal Payment in Lieu of Taxes	153,946	175,000	175,000	-	0.00%
	State Grants/Reimbursements					
334110	STATE - CATEGORICAL	42,006	30,000	40,000	10,000	33.33%
334111	GA LAW CLERKS SUP CT	364,440	300,000	325,000	25,000	8.33%
334112	JUV CT JUDGES SALARY REIMB	132,651	132,650	132,651	1	0.00%
334113	PUBLIC DEFENDER/JC OF GA	133,148	80,000	90,000	10,000	
335000	STATE - PAYMENT IN LIEU OF TAX	-	60,000	-	(60,000)	-100.00%
	Total State Grants/Reimbursements	672,245	602,650	587,651	(14,999)	-2.49%



	Description	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	Increase / Decrease	% Change
	Local Government Shared Revenue					
337000	LOCAL GOVERNMENTS	193,053	300,000	200,000	(100,000)	-33.33%
338000	LOCAL PMTS IN LIEU OF TAXES	119,124	700,000	100,000	(600,000)	-85.71%
	Total Local Government Shared Revenue	312,177	1,000,000	300,000	(700,000)	-70.00%
	Court Costs/Fees Charges					
341110	BOND ADMINISTRATION FEES	157,973	150,000	150,000	-	0.00%
341190	COURT COST FEES AND CHARGES	478,444	550,000	500,000	(50,000)	-9.09%
	Total Court Costs/Fees Charges	636,417	700,000	650,000	(50,000)	-7.14%
	Other Miscellaneous					
341600	MOTOR VEHICLE TAG FEE	490,150	400,000	450,000	50,000	12.50%
341700	INDIRECT COST ALLOCATION FEE	3,902,828	3,322,934	4,829,591	1,506,657	45.34%
	Total Other Miscellaneous	4,392,978	3,722,934	5,279,591	1,556,657	41.81%
	Other Government Fees					
341910	ELECTION QUALIFYING FEES	15,536	-	-	-	0.00%
341930	SALE OF VOTER LIST	195	-	-	-	0.00%
341940	COMMISSIONS ON TAX COLLECTIONS	393,153	375,000	400,000	25,000	6.67%
341945	COMMISSION - PROPERTY TAX	4,558,737	4,200,000	4,500,000	300,000	7.14%
341950	COMMISSIONS - TAVT	538,745	550,000	550,000	-	0.00%
	Total Other Government Fees	5,506,366	5,125,000	5,450,000	325,000	6.34%
	Charges for Service					
342110	ID CARDS FEE	-	2,000	-	(2,000)	-100.00%
342310	FINGERPRINT FEE	9,140	8,000	8,000	-	100.00%
342330	PRISONER HOUSING FEES	1,613,302	2,000,000	1,600,000	(400,000)	-20.00%
342340	RANGE FEES	54,851	100,000	-	(100,000)	100.00%
342900	OTHER PUBLIC SAFETY FEES	119,655	100,000	100,000	-	0.00%
	Total Charges for Service	1,796,948	2,210,000	1,708,000	(502,000)	-22.71%
	Other Miscellaneous Fees					
344130	SALE RECYCLED MATERIALS	2,293	1,500	1,500	-	0.00%
345201	HENDERSON FEES	510,154	450,000	510,000	60,000	13.33%
345202	HENDERSON TAXABLE SALES	41,458	45,000	45,000	-	0.00%
345203	HENDERSON RENTAL FEES	128,430	75,000	125,000	50,000	66.67%
346110	ANIMAL CONTROL FEES	54,842	50,000	50,000	-	0.00%
346910	PASSPORT PROCESSING FEES	35,011	30,000	30,000	-	100.00%
346920	PASSPORT REVENUE - SUPERIOR COURT	-	-	20,000	20,000	200.00%
	Total Other Miscellaneous Fees	651,500	651,500	781,500	106,217	15.73%
	Culture & Recreation Fees					
347510	AQUATIC CENTER PROGRAM FEES	315,072	300,000	315,000	15,000	5.00%
347900	OTHER RECREATION FEES	367,619	350,000	350,000	-	0.00%
347910	RECREATION RENTAL FEES	177,123	150,000	175,000	25,000	16.67%
349300	BAD CHECK FEE	397	-	-	-	0.00%
	Total Culture & Recreation Fees	860,210	800,000	840,000	40,000	5.00%
	Fine & Forfeitures					
351110	SUPERIOR COURT FEES	1,128,713	1,150,000	1,100,000	(50,000)	-4.35%
351120	STATE COURT FEES	990,358	1,100,000	800,000	(300,000)	-27.27%
351130	MAGISTRATE COURT FEES	1,132,483	1,100,000	1,200,000	100,000	9.09%
351160	JUVENILE COURT FEES	1,568	2,500	1,000	(1,500)	-60.00%
351200	BOND FORFEITURES	497,170	100,000	75,000	(25,000)	-25.00%
351420	JCA FINES	426,261	375,000	400,000	25,000	6.67%
	Total Fine & Forfeitures	4,176,554	3,827,500	3,576,000	(251,500)	-6.57%



	Description	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	Increase / Decrease	% Change
	Investments					
361000	INTEREST REVENUE	1,784,737	1,000,000	1,000,000	-	0.00%
362000	REALIZED GAIN/LOSS INVEST	1,029,607	1,000,000	1,000,000	-	100.00%
363000	UNREALIZED GAIN/LOSS INV	1,043,468	-	-	-	0.00%
	Total Investment	3,857,812	2,000,000	2,000,000	-	0.00%
	Miscellaneous Revenues					
381000	RENTS/ROYALTIES	261,504	250,000	250,000	-	0.00%
389000	MISCELLANEOUS REVENUE	284,263	300,000	200,000	(100,000)	-33.33%
389010	REIMBURSEMENT FROM SAVANNAH	-	40,000	-	(40,000)	100.00%
389001	OTHER REIMBURSEMENTS	2,972	-	-	-	0.00%
390270	TRANS IN FR SSD FUND	371,310	250,000	325,000	75,000	30.00%
390360	TRANSFER IN FROM CIP BOND FUND	-	-	-	-	0.00%
390370	TRANSFER IN FROM DSA2005 FUND	-	-	-	-	0.00%
392100	SALE OF ASSETS	82,328	10,000	-	(10,000)	-100.00%
	Total Miscellaneous Revenues	1,002,377	850,000	775,000	(75,000)	-8.82%
		198,556,902	203,092,599	205,624,172	2,507,790	1.23%

EXPENDITURES - GENERAL FUND

Organization	Description	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	Increase / Decrease	% Change
	General Government					
	Legislative					
1001110	BOARD OF COMMISSIONERS	785,324	870,145	858,901	(11,244)	-1.29%
1001115	YOUTH COMMISSION	50,000	50,000	31,500	(18,500)	-37.00%
1001130	CLERK OF COMMISSION	183,509	232,915	221,157	(11,758)	-5.05%
	Total Legislative	1,018,833	1,153,060	1,111,558	(41,502)	-3.60%
	Executive					
1001320	COUNTY MANAGER	1,283,178	1,312,836	1,255,198	(57,638)	-4.39%
	Total Executive	1,283,178	1,312,836	1,255,198	(57,638)	-4.39%
	Elections					
1001400	ELECTIONS	921,255	1,073,019	1,553,993	480,974	44.82%
1001401	VOTER REGISTRATION	815,919	880,133	947,952	67,819	7.71%
	Total Elections	1,737,174	1,953,152	2,501,945	548,793	28.10%
	General Administration					
1001510	FINANCE	2,372,273	2,467,622	2,514,807	47,185	1.91%
1001511	AUDIT CONTRACT	117,900	149,450	131,970	(17,480)	-11.70%
1001517	PURCHASING	638,525	655,699	698,425	42,726	6.52%
1001520	STRATEGIC PLANNING	236,156	488,187	298,888	(189,299)	-38.78%
1001530	COUNTY ATTORNEY	1,278,148	1,511,968	1,550,999	39,031	2.58%
1001535	INFO COMMUNICATIONS SYS	4,887,157	5,473,152	5,620,069	146,917	2.68%
1001536	COMMUNICATIONS	920,508	1,091,210	1,085,500	(5,710)	-0.52%
1001540	HUMAN RESOURCES	1,758,258	1,900,539	1,902,848	2,309	0.12%
1001541	TEMP LABOR POOL	88,007	105,000	105,000	-	0.00%
1001545	TAX COMMISSIONER	5,362,527	6,304,425	6,356,953	52,528	0.83%
1001550	TAX ASSESSOR	5,284,959	6,003,133	6,193,582	190,449	3.17%
1001551	BOARD OF EQUALIZATION	175,607	260,597	260,311	(286)	-0.11%
1001560	INTERNAL AUDIT	517,806	577,757	563,661	(14,096)	-2.44%
1001565	FACILITIES MAINTENANCE	3,729,908	4,823,420	4,920,839	97,419	2.02%
1001567	FLEET OPERATIONS	881,434	1,298,753	1,307,725	8,972	0.69%
1001568	FUEL MANAGEMENT	5,579	-	-	-	0.00%
1001569	UTILITIES	837,430	900,000	900,000	-	0.00%
1001570	PUBLIC INFORMATION	382,507	435,256	469,436	34,180	7.85%
1001571	PROJECT MANAGEMENT	-	-	314,712	314,712	0.00%



Organization	Description	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	Increase / Decrease	% Change
1001580	ADMINISTRATIVE SERVICES	1,149,762	1,279,325	1,276,255	(3,070)	-0.24%
	Total General Administration	30,624,451	35,725,493	36,471,978	746,485	2.09%
Total General Government		34,663,635	40,144,541	41,340,679	1,196,138	2.98%
Judicial						
1002100	SUPERIOR COURT	3,564,221	3,805,777	3,833,580	27,803	0.73%
1002110	COURT EXPENDITURES	1,153,432	1,233,830	1,341,680	107,850	8.74%
1002120	ALTERNATIVE DISPUTE RES	7,475	5,150	4,150	(1,000)	-19.42%
1002180	CLERK OF SUPERIOR CT	3,734,813	3,959,405	3,991,908	32,503	0.82%
1002181	CLERK OF SUPERIOR CT - PASSPORT	-	-	31,308	31,308	0.00%
1002200	DISTRICT ATTORNEY	7,392,711	7,726,978	8,125,872	398,894	5.16%
1002210	VICTIM WITNESS	1,027,353	1,003,588	876,307	(127,281)	-12.68%
1002300	STATE COURT	1,733,927	1,872,773	1,930,399	57,626	3.08%
1002310	STATE COURT CLERK	1,581,506	1,694,217	1,736,966	42,749	2.52%
1002320	DUI COURT	251,492	258,226	277,846	19,620	7.60%
1002400	MAGISTRATE COURT	1,643,037	1,813,342	1,849,392	36,050	1.99%
1002450	PROBATE COURT	1,281,395	1,404,304	1,549,471	145,167	10.34%
1002451	PROBATE FILING FEES	167,543	187,200	240,000	52,800	28.21%
1002600	JUVENILE COURT	6,482,828	5,954,046	5,892,642	(61,404)	-1.03%
1002620	JUVENILE INDIGENT DEFENSE	-	1,046,066	1,049,482	3,416	100.00%
1002700	GRAND JURY	18,256	17,200	17,200	-	0.00%
1002750	LAW LIBRARY	51,566	65,411	68,761	3,350	5.12%
1002800	PUBLIC DEFENDER	2,848,215	3,198,883	3,464,231	265,348	8.30%
1002820	INDIGENT DEFENSE	1,786,453	1,981,893	1,996,781	14,888	0.75%
Total Judicial		34,726,223	37,228,289	38,277,975	1,049,686	2.82%
Public Safety						
1003222	COUNTER NARCOTICS	4,852,427	4,938,502	5,353,637	415,135	8.41%
1003251	MARINE PATROL	812,588	820,071	841,987	21,916	2.67%
1003252	CHATHAM COUNTY SWAT	-	-	173,079	173,079	0.00%
1003290	HAZARDOUS MATERIALS	62,128	70,000	70,000	-	0.00%
1003300	SHERIFF	10,057,065	11,328,799	11,471,671	142,872	1.26%
1003326	DETENTION CENTER	48,101,608	50,936,374	50,936,374	0	0.00%
1003600	EMERGENCY MEDICAL SVC	649,597	714,200	714,200	-	0.00%
1003700	CORONER	380,783	378,595	413,381	34,786	9.19%
1003910	ANIMAL CONTROL	1,353,732	1,617,719	1,699,663	81,944	5.07%
1003920	EMERGENCY MANAGEMENT	1,386,442	1,481,206	1,490,008	8,802	0.59%
Total Public Safety		67,656,370	72,285,466	73,164,000	878,534	1.22%
Public Works						
1004100	PUBLIC WORKS	655,407	1,673,367	1,350,134	(323,233)	-19.32%
1004230	BRIDGES	402,017	412,276	428,964	16,688	4.05%
Total Public Works		1,057,424	2,085,643	1,779,098	(306,545)	-14.70%
Health & Welfare						
1005110	HEALTH DEPARTMENT	1,267,999	1,267,544	1,267,544	-	0.00%
1005115	SAFETY NET	489,938	24,000	24,000	-	0.00%
1005120	MENTAL HEALTH	-	450,000	700,000	250,000	100.00%
1005144	MOSQUITO CONTROL	4,042,195	4,212,829	4,206,367	(6,462)	-0.15%
1005190	INDIGENT HEALTHCARE	2,518,120	2,800,000	2,600,000	(200,000)	-7.14%
1005421	GREENBRIAR CHILDRENS CTR	399,600	182,106	256,506	74,400	40.86%
1005436	SUMMER BONANZA	39,312	40,000	24,500	(15,500)	-38.75%
1005450	FRONT PORCH	88,168	100,250	190,027	89,777	100.00%
1005455	WREP	89,795	110,500	117,500	7,000	100.00%
1005460	YOUTH INTERCEPT	-	124,703	283,016	158,313	100.00%
Total Health & Welfare		8,935,128	9,311,932	9,669,460	357,528	3.84%



Organization	Description	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	Increase / Decrease	% Change
Culture & Recreation						
1005530	COMMUNITY CENTERS	141,626	137,017	162,862	25,845	18.86%
1005540	TELERIDE - CAT	5,013,794	5,087,738	5,141,247	53,509	1.05%
1005550	COOPERATIVE EXTENSION	210,158	249,330	231,747	(17,583)	-7.05%
1005560	OTHER COMMUNITY SERVICE	735,149	1,196,733	418,988	(777,745)	-64.99%
1006100	RECREATION	4,434,180	4,915,716	5,240,117	324,401	6.60%
1006124	AQUATIC CENTER	1,236,503	1,291,191	1,298,843	7,652	0.59%
1006130	WEIGHTLIFTING CENTER	248,391	258,800	258,800	-	0.00%
1006140	HENDERSON GOLF COURSE	809,960	782,084	856,716	74,632	9.54%
1006171	BAMBOO FARM	126,064	133,713	133,713	-	0.00%
1006172	MUSEUMS	44,770	100,000	100,400	400	0.40%
1006180	TYBEE PIER & PAVILLION	17,946	54,000	54,000	-	0.00%
1006240	GEORGIA FORESTRY	47,675	49,100	63,100	14,000	28.51%
1006500	LIBRARIES	7,577,954	7,805,271	7,805,271	-	0.00%
Total Culture & Recreation		20,644,169	22,060,693	21,765,804	(294,889)	-1.34%
Housing & Development						
1007414	CORE MPO	37,104	40,650	40,650	-	0.00%
1007660	CHATHAM APPRENTICE PRG	260,820	309,180	282,106	(27,074)	-8.76%
1007661	COMMUNITY OUTREACH	194,508	216,717	212,342	(4,375)	-2.02%
Total Housing & Development		492,432	566,547	535,098	(494,060)	-5.55%
Debt Service						
1008000	DEBT SERVICE	5,889,716	2,282,415	1,858,589	(423,826)	-18.57%
Total Debt Service		5,889,716	2,282,415	1,858,589	(423,826)	-18.57%
Other Financing Uses						
1009000	OTHER FINANCING USES	16,473,590	17,127,073	17,233,469	106,396	0.62%
Total Other Financing Uses		16,473,590	17,127,073	17,233,469	106,396	0.62%
Total Expenditures		190,538,689	203,092,599	205,624,172	2,531,573	1.25%





THE FOLLOWING PAGES REPRESENT
GENERAL FUND M&O DEPARTMENTS



1001110 COUNTY COMMISSIONERS

<https://www.chathamcountyga.gov/Commission/Commissioners>

The Chatham County Board of Commissioners is the elected Governing Authority of Chatham County. They provide representation in matters of public concern for the people of their respective districts at the local level. There are eight Commissioners elected by districts and a ninth member elected from the County at large, who serves as Chairman.

Through broad policy decisions, they give guidance and direction in providing services and long-range goals. All members, including the Chairman, are required to vote on an issue before the Board. The Chairman acts as chief executive officer for the County. A County Manager is selected by the Board for daily administration of the affairs of Chatham County.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	11	11	11
Part Time Positions	0	0	0
Total	11.00	11.00	11.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - Enhance financial stability through an emphasis on multi-year planning, securing additional revenue sources and developing fiscally sound policies.	Economy
Goal #2 - Raise awareness of County programs and services and their value to the community.	Quality of Service for our Customers
Goal #3 - Improve operational effectiveness, efficiency, and transparency	Superior Stewardship

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Chatham County anchors a thriving, business-friendly community, and residents feel empowered to attain a high quality of life.	Retain and attract residents

Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Commission office expenditure per capita (based on 2016 Census data of 283,379 pop.)	\$2.68	\$3.07	\$3.03
Countywide operating Millage rate	11.543	11.543	11.543
Special Service District Millage rate	4.99	4.91	4.91



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001110 - BOARD OF COMMISSIONERS			
511100 REGULAR EMPLOYEES	362,694	363,214	365,717
512100 HEALTH INSURANCE	86,925	93,704	89,096
512200 SOCIAL SECURITY	25,339	25,331	25,906
512400 PENSION CONTRIBUTIONS	62,766	63,547	57,866
512900 OPEB CONTRIBUTIONS	20,000	21,000	35,800
PERSONNEL SERVICES	\$ 557,724	\$ 566,796	\$ 574,385
521100 OFFICIAL/ADMIN SERVICES	18,114	-	2,300
522200 REPAIRS & MAINTENANCE	-	250	250
522210 FLEET - PARTS	-	150	-
522220 FLEET - LABOR	-	200	-
522310 BUILDING & LAND RENTAL	674	1,000	1,000
523200 TELEPHONE SERVICE	8,759	6,500	6,500
523210 POSTAGE	723	1,500	1,500
523300 ADVERTISING	29,945	5,000	5,000
523400 PRINTING AND BINDING EXP	-	1,000	1,000
523500 TRAVEL EXPENSES	44,364	36,000	18,000
523600 DUES AND FEES	30,495	31,000	35,000
523700 EDUCATION AND TRAINING	23,938	20,000	10,000
523900 OTHER PURCHASED SERVICES	27,568	84,000	75,000
PURCHASED/CONTRACTED SERVICES	\$ 184,581	\$ 186,600	\$ 155,550
531100 GENERAL SUPPLIES	2,848	9,000	10,000
531270 GASOLINE/DIESEL	-	200	-
531310 CATERED MEALS	36,627	50,000	50,000
531400 BOOKS & PERIODICALS	-	150	150
531700 OTHER SUPPLIES	879	1,100	1,000
SUPPLIES/OTHER EXPENDITURES	\$ 40,354	\$ 60,450	\$ 61,150
542500 OTHER EQUIPMENT	-	2,000	13,200
CAPITAL OUTLAY	\$ -	\$ 2,000	\$ 13,200
551110 INTERNAL SVC-COMPUTER REP	1,745	3,399	3,716
551115 INTERNAL SVC - SAFETY	900	900	900
573000 PMTS TO OTHERS	19	50,000	50,000
INTERFUND/DEPARTMENT SERVICES	\$ 2,664	\$ 54,299	\$ 54,616
TOTAL BOARD OF COMMISSIONERS	\$785,324	\$870,145	\$858,901



1001130 CLERK OF COMMISSION

The County Clerk is the staff assistant and executive secretary for the Chatham County Board of Commissioners. Responsibilities include: handling administrative research for Commissioners, preparing and processing correspondence and reports, attending meetings of the Board of Commissioners, preparing minutes of the meetings of the Board of Commissioners, maintaining the official records of Chatham County, and administering the oath of office to all new Police Officers for the unincorporated areas of the County.

The Clerk of Commission also maintains a record of those persons appointed by the Chatham County Board of Commissioners to serve on committees and authorities, corresponds with such appointees, and handles requests by the public for documents in compliance with the "Open Records Act" of Georgia. The Clerk also researches County records upon request for the various departments of the County.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">The Clerk of Commission supports the County's goal of transparency by preserving and providing public access to Commission-approved documents, promoting County-wide compliance with records retention laws and facilitating the legislative processThe Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies.	None

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Commission meetings recorded	23	23	23



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001130 - CLERK OF COMMISSION			
511100 REGULAR EMPLOYEES	110,400	109,175	119,229
511300 OVERTIME	-	-	1,500
512100 HEALTH INSURANCE	23,315	25,240	31,177
512200 SOCIAL SECURITY	7,668	7,581	8,191
512400 PENSION CONTRIBUTIONS	20,515	20,549	20,293
512900 OPEB CONTRIBUTIONS	8,000	8,400	8,000
PERSONNEL SERVICES	\$ 169,898	\$ 170,945	\$ 188,390
522200 REPAIRS & MAINTENANCE	2,447	3,000	2,500
522320 EQUIPMENT RENTALS	-	2,500	1,000
523200 TELEPHONE SERVICE	-	600	-
523210 POSTAGE	-	250	250
523500 TRAVEL EXPENSES	5,820	7,500	5,000
523600 DUES AND FEES	385	680	680
523700 EDUCATION AND TRAINING	76	4,000	2,150
PURCHASED/CONTRACTED SERVICES	\$ 8,728	\$ 18,530	\$ 11,580
531100 GENERAL SUPPLIES	3,323	6,500	8,500
531400 BOOKS & PERIODICALS	1,110	35,130	10,750
SUPPLIES/OTHER EXPENDITURES	\$ 4,433	\$ 41,630	\$ 19,250
551110 INTERNAL SVC-COMPUTER REP	-	1,360	1,487
551115 INTERNAL SVC - SAFETY	450	450	450
INTERFUND/DEPARTMENT SERVICES	\$ 450	\$ 1,810	\$ 1,937
TOTAL CLERK OF COMMISSION	\$183,509	\$232,915	\$221,157



1001320 COUNTY MANAGER

<https://www.chathamcountyga.gov/OurCounty/CountyManager>

The County Manager is nominated by the Chairman of the Board of Commissioners and selected by a majority vote of the entire Board. The County Manager is responsible to the Board of Commissioners for the proper and efficient administration of the affairs of Chatham County government.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	7	6	6
Part Time Positions	0	0	0
Total	7.00	6.00	6.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - Implement the Board of Commissioner's initiatives, goals, and directives.	Quality of Service for our Customers
Goal #2 - Balance the FY 2021 Budget while maintaining services to citizens and minimizing revenue demands on taxpayers of Chatham County.	Superior Stewardship
Goal #3 - Increase efficiency and effectiveness of all County services, referencing benchmark and comparable data from the public and private sectors.	Superior Work Environment

Department Objectives and Key Results

Goal	Activity to accomplish the Goal
1	Direct staff to work across departments to ensure alignment with Board of Commissioners priorities
2	Prepare an annual balanced operating and capital budget within the policies established.

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Improve Credit rating on debt obligations:			
<i>Moody's</i>	Aa2	Aa2	Aa1
<i>Standard & Poor's</i>	AA	AA	AA+
Maintain an unrestricted fund balance as a % of subsequent year's budget within the General Fund	23.6%	23.6%	23.6%
Implementation of "My Chatham" user Citizen's tool tracking at least 80% responsiveness.	N/A	N/A	80%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001320 - COUNTY MANAGER			
511100 REGULAR EMPLOYEES	830,993	795,684	800,556
511200 TEMPORARY EMPLOYEES	9,568	20,000	15,000
511300 OVERTIME	30	-	-
512100 HEALTH INSURANCE	92,082	128,608	114,099
512200 SOCIAL SECURITY	48,727	45,132	45,050
512400 PENSION CONTRIBUTIONS	141,143	147,755	134,507
512900 OPEB CONTRIBUTIONS	24,000	25,200	24,000
PERSONNEL SERVICES	\$ 1,146,543	\$ 1,162,379	\$ 1,133,212
521200 PROFESSIONAL SERVICES	2,481	6,000	3,000
522200 REPAIRS & MAINTENANCE	365	5,000	2,500
522210 FLEET - PARTS	105	100	100
522220 FLEET - LABOR	227	215	240
522230 FLEET - OUTSOURCED SERVICE	-	-	500
522310 BUILDING & LAND RENTAL	3,060	3,840	3,900
523200 TELEPHONE SERVICE	7,101	7,000	7,000
523210 POSTAGE	262	800	800
523400 PRINTING AND BINDING EXP	-	4,000	3,000
523500 TRAVEL EXPENSES	20,225	24,000	11,000
523600 DUES AND FEES	15,193	6,000	10,000
523700 EDUCATION AND TRAINING	431	6,000	3,000
523900 OTHER PURCHASED SERVICES	41,636	40,000	30,000
PURCHASED/CONTRACTED SERVICES	\$ 91,087	\$ 102,955	\$ 75,040
531100 GENERAL SUPPLIES	21,700	12,000	13,000
531270 GASOLINE/DIESEL	923	600	1,500
531310 CATERED MEALS	3,616	3,000	3,000
531400 BOOKS & PERIODICALS	986	1,000	1,100
531710 UNIFORMS	-	2,000	1,000
SUPPLIES/OTHER EXPENDITURES	\$ 27,225	\$ 18,600	\$ 19,600
541300 BLDGS/ BLDG IMPROVEMENTS	220	10,000	10,000
542400 COMPUTERS	7,265	7,000	5,000
542500 OTHER EQUIPMENT	5,447	4,000	4,000
CAPITAL OUTLAY	\$ 12,933	\$ 21,000	\$ 19,000
551110 INTERNAL SVC-COMPUTER REP	2,690	5,202	5,646
551115 INTERNAL SVC - SAFETY	2,700	2,700	2,700
INTERFUND/DEPARTMENT SERVICES	\$ 5,390	\$ 7,902	\$ 8,346
TOTAL COUNTY MANAGER	\$1,283,178	\$1,312,836	\$1,255,198



1001510 FINANCE

<https://www.chathamcountyga.gov/OurCounty/Finance>

DEPARTMENT MISSION STATEMENT – The mission of the Finance Department is to maintain financial integrity by recording and presenting financial information in an accurate and timely manner to all who rely on that information.

DEPARTMENT SERVICES:

Finance is responsible for accounting, payables, receivables, payroll, investments, fixed assets and budgeting.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	19	19	19
Part Time Positions	3	4	4
Total	22	23	23

Department Goals

Description	Strategic Plan Alignment
1. Receive the Government Finance Officers' Association "Award for Excellence in Financial Reporting"	Quality Service for Our Customers
2. To receive an "Unqualified Opinion" on our external annual audit.	
3. To receive the Government Finance Officers' Association "Distinguished Budget Award"	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Follow all Governmental Accounting Standards Board pronouncements and follow the checklist for all necessary items to receive the Award for Excellence in Financial Reporting as required by the Government Finance Officers' Association.
2	Follow all Governmental Accounting Standards Board pronouncements
3	Follow all Governmental Accounting Standards Board pronouncements and follow the checklist for all necessary items to receive the Distinguished Budget Award as required by the Government Finance Officers' Association

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Apply for and receive the GFOA Award for Excellence in Financial Reporting.	Yes	Yes	Yes
Receive an unqualified opinion from the independent auditor that County financial statements are fairly and appropriately presented, without identified exceptions, in compliance with generally accepted accounting principles.	Yes	Yes	Yes
Apply for and receive the GFOA Distinguished Budget Award	Yes	Yes	Yes



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001510 - FINANCE			
511100 REGULAR EMPLOYEES	1,477,613	1,524,419	1,569,839
511200 TEMPORARY EMPLOYEES	8,990	14,000	14,000
511300 OVERTIME	395	7,500	7,500
512100 HEALTH INSURANCE	259,190	287,188	301,886
512200 SOCIAL SECURITY	102,237	104,266	111,071
512400 PENSION CONTRIBUTIONS	257,666	261,650	255,449
512900 OPEB CONTRIBUTIONS	82,668	79,800	85,480
PERSONNEL SERVICES	\$ 2,188,759	\$ 2,278,823	\$ 2,345,225
521100 OFFICIAL/ADMIN SERVICES	13,467	-	-
521200 PROFESSIONAL SERVICES	15,329	31,200	38,000
522200 REPAIRS & MAINTENANCE	-	6,000	4,500
522310 BUILDING & LAND RENTAL	1,020	1,080	1,080
522320 EQUIPMENT RENTALS	4,803	5,000	8,000
523200 TELEPHONE SERVICE	874	1,650	1,650
523210 POSTAGE	15,173	17,500	15,500
523300 ADVERTISING	5,547	7,000	6,000
523400 PRINTING AND BINDING EXP	3,138	5,750	3,500
523500 TRAVEL EXPENSES	30,306	20,000	13,125
523600 DUES AND FEES	7,502	4,000	4,825
523700 EDUCATION AND TRAINING	7,811	10,000	4,413
523900 OTHER PURCHASED SERVICES	348	1,000	1,000
PURCHASED/CONTRACTED SERVICES	\$ 105,316	\$ 110,180	\$ 101,593
531100 GENERAL SUPPLIES	13,903	36,000	25,000
531310 CATERED MEALS	2,103	2,500	3,500
531400 BOOKS & PERIODICALS	889	2,000	1,000
531600 OTHER SMALL EQUIPMENT	381	2,500	1,000
531700 OTHER SUPPLIES	38,964	-	5,000
SUPPLIES/OTHER EXPENDITURES	\$ 56,241	\$ 43,000	\$ 35,500
542300 FURNITURE & FIXTURES	1,482	5,000	3,500
542400 COMPUTERS	25	-	-
542500 OTHER EQUIPMENT	-	1,500	-
CAPITAL OUTLAY	\$ 1,507	\$ 6,500	\$ 3,500
551110 INTERNAL SVC-COMPUTER REP	10,100	18,769	18,639
551115 INTERNAL SVC - SAFETY	10,350	10,350	10,350
INTERFUND/DEPARTMENT SERVICES	\$ 20,450	\$ 29,119	\$ 28,989
TOTAL FINANCE	\$2,372,273	\$2,467,622	\$2,514,807



1001517 PURCHASING

<http://purchasing.chathamcounty.org/>

DEPARTMENT MISSION STATEMENT: *The mission of the Chatham County Purchasing and Contracting Department is to maintain a procurement system of the highest integrity, which maximizes the value of tax dollars spent by the County.*

DEPARTMENT SERVICES: The Purchasing Office is responsible for the procurement of goods and services at the highest practical quality and the lowest practical costs; the issuance and administration of county contracts; and the disposal of surplus assets.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	7	7	7
Part Time Positions	0	0	0
Total	7.00	7.00	7.00

Department Goals

Description	Strategic Plan Alignment
Goal 1: Enhance Purchasing staff skill and professionalism through encouragement of continuing training and certification programs.	Quality Service for Our Customers
Goal 2: Provide an enhanced web experience for our internal and external customers.	
Goal 3: Advance positive business relationships with our vendors and stakeholders.	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	All procurement staff must complete a minimum of one competency module offered through the National Institute of Government Purchasing.
2	A minimum of one improvement annually to the Purchasing website for internal and external customers.
3	Host a How to Do Business with Chatham County Workshop for the vendor community at least once per year.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
NIGP competency modules passed	N/A	N/A	5
Website improvements/enhancement	N/A	N/A	3
Vendor workshop	N/A	N/A	1



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001517 - PURCHASING			
511100 REGULAR EMPLOYEES	391,158	389,627	412,926
512100 HEALTH INSURANCE	85,590	92,473	88,006
512200 SOCIAL SECURITY	27,465	27,273	29,277
512400 PENSION CONTRIBUTIONS	72,322	73,340	70,186
512900 OPEB CONTRIBUTIONS	28,000	29,400	28,000
PERSONNEL SERVICES	\$ 604,535	\$ 612,113	\$ 628,395
522210 FLEET - PARTS	90	150	250
522220 FLEET - LABOR	132	350	350
522230 FLEET - OUTSOURCED SERVICE	125	233	200
522320 EQUIPMENT RENTALS	3,381	3,600	2,400
523200 TELEPHONE SERVICE	1,747	2,400	1,800
523210 POSTAGE	529	500	500
523300 ADVERTISING	2,813	3,000	3,000
523500 TRAVEL EXPENSES	2,537	7,800	3,600
523600 DUES AND FEES	1,210	2,250	1,750
523700 EDUCATION AND TRAINING	4,376	4,735	2,565
523900 OTHER PURCHASED SERVICES	-	-	35,000
PURCHASED/CONTRACTED SERVICES	\$ 16,940	\$ 25,018	\$ 51,415
531100 GENERAL SUPPLIES	10,240	8,300	8,456
531270 GASOLINE/DIESEL	344	1,000	320
531700 OTHER SUPPLIES	176	-	-
SUPPLIES/OTHER EXPENDITURES	\$ 10,760	\$ 9,300	\$ 8,776
551110 INTERNAL SVC-COMPUTER REP	3,140	6,118	6,689
551115 INTERNAL SVC - SAFETY	3,150	3,150	3,150
INTERFUND/DEPARTMENT SERVICES	\$ 6,290	\$ 9,268	\$ 9,839
TOTAL PURCHASING	\$638,525	\$655,699	\$698,425



1001520 STRATEGIC PLANNING

DEPARTMENT MISSION STATEMENT/SERVICES:

The Strategic Planning Department operates at the request of leadership, providing services and support designed to help plan and implement change, with the intent to improve not only the quality of the county's internal workforce but also to enhance community well-being for all Chatham County residents.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.0	1.0	1.0

Department Goals

Description	Strategic Plan Alignment
Goal #1: Develop and maintain effective working relationships with various County departments and business units while offering support and guidance on action-oriented projects.	Superior Work Environment
Goal #2: Manage an expanded Blueprint Application process for internal and external partners with ongoing communication and process improvements.	Quality Service for Our Customers
Goal #3: Investigate and support diversification of funding for projects that impact the Chatham Community Blueprint directly and indirectly.	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Continue to support Chatham's Breaking the Cycle initiative to reduce the number of people with mental illness booked into the county detention center.
1	Support community-wide forums and symposiums to increase knowledge and awareness of challenges and opportunities.
2	Provide training on best-practice evaluation models to show community impact.
3	Review funding opportunities on a regular basis and provide assistance and support in completing and submitting applications for funding.
3	Serve as the lead writer and manager for various grant opportunities to ensure consistent messaging and compliance with requirements.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Ensure at least 80%+ of departments have documented performance measures prior to budget adoption.	N/A	N/A	80% (20)
Submit at least two national/federal and two additional grant applications via state or foundation opportunities.	2	6	4
Diversify funding streams, through award of at least one external grant opportunity.	1	3	1



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001520 - STRATEGIC PLANNING			
511100 REGULAR EMPLOYEES	74,753	216,853	85,490
512100 HEALTH INSURANCE	22,949	48,795	23,610
512200 SOCIAL SECURITY	5,008	15,803	5,904
512400 PENSION CONTRIBUTIONS	14,111	41,078	14,576
512900 OPEB CONTRIBUTIONS	4,000	12,600	4,000
PERSONNEL SERVICES	\$ 120,822	\$ 335,129	\$ 133,580
521100 OFFICIAL/ADMIN SERVICES	91,000	75,000	75,000
521200 PROFESSIONAL SERVICES	5,000	5,000	23,500
523200 TELEPHONE SERVICE	300	1,200	300
523210 POSTAGE	-	-	250
523500 TRAVEL EXPENSES	1,724	9,128	2,315
523600 DUES AND FEES	-	16,250	16,300
523700 EDUCATION AND TRAINING	60	2,100	1,200
523900 OTHER PURCHASED SERVICES	13,009	31,250	38,000
PURCHASED/CONTRACTED SERVICES	\$ 111,093	\$ 139,928	\$ 156,865
531100 GENERAL SUPPLIES	2,306	6,500	3,000
531310 CATERED MEALS	-	1,500	750
531700 OTHER SUPPLIES	1,484	4,000	3,500
SUPPLIES/OTHER EXPENDITURES	\$ 3,790	\$ 12,000	\$ 7,250
551110 INTERNAL SVC-COMPUTER REP	-	680	743
551115 INTERNAL SVC - SAFETY	450	450	450
INTERFUND/DEPARTMENT SERVICES	\$ 450	\$ 1,130	\$ 1,193
TOTAL STRATEGIC PLANNING	\$236,156	\$488,187	\$298,888



1001530 COUNTY ATTORNEY

<https://www.chathamcountyga.gov/OurCounty/CountyAttorney>

DEPARTMENT MISSION STATEMENT: To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature. Attends the Board of Commissioners' meetings for the purpose of providing counsel and obtaining information on immediate and contemplated Commission action.

DEPARTMENT SERVICES: The County Attorney represents county departments in litigation and handles all suits against the County.

SERVICE LEVEL AND STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	5	5	5
Part Time Positions	0	0	1
Total	5.00	5.00	6.00

Department Goals

Description	Strategic Plan Factor
1. To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature, including County officials, departments and advisory groups	Quality Service for Our Customers
2. To attend the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtain first-hand information on immediate and contemplated Commission action	
3. To represents all departments in litigation and handle all suits against the County	

Department Objectives and Key Results

GOAL	Activity to Accomplish the Goal
1, 2, 3	Provide legal advice to County Officials, Departments and Advisory Groups. Represent all departments in litigation.

Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Legal opinions rendered	400	425	500
Court appearances	215	250	250
Staff meetings attended	370	300	350
Commission meetings attended	27	27	27
Lawsuits handled	475	500	425
Resolutions prepared	20	20	20
Ordinances prepared / amended	35	100	75
Contracts / agreements prepared	150	175	225



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001530 - COUNTY ATTORNEY			
511100 REGULAR EMPLOYEES	509,333	611,330	609,161
511200 TEMPORARY EMPLOYEES	5,112	-	-
512100 HEALTH INSURANCE	73,615	87,975	104,839
512200 SOCIAL SECURITY	29,332	36,918	44,815
512400 PENSION CONTRIBUTIONS	94,024	114,882	106,378
512900 OPEB CONTRIBUTIONS	20,000	16,800	22,980
PERSONNEL SERVICES	\$ 731,415	\$ 867,905	\$ 888,172
521100 OFFICIAL/ADMIN SERVICES	231,662	442,900	442,000
521200 PROFESSIONAL SERVICES	42,542	50,000	50,000
521310 COURT REPORTER SERVICE	13,382	35,000	35,000
522200 REPAIRS & MAINTENANCE	3,325	3,000	7,000
522310 BUILDING & LAND RENTAL	674	590	-
522320 EQUIPMENT RENTALS	-	-	5,000
523200 TELEPHONE SERVICE	2,290	1,200	1,500
523210 POSTAGE	1,510	1,100	1,100
523300 ADVERTISING	1,170	1,000	500
523500 TRAVEL EXPENSES	6,694	3,500	5,000
523600 DUES AND FEES	1,719	600	3,000
523700 EDUCATION AND TRAINING	625	1,500	1,500
523900 OTHER PURCHASED SERVICES	185,699	65,000	65,000
PURCHASED/CONTRACTED SERVICES	\$ 491,291	\$ 605,390	\$ 616,600
531100 GENERAL SUPPLIES	6,498	8,000	12,000
531310 CATERED MEALS	544	1,000	1,300
531400 BOOKS & PERIODICALS	45,050	25,000	28,000
SUPPLIES/OTHER EXPENDITURES	\$ 52,092	\$ 34,000	\$ 41,300
551110 INTERNAL SVC-COMPUTER REP	1,550	2,873	3,127
551115 INTERNAL SVC - SAFETY	1,800	1,800	1,800
INTERFUND/DEPARTMENT SERVICES	\$ 3,350	\$ 4,673	\$ 4,927
TOTAL COUNTY ATTORNEY	\$1,278,148	\$1,511,968	\$1,550,999



1001535 INFORMATION & COMMUNICATION SERVICES

DEPARTMENT MISSION STATEMENT

Information & Communication Services' mission is to provide technical services throughout the organization for the design, implementation, maintenance, and service of data networking systems through honesty, integrity, and superior customer service.

DEPARTMENT SERVICES: Our services include ensuring the availability and integrity of existing data networking systems through implementation, preventative maintenance, repair, and data security. Additionally, we provide technical expertise during the acquisition of new data networking systems, from gathering requirements to final testing and acceptance.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	32	33	33
Part Time Positions	0	0	0
Total	32.00	33.00	33.00

Department Goals

Description	Strategic Plan Alignment
1- Achieve an overall network uptime of 99.50% or better throughout the fiscal year.	Superior Work Environment
2- Maintain or increase the satisfaction rating from the CIO Business Vision Survey and Diagnostic.	Quality Service for Our Customers
3- Establish a baseline for system planning roadmap to implementation completions throughout the fiscal year.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Work Order Tracking and Service Level Management. System Maintenance through regular monitoring, updates, and repairs.
2	Perform and Review yearly survey and Interview departments with post survey results, seeking ways to improve.
3	Yearly comparison of planned implementations to completed implementations.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Network Uptime	99.86%	99.72%	99.80%
CIO Survey Results	83%	82%	83%
Ratio of plans to implementations	NA	NA	NA



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001535 - INFO COMMUNICATIONS SYS			
511100 REGULAR EMPLOYEES	1,960,182	2,106,433	2,162,305
511200 TEMPORARY EMPLOYEES	10,793	150,000	-
511300 OVERTIME	13,923	30,000	30,000
512100 HEALTH INSURANCE	502,282	569,108	547,117
512200 SOCIAL SECURITY	135,793	144,925	150,420
512400 PENSION CONTRIBUTIONS	356,759	384,534	360,867
512900 OPEB CONTRIBUTIONS	132,000	142,800	135,800
PERSONNEL SERVICES	\$ 3,111,731	\$ 3,527,800	\$ 3,386,509
521100 OFFICIAL/ADMIN SERVICES	29,071	40,000	35,000
522200 REPAIRS & MAINTENANCE	1,438,626	1,722,810	2,052,750
522210 FLEET - PARTS	348	339	770
522220 FLEET - LABOR	611	1,000	825
522230 FLEET - OUTSOURCED SERVICE	336	686	540
522310 BUILDING & LAND RENTAL	4,044	2,280	2,500
523210 POSTAGE	251	400	400
523500 TRAVEL EXPENSES	7,914	3,500	6,750
523600 DUES AND FEES	500	1,500	1,500
523700 EDUCATION AND TRAINING	4,590	31,000	26,825
PURCHASED/CONTRACTED SERVICES	\$ 1,486,292	\$ 1,803,515	\$ 2,127,860
531100 GENERAL SUPPLIES	20,212	22,000	27,000
531270 GASOLINE/DIESEL	3,508	2,800	3,400
531310 CATERED MEALS	1,081	1,600	1,600
531400 BOOKS & PERIODICALS	2,209	1,350	1,350
531700 OTHER SUPPLIES	6,805	-	-
SUPPLIES/OTHER EXPENDITURES	\$ 33,815	\$ 27,750	\$ 33,350
542300 FURNITURE & FIXTURES	21,685	-	-
542400 COMPUTERS	71,412	-	12,500
542500 OTHER EQUIPMENT	135,812	150,000	-
CAPITAL OUTLAY	\$ 228,909	\$ 150,000	\$ 12,500
551105 INTERNAL SVC - RADIO REPLACE	-	-	18,543
551110 INTERNAL SVC-COMPUTER REP	12,010	24,237	26,457
551115 INTERNAL SVC - SAFETY	14,400	14,850	14,850
551120 REIMBURSEMENTS TO FUNDS	-	-75,000	-
INTERFUND/DEPARTMENT SERVICES	\$ 26,410	\$-35,913	\$ 59,850
TOTAL INFO COMMUNICATIONS SYS	\$4,887,157	\$5,473,152	\$5,620,069



1001540 HUMAN RESOURCES

<http://hr.chathamcounty.org/>

DEPARTMENT MISSION STATEMENT and SERVICES:

To effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employees benefits programs; coordinating and providing employee training; managing employee relations and performance. Classification and Compliance: To ensure continuing equity in the classification of jobs on the Pay Plan and in the assignment of fair and just salaries to positions within Chatham County. Employee Benefits: To effectively plan, coordinate and administer employee benefits and Wellness Programs and services that promote health and well-being of employees, provide employees with benefits choices that suit their lifestyles and judiciously manage the financial resources of the County as they relate to Health. Talent Management: To recruit, select, and retrain a qualified and engaged workforce to meet the staffing requirements of the County, and to provide workforce development and performance management services to County departments.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	15	16	16
Part Time Positions	0	1	1
Total	15.00	17.00	17.00

Department Goals

Description	Strategic Plan Alignment
Goal #1: Provide training and resources to County employees to better equip them to perform well, provide excellent service to internal and external customers, and improve overall professionalism in the workplace.	Quality Service for Our Customers
Goal #2: Recruit, select, and retain a talented workforce	Superior Work Environment
Goal #3: Continue to provide effective employee benefits and wellness programs to improve the health and wellbeing of County employees.	Superior Work Environment

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Develop and implement a comprehensive onboarding program to provide support to new employees by December 2020.
2	Identify hard-to-fill positions and develop a sourcing and recruitment plan to attract and hire qualified candidates.
3	Improve employee access to and understanding of available benefits, wellness programs and community resources to meet their health and well-being needs

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Applications Received	1,948	3,799	4,000



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001540 - HUMAN RESOURCES			
511100 REGULAR EMPLOYEES	977,159	1,018,785	1,053,823
511200 TEMPORARY EMPLOYEES	20,746	18,000	18,000
511300 OVERTIME	714	-	-
512100 HEALTH INSURANCE	149,931	161,385	158,793
512200 SOCIAL SECURITY	69,884	72,477	76,020
512400 PENSION CONTRIBUTIONS	175,983	191,130	171,984
512900 OPEB CONTRIBUTIONS	60,000	63,000	60,000
PERSONNEL SERVICES	\$ 1,454,416	\$ 1,524,777	\$ 1,538,620
521100 OFFICIAL/ADMIN SERVICES	-	2,400	2,400
521200 PROFESSIONAL SERVICES	34,667	43,200	43,500
522200 REPAIRS & MAINTENANCE	1,584	3,000	3,000
522210 FLEET - PARTS	69	150	180
522220 FLEET - LABOR	156	420	310
522230 FLEET - OUTSOURCED SERVICE	-	240	200
522310 BUILDING & LAND RENTAL	5,100	5,100	5,100
522320 EQUIPMENT RENTALS	7,767	7,000	6,500
523200 TELEPHONE SERVICE	4,746	5,385	5,565
523210 POSTAGE	8,172	6,500	9,500
523300 ADVERTISING	5,985	7,050	7,750
523400 PRINTING AND BINDING EXP	5,194	12,000	10,000
523500 TRAVEL EXPENSES	25,872	30,900	18,700
523600 DUES AND FEES	5,024	4,827	4,682
523700 EDUCATION AND TRAINING	12,461	18,643	9,119
523710 PROFESSIONAL DEVELOPMENT	101,902	99,465	98,780
PURCHASED/CONTRACTED SERVICES	\$ 218,697	\$ 246,280	\$ 225,286
531100 GENERAL SUPPLIES	11,310	15,000	15,000
531270 GASOLINE/DIESEL	127	200	200
531300 FOOD	912	1,860	3,000
531400 BOOKS & PERIODICALS	237	245	260
531700 OTHER SUPPLIES	6,622	8,340	12,536
531702 EMPLOYEE RECOGNITION	45,622	55,750	58,200
531710 UNIFORMS	688	1,000	1,200
SUPPLIES/OTHER EXPENDITURES	\$ 65,517	\$ 82,395	\$ 90,396
542300 FURNITURE & FIXTURES	3,783	-	-
542400 COMPUTERS	166	-	-
CAPITAL OUTLAY	\$ 3,948	\$ -	\$ -
551110 INTERNAL SVC-COMPUTER REP	8,480	15,351	16,810
551115 INTERNAL SVC - SAFETY	7,200	7,200	7,200
573000 PMTS TO OTHERS	-	24,536	24,536
INTERFUND/DEPARTMENT SERVICES	\$ 15,680	\$ 47,087	\$ 48,546
TOTAL HUMAN RESOURCES	\$1,758,258	\$1,900,539	\$1,902,848



1001560 INTERNAL AUDIT

<https://www.chathamcountyga.gov/OurCounty/InternalAudit>

DEPARTMENT MISSION STATEMENT

It is the department's mission to assist Chatham County leadership in providing the highest quality services to the citizens by promoting effective internal controls at a reasonable cost.

DEPARTMENT SERVICES:

Internal audit will examine, evaluate, and report on the adequacy and reliability of existing internal controls to ensure that revenues and expenditures are accurately and completely captured and processed; Automated processing of financial and operating data is accurate, reliable and complete; Laws, regulations, and internally developed policies and procedures are followed; and Assets are properly safeguarded.

Service Levels & Staffing

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	4	4	5
Part Time Positions	0	1	1
Total	4	5	6

Department Goals

Description	Strategic Plan Alignment
1. Include accountability, transparency, and legal compliance into each process, program and policy.	Superior Stewardship
2. Facilitate, convey and purchase services for those in need.	Health, Safety & Welfare
3. Define services provided and develop processes and standards for delivery.	Quality Service for Our Customers

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Execute an Annual Internal Audit Plan focusing on higher risk areas and management concerns identified in the Annual Risk Assessment or from management requests.
2	Perform periodic reviews of blueprint grant recipient reporting to ensure accuracy and compliance with contract requirements
3	Comply with the standards outlined in the IPPF for managing the Internal Audit function.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
# of audits completed in annual audit plan	15	12	15
# of blueprint grant reviews performed during the year.	8	16	16
Receive favorable results of a peer review performed every 5 years.	N/A	N/A	Generally Conforms



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001560 - INTERNAL AUDIT			
511100 REGULAR EMPLOYEES	329,410	348,878	363,909
511200 TEMPORARY EMPLOYEES	-	21,135	-
512100 HEALTH INSURANCE	53,265	60,041	64,655
512200 SOCIAL SECURITY	23,152	26,060	25,548
512400 PENSION CONTRIBUTIONS	60,101	65,067	57,769
512900 OPEB CONTRIBUTIONS	16,000	16,800	16,000
PERSONNEL SERVICES	\$ 481,929	\$ 537,981	\$ 527,881
521200 PROFESSIONAL SERVICES	1,279	1,300	6,300
522310 BUILDING & LAND RENTAL	1,020	1,020	1,020
522320 EQUIPMENT RENTALS	1,888	1,500	1,500
523500 TRAVEL EXPENSES	15,519	15,000	7,985
523600 DUES AND FEES	2,369	2,500	2,115
523700 EDUCATION AND TRAINING	4,528	8,000	4,380
PURCHASED/CONTRACTED SERVICES	\$ 26,603	\$ 29,320	\$ 23,300
531100 GENERAL SUPPLIES	4,534	4,050	4,000
531400 BOOKS & PERIODICALS	553	1,000	2,820
531700 OTHER SUPPLIES	8	-	-
SUPPLIES/OTHER EXPENDITURES	\$ 5,095	\$ 5,050	\$ 6,820
551110 INTERNAL SVC-COMPUTER REP	2,380	3,606	3,860
551115 INTERNAL SVC - SAFETY	1,800	1,800	1,800
INTERFUND/DEPARTMENT SERVICES	\$ 4,180	\$ 5,406	\$ 5,660
TOTAL INTERNAL AUDIT	\$517,806	\$577,757	\$563,661



1001565 FACILITIES MAINTENANCE

DEPARTMENT MISSION STATEMENT

Facilities Maintenance & Operations is a service-oriented department committed to meeting the needs of all county facilities. Our goal is to provide a clean, safe, and secure working environment in cost effective and efficient manner.

DEPARTMENT SERVICES:

This division provides preventive maintenance, inspection, and repairs to all county owned facilities including the Public Library buildings located throughout Chatham County.

Service Levels & Staffing

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	36	36	36
Part Time Positions	10.5	10.5	0
Total	46.50	46.50	36.00

Department Goals

Description	Strategic Plan Alignment
Goal #1 – Provide Proper Indoor Air Quality	Health, Safety & Welfare
Goal #2 – Ensure proper custodial cleaning methods and standards are met.	Health, Safety & Welfare
Goal #3 – Provide education on submission of work requests to ensure accuracy and improve internal customers' services.	Quality Service for Our Customers

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Ensure proper preventive maintenance to HVAC systems and conduct timely repairs. Provide periodic air quality testing, replace dated flooring and ensure building envelope is properly sealed.
2	Confirm cleaning schedules are met and provide quick response to mishaps. Perform periodic inspections of areas and ensure staff is properly trained while addressing issues during staff meetings.
3	Provide training to departments on appropriate submission of work requests and ensure liaison(s) have access to work order system. Work with Public information office to create a training video.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Percentage of HVAC unit preventive measures completed	N/A	N/A	90%
Inspections of facilities for cleanliness	N/A	N/A	75
Liaison training sessions	N/A	N/A	2



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001565 - FACILITIES MAINTENANCE			
511100 REGULAR EMPLOYEES	1,224,302	1,633,605	1,738,665
511200 TEMPORARY EMPLOYEES	268,946	307,000	400,000
511300 OVERTIME	132,611	150,000	150,000
512100 HEALTH INSURANCE	380,470	569,358	473,553
512200 SOCIAL SECURITY	113,759	143,411	135,916
512400 PENSION CONTRIBUTIONS	219,167	303,193	231,359
512900 OPEB CONTRIBUTIONS	144,000	147,000	131,600
PERSONNEL SERVICES	\$ 2,483,255	\$ 3,253,567	\$ 3,261,093
521100 OFFICIAL/ADMIN SERVICES	418	-	-
522110 DISPOSAL	66,765	80,000	80,000
522130 CUSTODIAL EXPENSE	284,653	330,000	336,000
522140 LAWN CARE EXPENSE	-	92,000	100,000
522200 REPAIRS & MAINTENANCE	392,059	435,000	460,000
522210 FLEET - PARTS	5,604	4,500	6,285
522220 FLEET - LABOR	5,103	5,843	5,745
522230 FLEET - OUTSOURCED SERVICE	3,327	5,000	3,160
522310 BUILDING & LAND RENTAL	3,162	1,500	3,000
522320 EQUIPMENT RENTALS	10,110	20,244	20,000
523200 TELEPHONE SERVICE	15,642	16,560	17,000
523210 POSTAGE	18	50	50
523400 PRINTING AND BINDING EXP	91	120	120
523500 TRAVEL EXPENSES	6,459	10,000	5,000
523600 DUES AND FEES	439	2,000	2,000
523700 EDUCATION AND TRAINING	14,181	20,000	10,000
523900 OTHER PURCHASED SERVICES	58,851	113,000	115,000
PURCHASED/CONTRACTED SERVICES	\$ 866,882	\$ 1,135,817	\$ 1,163,360
531100 GENERAL SUPPLIES	5,815	5,000	10,000
531270 GASOLINE/DIESEL	30,575	37,000	31,885
531300 FOOD	-	-	5,000
531400 BOOKS & PERIODICALS	-	500	500
531590 JANITORIAL SUPPLIES	-	-	70,000
531700 OTHER SUPPLIES	208,315	120,000	120,000
531710 UNIFORMS	11,827	55,000	55,000
SUPPLIES/OTHER EXPENDITURES	\$ 256,531	\$ 217,500	\$ 292,385
541300 BLDGS/ BLDG IMPROVEMENTS	96,990	170,000	165,000
542400 COMPUTERS	7,015	-	-
542500 OTHER EQUIPMENT	375	18,500	10,000
CAPITAL OUTLAY	\$ 104,380	\$ 188,500	\$ 175,000
551105 INTERNAL SVC - RADIO REPLACE	-	-	267
551110 INTERNAL SVC-COMPUTER REP	4,010	7,786	8,484
551115 INTERNAL SVC - SAFETY	14,850	20,250	20,250
INTERFUND/DEPARTMENT SERVICES	\$ 18,860	\$ 28,036	\$ 29,001
TOTAL FACILITIES MAINTENANCE	\$3,729,908	\$4,823,420	\$4,920,839



1001567 FLEET OPERATIONS

DEPARTMENT MISSION STATEMENT

Chatham County Fleet Operations is to provide centralized management of the County's vehicle and equipment fleet. We are solely responsible for providing the most efficient and cost-effective support for maintenance and operation for all County vehicles, equipment, and fuel sites.

DEPARTMENT SERVICES:

Provide high standards of our profession while delivering the highest quality of service and support to State, County, and Local Agencies within Chatham County.

Service Levels & Staffing

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	16	17	17
Part Time Positions	0	0	1
Total	16.00	17.00	18.00

Department Goals

Description	Strategic Plan Alignment
Goal #1: Work with all Departments to ensure equipment and vehicle needs are met to satisfactorily complete their job duties.	Public Health, Safety, and Welfare
Goal # 2: Manage and oversee all vehicle and equipment assets ensure all resources are properly maintained to maximize county's investment	Superior Stewardship
Goal # 3: Work with Departments to plan and control inventory usage and expenses.	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Acquire and maintain vehicles for a life expectancy of 5-7 years for light duty vehicles and 10 years for Heavy Duty equipment.
2	Continue fleet's Preventative Maintenance Compliance program ensuring that vehicles receive routine service and necessary repair services preventing mechanical breakdowns.
3	Work with vendors and commercial customers to receive the best pricing for inventory controls allowing for fiscal management and informed decisions during budget development.

Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Projected
Percentage of vehicles acquired in relation to replacement schedule.	N/A	N/A	88%
Percentage of Preventative Maintenance completed.	85%	85%	85%
Percentage of Actual Inventory compared to estimated fiscal year totals.	N/A	N/A	90%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001567 - FLEET OPERATIONS			
511100 REGULAR EMPLOYEES	747,504	943,918	978,308
511200 TEMPORARY EMPLOYEES	32,376	-	-
512100 HEALTH INSURANCE	169,518	232,045	241,271
512200 SOCIAL SECURITY	54,412	62,961	68,507
512400 PENSION CONTRIBUTIONS	133,932	170,951	160,542
512900 OPEB CONTRIBUTIONS	60,000	67,200	68,000
PERSONNEL SERVICES	\$ 1,197,741	\$ 1,477,075	\$ 1,516,628
522200 REPAIRS & MAINTENANCE	10,572	18,000	18,000
522210 FLEET - PARTS	1,437	2,319	1,680
522220 FLEET - LABOR	1,224	2,437	1,410
522230 FLEET - OUTSOURCED SERVICE	2,319	3,557	2,350
522250 VEHICLE REPAIRS - SUBLET	577,609	704,560	704,560
522260 VEHICLE PARTS	359,392	405,000	405,000
522310 BUILDING & LAND RENTAL	18,600	18,600	18,600
522320 EQUIPMENT RENTALS	5,190	4,440	4,440
523200 TELEPHONE SERVICE	10,852	10,000	10,900
523210 POSTAGE	-	50	-
523500 TRAVEL EXPENSES	4,952	4,500	9,600
523600 DUES AND FEES	340	680	1,000
523700 EDUCATION AND TRAINING	7,669	8,000	5,600
PURCHASED/CONTRACTED SERVICES	\$ 1,000,155	\$ 1,182,143	\$ 1,183,140
531100 GENERAL SUPPLIES	2,927	2,921	2,921
531270 GASOLINE/DIESEL	8,158	8,550	8,550
531290 UTILITIES OTHER	18,894	19,090	19,090
531310 CATERED MEALS	1,096	1,500	1,500
531400 BOOKS & PERIODICALS	1,125	1,200	1,200
531700 OTHER SUPPLIES	16,167	18,855	18,885
531710 UNIFORMS	2,920	3,100	3,100
SUPPLIES/OTHER EXPENDITURES	\$ 51,287	\$ 55,216	\$ 55,246
551105 INTERNAL SVC - RADIO REPLACE	-	-	533
551110 INTERNAL SVC-COMPUTER REP	2,560	4,541	4,541
551115 INTERNAL SVC - SAFETY	7,200	7,200	7,200
551120 REIMBURSEMENTS TO FUNDS	-1,377,508	-1,427,422	-1,459,563
INTERFUND/DEPARTMENT SERVICES	\$-1,367,748	\$-1,415,681	\$-1,447,289
TOTAL FLEET OPERATIONS	\$881,434	\$1,298,753	\$1,307,725



1001570 PUBLIC INFORMATION

The Public Information office is a division of the County Manager's office providing press releases and communications to the residents of Chatham County.

Service Levels & Staffing

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	2	3	3
Part Time Positions	0	0	0
Total	2.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - Continue building public trust and confidence in the Chatham County government while informing the public about the services provided by the County through newsletters and informative content for Chatham County Government Channel (CGTV).	Quality of Life
Goal #2 - Continue to produce the county's quarterly newsletter "The Chatham County Connection". Currently 94,500 copies are distributed through the Savannah Morning News, Savannah Tribune and The Herald.	Quality of Life

Department Objectives and Key Results

Goal	Activity & Objective	Relation to Strategic Plan and Key Factors
1	Original content will be educational and will also address county services available to residents creating a better quality of life.	Increase original content for CGTV
2	Printed media such as the County Connection and other printed materials will keep residents apprised of the programs and services offered by the county.	Printed media
1	Involvement with residents will build trust between the County and the community bringing a better quality of life.	Community Engagement

Performance Measures

Measure	Quantity
Channel 16 Weekly Educational Programming Hours	75 per week
Special Events Promoted	30 per year
Number of Meeting Recorded	26 per year
Number if Public Services Announcements created	20 per year
Original Content produced for Channel 16	75 hours per year



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001570 - PUBLIC INFORMATION			
511100 REGULAR EMPLOYEES	153,151	150,790	166,097
511300 OVERTIME	1,453	-	1,500
512100 HEALTH INSURANCE	61,027	65,903	62,743
512200 SOCIAL SECURITY	10,289	10,066	11,319
512400 PENSION CONTRIBUTIONS	28,723	28,544	28,419
512900 OPEB CONTRIBUTIONS	12,000	12,600	11,800
PERSONNEL SERVICES	\$ 266,642	\$ 267,903	\$ 281,878
521200 PROFESSIONAL SERVICES	56,316	30,152	49,020
522200 REPAIRS & MAINTENANCE	9,518	8,517	13,517
522210 FLEET - PARTS	16	100	100
522220 FLEET - LABOR	115	200	200
522230 FLEET - OUTSOURCED SERVICE	20	100	100
523200 TELEPHONE SERVICE	2,133	4,600	4,620
523300 ADVERTISING	1,300	36,200	45,000
523500 TRAVEL EXPENSES	19,803	13,150	11,800
523600 DUES AND FEES	1,523	3,066	2,950
523700 EDUCATION AND TRAINING	2,290	17,265	13,117
PURCHASED/CONTRACTED SERVICES	\$ 93,034	\$ 113,350	\$ 140,424
531100 GENERAL SUPPLIES	11,234	12,600	13,600
531270 GASOLINE/DIESEL	477	1,500	500
531310 CATERED MEALS	-	-	2,600
531400 BOOKS & PERIODICALS	-	500	500
SUPPLIES/OTHER EXPENDITURES	\$ 11,711	\$ 14,600	\$ 17,200
542500 OTHER EQUIPMENT	8,869	33,050	23,200
CAPITAL OUTLAY	\$ 8,869	\$ 33,050	\$ 23,200
551110 INTERNAL SVC-COMPUTER REP	-	5,003	5,384
551115 INTERNAL SVC - SAFETY	2,250	1,350	1,350
INTERFUND/DEPARTMENT SERVICES	\$ 2,250	\$ 6,353	\$ 6,734
TOTAL PUBLIC INFORMATION	\$382,507	\$435,256	\$469,436



1001571 PROJECT MANAGMENT

DEPARTMENT MISSION STATEMENT:

Chatham County Government Project Management Office (PMO) implements and supports project management methodology to enable our organization to deliver projects on time, within budget, with high quality, and within estimates and expectations.

DEPARTMENT SERVICES:

Under general direction of Chatham County Managers office, the PMO provides structured change management of applications and services provided by the County. We engage cross functional and departmental level projects leveraging the skills and training of the principles under the Project Management Book of Knowledge (PMBOK).

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	0	0	2
Part Time Positions	0	0	1
Total	0.00	0	3.00

Department Goals

Description	Strategic Plan Alignment
1. Manage and implement County-wide projects	Quality Service for Customers
2. To deliver consistent high quality project results that are on-time, on budget, and that satisfy business needs.	
3. Improve the quality and availability of information to support project control and portfolio management	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Coordinate project objectives to strategically align to County goals to increase productivity and cost savings.
2.	Maintain clear communication and coordination from start to finish, and engage all stakeholders to build and maintain support.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Support at county wide projects with 80% completion on time.	N/A	N/A	80%
Initiate at least two projects that involve more than 3 departments/units of government	N/A	N/A	2



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001571 - PROJECT MANAGEMENT			
511100 REGULAR EMPLOYEES	-	-	190,644
511200 TEMPORARY EMPLOYEES	-	-	24,890
512100 HEALTH INSURANCE	-	-	24,661
512200 SOCIAL SECURITY	-	-	14,324
512400 PENSION CONTRIBUTIONS	-	-	28,837
512900 OPEB CONTRIBUTIONS	-	-	8,000
PERSONNEL SERVICES	\$ -	\$ -	\$ 291,356
521200 PROFESSIONAL SERVICES	-	-	10,000
523200 TELEPHONE SERVICE	-	-	1,000
523500 TRAVEL EXPENSES	-	-	1,500
523600 DUES AND FEES	-	-	840
523700 EDUCATION AND TRAINING	-	-	500
PURCHASED/CONTRACTED SERVICES	\$ -	\$ -	\$ 13,840
531100 GENERAL SUPPLIES	-	-	5,000
531310 CATERED MEALS	-	-	1,500
SUPPLIES/OTHER EXPENDITURES	\$ -	\$ -	\$ 6,500
551110 INTERNAL SVC-COMPUTER REP	-	-	2,116
551115 INTERNAL SVC - SAFETY	-	-	900
INTERFUND/DEPARTMENT SERVICES	\$ -	\$ -	\$ 3,016
TOTAL PROJECT MANAGEMENT	\$-	\$-	\$314,712



1001580 ADMINISTRATIVE SERVICES

DEPARTMENT MISSION STATEMENT

Administrative Services Operates as the foundation of Chatham County Government by maintaining the judicial records, operating procedures and the charter of state, local and county governments. We promise to provide our clients with pleasant and friendly service that exceeds their expectations every day. Our goal is to maintain the documents of historical value, judicial importance and of a sensitive nature for our patrons aiming to satisfy the general public by retrieving, maintaining and storing records for our clients by building a better tomorrow—one file at a time.

DEPARTMENT SERVICES

Records Management-Maintains File System of Various Files/Records for the County; Prepares Files, Organizes Documentation, And Files Documents In Designated Order; Retrieves/Replaces Files; Scan Records into Computer; Shreds/Destroys Confidential or Obsolete Documents. Print Shop and Courier-Process Ingoing and Outgoing Mail and Other Correspondence for All Correspondence for All County Departments.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	16	16	16
Part Time Positions	0	0	0
Total	16.00	16.00	16.00

Department Goals

Description	Strategic Plan Alignment
1. Maintain County public records in the most efficient manner by retrieving and storing at a low cost. Establish baseline for most efficient pricing per box for storage within this fiscal year 2021.	Superior Stewardship
2. Establish baseline for converting historical books to digital format for fiscal year 2021.	Quality Service for Our Customers

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Research the pricing for storage cost. Make sure cost analysis in line with state guidelines.
2	Reach out to departments and make them aware of the capabilities at records center.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Establish baseline pricing per box for Records Center for fiscal year 2021.	N/A	N/A	N/A
Number of books scanned	N/A	N/A	N/A



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001580 - ADMINISTRATIVE SERVICES			
511100 REGULAR EMPLOYEES	605,847	639,127	658,018
511200 TEMPORARY EMPLOYEES	22,097	45,000	45,000
511300 OVERTIME	37,007	55,000	55,000
512100 HEALTH INSURANCE	169,448	191,961	179,551
512200 SOCIAL SECURITY	46,008	50,126	53,320
512400 PENSION CONTRIBUTIONS	113,069	122,244	111,297
512900 OPEB CONTRIBUTIONS	64,000	67,200	64,000
PERSONNEL SERVICES	\$ 1,057,476	\$ 1,170,658	\$ 1,166,186
522140 LAWN CARE EXPENSE	240	-	-
522200 REPAIRS & MAINTENANCE	2,999	3,500	3,500
522210 FLEET - PARTS	1,743	1,400	1,200
522220 FLEET - LABOR	1,595	2,016	1,580
522230 FLEET - OUTSOURCED SERVICE	603	1,805	1,420
522310 BUILDING & LAND RENTAL	2,022	1,692	1,692
522320 EQUIPMENT RENTALS	30,895	36,518	36,518
523200 TELEPHONE SERVICE	2,439	-	-
523210 POSTAGE	1,052	700	1,000
523400 PRINTING AND BINDING EXP	166	180	180
523500 TRAVEL EXPENSES	11,821	8,000	5,000
523600 DUES AND FEES	300	800	800
523700 EDUCATION AND TRAINING	9,265	5,000	2,500
PURCHASED/CONTRACTED SERVICES	\$ 65,140	\$ 61,611	\$ 55,390
531100 GENERAL SUPPLIES	9,798	16,612	16,612
531270 GASOLINE/DIESEL	4,475	9,750	4,565
531300 FOOD	424	500	500
531700 OTHER SUPPLIES	32,595	45,260	46,862
SUPPLIES/OTHER EXPENDITURES	\$ 47,291	\$ 72,122	\$ 68,539
542500 OTHER EQUIPMENT	-	-	10,000
CAPITAL OUTLAY	\$ -	\$ -	\$ 10,000
551110 INTERNAL SVC-COMPUTER REP	6,450	12,734	13,940
551115 INTERNAL SVC - SAFETY	7,200	7,200	7,200
551120 REIMBURSEMENTS TO FUNDS	-33,795	-45,000	-45,000
INTERFUND/DEPARTMENT SERVICES	\$-20,145	\$-25,066	\$-23,860
TOTAL ADMINISTRATIVE SERVICES	\$1,149,762	\$1,279,325	\$1,276,255



1003222 COUNTER NARCOTICS TEAM

DEPARTMENT MISSION STATEMENT

The mission of the Counter Narcotics Team is to vigorously investigate all complaints and calls for drug enforcement services, enforce all federal, state and local laws and ordinances, protect life and property, investigate matters of a drug nature, preserve the peace, and strive to prevent crime disorder.

DEPARTMENT SERVICES: The Counter Narcotics Team, is a composite drug enforcement organization comprised of sworn officers and civilian personnel contributed to by agreement from the municipal and county law enforcement departments throughout Chatham County.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	13	28	28
Part Time Positions	1	1	1
Total	14.00	29.00	29.00

Department Goals

Description	EXCELLENCE GOAL
Goal #1 - To identify and dismantle drug trafficking organizations responsible for the introduction of illicit drugs into our community by working in partnership with State, Federal, and Local Law Enforcement agencies	Quality Service for Our Customers
Goal #2 - Ensure training opportunities are available to support career enhancement and job performance	Superior Work environment

Department Objectives and Key Results

Goal	Activity & Objective
1	Aggressively enforce drug and gun laws in Chatham County.
2	Seek out and mandate successful completion of basic training course for all enforcement personnel

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Increase by 10% the number of drug distribution organizations dismantled over previous years.	N/A	N/A	7
Ensure all agents successfully complete the basic narcotics investigator course by the end of the fiscal year.	N/A	N/A	90%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1003222 - COUNTER NARCOTICS			
511100 REGULAR EMPLOYEES	800,209	1,115,407	1,421,884
511200 TEMPORARY EMPLOYEES	1,137	-	-
511300 OVERTIME	38,222	50,000	50,000
512100 HEALTH INSURANCE	162,087	248,720	340,172
512200 SOCIAL SECURITY	58,605	74,290	96,345
512400 PENSION CONTRIBUTIONS	158,306	244,023	209,659
512900 OPEB CONTRIBUTIONS	60,000	79,800	103,200
PERSONNEL SERVICES	\$ 1,278,567	\$ 1,812,240	\$ 2,221,260
521100 OFFICIAL/ADMIN SERVICES	58	5,000	5,000
521300 TECHNICAL SERVICES	72,047	79,660	66,860
522200 REPAIRS & MAINTENANCE	64,818	45,497	48,669
522210 FLEET - PARTS	17,889	15,000	17,695
522220 FLEET - LABOR	16,572	17,000	18,450
522230 FLEET - OUTSOURCED SERVICE	19,159	30,000	21,005
522320 EQUIPMENT RENTALS	14,142	18,100	18,100
523200 TELEPHONE SERVICE	77,532	94,200	63,780
523210 POSTAGE	462	500	500
523500 TRAVEL EXPENSES	24,463	35,000	17,500
523600 DUES AND FEES	3,530	2,600	2,210
523700 EDUCATION AND TRAINING	18,408	25,000	13,500
523900 OTHER PURCHASED SERVICES	89,866	92,000	92,000
PURCHASED/CONTRACTED SERVICES	\$ 418,946	\$ 459,557	\$ 385,269
531100 GENERAL SUPPLIES	10,263	12,000	12,000
531270 GASOLINE/DIESEL	76,102	70,000	75,000
531290 UTILITIES OTHER	78,871	80,000	80,000
531310 CATERED MEALS	1,885	2,625	2,750
531400 BOOKS & PERIODICALS	341	525	602
531700 OTHER SUPPLIES	49,320	50,000	50,000
531710 UNIFORMS	10,046	15,000	15,000
SUPPLIES/OTHER EXPENDITURES	\$ 226,828	\$ 230,150	\$ 235,352
542400 COMPUTERS	8,983	38,500	-
542500 OTHER EQUIPMENT	4,148	-	-
CAPITAL OUTLAY	\$ 13,131	\$ 38,500	\$ -
551105 INTERNAL SVC - RADIO REPLACE	-	-	24,000
551110 INTERNAL SVC-COMPUTER REP	19,545	16,611	22,706
551115 INTERNAL SVC - SAFETY	6,300	6,300	6,300
571000 INTERGOVERNMENTAL - SAVANNAH	2,261,532	1,768,655	1,860,000
571010 INTERGOVTL - TYBEE	81,188	78,442	81,000
571020 INTERGOVTL - THUNDERBOLT	53,809	77,744	50,000
571030 INTERGOVTL - POOLER	87,130	111,108	149,000
571040 INTERGOVTL - BLOOMINGDALE	138,789	126,584	130,000
571050 INTERGOVTL-GARDEN CITY	180,850	75,000	78,750
571060 INTERGOVTL -PT. WENTWORTH	30,785	62,611	60,000
572070 PAYMENT TO OTHER AGCY-BOE	55,027	75,000	50,000
INTERFUND/DEPARTMENT SERVICES	\$ 2,914,956	\$ 2,398,055	\$ 2,511,756
TOTAL COUNTER NARCOTICS	\$4,852,427	\$4,938,502	\$5,353,637



1003251 MARINE PATROL

A sub division of the Chatham County Police Department. Marine Patrol is responsible for patrolling the waterways within Chatham County with a primary mission to ensure a safe boating environment while increasing awareness to the boating population on safe boating and decreasing the number of boating accidents and related incidents. Marine Patrol utilizes experienced and competent personnel who perform random boating safety checks and inspections while enforcing the Georgia Safe Boating Act.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	6.00	6.00	6.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - ensure a safe boating environment while increasing awareness to the boating population on safe boating and decreasing the number of boating accidents and related incidents	Quality Service for Our Customers
Goal #2 - Assist the U.S. Coast Guard with High-Risk escorts of designated ships and provide Coast Guard Safety/Security zones when necessary.	Superior Stewardship
Goal #3 - Provide boating education and safety classes to residents of Chatham County to increase awareness of safe boating and state laws.	Health, Safety & Welfare

Department Objectives and Key Results

Goal	Activity & Objective
3	Provide no cost educational classes to residents of Chatham county
2	Provide marine escort to high risk vessels departing the Port of Savannah.
1	Patrol and respond to calls for assistance on the waterways within Chatham County.

Performance Measures

	2019 Actual	2020 Actual	2021 Projected
Perform Search & Rescue missions	17	13	15
Provide Escorts – or establish C.G. Safety Zones	25	16	23
Increase attendance at boating safety classes by 50%	N/A	N/A	50



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1003251 - MARINE PATROL			
511100 REGULAR EMPLOYEES	372,801	370,625	382,815
511300 OVERTIME	2,980	12,000	12,000
512100 HEALTH INSURANCE	94,603	98,139	93,794
512200 SOCIAL SECURITY	25,985	25,361	26,680
512400 PENSION CONTRIBUTIONS	94,396	95,158	64,841
512900 OPEB CONTRIBUTIONS	24,000	25,200	24,000
PERSONNEL SERVICES	\$ 614,764	\$ 626,483	\$ 604,130
522200 REPAIRS & MAINTENANCE	43,019	40,000	48,000
522210 FLEET - PARTS	5,675	4,000	4,850
522220 FLEET - LABOR	2,668	3,250	4,105
522230 FLEET - OUTSOURCED SERVICE	6,308	6,000	5,000
522310 BUILDING & LAND RENTAL	18,003	18,300	18,300
522320 EQUIPMENT RENTALS	-	1,000	1,000
523200 TELEPHONE SERVICE	8,078	5,505	8,160
523210 POSTAGE	-	250	250
523500 TRAVEL EXPENSES	2,015	3,500	2,000
523600 DUES AND FEES	255	500	500
523700 EDUCATION AND TRAINING	255	2,500	1,250
PURCHASED/CONTRACTED SERVICES	\$ 86,276	\$ 84,805	\$ 93,415
531100 GENERAL SUPPLIES	1,211	1,500	1,500
531270 GASOLINE/DIESEL	59,149	50,000	54,105
531290 UTILITIES OTHER	-	2,500	2,500
531700 OTHER SUPPLIES	10,726	12,000	32,000
531710 UNIFORMS	6,315	6,000	7,000
SUPPLIES/OTHER EXPENDITURES	\$ 77,402	\$ 72,000	\$ 97,105
542500 OTHER EQUIPMENT	25,526	26,500	30,000
CAPITAL OUTLAY	\$ 25,526	\$ 26,500	\$ 30,000
551105 INTERNAL SVC - RADIO REPLACE	-	-	4,320
551110 INTERNAL SVC-COMPUTER REP	5,920	7,583	10,317
551115 INTERNAL SVC - SAFETY	2,700	2,700	2,700
INTERFUND/DEPARTMENT SERVICES	\$ 8,620	\$ 10,283	\$ 17,337
TOTAL MARINE PATROL	\$812,588	\$820,071	\$841,987



1003910 ANIMAL SERVICES

<https://animalservices.chathamcountyga.gov/>

DEPARTMENT SERVICES: This department is responsible for enforcing the animal ordinances. Citizens are educated on animal welfare issues and may be cited to appear in court for violations. Animal Services is also responsible for impounding stray animals and animals that citizens may no longer be able to care for properly. These animals are cared for in our shelter until they can be transferred to a rescue, adopted or euthanized.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	15	18	18
Part Time Positions	1	2	2
Total	16.00	20.00	20.00

DEPARTMENT GOALS

Description	Strategic Plan Alignment
1. Decrease the euthanasia rate of cats and dogs taken in by shelter by 10%	Health, Safety & Welfare

DEPARTMENT OBJECTIVES AND KEY RESULTS

Goal #	Activities to Accomplish the Goal
1.	Establish a rescue/adoption coordinator position to increase adoptions
1.	Establish a TNVR program for cats to divert intake

PERFORMANCE MEASURES

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Continue reducing the % of animals euthanized annually.	47%	40 %	30%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1003910 - ANIMAL SEERVICES			
511100 REGULAR EMPLOYEES	663,540	726,158	791,313
511200 TEMPORARY EMPLOYEES	15,159	25,000	30,000
511300 OVERTIME	50,919	45,000	60,000
512100 HEALTH INSURANCE	159,273	197,866	190,081
512200 SOCIAL SECURITY	51,017	50,057	55,166
512400 PENSION CONTRIBUTIONS	108,808	122,621	114,859
512900 OPEB CONTRIBUTIONS	68,000	71,400	74,300
PERSONNEL SERVICES	\$ 1,116,715	\$ 1,238,102	\$ 1,315,718
521200 PROFESSIONAL SERVICES	8,830	85,400	82,400
522200 REPAIRS & MAINTENANCE	2,870	20,000	20,000
522210 FLEET - PARTS	4,368	3,191	4,130
522220 FLEET - LABOR	4,337	4,783	4,330
522230 FLEET - OUTSOURCED SERVICE	1,071	5,056	5,700
522320 EQUIPMENT RENTALS	1,419	1,932	2,800
523200 TELEPHONE SERVICE	7,856	5,000	6,000
523210 POSTAGE	2,069	4,000	2,000
523300 ADVERTISING	-	2,000	1,000
523400 PRINTING AND BINDING EXP	-	-	3,600
523500 TRAVEL EXPENSES	3,333	9,200	5,250
523600 DUES AND FEES	803	1,940	1,700
523700 EDUCATION AND TRAINING	339	6,725	4,000
523900 OTHER PURCHASED SERVICES	110	360	4,500
PURCHASED/CONTRACTED SERVICES	\$ 37,404	\$ 149,587	\$ 147,410
531100 GENERAL SUPPLIES	62,104	80,000	80,000
531210 WATER/SEWER	5,467	5,000	6,000
531270 GASOLINE/DIESEL	21,151	24,000	19,245
531290 UTILITIES OTHER	34,197	35,000	35,500
531700 OTHER SUPPLIES	60,039	65,000	70,000
SUPPLIES/OTHER EXPENDITURES	\$ 182,958	\$ 209,000	\$ 210,745
551105 INTERNAL SVC - RADIO REPLACE	-	-	1,867
551110 INTERNAL SVC-COMPUTER REP	9,005	13,380	16,273
551115 INTERNAL SVC - SAFETY	7,650	7,650	7,650
INTERFUND/DEPARTMENT SERVICES	\$ 16,655	\$ 21,030	\$ 25,790
TOTAL ANIMAL CONTROL	\$1,353,732	\$1,617,719	\$1,699,663



1003920 EMERGENCY MANAGEMENT

<https://www.chathamemergency.org/>

DEPARTMENT MISSION STATEMENT:

Promote Emergency Management principles across the whole community.

DEPARTMENT

The Emergency Management Agency is mandated by the Stafford Act, the Georgia Emergency Management Act and Chatham County's Emergency Management Ordinance. CEMA's main services are to ensure our community is as prepared as possible for, coordinate response to, manage recovery from and facilitate mitigation against major emergencies and disasters. This is accomplished through development of comprehensive planning efforts and collaboration with local, regional, State and Federal partners.

SERVICES:

SERVICE LEVELS & STAFFING:

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	10.00	10.00	10.00

Department Goals

Description	Strategic Plan Alignment
Increase overall preparedness efforts across the community by providing meaningful training sessions.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Host preparedness conferences targeted to specific groups for our community.
1	Provide community outreach activities and presentations to civic groups, schools, churches, businesses and homeowners associations.
1	Evaluate the overall effectiveness of the training and exercise program and adjust accordingly.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Host an annual Hurricane Conference and maintain an attendance of over 400 registrants	493	Canceled due to COVID-19	525
Ensure relevant and current content is maintained on the CEMA website and Social Media platforms.	Completed	Completed	In Progress
Host an annual Training and Exercise Workshop to gather feedback from partners.	Completed	Completed	Scheduled



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1003920 - EMERGENCY MANAGEMENT			
511100 REGULAR EMPLOYEES	574,141	607,367	616,752
511300 OVERTIME	16,538	18,000	18,000
512100 HEALTH INSURANCE	126,970	149,824	127,778
512200 SOCIAL SECURITY	42,779	42,279	42,494
512400 PENSION CONTRIBUTIONS	89,725	103,060	106,942
512750 OTHER EMPLOYEE BENEFITS	40,553	37,100	47,000
512900 OPEB CONTRIBUTIONS	36,000	42,000	44,000
PERSONNEL SERVICES	\$ 926,706	\$ 999,630	\$ 1,002,966
522200 REPAIRS & MAINTENANCE	122,704	143,125	134,380
522210 FLEET - PARTS	2,645	1,700	2,185
522220 FLEET - LABOR	3,605	3,255	3,170
522230 FLEET - OUTSOURCED SERVICE	2,716	2,500	1,985
522310 BUILDING & LAND RENTAL	9,360	9,360	9,360
523200 TELEPHONE SERVICE	18,834	25,665	25,750
523210 POSTAGE	526	500	500
523400 PRINTING AND BINDING EXP	1,500	1,500	1,500
523500 TRAVEL EXPENSES	11,533	17,000	12,500
523600 DUES AND FEES	1,401	2,000	2,000
523700 EDUCATION AND TRAINING	71,512	95,000	53,250
523900 OTHER PURCHASED SERVICES	31,613	-	-
PURCHASED/CONTRACTED SERVICES	\$ 277,950	\$ 301,605	\$ 246,580
531100 GENERAL SUPPLIES	23,290	25,000	25,000
531230 ELECTRICITY	22	300	300
531270 GASOLINE/DIESEL	12,650	15,000	13,005
531300 FOOD	4,334	6,000	6,000
531600 OTHER SMALL EQUIPMENT	19,073	15,000	20,000
531700 OTHER SUPPLIES	528	3,000	3,000
SUPPLIES/OTHER EXPENDITURES	\$ 59,896	\$ 64,300	\$ 67,305
542200 VEHICLES	51,167	4,000	15,000
542400 COMPUTERS	479	2,000	13,800
542500 OTHER EQUIPMENT	1,739	-	1,100
CAPITAL OUTLAY	\$ 53,384	\$ 6,000	\$ 29,900
551105 INTERNAL SVC - RADIO REPLACE	-	-	25,147
551110 INTERNAL SVC-COMPUTER REP	64,005	105,171	113,610
551115 INTERNAL SVC - SAFETY	4,500	4,500	4,500
INTERFUND/DEPARTMENT SERVICES	\$ 68,505	\$ 109,671	\$ 143,257
TOTAL EMERGENCY MANAGEMENT	\$1,386,442	\$1,481,206	\$1,490,008



1004230 BRIDGES

Department is responsible for the remaining draw bridge in Chatham County to ensure it is maintained in safe condition whereby affording access to the barrier islands of Chatham County. This bridge is operated to provide safe passage for users and river traffic and is manned 24 hours a day, 365 days a year.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	11	7	7
Part Time Positions	0	0	0
Total	11.00	7.00	7.00

Chatham County has one remaining draw bridge. Work has begun to remove this bridge with expected completion in spring 2021.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1004230 - BRIDGES			
511100 REGULAR EMPLOYEES	179,395	182,620	189,294
511200 TEMPORARY EMPLOYEES	6,163	10,000	3,500
511300 OVERTIME	15,166	18,000	9,000
512100 HEALTH INSURANCE	70,966	74,345	70,674
512200 SOCIAL SECURITY	13,524	12,669	12,945
512400 PENSION CONTRIBUTIONS	32,927	34,431	30,736
512900 OPEB CONTRIBUTIONS	20,000	4,200	20,000
PERSONNEL SERVICES	\$ 338,140	\$ 336,265	\$ 336,149
522200 REPAIRS & MAINTENANCE	42,999	50,000	50,000
522210 FLEET - PARTS	90	600	370
522220 FLEET - LABOR	176	656	410
522230 FLEET - OUTSOURCED SERVICE	-	100	225
522320 EQUIPMENT RENTALS	-	250	22,900
523200 TELEPHONE SERVICE	1,043	2,625	1,800
523900 OTHER PURCHASED SERVICES	1,593	1,800	2,200
PURCHASED/CONTRACTED SERVICES	\$ 45,900	\$ 56,031	\$ 77,905
531100 GENERAL SUPPLIES	47	100	50
531270 GASOLINE/DIESEL	2,008	2,000	1,940
531290 UTILITIES OTHER	11,556	9,500	6,000
531700 OTHER SUPPLIES	340	2,000	1,000
531710 UNIFORMS	526	1,500	977
SUPPLIES/OTHER EXPENDITURES	\$ 14,477	\$ 15,100	\$ 9,967
542300 FURNITURE & FIXTURES	-	250	250
CAPITAL OUTLAY	\$ -	\$ 250	\$ 250
551110 INTERNAL SVC-COMPUTER REP	350	680	743
551115 INTERNAL SVC - SAFETY	3,150	3,150	3,150
551120 REIMBURSEMENTS TO FUNDS	-	800	800
INTERFUND/DEPARTMENT SERVICES	\$ 3,500	\$ 4,630	\$ 4,693
TOTAL BRIDGES	\$402,017	\$412,276	\$428,964



1005144 MOSQUITO CONTROL

<http://mosquitocontrol.chathamcounty.org/>

Chatham County Mosquito Control is responsible for providing a comprehensive, cost effective mosquito abatement program for Chatham County and all of its municipalities.

MISSION: Through the implementation and integration of various safe and environmentally sound methods provide mosquito control to protect all Chatham County citizens from pestiferous and medically important mosquitoes.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	29	29	29
Part Time Positions	1	1	1
Total	30.00	30.00	30.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - In the fiscal year inspect and when necessary treat 10,000 storm drains.	Health, Safety & Welfare
Goal #2 - Respond to all received complaints and inquiries within 72 hours.	Quality Service for our Customers

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Report the number of completed inspections daily with the Supervisor monitor weekly completions.
2	Use available technology to reply to MOSCON service requests with Supervisor monitoring the data entered into My Chatham daily.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Number of storm drains inspected – 10,000	N/A	N/A	90%
Response to “My Chatham” service requests within 3 business days.	N/A	N/A	80%

New goals and objectives created during budget development with Department and County Management teams.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1005144 - MOSQUITO CONTROL			
511100 REGULAR EMPLOYEES	1,303,470	1,357,825	1,398,654
511200 TEMPORARY EMPLOYEES	2,890	4,150	500
511300 OVERTIME	31,053	51,590	51,000
512100 HEALTH INSURANCE	266,111	311,074	310,805
512200 SOCIAL SECURITY	93,075	93,387	97,697
512400 PENSION CONTRIBUTIONS	231,270	255,164	236,982
512900 OPEB CONTRIBUTIONS	116,000	121,800	116,000
PERSONNEL SERVICES	\$ 2,043,868	\$ 2,194,990	\$ 2,211,638
521100 OFFICIAL/ADMIN SERVICES	50,902	55,000	55,000
521200 PROFESSIONAL SERVICES	490	1,200	1,400
522130 CUSTODIAL EXPENSE	900	-	-
522200 REPAIRS & MAINTENANCE	199,535	76,768	224,570
522210 FLEET - PARTS	60	110	60
522220 FLEET - LABOR	420	-	185
522230 FLEET - OUTSOURCED SERVICE	14,067	12,931	12,115
522310 BUILDING & LAND RENTAL	67,300	67,296	67,300
522320 EQUIPMENT RENTALS	3,306	5,550	6,556
523200 TELEPHONE SERVICE	11,301	15,500	12,000
523210 POSTAGE	6,409	7,990	7,990
523300 ADVERTISING	95	110	110
523500 TRAVEL EXPENSES	18,861	27,850	15,161
523600 DUES AND FEES	1,235	1,768	2,475
523700 EDUCATION AND TRAINING	8,443	21,840	10,076
PURCHASED/CONTRACTED SERVICES	\$ 383,323	\$ 293,913	\$ 414,998
531100 GENERAL SUPPLIES	3,163	6,000	5,000
531270 GASOLINE/DIESEL	52,379	36,250	48,645
531275 AIRCRAFT FUEL	31,816	36,000	36,000
531290 UTILITIES OTHER	53,424	60,000	60,000
531310 CATERED MEALS	728	1,000	1,000
531400 BOOKS & PERIODICALS	3,012	1,750	1,750
531700 OTHER SUPPLIES	353,108	443,000	259,830
531710 UNIFORMS	4,282	6,000	6,000
531720 WAREHOUSE SUPPLIES	1,427,344	1,400,000	1,300,723
SUPPLIES/OTHER EXPENDITURES	\$ 1,929,256	\$ 1,990,000	\$ 1,718,948
542200 VEHICLES	-	-	6,800
542400 COMPUTERS	-	-	1,800
542500 OTHER EQUIPMENT	4,326	49,700	208,100
CAPITAL OUTLAY	\$ 4,326	\$ 49,700	\$ 216,700
551105 INTERNAL SVC - RADIO REPLACE	-	-	8,017
551110 INTERNAL SVC-COMPUTER REP	11,755	21,176	23,016
551115 INTERNAL SVC - SAFETY	13,050	13,050	13,050
551120 REIMBURSEMENTS TO FUNDS	-343,383	-350,000	-400,000
INTERFUND/DEPARTMENT SERVICES	\$ -318,578	\$ -315,774	\$ -355,917
TOTAL MOSQUITO CONTROL	\$4,042,195	\$4,212,829	\$4,206,367



1005530 FRANK G MURRAY CENTER

DEPARTMENT MISSION STATEMENT:

Provide citizens an opportunity to enjoy a leisure recreational facility that is clean, safe, useful, attractive, and well maintained. Activities geared towards the senior citizens and physically challenged individuals.

DEPARTMENT SERVICES:

Rental of clean, safe, useful, attractive, and well maintained leisure recreational facilities.

Service Levels & Staffing

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	0	0	0
Part Time Positions	3	3	3
Total	3.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
Goal #1: To provide citizens an opportunity to enjoy leisure recreational facilities that are clean, safe, useful, attractive, and well maintained.	Health, Safety & Welfare
Goal #2: To provide leisure activities that are geared towards senior citizens and physically challenged individuals.	Quality Service for our Customers
Goal #3: To provide programs and cultural activities that are geared for year-round enjoyment.	Quality Service for our Customers

Department Objectives and Key Results

Goal #	Activity To Accomplish the Goal
1, 2 and 3	Management Of The Center Including maintenance, and program development

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Facility Reservations Requests	112	120	135



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1005530 - COMMUNITY CENTERS			
511100 REGULAR EMPLOYEES	79,603	72,261	86,533
512100 HEALTH INSURANCE	28,184	32,626	32,626
512200 SOCIAL SECURITY	5,677	5,530	6,621
512400 PENSION CONTRIBUTIONS	-	-	1,832
512900 OPEB CONTRIBUTIONS	-	-	4,000
PERSONNEL SERVICES	\$ 113,464	\$ 110,417	\$ 131,612
521100 OFFICIAL/ADMIN SERVICES	2,499	3,500	3,500
522200 REPAIRS & MAINTENANCE	592	1,000	1,000
523200 TELEPHONE SERVICE	3,954	2,000	4,400
523210 POSTAGE	-	100	100
523500 TRAVEL EXPENSES	-	-	600
523600 DUES AND FEES	265	1,000	300
523700 EDUCATION AND TRAINING	494	1,500	1,000
523800 LICENSES	590	1,000	1,000
523900 OTHER PURCHASED SERVICES	1,650	2,000	2,000
PURCHASED/CONTRACTED SERVICES	\$ 10,044	\$ 12,100	\$ 13,900
531100 GENERAL SUPPLIES	1,609	1,500	2,000
531290 UTILITIES OTHER	2,418	5,000	5,000
531700 OTHER SUPPLIES	10,665	5,000	6,000
531710 UNIFORMS	-	1,000	1,500
SUPPLIES/OTHER EXPENDITURES	\$ 14,692	\$ 12,500	\$ 14,500
542300 FURNITURE & FIXTURES	643	-	-
542400 COMPUTERS	2,782	2,000	1,500
CAPITAL OUTLAY	\$ 3,425	\$ 2,000	\$ 1,500
551115 INTERNAL SVC - SAFETY	-	-	1,350
INTERFUND/DEPARTMENT SERVICES	\$ -	\$ -	\$ 1,350
TOTAL COMMUNITY CENTERS	\$141,626	\$137,017	\$162,862



1006100 PARKS AND RECREATION

<http://parks.chathamcounty.org/>

DEPARTMENT MISSION STATEMENT:

To provide exceptional parks, facilities, programs, and services to improve the quality of life for the citizens of Chatham County.

DEPARTMENT SERVICES: Providing safe, useful, and attractive recreational facilities for citizens of all ages. Management of Parks, and provision of Recreational Programs and Special Events.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	49	49	54
Part Time Positions	12	12	3
Total	61.00	61.00	57.00

DEPARTMENT GOALS

Description	Strategic Plan Factor
Goal #1 - Rebuild relationships within communities and neighborhood organizations	Superior Stewardship
Goal #2 - Bring special events back into the community parks.	Quality Service for our customers
Goal #3 - Improve facilities at the community parks and facilities.	Health, safety, & welfare

DEPARTMENT OBJECTIVES AND KEY RESULTS

Goal #	Activities to Accomplish the Goal
1.	Attend community meetings to solicit input into activities for neighborhood parks and other recreational programs.
2.	Focus on reinstating spring and summer camps along with the free lunch program at community and neighborhood parks.
3.	Update facilities and amenities at Pavilion One at Lake Mayer and remodel Lake Mayer bathrooms with new fixtures and paint.

PERFORMANCE MEASURES

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Number of meeting staff attend virtually or I person	N/A	N/A	4
Number of programs reinstated in parks	N/A	N/A	2
Projects completed at Lake Mayer park	N/A	N/A	2



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1006100 - RECREATION			
511100 REGULAR EMPLOYEES	1,878,906	2,208,178	2,333,159
511200 TEMPORARY EMPLOYEES	27,960	50,000	50,000
511300 OVERTIME	114,115	50,000	65,000
512100 HEALTH INSURANCE	425,930	569,674	669,110
512200 SOCIAL SECURITY	142,966	161,777	173,953
512400 PENSION CONTRIBUTIONS	282,151	378,726	361,450
512900 OPEB CONTRIBUTIONS	208,000	226,800	215,400
PERSONNEL SERVICES	\$ 3,080,027	\$ 3,645,155	\$ 3,868,072
521100 OFFICIAL/ADMIN SERVICES	83,923	55,000	65,000
522110 DISPOSAL	292	-	5,000
522200 REPAIRS & MAINTENANCE	138,446	275,000	280,000
522210 FLEET - PARTS	18,216	15,948	14,120
522220 FLEET - LABOR	17,047	15,303	13,181
522230 FLEET - OUTSOURCED SERVICE	21,541	21,728	21,250
522310 BUILDING & LAND RENTAL	36,324	55,000	55,000
522320 EQUIPMENT RENTALS	9,819	10,000	10,000
523200 TELEPHONE SERVICE	31,374	20,000	20,000
523210 POSTAGE	53	100	100
523300 ADVERTISING	1,046	1,000	1,000
523500 TRAVEL EXPENSES	5,953	8,000	4,000
523600 DUES AND FEES	2,023	2,000	2,000
523700 EDUCATION AND TRAINING	2,771	3,500	1,750
523900 OTHER PURCHASED SERVICES	107,411	93,000	93,000
PURCHASED/CONTRACTED SERVICES	\$ 476,240	\$ 575,579	\$ 585,401
531100 GENERAL SUPPLIES	105,793	10,000	75,000
531270 GASOLINE/DIESEL	68,345	55,000	64,640
531290 UTILITIES OTHER	352,831	260,000	260,000
531310 CATERED MEALS	1,217	3,000	4,000
531700 OTHER SUPPLIES	143,704	90,000	90,000
531710 UNIFORMS	5,790	20,000	25,000
SUPPLIES/OTHER EXPENDITURES	\$ 677,680	\$ 438,000	\$ 518,640
542400 COMPUTERS	2,934	-	2,500
542500 OTHER EQUIPMENT	121,379	150,000	150,000
CAPITAL OUTLAY	\$ 124,313	\$ 150,000	\$ 152,500
551110 INTERNAL SVC-COMPUTER REP	8,095	10,482	9,204
551115 INTERNAL SVC - SAFETY	22,050	22,500	24,300
551120 REIMBURSEMENTS TO FUNDS	389	-8,000	-
573000 PMTS TO OTHERS	45,386	82,000	82,000
INTERFUND/DEPARTMENT SERVICES	\$ 75,920	\$ 106,982	\$ 115,504
TOTAL RECREATION	\$4,434,180	\$4,915,716	\$5,240,117



1006124 AQUATIC CENTER / POOL

<https://aquatic.chathamcountyga.gov/>

DEPARTMENT MISSION STATEMENT

To provide the community a well-maintained indoor aquatic facility to increase health, water safety, competition and aquatic education to Chatham County citizens and visitors.

DEPARTMENT SERVICES: To provide recreational swimming, therapeutic exercise, aquatic fitness and training, team competition, and instructional opportunities for people of all ages and needs. Exceptional customer service and an excellent work environment for our employees will be at the forefront of our operations through effective leadership, proper training, and challenging opportunities.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	51	52	0
Total	55.00	56.00	4.00

Department Goals

Description	Strategic Plan Alignment
Goal #1: Improve overall appearance of the facility to match the recent upgrades and improvements that were completed during the March – July 2020 closure	Superior Stewardship
Goal #2: Cross train all Duty Manager, Head Guard, and Swim Instructor Staff in Front Desk Operations and new floater positions that assist with new COVID operations in place	Superior Work Environment
Goal #3: Offer aquatic programs back in the facility at whatever percentage level dictated most reasonable for the situations currently in place and within recommended procedures to minimize risk.	Quality Service for Our Customers

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Improve appearance of pool deck by painting all ground surfaces with fresh coat of non-slip epoxy paint
1	Improve overall appearance of Natatorium by painting half walls on entry side with fresh coat of paint
2	Set schedule to offer shadowing of different positions on bi weekly basis for all staff
3	Meet on a monthly basis to assess current operations, make plans for the next month and discuss and needed changes, additions, and challenges to overcome
3	Communicate changes up and down the leadership levels on a regular basis for proper approvals and timely implementation

Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Improvement projects for appearance	N/A	N/A	3
Staff cross trained in other areas	N/A	N/A	10
Programs & Uses back in the facility	N/A	8 – 0 (COVID Closure)	8



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1006124 - AQUATIC CENTER			
511100 REGULAR EMPLOYEES	646,642	192,529	194,563
511200 TEMPORARY EMPLOYEES	1,126	470,142	470,145
512100 HEALTH INSURANCE	34,333	41,886	38,116
512200 SOCIAL SECURITY	48,464	49,308	50,781
512400 PENSION CONTRIBUTIONS	33,955	36,447	33,128
512900 OPEB CONTRIBUTIONS	16,000	16,800	16,000
PERSONNEL SERVICES	\$ 780,519	\$ 807,112	\$ 802,733
522200 REPAIRS & MAINTENANCE	74,293	110,000	115,400
522320 EQUIPMENT RENTALS	4,691	3,500	4,000
523200 TELEPHONE SERVICE	10,647	8,000	8,000
523210 POSTAGE	156	200	200
523300 ADVERTISING	2,002	3,000	3,000
523400 PRINTING AND BINDING EXP	70	1,500	1,500
523500 TRAVEL EXPENSES	1,717	2,500	1,250
523600 DUES AND FEES	748	1,500	1,500
523700 EDUCATION AND TRAINING	7,268	6,000	3,000
523900 OTHER PURCHASED SERVICES	47,821	50,000	55,000
PURCHASED/CONTRACTED SERVICES	\$ 149,413	\$ 186,200	\$ 192,850
531100 GENERAL SUPPLIES	11,408	6,000	6,000
531290 UTILITIES OTHER	270,397	255,000	255,000
531700 OTHER SUPPLIES	18,177	17,000	20,000
531710 UNIFORMS	2,053	3,000	3,000
SUPPLIES/OTHER EXPENDITURES	\$ 302,034	\$ 281,000	\$ 284,000
542400 COMPUTERS	-	1,000	3,000
542500 OTHER EQUIPMENT	2,737	10,000	10,000
CAPITAL OUTLAY	\$ 2,737	\$ 11,000	\$ 13,000
551110 INTERNAL SVC-COMPUTER REP	-	4,079	4,460
551115 INTERNAL SVC - SAFETY	1,800	1,800	1,800
INTERFUND/DEPARTMENT SERVICES	\$ 1,800	\$ 5,879	\$ 6,260
TOTAL AQUATIC CENTER	\$1,236,503	\$1,291,191	\$1,298,843



1006140 HENDERSON GOLF COURSE

DEPARTMENT MISSION STATEMENT

To provide recreational opportunities to the community by providing access to an 18-hole championship golf course, playing up to 6,700 yards that is accessible, affordable and well maintained to highlight the natural beauty of the area.

DEPARTMENT SERVICES: To provide a full service pro shop, practice range, instruction, golf course ideal for play and tournaments, exceptional customer service, and an excellent work environment for our employees through effective leadership, proper training and challenging opportunities.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	7	7	7
Part Time Positions	3	3	3
Total	10.00	10.00	10.00

Department Goals

Description	Strategic Plan Alignment
Goal #1: To increase practice driving range revenue by 10% from FY20 to FY21.	Health, Safety & Welfare
Goal #2: To increase the number of rounds by 7.5% from FY20 to FY21	Quality Service for Our Customers
Goal #3: Complete Erosion Control Project on hole 18	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Improve the appearance and functionality by the addition of distance yardage markers, repair of terrain on the range floor and improved greens throughout the range
1	Partner with Henderson Café to create 3 programs bringing new and different patrons to use the driving range.
2	Improve the greens, tee boxes, and hazards throughout the course with a thorough and well-developed maintenance program.
2	Increase programming offerings with clinics, partnership with the LPGA providing opportunities for youth girls, and seeking tournament opportunities to drive more visitors to the course.
3	Work with the Engineering Department to develop the scope of work, timelines, and contract award procedures.

Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Practice Range Revenue	N/A	\$54,000	\$59,400
Golf Course Rounds	23,283	22,303	24,000
Erosion Control Projects Complete	N/A	N/A	1



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1006140 - HENDERSON GOLF COURSE			
511100 REGULAR EMPLOYEES	251,499	220,560	283,978
511200 TEMPORARY EMPLOYEES	37,864	70,196	64,376
511300 OVERTIME	2,944	6,000	6,000
512100 HEALTH INSURANCE	48,314	66,031	70,444
512200 SOCIAL SECURITY	21,096	21,574	25,291
512400 PENSION CONTRIBUTIONS	36,709	41,754	39,132
512900 OPEB CONTRIBUTIONS	28,000	29,400	28,000
PERSONNEL SERVICES	\$ 426,427	\$ 455,515	\$ 517,221
521100 OFFICIAL/ADMIN SERVICES	7,379	7,500	7,500
522200 REPAIRS & MAINTENANCE	122,937	125,000	130,000
522310 BUILDING & LAND RENTAL	47,496	70,000	-
522320 EQUIPMENT RENTALS	-	2,000	75,000
523200 TELEPHONE SERVICE	162	1,000	600
523210 POSTAGE	50	100	100
523300 ADVERTISING	648	2,000	2,000
523500 TRAVEL EXPENSES	1,489	3,000	1,500
523600 DUES AND FEES	790	1,000	1,000
523700 EDUCATION AND TRAINING	701	2,000	1,000
523900 OTHER PURCHASED SERVICES	35,036	40,000	40,000
PURCHASED/CONTRACTED SERVICES	\$ 216,686	\$ 253,600	\$ 258,700
531100 GENERAL SUPPLIES	11,815	15,000	15,000
531270 GASOLINE/DIESEL	10,946	15,000	11,415
531290 UTILITIES OTHER	37,792	27,000	28,000
531310 CATERED MEALS	302	500	1,000
531700 OTHER SUPPLIES	21,451	7,600	15,000
531710 UNIFORMS	1,557	2,000	2,000
SUPPLIES/OTHER EXPENDITURES	\$ 83,862	\$ 67,100	\$ 72,415
542400 COMPUTERS	2,316	-	-
542500 OTHER EQUIPMENT	79,019	-	3,000
CAPITAL OUTLAY	\$ 81,335	\$ -	\$ 3,000
551110 INTERNAL SVC-COMPUTER REP	-	2,719	2,230
551115 INTERNAL SVC - SAFETY	1,650	3,150	3,150
INTERFUND/DEPARTMENT SERVICES	\$ 1,650	\$ 5,869	\$ 5,380
TOTAL HENDERSON GOLF COURSE	\$809,960	\$782,084	\$856,716



1007661 MWBE – COMMUNITY OUTREACH PROGRAM

DEPARTMENT MISSION STATEMENT:

Chatham County Board of Commissioners and the taxpayers seeks to ensure that all segments of the business community have equal access to provide the County with goods and services for its daily and contractual operations.

DEPARTMENT SERVICES:

Minority Women Business Enterprise (MWBE) program is responsible for bringing awareness to the local MWBE Minority Women Business community. Making them aware of the opportunities to sell goods and services to the department of Chatham County. It is the responsibility of the MWBE program to monitor the awards the participation and utilization of the MWBE business community through the formal and informal bids procured through the purchasing department.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Department Goals

Description	Strategic Plan Alignment
1. Educate the Minority and Women business community on how to do business with Chatham County.	Superior Stewardship
2. To increase the number of Minority and Women owned businesses that are ready, willing and able to provide goods and services to Chatham County.	Quality Service for Our Customers
3. To monitor the awards and utilization of Minority and Women Owned Businesses doing business with Chatham County through the purchases of goods and services.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	We will provide workshops and trainings on how to do business with Chatham County to the MWBE business community.
2	We will provide a list of Minority and Women Owned Businesses that has presented themselves as Ready, Willing and Able to do business with Chatham County.
3	We will monitor the awards of those goods and services procured through the Purchasing Department for the daily operations of the departments of Chatham County.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Workshops and Outreach	9	9	4
Develop a directory of Women and Minority Owned Businesses and that are ready willing and able to do business with Chatham County	150	150	50
Establish a tracking system to monitor MWBE awards and participation of Minority and Women Vendors	N/A	N/A	N/A



	FY2019	FY2020	FY2021
	ACTUAL	ADOPTED	ADOPTED
1007661 - MWBE COMMUNITY OUTREACH			
511100 REGULAR EMPLOYEES	116,237	118,093	121,024
511200 TEMPORARY EMPLOYEES	315	-	1,000
511300 OVERTIME	-	-	1,000
512100 HEALTH INSURANCE	30,477	33,702	31,968
512200 SOCIAL SECURITY	8,027	7,953	8,321
512400 PENSION CONTRIBUTIONS	21,570	22,195	20,562
512900 OPEB CONTRIBUTIONS	8,000	8,400	8,000
PERSONNEL SERVICES	\$ 184,627	\$ 190,343	\$ 191,875
521100 OFFICIAL/ADMIN SERVICES	-	1,000	-
521200 PROFESSIONAL SERVICES	-	2,000	2,000
522200 REPAIRS & MAINTENANCE	-	-	500
522210 FLEET - PARTS	14	100	100
522220 FLEET - LABOR	60	250	180
522230 FLEET - OUTSOURCED SERVICE	-	264	100
522310 BUILDING & LAND RENTAL	124	-	-
522320 EQUIPMENT RENTALS	718	1,000	1,500
523200 TELEPHONE SERVICE	488	1,000	600
523210 POSTAGE	245	500	500
523300 ADVERTISING	-	1,500	1,000
523400 PRINTING AND BINDING EXP	-	500	500
523500 TRAVEL EXPENSES	2,091	4,500	2,250
523600 DUES AND FEES	239	1,000	1,000
523700 EDUCATION AND TRAINING	680	1,500	500
PURCHASED/CONTRACTED SERVICES	\$ 4,659	\$ 15,114	\$ 10,730
531100 GENERAL SUPPLIES	3,830	5,000	5,000
531270 GASOLINE/DIESEL	347	1,000	350
531300 FOOD	-	3,000	2,000
SUPPLIES/OTHER EXPENDITURES	\$ 4,177	\$ 9,000	\$ 7,350
551110 INTERNAL SVC-COMPUTER REP	1,045	1,360	1,487
551115 INTERNAL SVC - SAFETY	-	900	900
INTERFUND/DEPARTMENT SERVICES	\$ 1,045	\$ 2,260	\$ 2,387
TOTAL MWBE COMMUNITY OUTREACH	\$194,508	\$216,717	\$212,342



FY2021 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

GENERAL FUND – M & O

Account Title	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
GENERAL GOVERNMENT			
1001115 YOUTH COMMISSION	\$50,000	\$50,000	\$31,500
The Chatham County Youth Commission is an arm of the Chatham County Commission designed to represent the voices of youth in this community, heighten their awareness of local government and provide intensive leadership, teamwork, networking and problem-solving skills.			
1001511 AUDIT CONTRACT	117,900	\$149,450	\$131,970
Funds appropriated for external auditor and Cost Allocation Plan consultant			
1001536 COMMUNICATIONS	\$920,508	\$1,091,210	\$1,085,500
Funds appropriated for the provision of communication utility service and maintenance of communication equipment.			
1001541 TEMPORARY POOL	\$88,007	\$105,000	\$105,000
Funds appropriated in this account to pay for temporary clerical and secretarial help used by county departments on an as needed basis.			
1001569 UTILITIES	\$837,430	\$900,000	\$900,000
This account records expenditures for utilities in buildings used by numerous departments.			
JUDICIARY			
1002110 COURT EXPENDITURES	\$1,153,432	\$1,233,830	\$1,341,680
Court Reporter Fees and Juror Fees in this account separate them from other operational expenditures of the Courts.			
1002120 ALTERNATIVE DISPUTE RESOLUTION	\$7,475	\$5,150	\$4,150
This department is reimbursed 100% by the court system. Personnel were transferred from this department, reclassified and working within 1002100.			
1002451 PROBATE COURT FILING FEES	\$167,543	\$187,200	\$240,000
This account records payments out of Filing Fees for services of attorneys and physicians in guardianship cases.			
1002700 GRAND JURY	\$18,256	\$17,200	\$17,200
The Grand Jury has criminal and civil functions. Duties divided under three broad headings - the duty to inspect and investigate; to appoint and fix compensation; and to advise and recommend. The Grand Jury inspects jails, voters list, ballots, and books of County Officials, the County Commissioners and other items as required by law. They appoint boards and fix compensation for jurors and bailiffs. The Grand Jury also returns true bill, special presentments or no bills after weighing the evidence presented in felony indictments.			
PUBLIC SAFETY			
1003290 HAZARDOUS MATERIALS EXPENSE	\$62,128	\$70,000	\$70,000
This represents the County share of the HazMat Program. The expenses of this program are divided among Chatham County Government, City of Savannah and private industry.			
1003600 EMERGENCY MEDICAL SERVICES	\$649,597	\$714,200	\$714,200
This represents the costs associated with the contractual agreement with Chatham EMS .			



HEALTH & WELFARE

1005110 HEALTH DEPARTMENT \$1,267,999 \$1,267,544 \$1,267,544

The Chatham County Health Department administers a public health program for the entire population of the County. Services are primarily preventive in nature, except in certain specified communicable diseases such as tuberculosis, venereal disease, and intestinal parasites where treatment is provided to prevent spread of diseases in the community. Examples of the broad sphere of health activities are programs in food and water source inspection, air pollution, waste disposal control, rabies control, housing safety, laboratory and dental facility, vital records, health education, and maternal and child care programs.

1005115 SAFETY NET PROGRAM \$489,938 \$24,000 \$24,000

The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.

1005120 - MENTAL HEALTH \$- \$450,000 \$700,000

Created to contract with mental health counselors, this department functions primarily in the County Detention Center.

1005190 INDIGENT HEALTH CARE PROGRAM \$2,518,120 \$2,800,000 \$2,600,000

The Indigent Health Care Program funding is designated to provide funding for health care treatment for the indigent population in Chatham County.

1005421 GREENBRIAR CHILDREN'S CENTER \$399,600 \$182,106 \$256,506

The Greenbrier's Center to serves as a resource to meet the needs of the dependent, neglected, alienated and abused children of Chatham County. Programs the Greenbriar Children's Center seek to remedy the effects of past neglect and abuse; to establish self-esteem and a realization of self-worth; and to promote growth and development that will enable children to enjoy and contribute to society to their fullest ability.

1005436 SUMMER BONANZA \$39,312 \$40,000 \$24,500

The Summer Bonanza Program is a youth initiative that exposes children to STEM learning, balance living, positive relationships to include judicial and law enforcement officers, and servant leadership. The goal of the program is to strengthen core values and academic success while providing a fun and safe environment for structured activities.

1005450 FRONT PORCH \$88,168 \$100,250 \$190,027

The Front Porch is a multi-purpose resource center for juveniles within the Juvenile Court system or dealing with a crisis and needing assistance.

1005455 WREP-WORK READINESS \$89,795 \$110,500 \$117,500

The Work Readiness Program (WREP) provides training to individuals and serves as a diversion from the judicial system in an effort to prevent recidivism.

1005460 YOUTH INTERCEPT \$- \$124,703 \$283,016

The Youth Intercept program is a community-focused, hospital-based program designed to reduce recidivism among youth ages 12-25 affiliated with the Emergency Department (ED) at Memorial Medical Center. Offered by the Victims-Witness Advocacy Program, a division of the Office of the District Attorney, the program counselors work with victims who are in the ED for intentional injuries, such as gunshots and knife wounds. The program is designed to address the physical, emotional, and social needs that victims of violence face after being released from the ED.

1005540 CAT TELERIDE \$5,013,794 \$5,087,738 \$5,141,247

Designed to transport eligible persons with disabilities in Chatham County in compliance with the Americans with Disabilities Act (ADA) of 1990, the CAT's paratransit service is known as CAT Mobility.



1005550 COOPERATIVE EXTENSION	\$210,158	\$249,330	\$231,747
UGA Extension in Chatham County provides a variety of educational programs to the citizens of Chatham County. Extension programs and client services in the areas of Family and Consumer Sciences, 4-H, and Horticulture continue to meet the requests of Chatham County residents.			
1005560 OTHER COMMUNITY SERVICE	\$735,149	\$1,196,733	\$418,988
This account funds community projects including the Chatham County Blueprint, a 20+-year plan to attain progress in core areas including economy, education, health, and quality of life.			

CULTURE & RECREATION

1006130 WEIGHTLIFTING CENTER	\$248,391	\$258,800	\$258,800
This account is set up to cover costs associated with the operation of the County's Anderson-Cohen Weightlifting Center.			
1006171 COASTAL GEORGIA BOTANICAL GARDEN	\$126,064	\$133,713	\$133,713
The Bamboo Farm partners with the county's Cooperative Extension office to help residents in areas of agriculture, home cooking, community and resource development and youth development through the 4-h club program.			
1006172 MUSEUMS	\$44,770	\$100,000	\$100,400
Appropriations for the County funded museums.			
1006180 TYBEE PIER & PAVILION	\$17,946	\$54,000	\$54,000
Funds necessary for maintenance of the facility and unforeseen operational expense.			
1006240 GEORGIA FORESTRY	\$47,675	\$49,100	\$63,100
Chatham County's funding allotment is the pro-rata share of costs to operate the Forest Fire Control program plus payroll supplement to the Georgia Forestry Commission. Chatham County's pro-rated share of cost is four cents per acre plus a payroll supplement and telephone cost.			
1006500 LIVE OAK LIBRARY SYSTEM	\$7,577,954	\$7,805,271	\$7,805,271
Library system for Chatham, Effingham and Liberty counties.			

HOUSING & DEVELOPMENT

1007414 CORE MPO	\$37,104	\$40,650	\$40,650
Annual membership costs for the Metropolitan Planning Organization (MPO), which provides a forum for local decision-making regarding federal transportation funds for urbanized areas. The CORE MPO Board sets regional, long-term transportation policy; prioritizes projects; approves the long-range plan, short-range TIP, and other required documents.			

DEBT SERVICE

1008000 DEBT SERVICE	\$5,889,716	\$2,282,415	\$1,858,589
Account funds Debt service charges			

OTHER FINANCING USES

CONTRIBUTION TO RETIREE HEALTH INSURANCE	\$6,015,575	\$6,382,519	\$6,382,519
County contribution to the medical insurance for retired employees.			
ACCRUED BENEFITS EXPENSE	\$152,943	-	-
Funds set aside for compensated absences earned but not paid.			
ENERGY EXCISE TAX	1,249,080	1,201,060	1,201,060
An account to recognize payments to Cities for taxes collected.			
REIMBURSABLE EXPENSES	\$ 52,547	\$76,650	\$75,739
Expenditures billed to outside agencies.			



CONTINGENCIES	-	\$342,153	\$1,637,260
Funds to manage unusual or unforeseen items.			
TRANSFER TO E911 FUND	\$4,000,000	\$2,000,000	\$2,998,700
Interfund transfer to the Emergency Communications Fund (E911).			
TRANSFER TO MULTIPLE GRANT FUND	-	-	\$150,000
Interfund transfer to the Multiple Grant Fund.			
TRANSFER TO CHILD SUPPORT RECOVERY FUND	\$267,814	\$189,054	\$185,940
Interfund transfer to the Child Support Recovery Fund.			
TRANSFER TO LAND BANK FUND	-	-	\$30,000
Interfund transfer to the Land Bank Fund.			
TRANSFER TO CIP FUND	\$145,784	\$1,100,000	-
Funds appropriated from General Fund for acquisition of items budgeted for the Capital Improvement.			
TRANSFER TO CIP RESERVE	-	\$1,000,000	-
Funds transferred to CIP reserve for unanticipated capital expenditures.			
TRANSFER TO DEBT SERVICE FUND	-	\$1,000,000	-
For the payment of capital lease debt.			
TRANSFER TO SOLID WASTE FUND	\$1,732,797	\$1,085,637	\$1,500,000
Appropriations to recognize the tax subsidy from the General Fund M&O to the Solid Waste Management Enterprise Fund.			
TRANSFER OUT TO RISK MANAGEMENT FUND	\$2,510,050	\$2,750,000	\$3,072,251
Funds appropriated to cover costs of risk management activities.			
TRANSFER TO PENSION FUND	\$347,000	-	-
Interfund transfer to the Pension Fund.			





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

SPECIAL SERVICE DISTRICT

The adopted Special Service District balanced budget is presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.





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SPECIAL SERVICE DISTRICT – Adopted Budget

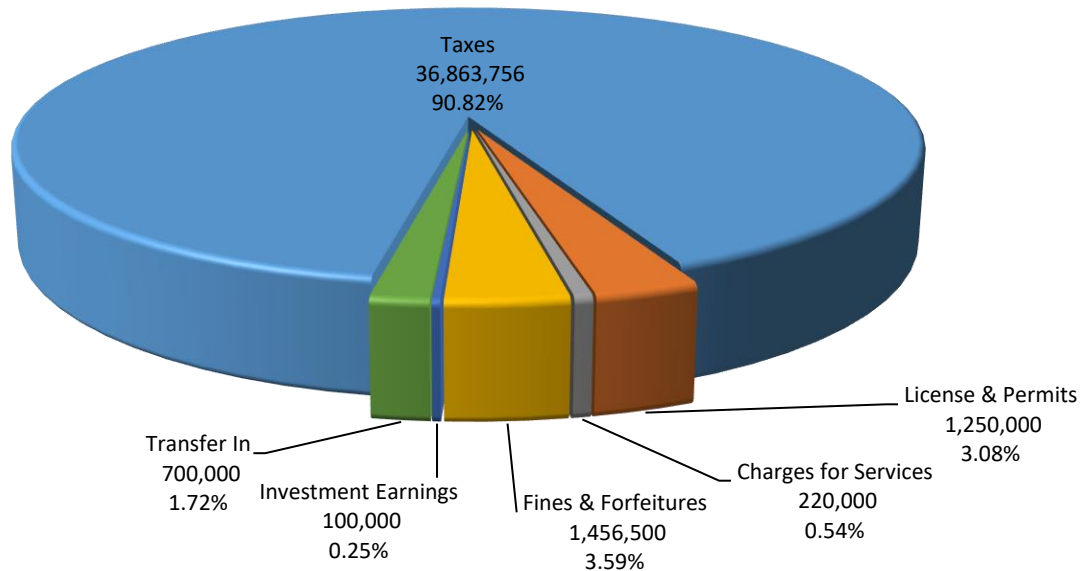
The Special Service District is used by county to provide services exclusively to or primarily for the benefit of residents of the unincorporated area, such as police, public works, or garbage services. A recap of revenue and expenditure charges within the Special Service District by major category as adopted by the board of Commissioners for fiscal years 2020 and 2021 are presented below and the following pages.

Revenues	ADOPTED FY 2020	ADOPTED FY 2021	\$ DIFFERENCE + or (-)	% DIFFERENCE + or (-)
Taxes	31,656,394	36,838,756	5,182,362	16.37%
License & Permits	1,500,000	1,250,000	(250,000)	-16.67%
Intergovernmental	-	-	-	0.00%
Charges for Services	315,800	245,000	(70,800)	-22.42%
Fines & Forfeitures	1,123,500	1,456,500	333,000	29.64%
Investment Earnings	50,000	100,000	50,000	100.00%
Miscellaneous Revenue	280,000	-	(280,000)	-100.00%
Transfer In	800,000	700,000	(100,000)	-12.50%
Fund Balance	-	-	-	0.00%
Total	35,725,694	40,590,256	4,864,562	13.62%

Expenses	ADOPTED FY 2020	ADOPTED FY 2021	\$ DIFFERENCE + or (-)	% DIFFERENCE + or (-)
General Government	3,636,660	4,953,963	1,317,303	36.22%
Judiciary	1,459,775	1,434,064	(25,711)	-1.76%
Public Safety	15,116,035	14,591,231	(524,804)	-3.47%
Public Works	8,240,804	9,031,550	790,746	9.60%
Health & Welfare	-	-	-	0.00%
Culture & Recreation	-	-	-	0.00%
Housing & Development	2,144,945	2,197,227	52,282	2.44%
Insurance & Bonds	-	-	-	0.00%
Other Government Services	465,000	943,324	478,324	102.87%
Major Capital	-	-	-	0.00%
Intergovernmental	-	-	-	0.00%
Depreciation	-	-	-	0.00%
Debt Service	-	-	-	0.00%
Other Uses - Expenditure	4,662,475	7,438,897	2,776,422	59.55%
Total	35,725,694	40,590,256	4,864,562	13.62%



Where the Money comes from...



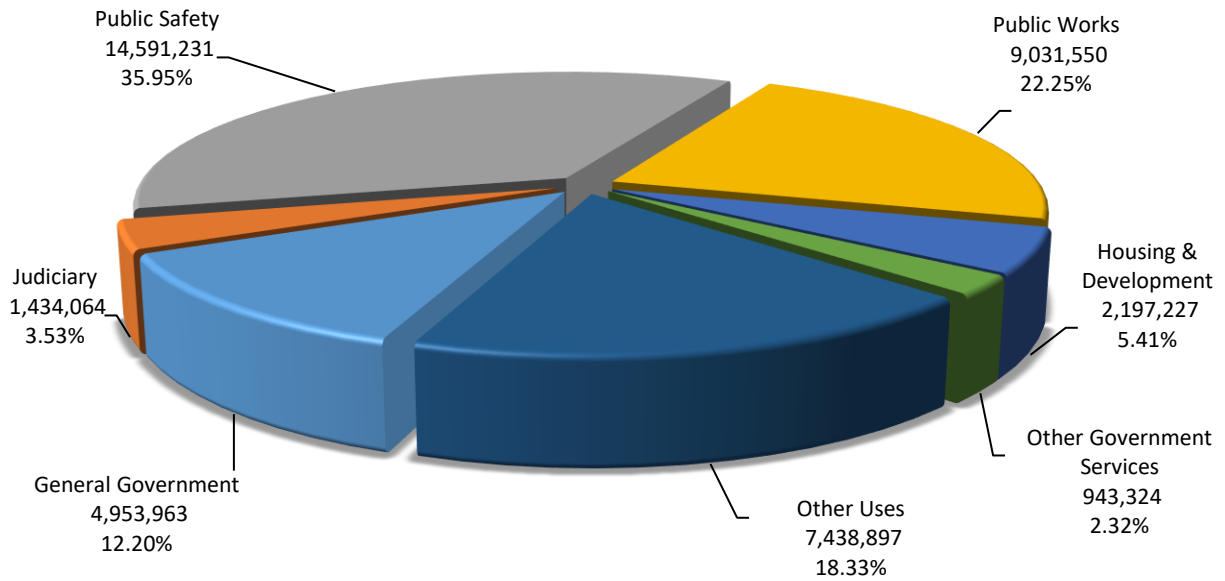
REVENUES - SPECIAL SERVICE DISTRICT					
Account	Description	FY2020 Adopted	FY2021 Proposed	Increase /Difference	% CHANGE
General Property Taxes					
311100	REAL PROPERTY-CURRENT YR	17,037,059	17,595,213	558,154	3.28%
311120	PROP TAX CUR-TIMBER	1,000	4,500	3,500	350.00%
311200	REAL PROPERTY - PRIOR YEARS	600,000	600,000	-	0.00%
311310	PERSONAL PROP-MOTOR VEHIC	300,000	150,000	(150,000)	-50.00%
311311	AAV COMMERICAL VEHICLES	20,000	30,000	10,000	50.00%
311315	TITLE AD VALOREM TAX	750,000	4,500,000	3,750,000	500.00%
311320	PERSONAL PROP-MOBILE HOME	50,000	57,000	7,000	14.00%
311340	INTANGIBLE TAX	3,800,000	4,000,000	200,000	5.26%
311341	INTANGIBLE - SUPERIOR CT	350,000	300,000	(50,000)	-14.29%
311390	PERSONAL PROP-OTHER	250	-	(250)	-100.00%
311400	PERSONAL PROPERTY PRIOR YRS	450,000	1,000,000	550,000	122.22%
311405	AD VALOREM PY RR EQ	50,000	50,000	-	0.00%
311600	REAL ESTATE TRANSFER TAX	120,000	100,000	(20,000)	-16.67%
Total General Property Taxes		23,528,309	28,386,713	4,858,404	20.65%



Sales & Use Taxes					
311750	FRANCHISE TAXES-TV CABLE	1,580,000	1,500,000	(80,000)	-5.06%
314201	ALCOHOL BEV TAX-SPIRITS	120,000	100,000	(20,000)	-16.67%
314202	ALCOHOL BEV TAX-WINE	250,000	250,000	-	0.00%
314203	ALCOHOL BEV TAX-BEER	850,000	800,000	(50,000)	-5.88%
	Total Sales and Use Taxes	2,800,000	2,650,000	(100,000)	-5.36%
Business Taxes					
316200	INSURANCE PREMIUM TAXES	5,328,085	5,802,043	473,958	8.90%
	Total Business Taxes	5,328,085	5,802,043	473,958	8.90%
Penalties & Interest					
319500	PENALTIES/ INTEREST FIFA	25,000	25,000	-	0.00%
	Total Penalties & Interest	25,000	25,000	-	0.00%
License & permits					
321210	BUSINESS LICENSE REVENUE	1,500,000	1,250,000	(250,000)	-16.67%
	Total License & Permits	1,500,000	1,250,000	(250,000)	-16.67%
Court Costs/Fees Charges					
341190	COURT COST FEES AND CHARGES	4,000	-	(4,000)	-100.00%
	Total Court Costs/Fees Charges	4,000	-	(4,000)	-100.00%
Other Government Fees					
341390	PLANNING & DEVELOPMENT Fees	150,000	100,000	(50,000)	-33.33%
341940	COMMISSIONS ON TAX COLLECTIONS	6,500	5,000	(1,500)	-23.08%
	Total Other Government Fees	156,500	105,000	(51,500)	-32.91%
Charges for Service					
342130	FALSE ALARM FEES	125,000	110,000	(15,000)	-12.00%
343100	STREET MAINTENANCE FEES	5,000	5,000	-	0.00%
349300	BAD CHECK FEE	300	-	(300)	-100.00%
	Total Charges for Service	130,300	115,000	(15,300)	-11.74%
Fine & Forfeitures					
351140	RECORDERS COURT FEES	900,000	1,200,000	300,000	33.33%
351420	JCA FINES	220,000	250,000	30,000	13.64%
351910	RIGHT OF WAY ENCROACH	3,500	6,500	3,000	85.71%
	Total Fine & Forfeitures	1,123,500	1,456,500	333,000	29.64%
Investments					
361000	INVESTMENT INCOME	50,000	100,000	50,000	100.00%
	Total Investment	50,000	100,000	50,000	100.00%
Miscellaneous Revenues					
389000	MISCELLANEOUS REVENUE	25,000	-	(25,000)	-100.00%
389010	REIMBURSEMENT FROM SAVANNAH	250,000	-	(250,000)	-100.00%
390100	TRANS IN FR GENERAL FUND	-	-	-	0.00%
390275	TRANSFER IN FROM HOTEL/MO	800,000	700,000	(100,000)	-12.50%
392100	SALE OF ASSETS	5,000	-	(5,000)	-100.00%
		1,080,000	700,000	(375,000)	-35.19%
	TOTAL SPECIAL SERVICE DISTRICT	35,725,694	40,590,256	4,919,562	13.62%



Where the Money goes...



EXPENDITURES - SPECIAL SERVICE DISTRICT

DEPT.	DESCRIPTION	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED	CHANGE	% CHANGE
General Government						
Administration						
2701510	FINANCE	39,214	45,918	66,918	21,000	45.73%
2701511	AUDIT CONTRACT	20,000	26,550	27,030	480	1.81%
2701540	HUMAN RESOURCES	-	-	-	-	-
2701560	INTERNAL AUDIT	-	-	88,673	88,673	100.00%
2701575	ENGINEERING	1,162,426	1,314,192	1,291,342	(22,850)	-1.74%
2701576	SALES TAX POSITIONS	-	-	-	-	-
2701577	TRAFFIC LIGHTS	180,352	250,000	280,000	30,000	12.00%
2701595	GENERAL ADMINISTRATION	2,000,000	2,000,000	3,200,000	1,200,000	60.00%
Total Administration		3,401,992	3,636,660	4,953,963	1,317,303	36.22%
Judicial						
2702500	RECORDERS COURT	1,388,370	1,459,775	1,434,064	(25,711)	-1.76%
Total Judicial		1,388,370	1,459,775	1,434,064	(25,711)	-1.76%
Public Safety						
2703200	POLICE	14,153,412	15,116,035	14,555,231	(560,804)	-3.71%
2703241	SHERIFF PEACE OFFICER	-	-	36,000	36,000	100.00%
Total Public Safety		14,153,412	15,116,035	14,591,231	(524,804)	-3.47%



DEPT.	DESCRIPTION	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED	CHANGE	% CHANGE
	Public Works					
2704100	PUBLIC WORKS	7,008,754	8,211,804	9,002,550	790,746	9.63%
2704321	FELL STREET PUMP STATION	-	29,000	29,000	-	0.00%
	Total Public Works	7,008,754	8,240,804	9,031,550	790,746	9.60%
Total General Government		25,952,529	28,453,274	30,010,808	1,557,533	5.47%
	Housing and Development					
	Protection Inspection					
2707210	BUILDING SAFETY	627,556	766,664	804,219	37,555	4.90%
	Total Protection Inspection	627,556	766,664	804,219	37,555	4.90%
	Planning and Zoning					
2707340	DEVELOPMENT	113,352	113,353	113,353	-	0.00%
2707410	METROPOLITAN PLANNING	886,500	925,711	925,711	-	0.00%
2707412	SVANNAH GEOGRAPHICAL	223,250	258,523	273,250	14,727	5.70%
2707414	CORE MPO	73,660	80,694	80,694	-	0.00%
	Total Planning and Zoning	1,296,762	1,378,281	1,393,008	14,727	1.07%
Total Housing and Development		1,924,319	2,144,945	2,197,227	52,282	2.44%
	Other Financing Uses					
2708000	DEBT SERVICE	-	-	-	-	0.00%
2709000	OTHER FINANCING USES	9,773,497	5,127,475	8,382,221	3,254,746	63.48%
	Total Other Financing Uses	9,773,497	5,127,475	8,382,221	3,254,746	63.48%
Total Expenditures		37,650,344	35,725,694	40,590,256	5,729,544	13.62%

The following pages contain individual departments budgets funded from within the Special Service District.



2701575 COUNTY ENGINEERING SERVICES

<http://engineering.chathamcounty.org/>

The Department of Engineering operates in five specific areas of interests including Project Management, Development, Environmental Compliance, Floodplain Management, and Geographical Information Systems (GIS).

Department Staffing

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	9.3	9.3	9.3
Part Time Positions	0	0	0
Total	9.3	9.3	9.3

Department Goals

Description	Strategic Plan Alignment
1 - Efficiently deliver capital improvement projects within budget that improve public and quality of life while reducing maintenance costs.	Practice Superior Stewardship
2 - Provide an efficient and timely permitting process while protecting public safety and quality of life.	Health, Safety & Welfare
3 - Enhance public safety and quality of life by ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer (MS4) Permit by meeting permit enforcement, monitoring, public involvement and outreach, and reporting requirements.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Evaluations of quality, efficiency and cost savings decisions at the completion of each project
2.	Semi-annual review of permit issuance, plan review and enforcement actions.
3.	Completing all required stormwater inspections and submission of MS4 Annual Report.

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Flood zone determinations	575	400	500
Sites & subdivision review	55	300	200
SPLOST projects construction- (est.)	\$21,000,000	\$20,500,000	\$50,000,000



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
2701575 - ENGINEERING			
511100 REGULAR EMPLOYEES	640,714	665,253	673,020
512100 HEALTH INSURANCE	109,830	129,999	128,418
512200 SOCIAL SECURITY	44,740	46,222	47,840
512400 PENSION CONTRIBUTIONS	113,543	124,807	105,314
512900 OPEB CONTRIBUTIONS	33,000	38,850	35,050
PERSONNEL SERVICES	\$ 941,827	\$ 1,005,131	\$ 989,642
521200 PROFESSIONAL SERVICES	27,415	45,000	45,000
522200 REPAIRS & MAINTENANCE	15,378	1,000	35,000
522210 FLEET - PARTS	1,939	1,787	2,590
522220 FLEET - LABOR	2,806	3,000	3,510
522230 FLEET - OUTSOURCED SERVICE	2,119	3,720	3,170
522310 BUILDING & LAND RENTAL	7,120	8,160	8,160
522320 EQUIPMENT RENTALS	8,724	6,000	6,000
523200 TELEPHONE SERVICE	23,217	20,000	20,000
523210 POSTAGE	1,629	2,000	2,000
523300 ADVERTISING	13,133	16,600	21,670
523500 TRAVEL EXPENSES	23,986	34,500	23,500
523600 DUES AND FEES	3,158	3,100	3,690
523700 EDUCATION AND TRAINING	16,257	20,000	14,000
PURCHASED/CONTRACTED SERVICES	\$ 146,881	\$ 164,867	\$ 188,290
531100 GENERAL SUPPLIES	11,520	13,500	25,770
531270 GASOLINE/DIESEL	13,548	16,000	13,361
531310 CATERED MEALS	1,696	2,250	2,250
531400 BOOKS & PERIODICALS	2,019	1,200	1,000
531700 OTHER SUPPLIES	4,056	2,000	2,000
531710 UNIFORMS	921	1,200	1,200
SUPPLIES/OTHER EXPENDITURES	\$ 33,760	\$ 36,150	\$ 45,581
542400 COMPUTERS	11,185	45,000	1,500
542500 OTHER EQUIPMENT	3,793	24,000	25,000
CAPITAL OUTLAY	\$ 14,978	\$ 69,000	\$ 26,500
551110 INTERNAL SVC-COMPUTER REP	11,930	25,994	28,279
551115 INTERNAL SVC - SAFETY	13,050	13,050	13,050
INTERFUND/DEPARTMENT SERVICES	\$ 24,980	\$ 39,044	\$ 41,329
TOTAL ENGINEERING	\$1,162,426	\$1,314,192	\$1,291,342



2703200 POLICE

<https://police.chathamcountyga.gov/>

MISSION:

The mission of the Chatham County Police Department is to provide excellence in police services while building partnerships with the citizens in the community in which we serve.

DEPARTMENT SERVICES: CCPD is a full service police agency providing Patrol, Investigative and support functions to the unincorporated residents of Chatham County.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	147.0	151.0	151.0
Part Time Positions	2.0	2.0	2.0
Total	149.00	153.0	153.0

Department Goals

Description	Strategic Plan Alignment
#1 - Begin State Accreditation process by Spring 2021	Quality Service to our customers
#2 - Maintain a 95% staffing level throughout fiscal year	Health, Safety & Welfare
#3 - Complete Annex renovation projects by spring 2021	Superior work environment

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Apply for and begin working towards State Accreditation for Law Enforcement Agencies.
2.	Maintain monthly staffing updates to ensure 95% employment benchmark.
3.	Create timeline to complete renovation projects in efficient and cost effective manner

Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Begin Accreditation process completing at least 20% of process	N/A	N/A	20%
Maintain sworn officer staffing level	N/A	N/A	95%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
2703200 - POLICE			
511100 REGULAR EMPLOYEES	6,993,435	7,557,194	7,693,568
511200 TEMPORARY EMPLOYEES	101,109	55,000	100,000
511300 OVERTIME	321,349	300,000	200,000
512100 HEALTH INSURANCE	1,421,332	1,970,547	1,872,202
512200 SOCIAL SECURITY	524,548	510,912	541,063
512400 PENSION CONTRIBUTIONS	1,573,228	1,827,667	1,339,951
512900 OPEB CONTRIBUTIONS	592,000	621,600	587,000
PERSONNEL SERVICES	\$ 11,527,001	\$ 12,842,920	\$ 12,333,784
521100 OFFICIAL/ADMIN SERVICES	32,105	37,500	37,500
521200 PROFESSIONAL SERVICES	76,450	112,000	70,000
522110 DISPOSAL	45	-	-
522200 REPAIRS & MAINTENANCE	97,977	282,812	280,600
522210 FLEET - PARTS	47,202	40,000	80,000
522220 FLEET - LABOR	50,367	45,000	75,000
522230 FLEET - OUTSOURCED SERVICE	70,049	79,200	70,000
522320 EQUIPMENT RENTALS	22,520	21,000	15,000
523200 TELEPHONE SERVICE	104,694	107,520	123,250
523210 POSTAGE	3,195	5,000	5,000
523300 ADVERTISING	5,683	25,000	25,000
523400 PRINTING AND BINDING EXP	1,026	5,000	1,500
523500 TRAVEL EXPENSES	72,104	90,000	46,200
523600 DUES AND FEES	9,744	11,320	6,120
523700 EDUCATION AND TRAINING	46,739	60,000	28,089
523900 OTHER PURCHASED SERVICES	38,257	111,450	70,000
PURCHASED/CONTRACTED SERVICES	\$ 678,159	\$ 1,032,802	\$ 933,259
531100 GENERAL SUPPLIES	37,100	50,000	50,000
531270 GASOLINE/DIESEL	304,298	300,000	336,033
531290 UTILITIES OTHER	30,603	52,800	35,000
531310 CATERED MEALS	8,074	10,000	10,000
531400 BOOKS & PERIODICALS	2,896	5,000	7,500
531600 OTHER SMALL EQUIPMENT	27,988	25,000	15,000
531700 OTHER SUPPLIES	266,549	225,000	267,200
531710 UNIFORMS	184,457	150,000	75,000
SUPPLIES/OTHER EXPENDITURES	\$ 861,965	\$ 817,800	\$ 795,733
542200 VEHICLES	480,000	-	-
542300 FURNITURE & FIXTURES	25,579	75,000	125,000
542400 COMPUTERS	180,145	135,250	70,995
542500 OTHER EQUIPMENT	258,259	22,000	17,500
CAPITAL OUTLAY	\$ 943,982	\$ 232,250	\$ 213,495
551105 INTERNAL SVC - RADIO REPLACE	-	-	68,640
551110 INTERNAL SVC-COMPUTER REP	70,180	118,263	144,170
551115 INTERNAL SVC - SAFETY	72,000	72,000	66,150
573000 PMTS TO OTHERS	125	-	-
INTERFUND/DEPARTMENT SERVICES	\$ 142,305	\$ 190,263	\$ 278,960
TOTAL POLICE	\$14,153,412	\$15,116,035	\$14,555,231



2704100 PUBLIC WORKS

<https://publicworks.chathamcountyga.gov/>

DEPARTMENT MISSION STATEMENT

Public Works is dedicated and committed to pursue the highest level of reliable, courteous, prompt and effective services, responsible to all of the citizens of Chatham County

DEPARTMENT SERVICES: Through routine maintenance and a work order system, provides road maintenance for the traveling public, efficiency of drainage infrastructure, coordination of boating traffic, sanitary sewer, recycling opportunities, yard waste and bulky items collection.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY 2020 Adopted	FY2021 Adopted
Full Time Equivalents	104	111	118
Part Time Positions	0	0	0
Total	104.00	111.00	118.00

Department Goals

Description	Strategic Plan Alignment
1. Develop a skilled, effective, highly productive workforce improving employee morale	Superior Work Environment
2. Improve Customer service we provide	Quality Service for Our Customers
3. Increase hiring efforts to fill of at least 80% of existing vacant positions	Superior Work Environment

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Implement a coaching/mentoring program to increase employee success and increased job knowledge and improve training Program
2	Improve responsiveness to work orders by continuing to hold weekly work order meetings and ensuring that residents are being contacted within three working days of work order conversion. Improve customer service.
3	Work with Human Resources to ensure that vacant positions are advertised over various hiring platforms and implement an entry level training program to develop the necessary skill and experience to develop entry level positions

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Identify at least 4 employees willing to serve as mentors	N/A	N/A	4
Ensure all department employees have at least 4 hours of training per year.	N/A	N/A	4
Respond to customers within 3 business days at least 80% as measured by Cartegraph Work Order System.	N/A	N/A	80



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
2704100 - PUBLIC WORKS			
511100 REGULAR EMPLOYEES	3,079,161	3,931,486	4,062,563
511200 TEMPORARY EMPLOYEES	116,659	80,000	159,500
511300 OVERTIME	40,986	75,000	75,000
512100 HEALTH INSURANCE	856,945	1,275,340	1,415,263
512200 SOCIAL SECURITY	223,876	267,346	277,947
512400 PENSION CONTRIBUTIONS	550,456	736,661	645,686
512900 OPEB CONTRIBUTIONS	392,000	453,600	430,600
PERSONNEL SERVICES	\$ 5,260,084	\$ 6,819,433	\$ 7,066,559
522200 REPAIRS & MAINTENANCE	22,339	25,200	25,200
522210 FLEET - PARTS	107,617	102,292	107,495
522220 FLEET - LABOR	169,025	169,608	160,955
522230 FLEET - OUTSOURCED SERVICE	186,038	160,000	162,140
522240 VEH REPAIRS AND MAINTENANCE	-	25,000	-
522320 EQUIPMENT RENTALS	6,992	9,000	9,000
523200 TELEPHONE SERVICE	18,708	13,000	15,000
523210 POSTAGE	299	300	300
523500 TRAVEL EXPENSES	5,761	8,000	4,000
523600 DUES AND FEES	2,338	6,000	6,000
523700 EDUCATION AND TRAINING	2,509	8,000	4,000
523900 OTHER PURCHASED SERVICES	933,152	1,313,000	1,665,000
PURCHASED/CONTRACTED SERVICES	\$ 1,454,777	\$ 1,839,400	\$ 2,159,090
531100 GENERAL SUPPLIES	19,487	20,000	20,000
531270 GASOLINE/DIESEL	334,529	292,000	300,000
531290 UTILITIES OTHER	77,117	95,000	95,000
531310 CATERED MEALS	3,051	3,000	4,000
531520 DIESEL/GAS FOR RESALE	-94,797	-72,000	-72,000
531700 OTHER SUPPLIES	211,386	225,000	225,000
531710 UNIFORMS	17,438	26,000	20,000
SUPPLIES/OTHER EXPENDITURES	\$ 568,211	\$ 589,000	\$ 592,000
542200 VEHICLES	17,241	-	-
542400 COMPUTERS	227	-	8,000
542500 OTHER EQUIPMENT	24,097	-	-
CAPITAL OUTLAY	\$ 41,564	\$ -	\$ 8,000
551105 INTERNAL SVC - RADIO REPLACE	-	-	11,217
551110 INTERNAL SVC-COMPUTER REP	10,040	18,971	20,684
551115 INTERNAL SVC - SAFETY	44,100	45,000	45,000
551120 REIMBURSEMENTS TO FUNDS	-370,021	-1,100,000	-900,000
INTERFUND/DEPARTMENT SERVICES	\$ -315,881	\$ -1,036,029	\$ -823,099
TOTAL PUBLIC WORKS	\$7,008,754	\$8,211,804	\$9,002,550



2707210 BUILDING SAFETY AND REGULATORY SERVICES

<https://buildingsafety.chathamcountyga.gov/>

DEPARTMENT MISSION STATEMENT

To safeguard the general welfare of the citizens of Chatham County through the timely issuance of permits, inspections, and tax certificates; and the professional administration of State and County laws and ordinances.

DEPARTMENT SERVICES

Receives and processes applications for occupational tax certificates, assess and collect occupational taxes. Conducts site inspections for Property Maintenance Ordinance compliance. Inspects business establishments for compliance to the Occupational Tax Ordinance.

SERVICE LEVELS & STAFFING

Total	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Full Time Equivalents	10.2	10.2	10.2
Part Time Positions	0	0	0
Total	10.20	10.20	10.20

Department Goals

Description	Strategic Plan Factor
Reduce Property Maintenance Ordinance compliance turnaround time.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to accomplish the goal
1	Strive to obtain 85% annual compliance rate for property maintenance violations by December 2020
2	Continue to maximize the use of the Magistrate Court and Mediation Center processes.

Performance Measures

Measure	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Track violations	NA	85%	90%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
2707210 - BUILDING SAFETY			
511100 REGULAR EMPLOYEES	356,364	394,952	450,056
511200 TEMPORARY EMPLOYEES	18,585	55,980	19,584
512100 HEALTH INSURANCE	83,210	107,354	138,694
512200 SOCIAL SECURITY	26,408	30,641	30,971
512400 PENSION CONTRIBUTIONS	59,020	74,069	69,922
512900 OPEB CONTRIBUTIONS	36,800	38,640	36,840
PERSONNEL SERVICES	\$ 580,387	\$ 701,636	\$ 746,067
522200 REPAIRS & MAINTENANCE	135	500	135
522210 FLEET - PARTS	721	445	445
522220 FLEET - LABOR	1,026	1,020	875
522230 FLEET - OUTSOURCED SERVICE	20	400	105
522320 EQUIPMENT RENTALS	858	5,350	900
523200 TELEPHONE SERVICE	295	-	300
523210 POSTAGE	4,444	7,500	5,000
523300 ADVERTISING	2,576	3,000	2,500
523500 TRAVEL EXPENSES	723	500	361
523600 DUES AND FEES	530	600	530
523700 EDUCATION AND TRAINING	790	1,000	400
523900 OTHER PURCHASED SERVICES	626	8,855	5,000
PURCHASED/CONTRACTED SERVICES	\$ 12,744	\$ 29,170	\$ 16,551
531100 GENERAL SUPPLIES	6,066	5,000	6,065
531270 GASOLINE/DIESEL	4,378	5,200	3,916
531290 UTILITIES OTHER	14,851	14,500	14,851
531400 BOOKS & PERIODICALS	3,049	-	3,049
531700 OTHER SUPPLIES	1,892	3,000	1,891
SUPPLIES/OTHER EXPENDITURES	\$ 30,236	\$ 27,700	\$ 29,772
551105 INTERNAL SVC - RADIO REPLACE	-	-	2,910
551110 INTERNAL SVC-COMPUTER REP	4,190	8,158	8,919
INTERFUND/DEPARTMENT SERVICES	\$ 4,190	\$ 8,158	\$ 11,829
TOTAL BUILDING SAFETY	\$627,556	\$766,664	\$804,219



FY2021 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

GENERAL GOVERNMENT

2701510 - FINANCE

511100 - REGULAR EMPLOYEES	36,115	33,835	35,275
512200 - SOCIAL SECURITY	2,549	2,589	2,643
521200 - PROFESSIONAL SERVICES	-	-	25,000
523500 - TRAVEL EXPENSES	487		
531100 - GENERAL SUPPLIES	63	8,000	4,000
TOTAL FINANCE	\$39,214	\$45,918	\$66,918

2701511 - AUDIT

521100 - OFFICIAL/ADMIN SERVICES	20,000	26,550	27,030
TOTAL AUDIT	\$20,000	\$26,550	\$27,030

Funds are appropriated for the annual audit mandated by state law (O.C.G.A. 36-81-7)

2701577 - TRAFFIC LIGHTS/UTILITIES

522200 - REPAIRS & MAINTENANCE	50,534	150,000	150,000
531290 - UTILITIES OTHER	129,817	100,000	130,000
TOTAL TRAFFIC LIGHTS/UTILITIES	\$180,352	\$250,000	\$280,000

Reflects administrative expenditures for county streetlights, traffic signal power, and irrigation costs.

2701595 - GENERAL ADMINISTRATION

551100 - INDIRECT COST ALLOCATION	2,000,000	2,000,000	3,200,000
TOTAL GENERAL ADMINISTRATION	\$ 2,000,000	\$ 2,000,000	\$ 3,200,000

Administrative expenditures from the General Fund M&O departments that benefit the Special Service District.

PUBLIC SAFETY

2703241 - PEACE OFFICER RETIREMENT

573000 - PMTS TO OTHERS	-	-	\$36,000
TOTAL PEACE OFFICER RETIREMENT	-	-	\$36,000

Payments for the Sheriffs retirement Fund.

PUBLIC WORKS

2704321 - FELL ST PUMP STATION

522200 - REPAIRS & MAINTENANCE	-	29,000	29,000
TOTAL FELL ST PUMP STATION	-	\$29,000	\$29,000

This account appropriates funds for fell street pump maintenance in accordance with an agreement with the City of Savannah.

HOUSING & DEVELOPMENT

2707410 - MPC

573000 - PMTS TO OTHERS	886,500	925,711	925,711
TOTAL MPC	\$886,500	\$925,711	\$925,711

The Metropolitan Planning Commission continually analyzes community trends and potential problem areas. It is a function of the Commission to translate these findings into logical and workable plans to insure progressive and orderly urban growth.



2707412 – SAGIS

573000 - PMTS TO OTHERS	223,250	258,523	273,250
TOTAL SAGIS	\$223,250	\$258,523	\$273,250

SAGIS, an acronym for the Savannah Area Geographic Information System, provides an entrepreneurial approach to manage geographically-based data among various government agencies, creates tools and services for those agencies and the public, provides access to the data and provides support to users to maximum system benefits. Through a public-private partnership, SAGIS not only improves government services but also enhances economic development. SAGIS has become the platform for a new era of data management, including overlays for E-911, property ownership and valuation, building and development, topographical information, subdivision platting, deed records, emergency management, elections, mosquito control, and public property maintenance.

2707414 - CORE MPO

573000 - PMTS TO OTHERS	73,660	80,694	80,694
TOTAL CORE MPO	\$ 73,660	\$ 80,694	\$ 80,694

2707340 - COASTAL AREA GEORGIA REGIONAL DEVELOPMENT

523600 – DUES AND FEES	113,352	113,353	113,353
TOTAL COASTAL AREA GEORGIA REGIONAL	\$113,352	\$113,353	\$113,353

Chatham County became a member of the Coastal Area Georgia Regional Development Center in July 1972. The annual cost is based on population.

2709000 - OTHER FINANCING USES

512901 - COMPENSATED ABSENCES	11,123	-	-
573000 - PMTS TO OTHERS	52,350	-	52,350
579000 - CONTINGENCIES	-	465,000	890,974
611100 - TRANSFER TO GENERAL FUND	371,310	250,000	325,000
611215 - TRANS TO E911	-	-	768,265
611256 - TRANS TO GRANT FUND	-	-	258,801
611290 - TRANSFER TO LDAO FUND	282,389	294,975	-
611350 - TRANSFER TO CIP FUND	5,741,325	2,500,000	2,500,000
611505 - TRANSFER TO WATER SEWER FUND	-	-	1,189,353
611540 TRANSFER TO SOLID WASTE FUND	2,500,000	-	769,114
611570 - TRANSFER TO BLDING SAFETY	300,000	367,500	378,364
611625 - TRANSFER TO RISK MNGT.	515,000	1,250,000	1,250,000
TOTAL OTHER FINANCING USES	\$9,773,497	\$5,127,475	\$8,382,221





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

CONSTITUTIONAL OFFICERS

The adopted Constitutional Officers budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.



1002180 CLERK OF SUPERIOR COURT

<https://courts.chathamcountyga.gov/Superior/CourtClerk>

The Clerk is the official keeper of the record, both administrative and financial for the Superior Court. All financial transactions of the Superior Court are administered by the Clerk's office including court-ordered trust funds and civil judgments. The office divisions includes Court Operations, Real Estate and Archives, Customer Service, Civil and Criminal Records Management, Appeals and Adoptions.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	45	50	50
Part Time Positions	4	4	4
Total	49	54	54

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">Continue increased use of e-commerce and e-filing practices as a form of payment and filing resulting in continued efficiencies within the department specifically providing e-filing services for criminal case documents.	Quality of Life
<ul style="list-style-type: none">Continued focus on enhancing access to information through technology. This includes providing services in new and improved ways so the Court is better able to meet the needs of the diverse community it serves.	
<ul style="list-style-type: none">Identify more services and enhance current services.	
<ul style="list-style-type: none">Continued professional development opportunities to maintain high standards of professionalism, ethics, and performance.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Provide accurate and quality service to court customers and better access to court records via the new case management system which allows for e-filing into Superior Court.	Improve the quality of life by providing timelier, cost efficient court system.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002180 - CLERK OF SUPERIOR CT			
511100 REGULAR EMPLOYEES	2,118,411	2,242,552	2,256,640
511200 TEMPORARY EMPLOYEES	10,975	-	-
511300 OVERTIME	25,440	54,110	54,110
512100 HEALTH INSURANCE	597,562	609,943	662,459
512200 SOCIAL SECURITY	146,432	153,539	155,418
512400 PENSION CONTRIBUTIONS	381,045	405,407	368,008
512900 OPEB CONTRIBUTIONS	192,000	205,380	207,580
PERSONNEL SERVICES	\$ 3,471,865	\$ 3,670,931	\$ 3,704,215
522200 REPAIRS & MAINTENANCE	5,537	7,900	7,900
522210 FLEET - PARTS	19	100	100
522220 FLEET - LABOR	60	200	120
522230 FLEET - OUTSOURCED SERVICE	-	-	100
522320 EQUIPMENT RENTALS	18,862	27,000	27,000
523200 TELEPHONE SERVICE	1,074	1,500	1,500
523210 POSTAGE	34,656	40,000	40,000
523500 TRAVEL EXPENSES	18,934	14,100	7,050
523600 DUES AND FEES	3,907	3,500	4,345
523700 EDUCATION AND TRAINING	6,235	6,900	3,450
523900 OTHER PURCHASED SERVICES	40,497	41,200	41,200
PURCHASED/CONTRACTED SERVICES	\$ 129,781	\$ 142,400	\$ 132,765
531100 GENERAL SUPPLIES	50,362	43,000	43,000
531270 GASOLINE/DIESEL	313	500	300
531310 CATERED MEALS	804	1,000	1,000
531400 BOOKS & PERIODICALS	100	200	200
531700 OTHER SUPPLIES	29,105	52,100	36,000
SUPPLIES/OTHER EXPENDITURES	\$ 97,818	\$ 80,700	\$ 85,700
542400 COMPUTERS	149	-	300
CAPITAL OUTLAY	\$ 149	\$ -	\$ 300
551110 INTERNAL SVC-COMPUTER REP	15,850	41,074	44,628
551115 INTERNAL SVC - SAFETY	19,350	24,300	24,300
INTERFUND/DEPARTMENT SERVICES	\$ 35,200	\$ 65,374	\$ 68,928
TOTAL CLERK OF SUPERIOR CT	\$3,734,813	\$3,959,405	\$3,991,908



1002200 DISTRICT ATTORNEY

<https://districtattorney.chathamcountyga.gov/>

The mission of the DA's Office is to prosecute criminals aggressively, seek justice for victims of crimes and advocate for the rights of victims, in an ethical and effective manner. The DA's Office is committed to working with other law enforcement officials and governmental agencies, local community organizations, the faith community and the private sector to strengthen crime prevention efforts in Chatham County.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	77	79	79
Part Time Positions	0	0	0
Total	77.00	79.00	79.00

Department Goals

Description	Strategic Plan Factor
Establish connections in high crime areas to promote better communication with community leaders.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Youth Intercept Program - Reduce victim retaliation and increase life skills	Reduce crime; provide prevention;
Violent Crime Rate	END GUN VIOLENCE– removing guns and violent offenders off the streets	Improve the quality of life by reducing crime



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002200 - DISTRICT ATTORNEY			
511100 REGULAR EMPLOYEES	4,217,890	4,206,631	4,583,281
511200 TEMPORARY EMPLOYEES	-60,938	30,000	28,800
511300 OVERTIME	1,018	-	-
512100 HEALTH INSURANCE	917,334	970,406	1,007,136
512200 SOCIAL SECURITY	310,772	318,476	352,439
512400 PENSION CONTRIBUTIONS	814,538	856,371	801,030
512900 OPEB CONTRIBUTIONS	320,000	306,600	303,400
PERSONNEL SERVICES	\$ 6,718,726	\$ 7,065,134	\$ 7,417,160
521100 OFFICIAL/ADMIN SERVICES	748	-	-
521200 PROFESSIONAL SERVICES	2,654	13,160	61,000
521300 TECHNICAL SERVICES	12,370	39,695	39,695
522200 REPAIRS & MAINTENANCE	6,165	2,000	3,000
522210 FLEET - PARTS	1,262	1,335	1,830
522220 FLEET - LABOR	2,401	2,500	3,045
522230 FLEET - OUTSOURCED SERVICE	5,442	2,500	5,220
522310 BUILDING & LAND RENTAL	11,029	23,500	43,156
522320 EQUIPMENT RENTALS	21,543	26,200	34,240
523200 TELEPHONE SERVICE	12,725	12,000	12,000
523210 POSTAGE	28,416	22,000	25,000
523300 ADVERTISING	-12,990	6,000	6,000
523400 PRINTING AND BINDING EXP	238	-	-
523500 TRAVEL EXPENSES	85,737	76,600	38,300
523600 DUES AND FEES	221,290	146,308	117,076
523700 EDUCATION AND TRAINING	19,017	17,690	8,835
523900 OTHER PURCHASED SERVICES	4,025	-	-
PURCHASED/CONTRACTED SERVICES	\$ 422,069	\$ 391,488	\$ 398,397
531100 GENERAL SUPPLIES	123,230	85,000	100,000
531270 GASOLINE/DIESEL	14,787	-	14,855
531310 CATERED MEALS	1,787	2,000	2,000
531400 BOOKS & PERIODICALS	18,179	54,966	65,640
531700 OTHER SUPPLIES	3,462	3,360	4,188
SUPPLIES/OTHER EXPENDITURES	\$ 161,445	\$ 145,326	\$ 186,683
542200 VEHICLES	405	-	-
542300 FURNITURE & FIXTURES	-	12,000	-
542400 COMPUTERS	14,693	10,420	13,090
542500 OTHER EQUIPMENT	5,648	1,686	-
CAPITAL OUTLAY	\$ 20,745	\$ 24,106	\$ 13,090
551105 INTERNAL SVC - RADIO REPLACE	-	-	2,880
551110 INTERNAL SVC-COMPUTER REP	35,875	67,174	73,012
551115 INTERNAL SVC - SAFETY	33,850	33,750	34,650
INTERFUND/DEPARTMENT SERVICES	\$ 69,725	\$ 100,924	\$ 110,542
TOTAL DISTRICT ATTORNEY	\$7,392,711	\$7,726,978	\$8,125,872



1002450 PROBATE COURT

<https://courts.chathamcountyga.gov/Probate>

The mission of the Probate Court is to safely and efficiently carry out the duties assigned under the Constitution and laws of Georgia as a Court of Record with exclusive jurisdiction over the following:

- Deceased persons' estates
- Guardianship and conservatorships of minors and incapacitated adults
- Determining the need for involuntary treatment of mentally ill and drug and alcohol dependent individuals
- Issuance of marriage, firearms and fireworks licenses
- Preservation of historical data and records pertaining to estates, licenses and guardianships

Total	FY2019 Actual	FY2020 Adopted	FY2020 Adopted
Full Time Equivalents	13	15	17
Part Time Positions	0	0	0
Total	13.00	15.00	17.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - To bring Probate Court into compliance with Georgia Standards for the Security of Courthouses and Other Court Facilities	Superior Work Environment
Goal # 2 - To have sufficient staff to meet the needs of the public coming to Probate Court for services and protection in complex issues impacting families and community.	Quality Service for our Customers
Goal #3 - Reconfigure and equip the Probate Court to store confidential and historical documents safely and securely and to contract with businesses to digitize historical documents to preserve them and to maximize public access.	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to accomplish the Goal
1	Reconfiguration of existing space, relocating the Courtroom to new adjacent space with separate and secure entrance to provide safety and efficiency.
2	Building the size and quality of staff to meet the currently unmet needs of citizens coming to Probate Court for probate, guardianship and licensing.
3	Reconfiguring file management systems in the newly reconfigured office space. Use adequate staff and contracted services to digitize historic documents.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002450 - PROBATE COURT			
511100 REGULAR EMPLOYEES	557,557	652,797	759,374
511200 TEMPORARY EMPLOYEES	100,483	33,630	30,000
511300 OVERTIME	673	2,832	2,832
512100 HEALTH INSURANCE	181,485	222,894	228,659
512200 SOCIAL SECURITY	52,283	54,251	55,950
512400 PENSION CONTRIBUTIONS	119,681	137,583	140,068
512900 OPEB CONTRIBUTIONS	48,000	58,800	63,800
PERSONNEL SERVICES	\$ 1,171,998	\$ 1,269,364	\$ 1,346,752
521100 OFFICIAL/ADMIN SERVICES	1,489	2,350	3,028
521200 PROFESSIONAL SERVICES	-	-	25,200
522200 REPAIRS & MAINTENANCE	5,850	6,000	28,687
522320 EQUIPMENT RENTALS	4,324	4,560	5,256
523210 POSTAGE	13,012	15,000	15,000
523400 PRINTING AND BINDING EXP	9,413	15,000	12,000
523500 TRAVEL EXPENSES	2,367	4,000	2,500
523600 DUES AND FEES	820	2,800	4,480
523700 EDUCATION AND TRAINING	498	4,000	2,338
523900 OTHER PURCHASED SERVICES	-	2,000	-
PURCHASED/CONTRACTED SERVICES	\$ 37,772	\$ 55,710	\$ 98,489
531100 GENERAL SUPPLIES	36,946	55,000	55,000
531400 BOOKS & PERIODICALS	631	500	2,240
531700 OTHER SUPPLIES	580	-	-
SUPPLIES/OTHER EXPENDITURES	\$ 38,157	\$ 55,500	\$ 57,240
542500 OTHER EQUIPMENT	24,363	1,350	24,500
CAPITAL OUTLAY	\$ 24,363	\$ 1,350	\$ 24,500
551110 INTERNAL SVC-COMPUTER REP	5,055	15,180	16,640
551115 INTERNAL SVC - SAFETY	4,050	7,200	5,850
INTERFUND/DEPARTMENT SERVICES	\$ 9,105	\$ 22,380	\$ 22,490
TOTAL PROBATE COURT	\$1,281,395	\$1,404,304	\$1,549,471



1003300 SHERIFF

<http://www.chathamsheriff.org/>

The Sheriff's office is comprised of three (3) divisions. The Court Services Division provides security for all the operating courts and judges in the Chatham County courthouse, the Pete Liakakis building, and Juvenile court. The Street Operations Division ensures fair and equal administration of law while safeguarding civil liberties and preserving public safety. The K-9 Regional Training Unit provides professionally trained and certified K-9 officers to respond at incidents from local, state, and federal agencies 24 hours a day, seven days a week.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	102	102	102
Part Time Positions	38	38	38
Total	140.00	140.00	140.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">Expand the Project Lifesaver Program that offers location services to Alzheimers, Dementia, Autistic, and Traumatic brain injury citizens that have a potential for becoming lost.	Quality of Life
<ul style="list-style-type: none">Support the Chatham County Explorer Post program by: encouraging officers to volunteer with mentoring young people with desires for careers in law enforcement.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Continue the intern program for the Enforcement bureau to assist college aged youth who earn college credits while working within the Sheriff's Department.	Increase opportunities for young adults through intern programs
Quality of Life	Deploy the K-9 units to assist Chatham County schools with safe school search programs.	Project Step Forward; removing guns from street

Performance Measures

Activity	Performance Measure
Quality of Life	Increased numbers of youth participating in the Explorer program to reach a goal of 25explorers.
Quality of Life	Assist the educational system with the reduction of illegal narcotics and weapons brought onto the school campuses through the K-9 enforcement program.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1003300 - SHERIFF			
511100 REGULAR EMPLOYEES	4,792,095	5,393,896	5,772,681
511200 TEMPORARY EMPLOYEES	1,016,735	758,113	640,508
511300 OVERTIME	413,829	250,000	300,000
512100 HEALTH INSURANCE	1,191,725	1,244,392	1,593,791
512200 SOCIAL SECURITY	396,399	449,426	457,610
512400 PENSION CONTRIBUTIONS	994,902	1,373,736	966,191
512900 OPEB CONTRIBUTIONS	416,000	460,038	432,000
PERSONNEL SERVICES	\$ 9,043,987	\$ 10,308,386	\$ 10,191,061
521100 OFFICIAL/ADMIN SERVICES	23,426	46,100	20,525
521200 PROFESSIONAL SERVICES	650	3,000	2,500
522130 CUSTODIAL EXPENSE	-	500	500
522200 REPAIRS & MAINTENANCE	57,672	80,757	65,260
522210 FLEET - PARTS	51,860	36,600	51,280
522220 FLEET - LABOR	48,145	56,501	50,665
522230 FLEET - OUTSOURCED SERVICE	67,587	83,656	62,575
522320 EQUIPMENT RENTALS	14,945	17,000	41,950
523200 TELEPHONE SERVICE	23,992	29,100	29,230
523210 POSTAGE	7,037	4,350	6,417
523300 ADVERTISING	5,940	5,400	500
523400 PRINTING AND BINDING EXP	8,390	9,500	10,650
523500 TRAVEL EXPENSES	23,423	27,230	15,000
523600 DUES AND FEES	4,840	5,100	4,850
523700 EDUCATION AND TRAINING	26,198	28,225	12,194
523900 OTHER PURCHASED SERVICES	123,683	119,637	246,269
PURCHASED/CONTRACTED SERVICES	\$ 484,065	\$ 537,159	\$ 602,878
531100 GENERAL SUPPLIES	86,737	69,850	47,565
531270 GASOLINE/DIESEL	217,148	227,200	227,545
531400 BOOKS & PERIODICALS	993	2,750	2,075
531600 OTHER SMALL EQUIPMENT	10,611	7,000	5,519
531700 OTHER SUPPLIES	113,869	92,770	110,658
531710 UNIFORMS	60,156	207,000	156,882
SUPPLIES/OTHER EXPENDITURES	\$ 489,513	\$ 606,570	\$ 550,244
542300 FURNITURE & FIXTURES	-	7,443	3,632
542400 COMPUTERS	18,294	10,000	5,000
542500 OTHER EQUIPMENT	42,341	37,005	70,530
CAPITAL OUTLAY	\$ 60,635	\$ 54,448	\$ 79,162
551105 INTERNAL SVC - RADIO REPLACE	-	-	232,980
551110 INTERNAL SVC-COMPUTER REP	33,035	183,786	194,446
551115 INTERNAL SVC - SAFETY	48,600	63,450	45,900
551120 REIMBURSEMENTS TO FUNDS	-102,770	-425,000	-425,000
INTERFUND/DEPARTMENT SERVICES	\$ -21,135	\$ -177,764	\$ 48,326
TOTAL SHERIFF	\$10,057,065	\$11,328,799	\$11,471,671



1003326 DETENTION CENTER

The Corrections Division provides a secure, safe and sanitary environment for staff, detainees and the public while providing for the care, custody and control of legally incarcerated detainees within the facility.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	479	490	490
Part Time Positions	12	12	12
Total	491.00	502.00	502.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">Enhance the cadet program - college adults seeking a degree in Criminal Justice to work in part time uniformed positions.	Economy
<ul style="list-style-type: none">Expand the Work Release Program by collaborating with speciality courts and child support to help satisfy the financial demands of the courts.	Economy
<ul style="list-style-type: none">Autism and special needs training for staff to include crisis intervention training (CIT) to enable better interaction/response to affected individuals.	Health & Welfare

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Per Capita Income	Seek additional employers and training programs for use within the work release program.	Increase network of employers
Quality of Life	Implement "scared straight" program for at risk youth.	Police activity programs

Performance Measures

Activity	Performance Measure
Quality of Life	Staff 50% of the Explorer advisory committee with volunteers from the detention center.
Quality of Life	The Work Release Program will provide reports and statistics on a monthly and annual basis to executive management.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1003326 - DETENTION CENTER			
511100 REGULAR EMPLOYEES	17,387,603	20,983,975	20,670,304
511200 TEMPORARY EMPLOYEES	518,007	514,280	468,580
511300 OVERTIME	4,140,390	1,000,000	2,000,000
512100 HEALTH INSURANCE	4,246,787	5,388,571	5,536,887
512200 SOCIAL SECURITY	1,554,540	1,468,235	1,492,120
512400 PENSION CONTRIBUTIONS	3,847,557	4,965,807	3,321,300
512900 OPEB CONTRIBUTIONS	1,786,426	1,976,465	1,848,000
PERSONNEL SERVICES	\$ 33,481,309	\$ 36,297,333	\$ 35,337,191
521100 OFFICIAL/ADMIN SERVICES	65,857	102,716	100,800
521200 PROFESSIONAL SERVICES	102,768	89,500	129,210
521206 INMATE MEDICAL	7,334,761	7,502,188	7,720,021
522110 DISPOSAL	62,626	58,600	59,413
522200 REPAIRS & MAINTENANCE	1,137,832	1,218,262	1,348,304
522210 FLEET - PARTS	20,143	15,000	19,315
522220 FLEET - LABOR	22,354	21,000	21,520
522230 FLEET - OUTSOURCED SERVICE	24,034	26,000	25,175
522320 EQUIPMENT RENTALS	43,252	44,500	52,600
523200 TELEPHONE SERVICE	25,955	18,000	18,612
523210 POSTAGE	167	800	650
523300 ADVERTISING	27,173	50,000	50,000
523400 PRINTING AND BINDING EXP	7,286	13,397	15,978
523500 TRAVEL EXPENSES	46,596	82,454	41,250
523600 DUES AND FEES	2,493	5,700	5,700
523700 EDUCATION AND TRAINING	47,980	59,130	54,459
523900 OTHER PURCHASED SERVICES	159,574	207,841	334,650
PURCHASED/CONTRACTED SERVICES	\$ 9,130,853	\$ 9,515,088	\$ 9,997,657
531100 GENERAL SUPPLIES	18,269	16,100	18,420
531270 GASOLINE/DIESEL	106,167	113,000	106,045
531290 UTILITIES OTHER	1,704,845	1,593,000	1,668,098
531320 INMATE MEALS	1,873,902	1,850,000	2,017,646
531400 BOOKS & PERIODICALS	-	2,000	2,000
531600 OTHER SMALL EQUIPMENT	47,407	29,000	24,211
531700 OTHER SUPPLIES	177,345	158,580	195,591
531710 UNIFORMS	182,122	148,360	339,115
531720 WAREHOUSE SUPPLIES	960,016	866,278	893,715
SUPPLIES/OTHER EXPENDITURES	\$ 5,070,074	\$ 4,776,318	\$ 5,264,841
542300 FURNITURE & FIXTURES	1,074	-	8,475
542400 COMPUTERS	47,530	7,515	15,000
542500 OTHER EQUIPMENT	77,514	45,917	5,982
CAPITAL OUTLAY	\$ 126,118	\$ 53,432	\$ 29,457
551110 INTERNAL SVC-COMPUTER REP	117,860	80,003	91,678
551115 INTERNAL SVC - SAFETY	214,200	214,200	215,550
551120 REIMBURSEMENTS TO FUNDS	-38,806	-	-
INTERFUND/DEPARTMENT SERVICES	\$ 293,254	\$ 294,203	\$ 307,228
TOTAL DETENTION CENTER	\$48,101,608	\$50,936,374	\$50,936,374



1003700 CORONER

Principal duty of this office is to inquire by inquest into the cause of death which there is reason to suppose is not due to natural causes. Autopsies are completed by State of Georgia appointed pathologists at the request of the Coroner.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	1	1	1
Total	3.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
It is the mission and goal of the Chatham County Coroner's Office to provide professional and efficient investigations into all deaths within our jurisdiction, as required by Georgia law, O.C.G.A.: 45-16	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health	To effectively determine cause and manner of death, affix responsibility and to protect public health and safety, while working in cooperation with police jurisdictions.	Health & Safety

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Death certificates	720	740	750
Autopsies	301	310	350
Body pickups	401	420	500



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1003700 - CORONER			
511100 REGULAR EMPLOYEES	162,412	169,784	161,612
511200 TEMPORARY EMPLOYEES	-	16,000	16,000
511300 OVERTIME	6,671	-	1,500
512100 HEALTH INSURANCE	38,852	42,876	40,697
512200 SOCIAL SECURITY	12,082	12,554	17,585
512400 PENSION CONTRIBUTIONS	18,098	18,742	17,903
512900 OPEB CONTRIBUTIONS	8,000	8,400	8,000
PERSONNEL SERVICES	\$ 246,258	\$ 260,184	\$ 273,129
521100 OFFICIAL/ADMIN SERVICES	88,338	70,000	95,000
522200 REPAIRS & MAINTENANCE	-	2,000	-
522210 FLEET - PARTS	49	100	-
522220 FLEET - LABOR	60	200	-
522310 BUILDING & LAND RENTAL	11,400	11,700	11,700
523200 TELEPHONE SERVICE	13,232	10,100	13,500
523210 POSTAGE	11	200	100
523500 TRAVEL EXPENSES	6,369	6,000	3,000
523600 DUES AND FEES	-	500	500
523700 EDUCATION AND TRAINING	2,040	3,000	1,050
523900 OTHER PURCHASED SERVICES	336	500	500
PURCHASED/CONTRACTED SERVICES	\$ 121,835	\$ 104,300	\$ 125,350
531100 GENERAL SUPPLIES	5,335	6,000	6,000
531270 GASOLINE/DIESEL	159	500	-
531290 UTILITIES OTHER	5,001	4,000	5,100
SUPPLIES/OTHER EXPENDITURES	\$ 10,495	\$ 10,500	\$ 11,100
551110 INTERNAL SVC-COMPUTER REP	1,295	2,261	2,452
551115 INTERNAL SVC - SAFETY	900	1,350	1,350
INTERFUND/DEPARTMENT SERVICES	\$ 2,195	\$ 3,611	\$ 3,802
TOTAL CORONER	\$380,783	\$378,595	\$413,381





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

STATE BOARD / OFFICES

The adopted State Boards / Office budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.



1001400 BOARD OF ELECTIONS

<https://elections.chathamcountyga.gov/>

DEPARTMENT MISSION STATEMENT

The Board of Elections of Chatham County functions as the superintendent of elections and conducts primaries and elections in accordance with State law.

DEPARTMENT SERVICES

The Board performs all services and functions necessary to support the election process..

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	5	5	5
Total	9.00	9.00	9.00

Department Goals

Description	Strategic Plan Factor
Goal #1 To administer the various aspects of the elections process to include qualifying candidates; creating ballots; recruiting, hiring, training, and assigning poll works; preparing elections equipment, preparing elections materials	Quality Service for Our Customers
Goal #2 Maintain ethics in government in the government election process.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Conduct all county, municipal and special elections along with other called referendums
1	Secure 100 polling places / 700-800 people to staff polls and train poll workers and support staff; order and ready supplies / arrange for delivery and pickup of all equipment & supplies
2	Maintain maps of precinct lines; including all County and Legislative boundaries Maintain and provide records and information for public use
1	Program voting tabulators and memory cards for voting system and maintain equipment
1	Implement new voting system
2	Certify elections results to Secretary of State

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Elections Conducted	4	4	5



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001400 - ELECTIONS			
511100 REGULAR EMPLOYEES	227,193	238,309	256,304
511200 TEMPORARY EMPLOYEES	82,708	75,000	165,960
511210 TEMP EMPLOYEES - POLL WORKERS	272,287	300,000	598,880
511300 OVERTIME	7,825	10,000	10,000
512100 HEALTH INSURANCE	23,300	37,986	40,697
512200 SOCIAL SECURITY	22,608	47,601	78,169
512400 PENSION CONTRIBUTIONS	35,871	43,283	40,415
512900 OPEB CONTRIBUTIONS	16,000	16,800	16,000
PERSONNEL SERVICES	\$ 678,579	\$ 786,974	\$ 1,214,399
522200 REPAIRS & MAINTENANCE	96,371	100,000	50,000
522210 FLEET - PARTS	19	100	150
522220 FLEET - LABOR	60	350	200
522230 FLEET - OUTSOURCED SERVICE	290	-	200
522320 EQUIPMENT RENTALS	5,451	8,000	8,000
523200 TELEPHONE SERVICE	287	400	500
523210 POSTAGE	4,877	6,500	6,500
523300 ADVERTISING	10,294	1,200	1,200
523400 PRINTING AND BINDING EXP	-	500	600
523500 TRAVEL EXPENSES	6,293	10,000	1,250
523600 DUES AND FEES	375	270	270
523700 EDUCATION AND TRAINING	3,110	3,500	500
523900 OTHER PURCHASED SERVICES	51,058	70,000	102,050
PURCHASED/CONTRACTED SERVICES	\$ 178,485	\$ 200,820	\$ 171,420
531100 GENERAL SUPPLIES	8,687	7,500	10,000
531270 GASOLINE/DIESEL	303	250	255
531400 BOOKS & PERIODICALS	416	300	300
531700 OTHER SUPPLIES	22,218	25,000	100,000
SUPPLIES/OTHER EXPENDITURES	\$ 31,624	\$ 33,050	\$ 110,555
551110 INTERNAL SVC-COMPUTER REP	3,830	5,375	5,819
551115 INTERNAL SVC - SAFETY	1,800	1,800	1,800
573000 PMTS TO OTHERS	26,937	45,000	50,000
INTERFUND/DEPARTMENT SERVICES	\$ 32,567	\$ 52,175	\$ 57,619
TOTAL ELECTIONS	\$921,255	\$1,073,019	\$1,553,993



1001401 VOTER REGISTRATION

DEPARTMENT MISSION STATEMENT

In accordance with federal and state election laws and requirements. The Board maintains a high standard of integrity for the electoral process in accordance with federal and state election laws and requirements.

DEPARTMENT SERVICES

The Chatham County Board of Registrars provides quality customer service to all Chatham County citizens on matters pertaining to voter registration, absentee voting and maintenance of all voter records.

SERVICE LEVELS AND STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	8	8	8
Part Time Positions	13	13	5
Total	21.00	21.00	13.00

Department Goals

Description	Strategic Plan Factor
Goal #1 Provide the public with information on voter registration applications, absentee ballots and advance voting	Quality Service for Our Customers
Goal #2 Compliance with legislative changes to election laws	Superior Stewardship
Goal #3 Further develop the use of strategic planning on voting	Superior Stewardship

Department Objectives and Key Results

GOAL #	Activity to Accomplish the Goal
1	Register citizens to vote; provide identification for voting purpose only.
3	Stage Voter registration drives
2	Allow voters to cast their ballot by providing Absentee and Advance voting

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Proposed
Number of new registrations processed	19,000	22,791	23,450
Change of Address Requests processed	32,000	23,237	25,170
Number of people registered	191,000	212,370	217,719
Number of voter registration sites	9	9	9
Number of advance voting sites	5	6	6



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001401 - VOTER REGISTRATION			
511100 REGULAR EMPLOYEES	367,325	408,498	333,444
511200 TEMPORARY EMPLOYEES	103,029	136,344	150,000
511300 OVERTIME	34,044	35,000	50,000
512100 HEALTH INSURANCE	72,334	77,421	73,709
512200 SOCIAL SECURITY	35,964	36,206	40,600
512400 PENSION CONTRIBUTIONS	56,974	59,752	58,416
512900 OPEB CONTRIBUTIONS	32,000	33,600	32,000
PERSONNEL SERVICES	\$ 698,155	\$ 711,767	\$ 764,749
521200 PROFESSIONAL SERVICES	704	950	1,000
522200 REPAIRS & MAINTENANCE	15,841	25,000	25,000
522310 BUILDING & LAND RENTAL	-	-	2,500
522320 EQUIPMENT RENTALS	-	2,000	-
523200 TELEPHONE SERVICE	1,239	1,785	1,785
523210 POSTAGE	49,500	65,000	64,500
523300 ADVERTISING	-	500	1,000
523500 TRAVEL EXPENSES	5,418	6,000	3,000
523600 DUES AND FEES	460	600	785
523700 EDUCATION AND TRAINING	2,175	5,000	3,000
523800 LICENSES	2,100	5,000	10,000
523900 OTHER PURCHASED SERVICES	-	10,000	10,000
PURCHASED/CONTRACTED SERVICES	\$ 77,437	\$ 121,835	\$ 122,570
531100 GENERAL SUPPLIES	20,139	25,000	35,000
531300 FOOD	-	-	1,500
531400 BOOKS & PERIODICALS	1,651	1,500	1,650
531700 OTHER SUPPLIES	842	1,000	1,000
SUPPLIES/OTHER EXPENDITURES	\$ 22,631	\$ 27,500	\$ 39,150
542400 COMPUTERS	-	-	3,500
542500 OTHER EQUIPMENT	5,625	2,000	-
CAPITAL OUTLAY	\$ 5,625	\$ 2,000	\$ 3,500
551110 INTERNAL SVC-COMPUTER REP	8,470	13,431	14,383
551115 INTERNAL SVC - SAFETY	3,600	3,600	3,600
INTERFUND/DEPARTMENT SERVICES	\$ 12,070	\$ 17,031	\$ 17,983
TOTAL VOTER REGISTRATION	\$815,919	\$880,133	\$947,952



1001545 TAX COMMISSIONER

<https://tax.chathamcountyga.gov/>

The Tax Commissioner is responsible for the billing and collection of current and delinquent Ad Valorem Taxes due the State, Board of Education, Transit Authority, the County and Special Service District on Real & Personal Property, Mobile Homes, Street Lighting Fees, Public Utility Taxes and Timber Taxes. Disbursement of collections are made every two weeks to the County and Board of Education. All other disbursements are made on a monthly basis; the billing and collection of Ad Valorem Taxes due the State, Board of Education, Transit Authority and municipalities at the time of vehicle registration and subsequent annual renewal of registration. Disbursement of these taxes are also made periodically to the proper taxing authority as prescribed by State Law; Vehicle and Mobile Home Title Applications, Vehicle License Plate Transfer Applications, replacement Title and License Plate Applications; Delinquent Property Tax Sales and Judicial in Rem Tax Foreclosures.

Department Staffing

Total	FY2019 Adopted	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	76	76	76
Part Time Positions	2	2	2
Total	78.00	78.00	78.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">Continue to bill and collect current and delinquent ad valorem taxes due the State, Board of Education, Transit Authority, County and Special Service District on real and personal property.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Provide courteous and efficient customer service to clients of Chatham County through implementation of interdepartmental software.	Government Efficiency

Performance Measures

Measure	FY2019 Adopted	FY2020 Adopted	FY2021 Proposed
Property tax – billed vs collected	96.00%	97%	97%
Property tax transactions	214,000	230,000	238,000
Real property revenue - GF	151,790,753	160,123,015	163,442,556
Ad valorem & commissions	\$11,163,372	18,000,000	18,000,000



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001545 - TAX COMMISSIONER			
511100 REGULAR EMPLOYEES	2,635,545	2,893,496	3,159,621
511300 OVERTIME	86,860	60,000	90,000
512100 HEALTH INSURANCE	787,764	1,017,224	1,020,145
512200 SOCIAL SECURITY	189,326	208,603	218,651
512400 PENSION CONTRIBUTIONS	496,777	585,312	541,010
512900 OPEB CONTRIBUTIONS	300,000	319,200	303,800
PERSONNEL SERVICES	\$ 4,625,815	\$ 5,349,960	\$ 5,413,035
521100 OFFICIAL/ADMIN SERVICES	207,378	291,000	292,000
522110 DISPOSAL	250	600	600
522200 REPAIRS & MAINTENANCE	14,613	30,000	25,000
522210 FLEET - PARTS	144	129	150
522220 FLEET - LABOR	187	220	220
522230 FLEET - OUTSOURCED SERVICE	-	240	200
522310 BUILDING & LAND RENTAL	30,249	38,500	38,500
522320 EQUIPMENT RENTALS	28,342	36,000	36,000
523200 TELEPHONE SERVICE	11,080	11,130	13,000
523210 POSTAGE	234,400	242,000	250,000
523300 ADVERTISING	38,440	80,000	70,000
523500 TRAVEL EXPENSES	20,580	13,500	11,000
523600 DUES AND FEES	1,350	1,350	1,500
523700 EDUCATION AND TRAINING	3,599	5,000	2,500
PURCHASED/CONTRACTED SERVICES	\$ 590,611	\$ 749,669	\$ 740,670
531100 GENERAL SUPPLIES	56,597	75,000	70,000
531270 GASOLINE/DIESEL	282	500	200
531290 UTILITIES OTHER	33,041	36,000	36,000
531310 CATERED MEALS	-	-	1,000
531400 BOOKS & PERIODICALS	957	2,000	2,000
531700 OTHER SUPPLIES	2,496	6,500	5,000
SUPPLIES/OTHER EXPENDITURES	\$ 93,374	\$ 120,000	\$ 114,200
542500 OTHER EQUIPMENT	-158	10,000	10,000
CAPITAL OUTLAY	\$ -158	\$ 10,000	\$ 10,000
551110 INTERNAL SVC-COMPUTER REP	23,385	45,546	49,798
551115 INTERNAL SVC - SAFETY	29,500	29,250	29,250
INTERFUND/DEPARTMENT SERVICES	\$ 52,885	\$ 74,796	\$ 79,048
TOTAL TAX COMMISSIONER	\$5,362,527	\$6,304,425	\$6,356,953



1001550 BOARD OF ASSESSORS

<https://boa.chathamcountyga.gov/>

DEPARTMENT MISSION STATEMENT – The Chatham County Board of Assessors is to submit a timely tax digest in accordance with Georgia Law and guidelines set forth by the Department of Revenue (DOR) with a superior level of customer service that maintains confidence among the taxpayers of Chatham County.

DEPARTMENT SERVICES:

The Board of Assessors is responsible for the processing of recorded deeds and plats, recording of transfers, processing of exemption and special assessment applications, and the identification and assessment of all real and personal property.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	64	64	64
Part Time Positions	5	5	5
Total	69	69	69

Department Goals

Description	Strategic Plan Alignment
1. Submit a timely digest.	Superior Stewardship
2. Increase cross training for enhancing customer service skills.	
3. Streamline intake of various documents by promoting the use of electronic and digital media to support the County's Green Initiative.	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1, 2, 3	Value property in accordance with the Official Code of Georgia.

Performance Measures

Measure	FY2019 Actual	FY2020 Actual	FY2021 Proposed
Parcels of Real Property	115,500	116,990	118,700
Accounts Personal Property & Non-homestead Mobile Homes	26,000	27,190	28,300
Audits/Reviews Conducted	14,500	11,180	10,500
Board of Equalization Appeals/Arbitration	5,500	4,400	4,700
Superior Court Appeals	350	357	250
Sales Verifications	10,500	10,400	12,000
Exemption Applications	4,500	4,600	4,500
Real Property Reviews	43,500	33,450	28,200



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001550 - TAX ASSESSOR			
511100 REGULAR EMPLOYEES	2,903,637	3,226,355	3,328,491
511200 TEMPORARY EMPLOYEES	9,044	23,041	-
511300 OVERTIME	1,177	-	15,000
512100 HEALTH INSURANCE	846,778	854,132	990,906
512200 SOCIAL SECURITY	199,893	224,465	237,013
512400 PENSION CONTRIBUTIONS	517,863	576,032	552,563
512900 OPEB CONTRIBUTIONS	256,000	268,800	256,000
PERSONNEL SERVICES	\$ 4,734,392	\$ 5,172,825	\$ 5,379,973
521100 OFFICIAL/ADMIN SERVICES	124,454	232,000	171,000
521200 PROFESSIONAL SERVICES	34,679	25,000	60,000
521300 TECHNICAL SERVICES	81,622	175,000	235,000
522200 REPAIRS & MAINTENANCE	329	2,000	2,000
522210 FLEET - PARTS	2,524	2,872	3,090
522220 FLEET - LABOR	4,299	6,029	4,955
522230 FLEET - OUTSOURCED SERVICE	579	3,000	3,000
522310 BUILDING & LAND RENTAL	16,850	16,920	17,500
522320 EQUIPMENT RENTALS	7,466	9,000	9,000
523200 TELEPHONE SERVICE	5,842	8,700	8,700
523210 POSTAGE	58,170	85,000	85,000
523500 TRAVEL EXPENSES	69,675	85,800	42,900
523600 DUES AND FEES	8,902	11,125	14,000
523700 EDUCATION AND TRAINING	23,060	28,600	14,300
PURCHASED/CONTRACTED SERVICES	\$ 438,452	\$ 691,046	\$ 670,445
531100 GENERAL SUPPLIES	43,151	45,000	39,000
531270 GASOLINE/DIESEL	8,537	11,000	8,595
531400 BOOKS & PERIODICALS	5,266	6,000	8,500
531700 OTHER SUPPLIES	1,786	4,500	4,500
531710 UNIFORMS	-	-	6,000
SUPPLIES/OTHER EXPENDITURES	\$ 58,740	\$ 66,500	\$ 66,595
551110 INTERNAL SVC-COMPUTER REP	22,325	41,712	45,519
551115 INTERNAL SVC - SAFETY	31,050	31,050	31,050
INTERFUND/DEPARTMENT SERVICES	\$ 53,375	\$ 72,762	\$ 76,569
TOTAL TAX ASSESSOR	\$5,284,959	\$6,003,133	\$6,193,582



1001551 BOARD OF EQUALIZATION

<https://equalization.chathamcountyga.gov/>

DEPARTMENT MISSION AND SERVICES:

The Board of Equalization, appointed by the Grand Jury, is the body charged by law with hearing and determining appeals from assessments and denials of homestead exemptions made by the Board of Assessors as provided by O.C.G.A. Section 48-5-311.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	4	4	4
Total	5.00	5.00	5.00

Department Goals

Description	Strategic Plan Factor
Goal #1 Solicit and attract well qualified persons to be considered for the Board of Equalization membership by the Chatham County Grand Jury.	Superior Stewardship
Goal #2 Provide high quality customer service and well trained staff willing to work part-time all season.	Quality Service for Our Customers
Goal #3 Improve and increase the use of technology in the daily operations of the BOE	

Department Objectives and Key Results

Goal #	Activity To Accomplish the Goal
1, 2, 3	Conduct hearings over assessed value of real and personal property Per capita income

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Appeals Scheduled	5,200	5,000	5,000
Appeals settled, dismissed or withdrawn	1,300	1,300	1,500
Decisions Rendered	3,900	3,700	3,500
Appeal of Board Decisions to Superior Court	300	330	300
Board Members Training Hours	664	600	708



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1001551 - BOARD OF EQUALIZATION			
511100 REGULAR EMPLOYEES	32,493	102,816	110,525
511200 TEMPORARY EMPLOYEES	30,518	-	-
511300 OVERTIME	39	-	-
512100 HEALTH INSURANCE	9,833	10,805	10,360
512200 SOCIAL SECURITY	4,639	7,686	8,269
512400 PENSION CONTRIBUTIONS	6,106	6,516	6,984
512900 OPEB CONTRIBUTIONS	4,400	4,620	8,000
PERSONNEL SERVICES	\$ 88,028	\$ 132,443	\$ 144,138
521100 OFFICIAL/ADMIN SERVICES	56,781	77,130	77,130
522200 REPAIRS & MAINTENANCE	1,263	1,500	1,200
522320 EQUIPMENT RENTALS	1,714	2,170	2,170
523200 TELEPHONE SERVICE	296	-	300
523210 POSTAGE	9,645	15,000	12,000
523220 INTERNET SERVICE	-	300	300
523500 TRAVEL EXPENSES	2,748	9,500	5,000
523600 DUES AND FEES	27	500	-
523700 EDUCATION AND TRAINING	1,875	7,535	3,500
523900 OTHER PURCHASED SERVICES	65	350	150
PURCHASED/CONTRACTED SERVICES	\$ 74,414	\$ 113,985	\$ 101,750
531100 GENERAL SUPPLIES	4,859	6,300	6,300
531290 UTILITIES OTHER	791	1,000	1,000
531310 CATERED MEALS	1,621	1,500	1,500
531600 OTHER SMALL EQUIPMENT	1,893	-	-
531700 OTHER SUPPLIES	1,159	2,200	2,200
SUPPLIES/OTHER EXPENDITURES	\$ 10,323	\$ 11,000	\$ 11,000
542400 COMPUTERS	1,341	-	-
CAPITAL OUTLAY	\$ 1,341	\$ -	\$ -
551110 INTERNAL SVC-COMPUTER REP	1,050	2,719	2,973
551115 INTERNAL SVC - SAFETY	450	450	450
INTERFUND/DEPARTMENT SERVICES	\$ 1,500	\$ 3,169	\$ 3,423
TOTAL BOARD OF EQUALIZATION	\$175,607	\$260,597	\$260,311





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

JUDICIARY

The adopted Judiciary budgets are presented in this section. The revenues and expenditures along with comparisons from the previous 12 months show changes that occurred over previous fiscal years.



1002100 SUPERIOR COURT ADMINISTRATOR

The Office of the Court Administrator assists the Judges with the non-judicial and administrative activities of the court. The office oversees criminal case management/scheduling, jury services, court reporting, interpreter services, a Drug Court, a Mental Health Court, and a Veterans Court. The Court Administrator and staff function within general management areas rather than specific legal areas.

The Court Administrator's office administers the court reporting and interpreter needs for Superior and State Court in compliance with State and Federal laws and the Supreme Court of Georgia.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	39	33	33
Part Time Positions	1	1	1
Total	40.00	34.00	34.00

Department Goals

Description	Strategic Plan Factor
Provide effective and efficient government services ensuring processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Continue to review process and procedure and implement efficiencies.	Improve the quality of life by providing an efficient court system in a cost-effective manner.

Performance Measures

Activity	Performance Measure	% Obtained
Quality of Life	Maintain a disposition ratio of at least 95% in civil and criminal cases heard within the Chatham County Court system during the calendar year.	96%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002100 - SUPERIOR COURT			
511100 REGULAR EMPLOYEES	2,398,380	2,207,173	2,304,215
511200 TEMPORARY EMPLOYEES	1,780	8,000	5,000
511300 OVERTIME	61	5,000	3,000
512100 HEALTH INSURANCE	456,356	498,373	494,511
512200 SOCIAL SECURITY	153,256	157,410	165,190
512400 PENSION CONTRIBUTIONS	406,308	421,362	400,618
512900 OPEB CONTRIBUTIONS	104,000	113,400	132,000
PERSONNEL SERVICES	\$ 3,354,727	\$ 3,507,760	\$ 3,562,316
521200 PROFESSIONAL SERVICES	22,735	53,852	51,452
522200 REPAIRS & MAINTENANCE	-	1,000	500
522310 BUILDING & LAND RENTAL	2,092	3,000	5,000
522320 EQUIPMENT RENTALS	14,055	19,000	19,000
523200 TELEPHONE SERVICE	2,486	3,500	3,000
523210 POSTAGE	33,090	32,000	32,000
523500 TRAVEL EXPENSES	6,755	35,800	14,450
523600 DUES AND FEES	12,132	8,855	9,450
523700 EDUCATION AND TRAINING	5,842	11,875	4,985
523900 OTHER PURCHASED SERVICES	1,889	2,400	1,600
PURCHASED/CONTRACTED SERVICES	\$ 101,075	\$ 171,282	\$ 141,437
531100 GENERAL SUPPLIES	39,103	40,000	40,000
531400 BOOKS & PERIODICALS	23,970	25,000	25,000
531700 OTHER SUPPLIES	511	-	-
SUPPLIES/OTHER EXPENDITURES	\$ 63,584	\$ 65,000	\$ 65,000
542300 FURNITURE & FIXTURES	-	-	5,000
542500 OTHER EQUIPMENT	11,485	16,500	11,800
CAPITAL OUTLAY	\$ 11,485	\$ 16,500	\$ 16,800
551110 INTERNAL SVC-COMPUTER REP	18,950	30,835	33,627
551115 INTERNAL SVC - SAFETY	14,400	14,400	14,400
INTERFUND/DEPARTMENT SERVICES	\$ 33,350	\$ 45,235	\$ 48,027
TOTAL SUPERIOR COURT	\$3,564,221	\$3,805,777	\$3,833,580



1002210 VICTIM WITNESS

<https://districtattorney.chathamcountyga.gov/VictimWitness/WitnessReporting>

The Victim-Witness Assistance Program was established to make the historically "offender oriented" criminal justice system more responsive to the needs, plight, and rights of crime victims and witnesses. The program serves a maximum number of clients with minimal costs to the County through the extensive use of community volunteers and student interns. Services include providing information on cases status, crisis counseling, referral to private/public service agencies, court advocacy, notice of court proceedings and changes, support groups, parole notification, and assistance with any problems caused by the crime or court appearances.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	14	19	19
Part Time Positions	0	3.0	3.0
Total	14.00	22.00	22.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">To inform, support, and conduct outreach to all crime victimsTo further strengthen partnership with Chatham County public middle and high schools for selected at-risk students through Youth Intercept	Quality of Life Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Early notification and outreach - reduce crime; provide prevention to victims of violent crime and offer support, information and counseling	Reduce crime; provide prevention
Recidivism Rate	Reduce victim retaliation and increase life skills	Reduce crime; provide prevention
Engaging Students	Enhance students understanding of goals and opportunities	Increase opportunities for youth with job shadowing and internships

Performance Measures

Activity	Performance Measure
Quality of Life	Provide early notification and outreach to victims soon after the date of incident with information, support, referrals and counseling by VWAP staff counselor by partnering with all police departments in getting incident reports for contact.
Education	Increase Violence Intervention enrollment of crime victims to 15 from hospital based program to provide education, job skills, and other life skill programs



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002210 - VICTIM WITNESS			
511100 REGULAR EMPLOYEES	624,292	655,599	625,990
511200 TEMPORARY EMPLOYEES	3,114	-	8,000
511300 OVERTIME	1,354	1,380	-
512100 HEALTH INSURANCE	159,977	159,633	145,002
512200 SOCIAL SECURITY	45,140	42,164	37,921
512400 PENSION CONTRIBUTIONS	121,150	117,656	94,890
512900 OPEB CONTRIBUTIONS	53,114	51,570	38,570
PERSONNEL SERVICES	\$ 1,045,305	\$ 998,393	\$ 883,865
522200 REPAIRS & MAINTENANCE	240	-	-
522210 FLEET - PARTS	821	302	345
522220 FLEET - LABOR	403	350	280
522230 FLEET - OUTSOURCED SERVICE	-	100	100
522310 BUILDING & LAND RENTAL	7,017	7,000	8,000
522320 EQUIPMENT RENTALS	3,873	4,770	4,770
523200 TELEPHONE SERVICE	3,962	8,640	8,640
523210 POSTAGE	6,049	6,000	6,000
523500 TRAVEL EXPENSES	11,494	17,250	9,300
523600 DUES AND FEES	-	500	500
523700 EDUCATION AND TRAINING	9,784	10,435	5,200
PURCHASED/CONTRACTED SERVICES	\$ 43,642	\$ 55,347	\$ 43,135
531100 GENERAL SUPPLIES	16,468	20,000	20,000
531270 GASOLINE/DIESEL	1,477	2,500	1,500
531310 CATERED MEALS	7,475	6,000	5,000
SUPPLIES/OTHER EXPENDITURES	\$ 25,420	\$ 28,500	\$ 26,500
551110 INTERNAL SVC-COMPUTER REP	7,135	15,498	16,957
551115 INTERNAL SVC - SAFETY	5,850	5,850	5,850
551120 REIMBURSEMENTS TO FUNDS	-100,000	-100,000	-100,000
INTERFUND/DEPARTMENT SERVICES	\$-87,015	\$-78,652	\$-77,193
TOTAL VICTIM WITNESS	\$1,027,353	\$1,003,588	\$876,307



1002300 STATE COURT - JUDGES

<https://courts.chathamcountyga.gov/>

The judges of the State Court of Chatham County preside over all civil and criminal cases properly filed with the Court. The Judiciary handles criminal misdemeanor cases either by acceptance of pleas, bench trials before the Court or by jury trials depending on the request of the defendant. State Court judges also preside over all civil cases filed in State Court. The Court has concurrent jurisdiction with the Superior Courts with the exception of equity, land and domestic relations. Additionally, the State Court serves as the appellate court for the Magistrate Court of Chatham County and hears all such cases on a de nova basis.

Total	FY2019 Adopted	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	10.00	10.00	10.00

Department Goals

Description	Strategic Plan Factor
Provide fair and impartial judicial oversight of all cases handled within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant successful completion of all requirements of the court ordered programs.	Reduce crime; provide prevention

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Civil Operations – Filings	2,402	2,100	2,162
Civil Operations - Disposed	2,361	2,250	1,238
Civil Operations - Collections	552,558	500,000	500,000
Criminal Operations – Filings	7,553	6,700	6,700



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002300 - STATE COURT			
511100 REGULAR EMPLOYEES	1,097,681	1,143,697	1,176,085
512100 HEALTH INSURANCE	146,180	183,258	179,014
512200 SOCIAL SECURITY	69,322	74,123	75,235
512400 PENSION CONTRIBUTIONS	240,639	255,731	238,324
512900 OPEB CONTRIBUTIONS	32,000	33,600	44,000
PERSONNEL SERVICES	\$ 1,602,298	\$ 1,722,797	\$ 1,749,983
521100 OFFICIAL/ADMIN SERVICES	46,256	61,367	69,575
522200 REPAIRS & MAINTENANCE	15,557	16,167	17,667
522320 EQUIPMENT RENTALS	4,851	5,265	5,500
523210 POSTAGE	2,969	4,000	3,400
523500 TRAVEL EXPENSES	10,200	10,261	6,205
523600 DUES AND FEES	4,942	4,327	4,677
523700 EDUCATION AND TRAINING	4,590	2,545	1,973
523900 OTHER PURCHASED SERVICES	522	-	-
PURCHASED/CONTRACTED SERVICES	\$ 89,887	\$ 103,932	\$ 108,997
531100 GENERAL SUPPLIES	6,411	9,830	11,340
531310 CATERED MEALS	-	-	750
531400 BOOKS & PERIODICALS	13,986	12,000	14,000
531700 OTHER SUPPLIES	992	-	-
531710 UNIFORMS	-	-	1,600
SUPPLIES/OTHER EXPENDITURES	\$ 21,389	\$ 21,830	\$ 27,690
542300 FURNITURE & FIXTURES	1,342	3,000	24,000
542500 OTHER EQUIPMENT	4,276	4,500	2,000
CAPITAL OUTLAY	\$ 5,618	\$ 7,500	\$ 26,000
551110 INTERNAL SVC-COMPUTER REP	5,735	11,764	12,779
551115 INTERNAL SVC - SAFETY	9,000	4,950	4,950
INTERFUND/DEPARTMENT SERVICES	\$ 14,735	\$ 16,714	\$ 17,729
TOTAL STATE COURT	\$1,733,927	\$1,872,773	\$1,930,399



1002310 STATE COURT - CLERK

<https://courts.chathamcountyga.gov/>

The State Court Clerk of Court maintains complete and permanent records of all civil and criminal actions filed with the Clerk. The Clerk's Office keeps all records up to date and available to attorneys and the public for review and examination as provided by law. The Clerk's Office provides case management services to the Judges of State Court. The Clerk's Office also receives and distributes funds paid into the Court's registry in the form of escrow and restitution. The Clerk is responsible for receiving and distributing funds paid the Court in the form of fines and fees.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	20	20	20
Part Time Positions	0	0	0
Total	20.00	20.00	20.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">Exercises administrative control over the other functions of the courtImplement Odyssey software system	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one county wide system.	Improve the quality of life by providing timelier, cost efficient court system.

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Civil Operations – Filings	2,402	2,200	2,162
Civil Operations - Disposed	2,361	2,300	1,238
Civil Operations - Collections	552,558	510,000	503,000
Criminal Operations – Filings	7,553	6,700	6,700
Criminal Operations - Disposed	8,559	6,300	4,000
Criminal Operations - Collections	955,754	1,050,000	560,000



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002310 - STATE COURT CLERK			
511100 REGULAR EMPLOYEES	778,984	933,921	939,561
511200 TEMPORARY EMPLOYEES	784	-	-
511300 OVERTIME	611	5,000	5,000
512100 HEALTH INSURANCE	257,637	279,074	265,474
512200 SOCIAL SECURITY	61,863	62,554	66,252
512400 PENSION CONTRIBUTIONS	159,421	160,049	158,862
512900 OPEB CONTRIBUTIONS	87,798	88,200	84,000
PERSONNEL SERVICES	\$ 1,486,368	\$ 1,534,438	\$ 1,548,286
521100 OFFICIAL/ADMIN SERVICES	-	25,000	70,000
522200 REPAIRS & MAINTENANCE	191	1,500	1,500
522320 EQUIPMENT RENTALS	4,608	6,957	7,364
523200 TELEPHONE SERVICE	506	660	660
523210 POSTAGE	19,981	32,500	25,000
523300 ADVERTISING	1,900	2,250	2,250
523500 TRAVEL EXPENSES	1,099	3,429	1,935
523600 DUES AND FEES	935	1,950	1,950
523700 EDUCATION AND TRAINING	300	2,200	1,075
523900 OTHER PURCHASED SERVICES	26,262	2,700	2,700
PURCHASED/CONTRACTED SERVICES	\$ 55,783	\$ 79,146	\$ 114,434
531100 GENERAL SUPPLIES	25,841	39,800	34,700
531400 BOOKS & PERIODICALS	-	1,200	800
SUPPLIES/OTHER EXPENDITURES	\$ 25,841	\$ 41,000	\$ 35,500
542500 OTHER EQUIPMENT	1,820	12,500	9,900
CAPITAL OUTLAY	\$ 1,820	\$ 12,500	\$ 9,900
551110 INTERNAL SVC-COMPUTER REP	8,545	17,683	19,396
551115 INTERNAL SVC - SAFETY	3,150	9,450	9,450
INTERFUND/DEPARTMENT SERVICES	\$ 11,695	\$ 27,133	\$ 28,846
TOTAL STATE COURT CLERK	\$1,581,506	\$1,694,217	\$1,736,966



1002320 STATE COURT - DUI COURT

The Savannah - Chatham County DUI Court began as a pilot project in 2003. The program was initially sponsored by National Highway Traffic Safety Administration, the Governor's Office of Highway Safety and the Georgia Administrative Office of the Courts. This unique program has evolved into a collaborative effort of the State Court and the City of Savannah and Chatham County governments. The program requires coordinated support from the Court, a defense attorney, District Attorney's office, PRIDE Probation and the Recovery Place of Savannah, Inc. The basic ingredients are intense supervision, treatment and "carrot and stick" motivators. DUI Court participants receive needed services from local social service agencies. The program's goal is to reduce the number of DUI offenders and enhance public safety for our community.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	3	3	3
Part Time Positions	0	0	0
Total	3.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">Provide administrative oversight of DUI Court program in Chatham County Courts	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant's successful completion of all requirements of the court ordered program.	Reduce crime; provide prevention

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Proposed
Participants beginning of year	77	50	18
Number Entered into the program	38	40	50
Number of Graduates	65	35	12



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002320 - DUI COURT			
511100 REGULAR EMPLOYEES	140,908	148,925	147,047
511300 OVERTIME	-	1,250	875
512100 HEALTH INSURANCE	22,542	17,603	32,298
512200 SOCIAL SECURITY	10,250	10,414	10,509
512400 PENSION CONTRIBUTIONS	27,210	27,736	25,955
512900 OPEB CONTRIBUTIONS	12,000	12,600	12,000
PERSONNEL SERVICES	\$ 218,964	\$ 216,650	\$ 233,857
521100 OFFICIAL/ADMIN SERVICES	29,369	32,000	35,250
523200 TELEPHONE SERVICE	488	660	660
523500 TRAVEL EXPENSES	394	2,521	1,856
523600 DUES AND FEES	-	700	700
523700 EDUCATION AND TRAINING	-	1,345	673
PURCHASED/CONTRACTED SERVICES	\$ 30,251	\$ 37,226	\$ 39,139
531100 GENERAL SUPPLIES	927	2,500	3,000
531310 CATERED MEALS	-	500	500
SUPPLIES/OTHER EXPENDITURES	\$ 711	\$ 3,000	\$ 3,000
551115 INTERNAL SVC - SAFETY	1,350	1,350	1,350
INTERFUND/DEPARTMENT SERVICES	\$ 1,350	\$ 1,350	\$ 1,350
TOTAL DUI COURT	\$251,492	\$258,226	\$277,846



1002400 MAGISTRATE COURT

<https://courts.chathamcountyga.gov/Magistrate>

DEPARTMENT MISSION:

To carry out the powers vested in the Magistrate Court by the Constitution of the State of Georgia.

DEPARTMENT SERVICES: Receive, process, and procure all civil and criminal filings, pleadings, exhibits, court proceedings and monies paid into the registry of the court in order

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	18	19	19
Part Time Positions	1	1	1
Total	19.00	20.00	20.00

Department Goals

Description	Strategic Plan Factor
The Magistrate Court strives to ensure that the Court is accessible to everyone it serves. Maintaining efficiency while rendering correct and friendly service, is a primary goal. The Court works very hard to provide each individual with assistance that will help them through their legal matter.	Quality of Life

Department Objectives and Key Results

GOAL	Activity & Objective	Relation to Strategic Plan and Key Factors
	Streamline court system records and operations by continuing to consolidate court software into a unified case management system.	Quality Service for Our Customers



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002400 - MAGISTRATE COURT			
511100 REGULAR EMPLOYEES	996,358	1,053,349	1,101,960
511200 TEMPORARY EMPLOYEES	8,125	5,000	5,000
512100 HEALTH INSURANCE	220,805	250,964	234,026
512200 SOCIAL SECURITY	66,086	69,956	72,809
512400 PENSION CONTRIBUTIONS	178,247	192,543	181,607
512900 OPEB CONTRIBUTIONS	72,000	75,600	71,800
PERSONNEL SERVICES	\$ 1,541,620	\$ 1,647,412	\$ 1,667,202
521100 OFFICIAL/ADMIN SERVICES	2,848	16,200	16,000
522200 REPAIRS & MAINTENANCE	3,852	-	1,000
522320 EQUIPMENT RENTALS	7,379	7,000	28,636
523200 TELEPHONE SERVICE	3,238	6,000	6,000
523210 POSTAGE	9,333	14,000	19,992
523500 TRAVEL EXPENSES	2,032	8,000	4,000
523600 DUES AND FEES	4,528	3,000	4,000
523700 EDUCATION AND TRAINING	1,260	2,000	1,500
PURCHASED/CONTRACTED SERVICES	\$ 34,469	\$ 56,200	\$ 81,128
531100 GENERAL SUPPLIES	30,100	55,000	55,000
531400 BOOKS & PERIODICALS	6,605	7,200	7,200
SUPPLIES/OTHER EXPENDITURES	\$ 36,705	\$ 62,200	\$ 62,200
542300 FURNITURE & FIXTURES	2,120	15,000	15,000
542400 COMPUTERS	14,743	10,000	-
CAPITAL OUTLAY	\$ 16,863	\$ 25,000	\$ 15,000
551110 INTERNAL SVC-COMPUTER REP	6,630	14,430	15,762
551115 INTERNAL SVC - SAFETY	6,750	8,100	8,100
INTERFUND/DEPARTMENT SERVICES	\$ 13,380	\$ 22,530	\$ 23,862
TOTAL MAGISTRATE COURT	\$1,643,037	\$1,813,342	\$1,849,392



1002600 JUVENILE COURT

<https://courts.chathamcountyga.gov/Juvenile>

Considering the best interest of children, the mission of the Chatham County Juvenile Court is to protect the children and citizens of Chatham County in matters brought before the Court, with an emphasis on providing rehabilitation to children, and restoration to families. Our 2017-2018 base budget and new items will provide the funds necessary to accomplish this goal.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	56	59	59
Part Time Positions	0	1.0	1.0
Total	56.00	60.00	60.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - To collaborate with community partners to expand job training programs and employment opportunities for our youth	Superior Stewardship
Goal #2 - To provide more case diversion opportunities for low level offenders.	Quality of Service to our Customers

Department Objectives and Key Results

Goal	Activity & Objective
1	Expand job training programs and employment opportunities
2	Reduce the number of youth performing below grade level

Performance Measures

Performance Measure
Tracking the number of youth participating in these activities, number of youth successfully completing job training programs, and number youth placed in actual work experiences.
Tracking the number of youth supervised by the court on grade level and the number of youth performing behind grade level compared to the current rate.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002600 - JUVENILE COURT			
511100 REGULAR EMPLOYEES	3,090,935	3,245,376	3,250,806
512100 HEALTH INSURANCE	752,413	841,511	848,275
512200 SOCIAL SECURITY	212,977	231,100	226,718
512400 PENSION CONTRIBUTIONS	598,935	640,322	590,284
512900 OPEB CONTRIBUTIONS	216,000	239,400	220,000
PERSONNEL SERVICES	\$ 4,973,693	\$ 5,203,139	\$ 5,215,408
521100 OFFICIAL/ADMIN SERVICES	28,880	37,300	36,100
521200 PROFESSIONAL SERVICES	979,926	73,000	67,700
522200 REPAIRS & MAINTENANCE	77,099	54,500	39,950
522210 FLEET - PARTS	2,405	650	1,800
522220 FLEET - LABOR	2,372	1,799	2,230
522230 FLEET - OUTSOURCED SERVICE	598	500	1,005
522320 EQUIPMENT RENTALS	16,449	18,908	18,656
523200 TELEPHONE SERVICE	27,650	31,080	30,100
523210 POSTAGE	10,474	8,500	10,000
523300 ADVERTISING	2,100	300	300
523400 PRINTING AND BINDING EXP	5,191	6,000	6,000
523500 TRAVEL EXPENSES	41,265	50,800	25,400
523600 DUES AND FEES	8,019	6,950	6,950
523700 EDUCATION AND TRAINING	8,763	17,850	8,925
523900 OTHER PURCHASED SERVICES	85,520	170,000	162,949
PURCHASED/CONTRACTED SERVICES	\$ 1,296,711	\$ 478,137	\$ 418,065
531100 GENERAL SUPPLIES	32,112	37,500	35,000
531270 GASOLINE/DIESEL	8,928	8,700	8,690
531290 UTILITIES OTHER	105,201	115,000	115,000
531310 CATERED MEALS	1,129	3,900	4,400
531400 BOOKS & PERIODICALS	3,219	5,000	6,000
531700 OTHER SUPPLIES	803	2,000	3,500
531710 UNIFORMS	2,323	2,700	2,700
SUPPLIES/OTHER EXPENDITURES	\$ 153,714	\$ 174,800	\$ 175,290
542300 FURNITURE & FIXTURES	2,990	6,000	2,000
542400 COMPUTERS	4,898	-	10,000
542500 OTHER EQUIPMENT	652	13,000	3,000
CAPITAL OUTLAY	\$ 8,540	\$ 19,000	\$ 15,000
551110 INTERNAL SVC-COMPUTER REP	25,870	52,420	57,179
551115 INTERNAL SVC - SAFETY	24,300	26,550	11,700
INTERFUND/DEPARTMENT SERVICES	\$ 50,170	\$ 78,970	\$ 68,879
TOTAL JUVENILE COURT	\$6,482,828	\$5,954,046	\$5,892,642



1002620 JUVENILE INDIGENT DEFENSE

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each juvenile whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	0	6	6
Part Time Positions	0	0	0
Total	0.00	6.0	6.0

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">• Increase the number of juvenile misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record.• Transition from the current voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Juvenile Court to function more effectively and efficiently.	Quality of Life Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner.	Government efficiency

Performance Measures

Activity	Performance Measure
Quality of Life	3% budget savings the first year the office is operational and 1% savings every subsequent year.
Quality of Life	5% increase in cases resolved within 6 months of accusation in State Court.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002620 – JUVENILE INDIGENT DEFENSE			
511100 REGULAR EMPLOYEES	-	257,245	247,309
512100 HEALTH INSURANCE	-	60,000	81,570
512200 SOCIAL SECURITY	-	19,680	17,290
512400 PENSION CONTRIBUTIONS	-	48,750	42,313
512850 OPEB EMPLOYER CONTRIBUTIONS	-	21,000	21,000
PERSONNEL SERVICES	\$ -	\$ 406,675	\$ 409,482
521200 PROFESSIONAL SERVICES	-	630,000	630,000
PURCHASED/CONTRACTED SERVICES	\$ -	\$ 630,000	\$ 630,000
531100 GENERAL SUPPLIES	-	9,391	10,000
SUPPLIES/OTHER EXPENDITURES	\$ -	\$ 9,391	\$ 10,000
TOTAL COURT ADMINISTRATION	\$-	\$1,046,066	\$1,049,482



1002750 LAW LIBRARY

Provides materials and services to meet the informational and educational needs of the citizens of Chatham County. Funded 100% by court fees.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Department Goals

Description	Strategic Plan Factor
To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Maintain the library with the latest updates of both electronic and published legal resources.	Encourage lifelong learning

Performance Measures

Activity	Performance Measure
Education	The objectives and activities listed above are measured by keeping our resource collection current with changing laws to provide the citizens of Chatham County with the latest legal information in both print and electronic form.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002750 - LAW LIBRARY			
511100 REGULAR EMPLOYEES	62,671	45,263	28,735
512100 HEALTH INSURANCE	21,249	25,291	23,950
512200 SOCIAL SECURITY	1,208	2,198	1,905
512400 PENSION CONTRIBUTIONS	-	-	5,065
512900 OPEB CONTRIBUTIONS	4,000	4,200	4,000
PERSONNEL SERVICES	\$ 49,801	\$ 60,424	\$ 64,520
531100 GENERAL SUPPLIES	-	2,000	1,000
SUPPLIES/OTHER EXPENDITURES	\$ -	\$ 2,000	\$ 1,000
551110 INTERNAL SVC-COMPUTER REP	865	2,537	2,791
551115 INTERNAL SVC - SAFETY	900	450	450
INTERFUND/DEPARTMENT SERVICES	\$ 1,765	\$ 2,987	\$ 3,241
TOTAL LAW LIBRARY	\$51,566	\$65,411	\$68,761



1002800 PUBLIC DEFENDER

<http://publicdefender.chathamcounty.org/>

The Public Defender's Office provides legal defense of indigent persons charged with felony crimes in Chatham County.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	12	8	9
Part Time Positions	0	0	0
Total	12.00	8.00	9.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Provide high quality legal services to indigent persons charged with felony offenses and juveniles charged with delinquent acts. Work with the District Attorney's Office and Judges to develop Pretrial Intervention Program and enhance Major Crimes Division. Expand use of Accountability Courts to supervise defendants with unique physical, mental and sociological issues to reduce recidivism and jail cost. 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Provide representation to indigent persons charged with felony offense(s) and provide support services to indigent persons, particularly those involved in one of Chatham county's accountability courts and/or with mental and/or physical limitations.	Provide a community resource for County residents

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Represents all indigent persons charged with felony crimes in County	90%	90%	90%
Represent indigent juveniles charged with crimes in County	90%	95%	95%



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002800 - PUBLIC DEFENDER			
511100 REGULAR EMPLOYEES	159,300	159,716	130,413
511200 TEMPORARY EMPLOYEES	2,918	-	-
511300 OVERTIME	35	-	-
512100 HEALTH INSURANCE	10,000	21,174	8,729
512200 SOCIAL SECURITY	10,502	12,272	9,765
512400 PENSION CONTRIBUTIONS	10,461	16,102	8,626
512900 OPEB CONTRIBUTIONS	8,000	8,400	4,000
PERSONNEL SERVICES	\$ 180,549	\$ 188,361	\$ 161,533
521200 PROFESSIONAL SERVICES	11,363	30,000	30,000
521300 TECHNICAL SERVICES	2,271	3,000	3,000
522200 REPAIRS & MAINTENANCE	213	1,000	500
522210 FLEET - PARTS	1,299	950	1,520
522220 FLEET - LABOR	1,343	1,500	1,700
522230 FLEET - OUTSOURCED SERVICE	326	650	1,215
522320 EQUIPMENT RENTALS	11,188	16,000	16,000
523200 TELEPHONE SERVICE	4,617	2,500	3,250
523210 POSTAGE	3,772	3,500	3,500
523400 PRINTING AND BINDING EXP	701	790	790
523500 TRAVEL EXPENSES	3,364	2,500	1,250
523600 DUES AND FEES	11,315	7,000	8,000
523700 EDUCATION AND TRAINING	2,215	3,000	1,500
523900 OTHER PURCHASED SERVICES	291	1,500	1,000
PURCHASED/CONTRACTED SERVICES	\$ 54,277	\$ 73,890	\$ 73,225
531100 GENERAL SUPPLIES	18,360	21,000	21,430
531270 GASOLINE/DIESEL	8,187	7,000	8,505
531310 CATERED MEALS	1,050	1,500	1,500
531400 BOOKS & PERIODICALS	10,667	10,000	10,000
531700 OTHER SUPPLIES	121	-	-
SUPPLIES/OTHER EXPENDITURES	\$ 38,385	\$ 39,500	\$ 41,435
551110 INTERNAL SVC-COMPUTER REP	10,120	22,227	24,067
551115 INTERNAL SVC - SAFETY	1,350	1,800	4,050
572000 PMTS TO OTHER AGCY	2,563,533	2,873,105	3,159,921
INTERFUND/DEPARTMENT SERVICES	\$ 2,575,003	\$ 2,897,132	\$ 3,188,038
TOTAL PUBLIC DEFENDER	\$2,848,215	\$3,198,883	\$3,464,231



1002820 INDIGENT DEFENSE UNIT

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each citizen whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	16	16	16
Part Time Positions	0	0	0
Total	16.00	16.00	16.00

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none">• Increase the number of misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record.• Transition from the current misdemeanor voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Recorder's and State Courts to function more effectively and efficiently.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner.	Government efficiency

Performance Measures

Activity	Performance Measure
Quality of Life	Continue to strive a 1% savings every subsequent year.
Quality of Life	5% increase in cases resolved within 6 months of accusation in State Court.



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
1002820 - INDIGENT DEFENSE			
511100 REGULAR EMPLOYEES	357,504	493,161	673,359
512100 HEALTH INSURANCE	160,790	213,214	192,327
512200 SOCIAL SECURITY	34,477	47,235	48,096
512400 PENSION CONTRIBUTIONS	91,963	127,184	101,292
512900 OPEB CONTRIBUTIONS	56,730	57,750	54,950
PERSONNEL SERVICES	\$ 848,769	\$ 1,118,742	\$ 1,080,389
521200 PROFESSIONAL SERVICES	595,444	520,000	550,000
522200 REPAIRS & MAINTENANCE	-	500	500
522210 FLEET - PARTS	42	100	100
522220 FLEET - LABOR	216	200	200
522230 FLEET - OUTSOURCED SERVICE	-	-	100
522320 EQUIPMENT RENTALS	2,795	2,740	2,740
523200 TELEPHONE SERVICE	1,463	1,100	1,100
523210 POSTAGE	2,199	1,800	2,100
523500 TRAVEL EXPENSES	136	4,550	1,250
523600 DUES AND FEES	304	3,775	3,775
523700 EDUCATION AND TRAINING	42	4,000	2,000
523900 OTHER PURCHASED SERVICES	302,885	280,000	300,000
PURCHASED/CONTRACTED SERVICES	\$ 905,551	\$ 818,765	\$ 863,945
531100 GENERAL SUPPLIES	13,213	12,000	20,000
531270 GASOLINE/DIESEL	1,408	1,700	1,315
531310 CATERED MEALS	-	800	500
531400 BOOKS & PERIODICALS	-	3,500	2,500
531700 OTHER SUPPLIES	1,729	3,000	2,000
SUPPLIES/OTHER EXPENDITURES	\$ 16,350	\$ 21,000	\$ 26,315
542400 COMPUTERS	1,653	2,000	2,000
CAPITAL OUTLAY	\$ 1,653	\$ 2,000	\$ 2,000
551110 INTERNAL SVC-COMPUTER REP	7,830	15,086	16,482
551115 INTERNAL SVC - SAFETY	6,300	6,300	7,650
INTERFUND/DEPARTMENT SERVICES	\$ 14,130	\$ 21,386	\$ 24,132
TOTAL INDIGENT DEFENSE	\$1,786,453	\$1,981,893	\$1,996,781





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

SPECIAL REVENUE FUNDS

These funds account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally retracted to expenditure for specified purposes.



SPECIAL REVENUE FUNDS**Fund 210 - CONFISCATED REVENUE FUND**

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Fines & Fees	605,830	427,500	425,000
Other Revenue	37,985	-	-
Transfers in	-	-	-
Fund Balance/Retained Earnings		362,500	210,000
Total Revenue	643,815	790,000	635,000
Expenditures			
Judiciary	61,941	115,000	20,000
Public Safety	201,943	675,000	615,000
Transfer out	120	-	-
Total Expenditure	508,310	790,000	635,000

Fund 211 - SHERIFF CONFISCATED FUNDS

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Fines & Fees	111,834	75,000	90,000
Investment Earnings	618	50	
Fund Balance/Retained Earnings	45,947	24,950	110,000
Total Revenue	158,399	100,000	200,000
Expenditures			
Public Safety	158,399	100,000	200,000
Total Expenditure	158,399	100,000	200,000



Fund 214 - STREET LIGHTING

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Charges for Services	571,448	901,000	602,299
Fund Balance/Retained Earnings			
Total Revenue	571,448	901,000	602,299
Expenditures			
Public Works	561,122	901,000	901,000
Total Expenditure	561,122	901,000	602,299

Fund 215 - E911 SERVICE

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Fines & Fees	4,882,820	6,239,680	4,979,000
Investment Earnings	-	-	-
Transfers in	4,000,000	2,000,000	3,766,965
Fund Balance/Retained Earnings	10,733		
Total Revenue	8,893,553	8,239,680	8,745,965
Expenditures			
Public Safety	6,826,478	8,239,680	8,737,525
Intergovernmental	4,304		
Total Expenditure	6,830,782	8,239,680	8,737,525



2153800 CHATHAM COUNTY E911

DEPARTMENT MISSION STATEMENT: Chatham 911 Communications Services is committed to providing excellent 911 customer services with honor and integrity through employee development, transparency and community awareness.

DEPARTMENT SERVICES: The Core functions of the 911 Department are to answer 911 and administrative calls regarding police, fire and medical emergencies that occur within the City of Savannah, municipalities and the unincorporated areas of Chatham County and dispatch the appropriate resource agencies. The 911 Center also provides pre-arrival instructions to callers on medical and criminal justice related calls.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	0	102	102
Part Time Positions	0	5	5
Total	0.0	107.0	107.0

Department Goals

Description	Strategic Plan Alignment
1. Answer calls in a professional and efficient manner.	Quality Service to our Customers
2. Review, revise, and develop policies for the 911 Center	Superior Work Environment
3. Purchase a new CAD/RMS System	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Work with Human Resources to advertise, test, interview, and hire qualified candidates to fill vacancies in the call center.
2	Work with management/supervisor/stakeholders to review, revise, and develop policies to ensure compliance with Federal and State laws and organizational best practices.
3	Develop a CAD Core Team to work with Chatham County Project Management in reviewing proposals and work in conjunction with stake holders to review features of each system and attend scripted demonstrations by selected vendors.

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
decrease vacancies at least 25%	N/A	N/A	25%
Review, revise, and develop a minimum of 15 policies	N/A	N/A	15



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
2153800 - EMERGENCY TELEPHONE 911			
511100 REGULAR EMPLOYEES	1,636,410	4,120,642	4,276,790
511200 TEMPORARY EMPLOYEES	15,077	-	60,000
511300 OVERTIME	245,493	868,000	700,000
512100 HEALTH INSURANCE	480,228	1,273,072	1,208,264
512200 SOCIAL SECURITY	132,127	197,846	295,729
512400 PENSION CONTRIBUTIONS	293,510	754,054	670,044
512900 OPEB CONTRIBUTIONS	200,000	444,360	415,800
PERSONNEL SERVICES	\$ 3,002,845	\$ 7,657,974	\$ 7,626,627
521200 PROFESSIONAL SERVICES	134,963	53,533	42,699
522200 REPAIRS & MAINTENANCE	927	4,000	260,414
522210 FLEET - PARTS	124	100	250
522220 FLEET - LABOR	120	250	500
522230 FLEET - OUTSOURCED SERVICE	482	300	250
522320 EQUIPMENT RENTALS	3,123	13,500	14,685
523200 TELEPHONE SERVICE	204,976	240,000	260,000
523210 POSTAGE	-	300	400
523300 ADVERTISING	-	4,000	4,000
523400 PRINTING AND BINDING EXP	322	4,000	4,000
523500 TRAVEL EXPENSES	10,023	50,712	51,160
523600 DUES AND FEES	-	3,472	2,177
523700 EDUCATION AND TRAINING	11,953	58,922	140,476
523800 LICENSES	-	-	16,520
523900 OTHER PURCHASED SERVICES	19,746	8,360	30,005
PURCHASED/CONTRACTED SERVICES	\$ 386,759	\$ 441,449	\$ 827,536
531100 GENERAL SUPPLIES	18,413	20,000	40,000
531270 GASOLINE/DIESEL	546	200	1,500
531310 CATERED MEALS	2,614	7,500	10,200
531400 BOOKS & PERIODICALS	-	-	500
531600 OTHER SMALL EQUIPMENT	-	-	2,000
531700 OTHER SUPPLIES	2,388	6,500	11,574
531710 UNIFORMS	27,238	23,500	48,000
SUPPLIES/OTHER EXPENDITURES	\$ 51,199	\$ 57,700	\$ 113,774
542300 FURNITURE & FIXTURES	44,836	5,000	20,000
542400 COMPUTERS	475,235	-	11,497
542500 OTHER EQUIPMENT	669	-	40,167
CAPITAL OUTLAY	\$ 520,739	\$ 5,000	\$ 71,663
551105 INTERNAL SVC - RADIO REPLACE	-	-	5,760
551110 INTERNAL SVC-COMPUTER REP	-	41,558	45,365
551115 INTERNAL SVC - SAFETY	22,275	36,000	46,800
571000 INTERGOVERNMENTAL - SAVANNAH	4,304	-	-
573000 PMTS TO OTHERS	2,842,661	-	-
INTERFUND/DEPARTMENT SERVICES	\$ 2,869,240	\$ 77,558	\$ 97,925
TOTAL EMERGENCY TELEPHONE 911	\$6,830,782	\$8,239,680	\$8,737,525



Fund 217 – RESTRICTED COURT FEES

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Intergovernmental	236,307	67,079	250,000
Fines & Fees	710,027	485,600	717,625
Fund Balance/Retained Earnings			643,000
Total Revenue	946,334	450,600	1,610,625
Expenditures			
Judiciary	585,889	450,600	1,460,625
Public Safety	-	-	150,000
Total Expenditure	585,889	450,600	1,610,625

Fund 218 - INMATE WELFARE FUND

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Other Revenue	1,672,394	1,250,000	1,250,000
Fund Balance/Retained Earnings			
Total Revenue	1,672,394	1,250,000	1,250,000
Expenditures			
Public Safety	1,221,420	1,250,000	1,250,000
Total Expenditure	1,221,420	1,250,000	1,250,000

Fund 251 - CHILD SUPPORT ENFORCEMENT

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Intergovernmental	3,018,445	3,100,925	3,027,606
Other Revenue	3,540	-	-
Transfers In	267,814	189,054	180,940
Contingency			5,000
Total Revenue	3,289,799	3,289,979	3,213,546
Expenditures			
Judiciary	3,289,799	3,289,979	3,213,546
Total Expenditure	3,289,799	3,280,050	3,213,546



2512220 Division of Child Support Services

DEPARTMENT MISSION STATEMENT – The mission of the Division of Child Support Services is to increase the reliability of child support paid by parents when they live apart from their children.

DEPARTMENT SERVICES:

The Division of Child Support Services is responsible for locating parents, establishing paternity, establishing and enforcing fair support orders, increasing health care coverage for children, and removing barriers to payment, such as referring parents to employment services, supporting healthy co-parenting relationships, supporting responsible fatherhood/motherhood, and helping to prevent and reduce family violence.

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	38	38	35
Part Time Positions	2	2	0
Total	40	40	35

Department Goals

Description	Strategic Plan Alignment
1. To meet/surpass DHS, DCSS current support collection goal of 62.3%	Quality Service for Our Customers
2. To surpass DHS, DCSS arrears paid collection of 66.7%	
3. To meet/surpass DHS, DCSS support order establishment goal of 90.6%	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Follow all DHS, DCSS policies and procedures in collection of current support, closely monitor nonpaying cases for immediate collection enforcement actions
2	Follow all DHS, DCSS policies and procedures in collection of arrears payments, closely monitor nonpaying cases for immediate collection enforcement actions
3	Follow all DHS, DCSS policies and procedures and take innovative and proactive measures in support order establishment to exceed goal

Performance Measures

Measure	FY2019 Actual	FY2020 Projected	FY2021 Proposed
Pass DHS, DCSS Financial Assessment conducted by the Performance Management team	Yes	Yes	Yes
Pass DHS, DCSS Federal Assessment conducted by the Performance Management team	Yes	Yes	Yes
Collect \$32,000,000 in Child Support for the Children of Chatham County and the state of Georgia	Yes	Yes	Yes



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
2512220 - CHILD SUPPORT ENFORCE			
511100 REGULAR EMPLOYEES	1,716,501	1,749,150	1,754,184
511200 TEMPORARY EMPLOYEES	35,930	-	39,370
511300 OVERTIME	6,418	5,000	5,000
512100 HEALTH INSURANCE	462,603	521,736	505,989
512200 SOCIAL SECURITY	121,541	120,240	121,964
512400 PENSION CONTRIBUTIONS	319,137	336,188	297,240
512900 OPEB CONTRIBUTIONS	176,000	168,000	155,800
PERSONNEL SERVICES	\$ 2,838,130	\$ 2,900,314	\$ 2,879,547
522200 REPAIRS & MAINTENANCE	1,937	2,000	2,000
522210 FLEET - PARTS	1,368	1,223	1,107
522220 FLEET - LABOR	1,846	2,000	1,838
522230 FLEET - OUTSOURCED SERVICE	1,123	2,000	2,140
522310 BUILDING & LAND RENTAL	3,713	3,420	-
522320 EQUIPMENT RENTALS	7,995	9,800	9,800
523200 TELEPHONE SERVICE	2,593	3,500	3,500
523210 POSTAGE	23,479	25,000	25,000
523300 ADVERTISING	-	500	-
523500 TRAVEL EXPENSES	3,348	5,000	4,000
523700 EDUCATION AND TRAINING	420	1,000	1,000
523900 OTHER PURCHASED SERVICES	11,102	19,000	19,000
PURCHASED/CONTRACTED SERVICES	\$ 58,923	\$ 74,443	\$ 69,385
531100 GENERAL SUPPLIES	36,238	36,000	36,000
531270 GASOLINE/DIESEL	8,672	8,000	8,097
531400 BOOKS & PERIODICALS	80	100	100
531700 OTHER SUPPLIES	-	-	8,000
SUPPLIES/OTHER EXPENDITURES	\$ 44,990	\$ 44,100	\$ 52,197
542200 VEHICLES	25,496	-	-
542300 FURNITURE & FIXTURES	-	1,000	1,000
CAPITAL OUTLAY	\$ 25,496	\$ 1,000	\$ 1,000
551100 INDIRECT COST ALLOCATION	299,004	244,881	179,355
551105 INTERNAL SVC - RADIO REPLACE	-	-	1,440
551110 INTERNAL SVC-COMPUTER REP	2,555	4,541	4,922
551115 INTERNAL SVC - SAFETY	20,700	20,700	20,700
INTERFUND/DEPARTMENT SERVICES	\$ 322,259	\$ 270,122	\$ 206,417
TOTAL CHILD SUPPORT ENFORCE	\$3,289,799	\$3,289,979	\$3,208,546



Fund 275 - HOTEL MOTEL FUND

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Other Taxes	1,536,675	1,600,000	1,400,000
Total Revenue	1,536,675	1,600,000	1,400,000
Expenditures			
Payments to Others	768,338	800,000	700,000
Transfer Out - SSD	768,338	800,000	700,000
Total Expenditure	1,536,675	1,600,000	1,400,000

Fund 290 - LAND DISTURBING ACTIVITY

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Fees	277,794	260,000	215,000
Investment Earnings	3,119		
Transfer In	282,389	294,975	-
Fund Balance/Retained Earnings	-	-	306,618
Total Revenue	563,302	554,975	521,618
Expenditures			
Housing & Development	512,539	554,975	521,618
Total Expenditure	512,539	554,975	521,618



2907420 – LAND DISTURBING ACT

DEPARTMENT MISSION STATEMENT:

To protect the health, safety and quality of life of the citizens of unincorporated Chatham County through the regulation of land development through the administration and enforcement of the land disturbing activities ordinance, the soil erosion and sedimentation control ordinance, the storm water management ordinance, and the Chatham County engineering policy.

DEPARTMENT SERVICES: Georgia law regulates land-disturbing activity, which is defined as "any activity which may result in soil erosion from water or wind and the movement of sediments into state water or onto lands within the state, including, but not limited to, clearing, dredging, grading, excavating, transporting, and filling of land but not including agricultural practices as described in paragraph (5) of Code Section [12-7-17](#)."

SERVICE LEVELS & STAFFING

Total	FY2019 Actual	FY2020 Adopted	FY2021 Adopted
Full Time Equivalents	4.05	2	2
Part Time Positions	0	0	0
Total	4.05	2.00	2.00

Department Goals

Description	Strategic Plan Factor
Goal #1 - To protect, maintain and enhance the public health, safety and welfare through the regulation and management of the storm sewer system and compliance with the federal clean water act and to minimize the adverse effects of increased storm water runoff from development.	Health Safety & Welfare

Department Objectives and Key Results

GOAL	Activity to Accomplish the Goal	Relation to Strategic Plan and Key Factors
1	Chatham County community, and residents feel empowered to attain a high quality of life.	Health, Safety & Welfare
1	Oversee all Land Disturbing Activities	Quality Service for Our Customers

Performance Measures

Measure	FY2019 Actual	FY2020 Adopted	FY2021 Proposed
Land Disturbing Activities Permits	N/A	N/A	N/A
Acres affected	N/A	N/A	N/A



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
2907420 - LAND DISTURBANCE ACT ORD			
511100 REGULAR EMPLOYEES	319,616	328,910	311,169
512100 HEALTH INSURANCE	48,946	54,409	65,122
512200 SOCIAL SECURITY	22,750	23,436	22,009
512400 PENSION CONTRIBUTIONS	58,874	61,827	52,916
512900 OPEB CONTRIBUTIONS	17,000	18,690	17,690
PERSONNEL SERVICES	\$ 467,186	\$ 487,272	\$ 468,906
521200 PROFESSIONAL SERVICES	-	2,000	2,000
522200 REPAIRS & MAINTENANCE	-	14,000	4,000
522210 FLEET - PARTS	198	273	130
522220 FLEET - LABOR	275	393	235
522230 FLEET - OUTSOURCED SERVICE	-	100	-
522310 BUILDING & LAND RENTAL	1,560	1,440	1,440
523200 TELEPHONE SERVICE	525	2,000	750
523500 TRAVEL EXPENSES	2,284	4,000	3,050
523600 DUES AND FEES	265	500	360
523700 EDUCATION AND TRAINING	1,035	3,000	1,625
PURCHASED/CONTRACTED SERVICES	\$ 6,142	\$ 27,706	\$ 13,590
531100 GENERAL SUPPLIES	250	500	500
531270 GASOLINE/DIESEL	1,442	3,000	1,100
531700 OTHER SUPPLIES	555	1,000	2,025
531710 UNIFORMS	393	500	500
SUPPLIES/OTHER EXPENDITURES	\$ 2,639	\$ 5,000	\$ 4,125
542400 COMPUTERS	1,575	-	-
CAPITAL OUTLAY	\$ 1,575	\$ -	\$ -
551100 INDIRECT COST ALLOCATION	34,997	34,997	34,997
INTERFUND/DEPARTMENT SERVICES	\$ 34,997	\$ 34,997	\$ 34,997
TOTAL LAND DISTURBANCE ACT ORD	\$512,539	\$554,975	\$521,618

Fund 291 - LAND BANK AUTHORITY FUND

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Other Revenue	72,670	30,780	30,000
Fund Balance/Retained Earnings	-	-	-
Total Revenue	72,670	30,780	30,000
Expenditures			
Housing & Development	42,947	30,780	30,000
Total Expenditure	42,947	30,780	30,000





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

CAPTIAL PROJECT FUNDS

Capital funds account for the acquisition or construction of major facilities. Funding sources include general obligation bond proceeds, Special Purpose Local Option Sales Tax (SPLOST), revenue bond proceeds and other unrestricted funds.



CAPITAL AND DEBT

This sections provides information on Capital Projects and funding. The purpose of the Capital Improvement Program is for the preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation; maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities; identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage.

Capital Project Funds

Capital Project Funds are used to account for financial resources related to the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Funding sources include bond proceeds, special purpose local option sales tax (SPLOST), and other unrestricted local funds such as operating transfers from the General Fund.

The County's annual budget process includes the preparation of a five-year Capital Improvement Program. The Capital Improvement Program consists of a planning document representing an inventory of unfunded capital needs as identified by County Staff. It is subject to change each year as the needs for the community become better known and the scope of proposed projects evolve. Staff constantly monitors opportunities, which arise to schedule and fund the Capital Improvement Program. A CIP Committee rates each submitted project, which provides a prioritization for funding. Items noted in the Capital Improvement Program are used to develop projects lists for future special purpose local sales tax referendums.

Funding and project appropriations become the adopted Capital Improvement Project (CIP) Fund budget for the fiscal year. The CIP Fund budget is appropriated in conjunction with the adoption of the County's annual operating budget in June each year. In FY2016 a facilities study was conducted and a capital replacement schedule created for all county facilities. In the FY2017 budget a capital replacement fund was created and funded based on this study. This funding continued in FY2019 and FY2020.

Inclusion of a project/capital item for funding through a capital project fund is dependent upon the nature of the fund involved. For example, Sales Tax capital project funds include projects approved by referendum that are to be funded with a one-percent sales tax collected during the referendum period. Legislation has governed the types of projects allowed in each sales tax referendum. The Sales Tax I Fund is only for roads projects. The Sales Tax II Fund expanded to include drainage projects and various capital facilities. Sales Tax III Fund included roads, facilities, drainage, and municipality distributions. The Sales Tax Funds IV, V, and VI included all the above as well as distributions to some non-profit organizations. The County also has capital project funds related to a specific bond issues and for general capital needs. Projects included in the bond funds are limited to the projects listed in the offering statement for a given bond. The Capital Improvement Program (CIP) Fund represents general capital project needs of the County with an individual cost of \$25,000 and a minimum five-year life-spanned projects are added to the CIP Fund each year based on project prioritization and funding availability.

The objectives of the general-purpose capital improvement program include:



- (1) Preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation;
- (2) Maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities;
- (3) Identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage;
- (4) Improved financial planning by comparing needs with resources, evaluating funding sources and identifying potential operating budget implications.

The County has begun incorporating capital budgeting into its operating budget process. In the past, capital improvements have been funded at the close of the fiscal year. Prior to funding capital improvements, the County would review fund balance/net assets levels to ensure compliance with the organization's financial policies. Subsequent to the aforementioned financial policy review, the Board may approve transfers out to the capital funds of excess reserve levels. In those situations, where reserve levels are not sufficient to fund capital requests, the Board may pursue debt financing or alternative revenue sources.

During this year's budget development process, completed capital projects were reviewed for completion and remaining funds rolled into new projects or reserve funding.

Capital assets that do not meet the funding threshold for inclusion in the Capital Project Funds are funded within departmental operating budgets. These assets typically include equipment and/or furniture used in general operating activities.

The County's Capital Project Funds are:

- Sales Tax I Fund – One Percent Sales Tax Fund (1985 to 1993)
- Sales Tax II Fund – One Percent Sales Tax Fund (1993 to 1998)
- Sales Tax III Fund – One Percent Sales Tax Fund (1998 to 2003)
- Sales Tax IV Fund – One Percent Sales Tax Fund (2003 to 2008)
- Sales Tax V Fund – One Percent Sales Tax Fund (2008 to 2014)
- Sales Tax VI Fund – One Percent Sales Tax Fund (2014 to 2020)
- Sales Tax VII Fund – One Percent Sales Tax Fund (2020 to 2026)
- Capital Improvement Program Fund
- Capital Assets Replacement Fund

The classification of items as capital or operating expenditures/expenses is based on two criteria – cost and frequency. Simply stated, capital improvements have the following characteristics:

- Are relatively expensive with value of over \$25,000 (excluding vehicles),
- Are typically one time expenditures or do not recur annually,
- Have a useful life of 5 years and over, and
- Result in an increase in fixed assets.



CAPITAL IMPROVEMENT PROGRAM SUMMARY

NON-SPLOST CAPITAL BUDGET RECOMMENDATIONS

The County has many Capital Project funds of which most are paid for through a 1% Special Purpose Local Option Sales Tax (SPLOST) authorized by referendums that have been approved by the voters. The budgets for the SPLOST Funds are separated for each referendum period and are detailed later within the Adopted Budget. In addition, the County also budgets capital projects in the Capital Improvement Project Fund. Departments submit proposed capital projects to a budget committee whereby the projects requests are reviewed, scored, and recommendations made to County management. County internal Departments listed capital requests not only for FY21, but were instructed to list capital needs for five plus years to allow for capital reserve planning and funding of those reserves to enable the County to pay cash for large capital items. This process is better known as “Pay as You Go!” The Adopted Budget recommends funding as shown:

Capital Improvement Project Funding:	
Transfer in from SSD	2,500,000
Transfer in from General Fund	-
Current Contingency	1,897,868
Total CIP Funding	\$4,397,868

Fund	Project	Cost
100	General Fund Vehicles	1,257,000
100	FM&O - Courthouse Fire Pump System	56,000
100	Sheriff - Shower Remodel - Units 1-4	54,524
100	FM&O - Courthouse roof coat & repair	220,000
100	FM&O - Quick connect systems	108,000
100	Court Admin - Chair Replacement	82,251
100	Recreation - Lake Mayer Bathroom	50,000
100	Probate - Renovation	162,735
100	FM&O - Legislative Cooling Tower Roof	34,000
100	Recreation - Rodney Hall Bathroom	50,000
100	Recreation - Lake Mayer Dock	50,000
General Fund M & O Project Cost		\$2,124,510
270	CCPD - MDT Units	100,000
270	CCPD - Radar/Lidar units	40,000
270	CCPD - 800 MHz Radios - Vehicle	500,000
270	CCPD - Police HQ Phase III renovation	275,000
270	CCPD - Police Vehicle Replacement	700,000
270	CCPD - Firearms Simulator	97,000
270	Public Works - Sign Making Equipment	75,000
270	Public Works Vehicles/Equipment	475,000
	SSD Contingency	11,358
Special Service District Project Cost		\$2,263,358
Total Capital Improvement Program Expenditures		\$4,397,868



In addition to the projects listed in the CIP Fund, the budget also includes funding for the following capital project needs within the County's Enterprise funds.

Sewer Fund:	
Sallie Mood Force Main	1,500,000
Wylly Island Lift Station	275,000
Total Sewer Fund Capital Expenditures	\$1,775,000
Solid Waste Fund:	
Rail Replacement Wilmington Drop off	60,000
Routing software	65,000
Total Solid Waste Capital Expenditures	\$125,000
Parking Garage Fund:	
Storm Shutters	35,000
Corner Tower Roofs	36,000
Total Parking Garage Capital Expenditures	\$71,000

Identification of Significant, Non-Routine Projects

Significant, non-routine capital expenditures are defined as those expenditures with significant costs and an impact on the County's operating budget. Many of the County's capital projects have a significant cost but, because of the project type or potential conveyance to a municipality upon completion, do not have a projected budgetary impact. For example, the road construction projects found throughout the Sales Tax Funds should not produce future operating budget impacts due to conveyance. A review of funded capital projects indicates that the following projects meet the criteria for significant, non-routine capital expenditures:

Emergency Operations Center (CEMA-E911)

Funding Source: Sales Tax V & VI (SPLOST Revenue) \$ 21,523,380

Purpose of project: Building Hurricane rated Emergency Operations and E911 center at the airport.

Juvenile Court Renovation/Expansion

Funding Source: Sales Tax V & VI (SPLOST Revenue) \$ 2,351,723

Purpose of project: Funding for roof replacement, and renovation of the existing Juvenile Court facility. Renovation will also include replacement of a chiller. Expansion will add about 50% available space; however, no new people will be added.

Trial Court Building

Funding Source: Sales Tax VI & Bond Issuance/SPLOST VII \$ 68,102,466

Purpose of Project: funding for construction of new Trial Court building adjacent to existing courthouse.



CAPITAL EXPENDITURES IMPACT ON THE OPERATING BUDGET

The Emergency Operations Center will not have major operating cost increases. However, it is anticipated that the energy efficient design and materials will reduce energy cost and initial maintenance. There are many on-going road, drainage, and recreation projects underway, but none will add additional operating costs.

Special Purpose Local Option Sales Tax Fund 320

Sales Tax I – Period 1985 through 1993

The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not to exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes.

Chatham County held a referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989. The actual revenues collected under this referendum were \$92.2 million.

Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for another four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. The revenues received from this special purpose sales tax levy in combination with state funding will be used to construct roads, streets and bridges in Chatham County. The projected expenditures to be funded from the imposition of the special purpose sales and use tax is estimated at \$232.6 million, additional matching funding will be provided from the State of Georgia Department of Transportation

SPLOST Fund 320 Project Detail

REVENUE SUMMARY				
REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
Other Taxes	179,313,000	203,151,656	-	-
Intergovernmental	-	21,242,969	-	-
Investment Income	-	69,528,481	-	-
Other Revenue	-	5,032,494	-	-
Other Financing Sources	-	202,707	-	-
Fund Balance	-	-	7,474,207	5,174,863
TOTAL REVENUES	179,313,000	299,158,307	7,474,207	5,174,863



EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
5001	Administrative Annex Entry Road	-	407,744	-	Completed
5002	Airport Road and Bridge	-	385,193	-	Completed
5003	Area Beautification	-	517,435	-	Completed
5004	Bay Street Viaduct	300,000	886,674	-	Completed
5005	Bourne Avenue/Relocation	437,000	4,332,608	-	Completed
5006	Brampton Road	958,000	51,055	-	Completed
5007	Bryan Woods Road	500,000	53,684	-	Completed
5008	Chatham Parkway: Garrard to US 17	4,899,000	3,659,714	-	Completed
5009	Chatham Parkway: US 17 to US 80	3,400,000	3,445,334	-	Completed
5010	Crossroads Parkway	-	2,652,823	-	Completed
5011	Deptford Cul-De-Sac	-	122,315	-	Completed
5012	Eli Whitney Blvd	-	1,186	-	Completed
5013	Gateway Savannah Beautification	-	125,000	-	Completed
5014	Gulfstream Road @ SR 21	-	131,349	-	Completed
5015	Henderson Blvd II	-	285,275	-	Completed
5016	Henderson Blvd.	-	916,292	-	Completed
5017	Interchange: I95 at Airport	-	2,551	-	Completed
5018	Interchange: Southwest Bypass	900,000	7,362	-	Completed
5019	Interchange: Tallmadge Hutchinson	2,800,000	16,277,433	-	Completed
5020	Interchange: US 80 - Islands Exp.	3,000,000	11,373,236	-	Completed
5021	Interchange: US 80 - Johnny Mercer	3,400,000	151,991	-	Completed
5022	Jimmy DeLoach Parkway	12,200,000	17,706,114	-	Completed
5023	Jimmy DeLoach/I-95	-	160,074	-	Completed
5024	Johnny Mercer: Bryan Woods - 80	1,533,000	1,599,066	-	Completed
5025	Johnny Mercer: Bryan Woods	-	480,614	-	Completed
5026	Mall Blvd Widening	-	244,098	-	Completed
5027	Montgomery Cross Road	7,803,000	8,159,670	-	Completed
5028	Pooler Bypass - US 80 to I-95	2,000,000	5,237,787	-	Completed
5029	President Street: Randolph - US 80	2,250,000	1,236,334	-	Completed
5030	Richardson Creek Bridge	40,000	5,100	-	Completed
5031	Riverview Drive	-	38,284	-	Completed
5032	Robert McCorkle Bike Trail	-	1,400,000	1,072,565	1,072,565
5033	Skidaway Widening: Victory - 5 Pt	-	1,872,240	-	Completed
5034	Southwest Bypass	15,750,000	34,454,139	4,654,958	1,780,577
5036	SR 307 (US 17 TO I-16)	-	217,623	-	Completed
5037	Stagecoach Road	-	2,000	-	Completed
5038	Staley Avenue Overpass	1,500,000	3,546,381	-	Completed
5039	State Route 21: I-95 - County Line	40,000	41,911	-	Completed
5040	Stephenson: Abercorn - Waters	770,000	6,129,578	-	Completed
5041	Tax Map Conversion	-	383,538	-	Completed
5042	Triplett Park Entrance Road	-	254,263	-	Completed
5043	Truman Parkway I	4,642,000	17,191,783	-	Completed
5044	Truman Parkway II	2,794,000	10,383,000	-	Completed
5045	Truman Parkway III	8,652,000	13,955,293	-	Completed
5046	Truman Parkway IV	2,500,000	10,429,948	-	Completed
5047	Truman Parkway V	10,500,000	23,396,580	-	Completed
5048	TSM Abercorn: DeRenne - Victory	-	200,000	-	Completed
5049	TSM Skidaway: Ferguson - Victory	4,320,000	4,000,000	1,226,079	1,226,079
5050	TSM Waters: Stephenson -	-	3,308,886	-	Completed
5051	US 17 Enhancement	-	7,995	-	Completed
5052	US 17N: Brampton Rd	680,000	736,216	-	Completed
5053	US 17S: Dean Forest - I-516	3,815,000	5,686,022	-	Completed
5054	US 17/Buckhalter Rd Intersection	-	19,100	-	Completed
5055	US 17/SR 204 Intersection	-	205,554	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
5056	US 17: Abercorn - Dean Forest	2,000,000	1,295,168	-	Completed
5057	US 17: GPA Entrance	50,000	30	-	Completed
5058	US 17: Ogeechee River - Abercorn	1,400,000	1,828,801	-	Completed
5059	US 80: Whitemarsh Island Roadway	-	20,000	-	Completed
5060	US 80: Bloomingdale - County Line	1,323,000	154,287	-	Completed
5061	US 80: Chatham Parkway to I-95	4,712,000	2,689,555	-	Completed
5062	US 80: Garden City	-	268,157	-	Completed
5063	US 80: I-516 to Victory	4,800,000	669,692	-	Completed
5064	US 80: Johnny Mercer/Bryan woods	105,000	57,871	-	Completed
5065	US 80: Pooler	250,000	1,422,666	-	Completed
5066	US 80: Pooler - Bloomingdale	2,005,000	1,029,946	-	Completed
5067	Waters Avenue: Montgomery	1,050,000	2,887,972	-	Completed
5068	Wheaton Street: Bee - Liberty	4,330,000	4,419,853	-	Completed
5069	White Bluff: DeRenne - Abercorn	1,100,000	1,150,752	-	Completed
5070	White Bluff: Montgomery Windsor	4,503,000	5,501,660	-	Completed
5071	Whitemarsh Island Road	-	479,292	-	Completed
5082	Whitefield Avenue	-	3,487,964	-	Completed
5083	Johnny Mercer Inter. Improv.	-	590,352	-	590,352
5500	Various County Roads	8,254,519	20,525,458	432,946	458,404
5704	Faye Rd Bridge	-	1,474,081	-	Completed
5705	Hunt Road Bridge	-	1,460,433	-	Completed
5706	Walthour Rd Bridge	-	193,291	-	Completed
5707	Skidaway Rd Culvert	-	22,336	-	Completed
5820	Distribution to Municipalities I	1,050,000	1,050,000	-	Completed
5821	Distribution to Municipalities II	10,676,000	10,676,000	-	Completed
5901	Right of Way Consultants	-	6,997,826	-	Completed
5903	Administrative Expenditures	-	3,737,619	-	Completed
5921	Transfer to M&O - Indirect Costs	-	3,829,707	52,313	11,465
5922	Transfer to SSD	-	2,623,628	-	Completed
5923	Transfer to CDBG	-	33,388	-	Completed
5950	Reserve - Roads, Streets, Bridges	29,321,481	35,420	35,346	35,421
8904	Admin Expenditures - Direct Costs	-	69,657	-	Completed
TOTAL EXPENDITURES		179,313,000	299,158,307	7,474,207	5,174,863



Special Purpose Local Option Sales Tax Fund 321

Sales Tax II – Period 1993 through 1998

On May 7, 1993, the Board approved a Resolution to extend the Special Purpose One Percent Sales and Use Tax. The referendum held on June 15, 1993 approved the passage of this sales and use tax extension. The collection period was for five years effective October 1, 1993 through September 30, 1998 (cash receipt December 31, 1993 through November 30, 1998).

The summary below represents the appropriation of funds from the estimated tax proceeds of \$142.5 million over the five years:

Project Description	Project Amount
Roads, streets and bridge projects	57,100,000
Local Roads – Distribution	12,028,000
Recreation, Cultural and Historical Facilities	16,794,000
Replace Main Library	5,000,000
Juvenile Justice Center	5,000,000
Drainage Projects	9,300,000
Thunderbolt Town Center – County Contribution	225,000
Georgia Maritime and Trade Center	37,000,000
TOTAL	142,447,000

On September 19, 1995, a referendum was held and voters approved a Special One Percent Sales Tax for the raising of not more than \$20,848,000 for a period of time not to exceed two calendar quarters, but no later than September 30, 1998 for completion of the following projects:

Project Description	Project Amount
Georgia Maritime and Trade Center	15,000,000
Recreation and Historical Facilities	5,848,000
TOTAL	20,848,000

SPLOST Fund 321 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
Other Taxes	142,447,000	175,063,252		
Intergovernmental	-	10,350,724		
Investment Income	-	22,656,740		
Other Revenue	-	1,329,005		
Other Financing Sources	-	24,896,456		
Fund Balance	-	-	2,503,907	2,521,352
TOTAL REVENUES	142,447,000	234,296,177	2,503,907	2,521,352



EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
ROADS, STREETS & BRIDGES - County-wide projects					
5072	Hutchinson Island Intersection		15,522,567	-	Completed
5073	Middleground Road		8,563,258	-	Completed
5074	White Bluff Road		783,301	-	Completed
5075	SR 21 Int./Jimmy DeLoach Pwy. Ext.		9,624,495	-	Completed
5047	Truman Parkway V		1,083,725	-	Completed
5077	Science Drive		1,261,695	-	Completed
5078	Pooler Bypass Phase II		2,407,245	-	Completed
5079	Jimmy DeLoach Phase II	-	3,703,705	399,750	399,750
5080	Pooler Parkway Hwy 80		1,449,194	-	Completed
5081	Pooler Parkway I-16		539,897	-	Completed
5082	Whitefield Avenue Widening	-	3,581,844	-	Completed
5049	Skidaway TSM (Intersection/Safety)		-	-	Completed
5117	Abercorn/Tibet Intersection		-	-	Completed
5083	Bay Street TSM		1,973,719	-	Completed
5090	Bay Street Widening		3,500,000	-	Completed
5084	Diamond Causeway Widening		688,670	-	Completed
5085	U. S. 80 Bryan Wood to Bull River		169,089	-	Completed
5086	U. S. 80 Bull River to Lazaretto		-	-	Completed
5087	Abercorn Safety Project	-	618,411	-	Completed
5088	Gulfstream Entrance Area		50,125	-	Completed
5089	SR 30 Intersection Improvements		-	-	Completed
5091	Bonny Bridge Intersection		256,437	-	Completed
5092	SR 204 Intersection at Henderson		-	-	Completed
5100	Jimmy DeLoach Pkwy Ext.		-	-	Completed
5901	Right of Way Consultant	-	1,322,215	-	Completed
5903	Administrative Expenditures - Roads		1,909,294	-	Completed
5950	Reserve For Roads, Streets, Bridges	57,100,000	-	-	Completed
TOTAL ROADS, STREETS & BRIDGES		57,100,000	59,008,886	399,750	399,750
LOCAL ROADS-DISTRIBUTION					
5801	Bloomington Roads	274,582	274,582	-	Completed
5802	Garden City Roads	449,057	449,057	-	Completed
5803	Pooler Roads	301,755	301,755	-	Completed
5804	Port Wentworth Roads	346,088	346,088	-	Completed
5805	Savannah Roads	5,691,151	5,691,151	-	Completed
5807	Tybee Island Roads	322,491	322,491	-	Completed
5809	Vernonburg Roads	18,592	18,592	-	Completed
TOTAL LOCAL ROADS-DISTRIBUTION		7,403,716	7,403,716	-	-
CHATHAM COUNTY UNINCORPORATED ROADS					
5572	Miscellaneous		59,044	-	Completed
5617	King George Blvd		830,142	-	Completed
5618	McWhorter Drive		164,566	-	Completed
5620	Stagecoach Road		228,993	-	Completed
5621	Dolan Drive		378,240	-	Completed
5623	Central Ave (East)/Smith Dr.		642,551	-	Completed
5624	Humane Society Road		152,107	-	Completed
5625	President Street		1,232,316	-	Completed
5626	Bamboo Farm & Coastal Gardens		204,803	-	Completed
5627	Bond Ave/Heather St/Betran		1,471,826	-	Completed
5951	Unincorporated Roads	4,624,284	-	-	Completed
TOTAL UNINCORPORATED ROADS		4,624,284	5,364,588	-	-



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
TOTAL ROADS, STREETS & BRIDGES		69,128,000	71,777,190	399,750	399,750
OTHER CAPITAL - Recreation, Cultural & Historical Facilities					
6001	Pier/Pavilion	2,500,000	2,844,746	200,000	200,000
6002	Olympic Pool	2,000,000	4,962,369	-	Completed
6003	Weight Center	200,000	397,258	-	Completed
6004	Civil Rights Museum	1,000,000	2,447,080	-	Completed
6005	Lucas Theatre	1,000,000	1,700,000	-	Completed
6006	Telfair	1,000,000	1,000,000	-	Completed
6007	Band shell	700,000	-	-	Completed
6008	Band shell (Portable)	285,000	218,416	-	Completed
6009	May Street YMCA	750,000	1,178,535	-	Completed
6010	Frank Callen	450,000	700,000	-	Completed
6011	Pennsylvania Center	250,000	584,538	-	Completed
6012	Hudson Hill Center	125,000	256,970	-	Completed
6013	Woodville Center	125,000	259,097	-	Completed
6014	Memorial Stadium	95,000	232,142	-	Completed
7001	Triplett Park	1,050,000	2,573,366	-	Completed
7002	Soccer Complex	1,500,000	2,947,362	-	Completed
7003	Track & Field	1,000,000	1,062,980	-	Completed
7004	Battlefield Park	915,000	915,000	-	Completed
7005	No Wake Project	48,000	158,085	-	Completed
7006	Truman Linear Park	300,000	259,112	-	Completed
7007	Runaway Park	518,000	919,290	-	Completed
7008	East Board Park	483,000	835,552	-	Completed
6015	Community Centers Furniture		37,178	-	Completed
6016	Whitemarsh Island Community		345,081	-	Completed
6017	Aquatic Center/Soccer Parking Lot		116,272	-	Completed
6018	Band shell Project		787,500	-	Completed
6019	Parks Renovation Program		38,861	-	Completed
6020	Charles Brooks Park Renovation		84,810	-	Completed
6061	Concord Soccer Field		240,249	-	Completed
7009	Beach Project	500,000	494,980	-	Completed
7010	Jaycee Park Tennis courts-		13,581	-	Completed
7011	Inclusive Confidence Course		39,500	-	Completed
7012	Wilmington Island Community Park		81,513	-	Completed
7013	Sallie Mood Corridor Parking Lot		176,479	-	Completed
7014	Tatemville Park		543,326	-	Completed
7015	Tremont Park		40,000	-	Completed
7016	Youth Football	-	1,800,000	1,721,770	1,721,770
TOTAL - OTHER CAPITAL - Rec, Cultural & Hist.		16,794,000	31,291,228	1,921,770	1,921,770
DRAINAGE					
8001	LaRoche Ave Drainage		7,375	-	Completed
8002	Woodridge Canal		55,215	-	Completed
8003	Central Avenue Drainage		5,910	-	Completed
8004	Hall Bros Property Drainage		62,115	-	Completed
8005	Grove point Road Drainage		213,220	-	Completed
8006	Middle landings Road Drainage		3,500	-	Completed
8007	Golden Isles Drainage		100,430	-	Completed
8008	Burnside Island Drainage		511,571	-	Completed
8009	Ogeechee Farms Drainage		114,364	-	Completed
8010	Wilmington Island Drainage		235,010	-	Completed
8011	Whitemarsh Island @ Penrose		12,625	-	Completed
8012	Whitefield Ave @ Summit Drainage		331,870	-	Completed
8013	Ferguson Ave. Drainage		682,414	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
8014	Norwood Ave Drainage		11,912	-	Completed
8015	Windfield Subdivision Drainage		32,601	-	Completed
8016	Fawcett Canal Drainage		1,075,459	-	Completed
8017	Placentia Canal		21,701	-	Completed
8801	Bloomington Drainage	284,444	284,444	-	Completed
8802	Garden City Drainage	928,106	928,106	-	Completed
8803	Pooler Drainage	557,740	557,740	-	Completed
8804	Port Wentworth Drainage	502,505	502,505	-	Completed
8805	City of Savannah Drainage	3,000,000	3,000,000	-	Completed
8806	Thunderbolt Drainage	353,332	353,332	-	Completed
8807	Tybee Drainage	355,962	355,962	-	Completed
8809	Vernonburg Drainage	17,911	17,911	-	Completed
8951	Unincorporated Drainage	3,300,000	-	-	Completed
TOTAL DRAINAGE		9,300,000	9,477,292	-	-
OTHER					
5921	Transfer to M&O - Indirect Costs		7,139,609	139,470	116,571
5922	Transfer to SSD		637,040	-	Completed
5999	Reserve for Other Projects		83,261	42,917	83,261
6021	Library	5,000,000	7,880,894	-	Completed
6022	Juvenile Justice Center	5,000,000	4,765,982	-	Completed
6023	Thunderbolt Complex	225,000	225,000	-	Completed
6024	Trade Center	37,000,000	84,808,916	-	Completed
6025	Administrative Annex/Police HQ		5,772,922	-	Completed
6026	Hutchinson Island Water & Sewer		6,243,951	-	Completed
6027	GA DCA Grant - Trade Center		3,298,511	-	Completed
6028	GA DCA Grant - Mighty 8th		350,000	-	Completed
6039	Shackelford Lighting		210,000	-	Completed
6040	Jail Expansion		334,381	-	Completed
TOTAL OTHER		47,225,000	121,750,467	182,387	199,832
TOTAL EXPENDITURES		142,447,000	234,296,177	2,503,907	2,521,352



Special Purpose Local Option Sales Tax Fund 322

Sales Tax III – Period 1998 through 2003

Chatham County held a referendum on June 17, 1997 and voters approved the extension of the Special Purpose Local Option Sales Tax. The collection period was for five years effective October 1, 1998 through September 30, 2003 (cash receipt December 31, 1998 through November 30, 2003) to provide funding for four categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of \$230,000,000

Project Description	Project Amount
Roads, Streets and Bridges	41,618,000
Drainage Capital Improvements	145,900,000
Open Space & Greenway / Bikeway	9,000,000
Other Capital Outlay Projects	33,482,000
TOTAL	230,000,000

The actual revenues collected totaled \$218,642,282. On September 13, 2002 the Board approved an amendment to reduce the Other Capital Outlay category to recognize the shortfall.

SPLOST Fund 322 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
Other Taxes	230,000,000	218,624,282		
Intergovernmental	-	20,762,852		
Charges for Services	-	30		
Investment Income	-	25,367,723		
Wetland Mitigation Bank	-	100,000	100,000	100,000
Other Revenue	-	2,556,668		
Other Financing Sources	-	140,904		
Fund Balance	-	-	29,967,376	28,675,950
TOTAL REVENUES	230,000,000	267,552,459	30,067,376	28,775,950

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
DRAINAGE - LOCAL DISTRIBUTION					
8801	Bloomingdale	2,000,000	2,000,000	-	Completed
8802	Garden City	2,000,000	2,000,000	-	Completed
8803	Pooler	2,000,000	2,000,000	-	Completed
8804	Port Wentworth	2,000,000	2,000,000	-	Completed
8805	Savannah	71,000,000	71,000,000	-	Completed
8806	Thunderbolt	2,000,000	2,000,000	-	Completed
8807	Tybee Island	3,000,000	3,000,000	-	Completed
8809	Vernonburg	400,000	400,000	-	Completed
TOTAL DRAINAGE - LOCAL DISTRIBUTION		84,400,000	84,400,000	-	-



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
COUNTY WIDE DRAINAGE					
8951	Chatham County	61,500,000	-	-	Completed
8009	Ogeechee Farms	-	1,212,228	-	Completed
8016	Fawcett Canal Phase II	-	1,114,450	-	Completed
8017	Placentia Canal	-	2,740,651	-	Completed
8018	Wilmington Park Canal	-	2,700,000	528,338	528,338
8019	Westlake	-	6,038,186	500,000	500,000
8020	Atlantic Creosote Canal	-	758,409	-	Completed
8021	Pipemakers Canal	-	23,908,941	1,809,279	1,587,982
8022	Hardin Canal	-	9,371,821	-	Completed
8023	Kings Way Canal	-	1,236,702	-	Completed
8024	Conaway Branch Canal	-	1,264,476	-	Completed
8025	Little Hurst	-	1,838,838	1,489,136	1,481,152
8026	Port Industrial Park	-	20,979	-	Completed
8027	Grange Road Canal	-	158,857	-	Completed
8028	Village Green Outfall	-	467,473	-	Completed
8029	Little Ogeechee Basin	-	9,965	-	Completed
8030	Romney Place/Parkersburg	-	747,244	-	Completed
8031	Halcyon Bluff	-	1,126,751	-	Completed
8032	Golden Isles Area	-	563,545	-	Completed
8033	Raspberry Canal	-	596,794	-	Completed
8034	Laberta/Cresthill Outfall	-	-	-	Completed
8035	Gateway/Henderson Drainage	-	1,555,938	-	Completed
8036	Rice Mill at Grove Point	-	35,014	-	Completed
8037	Louis Mills/Redgate/Rahn Dairy	-	3,922,794	619,250	619,250
8038	Quacco/Regency Park	-	1,582,235	-	Completed
8039	Quacco/Restoration (USACE)	-	1,648,282	-	Completed
8040	Georgetown Canal	-	239,524	-	Completed
8042	Talmadge Canal	-	102,691	-	Completed
8043	Topographic Mapping	-	4,100,000	251,615	290,420
8044	SouthBridge Drainage	-	300,000	-	300,000
8059	Louisville Branch	-	94,043	-	Completed
8078	Various Drainage Improvements	-	677,206	39,393	31,504
8901	Right of Way Administration	-	331,882	-	Completed
8903	Administrative Expenditures	-	2,673,705	-	Completed
TOTAL COUNTY WIDE DRAINAGE		61,500,000	73,139,624	5,237,011	5,338,646
TOTAL DRAINAGE		145,900,000	157,539,624	5,237,011	5,338,646
ROADS, STREETS & BRIDGES					
5950	Chatham County	41,618,000	-	-	Completed
5035	SR307 Extension		15,224	-	Completed
5047	Truman Parkway, Phase V		4,790,749	-	Completed
5093	Hodgson Memorial Drive		157,646	-	Completed
5094	Eisenhower Widening & Median		4,000,000	3,502,728	3,502,728
5095	East/West Corridor		12,000,000	3,958,459	3,958,459
5096	Abercorn Widening (Rio to Truma)		878,124	-	Completed
5097	Bay Street Widening		14,000,000	255,218	254,873
5098	Stiles Avenue Extension		44,000	44,000	44,000
5099	Spur 21, Phase I - Benton Blvd.		1,511,560	1,362,453	Completed
5100	Lathrop Avenue		2,020,181	1,043,376	1,042,935
5118	Quacco Road		3,356,187	-	3,333,125
5119	Municipal Utility Relocations		1,521,580	1,521,580	1,501,659
5120	SR307/I-16		3,000,000	1,990,223	1,942,901
5121	I-16/Little Neck/JD Interchange		2,000,000	1,920,000	1,920,000



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
5901	Right of Way Administration -		97,354	-	Completed
5903	Administrative Expenditures -		206,792	-	Completed
TOTAL ROADS, STREETS & BRIDGES		41,618,000	49,599,397	15,598,037	17,500,680
OPEN SPACE, GREENWAY & BIKEWAY					
6950	Chatham County	9,000,000	-	-	Completed
7017	DNR GA Greenspace Grant		-	-	-
7018	Coastal Georgia Greenway		618,534	-	Completed
7019	Tom Triplett Comm. Pk & Ogeechee Canal		447,901	-	Completed
7020	Demere Property Acquisition		5,575,333	-	Completed
7021	Civil War Heritage Trails		5,000	-	Completed
7045	Truman Linear Trail		6,100,000	5,986,176	3,027,798
7801	Bloomingtondale		98,597	-	Completed
7802	Garden City		87,979	-	Completed
7803	Pooler		62,260	-	Completed
7804	Port Wentworth		42,847	-	Completed
7805	City of Savannah		2,848,741	-	Completed
7806	Thunderbolt		30,273	-	Completed
7807	Tybee Island		33,663	-	Completed
7809	Vernonburg		2,532	-	Completed
7814	Wetlands Mitigation Bank		2,400,000	203,558	191,534
	Greenspace Project (Grant Refund)		71,347	-	Completed
7903	Residual Equity Transfer Out		-	-	Completed
TOTAL OPEN SPACE, GREENWAY & BIKEWAY		9,000,000	18,425,007	6,189,734	3,219,332
OTHER CAPITAL OUTLAY - MUNICIPALITIES					
6801	Bloomingtondale	458,703	396,635	-	Completed
6802	Garden City	458,703	396,635	-	Completed
6803	Pooler	458,703	396,635	-	Completed
6804	Port Wentworth	458,703	396,635	-	Completed
6805	Savannah	16,292,341	14,087,815	-	Completed
6806	Thunderbolt	458,703	396,636	-	Completed
6807	Tybee Island	696,428	602,192	-	Completed
6809	Vernonburg	87,053	75,274	-	Completed
TOTAL CAPITAL OUTLAY - MUNICIPALITIES		19,369,337	16,748,457	-	-
OTHER CAPITAL OUTLAY - CHATHAM COUNTY					
6950	Chatham County	14,112,663	-	-	Completed
6005	Lucas Theater		833,000	-	Completed
6006	Telfair Museum of the Arts		833,000	-	Completed
6021	Library (Technology)		927,089	-	Completed
6029	Greenbriar Children's Center		1,258,000	-	Completed
6030	King Tisdell Cottage		1,258,000	-	Completed
6031	Tybee Marine (Science Center)		50,000	-	Completed
6032	Tybee Lighthouse		297,500	-	Completed
6033	Savannah- Ogeechee Canal		833,000	217,104	214,759
6034	Senior Citizens		100,000	-	Completed
6035	Fire/Safety Equipment		2,039,997	-	Completed
6036	CEMA		240,765	-	Completed
6037	EMS		79,982	-	Completed
6038	Hutchinson Island Riverwalk		10,836,772	1,657,690	1,412,562
6039	Trade Center (CO 20)		-	-	Completed
TOTAL OTHER CAPITAL OUTLAY		14,112,663	19,587,105	1,874,794	1,627,321
TOTAL OTHER CAPITAL		33,482,000	36,335,562	1,874,794	1,627,321



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
OTHER EXPENDITURES					
8904	Admin Expenditures - Direct Cost		2,514,921	551,401	448,046
8921	Transfer to M & O - Indirect Cost		2,108,279	215,613	146,616
8922	Transfer to SSD		534,360	-	Completed
5999	Reserve for Other Projects		495,309	400,786	495,309
TOTAL OTHER EXPENDITURES		-	5,652,869	1,167,800	1,089,971
TOTAL EXPENDITURES		230,000,000	267,552,459	30,067,376	28,775,950

Special Purpose Local Option Sales Tax Fund 323

Sales Tax IV – Period 2003 through 2008

On March 13, 2003, qualified voters residing within Chatham County approved the imposition of a Special Purpose Local Option Sales Tax to be collected from October 2003 to September 2008. The first \$16 million collected under the referendum was used to retire outstanding debt; distributions to municipalities began after collection of the first \$17 million. The proceeds of the tax totaling \$276,627,433 are utilized in the following project categories:

Project Description	Project Amount
Roads, Streets and Bridge Projects	47,620,000
Drainage Projects	79,950,000
Acquisition of Henderson Golf Course & Mighty 8th	16,000,000
Air Force Heritage Center Debt	
Open Space and Greenway Projects (except Savannah)	5,314,987
Other Capital Outlay Projects	127,742,446
TOTAL	276,627,433

To Include: public safety and emergency equipment; open space, greenway/bikeway, cultural, recreational, and historic facilities; water and sewer capital projects; public buildings; street and sidewalk improvements; drainage capital improvements; and park improvements and other municipal general obligation debt

SPLOST Fund 323 Project Detail

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
Other Taxes	276,627,433	295,094,717	-	-
Intergovernmental	-	9,007,255	-	-
Investment Income	-	14,059,759	-	-
Other Revenue	-	1,020,956	-	-
Fund Balance	-	-	25,331,552	20,151,021
TOTAL REVENUES	276,627,433	319,182,687	25,331,552	20,151,021



EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
ROADS/STREETS/BRIDGES					
CHATHAM COUNTY - CORE ROADS					
5047	Truman Parkway, Phase 5 (Partial)	-	3,032,314	-	Completed
5049	Skidaway Road	-	2,500,000	2,500,000	2,500,000
5102	Benton Blvd Extension - J. DeLoach	-	11,000,000	8,351,345	4,641,250
5103	Interchange US 80 and J. DeLoach	-	3,256,275	-	Completed
5104	Dean Forest Rd US 17 to Veterans	-	184,284	-	Completed
5105	Widen Dean Forest RD from I-16	-	7,977,332	-	Completed
5106	Traffic Safety Improvements	-	400,000	400,000	400,000
5116	Flood Hazard Mapping	-	-	-	-
5701	Island Expressway/Causton Bluff	-	2,000,000	300,810	260,179
5702	Old Hwy 204 Bridges	-	-	-	-
5903	Admin Expenses - Roads	-	1,949,552	-	Completed
5906	Reserve Roads	20,000,000	18,998	-	Completed
5910	Municipal Utility Relocation	-	300,000	46,500	46,500
TOTAL CHATHAM COUNTY CORE ROADS		20,000,000	32,618,755	11,598,655	7,847,929
5805	City of Savannah Roads	13,620,000	13,782,364	-	Completed
5951	Unincorporated Roads	14,000,000	15,670,000	561,935	561,935
TOTAL ROADS, STREETS & BRIDGES		47,620,000	62,071,119	12,160,590	8,409,864
DRAINAGE PROJECTS					
CHATHAM COUNTY					
8021	Pipe makers Canal (\$2M 2008+)	17,000,000	6,856,081	4,568,455	4,934,418
8050	General Drainage	500,000	400,000	36,886	10,942
8051	Storm Drainage	300,000	523,728	76,272	Completed
8052	Drainage (\$1M 2008+)	11,000,000	9,876,272	2,324,551	1,581,871
8903	Admin Expenses - Drainage	-	969,471	-	Completed
TOTAL COUNTY DRAINAGE		28,800,000	18,625,552	7,006,164	6,527,231
8805	City of Savannah Drainage	51,150,000	51,759,764	-	Completed
TOTAL DRAINAGE		79,950,000	70,385,316	7,006,164	6,527,231
ACQUISITION OF HENDERSON & MIGHTY 8TH					
6044	Debt Retirement	16,000,000	16,719,000	-	Completed
TOTAL ACQUISITION HENDERSON MIGHTY 8TH		16,000,000	16,719,000	-	-
OPENSOURCE AND GREENWAY PROJECTS					
7042	McQueen's Trail Stabilization	-	2,520,484	1,092,487	1,612,721
7045	Truman Trail II	-	717,820	15,732	15,732
7801	Bloomingtondale	53,540	115,967	-	Completed
7802	Garden City	33,659	67,707	-	Completed
7803	Pooler	33,659	67,708	-	Completed
7804	Port Wentworth	20,078	41,138	-	Completed
7806	Thunderbolt	14,172	30,381	-	Completed
7807	Tybee Island	15,354	32,841	-	Completed
7810	Unincorporated Areas - Chatham	2,322,122	4,730,782	-	Completed
7813	Salt Marsh Mitigation Bank	-	650,000	235,483	155,894
7809	Vernonburg	1,200	2,547	-	Completed
	Municipality Green space - 2008 +	185,722	-	-	Completed
	County Green space - 2008+	2,635,481	-	-	Completed
TOTAL OPENSOURCE & GREENWAY		5,314,987	8,977,375	1,343,702	1,784,347



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
OTHER CAPITAL OUTLAY PROJECTS					
PUBLIC SAFETY					
6035	Chatham County Police Merger	2,200,000	3,102,385	-	Completed
6042	Chatham County Courthouse	12,000,000	16,969,833	1,492	1,492
6810	Bloomington Fire Dept.	100,000	101,453	-	Completed
6811	Garden City Fire Dept.	200,000	201,161	-	Completed
6812	Isle of Hope Fire Dept.	100,000	80,000	-	Completed
6813	Pooler Fire Dept.	200,000	201,161	-	Completed
6814	Port Wentworth Fire Dept.	200,000	201,273	-	Completed
6815	Southside Fire Dept.	800,000	800,000	-	Completed
6816	Thunderbolt Fire Dept.	100,000	100,411	-	Completed
6817	Tybee Island Fire Dept.	100,000	100,186	-	Completed
6818	Savannah Public Safety	1,300,000	1,315,497	-	Completed
TOTAL PUBLIC SAFETY		17,300,000	23,173,360	1,492	1,492
RECREATION, CULTURAL, HISTORICAL					
6004	Civil Rights Museum	1,328,248	3,207,193	-	Completed
7001	Tom Triplett Park - Pooler	1,700,000	2,950,000	982,253	39,053
7002	Coastal Soccer - Concord Soccer Field	68,618	135,465	-	Completed
7007	Runaway Park - Savannah	400,000	376,003	-	Completed
7008	Mother Beasley Park - Savannah	1,900,000	1,653,205	23,215	23,215
7022	Con Ed	490,128	490,128	-	Completed
7023	Telfair Museum	490,128	990,128	-	Completed
7024	Fort Jackson	1,078,283	999,638	-	Completed
7025	W. Chatham YMCA	49,013	45,438	-	Completed
7026	Tatemville Community Center	735,193	693,519	-	Completed
7027	King-Tisdell	980,257	1,951,902	-	Completed
7028	WW Law Center	980,257	908,762	250,840	250,840
7029	Yamacraw Arts	68,618	63,613	-	Completed
7030	Boat Ramps - County	700,000	701,002	-	Completed
7043	Bells Landing Boat Ramp	-	186,248	-	Completed
7044	Kings Ferry Boat Ramp	-	881,003	-	Completed
7051	Soccer Complex	-	283,144	-	Completed
7031	Bikeway/Sideway - McCorkle Trail	100,000	171,796	-	Completed
6021	Library	16,000,000	25,106,924	-	Completed
TOTAL RECREATION, CULTURAL, HISTORICAL		27,068,743	41,795,111	1,256,308	313,108
OTHER PROJECTS					
6805	Savannah Other Capital Projects	29,901,183	31,982,002	-	Completed
6041	County Courthouse/Tax Assessors	800,000	696,270	-	Completed
6063	County Vehicles	4,580,000	7,000,000	927,865	927,865
6020	Charlie Brooks Park	950,000	2,500,000	1,345,348	1,297,933
6029	Greenbriar	1,470,385	1,465,926	32,148	148
6043	Public Works Building	1,000,000	5,253,342	-	Completed
6045	King George Sidewalks	250,000	180,258	-	Completed
6046	US 80 Sidewalks	75,000	500,000	511,463	487,942
6047	US 80 Beautification	75,000	75,000	-	Completed
6048	Wild Heron Sidewalks	100,000	37,255	-	Completed
6049	Whitemarsh Island Bikeways	450,000	687,428	-	Completed
6051	Hospice	980,257	1,980,257	-	Completed
6052	CAT	808,712	5,301,789	-	Completed
6053	CAT Shelters	117,631	114,250	-	Completed
6054	Rape Crisis	98,026	90,876	-	Completed
6055	Royce	1,764,462	1,764,462	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
6056	Human Society	144,588	134,042	-	Completed
6057	Food Bank - 5/22/09 budget	784,206	784,206	-	Completed
6059	Ash Tree	245,064	245,064	-	Completed
6060	Court Appointed Special Advocate	98,026	-	-	-
6073	Diversion Center County 2008+	4,000,000	2,031,000	53,216	53,216
6074	Henderson Golf Course	500,000	500,000	18,988	18,988
	Savannah Symphony	98,026	-	-	-
	Library 2008+	8,500,000	-	-	-
	Savannah Other Capital Projects 2008+	1,669,711	-	-	-
	Telfair 2008+	500,000	-	-	-
	Hospice 2008+	1,000,000	-	-	-
	King Tisdell, 2008+	1,000,000	-	-	-
TOTAL OTHER PROJECTS		61,960,277	63,323,427	2,889,028	2,786,092
DISTRIBUTION TO MUNICIPALITIES FOR OTHER CAPITAL OUTLAY					
6801	Bloomington	2,700,000	2,740,237	-	Completed
6802	Garden City	3,779,500	3,803,004	-	Completed
6803	Pooler	3,779,500	3,803,003	-	Completed
6804	Port Wentworth	2,254,426	2,271,740	-	Completed
6806	Thunderbolt	2,600,000	2,611,779	-	Completed
6807	Tybee Island	6,400,000	6,414,619	-	Completed
6809	Vernonburg	400,000	401,095	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		21,913,426	22,045,477	-	-
TOTAL OTHER CAPITAL OUTLAY PROJECTS		128,242,446	150,337,375	4,146,828	3,100,692
OTHER PROJECTS					
5904	WWBE Contract for Consulting	-	320,000	-	Completed
5921	Transfer out to General Fund	-	4,000,000	-	Completed
6960	Reserve for Nonprofit	-	-	-	-
6961	Reserve for Other - Interest	-	-	-	-
9901	Transfer to M&O - Indirect Costs	-	2,450,000	127,679	155,964
9901	Transfer to CIP - Loan Payment	-	-	-	-
9902	Reserve for Other Projects	-	8,247	-	-
TOTAL OTHER PROJECTS		-	6,778,247	127,679	155,964
8904	Admin Expenditures - Direct Costs	-	3,914,255	546,589	172,923
TOTAL EXPENDITURES		321,496,176	319,182,687	25,331,552	20,151,021



Special Purpose Local Option Sales Tax Fund 324

Sales Tax V – Period 2008 through 2014

Chatham County held a referendum on September 2006 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2008 through September 30, 2014 (cash receipt December 31, 2008 through November 30, 2014) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of \$445,300,000 over the six years:

Project Description	Project Amount
Level 1 Projects-Jail, Judicial Courthouse,	148,000,000
County-Wide Roads	30,000,000
County-Wide Flood Control	20,000,000
County-Wide Capital Projects	18,000,000
Unincorporated County Projects	40,000,000
Municipality Distributions	189,300,000
TOTAL	445,300,000

SPLOST Fund 324 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
Other Taxes	445,300,000	361,674,836	-	-
Intergovernmental	-	3,354,925	-	-
Investment Income	-	5,831,545	-	-
Other Revenue	-	11,217	-	-
Other Financing Sources	-	215,000	-	-
Fund Balance	-	-	32,518,665	24,690,697
TOTAL REVENUES	445,300,000	371,087,523	32,518,665	24,690,697

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
PHASE I LEVEL ONE CAPITAL PROJECTS					
6924	Debt Service on GO Bonds	9,000,000	-	-	-
6924	Jail Facility Expansion Transfer to CIP FD380	100,000,000	98,998,198	487,926	374,180
TOTAL PHASE I LEVEL ONE CAPITAL PROJECTS		109,000,000	98,998,198	487,926	374,180



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
PHASE II LEVEL ONE CAPITAL PROJECTS					
6022	Juvenile Court Complex	-	3,420,200	2,251,757	117,529
6042	Judicial Courthouse	-	35,200,000	7,469,969	5,102,466
6064	County Health Department Phase II of Level One	-	9,048,463	-	Completed
		39,000,000	-	-	-
TOTAL PHASE II LEVEL ONE CAPITAL PROJECTS		39,000,000	47,668,663	9,721,726	5,219,995
ROADS, STREETS & BRIDGES PROJECTS					
5033	Skidaway Road	-	-	-	-
5047	Truman Parkway V	-	100,000	30,730	24,933
5070	White Bluff Road	-	-	-	-
5079	Jimmy DeLoach Pkwy Phase II	-	796,403	140,328	113,096
5100	Jimmy DeLoach Pkwy Ext.	-	-	-	-
5103	Interchange US80 / J. DeLoach	-	4,800,000	160,518	148,523
5112	Little Neck Road	-	2,295,000	1,844,212	1,786,228
5113	I-16 Flyover Removal	-	355,000	-	Completed
5114	Dean Forest Road widening	-	3,477,196	-	Completed
5115	Dean Forest Road Ext.	-	-	-	-
5903	Admin Expend Roads	-	1,143,059	-	Completed
5950	Reserve Roads, Streets, Bridges	30,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		30,000,000	12,966,658	2,175,788	2,072,780
DRAINAGE / FLOOD CONTROL					
8021	Pipe makers Canal	10,000,000	8,000,000	1,067,930	1,067,815
8022	Hardin Canal	10,000,000	814,967	600,279	600,279
8903	Admin Expend Drainage	-	103,271	-	Completed
8950	Reserve Drainage	-	-	-	-
TOTAL DRAINAGE / FLOOD CONTROL		20,000,000	8,918,238	1,668,209	1,668,094
CAPITAL PROJECTS					
6052	CAT	-	1,996,860	-	Completed
6065	County Admin Building	-	3,180,999	54,290	54,290
6066	Hutchinson Island Slip 3	-	3,375,134	-	Completed
6068	Hitch Library	-	500,000	500,000	500,000
6074	Law Enforcement Training	-	297,362	-	Completed
6950	Reserve Capital Projects-Parks	-	-	-	-
6951	Chatham County Capital Projects	18,000,000	-	-	-
7032	AMBUC Park	-	1,650,000	850,000	1,650,000
7033	Tatemville Community Center	-	-	-	-
7034	Liberty City Community Center	-	935,816	-	Completed
7035	Carver Heights Community	-	939,039	-	Completed
7036	Cloverdale Community Center	-	1,112,934	-	Completed
TOTAL CAPITAL PROJECTS - County-wide		18,000,000	14,965,647	1,404,290	2,204,290
TOTAL COUNTY-WIDE PROJECTS		216,000,000	183,517,404	15,457,939	11,539,339
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomington 0.892100 %	3,000,000	2,223,889	-	Completed
6802	Garden City 1.813900 %	6,100,000	4,521,817	-	Completed
6803	Pooler 1.784100 %	6,000,000	4,447,531	-	Completed
6804	Port Wentworth 0.892100 %	3,000,000	2,223,889	-	Completed
6805	Savannah 47.57660 %	160,000,000	118,602,288	-	Completed
6806	Thunderbolt 0.892100 %	3,000,000	2,223,889	-	Completed
6807	Tybee Island 2.378800 %	8,000,000	5,930,039	-	Completed



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
6809	Vernonburg 0.059500 %	200,000	148,326	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		189,300,000	140,321,667	-	-
UNINCORPORATED COUNTY PROJECTS					
ROADS, STREETS AND BRIDGES					
5951	Reserve Unincorporated Projects	14,000,000	18,255	9,017	9,017
5663	LaRoche Avenue Culvert	-	1,365,609	-	-
5664	Coastal Georgia Greenway	-	1,016,197	-	Completed
5676	Misc. Road Resurfacing	-	7,274,880	1,362,135	1,362,135
5678	Public Works Parking Lot	-	251,000	-	Completed
5682	Chatsworth Cul-De-Sac	-	66,733	-	Completed
5706	Walthour Road Bridge	-	1,053,375	-	Completed
5707	Skidaway Road Culvert	-	-	-	Completed
5708	Bridge Replacements	-	-	-	-
5709	Culvert Replacements	-	-	-	-
5710	Intersection Improvements	-	82,558	-	Completed
5711	Johnny Mercer TSM	-	2,400,000	2,158,364	614,361
5712	LaRoche/Jasmine Intersection	-	1,599,895	700,130	48,606
5713	Johnny Mercer/Whitemarsh	-	81,120	-	Completed
5714	Diamond Causeway/Green Island	-	374,328	-	294,094
5715	Traffic Calming	-	100,000	100,000	88,081
5716	Quarterman Dr Improvements	-	150,000	150,000	150,000
5717	Intersections/Sidewalks	-	50,000	43,897	39,403
TOTAL ROADS, STREETS AND BRIDGES		14,000,000	15,883,950	4,523,543	2,605,697
DRAINAGE/FLOOD CONTROL					
5952	Reserve - Flood Control	11,000,000	-	-	-
8012	Whitefield	-	-	-	-
8013	Ferguson	-	900,000	875,673	875,673
8023	Kings Way	-	91,424	250,000	91,424
8045	Shipyard	-	500,000	288,443	288,443
8062	Gateway/Henderson Drain	-	1,900,000	841,333	538,106
8063	Willow Lakes Drainage	-	250,000	226,359	226,359
8064	Hampton Place Drainage	-	1,400,000	854,854	854,854
8065	Brampton Outfall	-	250,000	450,000	250,000
8068	Pin Point Drainage	-	56,356	-	Completed
8069	Nottingham Canal Drainage	-	857,820	772,640	712,721
8071	Perry Love/Penrose Drainage	-	442,181	9,000	9,000
TOTAL DRAINAGE/FLOOD CONTROL		11,000,000	6,647,781	4,568,302	3,846,580
PARKS AND RECREATION					
5953	Reserve Unincorporated - Parks	6,500,000	-	-	-
6020	Charlie Brooks Park	-	250,000	200,201	200,201
7001	Tom Triplett Park	-	1,940,000	1,820,601	1,329,498
7037	Scott Stell Park	-	1,000,000	821,048	785,978
7038	Lake Mayer Park	-	1,500,000	99,218	91,459
7039	Turners Creek	-	3,000,000	-	Completed
7040	Cannon Field	-	-	200,000	-
TOTAL PARKS AND RECREATION		6,500,000	7,690,000	3,141,068	2,407,136
SIDEWALKS					
5684	Bradley Point Sidewalk	-	1,335,033	38,838	38,838
5685	Walthour Sidewalks	-	150,000	107,654	56,041
5686	Nottingham Sidewalks	-	-	-	-



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
5687	Grove Point Road Sidewalks	-	710,630	710,630	705,030
5688	Chevis Road Sidewalks	-	500,000	500,000	500,000
5954	Reserve - Sidewalks	3,000,000	200,000	200,000	200,000
TOTAL SIDEWALKS		3,000,000	2,895,663	1,557,122	1,499,909
OTHER PROJECTS					
5955	Reserve County Projects	5,500,000	-	-	-
6035	Public Safety and Fire Equipment	-	1,165,000	287,482	287,482
6036	Public Safety - CEMA Facility	-	2,350,000	1,685,202	1,578,737
6069	Weightlifting Center	-	346,881	-	Completed
6070	Police Precinct	-	2,491,075	15,136	15,136
6072	Marine Patrol Facility	-	1,150,000	677,966	677,966
6903	Admin Expenditure Other Cap	-	-	-	-
TOTAL OTHER PROJECTS		5,500,000	7,502,956	2,665,786	2,559,321
TOTAL UNINCORPORATED COUNTY PROJECTS		40,000,000	40,620,350	16,455,821	12,918,643
OTHER PROJECTS					
9903	Admin Expenditure - IDC	-	1,632,238	326,525	155,392
8904	Admin Expenditures - Direct Cost	-	4,995,864	278,380	77,323
TOTAL OTHER PROJECTS		-	6,628,102	604,905	232,715
TOTAL EXPENDITURES		445,300,000	371,087,523	32,518,665	24,690,697

Special Purpose Local Option Sales Tax Fund 325

Sales Tax VI – Period 2014 through 2020

Chatham County held a referendum on September 2013 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2014 through September 30, 2020 (cash receipt December 31, 2014 through November 30, 2020) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$365,000,000 over the six years:

Project Description	Project Amount
County-Wide Roads	24,000,000
County-Wide Flood Control	12,000,000
County-Wide Capital Projects	37,000,000
Unincorporated County Projects	59,515,000
Municipality Distributions	232,485,000
TOTAL	365,000,000



SPLOST Fund 325 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
Other Taxes	365,000,000	403,992,685	44,132,201	-
Intergovernmental	-	4,477,570	-	-
Investment Income	-	6,390,937	-	-
Other Revenue	-	400,000	-	-
Fund Balance	-	-	78,063,733	116,403,673
TOTAL REVENUES	365,000,000	415,261,192	122,195,934	116,403,673

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
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COUNTY WIDE PROJECTS

CAPITAL PROJECTS

6022	Juvenile Court Complex	3,500,000	3,500,000	3,500,000	2,234,194
6036	Emergency Operations Center	15,000,000	20,000,000	19,945,489	19,944,643
6075	Memorial Stadium	12,000,000	16,072,121	235,106	1,843,273
6076	Industrial Park/Economic Develop	15,000,000	32,054,764	5,000,000	17,054,764
TOTAL CAPITAL PROJECTS		45,500,000	45,500,000	71,626,885	28,680,595

ROADS, STREETS & BRIDGES PROJECTS

5102	Benton Boulevard	-	4,000,000	4,000,000	4,000,000
5118	Quacco Road	-	10,980,048	10,089,008	7,144,804
5119	Bradley Point Intersection	-	500,000	436,195	420,322
5120	Islands Expressway Improvements	-	2,078,567	1,989,297	1,970,401
5121	Johnny Mercer/Walthour Intersection	-	500,000	500,000	500,000
5676	Roadway Resurfacing	-	8,000,000	3,409,810	1,773,759
5950	Reserve Roads, Streets, Bridges	24,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		24,000,000	24,000,000	26,058,615	20,424,310

DRAINAGE / FLOOD CONTROL

8070	Concord Road	-	4,500,000	1,465,674	1,462,588
8071	Westlake Drainage Improvements	-	2,000,000	2,000,000	2,000,000
8950	Reserve Storm and Drainage	12,000,000	4,500,000	4,500,000	4,500,000
TOTAL DRAINAGE / FLOOD CONTROL		12,000,000	12,000,000	11,000,000	7,965,674

CAPITAL PROJECTS

6004	Civil Rights Museum	1,000,000	3,000,000	335,968	2,335,968
6052	Chatham Area Transit	8,000,000	8,000,000	5,559,788	5,542,385
6063	Fleet Facility/Vehicle Replacement	5,000,000	6,500,000	5,168,571	1,849,250
6070	Police Precinct and equipment	3,500,000	2,019,952	1,576,613	1,072,993
6077	Health Department - Midtown	2,000,000	1,967,786	-	Completed
6078	Chatham County Cooperative	2,500,000	2,250,000	1,416,374	861,610
6079	Tybee Island Beach and Facility	2,000,000	3,547,777	-	700,000
6080	Libraries	5,000,000	5,000,000	4,999,796	4,999,796
6081	Community Centers	3,250,000	2,000,000	1,377,720	1,364,132
7008	Mother Mathilda Beasley	500,000	500,000	500,000	500,000
7024	Fort Jackson	750,000	650,000	650,000	650,000
7041	Greenspace	3,500,000	3,900,000	3,400,000	3,900,000
TOTAL CAPITAL PROJECTS		37,000,000	37,000,000	39,335,515	24,984,830



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
PARKS AND RECREATION					
5953	Reserve Projects - Parks & Rec	8,000,000	-	-	-
5954	Dog Park	-	500,000	500,000	500,000
5956	Charlie Brooks Park	-	2,000,000	2,000,000	2,000,000
5957	Scott Stell Park	-	1,250,000	750,000	1,250,000
5958	Lake Mayer Park	-	300,000	19,000	19,000
5959	Isle of Hope Community Park	-	69,996	-	Completed
5960	Burnside Island Community Park	-	69,788	-	Completed
7051	Soccer Complex	-	6,500,000	1,829,268	1,502,311
TOTAL PARKS AND RECREATION		8,000,000	8,000,000	10,689,784	5,098,268
CIP PROJECTS					
5955	Reserve Projects - Other CIP	3,000,000	3,316,075	3,000,000	3,316,075
TOTAL CIP PROJECTS		3,000,000	3,000,000	3,316,075	3,000,000
TOTAL UNINCORPORATED COUNTY PROJECTS		129,500,000	129,500,000	162,026,874	90,153,677
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomingtondale 0.8649 %	3,200,000	3,223,964	395,351	23,964
6802	Garden City 2.1851%	8,085,000	8,162,766	999,280	77,766
6803	Pooler 4.5676%	16,900,000	17,069,629	2,088,442	169,629
6804	Port Wentworth 1.6757%	6,200,000	6,247,459	766,134	47,459
6805	Savannah 51.3514%	190,000,000	206,207,610	23,480,546	16,207,610
6806	Thunderbolt 1.0135%	3,750,000	3,773,729	463,479	23,729
6807	Tybee Island 1.1351 %	4,200,000	4,226,549	519,161	26,549
6809	Vernonburg 0.0405%	150,000	151,175	18,669	1,175
TOTAL DISTRIBUTION TO MUNICIPALITIES		232,485,000	232,485,000	249,062,881	28,731,062
OTHER PROJECTS					
9903	Admin Expenditure - IDC	2,015,000	1,000,000	1,000,000	1,000,000
8904	Admin Expenditures - Direct Cost	3,015,000	3,171,437	2,311,195	1,613,524
TOTAL OTHER PROJECTS		4,171,437	3,015,000	3,311,195	2,613,524
TOTAL EXPENDITURES		415,261,192	365,000,000	122,195,934	116,403,673



Special Purpose Local Option Sales Tax Fund 327

Sales Tax VII – Period 2020 through 2026

Chatham County held a referendum on September 2019 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2020 through September 30, 2026 to provide funding for five categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$400,000,000 over the six years:

Project Description	Project Amount
County-Wide Roads	30,000,000
County-Wide Flood Control	30,250,000
County-Wide Capital Projects	87,198,853
Parks & Recreation	32,500,000
Municipality Distributions	220,051,147
TOTAL	400,000,000

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
Other Taxes	400,000,000	400,000,000	-	400,000,000
Intergovernmental	-	-	-	-
Investment Income	-	-	-	-
Other Revenue	-	-	-	-
Fund Balance	-	-	-	-
TOTAL REVENUES	400,000,000	400,000,000	-	400,000,000

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
ROADS, STREETS & BRIDGES PROJECTS					
5118	Quacco Road	-	5,000,000	-	5,000,000
5950	Reserve Roads, Streets, Bridges	30,000,000	25,000,000	-	25,000,000
TOTAL ROADS, STREETS & BRIDGES PROJECTS		30,000,000	30,000,000	-	30,000,000
DRAINAGE / FLOOD CONTROL					
TBD	Sewer Infrastructure	250,000	250,000	-	250,000
TBD	CSX Diversion	-	1,000,000	-	1,000,000
8950	Reserve Storm and Drainage	30,000,000	29,000,000	-	29,000,000
TOTAL DRAINAGE / FLOOD CONTROL		30,250,000	30,250,000	-	30,250,000
CAPITAL PROJECTS					
6022	Chatham Judicial Complex	63,000,000	63,000,000	-	63,000,000
TBD	Chatham - ELC	3,125,000	3,125,000	-	3,125,000
TBD	Disaster Capital/Other CIP	2,400,000	2,400,000	-	2,400,000
TBD	Museum: Mighty 8th	4,500,000	4,500,000	-	4,500,000
TBD	Museum: Other	1,500,000	1,500,000	-	1,500,000



PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2019/2020 ADOPTED BUDGET	2020/2021 ADOPTED BUDGET
6063	Fleet Facility	2,500,000	2,500,000	-	2,500,000
TBD	Public Safety Facility(ies)	2,500,000	2,500,000	-	2,500,000
TBD	Public Safety Comm: Radio Tower	2,000,000	2,000,000	-	2,000,000
TBD	Public Safety Comm: Fiber Network	2,000,000	2,000,000	-	2,000,000
TBD	Public Safety Comm: E911 Systems	2,000,000	2,000,000	-	2,000,000
TBD	Vehicles/Public Safety Equipment	1,673,853	1,673,853	-	1,673,853
TOTAL CAPITAL PROJECTS		87,198,853	87,198,853	-	87,198,853
PARKS AND RECREATION					
TBD	Libraries	1,000,000	1,000,000	-	1,000,000
TBD	Multi-Purpose	1,500,000	1,500,000	-	1,500,000
TBD	Indoor Rec/Shelters	17,000,000	17,000,000	-	17,000,000
TBD	Existing Park Upgrades	3,000,000	3,000,000	-	3,000,000
TBD	Children's Garden & Greenspace	2,000,000	2,000,000	-	2,000,000
TBD	Outdoor Multi-Purpose Fields	7,000,000	7,000,000	-	7,000,000
TBD	Trails and Park Connectivity	1,000,000	1,000,000	-	1,000,000
TOTAL PARKS AND RECREATION		32,500,000	32,500,000	-	32,500,000
TOTAL COUNTY WIDE PROJECTS		179,948,853	179,948,853	-	179,948,853
DISTRIBUTION TO MUNICIPALITIES					
6801	Bloomingtondale 0.76607 %	3,064,275	3,064,275	-	3,064,275
6802	Garden City 2.50630%	10,025,181	10,025,181	-	10,025,181
6803	Pooler 6.41108%	25,644,314	25,644,314	-	25,644,314
6804	Port Wentworth 2.11669%	8,466,752	8,466,752	-	8,466,752
6805	Savannah 38.17498%	152,699,915	152,699,915	-	152,699,915
6806	Thunderbolt 0.73754%	2,950,162	2,950,162	-	2,950,162
6807	Tybee Island 0.98616%	3,944,653	3,944,653	-	3,944,653
6809	Vernonburg 0.03272%	130,895	130,895	-	130,895
6810	Savannah - ELC 0.78125%	3,125,000	3,125,000	-	3,125,000
6811	Chatham Transit 2.50000%	10,000,000	10,000,000	-	10,000,000
TOTAL DISTRIBUTION TO MUNICIPALITIES		220,051,147	220,051,147	-	220,051,147
OTHER PROJECTS					
9903	Admin Expenditure - IDC	-	-	-	-
8904	Admin Expenditures - Direct Cost	-	-	-	-
TOTAL OTHER PROJECTS		-	-	-	-
TOTAL EXPENDITURES		400,000,000	400,000,000	-	400,000,000





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

ENTERPRISE FUNDS

Enterprise funds are used to account for operation(s) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that costs of providing goods and services to the general public be financed or recovered through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for maintenance, public policy, management control, accountability or other purposes.



Fund 505 - SEWER UTILITIES

		FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues				
	Charges For Services	1,303,023	1,477,633	1,477,633
	Other Revenue/Investment	305,805	3,000	100,000
	Transfer In	-	-	1,189,353
	Fund Balance/Retained Earnings	712,767	248,108	2,107,089
	Total Sources	2,321,595	1,728,741	4,874,075
Expenditures				
	Operating Expenses	2,321,595	1,728,741	4,874,075
	Total Uses	1,446,922	1,728,741	4,874,075

Fund 540 - SOLID WASTE MANAGEMENT

		FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues				
	Charges For Services	3,125,257	4,554,000	3,685,725
	Transfer In	4,248,029	1,085,637	2,269,114
	TVAT	502,285	490,000	100
	Miscellaneous	110,198	95,000	100,000
	Total Sources	7,985,769	6,224,637	6,054,939
Expenditures				
	General Government	12,628	6,224,637	6,051,839
	Public Works	4,855,446	265,500	
	Other Government Services	-	-	3,100
	Transfer Out		-	
	Total Uses	4,868,074	6,224,637	6,054,939



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
5054400 - WATER & SEWER			
511100 REGULAR EMPLOYEES	96,370	58,795	61,478
511300 OVERTIME	363	-	-
512100 HEALTH INSURANCE	21,465	16,313	15,523
512200 SOCIAL SECURITY	6,674	3,918	4,164
512400 PENSION CONTRIBUTIONS	17,490	11,130	10,412
512405 NPL ADJUSTMENT EXPENSE	-8,811	-	-
512900 OPEB CONTRIBUTIONS	12,000	4,200	4,000
512910 NET OPEB LIABILITY ADJUSTMENT	385,680	-	-
PERSONNEL SERVICES	\$ 531,231	\$ 94,356	\$ 95,577
521200 PROFESSIONAL SERVICES	1,363,192	423,000	460,000
522200 REPAIRS & MAINTENANCE	48,096	137,000	140,000
522210 FLEET - PARTS	2,790	2,000	4,110
522220 FLEET - LABOR	3,147	2,310	2,050
522230 FLEET - OUTSOURCED SERVICE	10,633	6,975	6,115
523200 TELEPHONE SERVICE	489	1,600	1,400
523210 POSTAGE	-	50	50
523300 ADVERTISING	-	500	500
523500 TRAVEL EXPENSES	-	600	300
523600 DUES AND FEES	617	600	650
523700 EDUCATION AND TRAINING	-	500	250
523900 OTHER PURCHASED SERVICES	246,337	500,000	2,692,800
PURCHASED/CONTRACTED SERVICES	\$ 1,675,300	\$ 1,075,135	\$ 3,308,225
531100 GENERAL SUPPLIES	54	200	200
531270 GASOLINE/DIESEL	13,310	17,500	13,843
531290 UTILITIES OTHER	6,564	538,820	1,355,895
531700 OTHER SUPPLIES	1,050	1,200	1,200
531710 UNIFORMS	-	400	400
SUPPLIES/OTHER EXPENDITURES	\$ 20,979	\$ 558,120	\$ 1,371,538
551100 INDIRECT COST ALLOCATION	50,000	-	49,176
551110 INTERNAL SVC-COMPUTER REP	350	680	743
551115 INTERNAL SVC - SAFETY	450	450	450
561000 DEPRECIATION	48,366	-	48,366
575000 LOSS/DISPOS/FIXED ASSETS	313	-	-
INTERFUND/DEPARTMENT SERVICES	\$ 99,479	\$ 1,130	\$ 98,735
TOTAL WATER & SEWER	\$2,326,989	\$1,728,741	\$4,874,075



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
5404501 - M & O DROP OFF CENTERS			
511100 REGULAR EMPLOYEES	405,377	435,852	488,683
511300 OVERTIME	80,540	50,000	50,000
512100 HEALTH INSURANCE	103,771	132,030	162,437
512200 SOCIAL SECURITY	33,873	29,486	33,092
512400 PENSION CONTRIBUTIONS	70,295	82,466	82,759
512405 NPL ADJUSTMENT EXPENSE	-27,837	-	-
512900 OPEB CONTRIBUTIONS	50,000	54,600	49,700
512910 NET OPEB LIABILITY ADJUSTMENT	-282,873	-	-
PERSONNEL SERVICES	\$ 433,145	\$ 784,434	\$ 866,671
521200 PROFESSIONAL SERVICES	9,457	35,000	10,000
522200 REPAIRS & MAINTENANCE	278	5,000	15,000
522210 FLEET - PARTS	16,471	10,220	25,240
522220 FLEET - LABOR	24,420	31,808	28,404
522230 FLEET - OUTSOURCED SERVICE	59,885	59,233	45,110
523200 TELEPHONE SERVICE	2,168	2,500	2,500
523500 TRAVEL EXPENSES	548	1,000	750
523600 DUES AND FEES	340	500	600
523700 EDUCATION AND TRAINING	555	500	350
523900 OTHER PURCHASED SERVICES	958,017	400,000	683,974
PURCHASED/CONTRACTED SERVICES	\$ 1,072,138	\$ 545,761	\$ 811,928
531100 GENERAL SUPPLIES	844	500	6,300
531270 GASOLINE/DIESEL	117,297	95,000	108,345
531290 UTILITIES OTHER	21,209	20,000	30,000
531700 OTHER SUPPLIES	22,944	25,000	25,000
531710 UNIFORMS	3,696	6,000	6,000
SUPPLIES/OTHER EXPENDITURES	\$ 165,990	\$ 146,500	\$ 175,645
541200 LAND IMPROVEMENTS	4,320	-	55,500
542500 OTHER EQUIPMENT	-	50,000	95,000
CAPITAL OUTLAY	\$ 4,320	\$ 50,000	\$ 150,500
551100 INDIRECT COST ALLOCATION	143,334	143,534	241,823
551110 INTERNAL SVC-COMPUTER REP	2,340	4,301	4,681
551115 INTERNAL SVC - SAFETY	11,250	5,850	5,850
561000 DEPRECIATION	457,008	465,587	465,587
INTERFUND/DEPARTMENT SERVICES	\$ 613,932	\$ 619,272	\$ 717,941
581200 CAPITAL LEASES	-	333,981	-
582200 CAPITAL LEASE INTEREST	-	26,721	-
582300 OTHER DEBT - INTEREST	18,590	-	-
PAYMENTS TO OTHERS	\$ 18,590	\$ 360,702	\$ -
TOTAL M & O DROP OFF CENTERS	\$2,308,116	\$2,506,669	\$2,722,685



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
5404502 - SSD CURBSIDE PICKUP			
511100 REGULAR EMPLOYEES	405,247	435,416	421,919
511300 OVERTIME	49,925	50,000	50,000
512100 HEALTH INSURANCE	117,958	155,544	137,414
512200 SOCIAL SECURITY	31,376	29,105	28,845
512400 PENSION CONTRIBUTIONS	70,214	82,385	71,426
512405 NPL ADJUSTMENT EXPENSE	-27,806	-	-
512900 OPEB CONTRIBUTIONS	46,000	58,800	45,700
512910 NET OPEB LIABILITY ADJUSTMENT	-260,243	-	-
PERSONNEL SERVICES	\$ 432,670	\$ 811,250	\$ 755,304
522200 REPAIRS & MAINTENANCE	-	500	500
522210 FLEET - PARTS	23,545	25,479	34,260
522220 FLEET - LABOR	35,314	40,000	41,910
522230 FLEET - OUTSOURCED SERVICE	106,827	110,642	94,385
523200 TELEPHONE SERVICE	117	-	-
523600 DUES AND FEES	121	-	-
523900 OTHER PURCHASED SERVICES	610,994	756,000	756,000
PURCHASED/CONTRACTED SERVICES	\$ 776,918	\$ 932,621	\$ 927,055
531100 GENERAL SUPPLIES	2,276	-	-
531270 GASOLINE/DIESEL	130,645	128,000	126,130
531700 OTHER SUPPLIES	9,991	14,000	13,000
SUPPLIES/OTHER EXPENDITURES	\$ 142,911	\$ 142,000	\$ 139,130
542200 VEHICLES	-	215,000	-
542400 COMPUTERS	-	-	32,000
CAPITAL OUTLAY	\$ -	\$ 215,000	\$ 32,000
551100 INDIRECT COST ALLOCATION	143,333	143,534	143,534
551115 INTERNAL SVC - SAFETY	900	-	-
561000 DEPRECIATION	417,149	369,145	471,400
INTERFUND/DEPARTMENT SERVICES	\$ 561,382	\$ 512,679	\$ 614,934
581200 CAPITAL LEASES	-	356,892	-
582300 OTHER DEBT - INTEREST	20,534	-	-
PAYMENTS TO OTHERS	\$ 20,534	\$ 356,892	\$ -
TOTAL SSD CURBSIDE PICKUP	\$1,934,415	\$2,970,442	\$2,468,423



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
5404510 - SOLID WASTE RECYCLING CENTER			
511100 REGULAR EMPLOYEES	226,923	234,735	253,449
511200 TEMPORARY EMPLOYEES	4,044	-	4,000
511300 OVERTIME	2,536	8,500	8,500
512100 HEALTH INSURANCE	25,759	32,216	30,537
512200 SOCIAL SECURITY	17,063	17,068	18,562
512400 PENSION CONTRIBUTIONS	18,717	19,277	14,470
512405 NPL ADJUSTMENT EXPENSE	-7,412	-	-
512900 OPEB CONTRIBUTIONS	8,000	8,400	8,000
512910 NET OPEB LIABILITY ADJUSTMENT	-45,260	-	-
PERSONNEL SERVICES	\$ 250,371	\$ 320,196	\$ 337,518
522200 REPAIRS & MAINTENANCE	604	5,000	5,000
522210 FLEET - PARTS	10,890	8,262	9,580
522220 FLEET - LABOR	10,343	14,000	10,932
522230 FLEET - OUTSOURCED SERVICE	6,362	11,847	6,050
522320 EQUIPMENT RENTALS	812	1,000	1,000
523200 TELEPHONE SERVICE	1,887	2,000	2,000
523300 ADVERTISING	8,670	12,500	12,500
523500 TRAVEL EXPENSES	-	1,000	500
523600 DUES AND FEES	-	-	500
523700 EDUCATION AND TRAINING	2,447	3,000	1,500
523900 OTHER PURCHASED SERVICES	18,005	45,000	48,615
PURCHASED/CONTRACTED SERVICES	\$ 60,020	\$ 103,609	\$ 98,177
531100 GENERAL SUPPLIES	9,639	3,000	3,000
531270 GASOLINE/DIESEL	22,479	28,000	21,025
531290 UTILITIES OTHER	548	750	750
531310 CATERED MEALS	265	500	500
531700 OTHER SUPPLIES	3,601	8,000	8,000
SUPPLIES/OTHER EXPENDITURES	\$ 36,533	\$ 40,250	\$ 33,275
541200 LAND IMPROVEMENTS	-	-	10,000
542400 COMPUTERS	158	500	500
CAPITAL OUTLAY	\$ 158	\$ 500	\$ 10,500
551100 INDIRECT COST ALLOCATION	143,333	143,533	241,823
551115 INTERNAL SVC - SAFETY	450	900	900
551120 REIMBURSEMENTS TO FUNDS	-	1,000	1,000
561000 DEPRECIATION	120,075	132,280	132,280
575000 LOSS/DISPOS/FIXED ASSETS	1,600	-	-
INTERFUND/DEPARTMENT SERVICES	\$ 265,458	\$ 277,713	\$ 376,003
581200 CAPITAL LEASES	-	4,850	4,850
582200 CAPITAL LEASE INTEREST	-	408	408
582300 OTHER DEBT - INTEREST	374	-	-
PAYMENTS TO OTHERS	\$ 374	\$ 5,258	\$ 5,258
TOTAL SOLID WASTE RECYCLING CENTER	\$612,915	\$747,526	\$860,731



Fund 555 - PARKING GARAGE

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Charges For Services	503,307	592,818	429,984
Miscellaneous	1,394	25,000	25,000
Fund Balance/Retained Earnings	101,310		
Total Sources	606,011	617,818	454,984
Expenditures			
Operating Expenses	600,589	617,818	454,984
Interdepartmental charges	5,422	-	-
Total Uses	606,011	617,818	454,984

	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
5557564 - PARKING GARAGE			
511100 REGULAR EMPLOYEES	42,528	32,294	54,217
511300 OVERTIME	9,823	6,000	6,000
512100 HEALTH INSURANCE	7,669	9,174	8,729
512200 SOCIAL SECURITY	3,765	2,254	3,962
512400 PENSION CONTRIBUTIONS	5,822	6,113	5,691
512405 NPL ADJUSTMENT EXPENSE	-8,766	-	-
512900 OPEB CONTRIBUTIONS	5,332	5,320	4,000
512910 NET OPEB LIABILITY ADJUSTMENT	195,208	-	-
PERSONNEL SERVICES	\$ 261,382	\$ 61,155	\$ 82,599
522200 REPAIRS & MAINTENANCE	39,205	170,000	170,000
523900 OTHER PURCHASED SERVICES	-	26,000	26,000
PURCHASED/CONTRACTED SERVICES	\$ 39,205	\$ 196,000	\$ 196,000
531100 GENERAL SUPPLIES	382	2,500	2,500
531290 UTILITIES OTHER	-	35,000	35,000
531700 OTHER SUPPLIES	8,090	25,000	25,000
SUPPLIES/OTHER EXPENDITURES	\$ 8,472	\$ 62,500	\$ 62,500
541300 BLDGS/ BLDG IMPROVEMENTS	-	30,765	31,200
CAPITAL OUTLAY	\$ -	\$ 30,765	\$ 31,200
551100 INDIRECT COST ALLOCATION	195,000	195,000	8,942
551110 INTERNAL SVC-COMPUTER REP	-	-	743
561000 DEPRECIATION	96,530	72,398	73,000
INTERFUND/DEPARTMENT SERVICES	\$ 291,530	\$ 267,398	\$ 82,685
TOTAL PARKING GARAGE	\$600,589	\$617,818	\$454,984



5707210 BUILDING SAFETY / REGULATORY SERVICES

DEPARTMENT MISSION STATEMENT

To safeguard the general welfare of the citizens of Chatham County through the timely issuance of permits, inspections, and tax certificates; and the professional administration of State and County laws and ordinances.

DEPARTMENT SERVICES

Process and issue all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia and conduct construction inspections to correlate site activities with permit scope.

SERVICE LEVELS & STAFFING

Total	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Full Time Equivalents	12.8	12.8	12.8
Part Time Positions	1	1	1
Total	13.80	13.80	13.80

Department Goals

Description	Strategic Plan Factor
Maintain compliance to the "Private Permitting Review & Inspections Act".	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to accomplish the goal
1	Develop procedures that will enable all complete permit submittal applications to be issued within thirty (30) days by October 2020.
1	Implement and utilize new permitting software to track and report permit application and issuance dates.

Performance Measures

Measure	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Building Permits issued	NA	80%	90%



Fund 570 - BUILDING SAFETY / REGULATORY SERVICES

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Building Permit Fees	1,123,500	1,225,856	1,240,000
Other Regulatory Fees	45,978	30,000	-
Miscellaneous	708	-	-
Transfer In	428,292	367,500	378,364
Total Sources	1,598,478	1,623,356	1,618,364
Expenditures			
Permit Operations	1,081,319	1,623,356	1,615,646
Other Government Services	12,204	-	2,718
Total Uses	1,093,523	1,623,356	1,618,364
	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
5707210 - BUILDING SAFETY			
511100 REGULAR EMPLOYEES	674,618	695,364	721,075
512100 HEALTH INSURANCE	176,154	184,842	185,193
512200 SOCIAL SECURITY	46,645	49,249	50,037
512400 PENSION CONTRIBUTIONS	124,378	125,422	128,928
512405 NPL ADJUSTMENT EXPENSE	-48,283	-	-
512900 OPEB CONTRIBUTIONS	55,200	62,160	58,960
512910 NET OPEB LIABILITY ADJUSTMENT	-412,903	-	-
PERSONNEL SERVICES	\$ 615,808	\$ 1,117,037	\$ 1,144,193
522200 REPAIRS & MAINTENANCE	1,000	19,000	4,200
522210 FLEET - PARTS	1,746	1,962	1,725
522220 FLEET - LABOR	2,724	4,029	2,843
522230 FLEET - OUTSOURCED SERVICE	1,933	1,500	1,075
522320 EQUIPMENT RENTALS	1,445	1,700	1,750
523200 TELEPHONE SERVICE	4,746	6,500	6,500
523500 TRAVEL EXPENSES	3,436	6,000	1,718
523600 DUES AND FEES	1,181	1,500	1,500
523700 EDUCATION AND TRAINING	1,690	1,000	1,000
523900 OTHER PURCHASED SERVICES	378	27,360	-
PURCHASED/CONTRACTED SERVICES	\$ 20,278	\$ 70,551	\$ 22,311
531100 GENERAL SUPPLIES	3,688	3,920	3,688
531270 GASOLINE/DIESEL	15,760	18,000	15,125
531290 UTILITIES OTHER	14,535	8,880	14,534
531310 CATERED MEALS	401	450	401
531400 BOOKS & PERIODICALS	786	800	600
531700 OTHER SUPPLIES	3,902	6,500	3,903
531710 UNIFORMS	700	700	700
SUPPLIES/OTHER EXPENDITURES	\$ 39,772	\$ 39,250	\$ 38,951
551100 INDIRECT COST ALLOCATION	367,200	367,200	367,200
551110 INTERNAL SVC-COMPUTER REP	4,190	8,158	8,919
551115 INTERNAL SVC - SAFETY	12,150	12,150	12,150
561000 DEPRECIATION	21,922	9,010	21,922
INTERFUND/DEPARTMENT SERVICES	\$ 405,462	\$ 396,518	\$ 410,191





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Fiscal Year 2020-2021 Adopted Budget



Chatham County

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit or to other governmental units, on a cost reimbursement basis.



Fund 605 - ICS COMPUTER REPLACEMENT

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Charges for Service	643,645	1,212,000	1,647,981
Total Revenue	643,645	1,212,000	1,647,981
Expenditures			
Other Government Services	643,645	1,212,000	1,647,981
Total Expenditure	643,645	1,212,000	1,647,981

Fund 625 – RISK MANAGEMENT FUND

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Charge for Service	796,925	857,250	824,400
Investment Earnings	59,823	35,000	40,000
Other Revenue	528,889	275,000	175,000
Transfer in	3,025,050	4,000,000	4,322,251
Fund Balance		579,563	675,731
Total Revenue	4,410,687	5,746,813	6,037,382
Expenditures			
Occupational Safety	794,994	835,222	827,880
Premium/Surety Bonds	942,627	1,070,000	1,111,000
Worker's Compensation	1,295,024	2,861,591	2,275,000
Unemployment Claims	31,537	80,000	80,000
Claims & Judgments	834,841	900,000	1,744,502
Transfer To General Fund	800,000		
Total Expenditure	4,699,024	5,746,813	6,037,382



6251555 OCCUPATIONAL SAFETY/RISK MANAGEMENT

Risk Management provides training and other safety and risk management services based on data driven decision making to reduce the liability of Chatham County while increasing the safety first culture of Team Chatham.

Total	FY2019 Actual	FY 2020 Adopted	FY2021 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	6	6	6

Department Goals

Description	Strategic Plan Factor
<ol style="list-style-type: none">1. Ensure safety concerns are heard, understood and addressed.2. Provide and support safety training that is used as a catalyst for continuous improvement.3. Return employees to work efficiently and effectively.4. Continually measure, evaluate and improve our safety and risk management culture.	Health, Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Economy, Quality of Life	Chatham County Occupational Safety and Risk is committed to being your partner in safety management by providing Team Chatham with an exemplary workplace that is safe and injury free.	Government Efficiency

Performance Measures

Measure	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Number of Safety Meetings Attended	115	100	57
Total Number of Employees Trained	1,487	1,300	500
Number of Injuries resulting in lost time	19	10	15



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
6251555 - OCCUPATIONAL SAFETY			
511100 REGULAR EMPLOYEES	425,534	432,248	448,095
512100 HEALTH INSURANCE	83,809	91,420	102,180
512200 SOCIAL SECURITY	30,016	30,360	31,638
512400 PENSION CONTRIBUTIONS	76,789	79,420	74,479
512900 OPEB CONTRIBUTIONS	24,000	25,200	24,000
PERSONNEL SERVICES	\$ 640,148	\$ 658,648	\$ 680,392
521100 OFFICIAL/ADMIN SERVICES	23,182	23,000	23,000
521300 TECHNICAL SERVICES	2,720	6,500	6,500
522210 FLEET - PARTS	694	481	350
522220 FLEET - LABOR	831	671	601
522230 FLEET - OUTSOURCED SERVICE	372	784	655
522310 BUILDING & LAND RENTAL	5,089	5,100	5,100
522320 EQUIPMENT RENTALS	727	2,300	2,300
523200 TELEPHONE SERVICE	2,116	3,016	3,014
523210 POSTAGE	498	550	500
523400 PRINTING AND BINDING EXP	4,763	3,000	3,000
523500 TRAVEL EXPENSES	10,465	14,553	8,500
523600 DUES AND FEES	1,803	2,031	2,031
523700 EDUCATION AND TRAINING	39,172	45,000	22,500
523900 OTHER PURCHASED SERVICES	6,448	12,398	13,814
PURCHASED/CONTRACTED SERVICES	\$ 98,878	\$ 119,384	\$ 91,865
531100 GENERAL SUPPLIES	3,345	3,000	3,000
531270 GASOLINE/DIESEL	1,852	1,704	1,820
531400 BOOKS & PERIODICALS	2,027	1,500	1,200
531700 OTHER SUPPLIES	45,309	45,000	45,000
SUPPLIES/OTHER EXPENDITURES	\$ 52,533	\$ 51,204	\$ 51,020
542400 COMPUTERS	-	1,700	-
CAPITAL OUTLAY	\$ -	\$ 1,700	\$ -
551110 INTERNAL SVC-COMPUTER REP	2,730	4,286	4,603
INTERFUND/DEPARTMENT SERVICES	\$ 2,730	\$ 4,286	\$ 4,603
TOTAL OCCUPATIONAL SAFETY	\$794,289	\$835,222	\$827,880

	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
6251595 - GENERAL ADMINISTRATION			
511100 REGULAR EMPLOYEES	-	-	322,251
512600 UNEMPLOYMENT CLAIMS	31,537	80,000	80,000
512700 WORKERS COMP CLAIMS	628,659	478,000	478,000
512710 WORKERS COMP-CLAIMS EXP	94,112	87,000	87,000
512720 WORKERS COMP-INDEMNITY	133,151	650,000	650,000
512730 WORKERS COMP-MEDICAL	204,254	1,400,000	800,000
512740 WORKERS COMP-STOP LOSS	234,848	246,591	260,000
PERSONNEL SERVICES	\$ 1,326,561	\$ 2,941,591	\$ 2,677,251
521100 OFFICIAL/ADMIN SERVICES	42,000	45,000	45,000
523100 OTHER INSURANCE	900,627	1,025,000	1,065,000
523700 EDUCATION AND TRAINING	705	-	-
PURCHASED/CONTRACTED SERVICES	\$ 943,332	\$ 1,070,000	\$ 1,110,000
573000 PMTS TO OTHERS	834,841	900,000	1,422,251
INTERFUND/DEPARTMENT SERVICES	\$ 834,841	\$ 900,000	\$ 1,422,251
611100 TRANSFER TO GENERAL FUND	800,000		
OTHER FINANCING USES	\$ 800,000		
TOTAL GENERAL ADMINISTRATION	\$3,904,736	\$4,911,591	\$5,209,502



Fund 650 – HEALTH INSURANCE FUND

	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Revenues			
Employee Contributions	2,643,209	3,677,034	3,677,034
Employer Contributions	16,262,221	21,286,079	23,456,132
Other	2,220,460	900,000	830,000
Total Revenue	21,112,890	21,075,466	21,075,466
Expenditures			
Medical Plan	20,628,845	22,993,571	26,039,376
Other Premiums	281,662	1,698,059	1,698,059
Wellness	1,219,753	1,106,483	1,866,787
Other	5,071,158	65,000	482,166
Total Expenditure	22,129,860	21,075,466	27,906,163

6501598 WELLNESS PROGRAM**DEPARTMENT MISSION STATEMENT:**

Providing Health related Programs and services, increasing awareness and engaging participation, the Wellness program works to improve the Health and Well-Being of Chatham County Employees.

SERVICE LEVELS & STAFFING

Total	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Department Goals

Description	Strategic Plan Factor
Goal #1 To Improve The Health And Well-Being Of County Employees	Health, Safety & Welfare

Department Objectives and Key Results

GOAL #	Activity To Accomplish the Goal
1	Increase team member engagement in health and wellness activities
1	Increase Employee Health Center participation

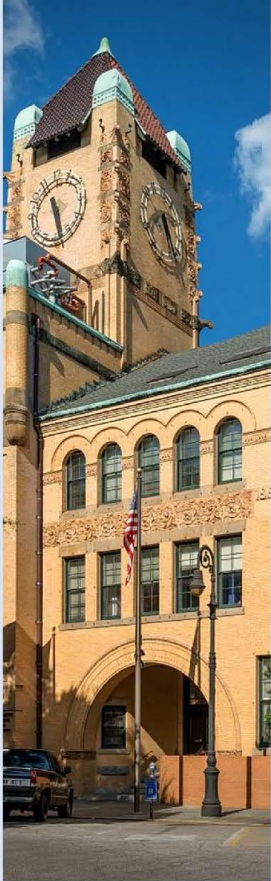
Performance Measures

Measure	FY 2019 Actual	FY 2020 Adopted	FY 2021 Adopted
Health Center visits	5,000	5,000	5,000
Biometric screens	2,500	2,500	2,000



	FY2019 ACTUAL	FY2020 ADOPTED	FY2021 ADOPTED
6501598 - WELLNESS PROGRAM			
511100 REGULAR EMPLOYEES	69,778	70,247	72,338
512100 HEALTH INSURANCE	8,159	8,741	8,347
512200 SOCIAL SECURITY	5,012	5,050	5,233
512400 PENSION CONTRIBUTIONS	12,850	13,198	12,287
512900 OPEB CONTRIBUTIONS	4,000	4,200	4,000
PERSONNEL SERVICES	\$ 99,799	\$ 101,436	\$ 102,205
521200 PROFESSIONAL SERVICES	728,867	744,890	886,565
522200 REPAIRS & MAINTENANCE	-	1,000	1,000
522310 BUILDING & LAND RENTAL	23,673	24,225	26,448
522320 EQUIPMENT RENTALS	4,415	4,500	4,500
523210 POSTAGE	1,742	5,500	3,200
523500 TRAVEL EXPENSES	8,271	7,000	3,875
523600 DUES AND FEES	39,790	48,320	48,320
523700 EDUCATION AND TRAINING	164,913	158,470	79,235
523900 OTHER PURCHASED SERVICES	33,484	35,000	35,000
PURCHASED/CONTRACTED SERVICES	\$ 1,005,155	\$ 1,028,905	\$ 1,088,143
531100 GENERAL SUPPLIES	6,981	6,000	6,000
531290 UTILITIES OTHER	3,438	3,600	3,600
531400 BOOKS & PERIODICALS	186	180	180
531700 OTHER SUPPLIES	17,094	24,500	24,500
SUPPLIES/OTHER EXPENDITURES	\$ 27,699	\$ 34,280	\$ 34,280
551110 INTERNAL SVC-COMPUTER REP	-	353	743
551115 INTERNAL SVC - SAFETY	450	450	450
573000 PMTS TO OTHERS	-	-	83,110
INTERFUND/DEPARTMENT SERVICES	\$ 450	\$ 803	\$ 84,303
TOTAL WELLNESS PROGRAM	\$1,133,103	\$1,165,424	\$1,308,931





**Fiscal Year 2020-2021
Adopted Budget**



**Chatham
County**

SUPPLEMENTAL INFORMATION

This section provides additional information to assist the reader.



Authorized Staffing Table

DEPARTMENT	ACTUAL FY 19			ADOPTED FY 20			ADOPTED FY 21		
	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
GENERAL GOVERNMENT									
Administrative Services		16.0	16.0		16.0	16.0		16.0	16.0
Board of Elections	5.0	4.0	9.0	5.0	4.0	9.0	5.0	4.0	9.0
Board of Equalization	4.0	1.0	5.0	4.0	1.0	5.0	-	1.0	1.0
County Attorney		5.0	5.0		5.0	5.0	1.0	5.0	6.0
Clerk of Commission		2.0	2.0		2.0	2.0		2.0	2.0
County Commissioners		11.0	11.0		11.0	11.0		11.0	11.0
County Engineer		9.3	9.3		17.0	17.0		17.0	17.0
LDAO		4.5	4.5		2.0	2.0		2.0	2.0
Sales Tax		16.3	16.3		11.0	11.0		11.0	11.0
County Manager		6.0	6.0	1.0	6.0	7.0	1.0	6.0	7.0
Occupational Safety		6.0	6.0		6.0	6.0		6.0	6.0
Facilities Maintenance & Operations	10.5	35.0	45.5	10.5	36.0	46.5		36.0	36.0
Finance	2.7	21.0	23.7	4.0	22.0	26.0	4.0	22.0	26.0
Fleet Operations		16.0	16.0	1.0	17.0	18.0	1.0	17.0	18.0
Human Resources		15.0	15.0	1.0	16.0	17.0	1.0	16.0	17.0
ICS		32.0	32.0		34.0	34.0		34.0	34.0
Internal Audit		4.0	4.0	1.0	4.0	5.0	1.0	5.0	6.0
Parking Garage	0.3	1.0	1.3	1.0	1.0	2.0	1.0	1.0	2.0
Public Information		3.0	3.0		3.0	3.0		3.0	3.0
Purchasing		7.0	7.0		7.0	7.0		7.0	7.0
Strategic Planning	-	1.0	1.0	-	3.0	3.0	-	1.0	1.0
Project Management	-	-	-	-	-	-	1.0	2.0	3.0
Tax Assessor	5.0	64.0	69.0	5.0	64.0	69.0	5.0	64.0	69.0
Tax Commissioner	2.0	76.0	78.0	2.0	75.0	77.0	2.0	75.0	77.0
Voter Registration	13.0	8.0	21.0	13.0	8.0	21.0	5.0	8.0	13.0
TOTAL GENERAL GOVT.	42.5	364.0	406.5	26.0	371.0	397.0	28.0	372.0	400.0
PUBLIC WORKS									
Bridges		11.0	11.0		7.0	7.0		7.0	7.0
Construction Management		5.0	5.0			-			
Public Works	5.0	97.0	102.0	-	104.0	104.0		117.0	117.0
Solid Waste		36.0	36.0	7.0	27.0	34.0	7.0	27.0	34.0
Water & Sewer		1.0	1.0		1.0	1.0		1.0	1.0
TOTAL PUBLIC WORKS	5.0	150.0	155.0	7.0	139.0	146.0	7.0	146.0	153.0



DEPARTMENT	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
HOUSING & DEVELOPMENT									
Building Safety & Regulatory Svcs.		24.0	24.0		27.0	27.0		27.0	27.0
MWBE - Community Outreach		2.0	2.0		2.0	2.0		2.0	2.0
Chatham Apprentice Program		2.0	2.0		2.0	2.0		2.0	2.0
TOTAL HOUSING & DEVELOPMENT	-	28.0	28.0	-	31.0	31.0	-	31.0	31.0
JUDICIARY									
ALT Dispute Resolution		2.0	2.0		1.0	1.0		1.0	1.0
Clerk of Superior Court	4.0	50.0	54.0	4.0	51.0	55.0	4.0	51.0	55.0
Court Administrator	1.0	39.0	40.0	1.0	33.0	34.0	1.0	33.0	34.0
District Attorney		77.0	77.0		79.0	79.0		79.0	79.0
Victim Witness		14.0	14.0	3.0	19.0	22.0	3.0	19.0	22.0
Child Support		66.0	66.0		44.0	44.0		44.0	44.0
5% Victim Witness Fee	2.0	1.0	3.0	-	1.0	1.0	-	1.0	1.0
Juvenile Court		56.0	56.0	1.0	59.0	60.0	1.0	59.0	60.0
Law Library		2.0	2.0	1.0	1.0	2.0	1.0	1.0	2.0
Magistrate Court	1.0	18.0	19.0	1.0	19.0	20.0	1.0	19.0	20.0
Probate Court		13.0	13.0		15.0	15.0		17.0	17.0
Public Defenders Office		9.0	9.0		7.0	7.0		7.0	7.0
Indigent Defense Unit		14.0	14.0		16.0	16.0		16.0	16.0
Juvenile Indigent Defense	-	-	-	-	6.0	6.0	-	6.0	6.0
The Front Porch					-	-		1.0	1.0
Recorders Court		1.0	1.0		1.0	1.0		1.0	1.0
State Court Judges		10.0	10.0		10.0	10.0		10.0	10.0
State Court Clerk		20.0	20.0		21.0	21.0		21.0	21.0
State Court DUI		3.0	3.0		3.0	3.0		3.0	3.0
TOTAL JUDICIARY	8.0	395.0	403.0	11.0	386.0	397.0	11.0	389.0	400.0
CULTURE & RECREATION									
Aquatic Center	52.0	4.0	56.0	52.0	4.0	56.00	-	4.0	4.0
Frank G. Murray Community Center	3.0		3.0	3.0		3.0	3.0		3.0
Summer Bonanza	1.0	-	1.0		-	-		-	-
Recreation and Park Services	12.0	49.0	61.0	12.0	49.0	61.0	3.0	54.0	57.0
Henderson Golf Course	3.0	7.0	10.0	3.0	7.0	10.0	3.0	7.0	10.0
TOTAL CULTURE & RECREATION	71.0	60.0	131.0	9.0	66.0	75.0	9.0	66.0	75.0



DEPARTMENT	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
HEALTH & WELFARE									
Mosquito Control	1.0	29.0	30.0		29.0	29.0		29.0	29.0
Health Department									
TOTAL HEALTH & WELFARE	1.0	29.0	30.0	-	29.0	29.0	-	29.0	29.0
PUBLIC SAFETY									
CNT	1.0	12.0	13.0		25.0	25.0		25.0	25.0
County Coroner		3.0	3.0	2.0	3.0	5.0	2.0	3.0	5.0
CEMA		10.0	10.0		10.0	10.0		10.0	10.0
EMS	1.0		1.0	1.0		1.0	1.0		1.0
Marine Patrol		6.0	6.0		6.0	6.0		6.0	6.0
Animal Services	1.0	15.0	16.0	2.0	18.0	20.0	2.0	19.0	21.0
Police	2.0	147.0	149.0		151.0	151.0		151.0	151.0
E911		104.0	104.0	4.0	103.0	107.0	4.0	103.0	107.0
Detention Center	12.0	479.0	491.0	12.0	490.0	502.0	12.0	490.0	502.0
Sheriff	26.0	100.0	126.0	26.0	100.0	126.0	26.0	100.0	126.0
K-9 Grant	8.0		8.0		12.0	12.0	-	12.0	12.0
TOTAL PUBLIC SAFETY	51.0	876.0	927.0	47.0	918.0	965.0	47.0	919.0	966.0
OTHER FINANCING AND USES									
Group Health Insurance Fund		1.0	1.0		1.0	1.0		1.0	1.0
TOTAL OTHER FINANCING AND USES	-	1.0	1.0	-	1.0	1.0	-	1.0	1.0
GRAND TOTAL:	178.5	1,903	2,082	100	1,941	2,041	102	1,953	2,055

Footnotes:

FY2021 New Positions

General Government:

- 1 - Rescue Adoption Coordinator - Animal Control
- 1 - Part-time Paralegal - County Attorney
- 1 - Part-time Administrative Asst II - Project Management

Judiciary:

- 2 - Deputy Clerks - Probate Court
- 1 - Director of Front Porch - Juvenile Court

Public Works:

- 3 - Maintenance Svc Workers - Public Works *
- 3 - Equipment Operator I - Public Works *
- 1 - Equipment Operator/Mechanic - Public Works *

* Please note the positions for Public Works are recommended if a contract cannot be secured at a better rate.

The decrease in the number of employees is due to "Position Status Changes" no longer recognizing Temporary Positions in the Part-time count.

In mid-year FY20 the Detention Center froze 10 F/T Corrections officer positions to fund P/T Correction positions. In the last quarter FY20 ten Unit 5 positions were authorized.



Classification & Pay Plan

GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
04	23,537	30,598	37,659	INTERN	1056
04	23,537	30,598	37,659	LAW ENFORCEMENT INTERN	9182
05	24,204	31,466	38,727	COMPUTER TECHNICIAN INTERN	1074
06	13,1346	Hourly		AQUATIC SPECIALIST	1532
06	24,960	32,448	39,936	CLERICAL ASSISANT I	1002
06	14,1400	Hourly		HEAD LIFE GUARD	1531
06	12,0000	Hourly		LIFEGUARD	1529
06	12,0000	Hourly		SPECIAL NEEDS SWIM LESSON INSTRUCTOR	1530
06	12,0000	Hourly		SWIMMING INSTRUCTOR	1528
07	25,742	33,465	41,187	CUSTODIAN I	5040
07	25,742	33,465	41,187	MAINTENANCE SERVICE WORKER	4060
07	25,742	33,465	41,187	MANAGEMENT INTERN I	1076
07	25,742	33,465	41,187	MOSQUITO CONTROL AIDE	4160
07	25,742	33,465	41,187	RECREATION AIDE	1512
08	26,504	34,455	42,406	CASHIER I	1300
08	26,504	34,455	42,406	CASHIER/RECEPTIONIST	1311
09	27,320	35,516	43,712	CLERICAL ASSISTANT II	1006
09	27,320	35,516	43,712	CONSTRUCTION WORKER I	4058
09	27,320	35,516	43,712	CUSTODIAN II	5048
09	27,320	35,516	43,712	CUSTODIAN/MESSENGER	5044
09	27,320	35,516	43,712	CUSTOMER SERVICE REPRESENTATIVE I	1029
09	27,320	35,516	43,712	MAINTENANCE WORKER I	4062
09	27,320	35,516	43,712	MANAGEMENT INTERN II	1077
10	28,134	36,574	45,014	COMMUNICATIONS OFFICER TRAINEE	3502
10	28,134	36,574	45,014	CUSTOMER SERVICE REPRESENTATIVE II	1031
10	28,134	36,574	45,014	EQUIPMENT OPERATOR I	4076
10	28,134	36,574	45,014	PARK FACILITIES GROUNDS MAINTENANCE	1503
10	28,134	36,574	45,014	RECYCLING CENTER ATTENDANT I	1522
11	28,982	37,677	46,371	ACCOUNTS SPECIALIST	1228
11	28,982	37,677	46,371	BRIDGE TENDER	4250
11	28,982	37,677	46,371	BUILDING MAINTENANCE & SECURITY WORKER	4116
11	28,982	37,677	46,371	CASHIER II	1302
11	28,982	37,677	46,371	CLERICAL ASSISTANT III	1007
11	28,982	37,677	46,371	ENTOMOLOGY ASSISTANT	4167
11	28,982	37,677	46,371	ENTOMOLOGY LAB TECHNICIAN	4166
11	28,982	37,677	46,371	LAW ENFORCEMENT RECORDS SPECIALIST I	3419
11	28,982	37,677	46,371	MAIL CLERK	1005
11	28,982	37,677	46,371	MAINTENANCE WORKER II	4063
11	28,982	37,677	46,371	RECORDS TECHNICIAN I	1021
11	28,982	37,677	46,371	RECYCLING CENTER ATTENDANT II	1523
11	28,982	37,677	46,371	TAX/TAG PROCESSOR I	1304
12	29,860	38,818	47,776	ANIMAL CARE ASSISTANT	3230
12	29,860	38,818	47,776	CASHIER III	1303
12	29,860	38,818	47,776	CENTRAL RECORDS CLERK	1010
12	29,860	38,818	47,776	CUSTODIAN III	5051
12	29,860	38,818	47,776	CUSTOMER SERVICE REPRESENTATIVE III	1032



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
12	29,860	38,818	47,776	E911 RECORDS TECHNICIAN I	3512
12	29,860	38,818	47,776	EQUIPMENT MECHANIC I	4202
12	29,860	38,818	47,776	EQUIPMENT OPERATOR II	4078
12	29,860	38,818	47,776	INVENTORY CONTROL SPECIALIST	1290
12	29,860	38,818	47,776	LAB TECHNICIAN / SCREENER	3035
12	29,860	38,818	47,776	MAINTENANCE WORKER II-CREW LEADER	4073
12	29,860	38,818	47,776	PARKING ATTENDANT	5053
12	29,860	38,818	47,776	POLICE RECORDS TECHNICIAN	3454
12	29,860	38,818	47,776	QUARTERMASTER	1229
12	29,860	38,818	47,776	RECREATION LEADER	1514
12	29,860	38,818	47,776	VETERINARY TECHNICIAN	3238
13	30,736	39,957	49,178	BOARD OF EQUALIZATION COORDINATOR	1020
13	30,736	39,957	49,178	CLERICAL ASSISTANT IV	1012
13	30,736	39,957	49,178	COURT REPORTER	1379
13	30,736	39,957	49,178	DELINQUENT TAX TECHNICIAN	1312
13	30,736	39,957	49,178	DEPUTY CLERK I	1370
13	30,736	39,957	49,178	DEPUTY COURT CLERK I	1350
13	30,736	39,957	49,178	LAW ENFORCEMENT RECORDS SPECIALIST II	3420
13	30,736	39,957	49,178	MOTOR VEHICLE PROCESSOR I	1340
13	30,736	39,957	49,178	TAX/TAG TITLE PROCESSOR II	1306
14	31,500	40,950	50,400	ACCOUNTING TECHNICIAN I	1230
14	31,500	40,950	50,400	ADMINISTRATIVE ASSISTANT I	1058
14	31,500	40,950	50,400	ANIMAL SERVICES OFFICER	3232
14	31,500	40,950	50,400	ASSISTANT TO BOARD OF ASSESSOR SECRETARY	2027
14	31,500	40,950	50,400	ASSISTANT TO CLERK OF COMMISSION	1081
14	31,500	40,950	50,400	COMMUNICATIONS OFFICER	3503
14	31,500	40,950	50,400	CONTROL ROOM OPERATOR	3442
14	31,500	40,950	50,400	CUSTOMER SERVICE REPRESENTATIVE IV	1033
14	31,500	40,950	50,400	DEPUTY CLERK II	1371
14	31,500	40,950	50,400	DEPUTY COURT CLERK II	1351
14	31,500	40,950	50,400	DUTY MANAGER	1527
14	31,500	40,950	50,400	E911 RECORDS TECHNICIAN II	3507
14	31,500	40,950	50,400	EMERGENCY COMMUNICATIONS DISPATCHER	3228
14	31,500	40,950	50,400	EQUIPMENT OPERATOR III	4080
14	31,500	40,950	50,400	FORENSIC TECHNICIAN	3455
14	31,500	40,950	50,400	GROUPS MAINTENANCE LEAD WORKER	4071
14	31,500	40,950	50,400	HUMAN RESOURCES TECHNICIAN I	1044
14	31,500	40,950	50,400	LAW ENFORCEMENT RECORDS SPECIALIST III	3423
14	31,500	40,950	50,400	LEGAL SECRETARY I	1123
14	31,500	40,950	50,400	MAINTENANCE WORKER III	4064
14	31,500	40,950	50,400	MICROFILM/RECORDS TECHNICIAN	1207
14	31,500	40,950	50,400	RECORDS TECHNICIAN II	1017
14	31,500	40,950	50,400	VIDEO VISITATION OPERATOR	3443
15	32,617	42,402	52,187	ACCOUNTING TECHNICIAN II	1231
15	32,617	42,402	52,187	ANIMAL ADOPTION AND RESCUE COORDINATOR	3240
15	32,617	42,402	52,187	ASSISTANT GROUND ADULTICIDING SUPERVISOR	4169
15	32,617	42,402	52,187	CHIEF COURT REPORTER	1380
15	32,617	42,402	52,187	ENFORCEMENT TECHNICIAN II	1018
15	32,617	42,402	52,187	ENTOMOLOGY TECHNICIAN	4168
15	32,617	42,402	52,187	HUMAN RESOURCES TECHNICIAN II	1045
15	32,617	42,402	52,187	JAIL GROUNDS MAINTENANCE WORKER	4118
15	32,617	42,402	52,187	JUDICIAL CASE MANAGER	1382
15	32,617	42,402	52,187	JURY COORDINATOR	7015



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
15	32,617	42,402	52,187	MICROFILM SUPERVISOR	1206
15	32,617	42,402	52,187	MOTOR VEHICLE PROCESSOR II	1341
15	32,617	42,402	52,187	STORM WATER TECHNICIAN	4044
15	32,617	42,402	52,187	TAX/TAG TITLE PROCESSOR III	1309
16	33,630	43,719	53,808	ADMINISTRATIVE ASSISTANT II	1059
16	33,630	43,719	53,808	ASSISTANT PRINT SHOP SUPERVISOR	1216
16	33,630	43,719	53,808	COMMUNITY RESOURCE OFFICER	3464
16	33,630	43,719	53,808	CUSTOMER SERVICE SUPERVISOR-SHERIFF	1030
16	33,630	43,719	53,808	DEPUTY CLERK III	1372
16	33,630	43,719	53,808	DEPUTY COURT CLERK III	1352
16	33,630	43,719	53,808	EQUIPMENT MECHANIC II	4206
16	33,630	43,719	53,808	EQUIPMENT OPERATOR IV	4081
16	33,630	43,719	53,808	FILES SUPERVISOR II	1205
16	33,630	43,719	53,808	LEAD ANIMAL SERVICES OFFICER	3231
16	33,630	43,719	53,808	LEGAL SECRETARY II	1124
16	33,630	43,719	53,808	MAINTENANCE WORKER IV	4065
16	33,630	43,719	53,808	POLICE RECORDS SUPERVISOR	3452
16	33,630	43,719	53,808	SENIOR COMMUNICATIONS OFFICER	3504
17	34,665	45,065	55,464	ACCOUNTING TECHNICIAN III	1232
17	34,665	45,065	55,464	AIRCRAFT SERVICE TECHNICIAN	4172
17	34,665	45,065	55,464	ASSISTANT BRIDGE SUPERVISOR	4252
17	34,665	45,065	55,464	DEVELOPMENT PROCESSING ASSISTANT	2054
17	34,665	45,065	55,464	GROUND ADULTICIDING SUPERVISOR	4170
17	34,665	45,065	55,464	LEAD MAINTENANCE WORKER - MOSQUITO CONTROL	4068
17	34,665	45,065	55,464	LEAD MAINTENANCE WORKER	4109
17	34,665	45,065	55,464	LEADWORKER - TRAFFIC SIGN SHOP	4077
17	34,665	45,065	55,464	MAINTENANCE SUPERVISOR I	4066
17	34,665	45,065	55,464	MAINTENANCE TECHNICIAN/TRAINER	4070
17	34,665	45,065	55,464	MOTOR VEHICLE PROCESSOR III	1342
17	34,665	45,065	55,464	OCCUPATIONAL TAX INSPECTOR	2056
17	34,665	45,065	55,464	SAFETY TRAINING COORDINATOR	4069
17	34,665	45,065	55,464	SENIOR STORM WATER TECHNICIAN	4045
17	34,665	45,065	55,464	TAX/TAG SUPERVISOR	1314
18	35,696	46,405	57,114	CASE MANAGER	1375
18	35,696	46,405	57,114	CHATHAM APPRENTICE PROGRAM COORDINATOR	9602
18	35,696	46,405	57,114	COMMUNICATIONS TRAINING OFFICER	3505
18	35,696	46,405	57,114	CORRECTIONS COUNSELOR I	3421
18	35,696	46,405	57,114	CORRECTIONS PROGRAM COORDINATOR	3426
18	35,696	46,405	57,114	CORRECTIONS TRANSITION SPECIALIST	3429
18	35,696	46,405	57,114	COUNTER NARCOTICS TEAM EVIDENCE CUSTODIAN	3200
18	35,696	46,405	57,114	COURT SERVICE SPECIALIST	1376
18	35,696	46,405	57,114	DEPUTY CLERK IV	1373
18	35,696	46,405	57,114	DEPUTY COURT CLERK IV	1353
18	35,696	46,405	57,114	EQUIPMENT OPERATOR/MECHANIC	4082
18	35,696	46,405	57,114	FACILITIES MAINTENANCE ANALYST	4140
18	35,696	46,405	57,114	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN I	2413
18	35,696	46,405	57,114	HUMAN RESOURCES SPECIALIST	1046
18	35,696	46,405	57,114	INDIGENT DEFENSE UNIT SPECIALIST	7300
18	35,696	46,405	57,114	JUNIOR COMPUTER SUPPORT ASSISTANT	1432
18	35,696	46,405	57,114	MAINTENANCE SUPERVISOR II	4067
18	35,696	46,405	57,114	PARTS ROOM MANAGER	1292
18	35,696	46,405	57,114	PROPERTY AND EVIDENCE CUSTODIAN	3451
18	35,696	46,405	57,114	QUALITY ASSURANCE OFFICER	3510



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
18	35,696	46,405	57,114	QUARTERMASTER - POLICE	3453
18	35,696	46,405	57,114	REVENUE COLLECTOR	1322
18	35,696	46,405	57,114	SPORTS COORDINATOR	1518
18	35,696	46,405	57,114	ZONING INSPECTOR I	2059
19	36,780	48,734	60,687	ACCOUNTING TECHNICIAN IV	1233
19	36,780	48,734	60,687	ACCOUNTING TECHNICIAN IV/DEPUTY CLERK	2046
19	36,780	48,734	60,687	ADMINISTRATIVE ASSISTANT III	1060
19	36,780	48,734	60,687	AIRCRAFT MECHANIC I	4189
19	36,780	48,734	60,687	APPRAISER I	2012
19	36,780	48,734	60,687	ARBORIST TECHNICIAN	2073
19	36,780	48,734	60,687	BUILDING MAINTENANCE MECHANIC	4120
19	36,780	48,734	60,687	CODES INSPECTOR I	2058
19	36,780	48,734	60,687	COMPUTER SERVICES TECHNICIAN I	1171
19	36,780	48,734	60,687	CONSTRUCTION INSPECTOR I	4029
19	36,780	48,734	60,687	CUSTODIAN SUPERVISOR	5050
19	36,780	48,734	60,687	CUSTOMER SERVICE REPRESENTATIVE SUPERVISOR	1039
19	36,780	48,734	60,687	E911 RECORDS CUSTODIAN	3511
19	36,780	48,734	60,687	EMERGENCY DISPATCH SUPERVISOR/TAC/ISO	3444
19	36,780	48,734	60,687	LEGAL SECRETARY III	1125
19	36,780	48,734	60,687	MOTOR VEHICLE SUPERVISOR	1343
19	36,780	48,734	60,687	POLLUTANT DISCHARGE ELIMINATION SYSTEM INSPECTOR	4043
19	36,780	48,734	60,687	PROBATION OFFICER I	3020
19	36,780	48,734	60,687	PROGRAM COORDINATOR	1526
19	36,780	48,734	60,687	RIGHTS-OF-WAY CONSTRUCTION INSPECTOR	4055
19	36,780	48,734	60,687	ZONING INSPECTOR II	2069
20	38,136	50,530	62,924	ANIMAL SERVICES SUPERVISOR	3234
20	38,136	50,530	62,924	ASSET BUILDING FINANCE SERVICE MANAGER	9603
20	38,136	50,530	62,924	CHATHAM APPRENTICE PROGRAM MANAGER	9601
20	38,136	50,530	62,924	COMPUTER SUPPORT ASSISTANT	1431
20	38,136	50,530	62,924	CORRECTIONS PROGRAM COORDINATOR II	3427
20	38,136	50,530	62,924	DEPUTY CLERK V	1374
20	38,136	50,530	62,924	DIRECTOR, GREEN JOBS/WORKFORCE DEVELOPMENT	9604
20	38,136	50,530	62,924	ELECTRICAL TECHNICIAN	4092
20	38,136	50,530	62,924	ENTOMOLOGIST	4173
20	38,136	50,530	62,924	EQUIPMENT MECHANIC III	4208
20	38,136	50,530	62,924	FIRE INSPECTOR	2065
20	38,136	50,530	62,924	FURNITURE REPAIR SPECIALIST	4086
20	38,136	50,530	62,924	GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN II	2420
20	38,136	50,530	62,924	HVAC PREVENTIVE MAINTENANCE MECHANIC	6178
20	38,136	50,530	62,924	JAIL MAINTENANCE MECHANIC	4122
20	38,136	50,530	62,924	MAINTENANCE SERVICES SUPERVISOR	8049
20	38,136	50,530	62,924	MISDEMEANOR INVESTIGATOR I	3120
20	38,136	50,530	62,924	PRINT SHOP SUPERVISOR	1217
20	38,136	50,530	62,924	PROPERTY LAW ASSISTANT	3458
20	38,136	50,530	62,924	PUBLIC INFORMATION ASSISTANT	1128
20	38,136	50,530	62,924	RECREATION SUPERVISOR	1520
20	38,136	50,530	62,924	SENIOR COMMUNICATIONS TRAINING OFFICER	3509
20	38,136	50,530	62,924	STAFF ACCOUNTANT	1245
20	38,136	50,530	62,924	VICTIM ADVOCATE I	3124
21	40,043	53,057	66,070	ACCOUNTANT I	1242
21	40,043	53,057	66,070	ADMINISTRATIVE ASSISTANT IV	1061
21	40,043	53,057	66,070	AIRCRAFT MECHANIC II	4187
21	40,043	53,057	66,070	APPEALS COORDINATOR	2011



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
21	40,043	53,057	66,070	APPRAISER II	2014
21	40,043	53,057	66,070	AQUATIC CENTER SUPERINTENDENT	1525
21	40,043	53,057	66,070	ARBORIST I	2071
21	40,043	53,057	66,070	BUSINESS SYSTEMS ASSISTANT	1427
21	40,043	53,057	66,070	CODES INSPECTOR II	2280
21	40,043	53,057	66,070	COMMUNICATIONS SUPERVISOR	3501
21	40,043	53,057	66,070	COMMUNITY INTERVENTION SPECIALIST	3126
21	40,043	53,057	66,070	COMPUTER SERVICE SPECIALIST	3072
21	40,043	53,057	66,070	CONSTRUCTION INSPECTOR II	4030
21	40,043	53,057	66,070	CORRECTIONS CLASSIFICATION SPECIALIST	3430
21	40,043	53,057	66,070	CORRECTIONS COUNSELOR II	3422
21	40,043	53,057	66,070	ELECTRICAL TECHNICIAN SUPERVISOR	4083
21	40,043	53,057	66,070	ENTOMOLOGIST - LEAD WORKER	4175
21	40,043	53,057	66,070	EQUIPMENT MECHANIC IV	4220
21	40,043	53,057	66,070	FLOODPLAIN ASSISTANT	4033
21	40,043	53,057	66,070	FORENSIC SOCIAL WORKER	3114
21	40,043	53,057	66,070	INSPECTIONS OPERATOR COORDINATOR	2068
21	40,043	53,057	66,070	LEGAL SECRETARY IV	1126
21	40,043	53,057	66,070	MOBILE RADIO TECHNICIAN I	1200
21	40,043	53,057	66,070	NETWORK TECHNICIAN I	1214
21	40,043	53,057	66,070	ORDER WRITER/SERVICE COORDINATOR	4224
21	40,043	53,057	66,070	PERMITS & LICENSING SUPERVISOR	1355
21	40,043	53,057	66,070	PROBATION OFFICER II	3024
21	40,043	53,057	66,070	SPECIALIZED ASSESSMENT/EXEMPTIONS APPRAISER	2018
21	40,043	53,057	66,070	VEHICLE MAINTENANCE COORDINATOR	4225
21	40,043	53,057	66,070	VIDEO PRODUCTION ASSISTANT	1131
21	40,043	53,057	66,070	ZONING ADMINISTRATOR	2070
22	42,045	55,710	69,374	ASSISTANT ADMINISTRATIVE SERVICES MANAGER	1221
22	42,045	55,710	69,374	AUDIO/VISUAL TECHNICIAN	1175
22	42,045	55,710	69,374	CHIEF DEPUTY COURT CLERK -MAGISTRATE COURT	1358
22	42,045	55,710	69,374	CONSTRUCTION SUPERVISOR	4084
22	42,045	55,710	69,374	CRIME ANALYST	3461
22	42,045	55,710	69,374	HUMAN RESOURCES ANALYST II	1049
22	42,045	55,710	69,374	JUVENILE COURT CLERK	3012
22	42,045	55,710	69,374	NETWORK TECHNICIAN II	1215
22	42,045	55,710	69,374	PROCUREMENT SPECIALIST	1285
22	42,045	55,710	69,374	SENIOR GIS TECHNICIAN (ENGINEERING)	2421
23	44,147	58,495	72,842	APPRAISER III	2016
23	44,147	58,495	72,842	ARBORIST II	2072
23	44,147	58,495	72,842	ASSISTANT MAINTENANCE SUPERINTENDENT	4074
23	44,147	58,495	72,842	BUSINESS SYSTEMS ANALYST I	3500
23	44,147	58,495	72,842	CHIEF LEGAL SECRETARY	1120
23	44,147	58,495	72,842	CODES INSPECTOR III	2290
23	44,147	58,495	72,842	COMPUTER SUPPORT MANAGER	1430
23	44,147	58,495	72,842	CORRECTIONS CLASSIFICATION SPECIALIST II	3431
23	44,147	58,495	72,842	DEVELOPMENT PLAN COORDINATOR	4012
23	44,147	58,495	72,842	E911 OPERATIONS COORDINATOR	3513
23	44,147	58,495	72,842	E911 TRAINING COORDINATOR	3508
23	44,147	58,495	72,842	EMERGENCY MANAGEMENT SPECIALIST	3891
23	44,147	58,495	72,842	FLEET ADMINISTRATOR	5055
23	44,147	58,495	72,842	JUNIOR SYSTEMS ANALYST	1423
23	44,147	58,495	72,842	LAW ENFORCEMENT TRAINING INSTRUCTOR	3075
23	44,147	58,495	72,842	MOBILE RADIO TECHNICIAN II	1201
23	44,147	58,495	72,842	PARALEGAL/ADMINISTRATIVE ASSISTANT	3038



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
23	44,147	58,495	72,842	PAYROLL ADMINISTRATOR	1236
23	44,147	58,495	72,842	PERSONAL PROPERTY AUDITOR	2026
23	44,147	58,495	72,842	PILOT I	4190
23	44,147	58,495	72,842	PROBATION OFFICER III	3019
23	44,147	58,495	72,842	PROBATION/TRAINING OFFICER	3025
23	44,147	58,495	72,842	RECREATION SUPERINTENDENT	4051
23	44,147	58,495	72,842	RESOURCE CENTER ACTIVITY COORDINATOR	4100
23	44,147	58,495	72,842	SENIOR BUILDING MAINTENANCE SUPERVISOR I	4127
23	44,147	58,495	72,842	SENIOR QUALITY CONTROL TECHNICIAN	2453
23	44,147	58,495	72,842	STAFF AUDITOR	1260
23	44,147	58,495	72,842	SYSTEMS ANALYST I - DEPARTMENTAL ONLY	3467
23	44,147	58,495	72,842	WAREHOUSE MANAGER	3440
24	46,354	61,419	76,484	ADMINISTRATIVE ASSISTANT TO THE CHIEF	3460
24	46,354	61,419	76,484	ADMINISTRATIVE ASSISTANT TO THE JAIL COMMANDER	1037
24	46,354	61,419	76,484	ASSISTANT ELECTION SUPERVISOR	1395
24	46,354	61,419	76,484	ASSISTANT PARK MAINTENANCE SUPERINTENDENT	1502
24	46,354	61,419	76,484	ASSISTANT VOTER REGISTRATION DIRECTOR	1390
24	46,354	61,419	76,484	COMPENSATION AND POSITION CONTROL SPECIALIST	1042
24	46,354	61,419	76,484	COURTROOM TECHNOLOGY ENGINEER	1178
24	46,354	61,419	76,484	CORRECTIONS PROGRAM MANAGER	3434
24	46,354	61,419	76,484	EMERGENCY MANAGEMENT SERVICES CONTRACT ADMINISTRATOR	3250
24	46,354	61,419	76,484	FACILITY MANAGER	1521
24	46,354	61,419	76,484	GEOGRAPHIC INFORMATION SYSTEM ANALYST I	2425
24	46,354	61,419	76,484	MAINTENANCE SUPERVISOR - ELECTRICAL TECHNICIAN	4125
24	46,354	61,419	76,484	MENTAL HEALTH CLINICIAN/COORDINATOR	3016
24	46,354	61,419	76,484	NETWORK SYSTEMS TECHNICIAN/ENGINEER	1209
24	46,354	61,419	76,484	NETWORK TECHNICIAN III	1208
24	46,354	61,419	76,484	PUBLIC INFORMATION COORDINATOR - POLICE	3465
24	46,354	61,419	76,484	PUBLIC INFORMATION OFFICER (PIO)	1129
24	46,354	61,419	76,484	SENIOR CRIME ANALYST	3462
24	46,354	61,419	76,484	SENIOR PROCUREMENT SPECIALIST	1294
24	46,354	61,419	76,484	SYSTEMS ANALYST I	1257
24	46,354	61,419	76,484	VICTIM ADVOCATE II	3125
25	51,106	67,715	84,324	ACCOUNTANT II (FINANCE ONLY)	1244
25	51,106	67,715	84,324	ADMINISTRATIVE ASSISTANT/SPECIAL PROJECTS COORDINATOR	1073
25	51,106	67,715	84,324	ADMINISTRATIVE SERVICES MANAGER	1224
25	51,106	67,715	84,324	ADMINISTRATIVE SUPERINTENDENT	1271
25	51,106	67,715	84,324	APPRAISER IV	2017
25	51,106	67,715	84,324	ASSISTANT DEPUTY CLERK - PROBATE COURT	1360
25	51,106	67,715	84,324	BRIDGE SUPERINTENDENT	4254
25	51,106	67,715	84,324	BUSINESS SYSTEMS ANALYST II	1435
25	51,106	67,715	84,324	CODES INSPECTOR IV	2300
25	51,106	67,715	84,324	CORRECTIONS TRANSITION COORDINATOR	3433
25	51,106	67,715	84,324	CRISIS INTERVENTION COORDINATOR	3127
25	51,106	67,715	84,324	DEPUTY CORONER	3251
25	51,106	67,715	84,324	DUI COURT COORDINATOR	7221
25	51,106	67,715	84,324	EDUCATIONAL ADVOCATE	2040
25	51,106	67,715	84,324	EMERGENCY MANAGEMENT COORDINATOR	3886
25	51,106	67,715	84,324	EMPLOYEE BENEFITS COORDINATOR	1043
25	51,106	67,715	84,324	EMPLOYEE WELLNESS COORDINATOR	1041
25	51,106	67,715	84,324	EXECUTIVE ASSISTANT TO THE CHAIRMAN/CEO	1035
25	51,106	67,715	84,324	FAMILY DEPENDENCY TREATMENT COURT COORDINATOR	3015
25	51,106	67,715	84,324	FIXED ASSETS MANAGEMENT ANALYST	1280



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
25	51,106	67,715	84,324	HUMAN RESOURCES ANALYST III	1047
25	51,106	67,715	84,324	JUNIOR SYSTEMS ADMINISTRATOR	1088
25	51,106	67,715	84,324	MANAGEMENT ANALYST	1270
25	51,106	67,715	84,324	MENTAL HEALTH COURT COORDINATOR	1377
25	51,106	67,715	84,324	MINORITY/WOMEN BUSINESS ENTERPRISE COORDINATOR	1197
25	51,106	67,715	84,324	NETWORK TECHNICIAN MANAGER	1429
25	51,106	67,715	84,324	OUTREACH AND VOLUNTEER COORDINATOR	3887
25	51,106	67,715	84,324	PARENT SUPPORT SPECIALIST	3014
25	51,106	67,715	84,324	PILOT II	4188
25	51,106	67,715	84,324	POLICE TRAINING MANAGER	3223
25	51,106	67,715	84,324	PROBATION OFFICER IV	3018
25	51,106	67,715	84,324	PROBATION OFFICER IV/CHILD IN NEED OF SERVICES (CHINS) COORDINATOR	3017
25	51,106	67,715	84,324	RECREATION FACILITY MANAGER	1521
25	51,106	67,715	84,324	SAFETY COMPLIANCE MANAGER	4199
25	51,106	67,715	84,324	SAFETY TRAINING MANAGER	4198
25	51,106	67,715	84,324	SYSTEMS ANALYST II - DEPARTMENTAL ONLY	3468
25	51,106	67,715	84,324	TECHNICAL SUPPORT ANALYST	2041
26	53,661	71,101	88,541	ADMINISTRATIVE ASSISTANT TO THE SHERIFF	1036
26	53,661	71,101	88,541	ASSISTANT ANIMAL SERVICES DIRECTOR	3236
26	53,661	71,101	88,541	ASSISTANT DIRECTOR - VICTIM WITNESS	3131
26	53,661	71,101	88,541	FACILITIES MAINTENANCE & OPERATIONS SUPERINTENDENT	4139
26	53,661	71,101	88,541	BENEFITS ANALYST	1048
26	53,661	71,101	88,541	BREAKING THE CYCLE PROJECT COORDINATOR	3459
26	53,661	71,101	88,541	BUSINESS SYSTEMS ANALYST III	1433
26	53,661	71,101	88,541	CLASSIFICATION & COMPENSATION ANALYST	1034
26	53,661	71,101	88,541	COMPENSATION AND BENEFITS ADMINISTRATOR	1075
26	53,661	71,101	88,541	COMPLIANCE COORDINATOR	1040
26	53,661	71,101	88,541	CORRECTIONS COMPLIANCE MANAGER	3435
26	53,661	71,101	88,541	DELINQUENT TAX ADMINISTRATOR	1318
26	53,661	71,101	88,541	DEPUTY COURT ADMINISTRATOR I	1387
26	53,661	71,101	88,541	ENVIRONMENTAL PROGRAM MANAGER	4096
26	53,661	71,101	88,541	GEOGRAPHIC INFORMATION SYSTEM ANALYST II	2414
26	53,661	71,101	88,541	JAIL MAINTENANCE SUPERINTENDENT	4129
26	53,661	71,101	88,541	MAINTENANCE SUPERINTENDENT	4075
26	53,661	71,101	88,541	MOTOR VEHICLE ADMINISTRATOR	1323
26	53,661	71,101	88,541	NETWORK SYSTEMS ADMINISTRATOR I	1255
26	53,661	71,101	88,541	OFFICE MANAGER - DISTRICT ATTORNEY	1122
26	53,661	71,101	88,541	PANEL COORDINATOR	7215
26	53,661	71,101	88,541	PARK MAINTENANCE SUPERINTENDENT	4099
26	53,661	71,101	88,541	PROBATION SUPERVISOR	7217
26	53,661	71,101	88,541	PROJECT MANAGER	4135
26	53,661	71,101	88,541	PROPERTY TAX ADMINISTRATOR	1320
26	53,661	71,101	88,541	PUBLIC INFORMATION MANAGER	1127
26	53,661	71,101	88,541	SENIOR BUDGET & MANAGEMENT ANALYST	1274
26	53,661	71,101	88,541	SPECIAL PROJECTS ACCOUNTANT	1247
26	53,661	71,101	88,541	SUPERVISOR - BOARD OF ASSESSORS	2465
26	53,661	71,101	88,541	SUPPORT SERVICES SUPERVISOR	2461
26	53,661	71,101	88,541	SYSTEMS ANALYST II	1258
26	53,661	71,101	88,541	TAX ACCOUNTING SUPERVISOR	1248
26	53,661	71,101	88,541	TELECOMMUNICATION SYSTEMS ADMINISTRATOR	1425
26	53,661	71,101	88,541	WEBMASTER	1084
27	56,344	74,656	92,968	ASSISTANT CHIEF DEPUTY/ADMINISTRATOR - SUPERIOR COURT	3084
27	56,344	74,656	92,968	ASSISTANT TO THE CHAIRMAN	1069



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
27	56,344	74,656	92,968	CHIEF PILOT	4183
27	56,344	74,656	92,968	CIVIL ENGINEER I	4020
27	56,344	74,656	92,968	EXECUTIVE ASSISTANT TO THE COUNTY MANAGER	1066
27	56,344	74,656	92,968	GARAGE SUPERINTENDENT	4228
27	56,344	74,656	92,968	NETWORK SYSTEMS ADMINISTRATOR II	1256
27	56,344	74,656	92,968	SECURITY SYSTEM ADMINISTRATOR	1219
27	56,344	74,656	92,968	SYSTEMS COORDINATOR	1421
27	56,344	74,656	92,968	VETERINARIAN	3237
28	59,161	78,389	97,616	ACCOUNTING SUPERVISOR	1225
28	59,161	78,389	97,616	APPLICATIONS SYSTEMS MANAGER - DEPARTMENTAL ONLY	3469
28	59,161	78,389	97,616	ASSISTANT BUDGET OFFICER	1275
28	59,161	78,389	97,616	ASSISTANT DEPUTY CHIEF APPRAISER - BOARD OF ASSESSORS	2466
28	59,161	78,389	97,616	CONSTRUCTION MANAGER	4137
28	59,161	78,389	97,616	CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) BUSINESS ANALYST	1385
28	59,161	78,389	97,616	FINANCIAL/REPORT ACCOUNTANT	1249
28	59,161	78,389	97,616	PUBLIC INFORMATION OFFICER/GRANT WRITER	1130
28	59,161	78,389	97,616	QUALITY CONTROL/BILLING ADMINISTRATOR	2460
28	59,161	78,389	97,616	QUALITY CONTROL/MAPPING ADMINISTRATOR	2451
28	59,161	78,389	97,616	RECREATION MANAGER	4031
28	59,161	78,389	97,616	SENIOR ACCOUNTANT	1251
28	59,161	78,389	97,616	SENIOR AUDITOR	1261
28	59,161	78,389	97,616	SUPPORT SERVICES DIVISION ADMINISTRATOR	1269
28	59,161	78,389	97,616	SYSTEMS DATABASE ADMINISTRATOR	1422
29	62,119	82,308	102,496	ASSISTANT FACILITIES MAINTENANCE & OPERATIONS DIRECTOR	4142
29	62,119	82,308	102,496	ASSISTANT MOSQUITO CONTROL DIRECTOR	4184
29	62,119	82,308	102,496	ASSISTANT PURCHASING DIRECTOR	1289
29	62,119	82,308	102,496	BENEFITS MANAGER	1052
29	62,119	82,308	102,496	CIVIL ENGINEER II	4022
29	62,119	82,308	102,496	COMPENSATION & COMPLIANCE MANAGER	1051
29	62,119	82,308	102,496	DEPUTY CHIEF APPRAISER	2036
29	62,119	82,308	102,496	ELECTIONS SUPERVISOR	1396
29	62,119	82,308	102,496	EMERGENCY PREPAREDNESS MANAGER	3890
29	62,119	82,308	102,496	FLOOD PLAIN ADMINISTRATOR	4032
29	62,119	82,308	102,496	GEOGRAPHIC INFORMATION SYSTEM MANAGER	2431
29	62,119	82,308	102,496	HUMAN RESOURCES TALENT MANAGER	1050
29	62,119	82,308	102,496	MULTI-AGENCY RESOURCE CENTER (MARC) MANAGER	3021
29	62,119	82,308	102,496	SENIOR PROJECT MANAGER	4138
29	62,119	82,308	102,496	RISK MANAGER	1250
29	62,119	82,308	102,496	VOTER REGISTRATION DIRECTOR	1391
30	65,225	86,423	107,621	APPLICATIONS SYSTEMS MANAGER	1420
30	65,225	86,423	107,621	ASSISTANT EMERGENCY MANAGEMENT AGENCY DIRECTOR	3892
30	65,225	86,423	107,621	ASSISTANT DIRECTOR - BUILDING SAFETY & REGULATORY SVCS.	2076
30	65,225	86,423	107,621	ASSISTANT FACILITIES MAINTENANCE & OPERATIONS DIRECTOR	4142
30	65,225	86,423	107,621	BUSINESS SYSTEMS MANAGER	1426
30	65,225	86,423	107,621	CHIEF SYSTEMS MANAGER	1424
30	65,225	86,423	107,621	DEPUTY COURT ADMINISTRATOR II	1392
30	65,225	86,423	107,621	DEPUTY DIRECTOR - EMERGENCY COMMUNICATIONS	3506
30	65,225	86,423	107,621	NETWORK ENGINEERING MANAGER	1428
30	65,225	86,423	107,621	STRATEGIC PLANNING ADMINISTRATOR	3457
31	68,486	90,744	113,002	ANIMAL SERVICES DIRECTOR	3235
31	68,486	90,744	113,002	ASSISTANT CLERK/CHIEF DEPUTY - SUPERIOR COURT CLERK	7211
31	68,486	90,744	113,002	ASSISTANT PARKS AND RECREATION DIRECTOR	1504



GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
31	68,486	90,744	113,002	BUDGET OFFICER	1276
31	68,486	90,744	113,002	CHIEF DEPUTY TAX COMMISSIONER	1346
31	68,486	90,744	113,002	CIVIL ENGINEER III	4024
31	68,486	90,744	113,002	CONSTRUCTION PROJECT MANAGER	8290
31	68,486	90,744	113,002	DIRECTOR - VICTIM WITNESS	3132
31	68,486	90,744	113,002	FINANCIAL SERVICES MANAGER	1279
31	68,486	90,744	113,002	FINANCIAL SERVICES MANAGER - SHERIFF	1278
31	68,486	90,744	113,002	RE-ENTRY ADMINISTRATOR	3441
32	71,911	95,282	118,652	DEPUTY COURT ADMIN III (COURT ADMINISTRATOR ONLY)	1386
32	71,911	95,282	118,652	SENIOR ENGINEER	4019
33	79,102	104,810	130,518	ASSISTANT COUNTY ENGINEER	4026
33	79,102	104,810	130,518	ASSISTANT FINANCE DIRECTOR	2171
33	79,102	104,810	130,518	COURT ADMINISTRATOR / ASSOCIATE JUDGE (PROBATE COURT)	1381
33	79,102	104,810	130,518	DEPUTY DIRECTOR - PUBLIC WORKS	1536
33	79,102	104,810	130,518	FACILITIES MAINTENANCE & OPERATIONS DIRECTOR	4141
33	79,102	104,810	130,518	INDIGENT DEFENSE DIRECTOR	1393
33	79,102	104,810	130,518	MAGISTRATE COURT ADMINISTRATOR/CLERK OF COURT	1365
33	79,102	104,810	130,518	MANAGER - FLEET OPERATIONS	4232
33	79,102	104,810	130,518	OCCUPATIONAL SAFETY & RISK MANAGEMENT DIRECTOR	4200
33	79,102	104,810	130,518	PURCHASING & CONTRACTING DIRECTOR	1297
33	79,102	104,810	130,518	SENIOR CONSTRUCTION PROJECT MANAGER	9605
34	83,057	110,051	137,044	ASSISTANT COUNTY ATTORNEY	3094
34	83,057	110,051	137,044	ASSISTANT INFORMATION & COMMUNICATIONS SERVICES DIRECTOR	1089
34	83,057	110,051	137,044	EMERGENCY MANAGEMENT DIRECTOR	3894
34	83,057	110,051	137,044	JUVENILE COURT ADMINISTRATOR	1389
34	83,057	110,051	137,044	MOSQUITO CONTROL DIRECTOR	4186
34	83,057	110,051	137,044	PARKS AND RECREATION DIRECTOR	1501
34	83,057	110,051	137,044	STATE COURT ADMINISTRATOR	1388
35	91,362	121,055	150,748	PUBLIC WORKS DIRECTOR	4098
35	91,362	121,055	150,748	SUPERIOR COURT ADMINISTRATOR	1394
36	100,499	133,161	165,823	DIRECTOR OF BUILDING SAFETY & REGULATORY SERVICES	2078
36	100,499	133,161	165,823	DIRECTOR OF DRUG ENFORCEMENT	3221
36	100,499	133,161	165,823	EMERGENCY COMMUNICATIONS DIRECTOR	3515
36	100,499	133,161	165,823	INTERNAL AUDIT DIRECTOR	1265
37	110,548	146,477	182,405	COUNTY ENGINEER	4028
37	110,548	146,477	182,405	FINANCE DIRECTOR	1282
37	110,548	146,477	182,405	HUMAN RESOURCES DIRECTOR	1055
37	110,548	146,477	182,405	INFORMATION & COMMUNICATIONS SERVICES DIRECTOR	1090



GLOSSARY

The following definitions of terms are presented to facilitate understanding of the narrative discussions and illustrations included in this text and the terminology generally employed in governmental budgeting, accounting, auditing, and financial reporting.

A.C.C.G. – Association of County Commissioners of Georgia

ACCOUNTING PERIOD – The period at the end of which and for which financial statements are prepared.

ACCOUNTING PROCEDURES – All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

ACCOUNTING SYSTEM – The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting, under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACCRUED EXPENSES – Expenses incurred and recorded but not due for payment until a later date.

ACTIVITY – A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, "food inspection" is an activity performed in the discharge of the "health" function.

ADA – American Disabilities Act

ADOPTED (APPROVED) BUDGET – The funds appropriated by the legislative body at the beginning of the year.

AD VALOREM TAX – (Latin for according to value) a tax levied on the assessed value of real or tangible personal property. It is also known as "Property Tax."

AGENCY FUND – A fund used to account for assets held by a government as an agent for individuals, private organizations, other governments, and/or other funds.

ALLOCATE – To divide a lump-sum appropriation into parts which are designated for expenditures by specific organization units and/or for specific purposes, activities, or objects.

ALLOTMENT – Part of an appropriation which may be encumbered or expended during an allotment period.

AMORTIZATION – The systematic allocation of the discount, premium, or issue costs of a bond to expense over the life of the bond. It is also the systematic allocation of an intangible asset to expense over a certain period of time.



APPRAISE – To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ASSESS – To value property officially for the purpose of taxation.

ASSESSED VALUATION – A stated percentage of the fair market value.

ASSESSED VALUE – The value at which property is taxed. The assessed value in the State of Georgia is 40% of the fair market value.

ASSETS – Resources owned or held by governments which have monetary value.

AUDIT – A methodical examination of utilization of resources. It concludes in a written report of its finding. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

AUTHORITY – A government or public agency created to perform a single function or a restricted group of related activities. Usually such units are financed from service charges, fees, and tolls, but in some instances they also have taxing powers.

BALANCE SHEET – The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET – A budget is balanced when the sum of estimated revenues and appropriated fund balances are equal to appropriations.

BASE BUDGET – Ongoing expense for personnel, contractual services, supplies, and the replacement of equipment required to maintain service levels previously authorized by the Board of County Commissioners.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Bonds are typically used for long-term debt to pay for specific capital expenditures.

BUDGET – A comprehensive financial plan of operations for a given period which displays the estimated expenditures to provide services or to accomplish a purpose during that period together with the estimated sources of revenue (income) to finance those expenditures. Most local governments have two types of budgets – the "Operating Budget" and the "Capital Improvement Budget."

BUDGET AMENDMENT – the mechanism used to revise the operating budget of state or local government to reflect changes that occur throughout the fiscal year. Once the operating budget is completed, it can only be changed by Budget Amendment.



BUDGET CALENDAR – The schedule of key dates which the local government follows in the preparation, adoption, and administration of the budget.

BUDGET DOCUMENT – The official written statement used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE – A general discussion of the budget presented in writing as a part of or supplement to the budget document. The budget message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the County Administrator.

BUDGET RESOLUTION – The official enactment by the legislative body legally authorizing local government officials to obligate and expend resources.

BUDGET STRUCTURE – The manner in which the budget is organized; often determined by the size, the form of government and the amount of services provided.

BUDGET TRANSFER – A transfer of appropriations or revenues between two or more accounts within the same fund. The budgeted fund total is not changed.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CHATHAM APPRENTICE PROGRAM (CAP) – Work program established to recruit and manage unemployed or underemployed residents to complete Life Skills/Work Ethics Training for sustainable employment.

CAPITAL BUDGET – A spending plan for the acquisition of capital assets, such as roads, buildings, water and sewer infrastructure, land, and equipment.

CAPITAL EQUIPMENT – Equipment with a value in excess of \$1,000 and an expected life of more than one year; such as, automobiles, computers, and furniture.

CAPITAL IMPROVEMENT – Physical assets, constructed or purchased, that have a minimum useful life in excess of one year and minimum cost of \$25,000. Capital improvements typically involve physical assets; such as buildings, streets, water and sewage systems, and recreation facilities.

CAPITAL GRANTS – Grants which are restricted by the grantor for the acquisition and/or construction of fixed assets.

CAPITAL OUTLAYS – Expenditures which result in the acquisition of or addition to fixed assets. Within the departmental operating budget these types of expenditures would be over \$5,000. Within the Capital Improvement Program these types of expenditures would have a minimum threshold of \$25,000.

CAPITAL PROJECTS FUND – A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).



CASH – An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CASH BASIS OF ACCOUNTING – A basis of accounting under which transactions are recognized only when cash changes hands.

CHATHAM AREA TRANSIT (CAT) – Provider of public transportation.

(CEMA) CHATHAM EMERGENCY MANAGEMENT AGENCY – County agency responsible for protection of lives and property from the threat of major emergencies and disasters, both natural and manmade. Provide emergency assistance in time of disaster by providing community-wide leadership, guidance, support and coordination in the areas of mitigation, preparedness, response and recovery.

CGRDC – Coastal Georgia Regional Development Commission

(CIP) CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise.

CLASSIFIED POSITIONS – Positions subject to the position classification plan which assigns positions to a specific class based on an analysis of the tasks, duties, and responsibilities of the position along with the required qualifications, knowledge, and skills, and carry the same salary range.

CMSA – Consolidated Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies. An area becomes a CMSA if it meets the requirements to qualify as a metropolitan statistical area, has a population of 1,000,000 or more, if component parts are recognized as primary MSA, and local opinion favors the designation.

CNT – Counter Narcotics Team

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – the official annual report of a government. It includes five Combined Statements – Overview (the “lifetable” General Purpose Financial Statements) and basic financial statements for each individual fund and account group prepared in conformity with (GAAP) and organized into a financial reporting pyramid.

CONTINGENCY – A reserve of funds which are set aside to cover emergencies or unforeseen events that occur during the fiscal year; such as, new federal or state mandates, shortfalls in revenue, and unanticipated expenditures.

CORONAVIRUS – a large family of viruses that cause illness ranging from the common cold to more severe diseases.

COUNTY – A political subdivision of the State which is empowered to levy and collect taxes and provide services to citizens within its boundaries.

COUNTY TAX RATE – Rate applied to the value of the property to determine the amount of taxes owed on it.



(COVID-19) CORONAVIRUS 2019– The disease caused by the new coronavirus that emerged in China in December 2019.

DCA – Department of Community Affairs

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

DEBT LIMIT – The maximum amount of gross or net debt which is legally permitted.

DEFICIT – (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period.

DEPARTMENT – An organizational unit responsible for carrying out a major governmental function; such as, Sheriff Department, Public Works, Elections, Voter Registration, Tax Commissioner, and Tax Assessor.

DEPRECIATION – Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DIGEST GROWTH – Increase in the assessed value of taxable property in the County.

E911 – Emergency Telephone System

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND – A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXEMPTION – A reduction to the assessed value of property. The most common exemption is the \$40,000 homestead exemption allowed if the owner uses the property as the principal residence.

EXCISE TAXES – Also known as selective sales taxes. There are three basic types; benefit based excise tax attempts to recover the cost of providing a service to those who use it, such as hotel/motel tax, privilege taxes such as business/occupation taxes, and sumptuary tax, such as the alcohol (sin) taxes.

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays used in funds that are accounted for on the modified accrual basis of accounting. (Governmental funds)



EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures used in funds that are accounted for on the accrual basis of accounting. (Proprietary funds)

FAIR MARKET VALUE – What the property would bring if it were sold on the open market at the usual value.

FISCAL YEAR – Any period of 12 consecutive months to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FIXTURES – Attachments to buildings which are not intended to be removed and which cannot be removed without damage to the buildings.

FULL-TIME EQUIVALENT (F.T.E.) – The number of approved positions equated to full-time basis (e.g., two half-time positions equal one full-time equivalent position).

FUNCTION – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public health is a function.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between revenues and expenditures.

GAAP – General Accepted Accounting Principals

GASB – The Governmental Accounting Standards Board is an independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

GENERAL FUND – A fund containing revenues, such as property taxes, not designated by law for a special purpose. The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS – Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GENERAL REVENUE – The revenues of a government other than those derived from and retained in an enterprise.

GOAL – A long-range desirable result attained by achieving objectives designed to implement a strategy.



GOVERNMENTAL ACCOUNTING – The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

GOVERNMENTAL FUNDS – Funds general used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT – A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and required distinctive reporting.

(HAZ MAT) HAZARDOUS MATERIAL –Term used for the program of hazardous material clean up.

HOMESTEAD EXEMPTION – A reduction in real property valuations for people living on their land.

(ICS) INFORMATION AND COMMUNICATION SERVICES – County department responsible for service, design, implementation and maintenance of the automated systems and hardware throughout the county government.

IDC – Indirect Cost; an expense that is not directly connected to a specific operation or function but is incurred in support of that operation or function.

IMPROVEMENTS – Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

INTERNAL AUDIT – An independent appraisal activity within an organization for the review of operations as a service to management. It is a managerial control which functions by measuring and evaluating the effectiveness of other controls.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INVENTORY OF SUPPLIES – An asset account which reflects the cost of supplies on hand for use in operations.

LEASE-PURCHASE AGREEMENTS – Contractual agreements which are termed “leases,” but which in substance amount to purchase contracts for equipment and machinery.

LEGAL DEBT MARGIN – The net amount of external financing resources that is available to the jurisdiction through the issuance of General Obligation bonds. In Georgia, the constitutional debt limit for GO bonds for counties is 10 percent of the assessed value of taxable property.

LEVY – To impose taxes, special assessments, or service charges for the support of County activities.

LIABILITIES – Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.



(LOST) LOCAL OPTION SALES TAX – A voter approved 1% sales tax collected from retailers in Chatham County.

MANDATE – Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

MAJOR FUND – Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MILLAGE RATE – Rate applied to taxable value to determine property taxes. The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is 1/10th of a penny, and is equal to one dollar per thousand.

MISSION – Describes what the organization does, who it does it for, and how it does it.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

MUNICIPALITY – A local government having governmental, corporate, and proprietary powers to enable it to conduct municipal government, perform municipal functions, and render municipal services.

M&O – Maintenance and Operations

MPC – Metropolitan Planning Commission

MSA – Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies, based on the concept of a core area with a large population nucleus, plus adjacent communities having a high degree of economic and social integration with that core.

MWBE – Minority/Women Business Enterprise

NET ASSETS – An account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

NON-CLASSIFIED POSITIONS – Positions not subject to the position classification plan.

NON MAJOR FUND – A fund that does not meet the criteria for a major fund as defined.

(OPEB) OTHER POST EMPLOYMENT BENEFITS – Benefits provided to retired employees other than their pensions (i.e. health, life, and dental insurance).

OBJECTIVE – Something to be accomplished expressed in specific, well-defined and measureable terms, and achieved within a specific time frame.



OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget (the biennial operating budget) is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. Where not required by law the annual operating budgets are essential to sound financial management and should be adopted by every government.

ORDINANCE – A formal legislative enactment by the governing board of the County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the local government to which it applies.

PAY-AS-YOU-GO BASIS – A term used to describe the financial policy of a government which finances all of its capital outlays from current revenues rather than by borrowing.

PERFORMANCE MEASURES – Specific quantitative and qualitative measures of work performed.

PROPERTY TAXES – Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

PROPRIETARY FUND – A fund which operates similarly to the private sector and focuses on the measurement of net income.

RESERVE – (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESOLUTION – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESTRICTED ASSETS – Monies or other resources, the use of which is restricted by legal or contractual requirements.

RETAINED EARNINGS – A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

REVENUE BONDS – Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues.

REVENUES – Sources of income received during a fiscal year, operating transfers from other funds, and other financing sources such as the proceeds derived from the sale of fixed assets.

ROLLBACK RATE – A tax rate calculated to offset growth in the tax digest due to reassessment of property. It is equal to the previous year's millage rate minus the millage equivalent of the total net assessed value added by reassessments. The intent is to keep the tax bill to the property owner level from year to year.

SAGIS – Savannah Area Geographic Information System



SCMPD – Savannah Chatham Metropolitan Police Department

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL DISTRICT – An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

(SPLOST) SPECIAL PURPOSE LOCAL OPTIONS SALES TAX – An optional sales tax of one cent per dollar approved by local referendum. Proceeds are used for capital projects and debt retirement. The referendum authorizes collection for a specific period.

(SSD) SPECIAL SERVICE DISTRICT – A defined area within the county where special services are rendered and the costs of the special services are paid from revenues collected from service charges imposed within that area.

STATUTE – A law enacted by a duly organized and constituted legislative body.

(TANS) TAX ANTICIPATION NOTES – Note (sometimes called warrants) issued in anticipation of collection of taxes. Usually retire able only from tax collections and frequently only from the proceeds of the tax levy whose collection they anticipate.

TAX DIGEST – A listing of the total taxable value (i.e. fair market value) of all property, real and personal, in the County.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 25 mill per dollar of assessed valuation of taxable property.

TAX RETURN – Form used to report taxable income and property.

TAXES – Compulsory charges levied by a government for the purpose of financing services.

TRANSFER IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

TRUST FUND – A fund used to account for assets held by the County in a trustee capacity or as an agent for individuals, such as the pension fund.

UNINCORPORATED AREA – That portion of the County which is not within the boundaries of any municipality.

