



Chatham County GA 2023 Annual Budget



Adopted Version - 7/01/2022

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INTRODUCTION



Board of Commissioners

Chatham County Georgia

2023 Annual Budget

For the fiscal year beginning July 1, 2022

Final adoption by the Board of Commissioners June 24, 2022



Chatham County Board of Commissioners



Chairman Chester A. Ellis, At Large



(From left to right)

Helen Stone, District 1; Larry Rivers, District 2; Bobby Lockett, District 3; Patrick Farrell, District 4; Tanya Milton, District 5; Aaron Whitely, District 6; Dean Kicklighter, District 7; Kenneth A. Adams, District 8



County Manager's Office

Lee Smith, County Manager;

Linda Cramer, Assistant County Manager; Michael Kaigler, Assistant County Manager

Budget Presentation Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**County of Chatham
Georgia**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Chatham County for its annual budget for the fiscal year 2022 beginning July 1, 2021.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award. This is the 37th consecutive award presented by the GFOA to Chatham County.



Budget Team Message

A **NOTE FROM YOUR BUDGET TEAM.** *Even though the budget was presented to the Chairman and the Board of Commissioners in May, its preparation began many months prior, with projections of County funding sources, remaining bond authorization, reserves, revenues, and expenditures.*

It continues through numerous phases and culminates with adoption in June. We, the Budget Team, recognize and appreciate that budgeting is an ongoing process of planning, monitoring, problem-solving, and customer service throughout the fiscal year. Each year, every effort is made to improve the process and the usefulness of these budget documents.

Amy J. Davis
Finance Director

Estelle Brown
Budget Officer

Michole Jenks
Senior Budget Analyst

Melva Sharpe
Senior Budget Analyst

Mark Bucalo
Assistant Budget Officer

Robin Panther
Senior Accountant

Please contact us with any questions

Chatham County Budget Office

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Savannah, GA 31412
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County Manager's Budget Message

Lee Smith, County Manager

To the Honorable Chairman, Chester A. Ellis and Members of the Board of Commissioners:

Below is the balanced FY2022-23 Proposed Budget with reasonable and conservative assumptions for all revenues and expenditures. Chatham County's proposed appropriated budget is \$859,011,002 including approximately \$231,076,357 in funding for the General Fund and \$46,408,000 for the Special Service District.

General Fund Summary – "No Millage Increases"

The FY2023 Proposed Expenditure Budget of \$859,011,002 is in accordance with state law. The fund balance reserve in the General and Special Service District funds is equal to 30% of total expenditures, in accordance with the Board-approved fund balance financial policy. For the purpose of the FY2022-23 Proposed Budget, we expect the billable value in the digest to grow by a modestly 2.3% rate. The tax digest value combined with the millage rate is used to determine the tax billing amount. The proposed budget assumes that the millage rate will remain at the current level of 11.543 for the General Fund and 4.801 for the Special Service District. State law requires this rate to be advertised as a tax increase if the County 2022 tax digest rollback rate is determined to be lower. Final determination of the FY2022-23 millage rate by the Board of Commissioners will take place during June of 2022. The property tax revenue projection assumes a 96% collection rate during the fiscal year, in line with historical trends. Our prior year collection rate is estimated at approximately 98% of the prior year's billing amount. Any change to prior year property tax collection patterns will result in small timing differences between collections in FY2022-23 and FY2021-22, with no overall impact on the proposed budget amount. The County anticipates other revenue collection trends to follow similar patterns as in FY2021-22.

Conclusion

This \$859,011,002 proposed budget reflects both, the needs of our residents and a steady operational and fiscally responsible plan.

I want to thank ALL of Team Chatham again for their commitment and dedication to the development of the 2022 – 2023 Fiscal Year Budget Proposal & Recommendation, particularly the Executive Team, Finance Department and the Budget Committee as well as every department and Team Chatham members. I would like to mention that Chatham County has received the Government Finance Officers Association *Distinguished Budget Presentation Award* for 39 consecutive years - another sign that Chatham County continues to operate with high standards and professionalism and we plan to be awarded again. It is indeed my honor to lead the exemplary members of "Team Chatham", and it remains my pleasure to serve you and our great citizens.

Thank you for your continued support and we look forward to your feedback on the FY2022-23 Proposed & Recommended Budget.

Respectfully Submitted,

William "Lee" Smith, III
Chatham County Manager

Priorities & Issues

Strategic Framework

The FY2022-23 proposed budget reflects our commitment to the County's priority objectives and takes into consideration the operational impact of changes occurring as a result of the 2021 and 2022 legislative processes, including new legislation affecting the election process, pension for public safety employees (911), CCPD, Sheriff's Office, etc. The budget plan will also continue to fund important initiatives launched in prior years, such as automating our Building Safety permitting processes, Computer Aided Dispatch, Record Management Systems, finance, jury notification automation, sewer improvements, roads, drainage and recreation.

To maintain our commitment to the county's strategic framework, we aligned every initiative funded to one of the key priorities associated with our long-term strategic plan and Community Blueprint. These priorities are:

- **Health and Human Services**
- **Justice and Public Safety**
- **Open and Responsible Government**
- **Infrastructure and Economic Development**
- **Local and Regional Relationships**

Below you will find a brief narrative of FY2021-22 accomplishments, a summary of the key investment decisions, and expected deliverables for FY2022-23 and beyond.

Health and Human Services

Public Health

As part of Chatham County's ongoing annual community health investment and response to the COVID-19 pandemic, the County will invest, over the next four years, more than \$63 million to respond to the healthcare emergency and health care priorities. These resources are a combination of local funds and federal assistance. Our response plan includes multiple programs ranging from facility pandemic proofing economic assistance, court system support, vaccination and testing, mental health, public health, inmate health, and Blueprint health related programs.

Early Learning Center

Studies show that children between ages 0 to 4 are not prepared in most cases to enter Pre-K or Kindergarten, particularly children living in higher risk environments. Public schools do not have programs for children under 4 years of age. A group of business owners came to the County and City of Savannah and introduced the idea of building and operating an Early Childhood Learning Center on the east side of Savannah. The Chatham County Board of Commissioners and the City both approved the project and pledged \$4.125 million each for the construction of this facility. The non-profit has pledged to raise money towards construction and for the operation of this facility. Chatham County and the City, along with public schools, can bring about children prepared to be successful when entering the school system with greater potential and skills.

Mental Health

Chatham County played a major role as a partner with Gateway and the State of Georgia to build and assist in funding operations of the Gateway Behavioral Health Crisis Center (BHCC) for adults. This facility has been extremely successful in serving as the first real crisis facility for adults with acute and minor mental health problems. This facility takes pressure off of law enforcement, EMS and the detention center, as well as other agencies.

Our Blueprint and community strategy has denoted needed improvement to adolescent and children's mental health services and it was a pleasure to announce another partnership with Chatham County, Gateway and the State of Georgia to fund a Child and Adolescent Crisis Stabilization Facility. Land has been acquired and the facility is in the first phase of design funded by Chatham County. We are in hopes construction can begin in 2023.

Vaccination Campaign

During the winter and spring months of 2021, the County, with support from the Chatham County Board of Health and the Federal Government, implemented a successful vaccination campaign. These efforts included the establishment and management of a vaccination facility with the assistance of Gulfstream. The county continued its vaccination and testing efforts, increasing its overall outreach through mobile vaccination programs.

Emergency Rental Assistance

As a result of the pandemic, thousands of Chatham County residents faced deep rental debt and fear of eviction. In order to address this challenge, the County obligated over \$11.8 million in federal assistance towards the Emergency Rental Assistance Program. Local organizations responded to help screen applicants for the program. In April 2022, the application and eligibility process were contracted out to a third-party vendor to deploy Emergency Rental Assistance in a more effective manner and to ensure the September 30th, 2022 deadline will be met as required by the U.S. Treasury Department.

American Rescue Plan (ARPA)



The County is presently utilizing the first tranche of the Federal American Rescue Plan for programs and services such as courts, COVID programs and protection, small business grants, infrastructure and technology improvements. A separate budget process will occur for the second tranche of ARPA funds scheduled to be received in May of 2022. Staff plans to refine the preliminary budget developed in 2021 and forward to the Board over this summer.

Justice and Public Safety

Courts

In 2021, the primary focus of the justice system was reopening the courts and other agencies in a timely and safe manner. The County dedicated funds to reopen the Justice System in phases. Services were partially suspended in 2020 and 2021 due to the COVID-19 health emergency. County resources provided the justice system with additional operational and personnel resources to jump start court operations.

Juvenile Court and Indigent Defense

Juvenile Court Judges have requested increased resources, including staff and the continued operation of the program for Indigent Defense representation in dependency cases. In addition, Juvenile Court and the Indigent Defense Office have requested rate increases for panel attorneys to help maintain service levels. The County is required to pay for Indigent Defense representation under state law. The Budget proposal provides this funding and also enhances services provided at the Front Porch to at-risk-young people.

Public Safety

Chatham County Public Safety departments were 100% operational during the year. All functions deliver critical services in an efficient and effective manner to ensure the safety of residents and employees. They are commended for their dedication.

Our Occupational Safety and Emergency Management Teams will continue to coordinate and oversee the County's response to the ongoing COVID-19 health emergency. This includes the management of vaccination sites and mobile units, coordination and sourcing of personal protective equipment, and consolidation and analysis of information to keep the county's leadership updated on efforts to fight the virus as needed.

Fire Services

Obviously, one of the most difficult issues the County has had to address is fire protection in unincorporated Chatham County. Chatham Emergency Services has served the unincorporated areas of Chatham County for many years and with admirable service rendered. CES paid for their services through a digest value-based subscription fee to residents and businesses; however, subscription payments by users are collected at a rate of approximately 68%. Rising annual costs and lack of collections created an annual deficit of several million dollars. At the request of CES, Chatham County is moving forward with a contract for fire services with CES. Effective July 1st, 2022, the County will bill and collect fire fees in the unincorporated area to increase fee collections and cover the full cost of services. A separate fund has been established to account for fire service fee collections and related expenses. Additional resources may be needed to administer this program and will be forwarded to the Board at a later date prior to budget adoption. Chatham County chose this path to ensure the protection of lives and property in our community.

Open and Responsible Government

Elections

Chatham County Voter Registration and Elections Board were responsible for successfully organizing and managing the elections in 2021. The County implemented, with the approval of the Board of Commissioners, additional funds and resources to ensure that our elections will continue to be successful.

Operations/Services

I am very proud to say, Chatham County "never closed or reduced services" during the pandemic like many governments in Georgia, the region and municipalities located in Chatham County. With the dedication of Team Chatham employees and our ICS department, processes were put in place to avoid closures through work from home schedules where it was feasible, altering employee schedules, and cutting-edge technology implementation such as Microsoft Teams, Zoom, WebEx, etc. Investments from local and federal funds were used in most areas for technology, hardware, furniture, renovations, etc.

Solid Waste

The recent financial analysis of the dry trash fee demonstrates a deficit of over \$640,000 in FY2023. The present \$85 dry trash fee does not cover our costs and defines the fund as a non-enterprise due to the fact the fund has to be supplemented by Special Service District property tax collections. The recent audit of solid waste users determined that approximately 3,300 residences were not paying the fee. This totaled \$280,000 in unrealized funds, reducing the deficit to \$359,500. In order for the fund to be a self-supporting program, the dry trash fee would need to be increased to \$96 annually (\$11 per residence annually, equal to \$.21 cents per week per residence). I recommend the fee be increased to \$96 and utilize a consultant to review the solid waste program for efficiencies and processes in fall of 2022.

Recruitment and Retention



The Proposed Budget includes additional resources as well as ARPA funds to address mounting pressures affecting employee retention and recruitment capabilities. Continued use of pay strategies, hazard pay, and overtime, changes in the salary matrix, additional staff, increased recruiting efforts, updating benefits, and expansion of the County Health Clinic operated by Marathon Health are critical to ensure the public that services will not be changed or halted. Market forces, inflationary pressures, and “the great resignation phenomenon” are affecting the County’s ability to maintain current employees and attract newly qualified candidates.

Over the past two years, attrition has remained high and vacancy rates have increased. There are over 300 vacant positions presently, placing a major hardship on already exhausted employees. As part of our strategy to address the ongoing labor crunch, the County must keep the County salary and compensation plan competitive in the market and maintain the County pay for performance plan. These tools will help the hiring and retention challenges across a number of key classifications, such as corrections, public safety, and public works. These classifications are experiencing high attrition rates, which could severely hamper the County’s ability to operate. At the same time, some service areas are strained, requiring additional personnel. I am proposing adding new positions in a number of departments, including Police and Parks and Recreation.

New Funds Realized

During FY2022-23, the Management and Executive Team will explore a number of options to increase the County’s tax base. These options include a thorough evaluation of current and future revenue sources such as digest audits, including exemptions. This proposed budget gives resources to the Board of Assessors to begin a review of homestead exemptions. Also, the County Internal Audit Department has been working diligently reviewing revenue sources such as hotel/motel tax, streetlight assessments, solid waste fees, business licenses, short-term rentals, alcohol and liquor licenses, etc. With the hard work of Internal Audit and the Board of Assessor’s aircraft audit, over \$1.1 million dollars were rendered in new collections.

LOST

2022-23 is the beginning of LOST negotiations between the County and municipalities. Staff is presently working with MPC staff to update the Service Delivery Strategy denoting services provided by all local governments in Chatham County. Our target completion of the SDS study is mid-May 2022. The Commissioner of the Department of Revenue must be notified in writing by the county governing authority that renegotiation is underway no later than July 1st, 2022. If the county governing authority does not issue the call by that date, any eligible city may issue the call and notify the Commissioner. I have recently distributed to all Board members the ACCG’s Local Option Sales Tax (LOST) Renegotiations Guidebook. This process occurs every ten years.

Economic Development and Infrastructure

Job Creation and Investment

Chatham County has been a partner with SEDA and their economic development efforts for many, many years, with great success, as can be seen in the major growth in our local economy. Tax investments to existing eligible industries through abatement of property taxes from Chatham County is approximately \$8.8 million annually. Additionally, Chatham County sponsored economic development funds for the new Savannah Chatham Manufacturing Center with an investment of over \$15 million in SPLOST funding. The Board of Commissioners and Chatham County remain pro workforce development and job creation, and those investments are paying off.

New Trial Courthouse

Courts, unfortunately, are seeing record court cases in all courts, leading to the design and now construction of a State-of-the-Art \$83 million Trial Courthouse to be completed in the next 24 months. Our team is presently looking at a space study for the existing Coleman Courthouse to prepare the County for much needed renovations both interior and exterior. Offices such as the District Attorney, Records Court, and Probate Court are completely out of space at this time.

New Emergency Operations Center

We all know being a coastal county, we are at risk of storms. Therefore, it is imperative to be prepared to serve and protect the public before, during and after an event. We strive to maintain various services and keep continuity of government in place. The County has chosen to build a state of the art Category 5 hardened facility to house an emergency operation center, 911 and telecommunications to keep those that stay behind safe. Chatham County is utilizing SPLOST funding to invest over \$60 million in being prepared for natural and manmade disasters. Parts of South Carolina and most of Georgia depend on Chatham County’s advice and recommendations, particularly in hurricane events. We are all proud of CEMA and all connected agencies and professionals on Team Chatham.

Recreation

A great deal of SPLOST 7 is to be set aside for recreation, including but not limited to: large gym facilities, outdoor sports complexes, playgrounds, equipment, walking trails, etc. We are now in discussion with property owners as to acquisition of sites for various projects, beginning stages of designs while utilizing census maps that determine age groups to aid the County in building “where the needs are.” These facilities will play a tremendous role in healthier kids and adults, pointed out in the County Blueprint as a high priority. Studies have shown that afterschool and weekend recreation programs greatly reduce the risk of children and young adults getting involved in crime and subsequent issues of dropping out of school.

Operating Budget for New Facilities



I would be remiss if I did not state that with all of these new facilities comes personnel, utilities, programs, etc. It is imperative that we build our operational budget to pay for the operations of these facilities without the need for new revenue streams. Chatham County is on the path to having these funds available with digest growth, cost controls and continued oversight and proper management of taxpayers' money and investments.

Technology

Our IT Infrastructure Team played a key role during the ongoing health emergency by increasing bandwidth to enable better performance of court operations, elections, and video conferencing. It also deployed an improved VPN solution that provides greater stability for remote connectivity. The new platform includes the addition of enhanced cyber security across the County's network infrastructure.

Capital Improvements

During FY2021 and 2022, the County continued the new capital review and assessment process. This new process became one of the key components beginning several years ago by performing a thorough review of each request. Our team assessed the viability of each project and provided recommendations to Executive Leadership and Management. Our Facilities Team maintains our facilities, making them clean and safe during the pandemic. It also finalized multiple critical infrastructure projects including, but not limited to, roofs, paving, HVAC, needed renovations, etc. to properly maintain and sustain our facilities county-wide. Buildings such as CNT, CCPD, Civil Rights Museum, Fleet, Legislative Building, Employee Health Center, Superior Court, Coroner's Office, Board of Elections, Mosquito Control and Juvenile Courts have been our main focus in 2021 and 2022.

Over the near term, Chatham County is investing nearly \$400 million in major infrastructure, such as CAD/RMS, new Trial Courthouse, new CEMA facility, new library, recreation, sewer, roads, etc. We began these investments in capital projects associated with SPLOST funding, \$83 million in bonds, and operations capital several years ago, and I commend the Board, management and staff for making smart, well thought-out long-term decisions.

Local and Regional Relationships

Partnerships

As the saying goes, "No man is an Island." A community cannot survive without partnerships and relationships with all levels of government, business and industry and citizens. Relationships among local and regional county and city managers and administrations is probably the best in the history of this region, even crossing into our neighboring cities and counties in South Carolina. Projects such as roads, water, sewer, job development and job creation are stronger due to these relationships and not just a "handshake," but real intergovernmental agreements and monetary investments. "One Chatham" has become a buzz word in Chatham County, but "One South Georgia" has risen a sign of real progress and partnerships.

Our Regional Leadership strategy is derived from all other priority areas. It includes multiple cross-regional initiatives that are part of our strategic plan. The County's leadership will continue to lead, develop, and work with our partners to bring these initiatives to fruition. Some of these efforts include key long term strategic objectives like transportation infrastructure, behavioral health programs, and the ongoing response to the COVID-19 emergency.

TSPLOST

Presently, discussions are being held as to a 2022 TSPLOST referendum and program through a partnership with Chatham County cities. In order to adopt and meet the November election referendum eligibility, the County and municipalities must agree on a final project list with intergovernmental agreements so that the Board may adopt a ballot resolution by August 8th, 2022. Cost estimates for the proposed program are approximately \$400 million.



Elected Officials and Department Directors

Elected Officials & Department Directors

Elected Officials & Judicial Appointments

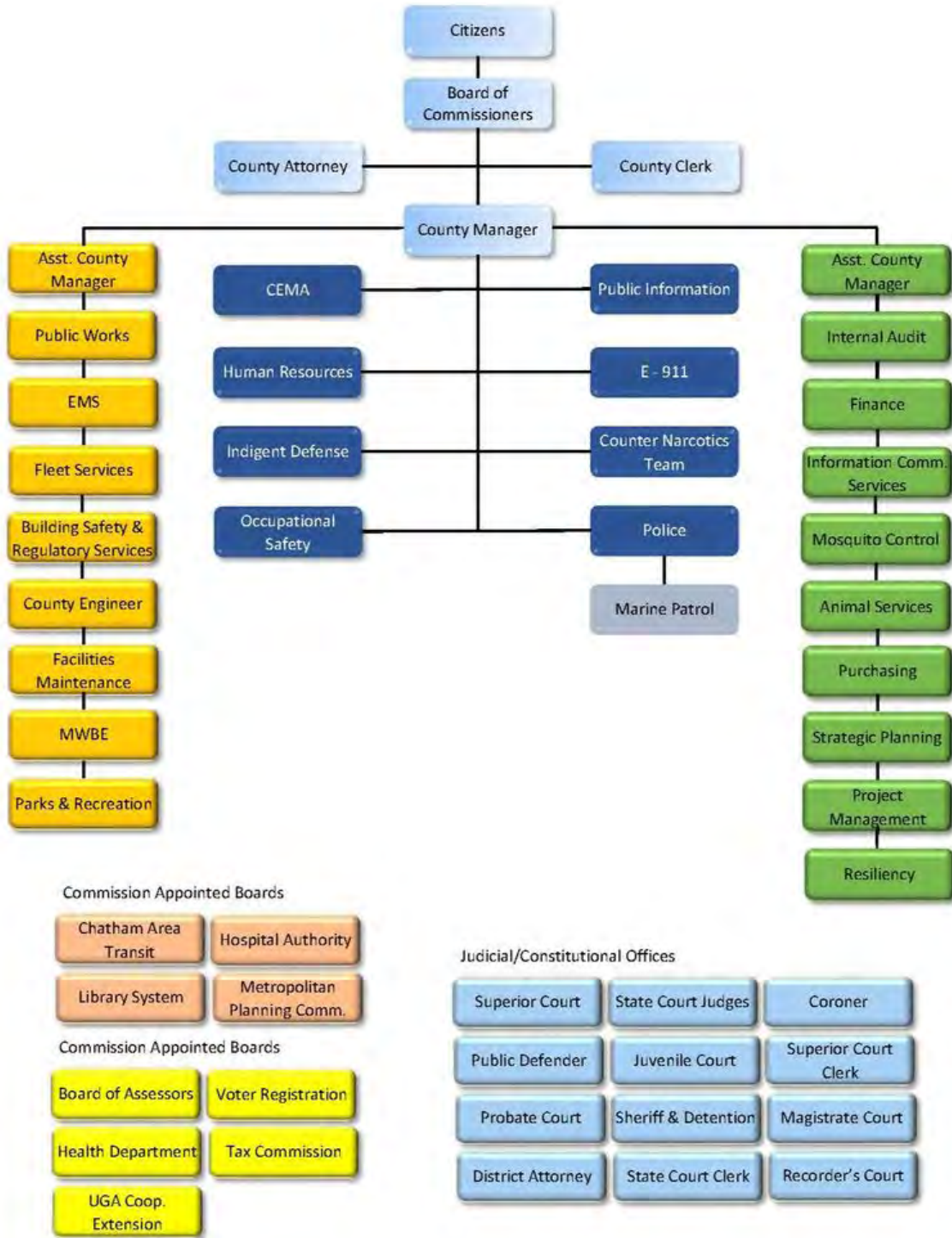
Child Support Recovery	Tracy Erwin	State Court Administrator	Brian Hart
Coroner	David Campbell	Chief State Court Judge	Gregory V Sapp
District Attorney	Shalena C. Jones	State Court Judge	Derek White
Victim Witness	Sheryl M. Jones	State Court Judge	Elizabeth Coolidge
Chief Juvenile Court Judge	Thomas L. Cole	Superior Ct. Administrator	Crystal T. Cooper
Juvenile Court Judge	Roxanne Formey	Chief Public Defender	Todd H. Martin
Juvenile Court Judge	Lindretta Kramer	Superior Court Clerk	Tammie Mosley
Chief Magistrate Court Judge	Mary Kathryn Moss	Chief Superior Court Judge	Penny Haas Freesmann
Magistrate Court Judge	Michael Barker	Superior Court Judge	John E. Morse, Jr.
Magistrate Court Judge	Bonzo C. Reddick	Superior Court Judge	Louisa Abbot
Probate Court Judge	Thomas Bordeaux, Jr.	Superior Court Judge	Timothy Walmsley
Chief Recorder's Court Judge	Tammy Cox Stokes	Superior Court Judge	Benjamin W. Karpf
Recorder's Court Judge	Harris Odell	Superior Court Judge	Lisa G. Colbert
Recorder's Court Judge	Claire Williams	Superior Court Sr. Judge	Michael L. Karpf
Sheriff	John T. Wilcher	Superior Court Sr. Judge	James F. Bass, Jr.
		Tax Commissioner	Sonya Jackson

Board Appointed & County Department Positions

County Attorney	R. Jonathan Hart	Building Safety & Reg.	Gregori Anderson
County Clerk	Janice E. Bocook	Internal Audit Director	Barbara Alday
County Manager	Lee Smith	ICS Director	Andrew Cree
Assistant County Manager	Michael Kaigler	Human Resources Director	Carolyn Smalls
Assistant County Manager	Linda Cramer	Chatham County Police	Chief Jeff Hadley
Counter Narcotics Team	Michael Sarhatt	Public Works	William Wright
County Engineer	Suzanne Cooler	Recreation Department	Stephen Proper
Emergency Mngt. Director	Dennis Jones	Tax Assessor	Roderick K. Conley
Finance Director	Amy Davis	Voter Registration Director	Sabrina S. German
Mosquito Control	Ture Carlson	Elections Supervisor	Willie Wooten
Chatham E911 Director	Diane Pinckney		



Chatham County Organizational Chart



Community Profile



Chatham County's unique history as well as its coastal location provides economic benefits to the region. Presented herein is data on the County:

History of Chatham County

Chatham County is the nucleus from which the present great State of Georgia has grown. Savannah was the first settlement recognized by the English government in colonial days. At Savannah, on February 12, 1733, with 116 settlers, the colony of Georgia was founded by a member of the English Parliament, James Edward Oglethorpe. In 1741, the Trustees divided the new colony into two colonies — the Savannah Colony and the Frederica Colony. In 1743, Oglethorpe departed for England leaving William Stephens, the first President of Georgia, over the government made up of the two colonies.

In 1758, the province was divided into eight parishes, one being Christ Church, which later formed most of the territory of Chatham County. In 1777, the first regular Constitution of the State was promulgated and at this time, parishes were abolished and counties named in their place. The County is named for William Pitt, the Earl of Chatham, an English nobleman. In 1786, the Chatham Artillery, the nation's oldest active military organization, was organized.

Chatham County is the sixth largest of the state's 159 counties. The County encompasses 438 square miles and still has its early boundaries as laid down in the Revolution. The County is bounded on the north by the Savannah River and South Carolina, on the east by the Atlantic Ocean, on the south by the Ogeechee River and Bryan County, and on the west by Effingham County. It is the most easterly county in the State, and has many winding estuaries, rivers, and Sea Islands. It has as its county seat, the main seaport of the State, the historic City of Savannah.

General overview

Chatham County represents the major metropolitan area in the Southeast Georgia region; it ranks fifth in population in the state and is noted for having a stable economy. The County has a dual personality, that of a major tourist attraction, and an extraordinarily successful port. This gives it a vibrancy that few other places can match. The City of Savannah is also a premier destination for national conventions and trade shows.

Manufacturing



Gross Regional Product (GRP) in Savannah grew \$549 million (3.6%) from 2016 to 2017, which puts Savannah in third place for growth among the Georgia metropolitan areas measured by the U.S. Department of Commerce’s Bureau of Economic Analysis. At over \$15 billion, Savannah’s GRP remains the state’s third largest, behind only Atlanta and Augusta. Economic activity generated by Savannah’s private sector industries measured \$13.4 billion in 2017 and accounted for 85% of the regional economy in 2017. Savannah Metro Area (GA) has experienced an average growth rate of 0.44% from the first statistic recorded in 2001. Even though that trend has been interrupted by the economic crisis created by the COVID-19 pandemic, manufacturers in the Savannah MSA gained approximately 300 workers (1.7%) during 2021. A review of recent announcements from headlining companies in the sector points toward a strong year in 2022. The manufacturing workforce was 17,800 at the end of 2021 and is expected to add about 500 workers in 2022.

A diverse mix of industries, busy ports and strategically networked transportation, logistics, energy and communications infrastructures create a business climate in Savannah that is unmatched in many larger cities. Savannah’s exceptionally high value-adding production in manufacturing represents 21% of the region’s total output.

MAJOR MANUFACTURING EMPLOYERS IN CHATHAM COUNTY

Firm	Product	Employment
Gulfstream Aerospace	Jet aircraft, aerospace equipment	11,391
SNF	Chemicals	1,500
Georgia Pacific corporation	Paper products	1,300
JCB, Inc.	Construction Equipment	800
Rayonier Advance Materials	Chemicals	771

SOURCE: Savannah Area Chamber of Commerce, Savannah 2022 Economic Trends

Tourism

The leisure and hospitality sector, which includes accommodation, food services, arts, entertainment, and recreation, has historically been one of the fastest growing (about 3.5% annually) sectors since the post-recession employment low in 2010. The sector provides employment for nearly 25,000 workers, making it the third largest employment sector in the regional economy.

The leisure and hospitality sector was decimated by the pandemic and restrictions on business trade in 2020. The sector lost nearly 50% of its employment base, and as the close of 2021 draws near, remarkable recovery to 96% of its pre-pandemic level has been achieved. The strength of the regional economy in 2022 will depend on closing the remaining pandemic employment gap (about 2,000 workers). Full recovery by year-end or early 2023 is potentially attainable and would add about one percentage point to regional employment growth.

At the start of the pandemic, Visit Savannah deftly adjusted and deployed a modified pandemic-necessitated marketing strategy to maintain contact with potential visitors through the early stages of the pandemic when travel was severely limited and to encourage locals to re-discover Savannah and support area businesses. The marketing strategy evolved to attract nearby visitors from southeastern drive-in markets, and then to include very targeted non-stop fly-market cities in the northeast and Midwest. The campaign proved to be very successful as hotel/motel room rentals and boardings at the airport practically doubled in 2021 as compared to 2020. Although occupancy rates in the historic district in Savannah remain about 6% to 10% below pre-pandemic levels, room rates increased to more than offset the decline in total hotel rooms sold.

The recovery in the tourism and hospitality industry is important in its own right for workers directly employed in the sector, but the increasing number of visitors is also an important source of customers, revenue, and jobs in regional retailers, restaurants, specialty gift shops, tourism-related manufacturers, and other service providers. The importance of the tourism industry in contributing to the diversity and richness of offerings in these sectors available to local residents is easily overlooked, but critical, especially in a regional market the size of Savannah MSA.

The sector’s forecast is encouraging for 2022. In February 2022, City of Savannah opened the state-of-the-art Enmarket Arena located just west of downtown and east of Historic Carver Village. The City of Savannah is thrilled to have a state-of-the-art venue to host all-star acts year-round. The 9,500-seat arena will host over 150 events that will include national touring concerts, family shows, theatre, sporting events, and other live entertainment. Employment in the leisure and hospitality sector is expected to recover from the pandemic toward the end of 2022 or early 2023. While the ongoing pandemic is a potential disruptor, the likelihood of business shutdowns is very much diminished as society learns to cope with new dimensions of life-style and as vaccinations retain their efficacy to substantially reduce the risk of severe illness. As for the post-pandemic economy, as people become more comfortable with traveling and socializing again, the Hostess City will be ready to welcome them.



Transportation

Logistics Today has rated this area “the most logistics friendly city in the nation” — recognizing the area as a superior transportation hub with access to the Port of Savannah and major railways. Here are some reasons for the honor:

- Air Transportation
 - Savannah/Hilton Head International Airport has numerous daily nonstop flights.
 - Airlines: Air Canada, Allegiant, American Airlines, Frontier, jetBlue, Delta Air Lines, Sun Country Airlines, and United Express Foreign,
 - Trade Zone 104 is located at the airport
- Ground and Water Transportation;
 - CSX & Norfolk southern Railroad
 - Amtrak • Airport/Amtrak Shuttle Service
 - Greyhound •
 - Taxis and pedi-cabs
 - Chatham Area Transit (local bus system) •
 - Water Ferry
- Savannah is only a few miles from Interstate 95, as well as at the eastern terminus of Interstate 16 — giving business and residents speedy access to Atlanta.
- Savannah is a short distance from the burgeoning Florida market, yet has the cost and business advantages of a Georgia location.
- The area enjoys a strategic location on the East coast, but is far more westerly than other coastal cities; located 647 miles due south of Cleveland, Ohio.
- The taxpayers understand the importance of quality infrastructure and improvements by the continued approval of Special Purpose Local Option Sales Taxes (SPLOST)

Port of Savannah

The Georgia Ports Authority operates the leading container export in the country with the largest container capacity in the western hemisphere. In FY 2021 the Port of Savannah handled a record 5.3 million TEUs (twenty-foot equivalent units), an increase of 20% from 4.4 million TEUs in FY 2020. Additionally, the Port of Savannah moved 22% of the east coast container trade and handled almost 12% of all U.S. containerized exports in 2021. The port has remained busy through the last six months of 2021, which has seen record-breaking volume and trending toward an increase of about 25% as compared to 2020.

The increased workload has strained the capacity of the logistic sector’s steadfast 18,000 regional workers. Overtime hours have been up to 40% amid the port’s round-the-clock operations. Excess demand and pandemic restrictions imposed on the global commercial fleet combined to increase the number of ships and containers waiting offshore up to 50% higher than normal. As 2021 closes, about half (15) of the peak number of ships remains waiting offshore. A shortage of the chassis frames used to carry the containers has contributed to the problem. A GPA solution is the development of pop-up container yards where containers can be stored, which also frees up space on-site in the terminal. Funding for the pop-up container yards originated from the Infrastructure Investment and Jobs Act, which allocates \$8 million to GPA to convert properties in Georgia and South Carolina into temporary storage yards.

During the past 15 years, container volume has increased 6.2% per year, more than double the U.S. average, making GPA’s Savannah facilities America’s fastest growing major port. As a result of long-term strategic planning, business development, and investment in port facilities, Savannah’s ports continue to showcase a substantial competitive advantage. In the next ten years, GPA plans to double capacity from 5.5 million to 11 million TEUs. The plan represents a \$2.5 billion investment in Georgia’s future economic growth and includes development of a 200 acre container handling facility on Hutchinson Island with capacity of 2.7 million TEUs.

Georgia’s logistics ecosystem provides the environment for GPA’s and Georgia’s economic success on a worldwide basis. By facilitating global trade, GPA enables international business to thrive here in Georgia. The state’s political and business leadership view GPA facilities as a state-level asset, one which yields an annual contribution of \$3.4 billion in state and local taxes to Georgia’s economy. GPA’s activity supports 500,000 jobs in Georgia and contributes \$122 billion in economic activity for the state.



Continued investment in transportation infrastructure will improve port efficiency and ease regional highway congestion. The \$220 million Mason Mega Rail Terminal will double the port's rail capacity to 2 million container rail lifts annually. The project creates the ability for GPA to load six 10,000-foot trains simultaneously. The project removes almost two dozen rail crossings to substantially improve vehicle traffic flow around port facilities while also removing 150,000 trucks per year from local roads. Upon completion, the project will cut transit times to Midwestern markets by 24 hours and it will be the largest on-terminal intermodal facility in North America. Another substantial new GPA project is the alignment and straightening of Berth 1 with other berthing to increase capacity by 1 million TEUs per year by June 2023. As this is accomplished, twelve new 170-foot-tall ship-to-shore cranes, the tallest on the East Coast, will be constructed to handle the massive ships with over 20,000 TEUs.

GPA's inland intermodal facilities are expected to support additional growth while reducing truck traffic on Georgia's highways. Among these projects is the inland Appalachian Regional Port (ARP) in Murray County in north Georgia, offering a 388-mile direct rail connection to Savannah's port via CSX rail lines. ARP has a capacity of 50,000 containers 28 per year and a 10-year development plan to double capacity. Development continues on the 104-acre Northeast Georgia Inland Port in Hall County with capacity up to 150,000 TEUs annually. Construction of the roughly \$140 million facility will begin in the first half of 2022 and take about two years to complete. This project will create a direct rail between Hall County's 320 manufacturers and the port of Savannah.

Lastly, the billion-dollar Savannah Harbor Expansion Project (SHEP) remains on track for completion. The outer harbor dredging is complete, and the final leg of the project is dredging of the inner harbor channel in the Savannah River. Over the life of the project, it will generate savings for the nation amounting to \$282 million per year with a return on investment of \$7.30 for every dollar invested in the project.

Military

Fort Stewart along with Hunter Army Airfield serves at the Army's premier power projection platform on the East Coast. The 3rd Infantry Division's war-fighting capability is being upgraded in a plan that will provide the division with the most modern and most lethal ground and rotary wing combat equipment available in the world by summer 2023. In summer 2022, the division will participate in exercises to refine the role of the Army's doctrine for a "Penetration Division" in a potential conflict with a great power's military forces. Additionally, units of the 3rd ID also engaged in live-fire testing of the Army's new Robot Command Vehicle (RCV) in 2021. The RCV is expected to serve in the role of wingmen for manned ground vehicles and tanks and further assessment of the platform at the company level is planned for 2022.

The units stationed at the bases continue their service to the country. The Third Infantry Division's (3ID) 2nd Armored Brigade Combat Team returned from a nine-month deployment to Europe for a NATO-related exercise. Approximately 3,600 personnel from the 1st Armored Brigade Combat Team returned from a nine-month deployment to Korea, but members of the 92nd Chemical Company remained to support the 1st Armored Division. The 48th Infantry Brigade Combat Team of the Georgia National Guard is an associated unit of the 3ID. The 48th returned from a seven-month deployment in Afghanistan.

The Department of Defense, with Fort Stewart and Hunter Army Airfield, is the largest employer in Coastal Georgia. In 2021, there were 25,500 military personnel and civilian defense workers at both facilities. The regional economic footprint is substantial: total payroll for both bases is approximately \$1.5 billion and the facilities combine for an annual economic impact of \$5 billion.

The Savannah/Hilton Head International Airport hosts the Savannah Air National Guard Base. The 165th Airlift Wing, 117th Air Control Squadron, and 156th Aeromedical Evacuation Squadron, based out of Charlotte, NC, operate from the airbase. The 165th created a new Strategic Response Team in 2021 designed to handle emergency situations requiring advanced police tactics. The 165th Airlift Wing hosts the Air Dominance Center (ADC) which is one of only four Air National Guard Combat Readiness Training Centers in the country. The ADC hosts Sentry Savannah, which is a quarterly large-scale "fight club" for combat air forces.

Quick Facts

Tourism

Annual Visitors: nearly 14.5 million (2018)
Nation's largest Historic Landmark District

Manufacturing

398 manufacturing businesses provide 24,181 jobs (2020, Q1).

Taxable Retail Sales (Estimated)

2019 — \$8.2 Billion

2018 — \$7.7 Billion

2017 — \$7.1 Billion

2016 — \$6.6 Billion

2015 — \$6.6 Billion

43 Large Shopping Centers, 2 Regional Malls,

Outlet Center Source: GA Department of Revenue Statistical Reports, Chatham County Finance Department, and GSU CBAER.

Utilities

Georgia Power — Coastal Georgia, Atlanta Gas Light Company and a choice of gas marketers, City of Savannah Water and Sewer Bureau

Culture

- African-American Cultural Center
- Art Galleries, Theaters, and Museums
- City Market Art Center
- Fiesta Latina
- Georgia Historical Society
- Historic Forts: Jackson, McAllister, Pulaski, and Screven
- Historic Homes, Churches and Cemeteries
- Historic Landmark District
- Riverboat Cruises
- Savannah Asian Festival
- Savannah Black Heritage Festival
- Savannah Book Festival
- Savannah Film Festival
- Savannah Jazz Festival and Jazz Society
- Savannah Music Festival
- Savannah Philharmonic Orchestra and Chorus
- Savannah Stopover Music Festival
- Tybee Island Pirate Festival

Subtropical Climate

Average Seasonal Temperatures

Spring 65.26° Summer 81.40°

Autumn 67.87° Winter 51.13°

Precipitation: 48.0" average rain per year

Recreation

Tybee Island Beaches & Pavilion

Boating, Marinas, Boat Ramps, Rowing, Fishing & Hunting, Camping, Wildlife Parks, Nightlife, Live Music, Aquatic Center, New Savannah EnMarket Arena, Savannah Civic Center, Entertainment Public & Private Available: Golf Courses, Swimming & Tennis

Banks

About 120 Banks (www.yellowpages.com (<http://www.yellowpages.com>))

About 47 Credit Unions (www.yellowpages.com (<http://www.yellowpages.com>))

Government

Chatham County Chairman, eight Commissioners, County Manager

Schools & Churches

Public: 23 elementary schools, 8 K-8 schools, 8 middle schools, 11 high schools 5 charter schools (3 elementary, 1 k-12 and 1 middle)

Private: 24 elementary schools, 17 high schools



Higher Education: 18 universities, colleges and technical colleges with an estimated annual enrollment of about 65,000
 About 650 churches (www.yellowpages.com (<http://www.yellowpages.com>))

Healthcare (Chatham County)

3 acute care hospitals 1,300+ beds, 1200+ doctors
 18 skilled nursing care facilities

Media

Print Media Frequency

Savannah Morning News Daily
 Savannah Business Journal Monthly
 Connect Savannah Weekly
 Savannah Penny Saver Weekly
 Savannah Tribune Weekly
 The Savannah Herald Weekly
 The Island Packet Weekly
 The West Chatham Neighbor Monthly
 The South Magazine Bi-monthly
 Coastal Empire Senior Monthly
 La Voz Latina Weekly
 Savannah Magazine Bi-monthly
 Georgia Historical Quarterly
 Savannah Jewish News 10 issues
 Coastal Living 10 Issues

Television Stations / Radio Stations

Radio Stations 22
 Television Stations 8

Taxation 2020:

Property Tax on a \$250,000 home:
 Unincorporated Chatham County: \$3,565
 City of Savannah: \$4,343

Sales Tax

Chatham County: 7 % tax on the purchase of all goods and some services and 3 % tax on food items

Room Tax

Chatham County: 6% (plus 7% sales tax)
 Tybee Island: 7% (plus 7% sales tax)

Personal Income Tax

- o Single: \$230 on first \$7,000 plus 5.75% on the balance.
- o Married: \$340 on first \$10,000 plus 5.75% on the balance.
- o Married filing separately: \$170 on first \$5,000 plus 5.75% on the balance.

Top Ten Taxpayers			
Taxpayer	Type of Business	2021 Taxes	% Total of Net Digest
DUKE REALTY LIMITED PARTNERSHIP	Commercial Real Estate	5,576,252	2.80%
SAVANNAH HEALTH SERVICES LLC	General Acute Care Hospital	3,180,377	1.60%
SOUTHERN ENERGY CO	Oil and Gas Producer	2,409,423	1.21%
SCM AUGUSTA ROAD 115, LLC	Total Logistics Solutions	1,815,432	0.91%
TARGET CORPORATION	General Merchandise Retailer	1,731,149	0.87%
INTERNATIONAL PAPER COMPANY	Paper Manufacturer	1,576,055	0.79%
MID-AMERICA APARTMENTS LP	Luxury Apartment Communities	1,568,317	0.79%
DOLLAR TREE DISTRIBUTION, INC	Supermarket	1,336,799	0.67%
PLANT RIVERSIDE LLC	Entertainment + Nightlife	1,284,892	0.65%
GULFSTREAM AEROSPACE CORP	Aircraft Manufacturer	1,254,185	0.63%
		21,732,881	10.93%



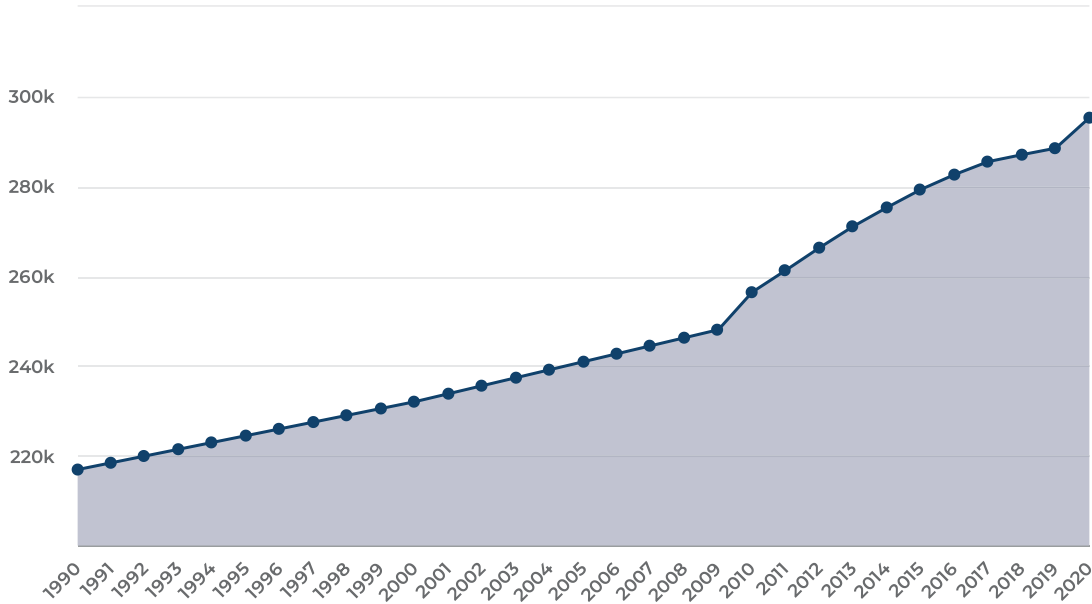
Population Overview



TOTAL POPULATION
295,291

▲ **2.4%**
vs. 2019

GROWTH RANK
59 out of **159**
Counties in Georgia



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses

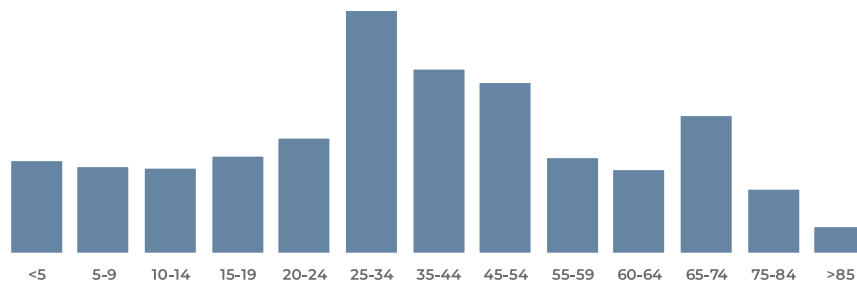


DAYTIME POPULATION
325,327

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



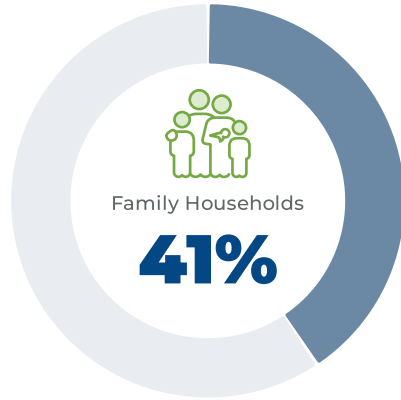
Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

* Data Source: American Community Survey 5-year estimates

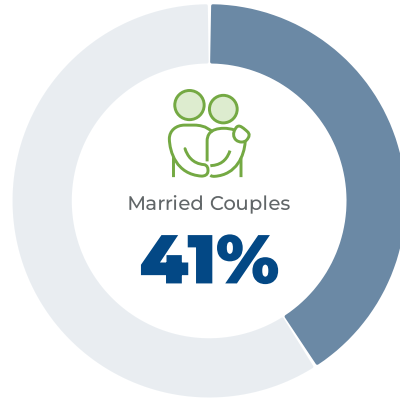
Household Analysis

TOTAL HOUSEHOLDS
109,868

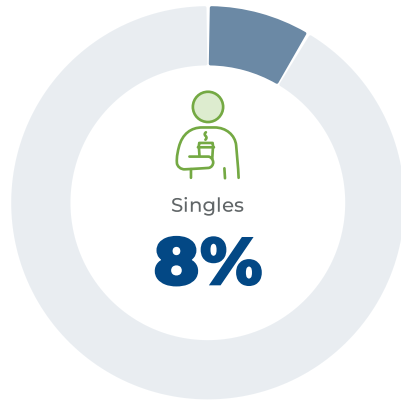
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **15%**
lower than state average



▼ **14%**
lower than state average



▲ **17%**
higher than state average

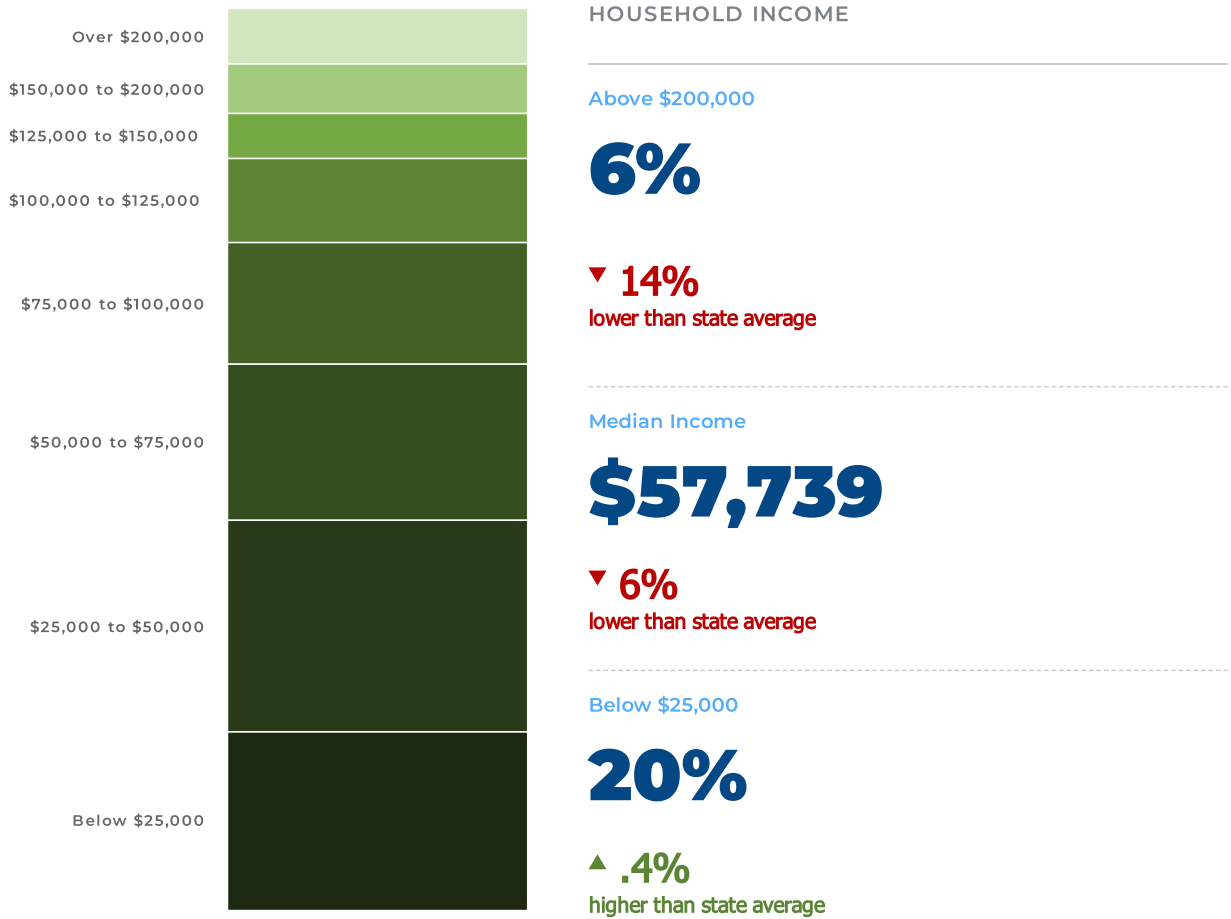


▲ **9%**
higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.

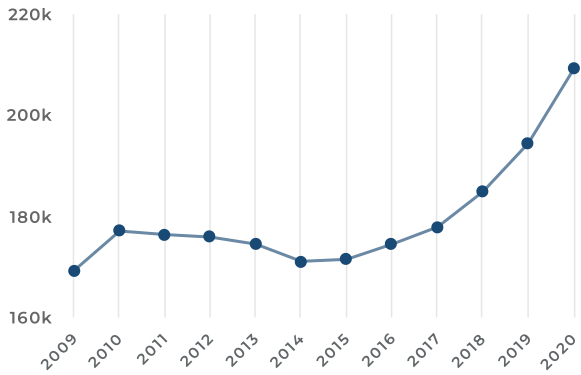


* Data Source: American Community Survey 5-year estimates

Housing Overview

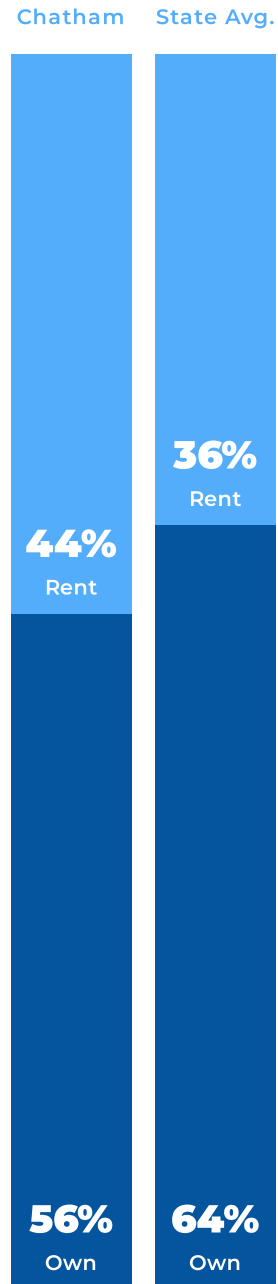


2020 MEDIAN HOME VALUE
\$209,200



* Data Source: 2020 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS



* Data Source: 2020 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME VALUE DISTRIBUTION



* Data Source: 2020 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

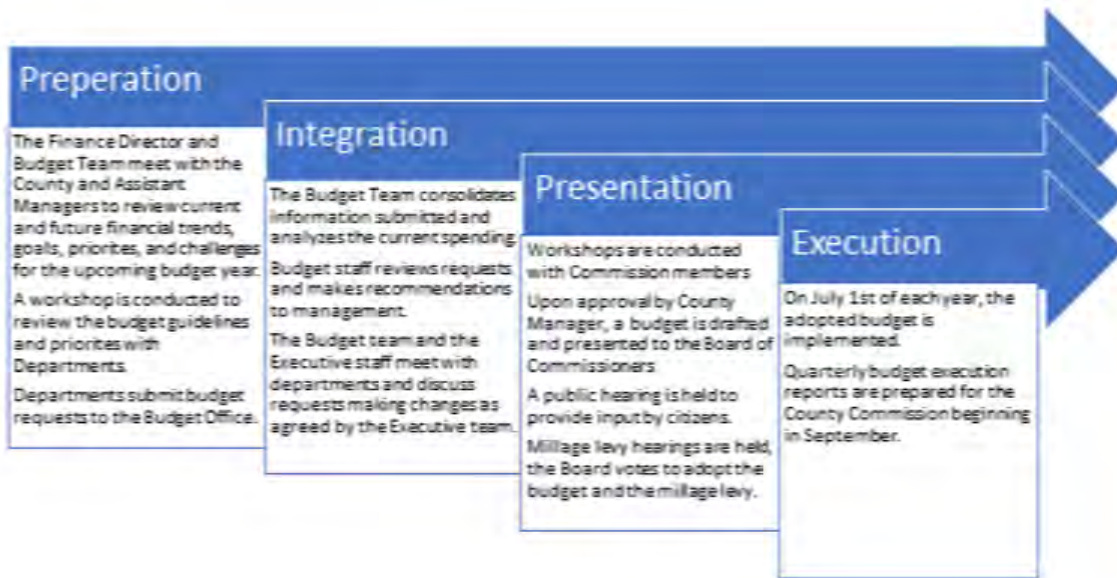


BUDGET OVERVIEW



The Budget Process

The annual budget is a fiscal plan, which presents the services, provided for the community and describes the resources needed to perform these services. Each government department defines its budget to serve the unique circumstances and therefore, each department budget process is unique. Chatham County operates under a fiscal year beginning on July 1 and ending on June 30 of the following year. The budget process consists of four chronological phases - preparation, integration, presentation, and execution.



BUDGET FORMULATION

Formulation of the budget requires consolidation of information and detailed analysis of the data available. Priorities must be established with future revenues and expenditures projected and balanced against Board expectations, new program requests, and public input.

REVENUE PROJECTIONS

Departments provide estimates of current year's revenues and projections for the upcoming budget year and any variances from the current year's budget are identified. Projections include calculations, assumptions made, and methodology. Budget staff reviews estimates and the underlying data provided. Data is compared to year-to-date actual revenue for the current year, trends from past years and expected trends for future years. The effect of statutes, ordinances, regulations, and legal contracts are considered and additional information is requested from departments as needed. Certain general revenues are projected jointly by the Finance Division and the Budget Office, including Property Taxes, Local Option Sales Taxes, and Franchise Fees. Projections are finalized by the Budget Office and the Finance Director.

EXPENDITURE PROJECTIONS

Departments provide estimates of current year's expenditures and projections for the upcoming budget year. Variances from the current budget must be explained. Many expenditure object lines, Professional and Service Contracts, Vendor Leases, Employee Travel and all capital expenditures, require full justification each year. The Budget staff reviews estimates and the underlying data provided, comparing the data to year-to-date actual expenditures for the current year, trends from past years, and integrates the information with knowledge obtained from other sources to develop a projection. Other factors that contribute to development include:

- Purchasing - existing contracts and lease agreements.
- Human Resources - salary and fringe benefits.
- The effect of ordinances, statutes, and regulations are considered.
- Additional information as requested from departments as needed.

The Budget team, Finance Director, and County Manager finalize expenditures. Budgets for the General, Special Revenue, Debt Service and Capital Projects Funds are developed using the modified accrual basis of accounting. This basis of budgeting is the same as the basis of accounting used in the audited financial statements. Proprietary fund budgets are not required by state law but are utilized as a management tool.

NEW PROGRAMS

New programs are defined as an addition to the budget and can be revenue, expenditures or both. Examples include adding new positions, a new activity, a new service or a transition to a new process or type of equipment. Evaluated separately and apart from the baseline budget, new programs are and are graded based on relevance to the county's mission, objectives of the strategic plan, cost/benefit, efficiency, effectiveness, need, and potential for a positive outcome. The County Manager makes recommendations to the Board of Commissioners regarding significant new programs and, if approved by the Board, the programs are integrated into the budget.

PUBLIC INPUT

Throughout the year, information is collected from citizens primarily through Commission members, County staff attendance at neighborhood meetings, and various meetings held by the Board of Commissioners. Using this information, the proposed budget addresses requests voiced by citizens and neighborhood councils. Additionally, as required by State Statute, the County held several Public Hearings scheduled related to the Budget and Millage Levy prior to the adoption of the budget by the County Commission.

BUDGET AMENDMENTS

Under State Law, the legal level of control is at department level for each fund for which a budget is required. In addition, the governing authority of Chatham County has established salary appropriations within a department as a lower level of control. During the fiscal year, the County Manager, Finance Director, and Budget Officer are authorized to transfer budgeted amounts within departments, with the exception of transfers, which increase salary appropriations. The Board of County Commissioners must approve transfers of amounts between departments and must approve appropriations of additional resources, including salaries.

BASIS OF BUDGETING



The basis of budgets for the General, Special Revenue, Debt Service and Capital Projects Funds are developed using the modified accrual basis of accounting. This basis of budgeting is the same as the basis of accounting used in the audited financial statements. Proprietary fund budgets are not required by state law, but are used as a management tool.



Budget Calender

The Budget calendar is designed to ensure the process remains on track and all required deadlines are met.

DATE	ACTIVITY
October 1, 2021	HR Process Begins
November 4, 2021	Distribute Budget Kick-off Information
January 10, 2022	FY2022/2023 Budget Entry Open in Munis
January 14, 2022	FY23 Blueprint Applications process opens online via eCivic portal
January 31, 2022	FY23 Blueprint Workshop for interested groups.
February 1, 2022	FY2022 CIP requests due from Departments and Outside Agencies
February 7, 2022	Revenue estimates due from Departments
February 7 – March 7	Complete Fiscal Year Ending 6/30/2023 revenue estimates for all Funds
February 22, 2022	Budget Request and updated five-year goals due from all departments
Feb 23 – March 11, 2022	Analyze department budget requests/hold conferences with Department Heads/Budget Staff.
February 28, 2022	FY23 Blueprint Application process closes.
February 28, 2022	ICS and FM&O review CIP Requests
March 14 – April 11, 2022	Budget Reviews – County Manager/Department Heads/Executive Committee/Budget Staff
March 14, 2022	Finalize FY2022 CIP
April 13, – April 27, 2022	Prepare budget workbooks for the County Manager and Board of Commissioners – Final Internal Review by Finance Director-Executive Team
May 2 – May 9, 2022	Final proposed budget goes to printer
May 3, 2022	Ad for availability of the proposed budget and June 10, 2022 public hearing sent to newspaper.
May 10, 2022	Advertise availability of proposed budget and June 10, 2022 public hearing (State Law).
May 13, 2022	The proposed budget document and budget message were transmitted to the Board and posted on the website.
May 27, 2022	Ad for budget adoption sent to paper
June 1, 2022	Year 2022 Digest provided to Finance for Millage Levy calculations
June 2, 2022	Advertisement of for the 5-year history to a newspaper (June 8, 2022 publication as required by State Law).
June 8, 2022	Advertise 1 st and 2 nd Public Hearing on Millage Levy to be held on June 16th at 9:30 a.m. and 6:00 p.m.; Advertise year 2022 Tax Digest and 5-year history (at least seven days prior to millage levy as required by State Law - House Bill 66, Act. No. 478). Information on Millage Levy is posted on the county website.
June 8, 2022	Department Budget Workshop
June 10, 2022	Hold public hearing on proposed budget
June 10, 2022	Advertise budget adoption
June 16, 2022	Board Budget Workshop at 10:00 a.m.; Hold 1st and 2nd Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m.; Advertise 3 rd Public Hearing on Millage Levy to be held on June 24 th at 9:30 a.m.
June 24, 2022	Adoption of FY 2022 / 2023 budget by County Commissioners. ; (1) Hold 3 rd Public Hearing on Millage Levy 9:30 a.m.; (2) Adoption of Fiscal Year 2023 Chatham County M&O, SSD and Chatham County Area Transit Millage Levy by the County Commissioners.
June 27 – September 9	Prepare and complete the 2022/ 2023 budget document.
July 1, 2022	The beginning of Fiscal Year 2022 / 2023 budget goes into effect.
July 8, 2022	Adoption of year 2022 Board of Education Millage Levy by County Commissioners
July 8, 2022	Resolutions and forms for digest package to the Chairman for signature and forwarded to the Board of Assessors
July 29, 2022	Tax Digest to Atlanta
September 1, 2022	The State Penalty is assessed if the digest is not submitted to the state.
September 22, 2022	Deadline for submission of the adopted budget document for the GFOA Award.



Strategic Plan

The Chatham Community Blueprint has been used to guide workflow and budget conversations since 2015. In an effort to ensure alignment with the budget process, the Board of Commissioners contracted with the Leadership Institute of Columbus State University to facilitate strategic planning sessions. Community information is constantly gleaned from the Coastal Georgia Indicators Coalition and Georgia Southern University's community survey along with various focus groups and local countywide indicator data. The Coalition addresses the growing need to better assess the position and progress of our community's well-being using community-level indicators and performance measures. Staff monitors the progress of contractual agreements and certain county departments to ensure that we are working in a coordinated manner to meet the needs of the community.

Each county department sets its own priorities and goals that directly and indirectly impact the Community Blueprint. These goals are provided to the designated budget analyst and strategic planning staff for review and assessment to reduce duplication, leverage resources and enhance service delivery.

Chatham County's mission and vision statement along with priorities were identified as follows:

Mission Statement

The mission of Chatham County Government is to protect and serve the public and provide services to improve the quality of life.

Vision Statement

To make Chatham County, Georgia the best place to live, work and play.

ECONOMY - Preferred Goal: Using accurate and reliable data, linking current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment, leading to self-sufficiency.

ITEMS OF HIGH PRIORITY:

- People (Children) Living Below Poverty (Role: Investor, Influencer)
- Economic Development (Role: Collaborative Partner)
 - Focus on (a) small businesses, (b) unemployed, and (c) under employed

EDUCATION – Preferred Goal: Incentivize and promote parental involvement in schools by teaching parents to advocate for their children, facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement

ITEMS OF HIGH PRIORITY:

- Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)
- Youth Development
 - Focus on children being ready to learn and afterschool programming

HEALTH – Preferred Goal: Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment, particularly as it impacts incarcerated individuals, children, and adolescents.

ITEMS OF HIGH PRIORITY:

- Recreational Facilities, Parks & Green Space (Role: Actively "doing", Investor)
- Food Access & Food Insecurity (Role: Collaborative Partner)
 - Focus on access to healthcare services for the under-insured population and provide healthy food choices for food desserts

QUALITY OF LIFE – Preferred Goal: Reduce crime, particularly abuse and violence, by building trust between law enforcement and residents, focusing on enforcement individuals involved in risky behaviors and activities, and expanding the visibility of police to ensure all residents feel safe.

ITEMS OF HIGH PRIORITY:

- Public Safety & Crime Reduction (Role: Actively "doing", Investor)
- Sidewalks, Trails, Bike Paths (Role: Actively "doing", Investor, Collaborative Partner)
 - Focus on (a) keeping people safe in their homes (reduce theft) and (b) while being active (well lite recreational areas); (c) reduce juvenile crime and recidivism.



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(https://www.researchgate.net/figure/Chatham-Community-Blueprint-priorities_tbl3_344753733).



Strategic Plan "Blueprint" Grants

Beginning in FY18, the County implemented a process whereby outside agencies and internal departments could submit applications for the funding of programs that aligned with the Chatham Community Blueprint. The Blueprint is a 20-year plus plan to attain progress in four core areas: Economy, Education, Health and Quality of Life. The Board has prioritized its preferred goals within the Blueprint. Over the past year, community surveys were conducted to confirm public opinion aligned with community indicators. A Staff Committee was appointed to consider community needs, define gaps, and consider programmatic opportunities, review appropriation requests and rank programs based on several factors:

- Organizational Programmatic and Financial History
- Programmatic Capacity and Sustainability
- Program Delivery and Potential Impact on Needs as Defined by Relevant Data
- Individual Client Performance Outcomes and Impact on Investment
- Compliance with federal, state and local licensing and registration
- Alignment to the Community Blueprint and Priorities of the County Board of Commissioners
- Partnerships and Collaboration

Per the Communities input and direction, the following priorities were established:

- People (Children) Living Below Poverty (Role: Investor, Influencer)
- Economic Development (Role: Collaborative Partner) *Focus on (a) small businesses, (b) unemployed, and (c) under employed*
- Early Childhood Care and Education (Birth-Age 3) (Role: Collaborative Partner, Investor)
- Youth Development - *Focus on children being ready to learn and afterschool programming*
- Recreational Facilities, Parks & Green Space (Role: Actively "doing", Investor)
- Food Access & Food Insecurity (Role: Collaborative Partner) - *Focus on access to healthcare services for the under-insured population and provide healthy food choices to food desserts*
- Public Safety & Crime Reduction (Role: Actively "doing", Investor)
- Sidewalks, Trails, Bike Paths (Role: Actively "doing", Investor, Collaborative Partner) - *Focus on (a) keeping people safe in their homes (reducing theft) and (b) while being active (well lite recreational areas); (c) reduce juvenile crime and recidivism.*

The Committee prioritized all applications based on affiliation with community needs and performance, then presented funding recommendations to the County Manager. The Committee and County Manager understand that there is more need than the budget can support. After thoughtful consideration, the final funding recommendation is shown herein:

Name - Requesting Organization, Unit of Government	FY22 Awarded	FY23 Requested	FY23 Funding	Special Condition
America's Second Harvest - Mobile Food Pantry	15,000	20,000	15,000	*
Chatham County Juvenile Court - MARC/Front Porch	229,229	368,039	268,039	
Chatham County Juvenile Court - WREP	117,500	128,360	128,360	
Safety Net Planning Council	30,438	200,000	195,000	*
Safety Net Planning Council (HIE)	-	50,000	-	
Safety Net Planning Council (Oral Health)		25,000	-	
Safety Net Planning Council (Prevent Suicide Today)		95,000	-	
Chatham County Summer Bonanza	40,000	40,000	40,000	
Chatham County Violence Prevention - Victim Witness (DA)		150,883	-	
Chatham County Youth Intercept Program - Victim Witness	277,550	334,916	324,206	*
Chatham County/City of Savannah Land Bank Authority	30,000	40,000	35,000	
Coastal Center for Developmental Services (EmployAbility)	37,000	37,000	37,000	
Community Housing Services Agency (CHSA)		50,000	-	
Community United Services (Parent University)		65,000	10,000	*
Contingency 1005560	125,000		150,000	
Creating a Youth Non-Profit		1,500	-	
Crime Stoppers of Savannah-Chatham County	20,000	50,000	20,000	



Curtis V. Cooper Healthcare	2,100,000	2,175,000	2,100,000	
DEEP Center	50,000	150,000	75,000	
Family Promise of Greater Savannah (Homeless Assistance)	75,000	150,000	75,000	
Forsyth Farmers' Market (Farm Truck 912)	8,000	15,000	12,500	
Forsyth Farmers' Market (Food Farmacy)		25,000	18,333	
Frank Callen Boys & Girls Club - Preventing Youth Gangs	20,000	20,000	20,000	
Gateway (Behavioral Health Crisis Center)	700,000	700,000	700,000	
Gateway (IDD)		248,400	248,400	*
Greenbriar (Early Childhood)	100,000	100,000	100,000	*
Greenbriar (Emergency Shelter)	106,506	100,000	60,000	
Greenbriar (Family Preservation/Strengthening Families)	75,000	100,000	50,000	*
Heads Up Guidance Services (HUGS)	25,000	30,390	30,000	
Hospice Savannah		46,500	20,000	*
J.C. Lewis Primary Healthcare	300,000	340,000	200,000	*
Life Skills for Empowerment		54,000	-	
Matthew Reardon Center		100,000	50,000	
Med Bank	28,000	48,500	48,500	
Mediation Center of the Coastal Empire		90,000	40,000	*
Park Place Outreach (Family Preservation for Teens)	40,000	37,500	37,500	
Religious Institutions Supporting Education (RISE)		50,000	-	
Court Appointed Special Advocates/The Bright House	50,000	50,000	50,000	
Savannah Parkinson Support Group (Get Excited and Move)	25,000	25,000	25,000	
Savannah Volunteer Dental Clinic	40,000	45,000	-	
Senior Citizens Incorporated		47,942	47,942	*
Silver Cheetahs (Chatham Parks & Rec)		21,000	20,000	
Stars School Initiative		65,000	-	
Step Up Savannah (Administrative)	144,968	144,968	144,968	
Step Up Savannah (CAP)	140,000	154,000	140,000	
Union Mission	50,000	50,000	50,000	
West Broad Street YMCA		150,000	10,000	*
Youth Advocates Program		579,359	-	
		Total	5,595,748	
Funding Source				
Blueprint Funded			5,202,348	
American Rescue Plan Funded			293,400	
Parks & Recreation Funded			45,000	
Special Service District			55,000	
		Total	5,595,748	



Personnel Changes

During the FY2023 budget cycle, Human Resources received requests for reclassifications, promotions or new positions. Each request is reviewed with recommendations presented to the Executive team for inclusion into the budget. In FY2023, changes to personnel staffing were as follows:

FY2023 New Positions

General Fund

Position	Department
1 - Part-time Deputy Court Clerk II	Magistrate Court
1 - Public Information Assistant	Sheriff
1 - Jail Population Advocate	Sheriff
1 - Assistant Chief Deputy/Administrator	Clerk of Superior Court
1 - Assistant Chief Deputy/Business Systems	Clerk of Superior Court
1 - Homestead Audit Clerk	Board of Assessors
1 - Network Systems Admin. I	I.C.S.
1 - Business Systems Analyst I	I.C.S.
1 - Comp & Compliance Analyst (Part-time to Full-time)	Human Resources
2 - Public Information Specialist	Public Information
1 - Video Production Assistant	Public Information
1 - Assistant CEMA Director	CEMA
1 - Part-time Associate Judge	Juvenile Court
1 - Court Specialist	Juvenile Court
1 - Admin. Assistant II (Part-time to Full-time)	Aquatic Center
1 - Therapeutic Recreation Coordinator	Parks and Recreation
2 - Recreation Leaders	Parks and Recreation
2 - Part-time Sports Coordinators	Parks and Recreation
1 - Recreation Leader (Part-time to Full-time)	Frank Murray Community Center
1 - Part-time Recreation Aide	Frank Murray Community Center
1 - Director	Museums
1 - Part-time Event Coordinator	Museums
1 - Crime Analyst	CNT

Special Service District

2 - GIS Interns	County Engineering
2 - Engineering Interns	County Engineering
1 - Police Lieutenant	Police
2 - Sergeants	Police
6 - Police Officers	Police
1 - Admin. Assistant II	Police

Other Funds

1 - Arborist	LDAO
1 - Construction Inspector	LDAO
2 - Child Support Specialist II	Child Support
1 - Records Technician II	E-911
1 - Assistant Director	Building Safety (Effective 1/1/23)



FINANCIAL STRUCTURE



Financial Management & Policies

Chatham County financial policies set forth the basic framework for the fiscal management of the County. The policies are intended to assist the County Commission and County staff in evaluating current activities and proposals for future programs, and in making fiscally responsible decisions in the day-to-day management of the County. Policies were developed within the provisions of the Official Code of the State of Georgia, the County Code, and generally accepted accounting principles as established by the Governmental Accounting Standards Board, and recommended budgeting practices. The policies are reviewed and modified as necessary to accommodate changing circumstances or conditions.

Auditing and Internal Control Policies

In developing and evaluating the county's accounting system, consideration is given to the effective implementation of financial accounting policies and, specifically, to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets.

Internal Audit is an independent entity established within the Chatham County Executive Department to serve the Chairman, the County Manager and County staff. In order to ensure objectivity and independence, Internal Audit has no direct responsibility or authority over activities it reviews. Additionally, Internal Audit reports directly to the County Manager. Internal Audit prepares an annual audit plan, which outlines adopted audits that the County Manager approves.

Single Audit

As a recipient of federal and state grants, the County is responsible for ensuring that an adequate internal control structure is in place to secure compliance with applicable laws and regulations. The County's Financial Grants Manager provides the daily management of this function and monitors grants for compliance. This internal control structure is also subject to periodic evaluation by Internal Audit.

Budgetary Policies

The Budget represents the process through which policy is made and implemented. The summary of Chatham County policies outlined below acts as a framework for the County Commission to identify its budgetary goals and objectives as they pertain to the operating budget and the capital budget. The operating budget is prepared separately from capital projects budgets because of the different planning processes and financing sources involved. The County maintains budgetary controls to ensure compliance with legal provisions and the Financial Policies represent guidelines and tools adopted by the Chatham County Board of Commissioners to enable Chatham County to achieve and maintain its financial potential through consistent approaches in financial management. Financial policies will always be evolving.

State Law

The Official Code of Georgia contains several provisions relating to the local government budget process:

- Public hearings must be held before adoption of a municipality's budget. Proper notice must be given in a paper of general circulation not less than fifteen days in advance of the public hearing.
- Property tax millage rates must be set according to state law. Millage rates must be rolled back in reassessment years to avoid a windfall to the municipality.
- A municipality may not impose or increase a business license fee unless approved by local ordinance.
- State law governs the imposition and use of certain fees assessed by the County, such as the Hotel/Motel Tax.

County Policies

- **Balanced Budget** – A balanced budget must be presented. The General Fund and Enterprise Funds are presented together as one budget, with the total revenues and other financing sources from these funds equaling the total expenditures or expenses and other financing uses of these funds as a whole. Special Revenue Funds are balanced individually.
- The budget must be adopted by June 30th for the coming year.
- **Appropriation Limits** – Current appropriations in all funds are limited to the sum of available, unencumbered fund balances and revenues estimated to be received in the current budget year.
- **Encumbrances** – Encumbrances are considered re-appropriated in the ensuing year and are included in the overall working budget for the ensuing year.

Revenue Policies



- Revenue Ordinance – the revenue ordinance shall include any revisions, additions, or deletions to the fees and charges based on the level of cost recovery for services and the reason for the subsidy and the frequency with which cost-of-services will be undertaken. Changes may occur outside of the budget process. State and local law may govern the establishment of fees and charges. The Chatham County Commission shall publish a revised revenue ordinance within 45 days of the adoption of the budget.
- Diversification of Revenues – The County avoids excessive reliance on one source of revenue by actively seeking new sources of revenue. Property taxes are the most stable revenue. Some revenues can be significantly affected by factors such as economic or weather conditions. Tourism-related revenues are greatly susceptible to economic trends and weather events. Diversification provides the country with a wider base of revenues, but at the same time, the revenue base can become less stable and predictable.
- Fees and Charges – The amount of a fee should not exceed the overall cost of providing the facility, infrastructure or service for which the fee is imposed. In calculating that cost, planned capital projects that are related by nature to the fee will be considered as well as direct costs, indirect costs and portions of assets used (i.e. depreciation).
- One-time Revenue – the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues cannot be relied on in future budget periods, their use to fund recurring operating expenditures is discouraged.

Expenditure Policies

- Enterprise Funds – Enterprise operations should be funded either exclusively or primarily by user fee revenues. Enterprise funds should strive to become self-supporting entities through annual review of fee structures, other revenue sources and operating policies.
- New Programs – Future and current funding sources are identified for all new programs and program expansions. New programs are defined to include the addition of personnel, an addition to the vehicle/equipment fleet, or providing of new or additional services. New programs that are not self-supporting through fees or charges should provide a tangible benefit to the county and its residents. The County Manager must approve new programs before inclusion in the Draft Budget presented to the Chairman and County Commission.
- Grant Funding – Continuing costs for grant funded operations or personnel additions must be identified and approved prior to acceptance of the grant. Funding sources for any local match required must also be identified prior to the acceptance of a grant award.
- Chatham County will develop and maintain a level of unrestricted fund balance in its General and Special Service District funds equivalent to at least three month's budgeted expenditures or a minimum of 25% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Budget Performance Reporting – Quarterly Management Reports are prepared to show budget to actual comparisons. These reports are analyzed in depth to detect and address any troubling trends and issues in a timely manner. The reports are reviewed by the Finance Director and provided to the County Manager and County Commission with explanations of variances.

Capital Asset Policies

- Definition of Capital Asset – Capital assets other than infrastructure are defined as assets with an initial, individual cost of more than \$25,000 and an estimated useful life of more than one year.
- Capital Expenditures – Routine capital expenditures, such as equipment replacement, are included in the operating budget either in capital accounts within a department budget or, in the case of assets purchased through a lease-purchase program, in debt service for the capital lease.
- Nonrecurring Capital Expenditures – Capital expenditures, such as new facilities and facility improvements, are budgeted and accounted for in capital projects funds. The capital projects funds are not included in this budget. There are no significant, nonrecurring capital expenditures included in this operating budget.
- Inventory and Control – Each department is required to perform an annual inventory of its capitalized assets. The Finance Division will maintain control of the capital asset listing. Establishing and maintaining adequate written controls and procedures at the department level will provide control over non-capital tangible assets.

Long-Range Financial Planning Policies

- The County has adopted long-range plans in the areas of equipment replacement, capital projects, cash management/investment, and debt. The policies guide assessing the long term financial and budget implications of current decisions.
- Chatham County will develop five-year financial forecasts for its General M&O Fund, the Special Service District Funds, and all enterprise funds. The plans review the Chatham County economy as well as revenues and basic operating expenditures. The model will seek to identify surpluses or shortfalls over the five-year horizon. Surplus funds or new revenues not previously committed to programs can then be allocated in accordance with other financial policies.

- Equipment replacement - equipment is considered for replacement when the expected costs of maintenance in the upcoming budget year exceed the value of the equipment or the replacement cost. The expected maintenance costs are estimated based on maintenance history, age, mileage, and function performed. Functional obsolescence is also considered in replacement decisions.
- Approximately 15% of the Police Department's marked and unmarked patrol cars are replaced each year.
- The Fleet Management Division maintains service records for other vehicles and equipment. During the budget process, fleet personnel generate a list by department of vehicles that currently meet some or all of the basic replacement criteria. Each department analyzes and prioritizes their list based on their anticipated needs during the budget year. The prioritized department lists are combined and reprioritized into a countywide list by Fleet Management based on the departmental input and Fleet personnel's knowledge of the vehicles and equipment. The extent of the replacements budgeted is a function of the funding available in the budget year.

Capital Improvement Plan

- Presented later in this document, Chatham County has prepared a Five-Year Capital Improvement Plan (CIP), updated annually and includes anticipated funding sources.
- Capital projects financed through the issuance of bonds will be financed for a period not to exceed the useful life of the project.
- Chatham County will preserve its assets at a level adequate to protect the capital investment and minimize future maintenance and replacement costs.
- Chatham County will establish appropriate distribution of bonded debt and cash financing in the funding of capital projects.
- The operating impact of each project will be identified and incorporated into the annual operating budget.

Cash Management/Investment Policies

- Investment of funds is the responsibility of the Finance Director.
- The primary policy objective is the safety of the principal. Secondary objectives include adequate liquidity to provide cash as needed and the rate of return on investments.
- It is the policy of Chatham County to limit investments to those authorized by the State of Georgia. The Official Code of Georgia, generally to obligations of the United States and its agencies; general obligations of the State of Georgia or any of its political units; savings and loan association deposits to the extent that they are insured by an agency of the federal government; certificates of deposit and repurchase agreements held by a third party as escrow agent or custodian; and the Georgia Fund 1.
- To ensure liquidity and reduce market risks, investments have maturity dates at or prior to the estimated time cash will be required to meet disbursement needs.

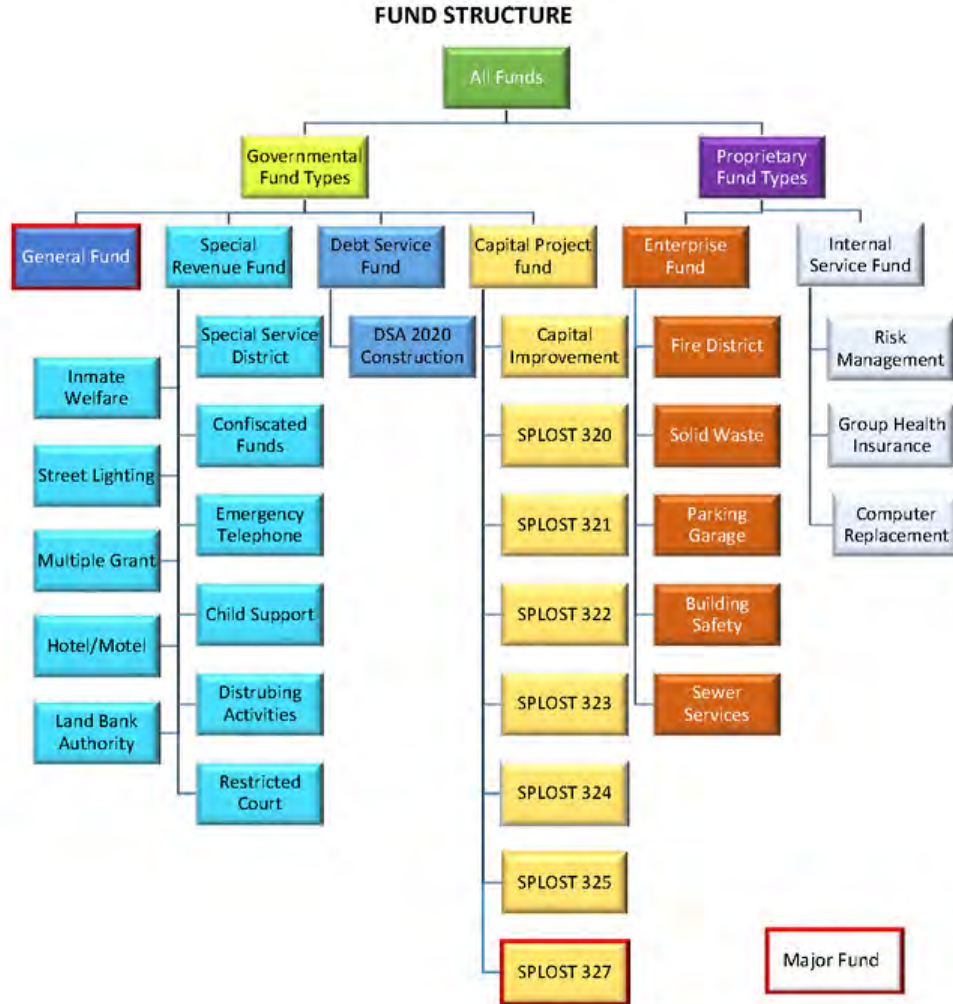
Debt Policies

The County's primary objective in debt management is to maintain a debt level within available resources and within the legal debt margin as defined by State statutes, while minimizing the costs to the taxpayer. Chatham County maintains such high standards by complying with the following policies:

- Long-term debt will not be used to finance ongoing daily operations.
- The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's annual revenues and will seek to maintain debt service within those limits.
- Long-term debt will only be issued to finance capital improvements too extensive in scope to be financed with current revenues.
- Long-term debt will be issued for a period not to exceed the useful life of the project.
- When possible, self-supporting long-term debt like revenue bonds will be used instead of General Obligation bonds.

Fund Structure

The financial transactions of Chatham County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. Funds can be described as major and non-major. A major fund is one with an annual budget equal to ten percent or more of the total county budget. In fiscal year 2022, Chatham County has three funds that meet this definition: The General Fund, Special Purpose Local Option Sales Tax VII, and the DSA 2020 Construction fund. The General Fund is always considered a major fund.



Fund Descriptions

MAJOR FUNDS

Major funds are defined as funds whose total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 10 percent of the corresponding total (assets, liabilities, etc.) for all funds in that category (governmental funds) or of that type (enterprise funds). Major funds in the FY2023 budget include the following:

Governmental Funds - The General Fund is the general operating fund of the County. It accounts for financial resources except those required to be accounted for in another fund.

The Capital Project Fund accounts for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Business-type/Proprietary Funds). The County budgets one major capital fund, the SPLOST VII, 2020-2026 sales tax referendum. This fund accounts for the proceeds of a special one cent sales tax adopted by referendum and related expenditures for roads, drainage and other improvements.

NON-MAJOR FUNDS

Non-major funds include Special Service District, Enterprise, Special Revenue, Debt Service, Capital Projects, and Internal Service funds with individual annual budgets less than ten percent of the total county budget. These funds are described in the sections that present detailed information on the respective budgets.

Department/Activity	General Fund	Sales Tax VII	Special Service District	Special Revenue	Capital Projects	Facility Replacement	Debt Service	Enterprise	Internal Service
GENERAL GOVERNMENT									
ADA Compliance	X								
Administrative Services	X								
Audit Contract	X		X						
Board of Equalization	X			X					
Clerk of Commission	X								
Communications	X								X
County Attorney	X								
County Commissioners	X			X					
County Manager	X			X					
Strategic Planning	X			X					
Resiliency	X								
Project Management	X								
Elections Board	X			X					
Engineering			X	X					
Facilities Maintenance	X			X		X			
Finance	X		X	X					X
Fleet Operations	X								
Human Resources and Services	X		X	X					
Information & Communication Services	X			X		X			X
Internal Audit	X		X						
Occupational Safety									X
Public Information	X								
Purchasing	X								
Tax Assessor	X								
Tax Commissioner	X			X					
Temporary Pool	X								
Traffic Lights - Utilities			X						
Utilities	X								
Voter Registration	X			X					
Wellness				X					
Youth Commission	X								X
JUDICIARY									
Alternative Dispute Resolution	X								
Clerk of Superior Court	X			X					



Court Administrator	X			X					
Court Expenditures	X								
District Attorney	X			X					
DUI Court	X			X					
Grand Jury	X								
Juvenile Court	X			X					
Child Advocate Office	X			X					
Law Library	X								
Magistrate Court	X			X					
Panel of Attorneys	X								
Probate Court	X			X					
Probate Court Filing Fees	X								
Public Defender	X			X					
Indigent Defense	X			X					
Recorders Court			X						
State Court Clerk	X			X					
State Court Judges	X			X					
Victim Witness	X			X					
PUBLIC SAFETY									
Animal Services	X			X					
Coroner	X								
Counter Narcotics Team	X			X					
Detention Center	X			X		X			
Emergency Communications				X					
Emergency Management	X			X					
EMS	X								
Marine Patrol	X								
Peace Officer Retirement			X						
Chatham County Police			X	X					
Sheriff	X			X					
Fire District								X	
PUBLIC WORKS									
Bridges	X								
Capital Project Administrative Costs		X			X				
Capital Project Expenditures		X			X				
Fell St. Pump Maintenance			X						
Public Works	X		X						
Solid Waste				X				X	
Curside-Pickup								X	
Street Lighting				X					
Water and Sewer				X				X	
HEALTH & WELFARE									
Dept. of Family & Children's Services	X			X					
Frank G. Murray Community Center	X								
Greenbriar Children's Center	X								
Health Department	X								
Indigent Health Care Program	X								
Mosquito Control	X			X					
Safety Net Planning Council	X								
CULTURE & RECREATION									
Aquatic Center	X								
Georgia Forestry	X								
Live Oak Library System	X								
Recreation	X			X					
Tybee Pier & Pavilion	X								
Henderson Golf Course	X								
Weightlifting Center	X								
Museums	X								
HOUSING & DEVELOPMENT									
Building Safety & Regulatory Services	X		X					X	
Community Outreach - Jail	X								



Construction Apprentice Program	X							
Land Disturbing Activities				X				
Metropolitan Planning Commission			X					
SAGIS			X					
DEBT SERVICE								
DSA Bonds Series 2009	X							
DSA Bonds Series 2014	X							
Lease – Cybersecurity	X							
DSA Bonds Series 2020						X		
OTHER FINANCING USES								
5% Victim Witness Funds				X				
50% Drug Surcharge - Sheriff				X				
50% Drug Surcharge - State Court				X				
50% Drug Surcharge Funds				X				
Accrued Benefits Expense	X			X				
Bamboo Farm	X							
Coastal GA Regional Development Ctr.			X					
Coastal Soil & Water	X							
Contingency	X		X	X				
Cooperative Extension Service	X							
Crime stoppers			X					
Fuel Contingency	X							
Hazardous Materials Team	X							
Health Insurance Claims								X
Hotel/Motel Fund				X				
Inmate Welfare Fund				X				
Insurance Premiums								X
Juvenile Court Restricted Expenditures				X				
Land Bank				X				
Other health insurance expenses								X
Pension Fund Payments - Old Plan	X							
Reimbursable Expenses	X			X				
Reserve for Deductible								X
Restricted Contingency	X							
Retiree Health Insurance Contribution	X							
Special Appropriations	X							
Summer Bonanza	X			X				
Front Porch	X			X				
WREP-Work Readiness Enrichment	X							
Youth Intercept	X							
Unemployment Compensation								X
Vacant Positions	X							
Vehicle Accident Reserve								X
Workers Compensation								X
Transfer out to BSRS Enterprise Fund			X	X				
Transfer out to CAT for Teleride	X							
Transfer out to Child Support Fund	X							
Transfer out to CIP Fund	X		X	X				
Transfer out to Debt Service Fund	X							
Transfer out to Detention Center CIP								
Transfer out to E911 Fund	X		X	X				
Transfer out to General Fund - JCA Fees				X				
Transfer out to Land Bank Fund	X							
Transfer out to Land Disturbing Activities			X					
Transfer out to Risk Management Fund	X		X	X				
Transfer out to Solid Waste Fund	X		X	X				
Transfer out to SSD Fund				X				



Revenue Sources

TAXES:

Property and local sales tax revenues account for 90.74% of the FY2023 General Fund budgeted revenue, with the majority of revenue derived from property taxes, driven by the tax digest. The tax digest is an annual valuation process for real, personal, motor vehicles, motor homes, and timber located within the county. It is prepared by the Board of Assessors' Chief Appraiser, and is submitted to the State of Georgia each year representing the county's annual tax levy. Property tax revenues are budgeted based on the tax digest. The remaining tax revenues are projected using a straight-line approach, based on five-year historical information and economic trends. The tax millage rate has remained constant from 2015 to 2021. However, the increase in property values has proven beneficial to the revenue stream. Another major tax revenue, Intangible taxes, which has remained stagnant in recent years, saw an increase with the economic recovery. The other major tax revenues, the Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST), which are distributed between the county and municipalities based on negotiated formulas, have shown increases with the growth of tourism within Chatham County.

PROPERTY TAX — TAX DIGEST

The Chief Appraiser is responsible for receiving returns while fairly and impartially assessing property. Property taxes are the county's largest revenue source and are billed in semi-annual installments by the Chatham County Tax Commissioner. The table below shows a five-year tax levy for the General Fund, the Special Service District, and the Chatham Area Transit Authority. During this period, the Consolidated (General Fund) digest increased because of rising property values. The General Fund net digest saw an increase of 35.10% from 2018 to 2022. The Special Service District increased 25.80% from 2018 to 2022.

GENERAL FUND	2018	2019	2020	2021	2022
Real & Personal	\$ 16,614,200,156	\$ 17,778,831,255	\$ 18,959,850,749	\$ 19,345,249,423	\$ 22,570,601,830
Motor Vehicles	\$ 147,414,349	\$ 122,870,857	\$ 102,981,064	\$ 81,476,955	\$ 69,294,805
Mobile Homes	\$ 24,378,236	\$ 25,490,238	\$ 23,041,038	\$ 22,865,384	\$ 27,204,812
Timber	\$ 668,222	\$ 2,036,488	\$ 2,248,081	\$ 785,924	\$ 901,549
Gross Digest	\$ 16,786,660,963	\$ 17,929,228,838	\$ 19,088,120,932	\$ 19,450,377,686	\$ 22,668,002,996
Less M&O Exemptions	\$ (4,110,824,769)	\$ (4,540,790,811)	\$ (4,861,593,366)	\$ (4,526,581,627)	\$ (5,542,808,309)
Net M&O Digest	\$ 12,675,836,194	\$ 13,388,438,027	\$ 14,226,527,566	\$ 14,923,796,059	\$ 17,125,194,687
Gross M&O Millage	12.830	12.853	12.866	12.767	11.802
Less Rollbacks	<u>-1.287</u>	<u>-1.31</u>	<u>-1.323</u>	<u>-1.224</u>	<u>-1.284</u>
Net M&O Millage	11.543	11.543	11.543	11.543	10.518
Net Taxes Levied	\$ 146,317,177	\$ 154,542,740	\$ 164,216,808	\$ 172,265,378	\$ 180,122,798
Net Taxes \$ Increase	\$ 6,134,605	\$ 8,225,563	\$ 9,674,068	\$ 8,048,570	\$ 7,857,420
Net Taxes % Increase	4.4%	5.6%	6.3%	4.9%	4.6%
SPECIAL SERVICE DISTRICT	2018	2019	2020	2021	2022
Real & Personal	\$ 7,512,119,089	\$ 8,021,343,038	\$ 8,626,326,855	\$ 8,442,823,900	\$ 9,198,521,585
Motor Vehicles	\$ 58,110,777	\$ 50,305,341	\$ 37,978,105	\$ 28,510,613	\$ 24,511,785
Mobile Homes	\$ 11,100,278	\$ 12,139,888	\$ 10,975,312	\$ 10,994,104	\$ 13,167,598
Timber	\$ 370,485	\$ 971,568	\$ 1,260,694	\$ 25,419	\$ 234,951
Gross Digest	\$ 7,581,700,629	\$ 8,084,759,835	\$ 8,676,540,966	\$ 8,482,354,036	\$ 9,236,435,919
Less SSD Exemptions	\$ (2,872,014,895)	\$ (3,131,070,448)	\$ (3,351,338,409)	\$ (2,943,943,625)	\$ (3,311,844,312)
Net SSD Digest	\$ 4,709,685,734	\$ 4,953,689,387	\$ 5,325,202,557	\$ 5,538,410,411	\$ 5,924,591,607
Gross SSD Millage	6.091	6.047	5.933	5.96	5.626
Less Rollbacks	<u>-1.101</u>	<u>-1.136</u>	<u>-1.132</u>	<u>-1.159</u>	<u>-1.124</u>
Net SSD Millage	4.990	4.911	4.801	4.801	4.502
Net Taxes Levied	\$ 23,501,332	\$ 24,327,569	\$ 25,566,297	\$ 26,589,908	\$ 26,672,511
Net Taxes \$ Increase	\$ 544,868	\$ 826,237	\$ 1,238,729	\$ 1,023,611	\$ 82,603
Net Taxes % Increase	2.4%	3.5%	5.1%	4.0%	.3%
TOTAL COUNTY	2018	2019	2020	2021	2022
Total County Value	\$ 17,385,521,928	\$ 18,342,127,414	\$ 19,551,730,123	\$ 20,462,206,470	\$ 23,049,786,294
Total County Taxes Levied	\$ 169,818,509	\$ 178,870,309	\$ 189,783,105	\$ 198,855,286	\$ 206,795,309



Net Taxes \$ Increase	\$ 6,679,473	\$ 9,051,800	\$ 10,912,796	\$ 9,072,181	\$ 7,940,023
Net Taxes % Increase	4.1%	5.3%	6.1%	4.8%	4.0%

CHATHAM AREA TRANSIT	2018	2019	2020	2021	2022
Real & Personal	\$ 13,554,147,294	\$ 14,471,221,139	\$ 15,396,531,653	\$ 15,652,042,323	\$ 17,637,759,650
Motor Vehicles	\$ 111,925,342	\$ 93,571,939	\$ 74,963,762	\$ 56,588,433	\$ 49,263,123
Mobile Homes	\$ 13,910,118	\$ 15,071,972	\$ 13,791,294	\$ 13,673,446	\$ 16,288,420
Timber	\$ 370,485	\$ 1,180,396	\$ 1,694,894	\$ 528,353	\$ 537,333
Gross Digest	\$ 13,680,353,239	\$ 14,581,045,446	\$ 15,486,981,603	\$ 15,722,832,555	\$ 17,703,848,526
Less Transit Exemptions	\$ (3,675,373,232)	\$ (4,039,537,168)	\$ (4,316,894,051)	\$ (4,013,599,900)	\$ (4,826,759,029)
Net Transit Digest	\$ 10,004,980,007	\$ 10,541,508,278	\$ 11,170,087,552	\$ 11,709,232,655	\$ 12,877,089,497
Gross Transit Millage	1.150	1.150	1.150	1.150	1.056
Less Rollbacks	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>
Net Transit Millage	1.150	1.150	1.150	1.150	1.056
Net Taxes Levied	\$ 11,505,727	\$ 12,122,735	\$ 12,845,601	\$ 13,465,618	\$ 13,598,207

Net Taxes \$ Increase	\$ 428,144	\$ 617,008	\$ 722,866	\$ 620,017	\$ 132,589
Net Taxes % Increase	3.9%	5.4%	6.0%	4.8%	1.0%

SPLOST REVENUE:

Special Purpose Local Option sales taxes (SPLOST) are the primary revenue source for the County's capital project funds. The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. Several factors determine the length of time that a SPLOST may be imposed. In general, the tax may be levied for up to five years. If the county and municipalities enter into an intergovernmental agreement, the tax may be imposed for six years. Chatham County held its first referendum on June 11, 1985, and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989 with revenues collected under this referendum at \$92.2 million. Legislation provided for imposition of the tax for another four (4) years. Again, via local referendum, the tax was extended for four years from October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. Revenues received from this special purpose sales tax levy, in combination with state funding, were used to construct roads, streets and bridges in Chatham County. Since then, additional SPLOST funds were approved by referendum with the latest collections beginning in October 2014. SPLOST VII will begin tax collection on October 1, 2020. SPLOST funds are now used for roads, drainage, recreation, cultural, and capital building projects. Original revenue estimates for the SPLOST funds were prepared before the referendum. The revenues are based on historical trend data and a review of local economic trends. Once the revenue estimates are established, the county and municipalities within the county work together to determine which projects should be included in the funding.

LICENSE AND PERMIT REVENUES:

These revenues are from marriage licenses, pistol permits and motor vehicle penalties. This revenue source comprises 0.27% of the total revenue budget. Revenues are projected based on historical collections and a review of local economic conditions, including analysis of any new business locations.

INTERGOVERNMENTAL REVENUE:

Intergovernmental revenues are revenues from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes and comprise .27 percent of the budget.

CHARGES FOR SERVICES:

These revenues include court fees, commissions, charges for housing prisoners, recreation fees, and charges to other funds for indirect costs. Indirect costs are based on the Indirect Cost Allocation study which is updated annually. Other revenues are based on historical experience. These revenues account for 6.58 percent of the revenue budget.

FINE AND FORFEITURE REVENUES:

Fines and fees from the courts are recorded in this category. The Restricted Court Fees & Accounts Special Revenue Fund accounts for legally restricted court collections for victim witness fees, drug surcharge fees, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained steady in recent years. In the fiscal year, this category accounts for 1.43% of the budget.



INTEREST REVENUES:

Investment income includes monies derived from the investment of assets. This is less than 1% of General Fund revenue estimates. Revenues for this category have been increasing due to increased available funds as a result of increasing the required fund balance reserve.

MISCELLANEOUS REVENUE:

Miscellaneous revenue are revenues received that are not otherwise classified. Estimates are budgeted for known events.

OTHER FINANCING SOURCES:

Interfund transfers and loans are budgeted in this category. Transfers include support for Health Insurance, Risk management, Solid waste funds, the Special Service district capital as well as others.

OTHER FACTS RELATED TO THE COUNTY’S PROPERTY TAXES

Millage Value for Chatham County Government. One mill is the equivalent of \$1 of tax for each \$1,000 of assessed value of a resident's home. Assessed value for homeowners is derived by multiplying 40% times the estimated fair market value of the property. If a resident has a home with the estimated fair market value of \$100,000, the assessed value is \$40,000 (100,000 x 40%). A \$12,000 Homestead Exemption (HE) is applied to the \$40,000 value. As an example, the table below calculates county taxes on a home with a market value of \$100,000 .

Sample Millage Value Calculation		
Tax Year 2020		
	Millage Rate	Value
Estimated market value of home		\$100,000
Assessment factor		40%
Assessed value (40%)		\$40,000
Less homestead exemption (county)		(\$12,000)
Difference		\$28,000
County taxation		
Consolidated - General Fund	11.543	\$323.20
Unincorporated area - SSD	4.99	\$139.72

TAX REDUCTION FACTORS

Residents of Chatham County who own and occupy a home and the land it rests on are eligible for an exemption. Property owners can claim only one homestead exemption, in which case it must be on their primary residence. Rental property does not qualify. All exemptions, once approved, are automatically renewed each year until eligibility changes. Exemptions include but are not limited to the following:

- **Homestead Exemption:** The homeowner's tax bill is reduced because of an increase to the homestead exemption. The homeowner's tax bill can be further reduced due to several types of additional exemptions allowed. This budget document does not address other taxing levies for the other municipalities in Chatham County.
- **Freeport Exemption:** *Freeport* is the general term used for the exemption of ad valorem tax on inventories as defined by Georgia law. The law offers manufacturers, distributors, wholesalers and warehouse operations an attractive inventory tax exemption on three classes of property. Chatham County exempts 100% of all classes of certain business inventory from property taxation.
- **The Property Taxpayer’s Bill of Rights:** This law, which took effect on January 1, 2000, calls for a mandatory rollback in the millage rate whenever the tax digest increases. The stated aim is to prevent creeping tax bills. If elected officials propose adopting a millage rate greater than the mandatory rollback rate, they must hold three public meetings - at times when the most constituents can attend - to explain why the tax hike is necessary and vote publicly for or against it. The law also shifts the burden of proof from the homeowner to the local government in the appeals process; requires the county assessor’s office to provide a written explanation to homeowners as to why their taxes went up; and allows taxpayers going through the appeal to name the time of their hearing before the Board of Equalization. The law also calls on taxing bodies to cover the legal fees of any homeowner who receives a 15 percent reduction or greater in their assessment and allows taxpayers going through the appeals process the right to record the hearing.
- **The Stephens-Day Bill:** This law, which took effect on January 1, 2001, grants each Chatham County homeowner a homestead exemption from all Chatham County ad valorem taxes and is a homestead exemption that is equal to the



difference between the current year fair market value and the adjusted base year value (property's value in the year prior to the homestead application plus any improvements since the year of the application). This exemption does not apply to improvements added to the property after January 1 of the base year. In addition, it does not apply to taxes to pay interest on and to retire bonded indebtedness of the County. The exemption is renewed automatically from year to year if the homeowner occupies the residence as a homestead.

The Chatham Area Transit District is a component unit of Chatham County and included in Table 3 because taxes levied are for the benefit of the Chatham Area Transit Authority.



CHANGES IN FUND BALANCE

In the context of financial reporting, the term *fund balance* is used to describe the net position of governmental funds calculated in accordance with generally accepted accounting principles (GAAP). Most simply, fund balance is the difference between assets and liabilities in a governmental fund. The table below provides information on the budgeted use of fund balance during the current budget period. It shows the estimated beginning fund balance as of July 1, 2022 (unaudited), budgeted revenues and expenditures for fiscal year 2023, and projected ending fund balance as of June 30, 2023.

Increases or decreases in fund balance of over 10% are explained herein:

- Sales Tax VII - As a capital project fund, residual project balances are re-appropriated each year for project completion. Therefore, the fund shows a decrease to fund balance of 100% as it is assumed that projects may be completed.
- Non-major capital project funds- As capital project funds, residual project balances are re-appropriated each year for project completion. Therefore, the funds show a decrease to fund balance of 100% as it is assumed that projects may be completed.

Fund	Estimated			Estimated	Fiscal Year Percent Change	Increase (Decrease) in Fund Balance
	Beginning Balance 7/01/2022	Revenues	Expenditures	Ending Balance 6/30/2023		
General Fund	85,661,807	231,076,357	231,076,357	85,661,807	0.00%	-
Special Revenue	102,932,041	66,146,695	67,046,695	102,032,041	-0.87%	(900,000)
Capital Projects						
Sales Tax VII	63,867,820	255,559,412	319,427,232	-	-100.0%	(63,867,820)
Non-Major						
Capital	208,329,928	2,894,000	211,223,928	-	-100.0%	(208,329,928)



Long Range Financial Plans

Projected 5 – Year Statement of Revenues and Expenditures - General Fund

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided by county management and elected officials. Assumptions are based on both historical trends and current economic conditions.

Tax Revenues: Tax revenues are projected based on the expenditures and fund balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed on individual properties was decreased from 11.543 to 10.518 during the projected fiscal years.

Digest Growth: To smooth out anomalies in the historical growth rate and normalize anticipated growth over the forecast period, a three-year average from FY2019 to FY2022 is used for subsequent years. As a result, the growth rate adopted in these fiscal years is shown within the table for years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2022 revenue collections was performed on all revenues within the fund. Year one projections were adjusted to reflect the year-to-date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

	2021 Actual	2022 Adopted	2023 Adopted	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected
REVENUES							
Property Taxes	172,353,635	168,042,000	179,814,500	222,087,544	234,510,372	247,628,089	261,479,568
Other Taxes	23,794,717	20,115,000	29,097,000	29,387,970	29,681,850	29,978,667	30,278,453
Comm., Penalties, Etc.	899,963	835,000	775,000	782,750	790,578	798,483	806,467
Licenses & Permits	814,693	555,000	490,000	494,900	499,849	504,847	509,895
Intergovernmental	1,766,463	1,344,651	1,411,000	1,425,110	1,439,362	1,453,754	1,468,292
Charges For Services	15,423,029	13,767,317	15,403,857	15,557,896	15,713,478	15,870,612	16,029,321
Fines & Fees	3,746,738	3,000,000	3,500,000	3,535,000	3,570,350	3,606,054	3,642,114
Investment Earnings	(802,883)	800,000	-	-	-	-	-
Other Revenue	421,121	450,000	235,000	235,000	235,000	235,000	235,000
Other Financing Sources	396,355	350,000	350,000	350,000	350,000	350,000	350,000
Total Revenues	218,813,830	209,258,968	231,076,357	273,856,170	286,790,839	300,425,506	314,799,110
EXPENDITURES							
General Government	37,557,032	42,702,777	46,628,421	50,194,610	51,281,719	52,398,461	53,545,699
Judiciary	36,038,021	38,930,615	41,650,313	44,954,114	45,928,922	46,931,131	47,961,550
Public Safety	68,455,124	74,695,578	76,081,727	81,994,403	83,771,180	85,596,421	87,471,521
Public Works	1,431,341	1,669,812	1,704,132	1,749,504	1,771,600	1,794,191	1,817,287
Health & Welfare	15,092,426	15,748,973	17,969,665	18,326,305	18,453,367	18,583,529	18,716,873
Culture & Recreation	14,706,344	15,808,075	17,229,419	17,871,491	18,066,221	18,266,172	18,471,496
Housing & Development	491,038	550,207	569,332	608,350	620,849	633,682	646,861
Debt Service	1,861,142	1,803,526	1,200,347	1,198,091	1,195,172	1,201,587	177,003
Other Financing Uses	40,828,165	17,349,405	28,043,001	28,077,259	28,111,689	28,146,291	28,181,066
Subtotal of Expenses	216,460,632	209,258,968	231,076,357	244,974,127	249,200,719	253,551,465	256,989,356
Fund Balance added (used)	2,353,198	-	-	28,882,043	37,590,120	46,874,041	57,809,754
Tax Digest Revenue Calculation:							
Prior Year Tax Digest Total	13,388,438,027	14,226,527,566	14,923,796,059	15,125,194,687	15,883,120,083	16,201,119,094	16,283,220,162
Digest Growth Rate	6.26%	4.90%	14.75%	5.59%	5.59%	5.59%	5.59%
Net Tax Digest	14,226,527,566	14,923,796,059	15,125,194,687	15,883,120,083	16,201,119,094	16,283,220,162	16,290,552,130
Tax rate	11.543	11.543	10.518	10.518	10.518	10.518	10.518
Projected Digest revenue	\$ 164,216,808	\$ 172,265,378	\$ 180,122,798	\$ 190,198,258	\$ 200,837,306	\$ 212,071,466	\$ 223,934,027
Value of One Mill	14,226,528	14,923,796	17,125,195	18,083,120	19,094,629	20,162,718	21,290,552
Revenue Change	9,674,068	8,048,570	7,857,420	10,075,461	10,639,048	11,234,160	11,862,561



Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure.

Expenditure Category	Annual Growth Rate			
	2024	2025	2026	2027
Salary, FICA, and Pension ¹	10.00%	3.00%	3.00%	3.00%
Insurance	0.50%	0.50%	0.50%	0.50%
OPEB ²	-50.00%	0.50%	0.50%	0.50%
Purchased services	2.00%	2.00%	2.00%	2.00%
Supplies	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges	0.00%	0.00%	0.00%	0.00%
Other expenditures	0.00%	0.00%	0.00%	0.00%
Debt service ³		Use debt service schedule		
Transfers out	0.00%	0.00%	0.00%	0.00%

Notes:

1. The annual growth rate for this category of expenditures is based on potential cost of living and merit adjustments along with the associated impact on FICA and pension costs.
2. The annual growth rate for this category of expenditures is based on the FY 2021 actual for year one.
3. The annual growth rate for Debt Service is based on scheduled principal and interest payments like the organization's various debt agreements.

The following table depicts the unrestricted fund balance for the General Fund.

	2021 Actual	2022 Adopted	2023 Adopted	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected
Beginning Fund Balance, unrestricted	\$ 61,493,871	\$ 63,847,069	\$ 63,847,069	\$ 63,847,069	\$ 92,729,112	\$ 130,319,232	\$ 177,193,274
Changes:							
Projected additions (use) of fund balance	2,353,198	-	-	28,882,043	37,590,120	46,874,041	57,809,754
Less Non-spendable and Restricted							
Ending Fund balance, unrestricted	<u>\$ 63,847,069</u>	<u>\$ 63,847,069</u>	<u>\$ 63,847,069</u>	<u>\$ 92,729,112</u>	<u>\$ 130,319,232</u>	<u>\$ 177,193,274</u>	<u>\$ 235,003,028</u>
Reserve requirement - 3 months	\$ 54,115,158	\$ 52,314,742	\$ 57,769,089	\$ 61,243,532	\$ 62,300,180	\$ 63,387,866	\$ 64,247,339

Projected 5 – Year Statement of Revenues and Expenditures - Special Service District Fund

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided by county management and elected officials. Assumptions are based on both historical trends and current economic conditions.

Tax Revenues: Tax revenues are projected based on the expenditures and fund balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate assessed on individual properties was held constant at 4.502 during the projected fiscal years.

Digest Growth: To smooth out anomalies in the historical growth rate and normalize anticipated growth over the forecast period, a three-year rolling average is used for subsequent years. As a result, the growth rate adopted in these fiscal years is shown within the table for years 2 through 5.

Other Revenue Categories: A pre-audit review of FY 2022 revenue collections was performed on all revenues within the fund. Year one projections were adjusted to reflect the year-to-date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.



	2021 Actual	2022 Adopted	2023 Adopted	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected
REVENUES							
Property Taxes	32,309,209	29,694,500	32,235,000	35,523,384	37,552,395	39,911,098	42,325,934
Other Taxes	9,349,950	8,800,000	9,620,000	9,716,200	9,813,362	9,911,496	10,010,611
Comm., Penalties, Etc.	37,853	30,000	35,000	35,350	35,704	36,061	36,422
Licenses & Permits	1,564,523	1,250,000	1,600,000	1,616,000	1,632,160	1,648,482	1,664,967
Intergovernmental	11,244	-	-	-	-	-	-
Charges For Services	280,544	272,000	287,500	290,375	293,280	296,213	299,175
Fines & Fees	1,856,651	1,505,000	1,705,500	1,722,555	1,739,781	1,757,178	1,774,750
Investment Earnings	5,342	100,000	-	-	-	-	-
Other Revenue	426,781	500,000	350,000	350,000	350,000	350,000	350,000
Other Financing Sources	593,215	440,000	575,000	575,000	575,000	575,000	575,000
Subtotal of Revenues	46,435,312	42,591,500	46,408,000	49,828,864	51,991,682	54,485,528	57,036,859
EXPENDITURES							
General Government	4,708,746	5,786,990	6,128,694	6,285,092	6,335,856	6,388,010	6,441,591
Judiciary	1,434,046	1,450,245	1,386,091	1,441,588	1,458,795	1,476,486	1,494,677
Public Safety	14,020,698	16,872,501	17,660,662	19,255,737	19,710,598	20,178,438	20,659,639
Public Works	6,756,753	9,408,620	10,164,612	11,028,929	11,282,539	11,542,969	11,810,416
Housing & Development	2,059,565	2,378,232	2,695,048	2,787,626	2,813,119	2,839,346	2,866,328
Other Gov. Svcs.	50,042	1,127,952	3,094,563	3,094,563	3,094,563	3,094,563	3,094,563
Other Financing Uses	13,703,572	5,566,960	5,278,330	5,278,330	5,278,330	5,278,330	5,278,330
Subtotal of Expenses	42,733,422	42,591,500	46,408,000	49,171,865	49,973,800	50,798,142	51,645,544
Fund Balance added (used)	3,701,891	-	-	656,999	2,017,882	3,687,386	5,391,315
Tax Digest Revenue calculation:							
Prior Year Tax Digest Total	4,953,689,387	5,325,202,557	5,538,410,411	5,924,592,607	6,289,472,556	6,648,712,227	7,066,324,365
Digest Growth Rate	7.50%	4.00%	6.97%	6.16%	5.71%	6.28%	6.05%
Net Tax Digest	5,325,202,557	5,538,410,411	5,924,592,607	6,289,472,556	6,648,712,227	7,066,324,365	7,493,874,967
Tax rate	4.801	4.801	4.502	4.502	4.502	4.502	4.502
Projected Digest revenue	\$ 25,566,297	\$ 26,589,908	\$ 26,672,511	\$ 28,315,205	\$ 29,932,502	\$ 31,812,592	\$ 33,737,425
Value of One Mil	5,325,203	5,538,410	5,924,592	6,289,473	6,648,712	7,066,324	7,493,875
Revenue Change	1,238,729	1,023,611	82,603	1,642,694	1,617,297	1,880,090	1,924,833

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure.

Expenditure Category	Annual Growth Rate			
	2024	2025	2026	2027
Salary, FICA, and Pension ¹	10.00%	3.00%	3.00%	3.00%
Insurance	0.50%	0.50%	0.50%	0.50%
OPEB ²	-50.00%	0.50%	0.50%	0.50%
Purchased services	2.00%	2.00%	2.00%	2.00%
Supplies	0.50%	0.50%	0.50%	0.50%
Equipment/capital outlay	2.00%	2.00%	2.00%	2.00%
Interfund/interdepartmental charges	0.00%	0.00%	0.00%	0.00%
Other expenditures	0.00%	0.00%	0.00%	0.00%
Debt service ³	Use debt service schedule			
Transfers out	0.00%	0.00%	0.00%	0.00%

Notes:

- The annual growth rate for this category of expenditures is based on potential cost of living and merit adjustments along with the associated impact on FICA and pension costs.



2. The annual growth rate for this category of expenditures is based on the FY 2021 actual for year one.
3. The annual growth rate for Debt Service is based on scheduled principal and interest payments like the organization's various debt agreements.

The following table depicts the unrestricted fund balance for the Special Service District Fund.

	2021 Actual	2022 Adopted	2023 Adopted	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected
Beginning Fund Balance, unrestricted	\$ 10,798,796	\$ 14,500,686	\$ 14,500,686	\$ 14,500,686	\$ 15,157,686	\$ 17,175,568	\$ 20,862,954
Changes:							
Projected additions (use) of fund balance	3,701,891	-	-	656,999	2,017,882	3,687,386	5,391,315
Less Non-spendable and Restricted							
Ending Fund balance, unrestricted	<u>\$ 14,500,686</u>	<u>\$ 14,500,686</u>	<u>\$ 14,500,686</u>	<u>\$ 15,157,686</u>	<u>\$ 17,175,568</u>	<u>\$ 20,862,954</u>	<u>\$ 26,254,270</u>
Reserve requirement - 3 months	\$ 10,683,355	\$ 10,647,875	11,602,000	\$ 12,292,966	\$ 12,493,450	\$ 12,699,536	\$ 12,911,386



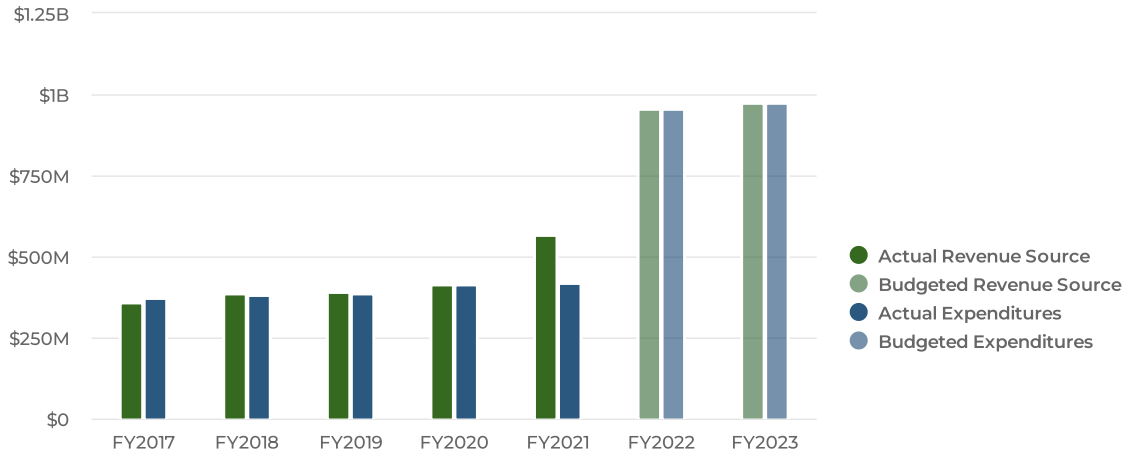
FINANCIAL SUMMARIES





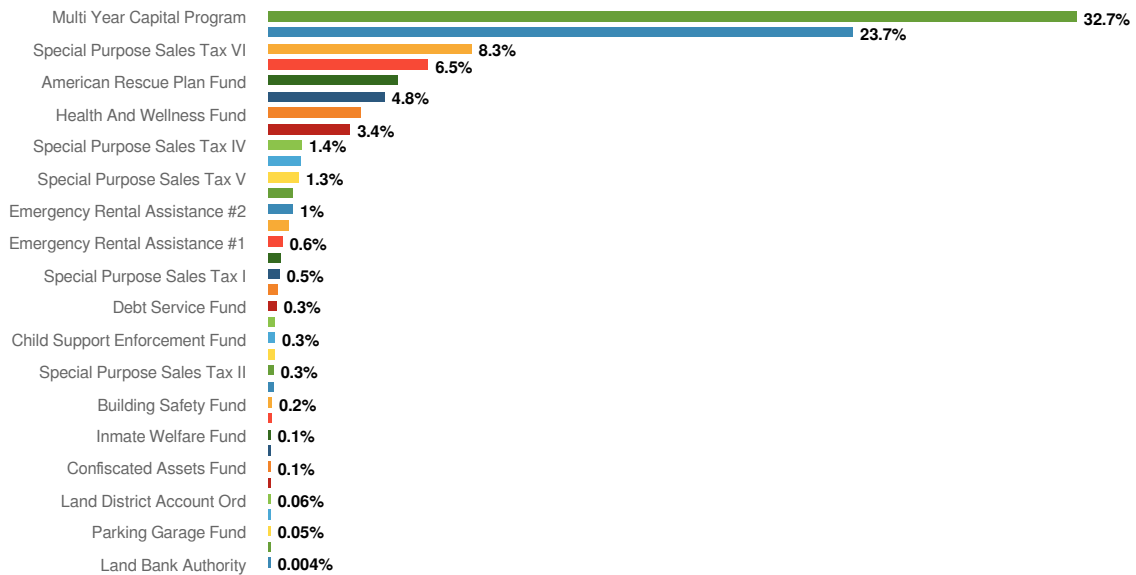
Summary

The County of Chatham is projecting \$976.88M of revenue in FY2023, which represents a 2.2% increase over the prior year. Budgeted expenditures are projected to increase by 2.2% or \$20.68M to \$976.88M in FY2023.



Revenue by Fund

2023 Revenue by Fund



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
General Fund				
Taxes	\$197,048,315	\$188,992,000	\$209,686,500	10.9%
Licenses and Fees	\$814,693	\$555,000	\$490,000	-11.7%
Intergovernmental	\$1,766,463	\$1,344,651	\$1,411,000	4.9%
Charges For Services	\$15,423,029	\$13,767,317	\$15,403,857	11.9%
Fines and Forfeiture	\$3,746,738	\$3,000,000	\$3,500,000	16.7%
Investment Income	-\$802,883	\$800,000	\$0	-100%
Miscellaneous	\$421,121	\$450,000	\$235,000	-47.8%
Other Financing Sources	\$396,355	\$350,000	\$350,000	0%
Total General Fund:	\$218,813,830	\$209,258,968	\$231,076,357	10.4%
Confiscated Assets Fund				
Fines and Forfeiture	\$2,427,285	\$340,000	\$340,000	0%
Other Financing Sources	\$48,627	\$0	\$700,000	N/A
Total Confiscated Assets Fund:	\$2,475,912	\$340,000	\$1,040,000	205.9%
Sheriff's Conf Asset Fund				
Fines and Forfeiture	\$93,511	\$90,000	\$0	-100%
Investment Income	\$62	\$0	\$0	0%
Other Financing Sources	\$0	\$110,000	\$200,000	81.8%
Total Sheriff's Conf Asset Fund:	\$93,573	\$200,000	\$200,000	0%
Street Lighting Fund				
Charges For Services	\$568,144	\$602,119	\$602,084	0%
Total Street Lighting Fund:	\$568,144	\$602,119	\$602,084	0%
Emergency Telephone 911				
Charges For Services	\$6,308,807	\$6,159,977	\$6,389,104	3.7%
Investment Income	\$386	\$0	\$0	0%
Miscellaneous	\$9,238	\$0	\$0	0%
Other Financing Sources	\$3,766,965	\$3,544,137	\$3,650,000	3%
Total Emergency Telephone 911:	\$10,085,397	\$9,704,114	\$10,039,104	3.5%
Restricted Court Fees				
Intergovernmental	\$340,891	\$250,000	\$250,000	0%
Charges For Services	\$0	\$0	\$750,000	N/A
Fines and Forfeiture	\$508,545	\$717,625	\$621,650	-13.4%
Other Financing Sources	\$0	\$655,951	\$0	-100%
Total Restricted Court Fees:	\$849,436	\$1,623,576	\$1,621,650	-0.1%
Inmate Welfare Fund				
Miscellaneous	\$1,783,923	\$1,250,000	\$1,350,000	8%
Total Inmate Welfare Fund:	\$1,783,923	\$1,250,000	\$1,350,000	8%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
American Rescue Plan Fund				
Intergovernmental	\$67,773	\$0	\$0	0%
Other Financing Sources	\$0	\$0	\$51,309,252	N/A
Total American Rescue Plan Fund:	\$67,773	\$0	\$51,309,252	N/A
Emergency Rental Assistance #1				
Other Financing Sources	\$0	\$0	\$6,043,799	N/A
Total Emergency Rental Assistance #1:	\$0	\$0	\$6,043,799	N/A
Multiple Grant Fund				
Intergovernmental	\$4,774,895	\$1,463,609	\$882,404	-39.7%
Other Financing Sources	\$408,801	\$0	\$0	0%
Total Multiple Grant Fund:	\$5,183,696	\$1,463,609	\$882,404	-39.7%
Child Support Enforcement Fund				
Intergovernmental	\$2,554,722	\$3,029,525	\$3,100,925	2.4%
Other Financing Sources	\$215,503	\$206,622	\$0	-100%
Total Child Support Enforcement Fund:	\$2,770,226	\$3,236,147	\$3,100,925	-4.2%
Hurricane Matthew 4284				
Intergovernmental	\$250,996	\$0	\$0	0%
Total Hurricane Matthew 4284:	\$250,996	\$0	\$0	0%
Hurricane Irma 2017				
Intergovernmental	\$400,582	\$0	\$0	0%
Total Hurricane Irma 2017:	\$400,582	\$0	\$0	0%
Covid 19				
Intergovernmental	\$4,838,078	\$0	\$0	0%
Total Covid 19:	\$4,838,078	\$0	\$0	0%
Emergency Rental Assistance #2				
Intergovernmental	\$3,215,107	\$0	\$0	0%
Other Financing Sources	\$0	\$0	\$9,958,720	N/A
Total Emergency Rental Assistance #2:	\$3,215,107	\$0	\$9,958,720	N/A
Hotel/ Motel Fund				
Taxes	\$1,186,430	\$720,000	\$1,150,000	59.7%
Total Hotel/ Motel Fund:	\$1,186,430	\$720,000	\$1,150,000	59.7%
Land District Account Ord				
Fines and Forfeiture	\$141,979	\$140,000	\$119,500	-14.6%
Investment Income	\$120	\$0	\$0	0%
Miscellaneous	\$22,076	\$10,000	\$500	-95%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Other Financing Sources	\$0	\$336,870	\$497,156	47.6%
Total Land District Account Ord:	\$164,175	\$486,870	\$617,156	26.8%
Land Bank Authority				
Miscellaneous	\$107,467	\$0	\$0	0%
Other Financing Sources	\$30,000	\$30,438	\$35,372	16.2%
Total Land Bank Authority:	\$137,467	\$30,438	\$35,372	16.2%
Special Service District				
Taxes	\$41,697,012	\$38,524,500	\$41,890,000	8.7%
Licenses and Fees	\$1,564,523	\$1,250,000	\$1,600,000	28%
Intergovernmental	\$11,244	\$0	\$0	0%
Charges For Services	\$280,544	\$272,000	\$287,500	5.7%
Fines and Forfeiture	\$1,856,651	\$1,505,000	\$1,705,500	13.3%
Investment Income	\$5,342	\$100,000	\$0	-100%
Miscellaneous	\$426,781	\$500,000	\$350,000	-30%
Other Financing Sources	\$593,215	\$440,000	\$575,000	30.7%
Total Special Service District:	\$46,435,312	\$42,591,500	\$46,408,000	9%
Special Purpose Sales Tax I				
Investment Income	\$10,783	\$0	\$0	0%
Other Financing Sources	\$79,800	\$5,189,829	\$4,572,780	-11.9%
Total Special Purpose Sales Tax I:	\$90,583	\$5,189,829	\$4,572,780	-11.9%
Special Purpose Sales Tax II				
Investment Income	\$1,578	\$0	\$0	0%
Other Financing Sources	\$0	\$2,518,098	\$2,514,725	-0.1%
Total Special Purpose Sales Tax II:	\$1,578	\$2,518,098	\$2,514,725	-0.1%
Special Purpose Sales Tax III				
Intergovernmental	\$1,692,107	\$100,000	\$100,000	0%
Investment Income	\$155,946	\$0	\$0	0%
Other Financing Sources	\$8,926,020	\$34,795,229	\$32,726,383	-5.9%
Total Special Purpose Sales Tax III:	\$10,774,073	\$34,895,229	\$32,826,383	-5.9%
Special Purpose Sales Tax IV				
Intergovernmental	\$956,206	\$0	\$0	0%
Investment Income	-\$73,774	\$0	\$0	0%
Miscellaneous	\$228	\$0	\$0	0%
Other Financing Sources	\$0	\$15,007,114	\$13,580,533	-9.5%
Total Special Purpose Sales Tax IV:	\$882,660	\$15,007,114	\$13,580,533	-9.5%
Special Purpose Sales Tax V				
Investment Income	\$34,473	\$0	\$0	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Miscellaneous	\$1,200	\$0	\$0	0%
Other Financing Sources	\$0	\$18,817,211	\$12,525,544	-33.4%
Total Special Purpose Sales Tax V:	\$35,673	\$18,817,211	\$12,525,544	-33.4%
Special Purpose Sales Tax VI				
Taxes	\$22,264,743	\$0	\$0	0%
Intergovernmental	\$853,016	\$0	\$0	0%
Investment Income	\$19,117	\$0	\$0	0%
Miscellaneous	\$75,000	\$0	\$0	0%
Other Financing Sources	\$0	\$89,497,921	\$80,655,975	-9.9%
Total Special Purpose Sales Tax VI:	\$23,211,877	\$89,497,921	\$80,655,975	-9.9%
Multi Year Capital Program				
Taxes	\$67,237,260	\$339,507,448	\$255,559,412	-24.7%
Investment Income	-\$368,980	\$0	\$0	0%
Miscellaneous	-\$630	\$0	\$0	0%
Other Financing Sources	\$0	\$29,021,009	\$63,867,820	120.1%
Total Multi Year Capital Program:	\$66,867,651	\$368,528,457	\$319,427,232	-13.3%
Capital Improvement Fund				
Intergovernmental	\$1,090,823	\$0	\$0	0%
Investment Income	\$4,014	\$0	\$0	0%
Contributions	\$190,000	\$0	\$0	0%
Miscellaneous	\$156,993	\$0	\$0	0%
Other Financing Sources	\$28,322,645	\$11,490,983	\$5,588,000	-51.4%
Total Capital Improvement Fund:	\$29,764,475	\$11,490,983	\$5,588,000	-51.4%
Capital Replacement Fund				
Other Financing Sources	\$3,000,000	\$0	\$0	0%
Total Capital Replacement Fund:	\$3,000,000	\$0	\$0	0%
DSA Bond Fund 2020				
Investment Income	-\$369,216	\$0	\$0	0%
Other Financing Sources	\$83,684,544	\$83,684,544	\$63,287,087	-24.4%
Total DSA Bond Fund 2020:	\$83,315,328	\$83,684,544	\$63,287,087	-24.4%
Debt Service Fund				
Other Financing Sources	\$3,370,750	\$0	\$3,370,750	N/A
Total Debt Service Fund:	\$3,370,750	\$0	\$3,370,750	N/A
Water Sewer Fund				
Charges For Services	\$1,404,383	\$1,477,033	\$1,485,200	0.6%
Investment Income	\$12,007	\$100,000	\$100,000	0%
Other Financing Sources	\$1,189,353	\$1,189,353	\$1,224,741	3%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Water Sewer Fund:	\$2,605,743	\$2,766,386	\$2,809,941	1.6%
Solid Waste Fund				
Charges For Services	\$2,824,950	\$275,000	\$315,000	14.5%
Investment Income	\$4,760	\$9,000	\$4,000	-55.6%
Miscellaneous	\$238,200	\$0	\$0	0%
Other Financing Sources	\$3,304,689	\$5,890,605	\$3,785,255	-35.7%
Total Solid Waste Fund:	\$6,372,600	\$6,174,605	\$4,104,255	-33.5%
Curbside Pick Up				
Charges For Services	\$0	\$2,891,802	\$2,466,020	-14.7%
Other Financing Sources	\$0	\$0	\$676,088	N/A
Total Curbside Pick Up:	\$0	\$2,891,802	\$3,142,108	8.7%
Parking Garage Fund				
Charges For Services	\$476,109	\$444,384	\$489,694	10.2%
Investment Income	\$538	\$0	\$0	0%
Miscellaneous	-\$9,520	\$7,014	\$0	-100%
Total Parking Garage Fund:	\$467,127	\$451,398	\$489,694	8.5%
Building Safety Fund				
Licenses and Fees	\$1,475,113	\$1,083,800	\$1,333,800	23.1%
Charges For Services	\$45,900	\$16,200	\$16,200	0%
Other Financing Sources	\$378,364	\$335,104	\$412,174	23%
Total Building Safety Fund:	\$1,899,377	\$1,435,104	\$1,762,174	22.8%
Fire District				
Miscellaneous	\$0	\$0	\$13,108,920	N/A
Total Fire District:	\$0	\$0	\$13,108,920	N/A
Computer Replacement Fund				
Charges For Services	\$1,747,365	\$2,016,272	\$2,346,425	16.4%
Total Computer Replacement Fund:	\$1,747,365	\$2,016,272	\$2,346,425	16.4%
Risk Management Fund				
Charges For Services	\$823,950	\$883,350	\$858,150	-2.9%
Investment Income	\$2,310	\$3,500	\$0	-100%
Miscellaneous	\$189,048	\$85,000	\$40,000	-52.9%
Other Financing Sources	\$6,822,251	\$7,231,071	\$7,622,625	5.4%
Total Risk Management Fund:	\$7,837,559	\$8,202,921	\$8,520,775	3.9%
Health And Wellness Fund				
Investment Income	\$796	\$0	\$0	0%
Miscellaneous	\$27,623,963	\$31,118,712	\$36,060,683	15.9%

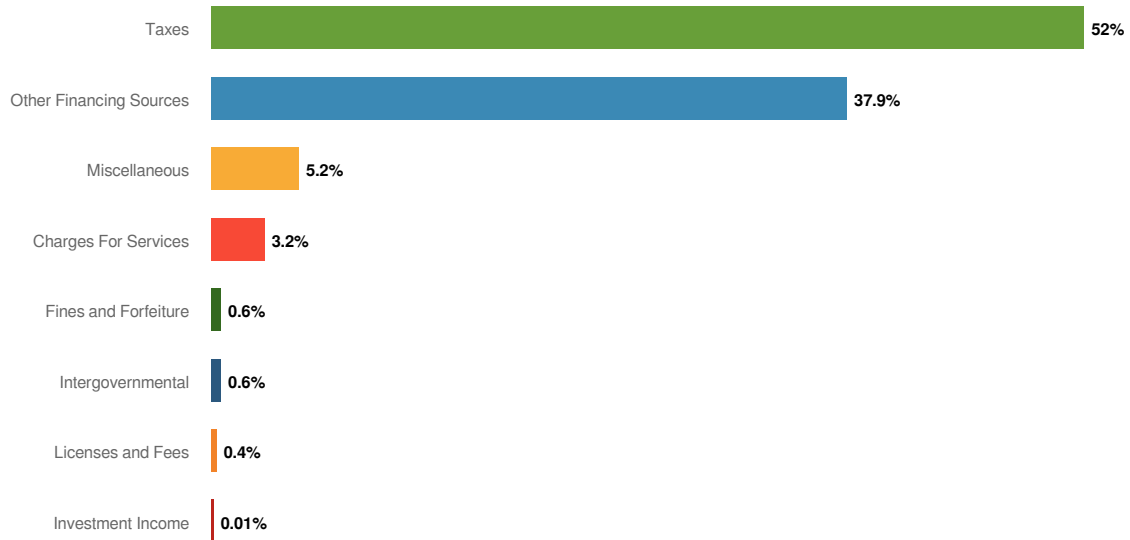


Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Other Financing Sources	\$0	\$0	\$750,000	N/A
Total Health And Wellness Fund:	\$27,624,759	\$31,118,712	\$36,810,683	18.3%
Total:	\$569,189,234	\$956,193,927	\$976,878,807	2.2%



Revenues by Source

Projected 2023 Revenues by Source

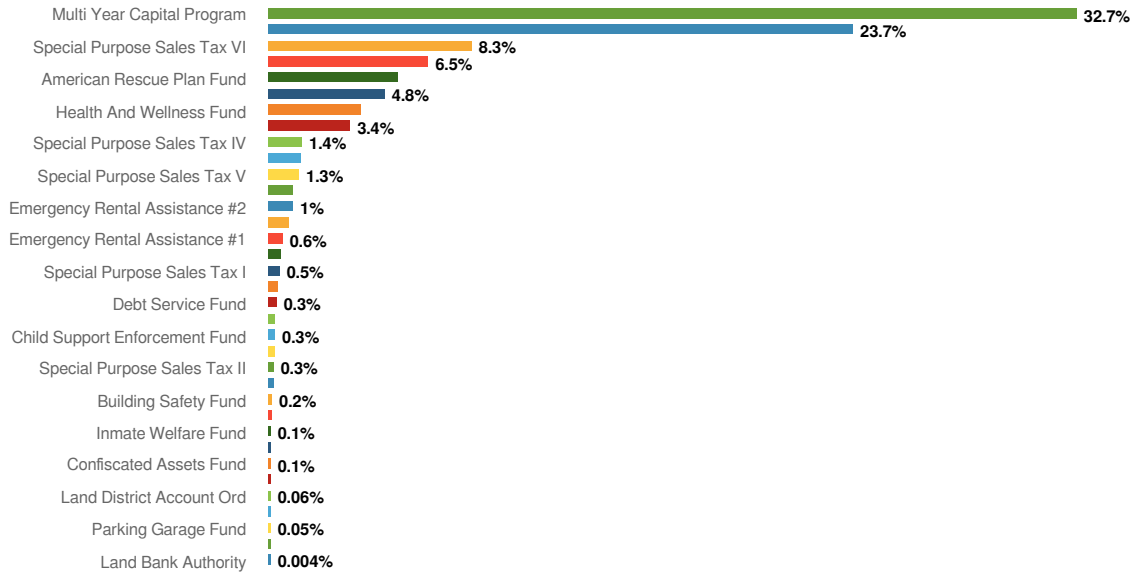


Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Taxes	\$329,433,760	\$567,743,948	\$508,285,912	-10.5%
Licenses and Fees	\$3,854,330	\$2,888,800	\$3,423,800	18.5%
Intergovernmental	\$22,812,903	\$6,187,785	\$5,744,329	-7.2%
Charges For Services	\$29,903,181	\$28,805,454	\$31,409,234	9%
Fines and Forfeiture	\$8,774,708	\$5,792,625	\$6,286,650	8.5%
Investment Income	-\$1,362,620	\$1,012,500	\$104,000	-89.7%
Contributions	\$190,000	\$0	\$0	0%
Miscellaneous	\$31,045,089	\$33,420,726	\$51,145,103	53%
Other Financing Sources	\$144,537,882	\$310,342,089	\$370,479,779	19.4%
Total Revenue Source:	\$569,189,234	\$956,193,927	\$976,878,807	2.2%

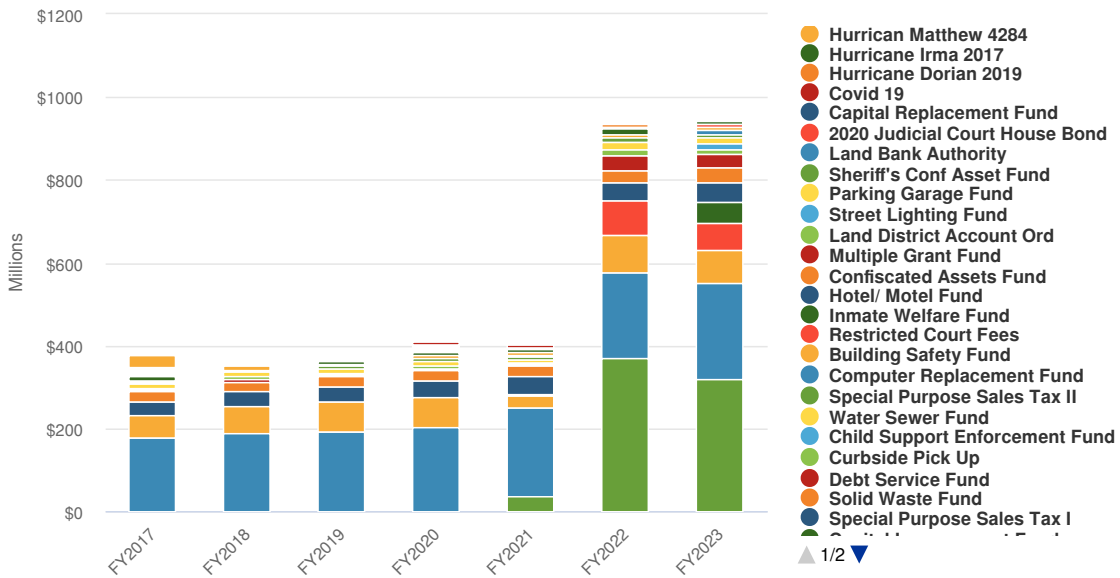


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
General Fund	\$216,460,632	\$209,258,968	\$231,076,357	10.4%
Confiscated Assets Fund	\$2,287,852	\$340,000	\$1,040,000	205.9%
Sheriff's Conf Asset Fund	\$46,500	\$200,000	\$200,000	0%
Street Lighting Fund	\$555,551	\$602,119	\$602,084	0%
Emergency Telephone 911	\$7,634,295	\$9,704,114	\$10,039,104	3.5%

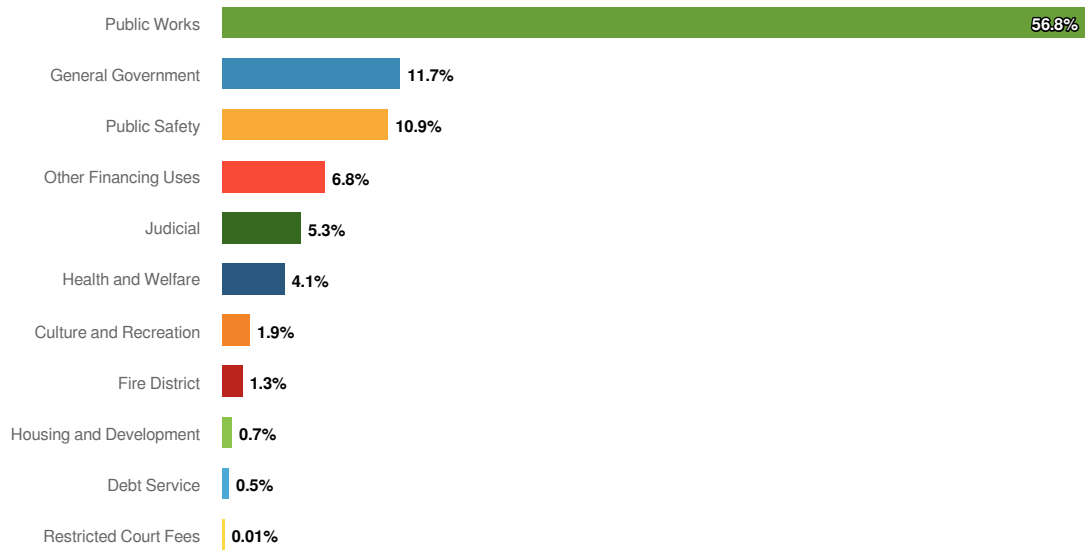


Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Restricted Court Fees	\$571,832	\$1,623,576	\$1,621,650	-0.1%
Inmate Welfare Fund	\$1,288,284	\$1,250,000	\$1,350,000	8%
American Rescue Plan Fund	\$67,773	\$0	\$51,309,252	N/A
Emergency Rental Assistance #1	\$0	\$0	\$6,043,799	N/A
Multiple Grant Fund	\$6,068,050	\$1,463,609	\$882,404	-39.7%
Child Support Enforcement Fund	\$2,770,226	\$3,236,147	\$3,100,925	-4.2%
Hurricane Irma 2017	\$107,930	\$0	\$0	0%
Covid 19	\$1,536,712	\$0	\$0	0%
Emergency Rental Assistance #2	\$3,215,107	\$0	\$9,958,720	N/A
Hotel/ Motel Fund	\$1,186,430	\$720,000	\$1,150,000	59.7%
Land District Account Ord	\$495,245	\$486,870	\$617,156	26.8%
Land Bank Authority	\$30,000	\$30,438	\$35,372	16.2%
Special Service District	\$42,733,422	\$42,591,500	\$46,408,000	9%
Special Purpose Sales Tax I	\$88,117	\$5,189,829	\$4,572,780	-11.9%
Special Purpose Sales Tax II	\$293	\$2,518,098	\$2,514,725	-0.1%
Special Purpose Sales Tax III	\$4,428,925	\$34,895,229	\$32,826,383	-5.9%
Special Purpose Sales Tax IV	\$3,156,047	\$15,007,114	\$13,580,533	-9.5%
Special Purpose Sales Tax V	\$4,873,393	\$18,817,211	\$12,525,544	-33.4%
Special Purpose Sales Tax VI	\$28,437,052	\$89,497,921	\$80,655,975	-9.9%
Multi Year Capital Program	\$34,786,597	\$368,528,457	\$319,427,232	-13.3%
Capital Improvement Fund	\$7,177,115	\$11,490,983	\$5,588,000	-51.4%
DSA Bond Fund 2020	\$3,313,034	\$83,684,544	\$63,287,087	-24.4%
Debt Service Fund	\$6,202,681	\$0	\$3,370,750	N/A
Water Sewer Fund	\$1,742,826	\$2,766,386	\$2,809,941	1.6%
Solid Waste Fund	\$3,812,535	\$6,174,605	\$4,104,255	-33.5%
Curbside Pick Up	\$0	\$2,891,802	\$3,142,108	8.7%
Parking Garage Fund	\$149,264	\$451,398	\$489,694	8.5%
Building Safety Fund	\$907,760	\$1,435,104	\$1,762,174	22.8%
Fire District	\$0	\$0	\$13,108,920	N/A
Computer Replacement Fund	\$720,364	\$2,016,272	\$2,346,425	16.4%
Risk Management Fund	\$7,404,955	\$8,202,921	\$8,520,775	3.9%
Health And Wellness Fund	\$26,825,927	\$31,118,712	\$36,810,683	18.3%
Total:	\$421,082,723	\$956,193,927	\$976,878,807	2.2%

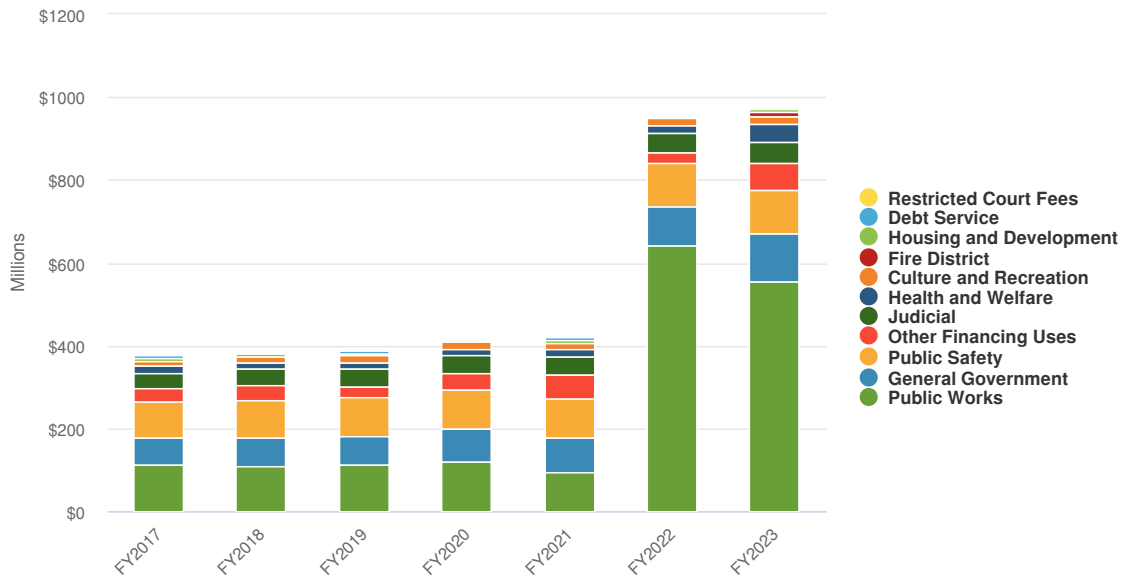


Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expenditures				
General Government	\$82,074,502	\$94,568,722	\$114,642,004	21.2%
Judicial	\$44,581,058	\$46,564,192	\$51,332,258	10.2%

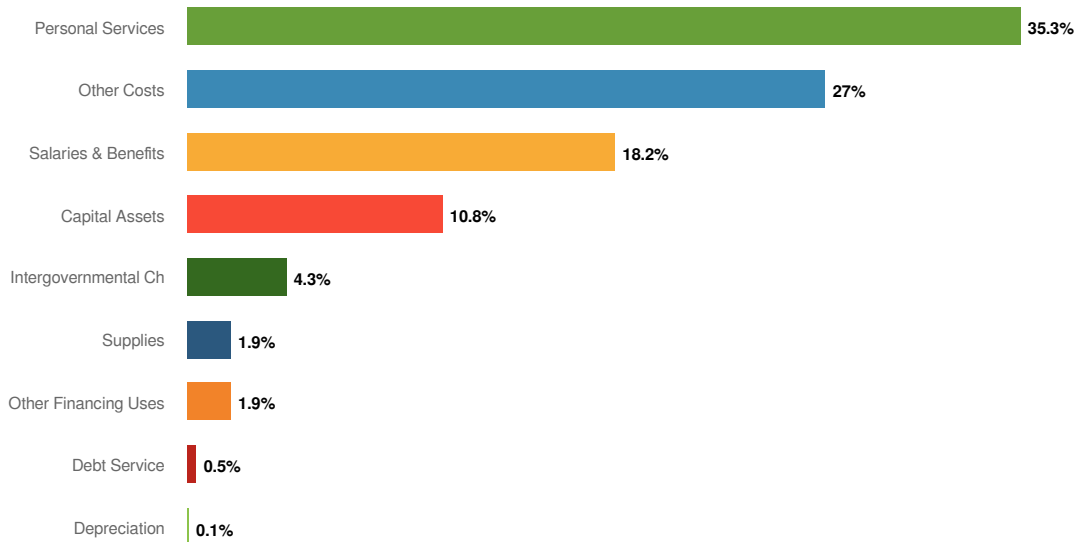


Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Public Safety	\$96,516,012	\$106,496,212	\$106,757,565	0.2%
Public Works	\$95,108,342	\$641,682,185	\$554,660,625	-13.6%
Health and Welfare	\$19,007,958	\$16,330,497	\$40,399,183	147.4%
Culture and Recreation	\$15,297,556	\$17,608,075	\$18,209,919	3.4%
Housing and Development	\$5,297,674	\$6,021,811	\$7,139,496	18.6%
Debt Service	\$8,063,823	\$1,803,526	\$4,571,097	153.5%
Other Financing Uses	\$55,135,798	\$25,118,707	\$65,957,740	162.6%
Restricted Court Fees	\$0	\$0	\$100,000	N/A
Fire District	\$0	\$0	\$13,108,920	N/A
Total Expenditures:	\$421,082,723	\$956,193,927	\$976,878,807	2.2%

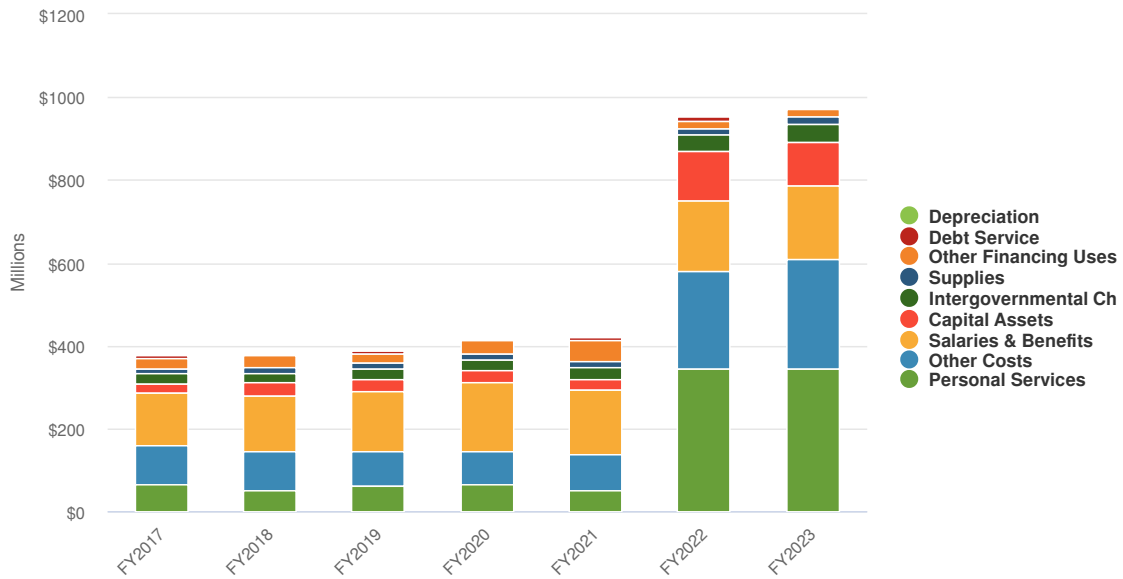


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$157,957,348	\$170,519,674	\$177,392,074	4%
Personal Services	\$50,627,990	\$343,415,640	\$344,685,449	0.4%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Supplies	\$15,819,100	\$17,489,240	\$18,703,860	6.9%
Capital Assets	\$23,817,685	\$119,844,924	\$105,812,175	-11.7%
Intergovernmental Ch	\$29,184,982	\$36,441,006	\$41,550,462	14%
Depreciation	\$1,417,535	\$1,372,393	\$1,418,830	3.4%
Other Costs	\$85,557,512	\$238,071,014	\$264,109,692	10.9%
Debt Service	\$5,175,512	\$13,225,088	\$4,571,097	-65.4%
Other Financing Uses	\$51,525,059	\$15,814,948	\$18,635,168	17.8%
Total Expense Objects:	\$421,082,723	\$956,193,927	\$976,878,807	2.2%





Fund 100 - General Fund (Major Fund)

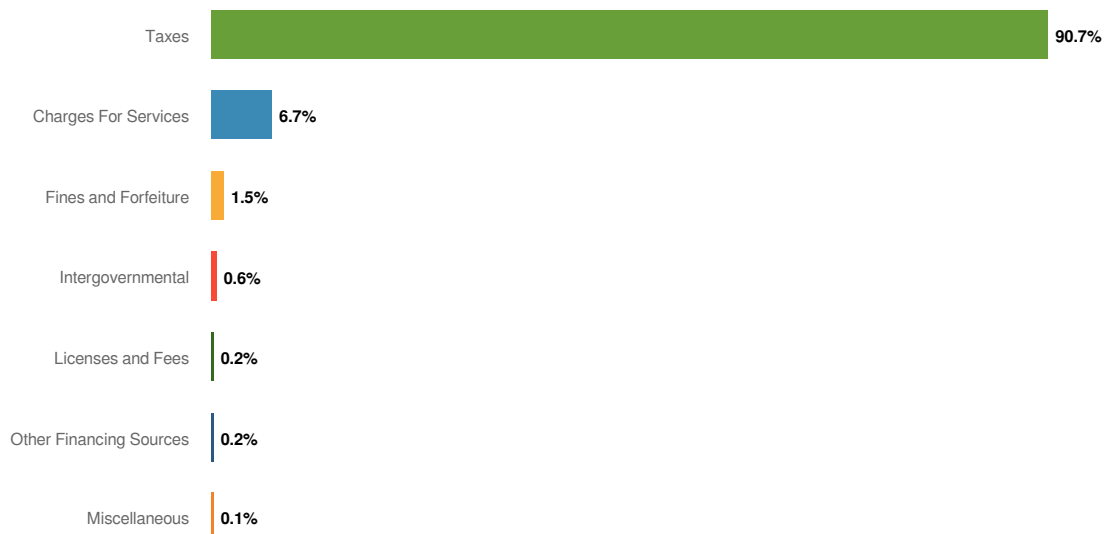
The county's largest operating fund is the General Fund. The General Fund accounts for all functions not required to be accounted for in another fund either by State guidelines and/or other restrictions. The County levies a millage County-wide to support the General Fund's operations.

Summary

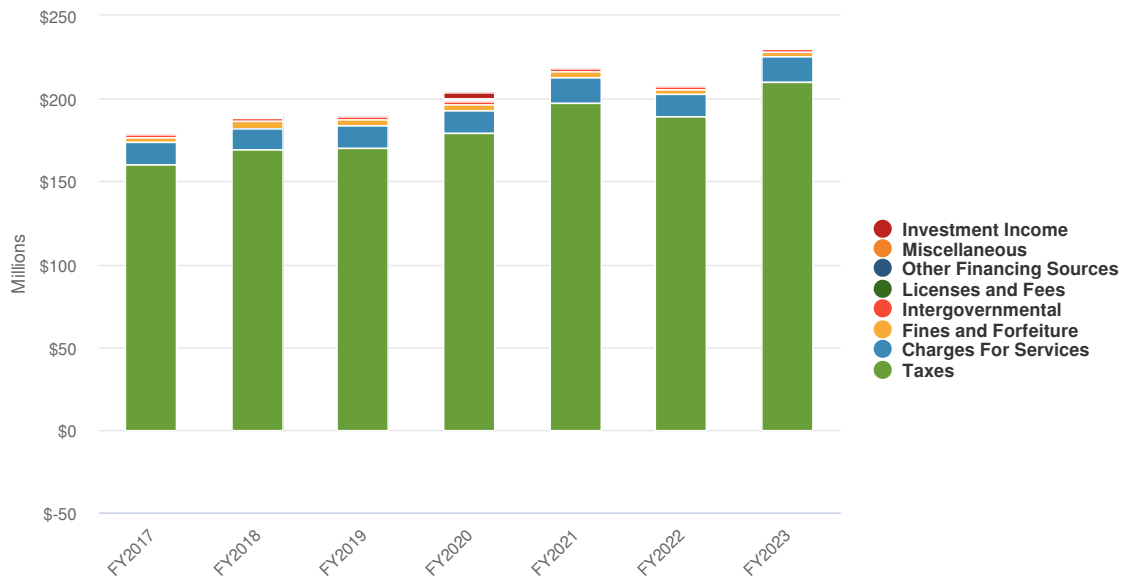
The County of Chatham is projecting \$231.08M of revenue in FY2023, which represents a 10.4% increase over the prior year. Budgeted expenditures are projected to increase by 10.4% or \$21.82M to \$231.08M in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



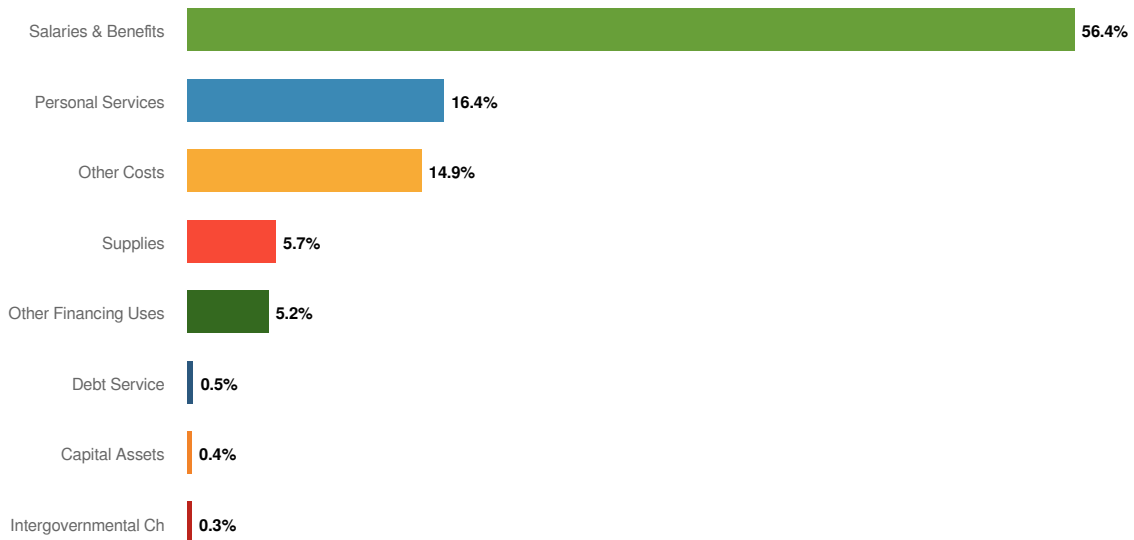
Budgeted and Historical 2023 Revenues by Source



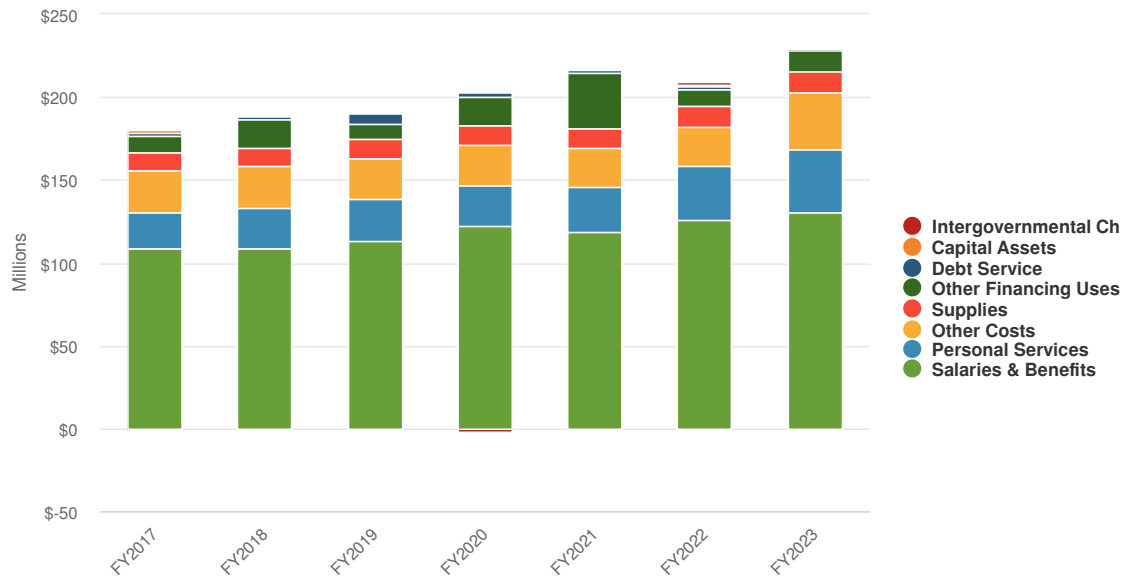
Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Taxes	\$197,048,315	\$188,992,000	\$209,686,500	10.9%
Licenses and Fees	\$814,693	\$555,000	\$490,000	-11.7%
Intergovernmental	\$1,766,463	\$1,344,651	\$1,411,000	4.9%
Charges For Services	\$15,423,029	\$13,767,317	\$15,403,857	11.9%
Fines and Forfeiture	\$3,746,738	\$3,000,000	\$3,500,000	16.7%
Investment Income	-\$802,883	\$800,000	\$0	-100%
Miscellaneous	\$421,121	\$450,000	\$235,000	-47.8%
Other Financing Sources	\$396,355	\$350,000	\$350,000	0%
Total Revenue Source:	\$218,813,830	\$209,258,968	\$231,076,357	10.4%

Expenditures by Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$118,767,325	\$125,452,173	\$130,341,288	3.9%
Personal Services	\$26,620,314	\$32,783,195	\$37,939,961	15.7%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Supplies	\$11,492,048	\$12,806,106	\$13,251,334	3.5%
Capital Assets	\$756,473	\$941,026	\$988,129	5%
Intergovernmental Ch	-\$433,580	\$1,794,252	\$786,725	-56.2%
Other Costs	\$24,255,065	\$23,871,202	\$34,462,823	44.4%
Debt Service	\$1,858,589	\$1,803,026	\$1,200,347	-33.4%
Other Financing Uses	\$33,144,398	\$9,807,988	\$12,105,750	23.4%
Total Expense Objects:	\$216,460,632	\$209,258,968	\$231,076,357	10.4%





Fund 210 - Confiscated Assets Fund

The Confiscated Assets Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures from the sale of confiscated assets. This fund enhances the Counter Narcotics, District Attorney, and Police cost centers. This cost center is funded solely through property and asset forfeitures. State law specifically prohibits the use of forfeited assets for the payment of salaries or rewards to law enforcement personnel. There are no employees assigned to this fund.

Summary

The County of Chatham is projecting \$1.04M of revenue in FY2023, which represents a 205.9% increase over the prior year. Budgeted expenditures are projected to increase by 205.9% or \$700K to \$1.04M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Fines and Forfeiture	\$2,427,285	\$340,000	\$340,000	0%
Other Financing Sources	\$48,627	\$0	\$700,000	N/A
Total Revenue Source:	\$2,475,912	\$340,000	\$1,040,000	205.9%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$15,029	\$10,000	\$0	-100%
Personal Services	\$133,681	\$205,000	\$25,000	-87.8%
Supplies	\$17,353	\$10,000	\$0	-100%
Capital Assets	\$121,430	\$25,000	\$465,000	1,760%
Other Costs	\$2,000,000	\$90,000	\$550,000	511.1%
Other Financing Uses	\$360	\$0	\$0	0%
Total Expense Objects:	\$2,287,852	\$340,000	\$1,040,000	205.9%





Fund 211 - Sheriff's Confiscated Assets

The Sheriff's Confiscated Assets Fund is a special revenue fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures from the sale of confiscated assets. This cost center is funded solely through property and asset forfeitures. State law specifically prohibits the use of forfeited assets for the payment of salaries or rewards to law enforcement personnel. There are no employees assigned to this fund.

Summary

The County of Chatham is projecting \$200K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$200K in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Fines and Forfeiture	\$93,511	\$90,000	\$0	-100%
Investment Income	\$62	\$0	\$0	0%
Other Financing Sources	\$0	\$110,000	\$200,000	81.8%
Total Revenue Source:	\$93,573	\$200,000	\$200,000	0%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs	\$46,500	\$200,000	\$200,000	0%
Total Expense Objects:	\$46,500	\$200,000	\$200,000	0%



Fund 214 - Street Lighting Fund

The street lighting fund is used to collect revenue and pay for the street lighting service within the Special Service District of Chatham County.

Summary

Chatham County is projecting N/A of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2022.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$568,144	\$602,119	\$602,084	0%
Total Revenue Source:	\$568,144	\$602,119	\$602,084	0%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Supplies	\$553,252	\$600,000	\$600,000	0%
Intergovernmental Ch	\$2,299	\$2,119	\$2,084	-1.7%
Total Expense Objects:	\$555,551	\$602,119	\$602,084	0%



Fund 215 - Emergency Telephone 911

The Emergency Telephone Fund is a special revenue fund approved by separate ordinance collecting revenue as designated by the State of Georgia, to assist in E911 telephone services.

Summary

The County of Chatham is projecting \$10.04M of revenue in FY2023, which represents a 3.5% increase over the prior year. Budgeted expenditures are projected to increase by 3.5% or \$334.99K to \$10.04M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$6,308,807	\$6,159,977	\$6,389,104	3.7%
Investment Income	\$386	\$0	\$0	0%
Miscellaneous	\$9,238	\$0	\$0	0%
Other Financing Sources	\$3,766,965	\$3,544,137	\$3,650,000	3%
Total Revenue Source:	\$10,085,397	\$9,704,114	\$10,039,104	3.5%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$6,681,732	\$7,465,622	\$8,377,231	12.2%
Personal Services	\$746,560	\$912,573	\$938,546	2.8%
Supplies	\$52,157	\$182,060	\$168,090	-7.7%
Capital Assets	\$55,921	\$56,482	\$79,230	40.3%
Intergovernmental Ch	\$97,925	\$102,987	\$109,735	6.6%
Other Costs	\$0	\$984,390	\$366,272	-62.8%
Total Expense Objects:	\$7,634,295	\$9,704,114	\$10,039,104	3.5%



Fund 217 - Restricted Court Fees

Fines and fees from the court system are recorded in this category. The Restricted Court Fees and Special Revenue Fund accounts for legally restricted court collections for victim witness, drug surcharge, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained steady in recent years.

Summary

The County of Chatham is projecting \$1.62M of revenue in FY2023, which represents a 0.1% decrease over the prior year. Budgeted expenditures are projected to decrease by 0.1% or \$1.93K to \$1.62M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$340,891	\$250,000	\$250,000	0%
Charges For Services	\$0	\$0	\$750,000	N/A
Fines and Forfeiture	\$508,545	\$717,625	\$621,650	-13.4%
Other Financing Sources	\$0	\$655,951	\$0	-100%
Total Revenue Source:	\$849,436	\$1,623,576	\$1,621,650	-0.1%

Expenditures by Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$41,301	\$40,901	\$41,194	0.7%
Personal Services	\$35,801	\$464,735	\$361,190	-22.3%
Supplies	\$109,529	\$669,330	\$576,417	-13.9%
Capital Assets	\$18,303	\$150,740	\$313,566	108%
Other Costs	\$366,898	\$297,870	\$329,283	10.5%
Total Expense Objects:	\$571,832	\$1,623,576	\$1,621,650	-0.1%





Summary

The County of Chatham is projecting \$1.35M of revenue in FY2023, which represents a 8% increase over the prior year. Budgeted expenditures are projected to increase by 8% or \$100K to \$1.35M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Miscellaneous	\$1,783,923	\$1,250,000	\$1,350,000	8%
Total Revenue Source:	\$1,783,923	\$1,250,000	\$1,350,000	8%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services	\$1,288,284	\$1,250,000	\$1,350,000	8%
Total Expense Objects:	\$1,288,284	\$1,250,000	\$1,350,000	8%



Fund 220 - American Rescue Plan

The American Rescue Plan Act of 2021, also called the COVID-19 Stimulus Package or American Rescue Plan, is a US\$1.9 trillion economic stimulus bill passed by Congress to speed up the country's recovery from the economic and health effects of the COVID-19 pandemic and the ongoing recession. The package builds upon many of the measures in the CARES Act and the Consolidated Appropriations Act.

Summary

The County of Chatham is projecting \$51.31M of revenue in FY2023, which represents a % increase over the prior year. Budgeted expenditures are projected to increase by % or \$51.31M to \$51.31M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$67,773	\$0	\$0	0%
Other Financing Sources	\$0	\$0	\$51,309,252	N/A
Total Revenue Source:	\$67,773	\$0	\$51,309,252	N/A

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$13,500	\$0	\$2,383,437	N/A
Personal Services	\$0	\$0	\$13,859,088	N/A
Supplies	\$0	\$0	\$49,032	N/A
Capital Assets	\$42,273	\$0	\$307,865	N/A
Other Costs	\$12,000	\$0	\$34,709,830	N/A
Total Expense Objects:	\$67,773	\$0	\$51,309,252	N/A





Fund 221 - Emergency Rental Assistance 2

The Emergency Rental Assistance program makes funding available to assist households that are unable to pay rent or utilities. Two separate programs were established: ERA1, which provides up to \$25 billion under the Consolidated Appropriations Act, 2021, and ERA2, which provides up to \$21.55 billion under the American Rescue Plan Act of 2021. The funds were provided directly to states, U.S. territories, local governments, and (in the case of ERA1) Indian tribes. Grantees use the funds to provide assistance to eligible households through existing or newly created rental assistance programs. This is a multi-year fund.

Summary

The County of Chatham is projecting \$6.04M of revenue in FY2023, which represents a % increase over the prior year. Budgeted expenditures are projected to increase by % or \$6.04M to \$6.04M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Other Financing Sources	\$0	\$0	\$6,043,799	N/A
Total Revenue Source:	\$0	\$0	\$6,043,799	N/A

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs	\$0	\$0	\$6,043,799	N/A
Total Expense Objects:	\$0	\$0	\$6,043,799	N/A



Fund 250 - Multiple Grant Fund

The Multiple Grant Fund is used for management of all grants received by Chatham County from all sources. Because this is a multi-year fund, balances carry forward and adopted budget figures are modified with obligations as related to each grant program. This is a multi-year fund.

Summary

The County of Chatham is projecting \$882.4K of revenue in FY2023, which represents a 39.7% decrease over the prior year. Budgeted expenditures are projected to decrease by 39.7% or \$581.21K to \$882.4K in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$4,774,895	\$1,463,609	\$882,404	-39.7%
Other Financing Sources	\$408,801	\$0	\$0	0%
Total Revenue Source:	\$5,183,696	\$1,463,609	\$882,404	-39.7%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$994,437	\$139,487	\$90,544	-35.1%
Personal Services	\$3,712,405	\$1,265,844	\$732,445	-42.1%
Supplies	\$353,470	\$58,278	\$59,415	2%
Capital Assets	\$343,361	\$0	\$0	0%
Other Costs	\$133,759	\$0	\$0	0%
Other Financing Uses	\$530,617	\$0	\$0	0%
Total Expense Objects:	\$6,068,050	\$1,463,609	\$882,404	-39.7%





Fund 251 - Child Support Enforcement

The Division of Child Support Services is responsible for locating parents, establishing paternity, establishing and enforcing fair support orders, increasing health care coverage for children, and removing barriers to payment, such as referring parents to employment services, supporting healthy co-parenting relationships, supporting responsible fatherhood/motherhood, and helping to prevent and reduce family violence.

Summary

The County of Chatham is projecting \$3.1M of revenue in FY2023, which represents a 4.2% decrease over the prior year. Budgeted expenditures are projected to decrease by 4.2% or \$135.22K to \$3.1M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$2,554,722	\$3,029,525	\$3,100,925	2.4%
Other Financing Sources	\$215,503	\$206,622	\$0	-100%
Total Revenue Source:	\$2,770,226	\$3,236,147	\$3,100,925	-4.2%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$2,524,247	\$2,862,060	\$2,722,081	-4.9%
Personal Services	\$42,546	\$111,315	\$70,214	-36.9%
Supplies	\$21,085	\$45,685	\$32,500	-28.9%
Capital Assets	\$0	\$0	\$55,000	N/A
Intergovernmental Ch	\$182,348	\$217,087	\$221,130	1.9%
Total Expense Objects:	\$2,770,226	\$3,236,147	\$3,100,925	-4.2%



Fund 259 - Emergency Rental Assistance

The Emergency Rental Assistance program makes funding available to assist households that are unable to pay rent or utilities. Two separate programs were established: ERA1, which provides up to \$25 billion under the Consolidated Appropriations Act, 2021, and ERA2, which provides up to \$21.55 billion under the American Rescue Plan Act of 2021. The funds were provided directly to states, U.S. territories, local governments, and (in the case of ERA1) Indian tribes. Grantees use the funds to provide assistance to eligible households through existing or newly created rental assistance programs. This is a multi-year fund.

Summary

The County of Chatham is projecting \$9.96M of revenue in FY2023, which represents a % increase over the prior year. Budgeted expenditures are projected to increase by % or \$9.96M to \$9.96M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$3,215,107	\$0	\$0	0%
Other Financing Sources	\$0	\$0	\$9,958,720	N/A
Total Revenue Source:	\$3,215,107	\$0	\$9,958,720	N/A

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$15,107	\$0	\$0	0%
Other Costs	\$3,200,000	\$0	\$9,958,720	N/A
Total Expense Objects:	\$3,215,107	\$0	\$9,958,720	N/A



Fund 270 - Special Service District

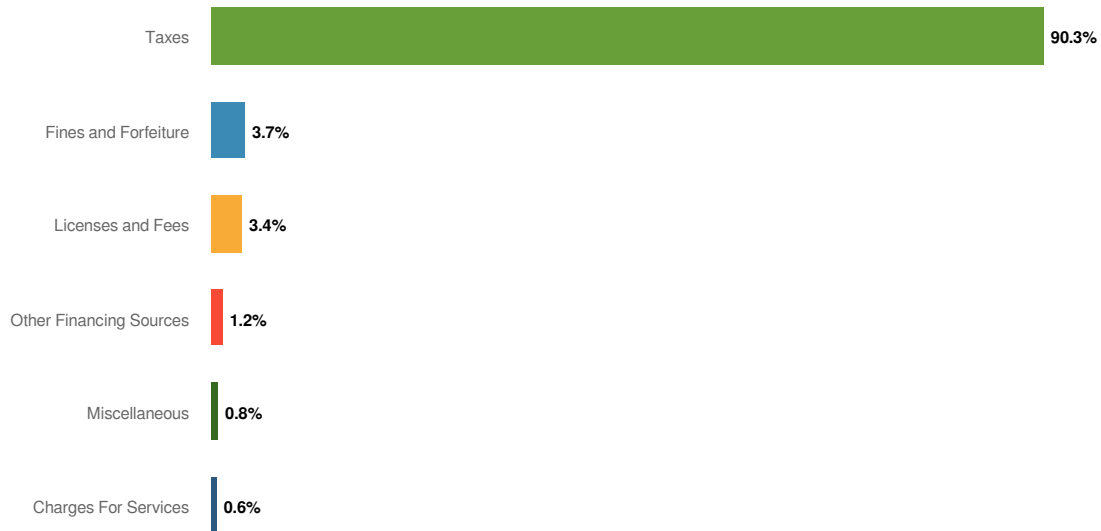
The Special Service District of Chatham County is a defined area within the county where special services are rendered and the costs of the special services are paid from revenues collected from service charges imposed within that area.

Summary

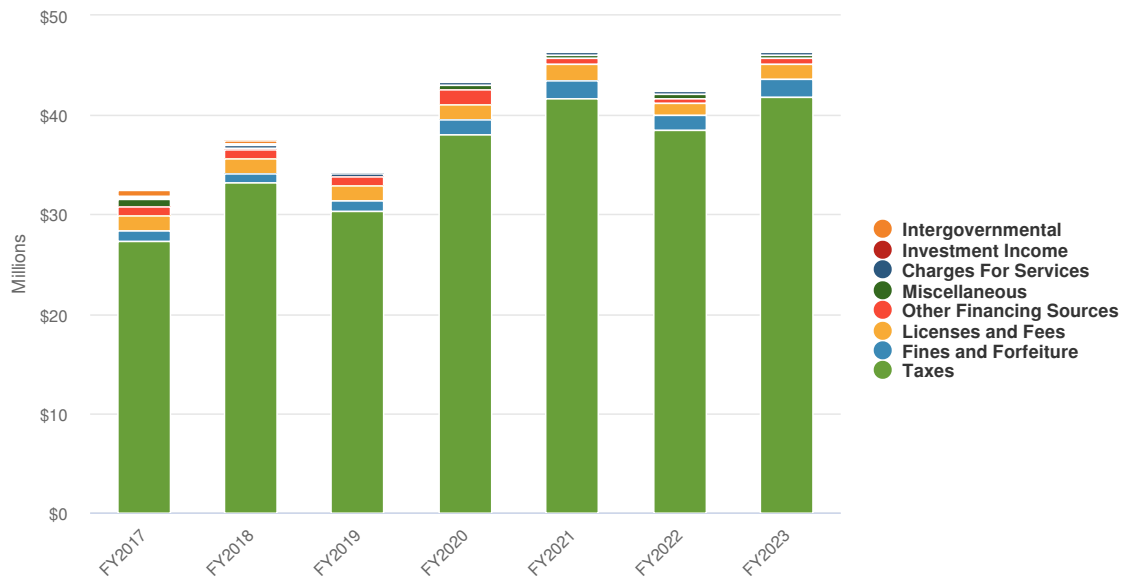
The County of Chatham is projecting \$46.41M of revenue in FY2023, which represents a 9% increase over the prior year. Budgeted expenditures are projected to increase by 9% or \$3.82M to \$46.41M in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



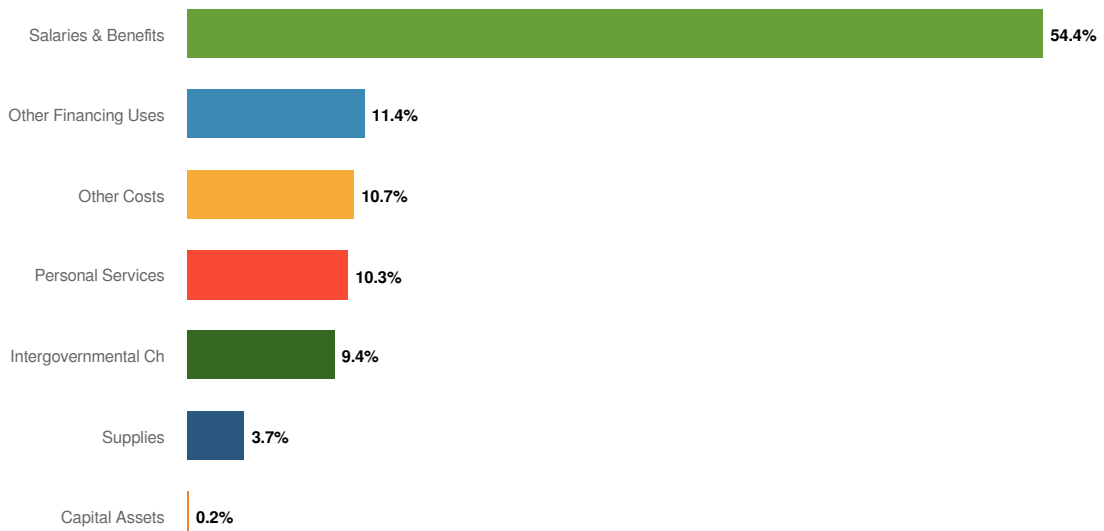
Budgeted and Historical 2023 Revenues by Source



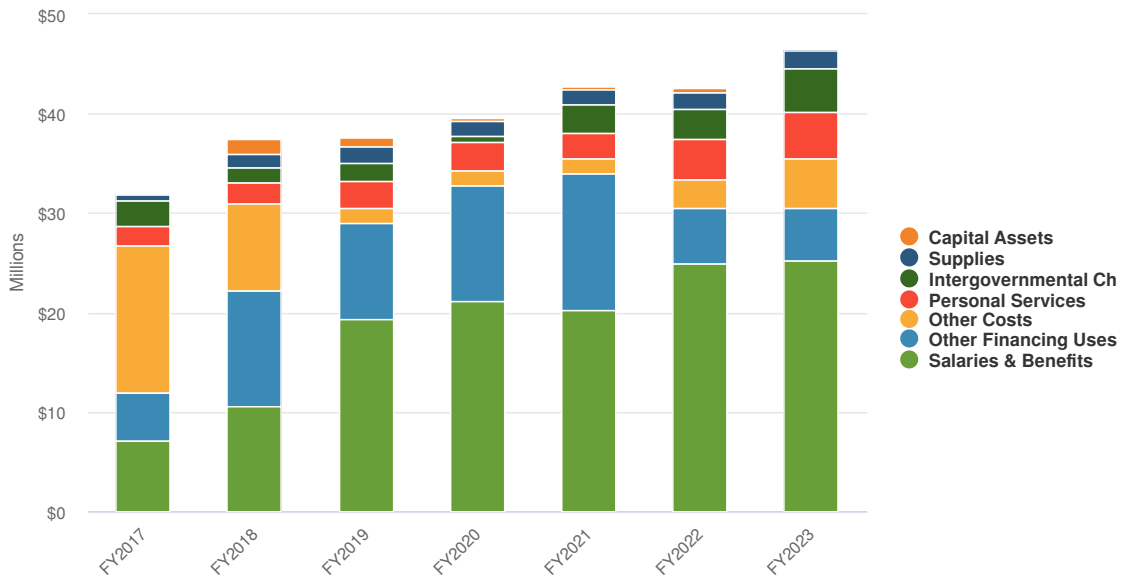
Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Taxes	\$41,697,012	\$38,524,500	\$41,890,000	8.7%
Licenses and Fees	\$1,564,523	\$1,250,000	\$1,600,000	28%
Intergovernmental	\$11,244	\$0	\$0	0%
Charges For Services	\$280,544	\$272,000	\$287,500	5.7%
Fines and Forfeiture	\$1,856,651	\$1,505,000	\$1,705,500	13.3%
Investment Income	\$5,342	\$100,000	\$0	-100%
Miscellaneous	\$426,781	\$500,000	\$350,000	-30%
Other Financing Sources	\$593,215	\$440,000	\$575,000	30.7%
Total Revenue Source:	\$46,435,312	\$42,591,500	\$46,408,000	9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$20,280,955	\$24,901,167	\$25,251,004	1.4%
Personal Services	\$2,553,664	\$4,191,841	\$4,758,382	13.5%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Supplies	\$1,535,773	\$1,607,376	\$1,705,703	6.1%
Capital Assets	\$269,801	\$440,660	\$92,090	-79.1%
Intergovernmental Ch	\$2,801,063	\$3,043,449	\$4,372,883	43.7%
Other Costs	\$1,588,594	\$2,840,047	\$4,949,608	74.3%
Other Financing Uses	\$13,703,572	\$5,566,960	\$5,278,330	-5.2%
Total Expense Objects:	\$42,733,422	\$42,591,500	\$46,408,000	9%





Fund 275 - Hotel/ Motel Fund

This fund is used to account for taxes and fees related to the hotel/motel and short term rental ordinances.

Summary

The County of Chatham is projecting \$1.15M of revenue in FY2023, which represents a 59.7% increase over the prior year. Budgeted expenditures are projected to increase by 59.7% or \$430K to \$1.15M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Taxes	\$1,186,430	\$720,000	\$1,150,000	59.7%
Total Revenue Source:	\$1,186,430	\$720,000	\$1,150,000	59.7%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs	\$593,215	\$280,000	\$575,000	105.4%
Other Financing Uses	\$593,215	\$440,000	\$575,000	30.7%
Total Expense Objects:	\$1,186,430	\$720,000	\$1,150,000	59.7%



Fund 290-Land Disturbance Activity Ordinance

This fund accounts for fees associated with the county ordinance of the same name. Land disturbing activity means **any activity that results in a change in the existing soil cover** (both vegetative and nonvegetative) and/or the existing soil topography. Land disturbing activities include, but are not limited to, clearing, grading, filling and excavation.

Summary

The County of Chatham is projecting \$617.16K of revenue in FY2023, which represents a 26.8% increase over the prior year. Budgeted expenditures are projected to increase by 26.8% or \$130.29K to \$617.16K in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Fines and Forfeiture	\$141,979	\$140,000	\$119,500	-14.6%
Investment Income	\$120	\$0	\$0	0%
Miscellaneous	\$22,076	\$10,000	\$500	-95%
Other Financing Sources	\$0	\$336,870	\$497,156	47.6%
Total Revenue Source:	\$164,175	\$486,870	\$617,156	26.8%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$448,279	\$447,921	\$572,581	27.8%
Personal Services	\$8,731	\$18,190	\$17,610	-3.2%
Supplies	\$3,237	\$4,810	\$3,650	-24.1%
Capital Assets	\$0	\$3,600	\$3,600	0%
Intergovernmental Ch	\$34,997	\$12,349	\$12,840	4%
Other Costs	\$0	\$0	\$6,875	N/A
Total Expense Objects:	\$495,245	\$486,870	\$617,156	26.8%





Fund 291 - Land Bank Authority

The Land Bank Authority was created through an intergovernmental agreement between the City of Savannah and Chatham County. Organized and operating under the state laws of Georgia, the Authority is a separate entity created to acquire vacant, abandoned, blighted, tax delinquent properties and assist in the return of the properties to a productive use.

The Authority works in a collaborative effort with local government, neighborhood communities, non-profit and private developers to assist in the revitalization of neighborhoods, supporting the increase of property values, and stabilizing the real estate market through strategic property acquisition, disposition, land use, management, and redevelopment of underutilized properties.

Summary

The County of Chatham is projecting \$35.37K of revenue in FY2023, which represents a 16.2% increase over the prior year. Budgeted expenditures are projected to increase by 16.2% or \$4.93K to \$35.37K in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Miscellaneous	\$107,467	\$0	\$0	0%
Other Financing Sources	\$30,000	\$30,438	\$35,372	16.2%
Total Revenue Source:	\$137,467	\$30,438	\$35,372	16.2%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Intergovernmental Ch	\$0	\$438	\$372	-15.1%
Other Costs	\$30,000	\$30,000	\$35,000	16.7%
Total Expense Objects:	\$30,000	\$30,438	\$35,372	16.2%





Fund 320 - Special Purpose Local Option Sales Tax I

The Special Purpose Local Option Sales Tax (SPLOST) Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Investment Income	\$10,783	\$0	\$0	0%
Other Financing Sources	\$79,800	\$5,189,829	\$4,572,780	-11.9%
Total Revenue Source:	\$90,583	\$5,189,829	\$4,572,780	-11.9%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$0	\$65,765	\$63,935	-2.8%
Personal Services	\$81,699	\$2,786,043	\$2,913,089	4.6%
Capital Assets	-\$900	\$2,338,021	\$1,595,756	-31.7%
Intergovernmental Ch	\$7,318	\$0	\$0	0%
Total Expense Objects:	\$88,117	\$5,189,829	\$4,572,780	-11.9%



**Fund 321 -
Special Purpose
Local Option
Sales Tax II**

The Special Purpose Local Option Sales Tax (SPLOST) Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Investment Income	\$1,578	\$0	\$0	0%
Other Financing Sources	\$0	\$2,518,098	\$2,514,725	-0.1%
Total Revenue Source:	\$1,578	\$2,518,098	\$2,514,725	-0.1%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services	\$0	\$2,407,472	\$2,404,172	-0.1%
Intergovernmental Ch	\$293	\$110,626	\$110,553	-0.1%
Total Expense Objects:	\$293	\$2,518,098	\$2,514,725	-0.1%



Fund 322 - Special Purpose Local Option Sales Tax III

The Special Purpose Local Option Sales Tax (SPLOST) Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$1,692,107	\$100,000	\$100,000	0%
Investment Income	\$155,946	\$0	\$0	0%
Other Financing Sources	\$8,926,020	\$34,795,229	\$32,726,383	-5.9%
Total Revenue Source:	\$10,774,073	\$34,895,229	\$32,826,383	-5.9%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$102,025	\$405,760	\$312,129	-23.1%
Personal Services	\$748,195	\$26,640,207	\$25,184,692	-5.5%
Capital Assets	\$3,453,627	\$7,643,418	\$7,129,604	-6.7%
Intergovernmental Ch	\$23,544	\$171,708	\$165,822	-3.4%
Other Costs	\$101,534	\$34,136	\$34,136	0%
Total Expense Objects:	\$4,428,925	\$34,895,229	\$32,826,383	-5.9%



Fund 323 - Special Purpose Local Option Sales Tax IV

The Special Purpose Local Option Sales Tax (SPLOST) Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$956,206	\$0	\$0	0%
Investment Income	-\$73,774	\$0	\$0	0%
Miscellaneous	\$228	\$0	\$0	0%
Other Financing Sources	\$0	\$15,007,114	\$13,580,533	-9.5%
Total Revenue Source:	\$882,660	\$15,007,114	\$13,580,533	-9.5%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$327,576	\$387,049	-\$7,045	-101.8%
Personal Services	\$775,139	\$6,464,272	\$5,305,821	-17.9%
Capital Assets	\$2,021,797	\$7,875,915	\$8,009,763	1.7%
Intergovernmental Ch	\$31,536	\$89,383	\$81,499	-8.8%
Other Costs	\$0	\$190,495	\$190,495	0%
Total Expense Objects:	\$3,156,047	\$15,007,114	\$13,580,533	-9.5%





Fund 324 - Special Purpose Local Option Sales Tax V

The Special Purpose Local Option Sales Tax (SPLOST) Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Investment Income	\$34,473	\$0	\$0	0%
Miscellaneous	\$1,200	\$0	\$0	0%
Other Financing Sources	\$0	\$18,817,211	\$12,525,544	-33.4%
Total Revenue Source:	\$35,673	\$18,817,211	\$12,525,544	-33.4%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$609,500	\$337,544	-\$120,751	-135.8%
Personal Services	\$3,071,118	\$10,351,161	\$7,041,878	-32%
Supplies	\$883	\$0	\$0	0%
Capital Assets	\$1,082,112	\$6,441,605	\$3,929,981	-39%
Intergovernmental Ch	\$49,859	\$75,215	\$62,750	-16.6%
Other Costs	\$59,921	\$1,611,686	\$1,611,686	0%
Total Expense Objects:	\$4,873,393	\$18,817,211	\$12,525,544	-33.4%



Fund 325 - Special Purpose Local Option Sales Tax VI

The Special Purpose Local Option Sales Tax (SPLOST) Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Taxes	\$22,264,743	\$0	\$0	0%
Intergovernmental	\$853,016	\$0	\$0	0%
Investment Income	\$19,117	\$0	\$0	0%
Miscellaneous	\$75,000	\$0	\$0	0%
Other Financing Sources	\$0	\$89,497,921	\$80,655,975	-9.9%
Total Revenue Source:	\$23,211,877	\$89,497,921	\$80,655,975	-9.9%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$789,570	\$1,003,921	\$90,933	-90.9%
Personal Services	\$4,725,241	\$57,206,381	\$54,458,275	-4.8%
Capital Assets	\$8,521,464	\$14,275,196	\$11,634,460	-18.5%
Intergovernmental Ch	\$247,892	\$1,214,082	\$1,152,108	-5.1%
Other Costs	\$14,152,886	\$15,798,341	\$13,320,199	-15.7%
Total Expense Objects:	\$28,437,052	\$89,497,921	\$80,655,975	-9.9%





**Fund 327 -
Special Purpose
Local Option
Sales Tax VII**

The Special Purpose Local Option Sales Tax (SPLOST) Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Taxes	\$67,237,260	\$339,507,448	\$255,559,412	-24.7%
Investment Income	-\$368,980	\$0	\$0	0%
Miscellaneous	-\$630	\$0	\$0	0%
Other Financing Sources	\$0	\$29,021,009	\$63,867,820	120.1%
Total Revenue Source:	\$66,867,651	\$368,528,457	\$319,427,232	-13.3%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$3,726	\$498,757	\$394,760	-20.9%
Personal Services	\$0	\$179,698,853	\$179,015,347	-0.4%
Other Costs	\$34,782,870	\$188,330,847	\$140,017,125	-25.7%
Total Expense Objects:	\$34,786,597	\$368,528,457	\$319,427,232	-13.3%



Fund 350 - Capital Improvement Program

The Capital Improvement Program Fund is capital funding that accounts for the acquisition or construction of major projects or facilities.

Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental	\$1,090,823	\$0	\$0	0%
Investment Income	\$4,014	\$0	\$0	0%
Contributions	\$190,000	\$0	\$0	0%
Miscellaneous	\$156,993	\$0	\$0	0%
Other Financing Sources	\$28,322,645	\$11,490,983	\$5,588,000	-51.4%
Total Revenue Source:	\$29,764,475	\$11,490,983	\$5,588,000	-51.4%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$452,614	\$0	\$0	0%
Personal Services	\$749,215	\$5,719,376	\$1,040,000	-81.8%
Supplies	\$431,908	\$0	\$0	0%
Capital Assets	\$3,761,341	\$5,771,607	\$4,548,000	-21.2%
Other Costs	\$1,782,037	\$0	\$0	0%
Total Expense Objects:	\$7,177,115	\$11,490,983	\$5,588,000	-51.4%



Summary

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Investment Income	-\$369,216	\$0	\$0	0%
Other Financing Sources	\$83,684,544	\$83,684,544	\$63,287,087	-24.4%
Total Revenue Source:	\$83,315,328	\$83,684,544	\$63,287,087	-24.4%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services	\$0	\$600,000	\$0	-100%
Capital Assets	\$2,645,896	\$71,662,482	\$63,287,087	-11.7%
Debt Service	\$667,138	\$11,422,062	\$0	-100%
Total Expense Objects:	\$3,313,034	\$83,684,544	\$63,287,087	-24.4%



Fund 410 - Debt Service Fund

Summary

The County of Chatham is projecting \$3.37M of revenue in FY2023, which represents a % increase over the prior year. Budgeted expenditures are projected to increase by % or \$3.37M to \$3.37M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Other Financing Sources	\$3,370,750	\$0	\$3,370,750	N/A
Total Revenue Source:	\$3,370,750	\$0	\$3,370,750	N/A

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Debt Service	\$2,649,784	\$0	\$3,370,750	N/A
Other Financing Uses	\$3,552,897	\$0	\$0	0%
Total Expense Objects:	\$6,202,681	\$0	\$3,370,750	N/A



Summary

The County of Chatham is projecting \$2.81M of revenue in FY2023, which represents a 1.6% increase over the prior year. Budgeted expenditures are projected to increase by 1.6% or \$43.56K to \$2.81M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$1,404,383	\$1,477,033	\$1,485,200	0.6%
Investment Income	\$12,007	\$100,000	\$100,000	0%
Other Financing Sources	\$1,189,353	\$1,189,353	\$1,224,741	3%
Total Revenue Source:	\$2,605,743	\$2,766,386	\$2,809,941	1.6%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$55,728	\$96,329	\$101,334	5.2%
Personal Services	\$651,000	\$1,579,556	\$810,984	-48.7%
Supplies	\$930,716	\$988,085	\$1,776,079	79.7%
Intergovernmental Ch	\$50,369	\$47,486	\$43,857	-7.6%
Depreciation	\$55,014	\$54,930	\$72,870	32.7%
Other Costs	\$0	\$0	\$4,817	N/A
Total Expense Objects:	\$1,742,826	\$2,766,386	\$2,809,941	1.6%



Fund 540 - Solid Waste Fund

An Enterprise Fund, the solid waste fund, represents costs and management of the recycling center and waste management operations.

Summary

Chatham County is projecting \$2.55M of revenue in FY2022, which represents a 57.8% decrease over the prior year. Budgeted expenditures are projected to increase by 2% or \$119.67K to \$6.17M in FY2022.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$2,824,950	\$275,000	\$315,000	14.5%
Investment Income	\$4,760	\$9,000	\$4,000	-55.6%
Miscellaneous	\$238,200	\$0	\$0	0%
Other Financing Sources	\$3,304,689	\$5,890,605	\$3,785,255	-35.7%
Total Revenue Source:	\$6,372,600	\$6,174,605	\$4,104,255	-33.5%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$80,948	\$1,982,715	\$1,062,469	-46.4%
Personal Services	\$1,622,213	\$1,955,662	\$986,649	-49.5%
Supplies	\$227,965	\$323,020	\$168,364	-47.9%
Capital Assets	\$0	\$168,500	\$225,619	33.9%
Intergovernmental Ch	\$638,611	\$522,167	\$282,103	-46%
Depreciation	\$1,242,799	\$1,222,541	\$609,700	-50.1%
Other Costs	\$0	\$0	\$93,263	N/A
Other Financing Uses	\$0	\$0	\$676,088	N/A
Total Expense Objects:	\$3,812,535	\$6,174,605	\$4,104,255	-33.5%



Fund 541 - Curbside Pickup

An Enterprise Fund for solid waste operations. Curbside pickup represents the operational cost for curbside collections. This fund was diversified from Fund 540 in fiscal year 2023 to better provide the true operational costs associated with this service to ensure fees covered service costs.

Summary

Chatham County is projecting \$2.55M of revenue in FY2022, which represents a 57.8% decrease over the prior year. Budgeted expenditures are projected to increase by 2% or \$119.67K to \$6.17M in FY2022.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$0	\$2,891,802	\$2,466,020	-14.7%
Other Financing Sources	\$0	\$0	\$676,088	N/A
Total Revenue Source:	\$0	\$2,891,802	\$3,142,108	8.7%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$0	\$0	\$1,054,323	N/A
Personal Services	\$0	\$2,891,802	\$1,120,890	-61.2%
Supplies	\$0	\$0	\$131,600	N/A
Intergovernmental Ch	\$0	\$0	\$179,820	N/A
Depreciation	\$0	\$0	\$633,750	N/A
Other Costs	\$0	\$0	\$21,725	N/A
Total Expense Objects:	\$0	\$2,891,802	\$3,142,108	8.7%



Fund 555 - Parking Garage Fund

This enterprise fund represents the operational cost associated with the only downtown county owned parking facility.

Summary

The County of Chatham is projecting \$489.69K of revenue in FY2023, which represents a 8.5% increase over the prior year. Budgeted expenditures are projected to increase by 8.5% or \$38.3K to \$489.69K in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$476,109	\$444,384	\$489,694	10.2%
Investment Income	\$538	\$0	\$0	0%
Miscellaneous	-\$9,520	\$7,014	\$0	-100%
Total Revenue Source:	\$467,127	\$451,398	\$489,694	8.5%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	-\$6,746	\$80,186	\$80,572	0.5%
Personal Services	\$44,419	\$196,000	\$196,000	0%
Supplies	\$6,926	\$62,500	\$47,500	-24%
Capital Assets	\$0	\$31,200	\$31,000	-0.6%
Intergovernmental Ch	\$9,685	\$8,512	\$10,621	24.8%
Depreciation	\$94,980	\$73,000	\$93,500	28.1%
Other Costs	\$0	\$0	\$30,501	N/A
Total Expense Objects:	\$149,264	\$451,398	\$489,694	8.5%



Fund 570 - Building Safety Fund

Building Safety & Regulatory services is responsible to safeguard the general welfare of the citizens of Chatham County through the issuance of permits, inspections and tax certificates; providing professional administration of state, county laws and ordinances. This fund is operated as an enterprise fund.

Summary

The County of Chatham is projecting \$1.76M of revenue in FY2023, which represents a 22.8% increase over the prior year. Budgeted expenditures are projected to increase by 22.8% or \$327.07K to \$1.76M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Licenses and Fees	\$1,475,113	\$1,083,800	\$1,333,800	23.1%
Charges For Services	\$45,900	\$16,200	\$16,200	0%
Other Financing Sources	\$378,364	\$335,104	\$412,174	23%
Total Revenue Source:	\$1,899,377	\$1,435,104	\$1,762,174	22.8%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$443,415	\$1,157,078	\$1,362,730	17.8%
Personal Services	\$19,204	\$22,153	\$23,168	4.6%
Supplies	\$30,639	\$42,295	\$38,681	-8.5%
Capital Assets	\$1,490	\$0	\$0	0%
Intergovernmental Ch	\$388,269	\$191,656	\$222,053	15.9%
Depreciation	\$24,743	\$21,922	\$9,010	-58.9%
Other Costs	\$0	\$0	\$106,532	N/A
Total Expense Objects:	\$907,760	\$1,435,104	\$1,762,174	22.8%





Fund 575 - Fire District

The Fire District fund, represents fire service costs and management. Fire fees are charged to residents within the Special Service District of Chatham County. This fund was enacted in FY2023.

Summary

Chatham County is projecting \$2.55M of revenue in FY2022, which represents a 57.8% decrease over the prior year. Budgeted expenditures are projected to increase by 2% or \$119.67K to \$6.17M in FY2022.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Miscellaneous	\$0	\$0	\$13,108,920	N/A
Total Revenue Source:	\$0	\$0	\$13,108,920	N/A

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs	\$0	\$0	\$13,108,920	N/A
Total Expense Objects:	\$0	\$0	\$13,108,920	N/A



Fund 605 - Computer Replacement Fund

The computer replacement fund is an internal service fund for the purchase, replacement, and repair of computer related operations, including technology infrastructure, within Chatham county.

Summary

The County of Chatham is projecting \$2.35M of revenue in FY2023, which represents a 16.4% increase over the prior year. Budgeted expenditures are projected to increase by 16.4% or \$330.15K to \$2.35M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$1,747,365	\$2,016,272	\$2,346,425	16.4%
Total Revenue Source:	\$1,747,365	\$2,016,272	\$2,346,425	16.4%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Capital Assets	\$720,364	\$2,016,272	\$2,346,425	16.4%
Total Expense Objects:	\$720,364	\$2,016,272	\$2,346,425	16.4%





Fund 625 - Risk Management Fund

This internal service fund covers operational expenses and losses related to occupational safety and county risk and liability losses.

Summary

The County of Chatham is projecting \$8.52M of revenue in FY2023, which represents a 3.9% increase over the prior year. Budgeted expenditures are projected to increase by 3.9% or \$317.85K to \$8.52M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services	\$823,950	\$883,350	\$858,150	-2.9%
Investment Income	\$2,310	\$3,500	\$0	-100%
Miscellaneous	\$189,048	\$85,000	\$40,000	-52.9%
Other Financing Sources	\$6,822,251	\$7,231,071	\$7,622,625	5.4%
Total Revenue Source:	\$7,837,559	\$8,202,921	\$8,520,775	3.9%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$3,676,105	\$3,080,657	\$3,110,241	1%
Personal Services	\$1,255,342	\$1,566,699	\$1,967,011	25.6%
Supplies	\$38,733	\$50,920	\$54,720	7.5%
Capital Assets	\$0	\$0	\$20,000	N/A
Intergovernmental Ch	\$4,603	\$4,645	\$4,370	-5.9%
Other Costs	\$2,430,172	\$3,500,000	\$3,364,433	-3.9%
Total Expense Objects:	\$7,404,955	\$8,202,921	\$8,520,775	3.9%



Fund 650 - Health And Wellness Fund

The Health & Welfare fund provides funding needed for employee health care programs. Human resources manages the fund with an employee responsible for providing health related programs and services in an effort to increase awareness and engaging participation.

Summary

The County of Chatham is projecting \$36.81M of revenue in FY2023, which represents a 18.3% increase over the prior year. Budgeted expenditures are projected to increase by 18.3% or \$5.69M to \$36.81M in FY2023.

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Investment Income	\$796	\$0	\$0	0%
Miscellaneous	\$27,623,963	\$31,118,712	\$36,060,683	15.9%
Other Financing Sources	\$0	\$0	\$750,000	N/A
Total Revenue Source:	\$27,624,759	\$31,118,712	\$36,810,683	18.3%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits	\$104,265	\$104,582	\$107,084	2.4%
Personal Services	\$1,635,292	\$2,127,310	\$2,165,037	1.8%
Supplies	\$13,427	\$38,775	\$40,775	5.2%
Capital Assets	\$2,931	\$3,200	\$750,000	23,337.5%
Intergovernmental Ch	\$25,047,951	\$28,832,845	\$33,729,137	17%
Other Costs	\$22,060	\$12,000	\$18,650	55.4%
Total Expense Objects:	\$26,825,927	\$31,118,712	\$36,810,683	18.3%



DEBT



LEGAL DEBT MARGIN

The present constitutional limit on direct general obligation bonds for Chatham County is equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. The unused legal debt margin is computed below:

Assessed Valuation

	2018	2019	2020	2021	2022
Assessed Valuation minus exemptions - 2018	12,675,836,194				
Assessed Valuation minus exemptions - 2019		13,388,438,027			
Assessed Valuation minus exemptions - 2020			14,226,527,566		
Assessed Valuation minus exemptions - 2021				14,923,796,059	
Assessed Valuation minus exemptions - 2022					17,125,194,687
Legal Debt Limit (10% of Assessed Valuation)	1,267,583,619	1,338,843,803	1,422,652,757	1,492,379,606	1,712,519,467
General Obligation Bond debt	-	-	-	-	-
Legal Debt Margin	1,267,583,619	1,338,843,803	1,422,652,757	1,492,379,606	1,712,519,467



Long Term Obligations

A description of each obligation is shown:

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING AND IMPROVEMENT BONDS (CHATHAM COUNTY PROJECTS), SERIES 2014

The Series 2014 DSA bonds were issued on October 3, 2014 to advance refund the Series 2005 DSA bonds issued on June 29, 2005, to advance refund the DSA Series 1993 bonds. The bond refund provides a net PV (Present Value) savings of \$1,003,285 for additional capital project needs. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement dated October 3, 2014. The bonds pay interest of 2.375% through the maturity date, with a final maturity on January 1, 2026.

As of June 30, 2022, the bonds outstanding are \$3,870,000.

Fund 100 - General Fund	Principal	Interest	Total
FY 2023	935,000	91,913	1,026,913
FY 2024	955,000	69,706	1,024,706
FY 2025	975,000	47,025	1,022,025
FY 2026	1,005,000	23,869	1,028,869
	3,870,000	232,513	4,102,513

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2009 - \$2.4 MILLION

The Series 2009 DSA bonds were issued on August 20, 2009 to provide funding for the Chatham County Union Mission Project. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest of 3.810%. Final maturity occurs July 1, 2029.

As of June 30, 2022, the bonds outstanding total is \$1,205,000.

Fund 100 - General Fund	Principal	Interest	Total
FY 2023	130,000	43,434	173,434
FY 2024	135,000	38,386	173,386
FY 2025	140,000	33,147	173,147
FY 2026	145,000	27,718	172,718
FY 2027	155,000	22,003	177,003
FY(s) 2028-2030	500,000	29,147	529,147
	1,205,000	193,834	1,398,834

THE CYBERSECURITY PRODUCTS (LEASE PURCHASE)

Equipment Lease/Purchase Agreement, dated November 15, 2018 between CDW Government LLC as Lessor and the Board of Commissioners of Chatham County as Lessee, for equipment described as cybersecurity products. Terms are five equal payments of \$107,761.70 beginning December 15, 2019 and commencing on December 15, 2022.

As of June 30, 2022, the outstanding debt is \$97,593.

Fund 100 - General Fund	Principal	Interest	Total
FY 2023	97,593	4,168	101,762
	97,593	4,168	101,762

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2020 - \$67.4 MILLION

In March 2020, the Chatham County Board of Commissioners approved the issuance of the Downtown Savannah Authority Revenue Bonds - Series 2020 in the amount of \$67,415,000. The funding will be used to construct and equip a new four-story judicial complex adjacent to the existing courthouse on Montgomery Street in Savannah, Georgia. The County and the Downtown Savannah Authority entered into an intergovernmental agreement that the County would be wholly liable for the payment of the principal and interest on the bonds. The sale of the bonds closed on August 18, 2020. SPLOST funding will be used to pay down to \$83,000,000, with the remainder paid through the general fund. The face value of the bonds was \$167,415,000 with a coupon of 5%. The bonds sold at a price of \$124.1334, accumulating \$83,684,543.90 with an average yield of .7326%



As of June 30, 2022, the outstanding debt balance is 67,415,000.

Fund 410 - Debt Service	Principal	Interest	Total
FY 2023	-	3,370,750	3,370,750
FY 2024	-	3,370,750	3,370,750
FY 2025	-	3,370,750	3,370,750
FY 2026	-	3,370,750	3,370,750
FY 2027	9,910,000	3,370,750	13,280,750
FY(s) 2028-2032	57,505,000	8,906,500	66,411,500
	<u>67,415,000</u>	<u>25,760,250</u>	<u>93,175,250</u>



CAPITAL PROJECTS



Capital Improvement Plan

Chatham County seeks a balance between pay-as-you-go funded projects, which include projects funded by SPLOST dollars, and debt-financed projects. During the budget adoption process, up to 4% of anticipated revenues in the General Fund and Special Services District Fund are reserved for capital assets. Excess amounts over the amount required for operational needs may be used to fund capital programs.

Policies and plans for capital asset funding help ensure that needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement. Such a policy is necessary to plan for large expenditures and to minimize deferred maintenance costs. Capital project planning gives consideration to longer-range needs and goals, and enables the County to evaluate funding options while gaining a consensus on project priorities.

Through its annual budget process, Chatham County will determine capital project planning needs and evaluate project priorities. A list of needed capital projects will be developed annually that includes project name, project cost estimate, and when funding is needed. Scoring and inclusion criteria will be maintained by the Finance Department and approved annually by the County Commissioners.

Capital asset purchases may be required as a result of legislation or other contractual provisions, and such assets will receive priority. Other projects will be considered for funding based on their priority in the budget process. Chatham County will seek to match the useful life of projects with the maturity of the debt when considering debt financing. Chatham County will deposit funds annually in a Replacement Fund for replacement of facilities and facilities components.

Total Capital Requested

\$5,588,000

11 Capital Improvement Projects



NON-SPLOST CAPITAL PROJECT BUDGETS

The County has many Capital Project funds, of which most are paid for through a 1% Special Purpose Local Option Sales Tax (SPLOST) authorized by referendums that have been approved by the voters. The budgets for the SPLOST Funds are separated for each referendum period and are detailed later within the Proposed Budget. In addition, the County also budgets capital projects through the Capital Improvement Project Fund. Departments submit proposed capital projects to a budget committee whereby the project requests are reviewed, scored, and recommendations made to county management. County internal Departments listed capital requests not only for FY23, but were instructed to list capital needs for five plus years to allow for capital reserve planning and funding of those reserves to enable the County to pay cash for large capital items. This process is better known as "Pay as You Go!" The Proposed Budget recommends funding as shown:

Capital Improvement Project Funding:	
Transfer in from SSD	1,209,000
Transfer in from General Fund	1,585,000
Capital Contingency	2,405,000
Capital Reserve Contingency	389,000
Total CIP Funding	\$5,588,000

General Fund	
100 General Fund Vehicles	1,029,500
100 ICS - Cybersecurity Framework	400,000
100 Parks - Aquatic Center Roof Replacement	189,000
100 Parks - Playgrounds	212,500
100 Henderson GC - Golf Cart path replacement	210,000
100 MOSCON – Sand Mixing System	120,000
100 Parks - Salt Creek Boat Ramp	200,000
100 Parks - Aquatic Center Entrance Remodel	169,000
100 County Manager - Eisenhower Complex remodel	200,000
100 Clerk of Superior Court - Records Center Renovation	440,000
General Fund M & O Project Cost	\$3,170,000

Special Service District	
270 CCPD - Police Vehicle Replacement	683,000
270 Public Work Vehicles/Equipment	1,485,000
270 Public Work - All Terrain Tree Trimmer	250,000
Special Service District Project Cost	\$2,418,000

Total Capital Improvement Program Expenditures \$5,588,000

In addition to the projects listed in the CIP Fund, the budget also includes funding for capital project needs within the County's Solid Waste Enterprise fund.

Solid Waste Fund	
540 Vehicle Replacement	1,800,000
Total Solid Waste Capital Expenditures	\$1,800,000

Estimated to cost \$2.1M over the next several years, the Sallie Mood Force Main infrastructure project and other infrastructure projects within the Sewer Department will be funded through the Federal American Rescue Plan Grant Fund 220.



Special Purpose Local Option Sales Tax - Fund 320

Sales Tax I – Period 1985 through 1993

The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes.

Chatham County held a referendum on June 11, 1985, and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years, effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989. The actual revenues collected under this referendum were \$92.2 million.

Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for another four years from October 1, 1989, through September 30, 1993. The actual sales and use tax revenues for the second four years totaled \$111.0 million. The revenues received from this special purpose sales tax levy, in combination with state funding, will be used to construct roads, streets and bridges in Chatham County. The projected expenditures to be funded from the imposition of the special purpose sales and use tax is estimated at \$232.6 million with additional matching funding will be provided from the State of Georgia Department of Transportation.

REVENUE SUMMARY

	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
REVENUE				
Other Taxes	179,313,000	203,151,656	-	-
Intergovernmental	-	21,242,969	-	-
Investment Income	-	69,546,541	-	-
Other Revenue	-	5,032,494	-	-
Other Financing Sources	-	282,507	-	-
Fund Balance	-	-	5,189,829	4,572,780
TOTAL REVENUES	179,313,000	299,256,167	5,189,829	4,572,780

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
5001	Administrative Annex Entry Road	-	407,744	-	Completed
5002	Airport Road and Bridge	-	385,193	-	Completed
5003	Area Beautification	-	517,435	-	Completed
5004	Bay Street Viaduct	300,000	886,674	-	Completed
5005	Bourne Avenue/Relocation	437,000	4,332,608	-	Completed
5006	Brampton Road	958,000	51,055	-	Completed
5007	Bryan Woods Road	500,000	53,684	-	Completed
5008	Chatham Parkway: Garrard to US 17	4,899,000	3,659,714	-	Completed
5009	Chatham Parkway: US 17 to US 80	3,400,000	3,445,334	-	Completed
5010	Crossroads Parkway	-	2,652,823	-	Completed
5011	Deptford Cul-De-Sac	-	122,315	-	Completed
5012	Eli Whitney Blvd	-	1,186	-	Completed
5013	Gateway Savannah Beautification	-	125,000	-	Completed
5014	Gulfstream Road @ SR 21	-	131,349	-	Completed
5015	Henderson Blvd II	-	285,275	-	Completed
5016	Henderson Blvd.	-	916,292	-	Completed
5017	Interchange: I95 at Airport	-	2,551	-	Completed
5018	Interchange: Southwest Bypass	900,000	7,362	-	Completed
5019	Interchange: Tallmadge Hutchinson	2,800,000	16,277,433	-	Completed
5020	Interchange: US 80 - Islands Exp.	3,000,000	11,373,236	-	Completed
5021	Interchange: US 80 - Johnny Mercer	3,400,000	151,991	-	Completed



5022	Jimmy DeLoach Parkway	12,200,000	17,706,114	-	Completed
5023	Jimmy DeLoach/I-95	-	160,074	-	Completed
5024	Johnny Mercer: Bryan Woods - 80	1,533,000	1,599,066	-	Completed
5025	Johnny Mercer: Bryan Woods	-	480,614	-	Completed
5026	Mall Blvd Widening	-	244,098	-	Completed
5027	Montgomery Cross Road	7,803,000	8,159,670	-	Completed
5028	Pooler Bypass - US 80 to I-95	2,000,000	5,237,787	-	Completed
5029	President Street: Randolph - US 80	2,250,000	1,236,334	-	Completed
5030	Richardson Creek Bridge	40,000	5,100	-	Completed
5031	Riverview Drive	-	38,284	-	Completed
5032	Robert McCorkle Bike Trail	-	1,400,000	1,072,565	539,060
5033	Skidaway Widening: Victory - 5 Pt	-	1,872,240	-	Completed
5034	Southwest Bypass	15,750,000	32,684,623	3,638	3,638
5036	SR 307 (US 17 TO I-16)	-	217,623	-	Completed
5037	Stagecoach Road	-	2,000	-	Completed
5038	Staley Avenue Overpass	1,500,000	3,546,381	-	Completed
5039	State Route 21: I-95 - County Line	40,000	41,911	-	Completed
5040	Stephenson: Abercorn - Waters	770,000	6,129,578	-	Completed
5041	Tax Map Conversion	-	383,538	-	Completed
5042	Triplett Park Entrance Road	-	254,263	-	Completed
5043	Truman Parkway I	4,642,000	17,191,783	-	Completed
5044	Truman Parkway II	2,794,000	10,383,000	-	Completed
5045	Truman Parkway III	8,652,000	13,955,293	-	Completed
5046	Truman Parkway IV	2,500,000	10,429,948	-	Completed
5047	Truman Parkway V	10,500,000	23,396,580	-	Completed
5048	TSM Abercorn: DeRenne - Victory	-	200,000	-	Completed
5049	TSM Skidaway: Ferguson - Victory	4,320,000	4,000,000	1,222,339	1,197,511
5050	TSM Waters: Stephenson -	-	3,308,886	-	Completed
5051	US 17 Enhancement	-	7,995	-	Completed
5052	US 17N: Brampton Rd	680,000	736,216	-	Completed
5053	US 17S: Dean Forest - I-516	3,815,000	5,686,022	-	Completed
5054	US 17/Buckhalter Rd Intersection	-	19,100	-	Completed
5055	US 17/SR 204 Intersection	-	205,554	-	Completed
5056	US 17: Abercorn - Dean Forest	2,000,000	1,295,168	-	Completed
5057	US 17: GPA Entrance	50,000	30	-	Completed
5058	US 17: Ogeechee River - Abercorn	1,400,000	1,828,801	-	Completed
5059	US 80 Whitemarsh Island Roadway	-	20,000	-	Completed
5060	US 80: Bloomingdale - County Line	1,323,000	154,287	-	Completed
5061	US 80: Chatham Parkway to I-95	4,712,000	2,689,555	-	Completed
5062	US 80: Garden City	-	268,157	-	Completed
5063	US 80: I-516 to Victory	4,800,000	669,692	-	Completed
5064	US 80: Johnny Mercer/Bryan Woods	105,000	57,871	-	Completed
5065	US 80: Pooler	250,000	1,422,666	-	Completed
5066	US 80: Pooler - Bloomingdale	2,005,000	1,029,946	-	Completed
5067	Waters Avenue: Montgomery	1,050,000	2,887,972	-	Completed
5068	Wheaton Street: Bee - Liberty	4,330,000	4,419,853	-	Completed
5069	White Bluff: DeRenne - Abercorn	1,100,000	1,150,752	-	Completed
5070	White Bluff: Montgomery Windsor	4,503,000	5,501,660	-	Completed
5071	Whitemarsh Island Road	-	479,292	-	Completed
5082	Whitefield Avenue	-	3,487,964	-	Completed
5083	Johnny Mercer Inter. Improv.	-	990,352	936,123	892,262
5500	Various County Roads	8,254,519	21,958,253	1,889,399	1,876,374
5704	Faye Rd Bridge	-	1,474,081	-	Completed
5705	Hunt Road Bridge	-	1,460,433	-	Completed
5706	Walthour Rd Bridge	-	193,291	-	Completed
5707	Skidaway Rd Culvert	-	22,336	-	Completed
5820	Distribution to Municipalities I	1,050,000	1,050,000	-	Completed
5821	Distribution to Municipalities II	10,676,000	10,676,000	-	Completed
5901	Right of Way Consultants	-	6,997,826	-	Completed
5903	Administrative Expenditures	-	3,737,619	-	Completed
5921	Transfer to M&O - Indirect Costs	-	3,899,707	65,765	63,935



5922	Transfer to SSD	-	2,623,628	-	Completed
5923	Transfer to CDBG	-	33,388	-	Completed
5950	Reserve - Roads, Streets, Bridges	29,321,481	-	-	Completed
8904	Admin Expenditures - Direct Costs	-	69,657	-	Completed

TOTAL EXPENDITURES		179,313,000	299,256,167	5,189,829	4,572,780
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Special Purpose Local Option Sales Tax - Fund 321

Sales Tax II – Period 1993 through 1998

On May 7, 1993, the Board approved a Resolution to extend the Special Purpose One Percent Sales and Use Tax. The referendum held on June 15, 1993 approved the passage of this sales and use tax extension. The collection period was for five years effective October 1, 1993 through September 30, 1998 (cash receipt December 31, 1993 through November 30, 1998).

The summary below represents the appropriation of funds from the estimated tax proceeds of \$142.5 million over the five years:

Project Description	Project Amount
Roads, streets and bridge projects	57,100,000
Local Roads – Distribution	12,028,000
Recreation, Cultural and Historical Facilities	16,794,000
Replace Main Library	5,000,000
Juvenile Justice Center	5,000,000
Drainage Projects	9,300,000
Thunderbolt Town Center – County Contribution	225,000
Georgia Maritime and Trade Center	37,000,000
TOTAL	142,447,000

On September 19, 1995, a referendum was held and voters approved a Special One Percent Sales Tax for the raising of not more than \$20,848,000 for a period of time not to exceed two calendar quarters, but no later than September 30, 1998 for completion of the following projects:

SPLOST Fund 321 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
Other Taxes	142,447,000	175,063,252		
Intergovernmental	-	10,350,724		
Investment Income	-	22,659,431		
Other Revenue	-	1,329,005		
Other Financing Sources	-	24,896,456		
Fund Balance	-	-2,518,098	2,518,098	
TOTAL REVENUES	142,447,000	234,298,862	518,098	2,518,098

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
ROADS, STREETS & BRIDGES - County-wide projects					
5072	Hutchinson Island Intersection		15,522,567		-Completed
5073	Middleground Road		8,563,258		-Completed
5074	White Bluff Road		783,301		-Completed
5075	SR 21 Int./Jimmy DeLoach Pwy. Ext.		9,624,495		-Completed
5047	Truman Parkway V		1,083,725		-Completed
5077	Science Drive		1,261,695		-Completed
5078	Pooler Bypass Phase II		2,407,245		-Completed
5079	Jimmy DeLoach Phase II	-	3,697,384	393,429	393,429
5080	Pooler Parkway Hwy 80		1,449,194		-Completed



5081	Pooler Parkway I-16		539,897		-Completed	
5082	Whitefield Avenue Widening	-	3,581,844		-Completed	
5049	Skidaway TSM (Intersection/Safety)		-		-Completed	
5117	Abercorn/Tibet Intersection		-		-Completed	
5083	Bay Street TSM		1,973,719		-Completed	
5090	Bay Street Widening		3,500,000		-Completed	
5084	Diamond Causeway Widening		688,670		-Completed	
5085	U. S. 80 Bryan Wood to Bull River		169,089		-Completed	
5086	U. S. 80 Bull River to Lazaretto		-		-Completed	
5087	Abercorn Safety Project	-	618,411		-Completed	
5088	Gulfstream Entrance Area		50,125		-Completed	
5089	SR 30 Intersection Improvements		-		-Completed	
5091	Bonny Bridge Intersection		256,437		-Completed	
5092	SR 204 Intersection at Henderson		-		-Completed	
5100	Jimmy DeLoach Pkwy Ext.		-		-Completed	
5901	Right of Way Consultant	-	1,322,215		-Completed	
5903	Administrative Expenditures - Roads		1,909,294		-Completed	
5950	Reserve For Roads, Streets, Bridges		57,100,000	-	-Completed	
TOTAL ROADS, STREETS & BRIDGES			57,100,000	59,002,565	393,429	393,429

LOCAL ROADS-DISTRIBUTION

5801	Bloomington Roads		274,582	274,582	-Completed	
5802	Garden City Roads		449,057	449,057	-Completed	
5803	Pooler Roads		301,755	301,755	-Completed	
5804	Port Wentworth Roads		346,088	346,088	-Completed	
5805	Savannah Roads		5,691,151	5,691,151	-Completed	
5807	Tybee Island Roads		322,491	322,491	-Completed	
5809	Vernonburg Roads		18,592	18,592	-Completed	
TOTAL LOCAL ROADS-DISTRIBUTION			7,403,716	7,403,716	-	-

CHATHAM COUNTY UNINCORPORATED ROADS

5572	Miscellaneous		59,044		-Completed	
5617	King George Blvd		830,142		-Completed	
5618	McWhorter Drive		164,566		-Completed	
5620	Stagecoach Road		228,993		-Completed	
5621	Dolan Drive		378,240		-Completed	
5623	Central Ave (East)/Smith Dr.		642,551		-Completed	
5624	Humane Society Road		152,107		-Completed	
5625	President Street		1,232,316		-Completed	
5626	Bamboo Farm & Coastal Gardens		204,803		-Completed	
5627	Bond Ave/Heather St/Betran		1,471,826		-Completed	
5951	Unincorporated Roads		4,624,284	-	-Completed	
TOTAL UNINCORPORATED ROADS			4,624,284	5,364,588	-	-

TOTAL ROADS, STREETS & BRIDGES

69,128,000	71,770,869	393,429	393,429
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OTHER CAPITAL - Recreation, Cultural & Historical Facilities

6001	Pier/Pavilion	2,500,000	2,844,746	200,000	200,000
6002	Olympic Pool	2,000,000	4,962,369		-Completed
6003	Weight Center	200,000	397,258		-Completed
6004	Civil Rights Museum	1,000,000	2,447,080		-Completed
6005	Lucas Theatre	1,000,000	1,700,000		-Completed
6006	Telfair	1,000,000	1,000,000		-Completed
6007	Band shell	700,000	-		-Completed
6008	Band shell (Portable)	285,000	218,416		-Completed
6009	May Street YMCA	750,000	1,178,535		-Completed
6010	Frank Callen	450,000	700,000		-Completed
6011	Pennsylvania Center	250,000	584,538		-Completed
6012	Hudson Hill Center	125,000	256,970		-Completed
6013	Woodville Center	125,000	259,097		-Completed



6014	Memorial Stadium	95,000	232,142	-Completed	
7001	Triplett Park	1,050,000	2,573,366	-Completed	
7002	Soccer Complex	1,500,000	2,947,362	-Completed	
7003	Track & Field	1,000,000	1,062,980	-Completed	
7004	Battlefield Park	915,000	915,000	-Completed	
7005	No Wake Project	48,000	158,085	-Completed	
7006	Truman Linear Park	300,000	259,112	-Completed	
7007	Runaway Park	518,000	919,290	-Completed	
7008	East Board Park	483,000	835,552	-Completed	
6015	Community Centers Furniture		37,178	-Completed	
6016	Whitemarsh Island Community		345,081	-Completed	
6017	Aquatic Center/Soccer Parking Lot		116,272	-Completed	
6018	Band shell Project		787,500	-Completed	
6019	Parks Renovation Program		38,861	-Completed	
6020	Charles Brooks Park Renovation		84,810	-Completed	
6061	Concord Soccer Field		240,249	-Completed	
7009	Beach Project	500,000	494,980	-Completed	
7010	Jaycee Park Tennis courts-		13,581	-Completed	
7011	Inclusive Confidence Course		39,500	-Completed	
7012	Wilmington Island Community Park		81,513	-Completed	
7013	Sallie Mood Corridor Parking Lot		176,479	-Completed	
7014	Tatemville Park		543,326	-Completed	
7015	Tremont Park		40,000	-Completed	
7016	Youth Football	-	1,800,000	1,721,770	1,718,470
TOTAL - OTHER CAPITAL - Rec, Cultural & Hist.		16,794,000	31,291,228	1,921,770	1,918,470

DRAINAGE

8001	LaRoche Ave Drainage		7,375	-Completed	
8002	Woodridge Canal		55,215	-Completed	
8003	Central Avenue Drainage		5,910	-Completed	
8004	Hall Bros Property Drainage		62,115	-Completed	
8005	Grove Point Road Drainage		213,220	-Completed	
8006	Middle landings Road Drainage		3,500	-Completed	
8007	Golden Isles Drainage		100,430	-Completed	
8008	Burnside Island Drainage		511,571	-Completed	
8009	Ogeechee Farms Drainage		114,364	-Completed	
8010	Wilmington Island Drainage		235,010	-Completed	
8011	Whitemarsh Island @ Penrose		12,625	-Completed	
8012	Whitefield Ave @ Summit Drainage		331,870	-Completed	
8013	Ferguson Ave. Drainage		682,414	-Completed	
8014	Norwood Ave Drainage		11,912	-Completed	
8015	Windfield Subdivision Drainage		32,601	-Completed	
8016	Fawcett Canal Drainage		1,075,459	-Completed	
8017	Placentia Canal		21,701	-Completed	
8801	Bloomingdale Drainage	284,444	284,444	-Completed	
8802	Garden City Drainage	928,106	928,106	-Completed	
8803	Pooler Drainage	557,740	557,740	-Completed	
8804	Port Wentworth Drainage	502,505	502,505	-Completed	
8805	City of Savannah Drainage	3,000,000	3,000,000	-Completed	
8806	Thunderbolt Drainage	353,332	353,332	-Completed	
8807	Tybee Drainage	355,962	355,962	-Completed	
8809	Vernonburg Drainage	17,911	17,911	-Completed	
8951	Unincorporated Drainage	3,300,000	-	-Completed	
TOTAL DRAINAGE		9,300,000	9,477,292	-	-

OTHER

5921	Transfer to M&O - Indirect Costs		7,139,610	110,626	110,553
5922	Transfer to SSD		637,040		-Completed
5999	Reserve for Other Projects		92,273	92,273	92,273
6021	Library	5,000,000	7,880,894		-Completed
6022	Juvenile Justice Center	5,000,000	4,765,982		-Completed



6023	Thunderbolt Complex	225,000	225,000	-Completed
6024	Trade Center	37,000,000	84,808,916	-Completed
6025	Administrative Annex/Police HQ		5,772,922	-Completed
6026	Hutchinson Island Water & Sewer		6,243,951	-Completed
6027	GA DCA Grant - Trade Center		3,298,511	-Completed
6028	GA DCA Grant - Mighty 8th		350,000	-Completed
6039	Shackelford Lighting		210,000	-Completed
6040	Jail Expansion		334,381	-Completed
TOTAL OTHER		47,225,000	121,759,480	202,899
TOTAL EXPENDITURES		142,447,000	234,298,868	2,514,725



Special Purpose Local Option Sales Tax - Fund 322

Sales Tax III – Period 1998 through 2003

Chatham County held a referendum on June 17, 1997, and voters approved the extension of the Special Purpose Local Option Sales Tax. The collection period was for five years effective October 1, 1998 through September 30, 2003 (cash receipt December 31, 1998 through November 30, 2003) to provide funding for four categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of \$230,000,000.

Project Description	Project Amount
Roads, Streets and Bridges	41,618,000
Drainage Capital Improvements	145,900,000
Open Space & Greenway / Bikeway	9,000,000
Other Capital Outlay Projects	33,482,000
TOTAL	230,000,000

The actual revenues collected totaled \$218,642,282. On September 13, 2002, the Board approved an amendment to reduce the Other Capital Outlay category to recognize the shortfall.

SPLOST Fund 322 Project Detail

REVENUE SUMMARY

	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
REVENUE				
Other Taxes	230,000,000	218,624,282		
Intergovernmental	-	23,676,718		
Charges for Services	-	30		
Investment Income	-	25,339,048		
Wetland Mitigation Bank	-	100,000	100,000	100,000
Other Revenue	-	11,482,686		
Other Financing Sources	-	140,904		
Fund Balance	-	-	34,795,229	32,726,383
TOTAL REVENUES	230,000,000	279,363,668	34,895,229	32,826,383

EXPENDITURE SUMMARY

		ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
DRAINAGE - LOCAL DISTRIBUTION					
8801	Bloomingdale	2,000,000	2,000,000	-	Completed
8802	Garden City	2,000,000	2,000,000	-	Completed
8803	Pooler	2,000,000	2,000,000	-	Completed
8804	Port Wentworth	2,000,000	2,000,000	-	Completed
8805	Savannah	71,000,000	71,000,000	-	Completed
8806	Thunderbolt	2,000,000	2,000,000	-	Completed
8807	Tybee Island	3,000,000	3,000,000	-	Completed
8809	Vernonburg	400,000	400,000	-	Completed
TOTAL DRAINAGE - LOCAL DISTRIBUTION		84,400,000	84,400,000	-	-
COUNTY WIDE DRAINAGE					
8951	Chatham County	61,500,000	-	-	Completed
8009	Ogeechee Farms	-	1,212,228	-	Completed
8016	Fawcett Canal Phase II	-	1,114,450	-	Completed
8017	Placentia Canal	-	2,740,651	-	Completed
8018	Wilmington Park Canal	-	2,700,000	528,338	528,338
8019	Westlake	-	6,038,186	500,000	462,865



8020	Atlantic Creosote Canal	-	758,409	-	-	Completed
8021	Pipemakers Canal	-	23,908,941	1,135,252	1,142,546	
8022	Hardin Canal	-	9,371,821	-	-	Completed
8023	Kings Way Canal	-	1,236,702	-	-	Completed
8024	Conaway Branch Canal	-	1,264,476	-	-	Completed
8025	Little Hurst	-	1,838,838	1,481,152	1,481,152	
8026	Port Industrial Park	-	20,979	-	-	Completed
8027	Grange Road Canal	-	158,857	-	-	Completed
8028	Village Green Outfall	-	467,473	-	-	Completed
8029	Little Ogeechee Basin	-	9,965	-	-	Completed
8030	Romney Place/Parkersburg	-	747,244	-	-	Completed
8031	Halcyon Bluff	-	1,126,751	-	-	Completed
8032	Golden Isles Area	-	563,545	-	-	Completed
8033	Raspberry Canal	-	596,794	-	-	Completed
8034	Laberta/Cresthill Outfall	-	-	-	-	Completed
8035	Gateway/Henderson Drainage	-	1,555,938	-	-	Completed
8036	Rice Mill at Grove Point	-	35,014	-	-	Completed
8037	Louis Mills/Redgate/Rahn Dairy	-	3,922,794	266,974	264,974	
8038	Quacco/Regency Park	-	1,582,235	-	-	Completed
8039	Quacco/Restoration (USACE)	-	1,648,282	-	-	Completed
8040	Georgetown Canal	-	239,524	-	-	Completed
8042	Talmadge Canal	-	102,691	-	-	Completed
8043	Topographic Mapping	-	4,100,000	256,512	166,497	
8044	SouthBridge Drainage	-	300,000	152,221	72,181	
8059	Louisville Branch	-	94,043	-	-	Completed
8078	Various Drainage Improvements	-	677,206	24,944	24,944	
8901	Right of Way Administration	-	331,882	-	-	Completed
8903	Administrative Expenditures	-	2,673,705	-	-	Completed

TOTAL COUNTY WIDE DRAINAGE

61,500,000 73,139,623 4,345,393 4,143,496

TOTAL DRAINAGE

145,900,000 157,539,623 4,345,393 4,143,496

ROADS, STREETS & BRIDGES

5950	Chatham County	41,618,000	-	-	-	Completed
5035	SR307 Extension		15,224	-	-	Completed
5047	Truman Parkway, Phase V		4,790,749	-	-	Completed
5093	Hodgson Memorial Drive		157,646	-	-	Completed
5094	Eisenhower Widening & Median		4,000,000	3,502,728	3,502,728	
5095	East/West Corridor		8,041,541	-	-	Completed
5096	Abercorn Widening (Rio to Truma)		878,124	-	-	Completed
5097	Bay Street Widening		13,845,517	99,805	99,190	
5098	Stiles Avenue Extension		-	-	-	Completed
5099	Spur 21, Phase I - Benton Blvd.		1,511,560	-	-	Completed
5100	Lathrop Avenue		1,235,716	34,136	34,136	
5118	Quacco Road		5,356,187	5,091,691	5,064,232	
5119	Municipal Utility Relocations		1,767,189	735,935	711,580	
5120	SR307/I-16		1,651,967	11,596	11,596	
5121	I-16/Little Neck/JD Interchange		2,000,000	1,920,000	1,589,316	
5122	Dulany Road		784,465	784,465	784,465	
5901	Right of Way Administration -		97,354	-	-	Completed
5903	Administrative Expenditures -		206,792	-	-	Completed

TOTAL ROADS, STREETS & BRIDGES

41,618,000 46,340,032 12,180,355 11,797,243

OPEN SPACE, GREENWAY & BIKEWAY

6950	Chatham County	9,000,000	-	-	-	Completed
7017	DNR GA Greenspace Grant		-	-	-	Completed
7018	Coastal Georgia Greenway		618,534	-	-	Completed
7019	Tom Triplett Comm. Pk & Ogeechee Canal		447,901	-	-	Completed
7020	Demere Property Acquisition		5,575,333	-	-	Completed
7021	Civil War Heritage Trails		5,000	-	-	Completed
7032	Ambuc Ball Park		500,000	462,000	462,000	Completed



7045	Truman Lane Trail	6,100,000	569,327	569,327	
7801	Bloomingtondale	98,597	-	-	Completed
7802	Garden City	87,979	-	-	Completed
7803	Pooler	62,260	-	-	Completed
7804	Port Wentworth	42,847	-	-	Completed
7805	City of Savannah	2,848,741	-	-	Completed
7806	Thunderbolt	30,273	-	-	Completed
7807	Tybee Island	33,663	-	-	Completed
7809	Vernonburg	2,532	-	-	Completed
7814	Wetlands Mitigation Bank Greenspace Project (Grant Refund)	2,400,000 71,347	189,541	187,976	Completed
7903	Residual Equity Transfer Out	-	-	-	Completed
TOTAL OPEN SPACE, GREENWAY & BIKEWAY		9,000,000	18,925,007	1,220,868	757,303

OTHER CAPITAL OUTLAY - MUNICIPALITIES

6801	Bloomingtondale	458,703	396,635	-	Completed
6802	Garden City	458,703	396,635	-	Completed
6803	Pooler	458,703	396,635	-	Completed
6804	Port Wentworth	458,703	396,635	-	Completed
6805	Savannah	16,292,341	14,087,815	-	Completed
6806	Thunderbolt	458,703	396,636	-	Completed
6807	Tybee Island	696,428	602,192	-	Completed
6809	Vernonburg	87,053	75,274	-	Completed
TOTAL CAPITAL OUTLAY - MUNICIPALITIES		19,369,337	16,748,457	-	-

OTHER CAPITAL OUTLAY - CHATHAM COUNTY

6950	Chatham County	14,112,663	-	-	Completed
6005	Lucas Theater		833,000	-	Completed
6006	Telfair Museum of the Arts		833,000	-	Completed
6021	Library (Technology)		927,089	-	Completed
6029	Greenbriar Children's Center		1,258,000	-	Completed
6030	King Tisdell Cottage		1,258,000	-	Completed
6031	Tybee Marine (Science Center)		50,000	-	Completed
6032	Tybee Lighthouse		297,500	-	Completed
6033	Savannah- Ogeechee Canal		833,000	214,759	214,759
6034	Senior Citizens		100,000	-	Completed
6035	Fire/Safety Equipment		2,039,997	-	Completed
6036	CEMA		13,446,859	13,206,094	13,179,493
6037	EMS		79,982	-	Completed
6038	Hutchinson Island Riverwalk		12,080,394	2,654,982	1,760,828
6039	Trade Center (CO 20)		-	-	Completed
TOTAL OTHER CAPITAL OUTLAY		14,112,663	34,036,821	16,075,835	15,155,080

TOTAL OTHER CAPITAL

33,482,000	50,785,278	16,075,835	15,155,080
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OTHER EXPENDITURES

8904	Admin Expenditures - Direct Cost	2,575,780	405,760	312,129	
8921	Transfer to M & O - Indirect Cost	2,168,279	171,709	165,823	
8922	Transfer to SSD	534,360	-	-	Completed
5999	Reserve for Other Projects	495,309	495,309	495,309	
TOTAL OTHER EXPENDITURES		-	5,773,728	1,072,778	973,261

TOTAL EXPENDITURES

230,000,000	279,363,668	34,895,229	32,826,383
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Special Purpose Local Option Sales Tax - Fund 323

Sales Tax IV – Period 2003 through 2008

On March 13, 2003, qualified voters residing within Chatham County approved the imposition of a Special Purpose Local Option Sales Tax to be collected from October 2003 to September 2008. The first \$16 million collected under the referendum was used to retire outstanding debt; distributions to municipalities began after collection of the first \$17 million. The proceeds of the tax totaling \$276,627,433 are utilized in the following project categories:

Project Description	Project Amount
Roads, Streets and Bridge Projects	47,620,000
Drainage Projects	79,950,000
Acquisition of Henderson Golf Course & Mighty 8th Air Force Heritage Center	16,000,000
Debt	5,314,987
Open Space and Greenway Projects (except Savannah)	127,742,446
Other Capital Outlay Projects	276,627,433
TOTAL	276,627,433

To Include: public safety and emergency equipment; open space, greenway/bikeway, cultural, recreational, and historic facilities; water and sewer capital projects; public buildings; street and sidewalk improvements; drainage capital improvements; and park improvements and other municipal general obligation debt

SPLOST Fund 323 Project Detail

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
Other Taxes	276,627,433	295,094,717	-	-
Intergovernmental	-	-10,204,550	-	-
Investment Income	-	13,653,210	-	-
Other Revenue	-	1,051,183	-	-
Fund Balance	-	-	-15,007,114	13,580,533
TOTAL REVENUES	276,627,433	320,003,660	15,007,114	13,580,533

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
ROADS/STREETS/BRIDGES					
CHATHAM COUNTY - CORE ROADS					
5047	Truman Parkway, Phase 5 (Partial)	-	3,032,314	-	Completed
5049	Skidaway Road	-	2,500,000	2,500,000	2,500,000
5102	Benton Blvd Extension - J. DeLoach	-	11,000,000	1,483,841	1,468,043
5103	Interchange US 80 and J. DeLoach	-	3,256,275	-	Completed
5104	Dean Forest Rd US 17 to Veterans	-	184,284	-	Completed
5105	Widen Dean Forest RD from I-16	-	7,977,332	-	Completed
5106	Traffic Safety Improvements	-	400,000	400,000	400,000
5116	Flood Hazard Mapping	-	-	-	-
5701	Island Expressway/Causton Bluff	-	2,000,000	249,513	243,369
5702	Old Hwy 204 Bridges	-	-	-	-
5903	Admin Expenses - Roads	-	1,949,552	-	Completed
5906	Reserve Roads	20,000,000	18,998	-	Completed
5910	Municipal Utility Relocation	-	300,000	46,500	46,500
TOTAL CHATHAM COUNTY CORE ROADS		20,000,000	32,618,755	4,679,854	4,679,854
5805	City of Savannah Roads	13,620,000	13,782,364	-	Completed
5951	Unincorporated Roads	14,000,000	15,478,772	183,921	334,958



TOTAL ROADS, STREETS & BRIDGES		47,620,000	61,879,891	4,863,775	4,992,870
DRAINAGE PROJECTS					
CHATHAM COUNTY					
8021	Pipe makers Canal (\$2M 2008+)	17,000,000	6,856,081	4,892,792	4,892,792
8050	General Drainage	500,000	400,000	10,942	10,942
8051	Storm Drainage	300,000	523,728		- Completed
8052	Drainage (\$1M 2008+)	11,000,000	9,760,463	1,215,059	1,149,946
8903	Admin Expenses - Drainage	-	969,471		- Completed
TOTAL COUNTY DRAINAGE		28,800,000	18,509,743	6,118,793	6,053,679
8805	City of Savannah Drainage	51,150,000	51,759,764		- Completed
TOTAL DRAINAGE		79,950,000	70,269,507	6,118,793	6,053,679
ACQUISITION OF HENDERSON & MIGHTY 8TH					
6044	Debt Retirement	16,000,000	16,719,000		- Completed
TOTAL ACQUISITION HENDERSON MIGHTY 8TH		16,000,000	16,719,000		-
OPENSOURCE AND GREENWAY PROJECTS					
7042	McQueen's Trail Stabilization	-	2,742,437	636,385	354,083
7045	Truman Trail II	-	702,270	182	182
7801	Bloomingtondale	53,540	115,967		- Completed
7802	Garden City	33,659	67,707		- Completed
7803	Pooler	33,659	67,708		- Completed
7804	Port Wentworth	20,078	41,138		- Completed
7806	Thunderbolt	14,172	30,381		- Completed
7807	Tybee Island	15,354	32,841		- Completed
7810	Unincorporated Areas - Chatham	2,322,122	4,730,782		- Completed
7813	Salt Marsh Mitigation Bank	-	650,000	140,113	119,731
7809	Vernonburg	1,200	2,547		- Completed
	Municipality Green space - 2008 +	185,722	-		- Completed
	County Green space - 2008+	2,635,481	-		- Completed
TOTAL OPENSOURCE & GREENWAY		5,314,987	9,183,778	776,679	473,996
OTHER CAPITAL OUTLAY PROJECTS					
PUBLIC SAFETY					
6035	Chatham County Police Merger	2,200,000	3,102,385		- Completed
6042	Chatham County Courthouse	12,000,000	16,969,833	1,491	1,491
6810	Bloomingtondale Fire Dept.	100,000	101,453		- Completed
6811	Garden City Fire Dept.	200,000	201,161		- Completed
6812	Isle of Hope Fire Dept.	100,000	80,000		- Completed
6813	Pooler Fire Dept.	200,000	201,161		- Completed
6814	Port Wentworth Fire Dept.	200,000	201,273		- Completed
6815	Southside Fire Dept.	800,000	800,000		- Completed
6816	Thunderbolt Fire Dept.	100,000	100,411		- Completed
6817	Tybee Island Fire Dept.	100,000	100,186		- Completed
6818	Savannah Public Safety	1,300,000	1,315,497		- Completed
TOTAL PUBLIC SAFETY		17,300,000	23,173,360	1,491	1,491
RECREATION, CULTURAL, HISTORICAL					
6004	Civil Rights Museum	1,328,248	3,207,193		- Completed
7001	Tom Triplett Park - Pooler	1,700,000	2,950,000	37,918	37,918
7002	Coastal Soccer - Concord Soccer Field	68,618	135,465		- Completed
7007	Runaway Park - Savannah	400,000	376,003		- Completed
7008	Mother Beasley Park - Savannah	1,900,000	1,653,205	23,215	23,215
7022	Con Ed	490,128	490,128		- Completed
7023	Telfair Museum	490,128	990,128		- Completed
7024	Fort Jackson	1,078,283	999,638		- Completed
7025	W. Chatham YMCA	49,013	45,438		- Completed
7026	Taterville Community Center	735,193	693,519		- Completed



7027	King-Tisdell	980,257	1,951,902		- Completed
7028	WW Law Center	980,257	908,762	133,053	133,053
7029	Yamacraw Arts	68,618	63,613		- Completed
7030	Boat Ramps - County	700,000	701,002		- Completed
7043	Bells Landing Boat Ramp	-	186,248		- Completed
7044	Kings Ferry Boat Ramp	-	881,003		- Completed
7051	Soccer Complex	-	283,144		- Completed
7031	Bikeway/Sideway - McCorkle Trail	100,000	171,796		- Completed
6021	Library	16,000,000	25,106,924		- Completed
TOTAL RECREATION, CULTURAL, HISTORIAL		27,068,743	41,795,111	194,186	194,186

OTHER PROJECTS

6805	Savannah Other Capital Projects	29,901,183	31,982,002		- Completed
6041	County Courthouse/Tax Assessors	800,000	696,270		- Completed
6063	County Vehicles	4,580,000	6,987,348	915,213	913,820
6020	Charlie Brooks Park	950,000	2,600,000	1,155,118	240,604
6029	Greenbriar	1,470,385	1,465,926	148	148
6043	Public Works Building	1,000,000	5,253,342		- Completed
6045	King George Sidewalks	250,000	180,258		- Completed
6046	US 80 Sidewalks	75,000	709,189	437,073	582,066
6047	US 80 Beautification	75,000	75,000		- Completed
6048	Wild Heron Sidewalks	100,000	37,255		- Completed
6049	Whitemarsh Island Bikeways	450,000	687,428		- Completed
6051	Hospice	980,257	1,980,257		- Completed
6052	CAT	808,712	5,301,789		- Completed
6053	CAT Shelters	117,631	114,250		- Completed
6054	Rape Crisis	98,026	90,876		- Completed
6055	Royce	1,764,462	1,764,462		- Completed
6056	Human Society	144,588	134,042		- Completed
6057	Food Bank - 5/22/09 budget	784,206	784,206		- Completed
6059	Ash Tree	245,064	245,064		- Completed
6060	Court Appointed Special Advocate	98,026	-	-	-
6073	Diversion Center County 2008+	4,000,000	2,031,000	53,216	53,216
6074	Henderson Golf Course	500,000	500,000	14,989	Completed
	Savannah Symphony	98,026	-	-	-
	Library 2008+	8,500,000	-	-	-
	Savannah Other Capital Projects 2008+	1,669,711	-	-	-
	Telfair 2008+	500,000	-	-	-
	Hospice 2008+	1,000,000	-	-	-
	King Tisdell, 2008+	1,000,000	-	-	-
TOTAL OTHER PROJECTS		61,960,277	63,619,964	2,575,757	1,789,854

DISTRIBUTION TO MUNICIPALITIES FOR OTHER CAPITAL OUTLAY

6801	Bloomingtondale	2,700,000	2,740,237		- Completed
6802	Garden City	3,779,500	3,803,004		- Completed
6803	Pooler	3,779,500	3,803,003		- Completed
6804	Port Wentworth	2,254,426	2,271,740		- Completed
6806	Thunderbolt	2,600,000	2,611,779		- Completed
6807	Tybee Island	6,400,000	6,414,619		- Completed
6809	Vernonburg	400,000	401,095		- Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		21,913,426	22,045,477		

TOTAL OTHER CAPITAL OUTLAY PROJECTS

128,242,446 150,633,912 2,771,434 1,985,531

OTHER PROJECTS

5904	WWBE Contract for Consulting	-	320,000		- Completed
5921	Transfer out to General Fund	-	4,000,000		- Completed
6960	Reserve for Nonprofit	-	-		-



6961	Reserve for Other - Interest	-	-	-	-
9901	Transfer to M&O - Indirect Costs	-	2,450,000	89,383	81,499
9901	Transfer to CIP - Loan Payment	-	-	-	-
9902	Reserve for Other Projects	-	8,247	-	-
TOTAL OTHER PROJECTS		-	6,778,247	89,383	89,383
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8904	Admin Expenditures - Direct Costs	-	4,539,324	387,049	(7,043)
TOTAL EXPENDITURES		321,496,176,320,003,660,15,007,114,13,580,533			
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Special Purpose Local Option Sales Tax - Fund 324

Sales Tax V – Period 2008 through 2014

Chatham County held a referendum on September 2006 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2008 through September 30, 2014 (cash receipt December 31, 2008 through November 30, 2014) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the tax proceeds of \$445,300,000 over the six years:

Project Description	Project Amount
Level 1 Projects-Jail, Judicial Courthouse,	148,000,000
County-Wide Roads	30,000,000
County-Wide Flood Control	20,000,000
County-Wide Capital Projects	18,000,000
Unincorporated County Projects	40,000,000
Municipality Distributions	189,300,000
TOTAL	445,300,000

SPLOST Fund 324 Project Detail

REVENUE SUMMARY

	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
REVENUE				
Other Taxes	445,300,000	361,674,836	-	-
Intergovernmental	-	3,376,825	-	-
Investment Income	-	5,816,665	-	-
Other Revenue	-	23,642	-	-
Other Financing Sources	-	215,000	-	-
Fund Balance	-	-	-18,817,211	12,525,544
TOTAL REVENUES	445,300,000	371,106,968	18,817,211	12,525,544

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
PHASE I LEVEL ONE CAPITAL PROJECTS					
6924	Debt Service on GO Bonds	9,000,000	-	-	-
6924	Jail Facility Expansion Transfer to CIP FD380	100,000,000	98,998,198	415,349	415,349
TOTAL PHASE I LEVEL ONE CAPITAL PROJECTS		109,000,000	98,998,198	415,349	415,349
PHASE II LEVEL ONE CAPITAL PROJECTS					
6022	Juvenile Court Complex	-	3,396,876	64,315	Completed
6042	Judicial Courthouse	-	35,200,000	2,885,311	1,603,049
6064	County Health Department	-	9,048,463	-	Completed
	Phase II of Level One	39,000,000	-	-	-
TOTAL PHASE II LEVEL ONE CAPITAL PROJECTS		39,000,000	47,645,339	2,949,627	1,603,049
ROADS, STREETS & BRIDGES PROJECTS					
5033	Skidaway Road	-	-	-	-
5047	Truman Parkway V	-	75,068	-	Completed
5070	White Bluff Road	-	-	-	-
5079	Jimmy DeLoach Pkwy Phase II	-	796,403	102,175	96,028
5100	Jimmy DeLoach Pkwy Ext.	-	-	-	-



5103	Interchange US80 / J. Deloach	-	4,759,063	64,560	19,576
5112	Little Neck Road	-	2,095,000	1,551,803	1,399,003
5113	I-16 Flyover Removal	-	355,000	-	Completed
5114	Dean Forest Road widening	-	3,477,196	-	Completed
5115	Dean Forest Road Ext.	-	-	-	-
5903	Admin Expend Roads	-	1,143,059	-	Completed
5950	Reserve Roads, Streets, Bridges	30,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		30,000,000	12,700,789	1,718,538	1,514,607

DRAINAGE / FLOOD CONTROL

8021	Pipe makers Canal	10,000,000	8,000,000	1,067,815	1,067,815
8022	Hardin Canal	10,000,000	814,967	600,279	574,583
8903	Admin Expend Drainage	-	103,271	-	Completed
8950	Reserve Drainage	-	-	-	-

TOTAL DRAINAGE / FLOOD CONTROL		20,000,000	8,918,238	1,668,094	1,642,398
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CAPITAL PROJECTS

6052	CAT	-	1,996,860	-	Completed
6065	County Admin Building	-	3,140,999	50,058	1,256
6066	Hutchinson Island Slip 3	-	3,375,134	-	Completed
6068	Hitch Library	-	500,000	500,000	500,000
6074	Law Enforcement Training	-	297,362	-	Completed
6950	Reserve Capital Projects-Parks	-	-	-	-
6951	Chatham County Capital Projects	18,000,000	-	-	-
7032	AMBUC Park	-	1,650,000	1,543,810	200,693
7033	Tatemville Community Center	-	-	-	-
7034	Liberty City Community Center	-	935,816	-	Completed
7035	Carver Heights Community	-	939,039	-	Completed
7036	Cloverdale Community Center	-	1,112,934	-	Completed
7041	Greenspace	-	977,503	-	Completed

TOTAL CAPITAL PROJECTS - County-wide		18,000,000	14,925,647	2,093,867	701,949
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TOTAL COUNTY-WIDE PROJECTS		216,000,000	183,188,211	8,845,475	5,877,352
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DISTRIBUTION TO MUNICIPALITIES

6801	Bloomington 0.892100 %	3,000,000	2,223,889	-	Completed
6802	Garden City 1.813900 %	6,100,000	4,521,817	-	Completed
6803	Pooler 1.784100 %	6,000,000	4,447,531	-	Completed
6804	Port Wentworth 0.892100 %	3,000,000	2,223,889	-	Completed
6805	Savannah 47.57660 %	160,000,000	118,602,288	-	Completed
6806	Thunderbolt 0.892100 %	3,000,000	2,223,889	-	Completed
6807	Tybee Island 2.378800 %	8,000,000	5,930,039	-	Completed
6809	Vernonburg 0.059500 %	200,000	148,326	-	Completed

TOTAL DISTRIBUTION TO MUNICIPALITIES		189,300,000	140,321,667	-	-
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UNINCORPORATED COUNTY PROJECTS

ROADS, STREETS AND BRIDGES

5951	Reserve Unincorporated Projects	14,000,000	18,255	9,017	9,017
5663	LaRoche Avenue Culvert	-	1,365,609	-	Completed
5664	Coastal Georgia Greenway	-	1,016,197	-	Completed
5676	Misc. Road Resurfacing	-	7,224,880	332,172	Completed
5678	Public Works Parking Lot	-	251,000	-	Completed
5682	Chatsworth Cul-De-Sac	-	66,733	-	Completed
5706	Walthour Road Bridge	-	1,053,375	-	Completed
5707	Skidaway Road Culvert	-	-	-	-
5708	Bridge Replacements	-	-	-	-
5709	Culvert Replacements	-	-	-	-
5710	Intersection Improvements	-	82,558	-	Completed
5711	Johnny Mercer TSM	-	2,400,000	19,682	17,996
5712	LaRoche/Jasmine Intersection	-	1,551,289	32,366	Completed



5713	Johnny Mercer/Whitemarsh	-	81,120	-	Completed
5714	Diamond Causeway/Green Island	-	274,328	194,094	194,094
5715	Traffic Calming	-	100,000	69,594	69,594
5716	Quarterman Dr Improvements	-	150,000	150,000	146,090
5717	Intersections/Sidewalks	-	50,000	39,403	39,403
TOTAL ROADS, STREETS AND BRIDGES			14,000,000	15,685,344	846,328 476,194
DRAINAGE/FLOOD CONTROL					
5952	Reserve - Flood Control	11,000,000	-	-	-
8012	Whitefield	-	-	-	-
8013	Ferguson	-	699,139	674,812	674,812
8023	Various Drainage	-	-	-	-
8045	Shipyards	-	500,000	264,402	264,402
8062	Gateway/Henderson Drain	-	1,900,000	527,622	527,622
8063	Willow Lakes Drainage	-	706,780	829,722	658,202
8064	Hampton Place Drainage	-	545,146	-	Completed
8065	Brampton Outfall	-	250,000	250,000	250,000
8068	Pin Point Drainage	-	56,356	-	Completed
8069	Nottingham Canal Drainage	-	832,820	598,859	600,641
8071	Perry Love/Penrose Drainage	-	433,181	-	Completed
TOTAL DRAINAGE/FLOOD CONTROL			11,000,000	5,923,421	3,145,416 2,975,679
PARKS AND RECREATION					
5953	Reserve Unincorporated - Parks	6,500,000	-	-	-
6020	Charlie Brooks Park	-	150,000	100,201	100,201
7001	Tom Triplett Park	-	1,940,000	1,090,567	504,277
7037	Scott Stell Park	-	1,000,000	571,140	44,247
7038	Lake Mayer Park	-	1,500,000	91,459	91,459
7039	Turners Creek	-	3,000,000	-	Completed
7040	Cannon Field	-	200,000	200,000	200,000
TOTAL PARKS AND RECREATION			6,500,000	7,790,000	2,053,367 940,184
SIDEWALKS					
5684	Bradley Point Sidewalk	-	1,327,895	-	Completed
5685	Walthour Sidewalks	-	210,000	35,371	2,073
5686	Nottingham Sidewalks	-	-	-	-
5687	Grove Point Road Sidewalks	-	710,630	705,030	280,030
5688	Chevis Road Sidewalks	-	500,000	500,000	809,733
5954	Reserve - Sidewalks	3,000,000	75,000	71,750	71,400
TOTAL SIDEWALKS			3,000,000	2,823,525	1,312,151 1,163,236
OTHER PROJECTS					
5955	Reserve County Projects	5,500,000	-	-	-
6035	Public Safety and Fire Equipment	-	1,165,000	287,482	287,482
6036	Public Safety - CEMA Facility	-	2,350,000	1,237,410	186,595
6069	Weightlifting Center	-	346,881	-	Completed
6070	Police Precinct	-	2,491,075	15,136	15,136
6072	Marine Patrol Facility	-	1,150,000	661,686	661,686
6903	Admin Expenditure Other Cap	-	-	-	-
TOTAL OTHER PROJECTS			5,500,000	7,502,956	2,201,715 1,150,900
TOTAL UNINCORPORATED COUNTY PROJECTS			40,000,000	39,725,247	9,558,977 6,706,193
OTHER PROJECTS					
9903	Admin Expenditure - IDC	-	1,632,238	75,215	(120,751)
8904	Admin Expenditures - Direct Cost	-	6,239,605	337,544	62,750
TOTAL OTHER PROJECTS			-	7,871,843	412,759 (58,001)
TOTAL EXPENDITURES			445,300,000	371,106,968	18,817,211 12,525,544



Special Purpose Local Option Sales Tax - Fund 325

Sales Tax VI – Period 2014 through 2020

Chatham County held a referendum on September 2013 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2014 through September 30, 2020 (cash receipt December 31, 2014 through November 30, 2020) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$365,000,000 over the six years:

Project Description	Project Amount
County-Wide Roads	24,000,000
County-Wide Flood Control	12,000,000
County-Wide Capital Projects	37,000,000
Unincorporated County Projects	59,515,000
Municipality Distributions	232,485,000
TOTAL	365,000,000

SPLOST Fund 325 Project Detail

REVENUE SUMMARY

	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
REVENUE				
Other Taxes	365,000,000	439,281,952	-	-
Intergovernmental	-	8,456,586	-	-
Investment Income	-	6,901,705	-	-
Other Revenue	-	524,184	-	-
Fund Balance	-	-	89,497,921	80,655,975
TOTAL REVENUES	365,000,000	455,164,427	89,497,921	80,655,975

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
CAPITAL PROJECTS					
6022	Juvenile Court Complex	3,500,000	3,500,000	585,682	409,665
6036	Emergency Operations Center	15,000,000	31,635,395	31,570,643	31,565,611
6075	Memorial Stadium	12,000,000	16,072,121	1,573,935	803,602
6076	Industrial Park/Economic Development	15,000,000	33,126,000	5,000,000	3,126,000
TOTAL CAPITAL PROJECTS		45,500,000	84,333,516	38,730,260	35,904,878
ROADS, STREETS & BRIDGES PROJECTS					
5102	Benton Boulevard	-	4,000,000	1,165,463	1,149,635
5118	Quacco Road	-	15,020,246	8,225,701	7,354,649
5119	Bradley Point Intersection	-	79,678	-	Completed
5120	Islands Expressway Improvements	-	2,178,567	2,027,198	1,994,754
5121	Johnny Mercer/Walthour Intersection	-	500,000	500,000	465,506
5676	Roadway Resurfacing	-	8,297,504	2,005,415	1,897,909
5950	Reserve Roads, Streets, Bridges	24,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS		24,000,000	30,075,995	13,923,777	12,862,453
DRAINAGE / FLOOD CONTROL					
8070	Concord Road	-	4,500,000	1,438,893	1,438,893



8071	Westlake Drainage Improvements	-	2,000,000	2,000,000	2,000,000
8072	Westside Drainage Study	-	175,000	148,049	119,860
8950	Reserve Storm and Drainage	12,000,000	4,400,000	4,396,725	4,396,725
TOTAL DRAINAGE / FLOOD CONTROL		12,000,000	11,075,000	7,983,667	7,955,478

CAPITAL PROJECTS

6004	Civil Rights Museum	1,000,000	3,000,000	2,101,968	2,006,895
6052	Chatham Area Transit	8,000,000	8,000,000	5,109,282	2,903,905
6063	Fleet Facility/Vehicle Replacement	5,000,000	6,500,000	539,834	476,634
6070	Police Precinct and equipment	3,500,000	3,090,827	999,124	2,069,999
6077	Health Department - Midtown	2,000,000	1,967,786	-	Completed
6078	Chatham County Cooperative	2,500,000	2,350,000	931,508	713,042
6079	Tybee Island Beach and Facility	2,000,000	3,547,777	700,000	Completed
6080	Libraries	5,000,000	5,000,000	4,999,796	4,999,796
6081	Community Centers	3,250,000	2,000,000	1,364,132	1,358,932
6082	Coroner Office Buildout	-	555,000	469,580	202,015
7008	Mother Mathilda Beasley	500,000	500,000	500,000	500,000
7024	Fort Jackson	750,000	650,000	650,000	650,000
7041	Greenspace	3,500,000	3,900,000	3,855,551	3,855,551
TOTAL CAPITAL PROJECTS		37,000,000	41,061,390	22,220,775	19,736,769

PARKS AND RECREATION

5953	Reserve Projects - Parks & Rec	8,000,000	-	-	-
5954	Dog Park	-	500,000	500,000	500,000
5956	Charlie Brooks Park	-	2,000,000	2,000,000	1,069,541
5957	Scott Stell Park	-	1,250,000	1,249,681	712,057
5958	Lake Mayer Park	-	300,000	19,000	19,000
5959	Isle of Hope Community Park	-	69,996	-	Completed
5960	Burnside Island Community Park	-	69,788	-	Completed
7051	Soccer Complex	-	6,198,994	7,600	7,600
TOTAL PARKS AND RECREATION		8,000,000	10,388,778	3,776,281	2,308,198

CIP PROJECTS

5955	Reserve Projects - Other CIP	3,000,000	645,158	645,158	645,158
TOTAL CIP PROJECTS		3,000,000	645,158	645,158	645,158

TOTAL UNINCORPORATED COUNTY PROJECTS

129,500,000	177,579,838	87,279,919	79,412,934
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DISTRIBUTION TO MUNICIPALITIES

6801	Bloomington 0.8649 %	3,200,000	3,583,915	-	Completed
6802	Garden City 2.1851%	8,085,000	9,330,841	-	Completed
6803	Pooler 4.5676%	16,900,000	19,617,514	-	Completed
6804	Port Wentworth 1.6757%	6,200,000	6,960,302	-	Completed
6805	Savannah 51.3514%	190,000,000	224,346,293	-	Completed
6806	Thunderbolt 1.0135%	3,750,000	4,130,151	-	Completed
6807	Tybee Island 1.1351 %	4,200,000	4,625,317	-	Completed
6809	Vernonburg 0.0405%	150,000	168,819	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES		232,485,000	272,763,152	-	-

OTHER PROJECTS

9903	Admin Expenditure - IDC	1,000,000	1,400,000	1,214,081	1,152,108
8904	Admin Expenditures - Direct Cost	2,015,000	3,421,437	1,003,921	90,933
TOTAL OTHER PROJECTS		3,015,000	4,821,437	2,218,002	1,243,041

TOTAL EXPENDITURES

365,000,000	455,164,427	89,497,921	80,655,975
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Special Purpose Local Option Sales Tax - Fund 327

Sales Tax VII – Period 2020 through 2026

Chatham County held a referendum on September 2019 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2020 through September 30, 2026 (cash receipt December 31, 2020 through November 30, 2026) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely, then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of \$400,000,000 over the six years:

REVENUE SUMMARY

REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
Other Taxes	400,000,000	400,000,000	339,257,448	255,559,412
Intergovernmental	-	-	-	-
Investment Income	-	-	-	-
Other Revenue	-	-	-	-
Fund Balance	-	-	29,271,010	63,867,820
TOTAL REVENUES	400,000,000	400,000,000	368,528,458	319,427,232

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	FY 2022 ADOPTED BUDGET	FY 2023 ADOPTED BUDGET
COUNTY WIDE PROJECTS					
ROADS, STREETS & BRIDGES PROJECTS					
5118	Quacco Road	-	5,000,000	5,000,000	5,000,000
5110	Walthour Road	-	2,000,000	2,000,000	2,000,000
5111	Garrard Avenue Improvements	-	2,000,000	2,000,000	1,766,519
5112	Little Neck Road	-	10,000,000	10,000,000	10,000,000
5676	Road Resurfacing	-	8,000,000	8,000,000	7,998,785
5950	Reserve Roads, Streets, Bridges	30,000,000	2,750,000	2,750,000	2,750,000
TOTAL ROADS, STREETS & BRIDGES PROJECTS		30,000,000	29,750,000	29,750,000	29,515,304
DRAINAGE / FLOOD CONTROL					
8002	CSX Diversion	-	1,000,000	1,000,000	1,000,000
8950	Reserve Storm and Drainage	30,000,000	29,000,000	29,250,000	29,000,000
TOTAL DRAINAGE / FLOOD CONTROL		30,000,000	30,000,000	30,250,000	30,000,000
CAPITAL PROJECTS					
6022	Chatham Judicial Complex	63,000,000	62,750,000	62,750,000	62,746,900
6010	Chatham - ELC	3,125,000	3,125,000	3,125,000	3,125,000
6011	Disaster Capital/Other CIP	2,400,000	2,400,000	2,400,000	2,400,000
6012	Museum: Mighty 8th	4,500,000	4,500,000	4,500,000	4,500,000
6013	Museum: Other	1,500,000	1,500,000	1,500,000	1,500,000
6063	Fleet Facility	2,500,000	2,500,000	2,500,000	2,500,000
6014	Public Safety Facility(ies)	2,500,000	2,500,000	2,500,000	2,500,000
6015	Public Safety Comm: Radio Tower	2,000,000	2,000,000	2,000,000	2,000,000
6016	Public Safety Comm: Fiber Network	2,000,000	2,000,000	2,000,000	1,820,890
6017	Public Safety Comm: E911 Dispatch Center Systems	2,000,000	2,000,000	2,000,000	2,000,000
6018	Vehicles/Public Safety Equipment	1,673,853	1,673,853	1,673,853	1,673,853
8001	Sewer Infrastructure	250,000	250,000	250,000	250,000
TOTAL CAPITAL PROJECTS		87,448,853	87,198,853	87,198,853	87,016,643



PARKS AND RECREATION

6080	Libraries	1,000,000	1,000,000	1,000,000	1,000,000
6081	Multi-Purpose	1,500,000	1,500,000	1,500,000	1,500,000
6082	Indoor Rec/Shelters	17,000,000	17,000,000	17,000,000	16,992,100
6083	Existing Park Upgrades	3,000,000	3,000,000	3,000,000	2,991,300
6084	Children's Garden & Greenspace	2,000,000	2,000,000	2,000,000	2,000,000
6085	Outdoor Multi Purpose Fields	7,000,000	7,000,000	7,000,000	7,000,000
6086	Trails and Park Connectivity	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL PARKS AND RECREATION		32,500,000	32,500,000	32,500,000	32,483,400

TOTAL COUNTY WIDE PROJECTS

179,948,853	179,448,853	179,698,853	179,015,347
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DISTRIBUTION TO MUNICIPALITIES

6801	Bloomingtondale 0.76607 %	3,064,275	3,064,275	2,594,543	1,879,086
6802	Garden City 2.50630%	10,025,181	10,025,181	8,488,390	6,147,677
6803	Pooler 6.41108%	25,644,314	25,644,314	21,713,223	15,725,713
6804	Port Wentworth 2.11669%	8,466,752	8,466,752	7,168,858	5,192,014
6805	Savannah 38.17498%	152,699,915	152,699,915	129,292,109	93,639,287
6806	Thunderbolt 0.73754%	2,950,162	2,950,162	2,497,924	1,809,112
6807	Tybee Island 0.98616%	3,944,653	3,944,653	3,339,968	2,418,962
6809	Vernonburg 0.03272%	130,895	130,895	110,832	80,274
6810	Savannah - ELC 0.78125%	3,125,000	3,125,000	3,125,000	3,125,000
6811	Chatham Transit 2.50000%	10,000,000	10,000,000	10,000,000	10,000,000
TOTAL DISTRIBUTION TO MUNICIPALITIES		220,051,147	220,051,147	188,330,847	140,017,125

OTHER PROJECTS

9903	Admin Expenditure - IDC	-	-	-	-
8904	Admin Expenditures - Direct Cost	-	500,000	498,758	394,760
TOTAL OTHER PROJECTS		-	500,000	498,758	394,760

TOTAL EXPENDITURES

400,000,000	400,000,000	368,528,458	319,427,232
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DEPARTMENTS



General Fund M & O



1001110 - Board of Commissioners



Chester A. Ellis
Chairman

The Chatham County Board of Commissioners is the elected Governing Authority of Chatham County. They provide representation in matters of public concern for the people of their respective districts at the local level. There are eight Commissioners elected by districts and a ninth member elected from the County at large, who serves as Chairman. Through broad policy decisions, they give guidance and direction in providing services and long-range goals. All members, including the Chairman, are required to vote on an issue before the Board. The Chairman acts as chief executive officer for the County. A County Manager is selected by the Board for daily administration of the affairs of Chatham County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	11	11	11
Part-Time Positions	0	0	0
Total	11.00	11.00	11.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - Enhance financial stability through an emphasis on multi-year planning, securing additional revenue sources and developing fiscally sound policies.	Economy
Goal #2 - Raise awareness of County programs and services and their value to the community.	Quality of Service for our Customers
Goal #3 - Improve operational effectiveness, efficiency, and transparency.	Superior Stewardship

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Chatham County anchors a thriving, business-friendly community, and residents feel empowered to attain a high quality of life.	Retain and attract residents

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Commission office expenditure per capita (based on 2020 Census data of 295,291 pop.)	\$2.95	\$3.08	\$2.90
Countywide operating Millage rate	11.543	11.543	10.518
Special Service District Millage rate	4.91	4.91	4.502

*please note millage rate is based on a calendar year



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$371,344	\$371,434	\$384,181	3.4%
HEALTH INSURANCE	\$73,052	\$137,573	\$64,950	-52.8%
SOCIAL SECURITY	\$26,163	\$27,163	\$27,137	-0.1%
PENSION CONTRIBUTIONS	\$60,102	\$52,705	\$55,080	4.5%
OPEB CONTRIBUTIONS	\$35,800	\$38,000	\$0	-100%
Total Salaries & Benefits:	\$566,461	\$626,875	\$531,348	-15.2%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$0	\$2,300	\$2,300	0%
PROFESSIONAL SERVICES	\$0	\$0	\$80,000	N/A
REPAIRS & MAINTENANCE	\$0	\$250	\$250	0%
FLEET - PARTS	\$0	\$78	\$95	21.8%
FLEET - LABOR	\$0	\$155	\$185	19.4%
FLEET - OUTSOURCED SERVICE	\$0	\$0	\$100	N/A
BUILDING & LAND RENTAL	\$684	\$1,000	\$1,000	0%
TELEPHONE SERVICE	\$25,531	\$30,000	\$30,000	0%
POSTAGE	\$784	\$1,500	\$1,500	0%
ADVERTISING	\$1,875	\$5,000	\$5,000	0%
PRINTING AND BINDING EXP	\$0	\$1,000	\$1,000	0%
TRAVEL EXPENSES	\$6,659	\$18,000	\$18,000	0%
DUES AND FEES	\$32,380	\$35,000	\$35,000	0%
EDUCATION AND TRAINING	\$6,430	\$10,000	\$10,000	0%
OTHER PURCHASED SERVICES	\$73,012	\$83,000	\$83,000	0%
Total Personal Services:	\$147,354	\$187,283	\$267,430	42.8%
Supplies				
GENERAL SUPPLIES	\$15,592	\$12,000	\$0	-100%
GASOLINE/DIESEL	\$0	\$642	\$770	19.9%
CATERED MEALS	\$22,314	\$40,000	\$40,000	0%
BOOKS & PERIODICALS	\$0	\$150	\$150	0%
OTHER SUPPLIES	\$0	\$750	\$750	0%
Total Supplies:	\$37,906	\$53,542	\$41,670	-22.2%
Capital Assets				
OTHER EQUIPMENT	\$0	\$10,000	\$10,000	0%
Total Capital Assets:	\$0	\$10,000	\$10,000	0%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$3,716	\$3,757	\$3,570	-5%
INTERNAL SVC - SAFETY	\$900	\$900	\$900	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Intergovernmental Ch:	\$4,616	\$4,657	\$4,470	-4%
Other Costs				
PMTS TO OTHERS	\$0	\$50,000	\$0	-100%
Total Other Costs:	\$0	\$50,000	\$0	-100%
Total Expense Objects:	\$756,337	\$932,357	\$854,918	-8.3%



1001115 - Youth Commission



The Chatham County Youth Commission is an arm of the Chatham County Commission designed to represent the voices of youth in this community, heighten their awareness of local government and provide intensive leadership, teamwork, networking and problem-solving skills.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
PROFESSIONAL SERVICES	\$0	\$2,000	\$2,000	0%
TELEPHONE SERVICE	\$446	\$0	\$0	0%
TRAVEL EXPENSES	\$162	\$17,500	\$17,500	0%
EDUCATION AND TRAINING	\$0	\$1,000	\$1,000	0%
Total Personal Services:	\$607	\$20,500	\$20,500	0%
Supplies				
GENERAL SUPPLIES	\$2,475	\$2,000	\$2,000	0%
CATERED MEALS	\$0	\$2,000	\$2,000	0%
Total Supplies:	\$2,475	\$4,000	\$4,000	0%
Other Costs				
PMTS TO OTHERS	\$9,389	\$7,000	\$7,000	0%
Total Other Costs:	\$9,389	\$7,000	\$7,000	0%
Total Expense Objects:	\$12,471	\$31,500	\$31,500	0%

1001130 - Clerk of Commission



Janice Bocook
Clerk of Commission

The Clerk of Commission is the official record keeper for the Board of Commissioners and is responsible for the County seal and the retention and preservation of official records. The Clerk of Commission is also the staff assistant and executive assistant for the Chatham County Board of Commissioners. Responsibilities include: attending meetings of the Board of Commissioners, preparing verbatim minutes of the official regular and special called meetings of the Board of Commissioners, as well as preparing minutes for all other meetings and workshops of the Board of Commissioners, handling administrative research for Commissioners, preparing and processing correspondence and reports, preparing and maintaining the Clerk of Commission budget; preparing and processing all travel requests for all Commissioners, certifying legal documents on behalf of the County, supervising the Assistant to the Clerk of Commission, and administering the oath of office to all new Police Officers for the unincorporated areas of the County. The current Clerk of Commission also attends and prepares minutes for meetings of various County boards, such as the Pension Board and the 911 Emergency Advisory Board and attends and prepares notes for all budget meetings of the executive team and department heads.

The Clerk of Commission also maintains a record of those persons appointed by the Chatham County Board of Commissioners to serve on committees and authorities, corresponds with such appointees, and handles requests by the public for Board of Commission documents in compliance with the "Open Records Act" of Georgia. The Clerk of Commission also researches County records upon request for the various departments of the County, and also researches records for citizens. The Clerk of Commission is also the official secretary for the Chatham County Recreation Authority.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> o The Clerk of Commission supports the County's goal of transparency by preserving and providing public access to Commission-approved documents, promoting County-wide compliance with records retention laws and facilitating the legislative process. o The Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies. 	None

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Commission meetings recorded	23	23	23



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$121,750	\$123,555	\$125,068	1.2%
TEMPORARY EMPLOYEES	\$1,023	\$0	\$3,000	N/A
HEALTH INSURANCE	\$32,466	\$34,405	\$26,046	-24.3%
SOCIAL SECURITY	\$8,295	\$8,355	\$8,855	6%
PENSION CONTRIBUTIONS	\$20,671	\$18,917	\$19,432	2.7%
OPEB CONTRIBUTIONS	\$8,000	\$7,600	\$0	-100%
Total Salaries & Benefits:	\$192,205	\$192,832	\$182,401	-5.4%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$0	\$0	\$13,000	N/A
TECHNICAL SERVICES	\$0	\$0	\$4,700	N/A
REPAIRS & MAINTENANCE	\$1,689	\$2,500	\$0	-100%
EQUIPMENT RENTALS	\$0	\$0	\$2,500	N/A
TELEPHONE SERVICE	\$390	\$1,500	\$1,500	0%
POSTAGE	\$14	\$250	\$250	0%
TRAVEL EXPENSES	\$5,048	\$5,000	\$6,800	36%
DUES AND FEES	\$525	\$750	\$525	-30%
EDUCATION AND TRAINING	\$3,126	\$3,000	\$2,800	-6.7%
Total Personal Services:	\$10,792	\$13,000	\$32,075	146.7%
Supplies				
GENERAL SUPPLIES	\$4,174	\$7,500	\$5,500	-26.7%
BOOKS & PERIODICALS	\$27	\$10,750	\$0	-100%
Total Supplies:	\$4,201	\$18,250	\$5,500	-69.9%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$1,487	\$1,053	\$1,425	35.3%
INTERNAL SVC - SAFETY	\$450	\$900	\$900	0%
Total Intergovernmental Ch:	\$1,937	\$1,953	\$2,325	19%
Total Expense Objects:	\$209,135	\$226,035	\$222,301	-1.7%



1001320 - County Manager



Lee Smith
County Manager

The County Manager is nominated by the Chairman of the Board of Commissioners and selected by a majority vote of the entire Board. The County Manager is responsible to the Board of Commissioners for the proper and efficient administration of the affairs of Chatham County government.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	6	6	6
Part-Time Positions	0	0	0
Total	6.00	6.00	6.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 — Implement the Board of Commissioner’s strategic initiatives, goals, and directives.	Quality of Service for our Customers
Goal #2 — Prepare an annual balanced budget that maintains or improves services for citizens while minimizing revenue demands on taxpayers of Chatham County.	Superior Stewardship
Goal #3 — Increase efficiency and effectiveness of all county services, referencing benchmarks and comparable data from the public and private sectors.	Superior Work Environment

Department Objectives and Key Results

Goal	Activity to accomplish the Goal
1	Direct staff to work across departments to ensure alignment with the Board of Commissioners’ priorities.
2	Prepare an annual balanced operating and capital budget within the policies established.

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Adopted
Improve credit rating on debt obligations:			
<i>Moody’s</i>	Aa1	Aa1	Aa1
<i>Standard & Poor’s</i>	AA+	AA+	AA+
Maintain an unrestricted fund balance as a % of the subsequent year’s budget within the General Fund	23.6%	25%	25%
Implementation of “My Chatham” user Citizen’s tool tracking at least 80% responsiveness.	80%	94%	80%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
General Government				
REGULAR EMPLOYEES	\$842,400	\$845,486	\$890,851	5.4%
HEALTH INSURANCE	\$100,193	\$85,418	\$97,396	14%
SOCIAL SECURITY	\$48,561	\$47,037	\$49,955	6.2%
PENSION CONTRIBUTIONS	\$136,803	\$127,962	\$137,414	7.4%
OPEB CONTRIBUTIONS	\$24,000	\$22,800	\$0	-100%
Total General Government:	\$1,151,957	\$1,128,703	\$1,175,616	4.2%
Total Salaries & Benefits:	\$1,151,957	\$1,128,703	\$1,175,616	4.2%
Personal Services				
General Government				
PROFESSIONAL SERVICES	\$7,531	\$7,500	\$12,268	63.6%
REPAIRS & MAINTENANCE	\$0	\$2,500	\$1,500	-40%
FLEET - PARTS	\$322	\$77	\$165	114.3%
FLEET - LABOR	\$664	\$150	\$365	143.3%
FLEET - OUTSOURCED SERVICE	\$85	\$315	\$315	0%
BUILDING & LAND RENTAL	\$3,060	\$3,900	\$3,200	-17.9%
TELEPHONE SERVICE	\$9,244	\$7,000	\$9,000	28.6%
POSTAGE	\$133	\$600	\$300	-50%
PRINTING AND BINDING EXP	\$100	\$2,000	\$1,500	-25%
TRAVEL EXPENSES	\$8,388	\$20,000	\$20,000	0%
DUES AND FEES	\$6,591	\$9,000	\$9,000	0%
EDUCATION AND TRAINING	\$2,261	\$6,000	\$6,000	0%
OTHER PURCHASED SERVICES	\$20,000	\$30,000	\$25,000	-16.7%
Total General Government:	\$58,379	\$89,042	\$88,613	-0.5%
Total Personal Services:	\$58,379	\$89,042	\$88,613	-0.5%
Supplies				
General Government				
GENERAL SUPPLIES	\$9,140	\$13,000	\$14,000	7.7%
GASOLINE/DIESEL	\$1,469	\$644	\$1,175	82.5%
CATERED MEALS	\$1,387	\$3,000	\$3,000	0%
BOOKS & PERIODICALS	\$1,002	\$1,200	\$1,500	25%
UNIFORMS	\$518	\$1,000	\$0	-100%
Total General Government:	\$13,516	\$18,844	\$19,675	4.4%
Total Supplies:	\$13,516	\$18,844	\$19,675	4.4%
Capital Assets				
General Government				
BLDGS/ BLDG IMPROVEMENTS	\$0	\$12,000	\$12,000	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
COMPUTERS	\$2,887	\$4,000	\$4,000	0%
OTHER EQUIPMENT	\$0	\$4,000	\$4,000	0%
Total General Government:	\$2,887	\$20,000	\$20,000	0%
Total Capital Assets:	\$2,887	\$20,000	\$20,000	0%
Intergovernmental Ch				
General Government				
INTERNAL SVC-COMPUTER REP	\$5,646	\$5,704	\$5,395	-5.4%
INTERNAL SVC - SAFETY	\$2,700	\$2,700	\$2,700	0%
Total General Government:	\$8,346	\$8,404	\$8,095	-3.7%
Total Intergovernmental Ch:	\$8,346	\$8,404	\$8,095	-3.7%
Other Costs				
General Government				
PMTS TO OTHERS	\$0	\$0	\$281,378	N/A
Total General Government:	\$0	\$0	\$281,378	N/A
Total Other Costs:	\$0	\$0	\$281,378	N/A
Total Expense Objects:	\$1,235,085	\$1,264,993	\$1,593,377	26%



1001510 - Finance



Amy Davis
Finance Director

DEPARTMENT MISSION STATEMENT – The mission of the Finance Department is to maintain financial integrity by recording and presenting financial information in an accurate and timely manner to all who rely on that information.

DEPARTMENT SERVICES:

Finance is responsible for accounting, payables, receivables, payroll, investments, fixed assets and budgeting.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	22	23	23
Part-Time Positions	4	4	4
Total	26	27	27

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Received the Government Finance Officers' Association "Award for Excellence in Financial Reporting"	Quality Service for Our Customers
2. To receive an "Unqualified Opinion" on our external annual audit.	
3. To receive the Government Finance Officers' Association "Distinguished Budget Award"	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Follow all Governmental Accounting Standards Board pronouncements and follow the checklist for all necessary items to receive the Award for Excellence in Financial Reporting as required by the Government Finance Officers' Association.
2	Follow all Governmental Accounting Standards Board pronouncements
3	Follow all Governmental Accounting Standards Board pronouncements and follow the checklist for all necessary items to receive the Distinguished Budget Award as required by the Government Finance Officers' Association.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Receive at least 90% proficient ratings from a review of application for the GFOA Budget Award	100%	100%	100%
Receive an unqualified opinion from the independent auditor that County financial statements are fairly and appropriately presented, without identified exceptions, in compliance with generally accepted accounting principles.	Yes	Yes	Yes



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$1,555,366	\$1,629,592	\$1,714,922	-100%
OVERTIME	\$0	\$4,000	\$4,000	-100%
HEALTH INSURANCE	\$278,648	\$294,558	\$326,465	-100%
SOCIAL SECURITY	\$107,030	\$112,001	\$118,031	-100%
PENSION CONTRIBUTIONS	\$259,426	\$232,655	\$249,092	-100%
OPEB CONTRIBUTIONS	\$81,480	\$76,000	\$0	-100%
REGULAR EMPLOYEES	\$38,393	\$37,240	\$107,497	-100%
HEALTH INSURANCE	\$0	\$0	\$15,874	N/A
SOCIAL SECURITY	\$2,700	\$2,850	\$8,177	-100%
PENSION CONTRIBUTIONS	\$0	\$0	\$9,727	N/A
Total Salaries & Benefits:	\$2,323,043	\$2,388,896	\$2,553,785	-100%
Personal Services				
PROFESSIONAL SERVICES	\$77,238	\$40,000	\$42,000	-100%
REPAIRS & MAINTENANCE	\$0	\$5,000	\$4,000	-100%
BUILDING & LAND RENTAL	\$1,020	\$1,080	\$1,080	-100%
EQUIPMENT RENTALS	\$9,067	\$8,000	\$10,000	-100%
TELEPHONE SERVICE	\$0	\$1,650	\$0	-100%
POSTAGE	\$12,366	\$15,000	\$12,500	-100%
ADVERTISING	\$2,046	\$3,500	\$3,500	-100%
PRINTING AND BINDING EXP	\$1,755	\$3,000	\$500	-100%
TRAVEL EXPENSES	\$1,088	\$15,000	\$20,500	-100%
DUES AND FEES	\$1,651	\$4,825	\$2,600	-100%
EDUCATION AND TRAINING	\$9,351	\$9,000	\$9,000	-100%
OTHER PURCHASED SERVICES	\$442	\$500	\$1,000	-100%
PROFESSIONAL SERVICES	\$20,779	\$25,000	\$42,940	-100%
Total Personal Services:	\$136,804	\$131,555	\$149,620	-100%
Supplies				
GENERAL SUPPLIES	\$22,865	\$25,000	\$30,000	-100%
CATERED MEALS	\$1,153	\$2,500	\$2,500	-100%
BOOKS & PERIODICALS	\$499	\$1,000	\$1,000	-100%
OTHER SMALL EQUIPMENT	\$364	\$500	\$500	-100%
OTHER SUPPLIES	\$3,426	\$5,000	\$3,500	-100%
GENERAL SUPPLIES	\$0	\$2,000	\$2,000	-100%
Total Supplies:	\$28,306	\$36,000	\$39,500	-100%
Capital Assets				
FURNITURE & FIXTURES	\$0	\$2,500	\$1,500	-100%
COMPUTERS	\$1,861	\$1,000	\$2,500	-100%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
OTHER EQUIPMENT	\$5,972	\$1,500	\$0	-100%
Total Capital Assets:	\$7,833	\$5,000	\$4,000	-100%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$18,639	\$18,820	\$18,730	-100%
INTERNAL SVC - SAFETY	\$10,350	\$10,350	\$10,350	-100%
INTERNAL SVC - SAFETY	\$0	\$0	\$450	N/A
Total Intergovernmental Ch:	\$28,989	\$29,170	\$29,530	-100%
Total Expense Objects:	\$2,524,975	\$2,590,621	\$2,776,435	-100%



1001511 - Finance - Audit Contract



Amy Davis
Director

Funds appropriated for the services of external auditors.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
OFFICIAL/ADMIN SERVICES	\$121,388	\$135,000	\$136,950	1.4%
OFFICIAL/ADMIN SERVICES	\$24,863	\$0	\$28,050	N/A
Total Personal Services:	\$146,250	\$135,000	\$165,000	22.2%
Total Expense Objects:	\$146,250	\$135,000	\$165,000	22.2%

1001517 - Purchasing



Peggy Joyner
Purchasing Director

DEPARTMENT MISSION STATEMENT: *The mission of the Chatham County Purchasing and Contracting Department is to maintain a procurement system of the highest integrity, which maximizes the value of tax dollars spent by the County.*

DEPARTMENT SERVICES: The Purchasing Office is responsible for the procurement of goods and services at the highest practical quality and the lowest practical costs; the issuance and administration of county contracts; and the disposal of surplus assets.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	7	7	7
Part Time Positions	0	0	0
Total	7.00	7.00	7.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal 1: Enhance purchasing staff skill and professionalism through encouragement of continuing training and certification programs.	Quality Service for Our Customers
Goal 2: Provide an enhanced web experience for our internal and external customers.	
Goal 3: Advance positive business relationships with our vendors and stakeholders.	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	All procurement staff must complete a minimum of one competency module offered through the National Institute of Government Purchasing.
2	A minimum of one improvement annually to the Purchasing website for internal and external customers.
3	Host a How to Do Business with Chatham County Workshop for the vendor community at least once per year.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
NIGP competency modules passed	5	5	5
Website improvements/enhancement	3	1	1
Vendor workshop	1	1	1



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
General Government				
REGULAR EMPLOYEES	\$405,558	\$434,715	\$463,017	6.5%
HEALTH INSURANCE	\$93,504	\$104,627	\$106,621	1.9%
SOCIAL SECURITY	\$28,581	\$32,702	\$32,285	-1.3%
PENSION CONTRIBUTIONS	\$71,213	\$64,903	\$72,098	11.1%
OPEB CONTRIBUTIONS	\$28,000	\$26,600	\$0	-100%
Total General Government:	\$626,856	\$663,547	\$674,021	1.6%
Total Salaries & Benefits:	\$626,856	\$663,547	\$674,021	1.6%
Personal Services				
General Government				
FLEET - PARTS	\$90	\$220	\$225	2.3%
FLEET - LABOR	\$289	\$310	\$365	17.7%
FLEET - OUTSOURCED SERVICE	\$0	\$100	\$120	20%
EQUIPMENT RENTALS	\$2,187	\$2,600	\$2,340	-10%
TELEPHONE SERVICE	\$1,634	\$1,800	\$1,800	0%
POSTAGE	\$530	\$500	\$720	44%
ADVERTISING	\$2,155	\$3,000	\$3,000	0%
TRAVEL EXPENSES	\$2,200	\$3,600	\$3,870	7.5%
DUES AND FEES	\$1,050	\$1,750	\$2,969	69.7%
EDUCATION AND TRAINING	\$0	\$2,565	\$3,039	18.5%
OTHER PURCHASED SERVICES	\$0	\$35,000	\$1,200	-96.6%
Total General Government:	\$10,135	\$51,445	\$19,648	-61.8%
Total Personal Services:	\$10,135	\$51,445	\$19,648	-61.8%
Supplies				
General Government				
GENERAL SUPPLIES	\$7,683	\$8,456	\$8,450	-0.1%
GASOLINE/DIESEL	\$103	\$260	\$195	-25%
CATERED MEALS	\$0	\$500	\$500	0%
OTHER SUPPLIES	\$74	\$0	\$0	0%
Total General Government:	\$7,859	\$9,216	\$9,145	-0.8%
Total Supplies:	\$7,859	\$9,216	\$9,145	-0.8%
Intergovernmental Ch				
General Government				
INTERNAL SVC-COMPUTER REP	\$6,689	\$6,763	\$6,625	-2%
INTERNAL SVC - SAFETY	\$3,150	\$3,150	\$3,150	0%
Total General Government:	\$9,839	\$9,913	\$9,775	-1.4%
Total Intergovernmental Ch:	\$9,839	\$9,913	\$9,775	-1.4%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Expense Objects:	\$654,689	\$734,121	\$712,589	-2.9%



1001520 - Strategic Planning



Tara Jennings
Strategic Planning Administrator

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.0	1.0	1.0

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Develop and maintain effective working relationships with various county departments and units of government while offering support and guidance on action-oriented projects.	Superior Work Environment
Goal #2: Manage an expand Blueprint Application process for internal and external partners with ongoing communication and process improvements.	Quality Service for Our Customers
Goal #3: Investigate and support diversification of funding for projects that impact the Chatham Community Blueprint directly and indirectly.	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Identify resources and strengthen relationships to identify alternative destinations for individuals with mental and behavioral health issues through Breaking the Cycle; reducing the number of people booked into the county detention center, reducing inappropriate use of the emergency rooms and connecting "familiar faces" to appropriate and effective resources.
1	Support community-wide forums and symposiums to increase knowledge and awareness of challenges and opportunities.
2	Provide training on best-practice evaluation models to show community impact.
3	Review funding opportunities on a regular basis and provide assistance and support in completing and submitting applications for funding.
3	Serve as the lead writer and manager for various grant opportunities to ensure consistent messaging and compliance with requirements.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Ensure at least 80%+ of departments have documented performance measures prior to budget adoption.	90%	95%	95%
Submit at least two national/federal and two additional grant applications via state or foundation opportunities.	12	4	10
Diversify funding streams, through award of at least one external grant opportunity.	7	2	6



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$93,759	\$88,472	\$97,800	10.5%
TEMPORARY EMPLOYEES	\$2,021	\$0	\$0	0%
HEALTH INSURANCE	\$24,963	\$24,807	\$25,441	2.6%
SOCIAL SECURITY	\$6,539	\$6,005	\$7,000	16.6%
PENSION CONTRIBUTIONS	\$14,848	\$13,587	\$15,308	12.7%
OPEB CONTRIBUTIONS	\$4,000	\$3,800	\$0	-100%
Total Salaries & Benefits:	\$146,128	\$136,671	\$145,549	6.5%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$7,500	\$75,000	\$75,000	0%
PROFESSIONAL SERVICES	\$0	\$45,500	\$58,728	29.1%
TELEPHONE SERVICE	\$1,004	\$300	\$0	-100%
POSTAGE	\$0	\$240	\$240	0%
TRAVEL EXPENSES	\$929	\$2,686	\$5,544	106.4%
DUES AND FEES	\$245	\$10,300	\$800	-92.2%
EDUCATION AND TRAINING	\$0	\$900	\$6,850	661.1%
OTHER PURCHASED SERVICES	\$0	\$58,500	\$76,000	29.9%
Total Personal Services:	\$9,678	\$193,426	\$223,162	15.4%
Supplies				
GENERAL SUPPLIES	\$3,611	\$2,400	\$3,000	25%
CATERED MEALS	\$584	\$750	\$1,000	33.3%
OTHER SUPPLIES	\$298	\$3,000	\$3,000	0%
Total Supplies:	\$4,493	\$6,150	\$7,000	13.8%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$743	\$751	\$715	-4.8%
INTERNAL SVC - SAFETY	\$450	\$450	\$450	0%
Total Intergovernmental Ch:	\$1,193	\$1,201	\$1,165	-3%
Total Expense Objects:	\$161,492	\$337,448	\$376,876	11.7%



1001530 - County Attorney



Johnathan Hart
County Attorney

DEPARTMENT MISSION STATEMENT: To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature. Attends the Board of Commissioners' meetings for the purpose of providing counsel and obtaining information on immediate and contemplated Commission action.

DEPARTMENT SERVICES: The County Attorney represents county departments in litigation and handles all suits against the County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	5	5	6
Part-Time Positions	1	1	0
Total	6.00	6.00	6.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
1. To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature, including County officials, departments and advisory groups	Quality Service for Our Customers
2. To attend the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtaining first-hand information on immediate and contemplated Commission action	
3. To represent all departments in litigation and handle all suits against the County	

Department Objectives and Key Results

GOAL	Activity to Accomplish the Goal
1, 2, 3	Provide legal advice to County Officials, Departments and Advisory Groups. Represent all departments in litigation.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Legal opinions rendered	500	475	475
Court appearances	250	250	250
Staff meetings attended	350	325	325
Commission meetings attended	27	27	27
Lawsuits handled	425	450	450
Resolutions prepared	20	20	20
Ordinances prepared / amended	75	80	80
Contracts / agreements prepared	225	215	215
Workers Comp cases (open)	35	35	35
Workers Comp cases (resolved)	24	25	25



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$534,997	\$684,745	\$679,347	-0.8%
TEMPORARY EMPLOYEES	\$5,884	\$0	\$0	0%
HEALTH INSURANCE	\$96,023	\$125,571	\$87,621	-30.2%
SOCIAL SECURITY	\$31,883	\$42,359	\$40,319	-4.8%
PENSION CONTRIBUTIONS	\$107,406	\$104,796	\$106,280	1.4%
OPEB CONTRIBUTIONS	\$22,980	\$22,800	\$0	-100%
Total Salaries & Benefits:	\$799,174	\$980,271	\$913,567	-6.8%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$198,711	\$0	\$100,000	N/A
PROFESSIONAL SERVICES	\$95,758	\$450,000	\$265,000	-41.1%
COURT REPORTER SERVICE	\$11,048	\$25,000	\$25,000	0%
REPAIRS & MAINTENANCE	\$2,029	\$7,000	\$3,000	-57.1%
BUILDING & LAND RENTAL	\$684	\$0	\$684	N/A
EQUIPMENT RENTALS	\$0	\$1,500	\$5,500	266.7%
TELEPHONE SERVICE	\$6,347	\$8,000	\$6,500	-18.7%
POSTAGE	\$1,365	\$1,000	\$1,500	50%
ADVERTISING	\$3,905	\$750	\$1,000	33.3%
TRAVEL EXPENSES	\$180	\$5,000	\$7,500	50%
DUES AND FEES	\$4,168	\$3,000	\$4,500	50%
EDUCATION AND TRAINING	\$2,000	\$2,500	\$3,250	30%
OTHER PURCHASED SERVICES	\$110,788	\$55,000	\$120,000	118.2%
Total Personal Services:	\$436,984	\$558,750	\$543,434	-2.7%
Supplies				
GENERAL SUPPLIES	\$16,041	\$10,000	\$30,000	200%
CATERED MEALS	\$185	\$1,100	\$1,100	0%
BOOKS & PERIODICALS	\$45,220	\$25,000	\$30,000	20%
OTHER SUPPLIES	\$62	\$0	\$0	0%
Total Supplies:	\$61,508	\$36,100	\$61,100	69.3%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$3,127	\$3,160	\$4,680	48.1%
INTERNAL SVC - SAFETY	\$1,800	\$1,800	\$2,700	50%
Total Intergovernmental Ch:	\$4,927	\$4,960	\$7,380	48.8%
Other Costs				
PMTS TO OTHERS	-\$23,436	\$0	\$0	0%
Total Other Costs:	-\$23,436	\$0	\$0	0%
Total Expense Objects:	\$1,279,157	\$1,580,081	\$1,525,481	-3.5%



1001535 - Information & Communications Services



Andrew Cree
Director of ICS

DEPARTMENT MISSION STATEMENT

Information & Communication Services' mission is to provide technical services throughout the organization for the design, implementation, maintenance, and service of data networking systems through honesty, integrity, and superior customer service.

DEPARTMENT SERVICES: Our services include ensuring the availability and integrity of existing data networking systems through implementation, preventative maintenance, repair, and data security. Additionally, we provide technical expertise during the acquisition of new data networking systems, from gathering requirements to final testing and acceptance.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	34	37	39
Part Time Positions	0	0	0
Total	34	37	39

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Achieve an overall network uptime of 99.50% or better throughout the fiscal year.	Superior Work Environment
2. Maintain or increase the satisfaction rating from the CIO Business Vision Survey and Diagnostic.	Quality Service for Our Customers
3. Establish a baseline for system planning roadmap for implementation completion throughout the fiscal year.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Work Order Tracking and Service Level Management. System Maintenance through regular monitoring, updates, and repairs.
2	Perform and review yearly survey and interview departments with post survey results, seeking ways to improve.
3	Yearly comparison of planned implementations to completed implementations.

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Proposed
Network Uptime	99.45%	99.57%	99.86%
CIO Survey Results	82%	84%	86%
Ratio of plans to implementations	91%	47%	50%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$2,092,607	\$2,408,166	\$2,847,205	18.2%
TEMPORARY EMPLOYEES	\$0	\$75,000	\$0	-100%
OVERTIME	\$6,174	\$30,000	\$30,000	0%
HEALTH INSURANCE	\$504,517	\$553,164	\$596,589	7.9%
SOCIAL SECURITY	\$171,646	\$166,398	\$196,357	18%
PENSION CONTRIBUTIONS	\$366,982	\$357,899	\$433,451	21.1%
OPEB CONTRIBUTIONS	\$135,800	\$138,700	\$0	-100%
Total Salaries & Benefits:	\$3,277,726	\$3,729,327	\$4,103,602	10%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$23,051	\$35,000	\$35,000	0%
PROFESSIONAL SERVICES	\$12,438	\$0	\$0	0%
REPAIRS & MAINTENANCE	\$1,883,466	\$2,075,210	\$3,055,490	47.2%
FLEET - PARTS	\$1,490	\$665	\$965	45.1%
FLEET - LABOR	\$1,740	\$855	\$1,120	31%
FLEET - OUTSOURCED SERVICE	\$26	\$265	\$320	20.8%
BUILDING & LAND RENTAL	\$4,104	\$0	\$38,544	N/A
POSTAGE	\$188	\$400	\$500	25%
TRAVEL EXPENSES	\$0	\$2,000	\$0	-100%
DUES AND FEES	\$567	\$2,000	\$600	-70%
EDUCATION AND TRAINING	\$19,068	\$17,000	\$20,500	20.6%
Total Personal Services:	\$1,946,138	\$2,133,395	\$3,153,039	47.8%
Supplies				
GENERAL SUPPLIES	\$10,177	\$29,000	\$40,000	37.9%
GASOLINE/DIESEL	\$3,384	\$3,200	\$3,205	0.2%
CATERED MEALS	\$409	\$1,600	\$1,700	6.3%
BOOKS & PERIODICALS	\$111	\$1,350	\$1,400	3.7%
OTHER SUPPLIES	\$6,780	\$0	\$17,000	N/A
Total Supplies:	\$20,860	\$35,150	\$63,305	80.1%
Capital Assets				
FURNITURE & FIXTURES	\$50,876	\$0	\$4,000	N/A
COMPUTERS	\$522	\$8,500	\$0	-100%
OTHER EQUIPMENT	\$25,751	\$0	\$30,000	N/A
Total Capital Assets:	\$77,149	\$8,500	\$34,000	300%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$18,543	\$32,343	\$37,620	16.3%
INTERNAL SVC-COMPUTER REP	\$26,457	\$26,745	\$27,520	2.9%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTERNAL SVC - SAFETY	\$14,850	\$15,300	\$16,650	8.8%
Total Intergovernmental Ch:	\$59,850	\$74,388	\$81,790	10%
Total Expense Objects:	\$5,381,723	\$5,980,760	\$7,435,736	24.3%



1001536 - Communications

Communication is a division of the ICS department that represents maintenance & repair contracts and associated services of the IT department..

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
REPAIRS & MAINTENANCE	\$515,404	\$608,580	\$700,000	15%
TELEPHONE SERVICE	\$298,555	\$250,000	\$320,000	28%
Total Personal Services:	\$813,959	\$858,580	\$1,020,000	18.8%
Supplies				
UTILITIES OTHER	\$178,812	\$180,000	\$220,000	22.2%
Total Supplies:	\$178,812	\$180,000	\$220,000	22.2%
Capital Assets				
OTHER EQUIPMENT	\$48	\$0	\$0	0%
Total Capital Assets:	\$48	\$0	\$0	0%
Total Expense Objects:	\$992,819	\$1,038,580	\$1,240,000	19.4%

1001540 - Human Resources



Carolyn Smalls
Human Resources Director

DEPARTMENT MISSION STATEMENT and SERVICES:

To effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employee benefits programs; coordinating and providing employee training; managing employee relations and performance. Classification and Compliance: To ensure continuing equity in the classification of jobs on the Pay Plan and in the assignment of fair and just salaries to positions within Chatham County. Employee Benefits: To effectively plan, coordinate and administer employee benefits and wellness programs and services that promote the health and well-being of employees, provide employees with benefit choices that suit their lifestyles and judiciously manage the financial resources of the County as they relate to health. Talent Management: To recruit, select, and retrain a qualified and engaged workforce to meet the staffing requirements of the County, and to provide workforce development and performance management services to County departments.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	15	15	16
Part Time Positions	1	1	0
Total	16.00	16.00	16.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Provide training and resources for County employees to better equip them to meet performance goals, provide excellent service to internal and external customers, and improve overall professionalism in the workplace.	Provide a Superior Work Environment
Goal #2: Administer a competitive compensation program resulting in base salaries being within an acceptable range of comparable market salaries for selected benchmarks, while maintaining internal equity.	Practice Exemplary Stewardship
Goal #3: Deliver modern wellness programs, benefit plans, and retirement resources that bring high value, are sustainable, and attract and retain employees.	Provide a Superior Work Environment

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Human Resources will routinely offer monthly training to all employees, providing the skills necessary to ensure compliance, assist with job performance, and enhance the working environment.
2	Review County jobs against selected market and internal benchmarks on a cyclical basis and make recommendations to County leadership for pay plan adjustments.
3	Educate County employees on plan design, programs and health initiatives. Put wellness and carrier-based programs in place to mitigate risk. Bring employee premium contributions closer to industry standards.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Trainings Sessions Conducted	109	115	126
Reclassifications Approved	58	61	67
Benefit Plan Members Served	5,062	5,315	4,863



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$1,104,187	\$1,122,040	\$1,225,194	9.2%
TEMPORARY EMPLOYEES	\$6,651	\$5,300	\$18,000	239.6%
OVERTIME	\$55	\$0	\$0	0%
HEALTH INSURANCE	\$185,537	\$192,110	\$260,773	35.7%
SOCIAL SECURITY	\$78,200	\$78,226	\$86,809	11%
PENSION CONTRIBUTIONS	\$175,216	\$163,940	\$190,581	16.3%
OPEB CONTRIBUTIONS	\$60,000	\$57,000	\$0	-100%
Total Salaries & Benefits:	\$1,609,846	\$1,618,616	\$1,781,357	10.1%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$1,470	\$2,400	\$2,400	0%
PROFESSIONAL SERVICES	\$28,899	\$48,900	\$48,900	0%
REPAIRS & MAINTENANCE	\$320	\$3,000	\$3,000	0%
FLEET - PARTS	\$80	\$60	\$130	116.7%
FLEET - LABOR	\$120	\$300	\$295	-1.7%
FLEET - OUTSOURCED SERVICE	\$0	\$160	\$190	18.8%
BUILDING & LAND RENTAL	\$5,100	\$5,100	\$5,100	0%
EQUIPMENT RENTALS	\$5,682	\$5,700	\$5,700	0%
TELEPHONE SERVICE	\$4,401	\$5,565	\$5,565	0%
POSTAGE	\$6,976	\$7,000	\$7,000	0%
ADVERTISING	\$7,463	\$7,750	\$9,875	27.4%
PRINTING AND BINDING EXP	\$18,421	\$10,000	\$10,000	0%
TRAVEL EXPENSES	\$3,144	\$23,159	\$25,355	9.5%
DUES AND FEES	\$4,240	\$5,274	\$5,633	6.8%
EDUCATION AND TRAINING	\$974	\$15,663	\$14,460	-7.7%
PROFESSIONAL DEVELOPMENT	\$25,534	\$74,000	\$55,250	-25.3%
Total Personal Services:	\$112,825	\$214,031	\$198,853	-7.1%
Supplies				
GENERAL SUPPLIES	\$13,269	\$15,000	\$16,300	8.7%
GASOLINE/DIESEL	\$41	\$140	\$110	-21.4%
FOOD	\$1,301	\$2,000	\$2,000	0%
BOOKS & PERIODICALS	\$276	\$276	\$300	8.7%
OTHER SUPPLIES	\$7,587	\$13,736	\$12,776	-7%
EMPLOYEE RECOGNITION	\$39,322	\$57,200	\$57,200	0%
UNIFORMS	\$501	\$1,200	\$1,200	0%
Total Supplies:	\$62,296	\$89,552	\$89,886	0.4%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$16,810	\$16,999	\$18,940	11.4%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTERNAL SVC - SAFETY	\$7,200	\$7,650	\$7,200	-5.9%
Total Intergovernmental Ch:	\$24,010	\$24,649	\$26,140	6%
Other Costs				
PMTS TO OTHERS	\$24,536	\$24,536	\$24,500	-0.1%
Total Other Costs:	\$24,536	\$24,536	\$24,500	-0.1%
Total Expense Objects:	\$1,833,512	\$1,971,384	\$2,120,736	7.6%

1001560-Internal Audit



Jeannie Alday
Director

DEPARTMENT MISSION STATEMENT

It is the department’s mission to assist Chatham County leadership in providing the highest quality services to the citizens by promoting effective internal controls at a reasonable cost.

DEPARTMENT SERVICES:

Internal audit will examine, evaluate, and report on the adequacy and reliability of existing internal controls to ensure that revenues and expenditures are accurately and completely captured and processed; Automated processing of financial and operating data is accurate, reliable and complete; Laws, regulations, and internally developed policies and procedures are followed; and Assets are properly safeguarded.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	5	5	5
Part Time Positions	1	1	1
Total	6.00	6.00	6.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Including accountability, transparency, and legal compliance into each process, program and policy.	Superior Stewardship
2. Facilitate, convey and purchase services for those in need.	Health, Safety & Welfare
3. Define services provided and develop processes and standards for delivery.	Quality Service for Our Customers

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Execute an Annual Internal Audit Plan focusing on higher risk areas and management concerns identified in the Annual Risk Assessment or from management requests.
2	Perform periodic reviews of blueprint grant recipient reporting to ensure accuracy and compliance with contract requirements
3	Comply with the standards outlined in the International Performance Practice Framework (IPPF) for managing the Internal Audit function.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
# of audits completed in the annual audit plan	26	43	30
# of blueprint grant reviews performed during the year.	16	16	16
Receive favorable results from a peer review performed every 5 years.	N/A	Generally Conforms	N/A



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$392,003	\$400,125	\$419,477	4.8%
HEALTH INSURANCE	\$71,697	\$92,016	\$81,763	-11.1%
SOCIAL SECURITY	\$27,128	\$27,966	\$28,942	3.5%
PENSION CONTRIBUTIONS	\$58,616	\$60,735	\$60,456	-0.5%
OPEB CONTRIBUTIONS	\$16,000	\$17,600	\$0	-100%
REGULAR EMPLOYEES	\$19,187	\$54,158	\$49,679	-8.3%
HEALTH INSURANCE	\$3,876	\$13,240	\$9,331	-29.5%
SOCIAL SECURITY	\$1,372	\$4,144	\$3,602	-13.1%
PENSION CONTRIBUTIONS	\$8,299	\$8,346	\$7,486	-10.3%
OPEB CONTRIBUTIONS	\$4,000	\$4,000	\$0	-100%
Total Salaries & Benefits:	\$602,179	\$682,330	\$660,736	-3.2%
Personal Services				
PROFESSIONAL SERVICES	\$1,279	\$6,300	\$1,500	-76.2%
BUILDING & LAND RENTAL	\$1,020	\$1,020	\$1,020	0%
EQUIPMENT RENTALS	\$1,541	\$1,800	\$1,560	-13.3%
POSTAGE	\$79	\$0	\$0	0%
TRAVEL EXPENSES	\$2,830	\$8,000	\$14,575	82.2%
DUES AND FEES	\$1,999	\$2,500	\$2,500	0%
EDUCATION AND TRAINING	\$2,761	\$10,500	\$11,000	4.8%
PROFESSIONAL SERVICES	\$0	\$0	\$15,100	N/A
POSTAGE	\$0	\$300	\$1,000	233.3%
TRAVEL EXPENSES	\$0	\$2,500	\$2,100	-16%
DUES AND FEES	\$179	\$235	\$235	0%
EDUCATION AND TRAINING	\$0	\$2,500	\$2,500	0%
Total Personal Services:	\$11,688	\$35,655	\$53,090	48.9%
Supplies				
GENERAL SUPPLIES	\$6,154	\$5,000	\$5,000	0%
BOOKS & PERIODICALS	\$4,513	\$2,500	\$3,450	38%
GENERAL SUPPLIES	\$1,658	\$1,500	\$1,500	0%
BOOKS & PERIODICALS	\$0	\$2,200	\$1,350	-38.6%
Total Supplies:	\$12,325	\$11,200	\$11,300	0.9%
Capital Assets				
FURNITURE & FIXTURES	\$0	\$1,800	\$0	-100%
COMPUTERS	\$1,531	\$2,000	\$0	-100%
Total Capital Assets:	\$1,531	\$3,800	\$0	-100%
Intergovernmental Ch				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTERNAL SVC-COMPUTER REP	\$3,860	\$3,893	\$4,570	17.4%
INTERNAL SVC - SAFETY	\$1,800	\$2,250	\$2,250	0%
INTERNAL SVC - SAFETY	\$0	\$450	\$450	0%
Total Intergovernmental Ch:	\$5,660	\$6,593	\$7,270	10.3%
Total Expense Objects:	\$633,382	\$739,578	\$732,396	-1%



1001565 - Facilities Maintenance



Anthony Stephens
Facilities Maintenance Director

DEPARTMENT MISSION STATEMENT

Facilities Maintenance & Operations is a service-oriented department committed to meeting the needs of all county facilities. Our goal is to provide a clean, safe, and secure working environment in a cost-effective and efficient manner.

DEPARTMENT SERVICES:

This division provides preventive maintenance, inspection, and repairs to all county-owned facilities, including the Public Library buildings located throughout Chatham County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	36	36	36
Part Time Positions	0	0	1
Total	36.00	36.00	37.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1 – Provide building maintenance and proper Indoor Air Quality throughout all county buildings and facilities.	Health, Safety & Welfare
Goal #2 – Ensure proper and updated custodial cleaning methods and standards are met based on current issues with a mix of in-house and contracted staff throughout the majority of county buildings, facilities and complexes on a daily basis.	Health, Safety & Welfare
Goal #3 – Provide education on submission of work requests to ensure accuracy and improve internal customers’ services.	Quality Service for Our Customers
Goal #4 – Provide professional maintenance of shrubbery, lawns, and landscaping of all county buildings and facilities. Also maintain an acceptable state of cleanliness at County Parking Facilities.	Health, Safety & Welfare
Goal #5 – Provide security for the Judicial Courthouse and in the Administrative/Legislative Courthouse.	Health, Safety & Welfare

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	With a mix of in-house and contracted staff, accomplish janitorial service at an acceptable level for the lowest cost. The goal is to maintain all county facilities in a good to excellent state regarding appearance and sanitation.
2, 3	Insure maintenance staff are trained in up-to-date maintenance techniques and procedures. The implementation of new maintenance software will assist staff with scheduling work requests and preventive maintenance.
4	Ground maintenance is performed daily during the normal operating hours. Daily inspections are conducted. Inspections are being conducted by a full-time Grounds Maintenance Lead Worker. Seasonal planting of flowers and bedding plants are accomplished quarterly, semi-annually and annually.
5	Security program is fully implemented. All security rules and regulations are enforced. Security is provided from 7:00 a.m. to 5:45 p.m. Monday - Friday. Security is provided throughout the weekends and after normal working hours by FM&O. Special requests are arranged through the Director of FM&O.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Work orders completed	8,200	8,700	7,552
PM Procedures	590	600	600
Sq. Ft. Maintained	1,255,702	1,255,702	1,255,702
Sq. Ft. Custodial	216,908	341,820	341,820
Sq. Ft. Secured	231,056	231,056	231,056
Security Hours	16,138	16,425	16,425



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
General Government				
REGULAR EMPLOYEES	\$1,315,681	\$1,650,668	\$1,772,266	7.4%
TEMPORARY EMPLOYEES	\$360,346	\$430,000	\$230,000	-46.5%
OVERTIME	\$119,961	\$150,000	\$120,000	-20%
HEALTH INSURANCE	\$405,053	\$502,458	\$542,244	7.9%
SOCIAL SECURITY	\$128,003	\$170,646	\$147,819	-13.4%
PENSION CONTRIBUTIONS	\$234,698	\$252,273	\$292,366	15.9%
OPEB CONTRIBUTIONS	\$131,600	\$136,800	\$0	-100%
Total General Government:	\$2,695,342	\$3,292,845	\$3,104,695	-5.7%
Total Salaries & Benefits:	\$2,695,342	\$3,292,845	\$3,104,695	-5.7%
Personal Services				
General Government				
OFFICIAL/ADMIN SERVICES	\$406	\$0	\$0	0%
PROFESSIONAL SERVICES	\$236,808	\$330,000	\$530,000	60.6%
DISPOSAL	\$69,631	\$80,000	\$120,000	50%
CUSTODIAL EXPENSE	\$346,652	\$400,000	\$475,000	18.8%
LAWN CARE EXPENSE	\$100,820	\$100,000	\$150,000	50%
REPAIRS & MAINTENANCE	\$367,114	\$400,000	\$500,000	25%
FLEET - PARTS	\$2,918	\$6,165	\$5,500	-10.8%
FLEET - LABOR	\$5,741	\$5,805	\$5,830	0.4%
FLEET - OUTSOURCED SERVICE	\$16	\$1,945	\$2,335	20.1%
BUILDING & LAND RENTAL	\$3,552	\$3,000	\$3,000	0%
EQUIPMENT RENTALS	\$14,079	\$20,000	\$20,000	0%
TELEPHONE SERVICE	\$16,068	\$17,000	\$17,000	0%
POSTAGE	\$16	\$50	\$150	200%
PRINTING AND BINDING EXP	\$0	\$100	\$0	-100%
TRAVEL EXPENSES	\$0	\$5,000	\$7,500	50%
DUES AND FEES	\$777	\$2,000	\$2,000	0%
EDUCATION AND TRAINING	-\$224	\$10,000	\$10,000	0%
OTHER PURCHASED SERVICES	\$108,578	\$150,000	\$180,000	20%
Total General Government:	\$1,272,954	\$1,531,065	\$2,028,315	32.5%
Total Personal Services:	\$1,272,954	\$1,531,065	\$2,028,315	32.5%
Supplies				
General Government				
GENERAL SUPPLIES	\$11,809	\$6,500	\$13,000	100%
GASOLINE/DIESEL	\$25,686	\$28,855	\$27,550	-4.5%
FOOD	\$1,510	\$5,000	\$7,500	50%
BOOKS & PERIODICALS	\$75	\$500	\$500	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
JANITORIAL SUPPLIES	\$100,126	\$100,000	\$130,000	30%
OTHER SUPPLIES	\$137,261	\$150,000	\$150,000	0%
UNIFORMS	\$14,374	\$30,000	\$30,000	0%
Total General Government:	\$290,841	\$320,855	\$358,550	11.7%
Total Supplies:	\$290,841	\$320,855	\$358,550	11.7%
Capital Assets				
General Government				
BLDGS/ BLDG IMPROVEMENTS	\$21,918	\$100,000	\$100,000	0%
COMPUTERS	\$0	\$30,000	\$0	-100%
OTHER EQUIPMENT	\$2,592	\$20,000	\$10,000	-50%
Total General Government:	\$24,510	\$150,000	\$110,000	-26.7%
Total Capital Assets:	\$24,510	\$150,000	\$110,000	-26.7%
Intergovernmental Ch				
General Government				
INTERNAL SVC - RADIO REPLACE	\$267	\$535	\$575	7.5%
INTERNAL SVC-COMPUTER REP	\$8,484	\$8,574	\$9,100	6.1%
INTERNAL SVC - SAFETY	\$20,250	\$16,200	\$16,200	0%
Total General Government:	\$29,001	\$25,309	\$25,875	2.2%
Total Intergovernmental Ch:	\$29,001	\$25,309	\$25,875	2.2%
Total Expense Objects:	\$4,312,648	\$5,320,074	\$5,627,435	5.8%



1001567 - Fleet Operations



Calvin Turner
Fleet Operations Director

DEPARTMENT MISSION

Chatham County Fleet Operations is to provide centralized management of the County's vehicle and equipment fleet. We are solely responsible for providing the most efficient and cost-effective support for maintenance and operation for all County vehicles, equipment, and fuel sites.

DEPARTMENT SERVICES:

Provide high standards of our profession while delivering the highest quality of service and support to State, County, and Local Agencies within Chatham County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	17	17	17
Part Time Positions	1	1	1
Total	18.00	18.00	18.00

Goals & performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Work with all departments to ensure equipment and vehicle needs are met to satisfactorily complete their job duties.	Public Health, Safety, and Welfare
Goal # 2: Manage and oversee all vehicle and equipment assets to ensure all resources are properly maintained to maximize the county's investment	Superior Stewardship
Goal # 3: Work with departments to plan and control inventory usage and expenses.	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Acquire and maintain vehicles for a life expectancy of 5-7 years for light duty vehicles and 10 years for Heavy Duty equipment.
2	Continue the fleet's Preventative Maintenance Compliance program ensuring that vehicles receive routine service and necessary repair services preventing mechanical breakdowns.
3	Work with vendors and commercial customers to receive the best pricing for inventory controls, allowing for fiscal management and informed decisions during budget development.

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Projected
Percentage of vehicles acquired in relation to replacement schedule.	96%	73%	70%
Percentage of Preventative Maintenance completed.	85%	85%	87%
Percentage of current inventory compared to estimated fiscal year totals.	79%	89%	85%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$754,886	\$931,456	\$1,018,808	9.4%
OVERTIME	\$32	\$0	\$0	0%
HEALTH INSURANCE	\$167,954	\$275,054	\$257,653	-6.3%
SOCIAL SECURITY	\$53,185	\$64,799	\$71,244	9.9%
PENSION CONTRIBUTIONS	\$162,947	\$142,814	\$142,813	0%
OPEB CONTRIBUTIONS	\$68,000	\$68,400	\$0	-100%
Total Salaries & Benefits:	\$1,207,004	\$1,482,523	\$1,490,518	0.5%
Personal Services				
REPAIRS & MAINTENANCE	\$16,337	\$18,000	\$18,000	0%
FLEET - PARTS	\$3,074	\$1,745	\$2,375	36.1%
FLEET - LABOR	\$1,142	\$1,410	\$1,315	-6.7%
FLEET - OUTSOURCED SERVICE	\$3,250	\$2,350	\$2,430	3.4%
VEHICLE REPAIRS - SUBLET	\$259,566	\$492,705	\$377,065	-23.5%
VEHICLE PARTS	\$466,790	\$421,850	\$442,425	4.9%
BUILDING & LAND RENTAL	\$4,650	\$0	\$0	0%
EQUIPMENT RENTALS	\$4,840	\$5,400	\$5,400	0%
TELEPHONE SERVICE	\$10,939	\$10,900	\$10,900	0%
TRAVEL EXPENSES	\$0	\$9,600	\$9,600	0%
DUES AND FEES	\$0	\$1,000	\$1,000	0%
EDUCATION AND TRAINING	\$1,446	\$5,600	\$6,000	7.1%
OTHER PURCHASED SERVICES	\$0	\$0	\$137,000	N/A
Total Personal Services:	\$772,034	\$970,560	\$1,013,510	4.4%
Supplies				
GENERAL SUPPLIES	\$691	\$2,921	\$2,921	0%
GASOLINE/DIESEL	\$5,893	\$8,550	\$8,550	0%
UTILITIES OTHER	\$28,381	\$19,090	\$19,090	0%
CATERED MEALS	\$626	\$1,500	\$1,500	0%
BOOKS & PERIODICALS	\$1,125	\$1,200	\$1,200	0%
OTHER SUPPLIES	\$19,276	\$18,885	\$18,910	0.1%
UNIFORMS	\$463	\$3,100	\$3,100	0%
Total Supplies:	\$56,454	\$55,246	\$55,271	0%
Capital Assets				
COMPUTERS	\$0	\$8,800	\$0	-100%
OTHER EQUIPMENT	\$0	\$0	\$18,000	N/A
Total Capital Assets:	\$0	\$8,800	\$18,000	104.5%
Intergovernmental Ch				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTERNAL SVC - RADIO REPLACE	\$533	\$1,070	\$1,150	7.5%
INTERNAL SVC-COMPUTER REP	\$4,541	\$44,971	\$6,770	-84.9%
INTERNAL SVC - SAFETY	\$7,200	\$8,100	\$8,100	0%
REIMBURSEMENTS TO FUNDS	-\$1,156,228	-\$1,377,480	-\$1,262,005	-8.4%
Total Intergovernmental Ch:	-\$1,143,954	-\$1,323,339	-\$1,245,985	-5.8%
Total Expense Objects:	\$891,537	\$1,193,790	\$1,331,314	11.5%



1001568 - Fuel Management

Calvin Turner
Fleet Operations Director

Fuel Management is a division of Fleet Operations. Fuel related charges are included within and charged back to departments using this resource.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
REPAIRS & MAINTENANCE	\$660	\$500	\$5,000	900%
FLEET - PARTS	\$1,479	\$2,600	\$2,600	0%
FLEET - LABOR	\$3,349	\$3,150	\$3,280	4.1%
FLEET - OUTSOURCED SERVICE	\$10,417	\$16,930	\$16,930	0%
Total Personal Services:	\$15,905	\$23,180	\$27,810	20%
Supplies				
OTHER SUPPLIES	\$420	\$0	\$0	0%
Total Supplies:	\$420	\$0	\$0	0%
Intergovernmental Ch				
REIMBURSEMENTS TO FUNDS	-\$23,587	\$23,180	\$0	-100%
Total Intergovernmental Ch:	-\$23,587	\$23,180	\$0	-100%
Total Expense Objects:	-\$7,262	\$46,360	\$27,810	-40%



1001569 - Utilities

This account records expenditures for utilities in buildings used by numerous departments.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Supplies				
UTILITIES OTHER	\$863,895	\$1,050,000	\$1,050,000	0%
Total Supplies:	\$863,895	\$1,050,000	\$1,050,000	0%
Total Expense Objects:	\$863,895	\$1,050,000	\$1,050,000	0%

1001570 - Public Information



Catherine Glasby
Public Information Director

The Public Information office is a division of the County Manager's office providing press releases and communications to the residents of Chatham County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	3	3	6
Part Time Positions	0	0	0
Total	3.00	3.00	6.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - Continue building public trust and confidence in the Chatham County government while informing the public about the services provided by the County through newsletters and informative content from Chatham County Government Channel (CGTV).	Quality of Life
Goal #2 - Produce the county's digital and printed newsletter, The Connection. Currently, the PIO office is work to reach new audiences through digital, social, and traditional platforms.	Quality of Life

Department Objectives and Key Results

Goal	Activity & Objective	Relation to a Strategic Plan and Key Factors
1	Original content will be educational and will also address county services available to residents, creating a better quality of life.	Increase in original content for CGTV
2	Printed and digital media such as The Connection and other printed/digital materials will keep residents apprised of the programs and services offered by the county.	Printed and digital media
1	Involvement with residents will build trust between the County and the community, bringing a better quality of life.	Community Engagement

Performance Measures

Measure	Quantity
Channel 16 Weekly Educational Programming Hours	65 per week
Special Events Promoted	30 per year
Number of Meetings Recorded	26 per year
Number of Public Services Announcements created	20 per year
Original Content produced for Channel 16	75 hours per year



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$176,847	\$186,235	\$339,823	82.5%
OVERTIME	\$0	\$0	\$1,500	N/A
HEALTH INSURANCE	\$67,940	\$70,104	\$120,880	72.4%
SOCIAL SECURITY	\$11,503	\$12,899	\$25,035	94.1%
PENSION CONTRIBUTIONS	\$28,802	\$27,313	\$54,390	99.1%
OPEB CONTRIBUTIONS	\$11,800	\$11,400	\$0	-100%
Total Salaries & Benefits:	\$296,891	\$307,951	\$541,628	75.9%
Personal Services				
PROFESSIONAL SERVICES	\$46,868	\$74,570	\$63,000	-15.5%
REPAIRS & MAINTENANCE	\$10,480	\$22,017	\$91,111	313.8%
FLEET - PARTS	\$99	\$45	\$60	33.3%
FLEET - LABOR	\$210	\$250	\$195	-22%
FLEET - OUTSOURCED SERVICE	\$0	\$35	\$40	14.3%
TELEPHONE SERVICE	\$2,113	\$5,888	\$9,624	63.5%
ADVERTISING	\$4,000	\$40,000	\$42,000	5%
PRINTING AND BINDING EXP	\$0	\$0	\$11,000	N/A
TRAVEL EXPENSES	\$339	\$23,380	\$21,550	-7.8%
DUES AND FEES	\$1,797	\$1,975	\$3,474	75.9%
EDUCATION AND TRAINING	\$4,750	\$29,840	\$9,250	-69%
Total Personal Services:	\$70,656	\$198,000	\$251,304	26.9%
Supplies				
GENERAL SUPPLIES	\$16,634	\$13,600	\$15,000	10.3%
GASOLINE/DIESEL	\$235	\$430	\$365	-15.1%
CATERED MEALS	\$496	\$2,400	\$2,500	4.2%
BOOKS & PERIODICALS	\$147	\$0	\$0	0%
Total Supplies:	\$17,512	\$16,430	\$17,865	8.7%
Capital Assets				
COMPUTERS	\$0	\$0	\$24,000	N/A
OTHER EQUIPMENT	\$41,736	\$21,766	\$0	-100%
Total Capital Assets:	\$41,736	\$21,766	\$24,000	10.3%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$5,384	\$5,433	\$5,205	-4.2%
INTERNAL SVC - SAFETY	\$1,350	\$1,350	\$1,350	0%
Total Intergovernmental Ch:	\$6,734	\$6,783	\$6,555	-3.4%
Total Expense Objects:	\$433,528	\$550,930	\$841,352	52.7%



1001571 - Project Management



Kelvin Lewis
Senior Project Manager

DEPARTMENT MISSION STATEMENT:

Chatham County Government Project Management Office (PMO) implements and supports project management methodology to enable our organization to deliver projects on time, within budget, with high quality, and within estimates and expectations.

DEPARTMENT SERVICES:

Under the general direction of Chatham County Managers office, the PMO provides structured change management of applications and services provided by the County. We engage in cross functional and departmental level projects leveraging the skills and training of the principles under the Project Management Book of Knowledge (PMBOK).

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	2	3	3
Part-Time Positions	1	0	0
Total	3.00	3.00	3.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Manage and implement county-wide projects	Quality Service for Customers
2. To deliver consistent high quality project results that are on-time, on budget, and that satisfy business needs.	
3. Improve the quality and availability of information to support project control and portfolio management	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Coordinate project objectives to strategically align to county goals to increase productivity and cost savings.
2.	Maintain clear communication and coordination from start to finish, and engage all stakeholders to build and maintain support.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Support for county wide projects with on-time completion.	80%	80%	80%
Initiate projects that involve more than 3 departments/ units of government.	2	2	2



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$190,814	\$215,601	\$232,163	7.7%
OVERTIME	\$135	\$0	\$0	0%
HEALTH INSURANCE	\$16,753	\$34,635	\$18,662	-46.1%
SOCIAL SECURITY	\$13,721	\$15,459	\$16,935	9.5%
PENSION CONTRIBUTIONS	\$30,317	\$27,378	\$35,807	30.8%
OPEB CONTRIBUTIONS	\$8,000	\$7,600	\$0	-100%
Total Salaries & Benefits:	\$259,741	\$300,673	\$303,567	1%
Personal Services				
PROFESSIONAL SERVICES	\$0	\$10,000	\$0	-100%
REPAIRS & MAINTENANCE	\$0	\$0	\$2,500	N/A
BUILDING & LAND RENTAL	\$0	\$0	\$1,020	N/A
TELEPHONE SERVICE	\$0	\$1,000	\$2,400	140%
TRAVEL EXPENSES	\$0	\$1,500	\$4,500	200%
DUES AND FEES	\$334	\$830	\$1,200	44.6%
EDUCATION AND TRAINING	\$149	\$500	\$2,000	300%
OTHER PURCHASED SERVICES	\$0	\$0	\$5,580	N/A
Total Personal Services:	\$483	\$13,830	\$19,200	38.8%
Supplies				
GENERAL SUPPLIES	\$20,525	\$8,000	\$8,000	0%
ELECTRICITY	\$779	\$0	\$13,000	N/A
CATERED MEALS	\$1,706	\$1,500	\$1,300	-13.3%
BOOKS & PERIODICALS	\$0	\$0	\$30	N/A
UNIFORMS	\$0	\$0	\$1,000	N/A
Total Supplies:	\$23,010	\$9,500	\$23,330	145.6%
Capital Assets				
COMPUTERS	\$0	\$0	\$1,300	N/A
OTHER EQUIPMENT	\$1,835	\$0	\$0	0%
Total Capital Assets:	\$1,835	\$0	\$1,300	N/A
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$2,116	\$2,140	\$4,570	113.6%
INTERNAL SVC - SAFETY	\$900	\$1,350	\$3,150	133.3%
Total Intergovernmental Ch:	\$3,016	\$3,490	\$7,720	121.2%
Total Expense Objects:	\$288,085	\$327,493	\$355,117	8.4%



1001575 - Resiliency Department



Jackie Jackson
Resiliency Program Administrator

Established in 2022, the Resilience Department operates in five specific framework areas, including Leadership and Strategy, Health and Wellbeing, Infrastructure and Environment, and Economy and Society. This program works throughout all of the County's departments to reduce the vulnerability of Chatham County's facilities and its residents to climate change and build greater resilience against the risks to our government and the public.

Chatham County is committed to starting down a path to ensure that we can move forward and evolve with our ever-changing conditions. By focusing on strategic planning, wise investment, and adaptations now, we can make proactive changes to maximize our preparedness and overall resilience while the impacts of climate change and sea level rise are still minimal. Efforts to be proactive rather than reactive in the face of these changes will exponentially benefit the County and its residents by minimizing the resources necessary to prepare, preserving our unique quality of life long into the future.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	0	1	1
Part-Time Positions	0	0	0
Total	0.0	1.0	1.0

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
Goal #1: Develop and maintain effective working relationships with various county departments and external units of government while offering support and guidance on action-oriented projects.	Superior Work Environment
Goal #2: Promote and provide neighborhood connectivity and build environments that encourage active and healthy lifestyles	Public Health, Safety, and Welfare
Goal #3: Provide protective services that enhance our community's safety and quality of life	Public Health, Safety, and Welfare
Goal #4: Efficiently deliver capital improvement projects in partnership with other county departments within the budget that improve the public and quality of life while reducing maintenance costs.	Superior Work Environment

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Work to develop a Chatham County Resilience Plan inclusive of Leadership and Strategy, Health and Wellbeing, Infrastructure and Environment, and Economy and Society themes.
1	Work to implement the initiatives, goals, and strategies under the Chatham County Blueprint as well as the Chatham County Comprehensive Plan with regards to resilience.
2	Develop and support community-wide forums, discussions, and meetings to increase knowledge and awareness of challenges and opportunities.
3	Work with public and private agencies and groups to improve the delivery of social services and expand the continuum of services throughout Chatham County
4	Review funding opportunities and provide assistance and staff support in completing and submitting applications for funding.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Review proposed capital, construction, and community projects for inclusion of resilience components	N/A	N/A	3
Evaluate quality, efficiency, and cost-savings decisions at the completion of projects	N/A	N/A	2
Submit at least two grant applications, either as a lead or partner organization.	N/A	N/A	2
Diversify funding streams, through award of at least one external grant opportunity.	N/A	N/A	1



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$0	\$0	\$95,501	N/A
HEALTH INSURANCE	\$0	\$0	\$15,874	N/A
SOCIAL SECURITY	\$0	\$0	\$7,306	N/A
PENSION CONTRIBUTIONS	\$0	\$0	\$14,994	N/A
Total Salaries & Benefits:	\$0	\$0	\$133,675	N/A
Personal Services				
PROFESSIONAL SERVICES	\$0	\$0	\$50,000	N/A
TELEPHONE SERVICE	\$0	\$0	\$300	N/A
POSTAGE	\$0	\$0	\$240	N/A
TRAVEL EXPENSES	\$0	\$0	\$4,186	N/A
DUES AND FEES	\$0	\$0	\$5,000	N/A
EDUCATION AND TRAINING	\$0	\$0	\$900	N/A
OTHER PURCHASED SERVICES	\$0	\$0	\$25,000	N/A
Total Personal Services:	\$0	\$0	\$85,626	N/A
Supplies				
GENERAL SUPPLIES	\$0	\$0	\$2,400	N/A
CATERED MEALS	\$0	\$0	\$750	N/A
OTHER SUPPLIES	\$0	\$0	\$1,500	N/A
Total Supplies:	\$0	\$0	\$4,650	N/A
Total Expense Objects:	\$0	\$0	\$223,951	N/A

1001580 - Administrative Services



Cedric Rouse
Administrative Services Manager

DEPARTMENT MISSION STATEMENT

Administrative Services Operates as the foundation of Chatham County Government by maintaining the judicial records, operating procedures and the charter of state, local and county governments. We promise to provide our clients with pleasant and friendly service that exceeds their expectations every day. Our goal is to maintain the documents of historical value, judicial importance and of a sensitive nature for our patrons aiming to satisfy the general public by retrieving, maintaining and storing records for our clients by building a better tomorrow—one file at a time.

DEPARTMENT SERVICES

Records Management-Maintains File System of Various Files/Records for the County; Prepares Files, Organizes Documentation, And Files Documents In Designated Order; Retrieves/Replaces Files; Scan Records into Computer; Shreds/Destroys Confidential or Obsolete Documents. Print Shop and Courier-Process Ingoing and Outgoing Mail and Other Correspondence for All Correspondence for All County Departments.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	16	16	16
Part-Time Positions	0	0	0
Total	16.00	16.00	16.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
1. Maintain county public records in the most efficient manner by retrieving and storing them at a low cost. Establish a baseline for the most efficient pricing per box for storage within this fiscal year 2021.	Superior Stewardship
2. Establish a baseline for converting historical books to digital format for fiscal year 2021.	Quality Service for Our Customers

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Research the pricing for storage costs. Make sure cost analysis is in line with state guidelines.
2	Reach out to departments and make them aware of the capabilities at the records center.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Establish baseline pricing per box for Records Center for fiscal year 2023.	N/A	.60 per box	.60 per box
Number of books scanned	N/A	252 Books 118,549 Scans	281 Books 134,884 Scans
Number of Microfilm Reels	N/A	68 Reels 134,953 Images	119 Reels 236,345 Images
Number of Documents scanned	N/A	N/A	74,156 Scan Images



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
General Government				
REGULAR EMPLOYEES	\$632,999	\$654,954	\$712,793	8.8%
OVERTIME	\$8,977	\$55,000	\$55,000	0%
HEALTH INSURANCE	\$157,741	\$175,508	\$181,801	3.6%
SOCIAL SECURITY	\$44,466	\$50,106	\$56,111	12%
PENSION CONTRIBUTIONS	\$112,764	\$99,864	\$111,053	11.2%
OPEB CONTRIBUTIONS	\$64,000	\$60,800	\$0	-100%
Total General Government:	\$1,020,947	\$1,096,232	\$1,116,758	1.9%
Total Salaries & Benefits:	\$1,020,947	\$1,096,232	\$1,116,758	1.9%
Personal Services				
General Government				
PROFESSIONAL SERVICES	\$0	\$45,000	\$45,000	0%
REPAIRS & MAINTENANCE	\$3,181	\$3,500	\$21,995	528.4%
FLEET - PARTS	\$1,618	\$1,230	\$1,185	-3.7%
FLEET - LABOR	\$2,227	\$1,580	\$1,675	6%
FLEET - OUTSOURCED SERVICE	\$3,063	\$1,420	\$1,590	12%
BUILDING & LAND RENTAL	\$2,052	\$2,052	\$2,052	0%
EQUIPMENT RENTALS	\$29,985	\$40,197	\$30,000	-25.4%
TELEPHONE SERVICE	\$3,070	\$0	\$3,000	N/A
POSTAGE	\$1,079	\$1,000	\$1,057	5.7%
PRINTING AND BINDING EXP	\$0	\$180	\$180	0%
TRAVEL EXPENSES	\$0	\$5,000	\$5,000	0%
DUES AND FEES	\$525	\$800	\$800	0%
EDUCATION AND TRAINING	\$0	\$2,500	\$2,500	0%
Total General Government:	\$46,800	\$104,459	\$116,034	11.1%
Total Personal Services:	\$46,800	\$104,459	\$116,034	11.1%
Supplies				
General Government				
GENERAL SUPPLIES	\$33,911	\$16,840	\$35,000	107.8%
GASOLINE/DIESEL	\$3,694	\$4,005	\$3,780	-5.6%
FOOD	\$188	\$500	\$500	0%
OTHER SUPPLIES	\$37,173	\$47,750	\$38,000	-20.4%
Total General Government:	\$74,967	\$69,095	\$77,280	11.8%
Total Supplies:	\$74,967	\$69,095	\$77,280	11.8%
Capital Assets				
General Government				
OTHER EQUIPMENT	\$0	\$10,000	\$60,000	500%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total General Government:	\$0	\$10,000	\$60,000	500%
Total Capital Assets:	\$0	\$10,000	\$60,000	500%
Intergovernmental Ch				
General Government				
INTERNAL SVC-COMPUTER REP	\$13,940	\$14,096	\$13,380	-5.1%
INTERNAL SVC - SAFETY	\$7,200	\$7,200	\$7,200	0%
REIMBURSEMENTS TO FUNDS	-\$36,771	-\$45,000	-\$45,000	0%
Total General Government:	-\$15,631	-\$23,704	-\$24,420	3%
Total Intergovernmental Ch:	-\$15,631	-\$23,704	-\$24,420	3%
Total Expense Objects:	\$1,127,083	\$1,256,082	\$1,345,652	7.1%



1003222 - Counter Narcotics Team



Michael Sarhatt
Director

DEPARTMENT MISSION STATEMENT

The mission of the Counter Narcotics Team is to vigorously investigate all complaints and calls for drug enforcement services, enforce all federal, state and local laws and ordinances, protect life and property, investigate matters of a drug nature, preserve the peace, and strive to prevent crime disorder.

DEPARTMENT SERVICES: The Counter Narcotics Team, is a composite drug enforcement organization comprised of sworn officers and civilian personnel contributed to by agreement from the municipal and county law enforcement departments throughout Chatham County.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	28	15	15
Part-Time Positions	2	2	2
Total	30.00	17.00	17.00

Goals & Performance

Department Goals

Description	EXCELLENCE GOAL
Goal #1 - To identify and dismantle drug trafficking organizations responsible for the introduction of illicit drugs into our community by working in partnership with State, Federal, and Local Law Enforcement agencies	Quality Service for Our Customers
Goal #2 - Ensure training opportunities are available to support career enhancement and job performance	Superior Work environment
Goal #3 Utilize CNT's working relationships with all levels of law enforcement to exploit investigative intelligence, financial resources (Federal & State), and manpower in an attempt to reduce opioid-related deaths.	Promote Public Health, safety and Welfare

Department Objectives and Key Results

Goal	Activity & Objective
1	Aggressively enforce drug and gun laws in Chatham County.
2	Seek out and mandate successful completion of a basic training course for all enforcement personnel
3	Accurately and in a timely manner account for all opioid overdoses, and fatal overdoses within Chatham County.

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Proposed
Successfully charged Felony Murder related to an overdose death	0	0	1
Ensure all agents successfully complete the basic narcotics investigator course by the end of the fiscal year.	8	6	2
Ensure all fatal overdoses are statistically accounted for.	54	57	30



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$1,158,062	\$860,533	\$1,784,791	107.4%
OVERTIME	\$127,941	\$75,000	\$75,000	0%
HEALTH INSURANCE	\$247,084	\$185,184	\$404,743	118.6%
SOCIAL SECURITY	\$90,575	\$61,180	\$130,728	113.7%
PENSION CONTRIBUTIONS	\$212,659	\$126,925	\$285,709	125.1%
Peace Officer's Retirement	\$0	\$0	\$1,500	N/A
OPEB CONTRIBUTIONS	\$103,200	\$57,000	\$0	-100%
Total Salaries & Benefits:	\$1,939,522	\$1,365,822	\$2,682,471	96.4%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$3,742	\$160	\$5,000	3,025%
PROFESSIONAL SERVICES	\$13,871	\$0	\$0	0%
TECHNICAL SERVICES	\$57,900	\$150,816	\$192,269	27.5%
REPAIRS & MAINTENANCE	\$54,745	\$46,000	\$46,000	0%
FLEET - PARTS	\$19,526	\$19,285	\$19,450	0.9%
FLEET - LABOR	\$17,840	\$18,440	\$18,525	0.5%
FLEET - OUTSOURCED SERVICE	\$21,475	\$20,730	\$17,740	-14.4%
EQUIPMENT RENTALS	\$12,011	\$15,000	\$18,625	24.2%
TELEPHONE SERVICE	\$76,909	\$70,000	\$70,000	0%
POSTAGE	\$188	\$500	\$500	0%
TRAVEL EXPENSES	\$11,539	\$35,000	\$35,000	0%
DUES AND FEES	\$2,756	\$2,600	\$2,600	0%
EDUCATION AND TRAINING	\$21,415	\$25,000	\$35,000	40%
OTHER PURCHASED SERVICES	\$89,683	\$92,000	\$92,000	0%
Total Personal Services:	\$403,601	\$495,531	\$552,709	11.5%
Supplies				
GENERAL SUPPLIES	\$14,566	\$12,000	\$12,000	0%
GASOLINE/DIESEL	\$58,912	\$67,035	\$62,445	-6.8%
UTILITIES OTHER	\$72,537	\$80,000	\$80,000	0%
CATERED MEALS	\$1,582	\$3,000	\$3,000	0%
BOOKS & PERIODICALS	\$280	\$525	\$200	-61.9%
OTHER SUPPLIES	\$56,677	\$50,000	\$50,000	0%
UNIFORMS	\$15,737	\$15,000	\$15,000	0%
Total Supplies:	\$220,291	\$227,560	\$222,645	-2.2%
Capital Assets				
COMPUTERS	\$3,000	\$24,000	\$50,000	108.3%
Total Capital Assets:	\$3,000	\$24,000	\$50,000	108.3%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$24,000	\$37,412	\$47,110	25.9%
INTERNAL SVC-COMPUTER REP	\$22,706	\$22,785	\$22,190	-2.6%
INTERNAL SVC - SAFETY	\$6,300	\$11,250	\$7,650	-32%
REIMBURSEMENTS TO FUNDS	\$0	\$1,208,842	\$0	-100%
Total Intergovernmental Ch:	\$53,006	\$1,280,289	\$76,950	-94%
Other Costs				
INTERGOVERNMENTAL - SAVANNAH	\$1,379,080	\$1,491,665	\$1,491,665	0%
INTERGOVTL - TYBEE	\$99,825	\$95,000	\$155,000	63.2%
INTERGOVTL - THUNDERBOLT	\$62,938	\$50,150	\$50,150	0%
INTERGOVTL - POOLER	\$161,494	\$149,000	\$157,493	5.7%
INTERGOVTL - BLOOMINGDALE	\$132,843	\$94,652	\$60,550	-36%
INTERGOVTL-GARDEN CITY	\$98,087	\$78,750	\$78,750	0%
INTERGOVTL -PT. WENTWORTH	\$0	\$60,000	\$64,757	7.9%
PAYMENT TO OTHER AGCY-BOE	\$66,181	\$60,000	\$63,377	5.6%
Total Other Costs:	\$2,000,447	\$2,079,217	\$2,121,742	2%
Total Expense Objects:	\$4,619,867	\$5,472,419	\$5,706,517	4.3%



1003251 - Marine Patrol



William Sharpley
Lieutenant

A sub-division of the Chatham County Police Department, Marine Patrol, is responsible for patrolling the waterways within Chatham County with a primary mission of ensuring a safe boating environment while increasing awareness of the boating population about safe boating and decreasing the number of boating accidents and related incidents. Marine Patrol uses experienced and competent personnel, who perform random boating safety checks and inspections, while enforcing the Georgia Safe Boating Act.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	6	6	6
Part-Time Positions	0	0	0
Total	6.00	6.00	6.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 — ensure a safe boating environment while increasing awareness of the boating population about safe boating and decreasing the number of boating accidents and related incidents	Quality Service for Our Customers
Goal #2 — Assist the U.S. Coast Guard with High-Risk escorts of designated ships and provide Coast Guard Safety/Security zones when necessary.	Superior Stewardship
Goal #3 — Provide boating education and safety classes for residents of Chatham County to increase awareness of safe boating and state laws.	Health, Safety & Welfare

Department Objectives and Key Results

Goal	Activity & Objective
3	Provide no-cost educational classes for residents of Chatham County
2	Provide marine escort for high risk vessels departing the Port of Savannah.
1	Patrol and respond to calls for assistance on the waterways within Chatham County.

Performance Measures

	2021 Actual	2022 Actual	2023 Projected
Perform Search & Rescue missions	10	27	18
Provide Escorts — or establish C.G. Safety Zones	14	17	20
Increase attendance at boating safety classes by 25%	18%	33%	38%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$378,269	\$382,294	\$384,900	0.7%
OVERTIME	\$4,786	\$12,000	\$0	-100%
HEALTH INSURANCE	\$104,585	\$108,966	\$109,904	0.9%
SOCIAL SECURITY	\$26,440	\$26,224	\$26,312	0.3%
PENSION CONTRIBUTIONS	\$65,878	\$58,342	\$59,896	2.7%
Peace Officer's Retirement	\$0	\$1,800	\$1,500	-16.7%
OPEB CONTRIBUTIONS	\$24,000	\$22,800	\$0	-100%
Total Salaries & Benefits:	\$603,957	\$612,426	\$582,512	-4.9%
Personal Services				
REPAIRS & MAINTENANCE	\$35,345	\$0	\$43,000	N/A
FLEET - PARTS	\$7,663	\$6,090	\$5,920	-2.8%
FLEET - LABOR	\$5,342	\$4,410	\$4,595	4.2%
FLEET - OUTSOURCED SERVICE	\$78	\$3,445	\$1,225	-64.4%
BUILDING & LAND RENTAL	\$19,050	\$21,000	\$22,500	7.1%
EQUIPMENT RENTALS	\$0	\$1,000	\$0	-100%
TELEPHONE SERVICE	\$8,368	\$8,175	\$8,175	0%
POSTAGE	\$0	\$250	\$250	0%
TRAVEL EXPENSES	\$0	\$4,000	\$4,000	0%
DUES AND FEES	\$210	\$500	\$500	0%
EDUCATION AND TRAINING	\$6,236	\$2,500	\$2,500	0%
Total Personal Services:	\$82,291	\$51,370	\$92,665	80.4%
Supplies				
GENERAL SUPPLIES	\$4,383	\$1,500	\$2,000	33.3%
GASOLINE/DIESEL	\$42,765	\$51,465	\$46,830	-9%
UTILITIES OTHER	\$0	\$2,500	\$2,500	0%
OTHER SUPPLIES	\$26,190	\$15,000	\$30,000	100%
UNIFORMS	\$5,438	\$7,000	\$7,000	0%
Total Supplies:	\$78,776	\$77,465	\$88,330	14%
Capital Assets				
OTHER EQUIPMENT	\$32,939	\$54,900	\$32,000	-41.7%
Total Capital Assets:	\$32,939	\$54,900	\$32,000	-41.7%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$4,320	\$6,734	\$8,480	25.9%
INTERNAL SVC-COMPUTER REP	\$10,317	\$10,397	\$9,890	-4.9%
INTERNAL SVC - SAFETY	\$2,700	\$2,700	\$2,700	0%
REIMBURSEMENTS TO FUNDS	-\$56,626	\$0	\$0	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Intergovernmental Ch:	-\$39,289	\$19,831	\$21,070	6.2%
Total Expense Objects:	\$758,676	\$815,992	\$816,577	0.1%



1003290 - Hazardous Materials



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
CONTINGENCIES	\$36,483	\$70,000	\$70,000	0%
Total Other Costs:	\$36,483	\$70,000	\$70,000	0%
Total Expense Objects:	\$36,483	\$70,000	\$70,000	0%

1003600 - Emergency Medical Services

This department is funded by covering the contractual service contract for emergency ambulance services within Chatham County. The contract resides with Chatham Emergency Services, which is a community-based not-for-profit Fire, EMS, and Firewatch department providing emergency service to all of Chatham County.

Volunteer Fire Departments began offering services in Chatham County as far back as the 1930's. Five volunteer agencies merged and incorporated in 1961. Today, Chatham Emergency Services is a community-based not-for-profit Fire, EMS, and Firewatch department. CES is committed to providing the highest level of emergency service to all of Chatham County. Fire protection from the department covers 245 square miles with over 120,000 people and emergency medical response covers 630 square miles with a population of 276,000 people. CES operates with a team of 450 personnel, both paid and volunteer, exemplifying safety and protection "for the community, by the community."

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
TEMPORARY EMPLOYEES	\$45,315	\$60,000	\$60,000	0%
SOCIAL SECURITY	\$3,467	\$4,200	\$4,590	9.3%
Total Salaries & Benefits:	\$48,782	\$64,200	\$64,590	0.6%
Personal Services				
OTHER PURCHASED SERVICES	\$614,500	\$650,000	\$650,000	0%
Total Personal Services:	\$614,500	\$650,000	\$650,000	0%
Total Expense Objects:	\$663,282	\$714,200	\$714,590	0.1%

1003910 - Animal Services



C. Jacob Harper, DVM
Director

DEPARTMENT SERVICES: This department is responsible for enforcing the animal ordinances. Citizens are educated on animal welfare issues and may be cited for violations. Animal Services is also responsible for impounding stray animals and animals that citizens may no longer be able to care for properly. These animals are cared for in our shelter until they can be transferred to a rescue, adopted or euthanized.

Personnel

Total	FY2020 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	19	20	22
Part-Time Positions	2	2	2
Total	21.00	22.00	22.00

Goals & Performance

DEPARTMENT GOALS

Description	Strategic Plan Alignment
1. Decrease the euthanasia rate of cats and dogs taken in by shelters by 10%	Health, Safety & Welfare
2. Increase public visits to shelter by 25%	

DEPARTMENT OBJECTIVES AND KEY RESULTS

Goal #	Activities to Accomplish the Goal
1.	Adoption Coordinator will establish relationships to foster more transports out of shelter
2.	Increase social media outreach and public visibility

PERFORMANCE MEASURES

Measure	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Annually reduce the percentage of euthanized animals	40%	34 %	24%
Daily visits to shelter	N/A	8	10

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$693,326	\$825,355	\$937,228	13.6%
TEMPORARY EMPLOYEES	\$7,071	\$20,000	\$20,000	0%
OVERTIME	\$39,739	\$50,000	\$45,000	-10%
HEALTH INSURANCE	\$211,799	\$262,482	\$195,880	-25.4%
SOCIAL SECURITY	\$50,672	\$55,560	\$65,148	17.3%
PENSION CONTRIBUTIONS	\$116,629	\$113,280	\$117,129	3.4%
OPEB CONTRIBUTIONS	\$74,300	\$71,600	\$0	-100%
Total Salaries & Benefits:	\$1,193,537	\$1,398,277	\$1,380,385	-1.3%
Personal Services				
PROFESSIONAL SERVICES	\$39,103	\$91,400	\$89,000	-2.6%
REPAIRS & MAINTENANCE	\$9,588	\$15,000	\$32,000	113.3%
FLEET - PARTS	\$3,224	\$3,820	\$3,270	-14.4%
FLEET - LABOR	\$4,219	\$4,100	\$3,865	-5.7%
FLEET - OUTSOURCED SERVICE	\$3,506	\$3,795	\$4,340	14.4%
EQUIPMENT RENTALS	\$2,336	\$4,900	\$4,800	-2%
TELEPHONE SERVICE	\$9,402	\$7,000	\$7,000	0%
POSTAGE	\$2,203	\$2,500	\$2,500	0%
PRINTING AND BINDING EXP	\$913	\$0	\$0	0%
TRAVEL EXPENSES	\$519	\$5,000	\$6,000	20%
DUES AND FEES	\$1,180	\$1,735	\$2,010	15.9%
EDUCATION AND TRAINING	\$436	\$5,600	\$8,640	54.3%
OTHER PURCHASED SERVICES	\$380	\$3,600	\$3,396	-5.7%
Total Personal Services:	\$77,007	\$148,450	\$166,821	12.4%
Supplies				
GENERAL SUPPLIES	\$54,643	\$80,000	\$85,000	6.3%
WATER/SEWER	\$49	\$6,000	\$6,000	0%
GASOLINE/DIESEL	\$16,577	\$17,815	\$16,895	-5.2%
UTILITIES OTHER	\$28,264	\$35,000	\$35,000	0%
OTHER SUPPLIES	\$52,808	\$75,000	\$60,000	-20%
Total Supplies:	\$152,341	\$213,815	\$202,895	-5.1%
Capital Assets				
COMPUTERS	\$22,048	\$8,000	\$0	-100%
Total Capital Assets:	\$22,048	\$8,000	\$0	-100%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$1,867	\$3,744	\$4,030	7.6%
INTERNAL SVC-COMPUTER REP	\$16,273	\$16,416	\$17,740	8.1%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTERNAL SVC - SAFETY	\$7,650	\$9,450	\$9,900	4.8%
Total Intergovernmental Ch:	\$25,790	\$29,610	\$31,670	7%
Total Expense Objects:	\$1,470,724	\$1,798,152	\$1,781,771	-0.9%



1003920 - Emergency Management



Dennis Jones
Emergency Management Director

DEPARTMENT MISSION STATEMENT:

Promote Emergency Management principles across the whole community.

DEPARTMENT SERVICES:

The Emergency Management Agency is mandated by the Stafford Act, the Georgia Emergency Management Act and Chatham County's Emergency Management Ordinance. CEMA's main services are to ensure our community is as prepared as possible for, coordinate response to, manage recovery from and facilitate mitigation against major emergencies and disasters. This is accomplished through development of comprehensive planning efforts and collaboration with local, regional, State and Federal partners.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	10	10	11
Part Time Positions	0	0	0
Total	10.00	10.00	11.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
Increase overall preparedness efforts across the community by providing meaningful training sessions.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Host preparedness conferences targeted at specific groups of our community.
1	Provide community outreach activities and presentations to civic groups, schools, churches, businesses and homeowners associations.
1	Evaluate the overall effectiveness of the training and exercise program and adjust accordingly.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Host an annual Hurricane Conference and maintain an attendance of over 400 registrants	Canceled due to COVID-19	Scaled down to get back to basics	Completed
Ensure relevant and current content is maintained on the CEMA website and social media platforms.	Completed	Completed	Completed
Host an annual Training and Exercise Workshop to gather feedback from partners.	Completed	Completed	Completed



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$605,608	\$645,149	\$765,954	18.7%
OVERTIME	\$1,567	\$18,000	\$18,000	0%
HEALTH INSURANCE	\$102,253	\$112,147	\$121,237	8.1%
SOCIAL SECURITY	\$43,060	\$44,973	\$58,587	30.3%
PENSION CONTRIBUTIONS	\$108,522	\$86,557	\$117,414	35.6%
OTHER EMPLOYEE BENEFITS	\$38,568	\$47,600	\$47,600	0%
OPEB CONTRIBUTIONS	\$44,000	\$44,000	\$0	-100%
Total Salaries & Benefits:	\$943,578	\$998,426	\$1,128,792	13.1%
Personal Services				
REPAIRS & MAINTENANCE	\$82,389	\$144,450	\$150,050	3.9%
FLEET - PARTS	\$3,543	\$2,225	\$2,565	15.3%
FLEET - LABOR	\$3,536	\$3,040	\$2,970	-2.3%
FLEET - OUTSOURCED SERVICE	\$723	\$1,655	\$1,065	-35.6%
BUILDING & LAND RENTAL	\$9,900	\$9,900	\$10,920	10.3%
EQUIPMENT RENTALS	\$0	\$0	\$12,000	N/A
TELEPHONE SERVICE	\$18,713	\$24,550	\$24,550	0%
POSTAGE	\$393	\$600	\$600	0%
PRINTING AND BINDING EXP	\$998	\$3,000	\$4,000	33.3%
TRAVEL EXPENSES	\$3,305	\$10,000	\$15,000	50%
DUES AND FEES	\$2,123	\$2,000	\$3,000	50%
EDUCATION AND TRAINING	\$12,634	\$80,000	\$94,500	18.1%
OTHER PURCHASED SERVICES	\$39,213	\$0	\$0	0%
Total Personal Services:	\$177,471	\$281,420	\$321,220	14.1%
Supplies				
GENERAL SUPPLIES	\$22,879	\$25,000	\$25,000	0%
ELECTRICITY	\$421	\$300	\$575	91.7%
GASOLINE/DIESEL	\$8,629	\$10,910	\$9,680	-11.3%
FOOD	\$3,425	\$6,000	\$6,000	0%
OTHER SMALL EQUIPMENT	\$10,382	\$20,000	\$0	-100%
OTHER SUPPLIES	\$146	\$1,000	\$1,000	0%
Total Supplies:	\$45,883	\$63,210	\$42,255	-33.2%
Capital Assets				
VEHICLES	\$245	\$15,000	\$72,500	383.3%
COMPUTERS	\$7,990	\$0	\$17,000	N/A
OTHER EQUIPMENT	\$0	\$17,750	\$7,500	-57.7%
Total Capital Assets:	\$8,236	\$32,750	\$97,000	196.2%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$25,147	\$40,186	\$42,060	4.7%
INTERNAL SVC-COMPUTER REP	\$113,610	\$114,672	\$107,125	-6.6%
INTERNAL SVC - SAFETY	\$4,500	\$4,500	\$4,500	0%
Total Intergovernmental Ch:	\$143,257	\$159,358	\$153,685	-3.6%
Total Expense Objects:	\$1,318,424	\$1,535,164	\$1,742,952	13.5%



1004230 - Bridges



William Wright
Director

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	7	7	4
Part Time Positions	0	0	0
Total	7.00	7.00	4.00

Goals and Performance

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
General Government				
REGULAR EMPLOYEES	\$632,999	\$654,954	\$712,793	8.8%
OVERTIME	\$8,977	\$55,000	\$55,000	0%
HEALTH INSURANCE	\$157,741	\$175,508	\$181,801	3.6%
SOCIAL SECURITY	\$44,466	\$50,106	\$56,111	12%
PENSION CONTRIBUTIONS	\$112,764	\$99,864	\$111,053	11.2%
OPEB CONTRIBUTIONS	\$64,000	\$60,800	\$0	-100%
Total General Government:	\$1,020,947	\$1,096,232	\$1,116,758	1.9%
Total Salaries & Benefits:	\$1,020,947	\$1,096,232	\$1,116,758	1.9%
Personal Services				
General Government				
PROFESSIONAL SERVICES	\$0	\$45,000	\$45,000	0%
REPAIRS & MAINTENANCE	\$3,181	\$3,500	\$21,995	528.4%
FLEET - PARTS	\$1,618	\$1,230	\$1,185	-3.7%
FLEET - LABOR	\$2,227	\$1,580	\$1,675	6%
FLEET - OUTSOURCED SERVICE	\$3,063	\$1,420	\$1,590	12%
BUILDING & LAND RENTAL	\$2,052	\$2,052	\$2,052	0%
EQUIPMENT RENTALS	\$29,985	\$40,197	\$30,000	-25.4%
TELEPHONE SERVICE	\$3,070	\$0	\$3,000	N/A
POSTAGE	\$1,079	\$1,000	\$1,057	5.7%
PRINTING AND BINDING EXP	\$0	\$180	\$180	0%
TRAVEL EXPENSES	\$0	\$5,000	\$5,000	0%
DUES AND FEES	\$525	\$800	\$800	0%
EDUCATION AND TRAINING	\$0	\$2,500	\$2,500	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total General Government:	\$46,800	\$104,459	\$116,034	11.1%
Total Personal Services:	\$46,800	\$104,459	\$116,034	11.1%
Supplies				
General Government				
GENERAL SUPPLIES	\$33,911	\$16,840	\$35,000	107.8%
GASOLINE/DIESEL	\$3,694	\$4,005	\$3,780	-5.6%
FOOD	\$188	\$500	\$500	0%
OTHER SUPPLIES	\$37,173	\$47,750	\$38,000	-20.4%
Total General Government:	\$74,967	\$69,095	\$77,280	11.8%
Total Supplies:	\$74,967	\$69,095	\$77,280	11.8%
Capital Assets				
General Government				
OTHER EQUIPMENT	\$0	\$10,000	\$60,000	500%
Total General Government:	\$0	\$10,000	\$60,000	500%
Total Capital Assets:	\$0	\$10,000	\$60,000	500%
Intergovernmental Ch				
General Government				
INTERNAL SVC-COMPUTER REP	\$13,940	\$14,096	\$13,380	-5.1%
INTERNAL SVC - SAFETY	\$7,200	\$7,200	\$7,200	0%
REIMBURSEMENTS TO FUNDS	-\$36,771	-\$45,000	-\$45,000	0%
Total General Government:	-\$15,631	-\$23,704	-\$24,420	3%
Total Intergovernmental Ch:	-\$15,631	-\$23,704	-\$24,420	3%
Total Expense Objects:	\$1,127,083	\$1,256,082	\$1,345,652	7.1%



1005110 - Health Department

The Chatham County Health Department administers a public health program for the entire population of the County. Services are primarily preventive in nature, except in certain specified communicable diseases such as tuberculosis, venereal disease, and intestinal parasites where treatment is provided to prevent spread of diseases in the community. Examples of the broad sphere of health activities are programs in food and water source inspection, air pollution, waste disposal control, rabies control, housing safety, laboratory and dental facility, vital records, health education, and maternal and child care programs.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Supplies				
UTILITIES OTHER	\$587	\$0	\$0	0%
Total Supplies:	\$587	\$0	\$0	0%
Other Costs				
PMTS TO OTHERS	\$1,267,544	\$1,267,544	\$1,267,544	0%
Total Other Costs:	\$1,267,544	\$1,267,544	\$1,267,544	0%
Total Expense Objects:	\$1,268,131	\$1,267,544	\$1,267,544	0%

1005115 - Safety Net

The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured. The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
HEALTH INSURANCE	\$0	\$30,438	\$31,748	4.3%
Total Salaries & Benefits:	\$0	\$30,438	\$31,748	4.3%
Other Costs				
PMTS TO OTHERS	\$0	\$0	\$163,252	N/A
Total Other Costs:	\$0	\$0	\$163,252	N/A
Total Expense Objects:	\$0	\$30,438	\$195,000	540.6%

1005120 - Mental Health

This is a professional service contract established between Chatham County and a mental health provider offering services to residents of the county.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
PROFESSIONAL SERVICES	\$706,660	\$1,053,600	\$1,103,600	4.7%
Total Personal Services:	\$706,660	\$1,053,600	\$1,103,600	4.7%
Total Expense Objects:	\$706,660	\$1,053,600	\$1,103,600	4.7%



1005144 - Mosquito Control



Ture Carlson
Director

Chatham County Mosquito Control is responsible for providing a comprehensive, cost effective mosquito abatement program for Chatham County and all of its municipalities.

MISSION: Through the implementation and integration of various safe and environmentally sound methods provide mosquito control to protect all Chatham County citizens from pestiferous and medically important mosquitoes.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	29	29	29
Part-Time Positions	1	1	1
Total	30.00	30.00	30.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - In the fiscal year, inspect and, when necessary, treat 10,000 storm drains.	Health, Safety & Welfare
Goal #2 - Respond to all received complaints and inquiries within 72 hours.	Quality Service for our Customers

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Report the number of completed inspections daily with the Supervisor monitoring weekly completions.
2	Use available technology to reply to MOSCON service requests with Supervisor monitoring the data entered into My Chatham daily.

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Proposed
Number of storm drains inspected – 10,000	13,802 / 138%	9,556 / 95.6%	90%
Response to "My Chatham" service requests within 3 business days.	554 / 93.7%	1001 of 1040 / 96.3%	90%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$1,339,694	\$1,416,850	\$1,535,798	8.4%
TEMPORARY EMPLOYEES	\$0	\$500	\$15,000	2,900%
OVERTIME	\$17,100	\$30,000	\$20,000	-33.3%
HEALTH INSURANCE	\$335,709	\$388,895	\$401,820	3.3%
SOCIAL SECURITY	\$94,365	\$97,738	\$110,483	13%
PENSION CONTRIBUTIONS	\$240,684	\$215,104	\$245,427	14.1%
OPEB CONTRIBUTIONS	\$116,000	\$110,200	\$0	-100%
Total Salaries & Benefits:	\$2,143,552	\$2,259,287	\$2,328,528	3.1%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$50,997	\$55,000	\$55,000	0%
PROFESSIONAL SERVICES	\$414	\$1,400	\$1,400	0%
REPAIRS & MAINTENANCE	\$364,133	\$409,800	\$445,125	8.6%
FLEET - PARTS	\$547	\$140	\$270	92.9%
FLEET - LABOR	\$782	\$420	\$450	7.1%
FLEET - OUTSOURCED SERVICE	\$1,038	\$9,185	\$4,885	-46.8%
BUILDING & LAND RENTAL	\$61,692	\$67,300	\$67,308	0%
EQUIPMENT RENTALS	\$3,390	\$6,286	\$6,280	-0.1%
TELEPHONE SERVICE	\$14,391	\$16,000	\$16,020	0.1%
POSTAGE	\$5,195	\$8,000	\$8,000	0%
ADVERTISING	\$90	\$125	\$150	20%
TRAVEL EXPENSES	\$1,016	\$25,890	\$23,530	-9.1%
DUES AND FEES	\$2,405	\$2,560	\$2,600	1.6%
EDUCATION AND TRAINING	\$4,954	\$17,970	\$17,825	-0.8%
Total Personal Services:	\$511,044	\$620,076	\$648,843	4.6%
Supplies				
GENERAL SUPPLIES	\$3,916	\$5,000	\$5,000	0%
GASOLINE/DIESEL	\$43,030	\$67,968	\$54,115	-20.4%
AIRCRAFT FUEL	\$25,669	\$40,000	\$40,000	0%
UTILITIES OTHER	\$50,328	\$56,500	\$56,560	0.1%
CATERED MEALS	\$9	\$750	\$800	6.7%
BOOKS & PERIODICALS	\$375	\$2,750	\$2,750	0%
OTHER SUPPLIES	\$264,186	\$245,000	\$290,000	18.4%
UNIFORMS	\$4,850	\$5,500	\$5,500	0%
WAREHOUSE SUPPLIES	\$1,108,114	\$1,225,000	\$1,275,000	4.1%
Total Supplies:	\$1,500,478	\$1,648,468	\$1,729,725	4.9%
Capital Assets				
VEHICLES	\$7,265	\$0	\$0	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
COMPUTERS	\$538	\$2,000	\$2,000	0%
OTHER EQUIPMENT	\$75,270	\$7,200	\$0	-100%
Total Capital Assets:	\$83,073	\$9,200	\$2,000	-78.3%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$8,017	\$14,185	\$14,895	5%
INTERNAL SVC-COMPUTER REP	\$23,016	\$23,254	\$20,580	-11.5%
INTERNAL SVC - SAFETY	\$13,050	\$13,050	\$13,050	0%
REIMBURSEMENTS TO FUNDS	-\$371,036	-\$360,000	-\$400,000	11.1%
Total Intergovernmental Ch:	-\$326,953	-\$309,511	-\$351,475	13.6%
Total Expense Objects:	\$3,911,194	\$4,227,520	\$4,357,621	3.1%



1005190 - Indigent Health Care



The Indigent Health Care Program funding is designated to provide funding for health care treatment for the indigent population in Chatham County

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
PMTS TO OTHERS	\$2,458,120	\$2,400,000	\$2,300,000	-4.2%
Total Other Costs:	\$2,458,120	\$2,400,000	\$2,300,000	-4.2%
Total Expense Objects:	\$2,458,120	\$2,400,000	\$2,300,000	-4.2%

1005421 - Greenbriar Childrens Center

The Greenbrier's Center to serves as a resource to meet the needs of the dependent, neglected, alienated and abused children of Chatham County. Programs the Greenbriar Children's Center seek to remedy the effects of past neglect and abuse; to establish self-esteem and a realization of self-worth; and to promote growth and development that will enable children to enjoy and contribute to society to their fullest ability

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
PMTS TO OTHERS	\$309,506	\$175,000	\$235,000	34.3%
Total Other Costs:	\$309,506	\$175,000	\$235,000	34.3%
Total Expense Objects:	\$309,506	\$175,000	\$235,000	34.3%



1005436 - Summer Bonanza



The Summer Bonanza Program is a youth initiative that exposes children to STEM learning, balanced living, positive relationships to include judicial and law enforcement officers, and servant leadership. The goal of the program is to strengthen core values and academic success while providing a fun and safe environment for structured activities.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
TEMPORARY EMPLOYEES	\$16,680	\$0	\$18,000	N/A
SOCIAL SECURITY	\$1,276	\$0	\$2,000	N/A
Total Salaries & Benefits:	\$17,956	\$0	\$20,000	N/A
Personal Services				
PROFESSIONAL SERVICES	\$415	\$0	\$1,000	N/A
PRINTING AND BINDING EXP	\$50	\$0	\$0	0%
TRAVEL EXPENSES	\$0	\$0	\$5,000	N/A
Total Personal Services:	\$465	\$0	\$6,000	N/A
Supplies				
GENERAL SUPPLIES	\$11,031	\$0	\$13,000	N/A
Total Supplies:	\$11,031	\$0	\$13,000	N/A
Other Costs				
PMTS TO OTHER AGCY	\$0	\$40,000	\$1,000	-97.5%
Total Other Costs:	\$0	\$40,000	\$1,000	-97.5%
Total Expense Objects:	\$29,453	\$40,000	\$40,000	0%

1005450 - The Front Porch



Thomas Cole
Judge Juvenile Court

The Front Porch is a multi-purpose resource center for juveniles within the Juvenile Court system or dealing with a crisis and needing assistance. This program is grant funded and falls under Chatham County's Blue Print.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$45,144	\$107,142	\$103,127	-3.7%
HEALTH INSURANCE	\$9,686	\$25,128	\$19,692	-21.6%
SOCIAL SECURITY	\$3,126	\$7,884	\$7,304	-7.4%
PENSION CONTRIBUTIONS	\$12,434	\$16,511	\$16,112	-2.4%
OPEB CONTRIBUTIONS	\$4,644	\$7,600	\$0	-100%
Total Salaries & Benefits:	\$75,034	\$164,265	\$146,235	-11%
Personal Services				
PROFESSIONAL SERVICES	\$0	\$3,000	\$8,000	166.7%
CUSTODIAL EXPENSE	\$3,200	\$5,964	\$4,800	-19.5%
LAWN CARE EXPENSE	\$4,900	\$3,600	\$8,400	133.3%
REPAIRS & MAINTENANCE	\$1,029	\$5,000	\$2,000	-60%
EQUIPMENT RENTALS	\$1,592	\$1,700	\$1,704	0.2%
TRAVEL EXPENSES	\$0	\$2,000	\$2,000	0%
DUES AND FEES	\$500	\$500	\$500	0%
EDUCATION AND TRAINING	\$0	\$4,500	\$4,500	0%
OTHER PURCHASED SERVICES	\$4,689	\$15,000	\$41,500	176.7%
Total Personal Services:	\$15,911	\$41,264	\$73,404	77.9%
Supplies				
GENERAL SUPPLIES	\$7,195	\$6,000	\$9,000	50%
ELECTRICITY	\$13,072	\$13,200	\$17,400	31.8%
CATERED MEALS	\$690	\$2,000	\$5,000	150%
Total Supplies:	\$20,957	\$21,200	\$31,400	48.1%
Capital Assets				

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
FURNITURE & FIXTURES	\$0	\$0	\$16,000	N/A
COMPUTERS	\$878	\$2,500	\$1,000	-60%
OTHER EQUIPMENT	\$1,669	\$0	\$0	0%
Total Capital Assets:	\$2,546	\$2,500	\$17,000	580%
Total Expense Objects:	\$114,448	\$229,229	\$268,039	16.9%



1005460 - Youth Intercept

The Youth Intercept program is a community-focused, hospital-based program designed to reduce recidivism among youth ages 12-25 affiliated with the Emergency Department (ED) at Memorial Medical Center. Offered by the Victims-Witness Advocacy Program, a division of the Office of the District Attorney, the program counselors work with victims who are in the ED for intentional injuries, such as gunshots and knife wounds. The program is designed to address the physical, emotional, and social needs that victims of violence face after being released from the ED. Personnel assigned to this unit are accounted for within the Victim's Witness department.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$119,931	\$161,950	\$180,851	11.7%
HEALTH INSURANCE	\$36,921	\$47,415	\$58,391	23.1%
SOCIAL SECURITY	\$7,775	\$11,191	\$11,698	4.5%
PENSION CONTRIBUTIONS	\$20,654	\$24,714	\$28,095	13.7%
OPEB CONTRIBUTIONS	\$9,356	\$11,400	\$0	-100%
Total Salaries & Benefits:	\$194,637	\$256,670	\$279,035	8.7%
Personal Services				
REPAIRS & MAINTENANCE	\$8,320	\$100	\$8,390	8,290%
TELEPHONE SERVICE	\$0	\$3,780	\$2,820	-25.4%
TRAVEL EXPENSES	\$3,116	\$4,500	\$21,461	376.9%
EDUCATION AND TRAINING	\$4,500	\$2,500	\$2,500	0%
Total Personal Services:	\$15,936	\$10,880	\$35,171	223.3%
Supplies				
GENERAL SUPPLIES	\$3,727	\$5,000	\$5,000	0%
CATERED MEALS	\$3,224	\$5,000	\$5,000	0%
Total Supplies:	\$6,952	\$10,000	\$10,000	0%
Total Expense Objects:	\$217,524	\$277,550	\$324,206	16.8%

1005530 - Frank G. Murray Community Center



Stephen Proper
Recreation Director

DEPARTMENT MISSION STATEMENT:

Provide citizens with an opportunity to enjoy a well maintained leisure recreational facility and participate in community-based programming that engages the mind, body and spirit of people of all ages and abilities.

DEPARTMENT SERVICES:

Conference and Event Room Rental spaces for private and community meetings, bingo, mental health enrichment resources and training, caregiver support groups, inclusive exercise programs, yoga, chair aerobics, Pilates, art classes, virtual programs and events, various dance classes, youth activities, and Health, Nutrition, & Educational Seminars

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	0	1	2
Part Time Positions	3	2	2
Total	3.00	3.00	4.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
1# - To provide citizens an opportunity to enjoy leisure recreational facilities that are clean, safe, useful, attractive, and well maintained.	Health, Safety & Welfare
2# - To provide leisure activities that engage the mind and body for people of all ages and abilities.	Quality Service for our Customers
3# - To provide programs and cultural activities that are geared for year-round enjoyment.	Quality Service for our Customers

Department Objectives and Key Results

Goal #	Activity To Accomplish the Goal
1, 2, and 3	Active management of the community center Including regular maintenance and program development

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Facility Reservations Requests	135	140	150

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$83,200	\$90,496	\$125,657	38.9%
HEALTH INSURANCE	\$36,612	\$24,807	\$50,882	105.1%
SOCIAL SECURITY	\$5,719	\$6,923	\$9,038	30.6%
PENSION CONTRIBUTIONS	\$2,090	\$6,677	\$12,854	92.5%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
OPEB CONTRIBUTIONS	\$4,000	\$3,800	\$0	-100%
Total Salaries & Benefits:	\$131,621	\$132,703	\$198,431	49.5%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$1,463	\$3,500	\$1,500	-57.1%
REPAIRS & MAINTENANCE	\$819	\$1,000	\$1,500	50%
TELEPHONE SERVICE	\$6,453	\$4,400	\$7,000	59.1%
POSTAGE	\$0	\$50	\$50	0%
TRAVEL EXPENSES	\$0	\$600	\$600	0%
DUES AND FEES	\$795	\$600	\$1,000	66.7%
EDUCATION AND TRAINING	\$211	\$1,000	\$1,000	0%
LICENSES	\$15	\$1,000	\$700	-30%
OTHER PURCHASED SERVICES	\$1,315	\$2,000	\$2,000	0%
Total Personal Services:	\$11,070	\$14,150	\$15,350	8.5%
Supplies				
GENERAL SUPPLIES	\$972	\$2,000	\$2,500	25%
UTILITIES OTHER	\$2,585	\$5,000	\$3,500	-30%
OTHER SUPPLIES	\$2,198	\$6,000	\$5,000	-16.7%
UNIFORMS	\$1,190	\$1,500	\$1,000	-33.3%
Total Supplies:	\$6,944	\$14,500	\$12,000	-17.2%
Intergovernmental Ch				
INTERNAL SVC - SAFETY	\$1,350	\$1,350	\$1,350	0%
Total Intergovernmental Ch:	\$1,350	\$1,350	\$1,350	0%
Total Expense Objects:	\$150,985	\$162,703	\$227,131	39.6%



CAT Teleride

Designed to transport eligible persons with disabilities in Chatham County in compliance with the [Americans with Disabilities Act \(ADA\) of 1990 \(https://www.ada.gov/ada_intro.htm\)](https://www.ada.gov/ada_intro.htm), the Chatham Area Transit's paratransit service is known as CAT Mobility.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Supplies				
GASOLINE/DIESEL	\$272,100	\$360,000	\$312,795	-13.1%
Total Supplies:	\$272,100	\$360,000	\$312,795	-13.1%
Other Costs				
PMTS TO OTHERS	\$5,163,724	\$4,781,250	\$5,926,491	24%
Total Other Costs:	\$5,163,724	\$4,781,250	\$5,926,491	24%
Total Expense Objects:	\$5,435,824	\$5,141,250	\$6,239,286	21.4%

Cooperative Extention

Timothy Davis
Director

UGA Extension in Chatham County provides a variety of educational programs to the citizens of Chatham County. Extension programs and client services in the areas of Family and Consumer Sciences, 4-H, and Horticulture continue to meet the requests of Chatham County residents.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
REPAIRS & MAINTENANCE	\$0	\$1,000	\$1,000	0%
FLEET - PARTS	\$42	\$270	\$145	-46.3%
FLEET - LABOR	\$132	\$205	\$145	-29.3%
FLEET - OUTSOURCED SERVICE	\$0	\$60	\$70	16.7%
EQUIPMENT RENTALS	\$1,552	\$0	\$0	0%
TELEPHONE SERVICE	\$0	\$0	\$500	N/A
POSTAGE	\$34	\$500	\$0	-100%
TRAVEL EXPENSES	\$28,330	\$17,610	\$17,610	0%
DUES AND FEES	\$1,204	\$1,500	\$1,500	0%
EDUCATION AND TRAINING	\$430	\$1,500	\$1,500	0%
OTHER PURCHASED SERVICES	\$173,735	\$188,289	\$188,682	0.2%
Total Personal Services:	\$205,459	\$210,934	\$211,152	0.1%
Supplies				
GENERAL SUPPLIES	\$4,089	\$10,000	\$10,000	0%
GASOLINE/DIESEL	\$0	\$205	\$245	19.5%
UTILITIES OTHER	\$8,421	\$6,500	\$6,500	0%
OTHER SUPPLIES	\$4,623	\$3,000	\$3,000	0%
Total Supplies:	\$17,133	\$19,705	\$19,745	0.2%
Other Costs				
PMTS TO OTHERS	\$0	\$2,000	\$2,000	0%
Total Other Costs:	\$0	\$2,000	\$2,000	0%
Total Expense Objects:	\$222,592	\$232,639	\$232,897	0.1%



1005560 - Other Community Service

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
PMTS TO OTHERS	\$267,989	\$330,000	\$598,775	81.4%
CONTINGENCIES	\$0	\$64,000	\$452,206	606.6%
Total Other Costs:	\$267,989	\$394,000	\$1,050,981	166.7%
Total Expense Objects:	\$267,989	\$394,000	\$1,050,981	166.7%

1006100 - Parks and Recreation



Stephen Proper
Parks and Recreation Director

DEPARTMENT MISSION STATEMENT:

To provide exceptional parks, facilities, programs, and services to improve the quality of life for the citizens of Chatham County.

DEPARTMENT SERVICES: Providing safe, useful, and attractive recreational facilities for citizens of all ages. Management of Parks, and provision of Recreational Programs and Special Events. Create and connect communities through people, parks, and programs.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	54	54	57
Part Time Positions	3	3	5
Total	57.00	57.00	62.00

Goals and Performance

DEPARTMENT GOALS

Description	Strategic Plan Factor
1# - Increase facility rentals from 450 in FY 22 to 500 in FY23	Superior Stewardship
2# - Increase sports programming participation from 5,500 in FY22 to 6,000 participants in FY23.	Quality Service for our customers
3# - Complete Capital Improvement projects including 2 playgrounds, Salt Creek Boat Ramp, Lake Mayer Dock Replacement, Park Signage & Tybee Roof	Superior Stewardship

DEPARTMENT OBJECTIVES AND KEY RESULTS

Goal #	Activities to Accomplish the Goal
1	As the Covid numbers are reduced, more rental requests will occur for family reunions, birthday parties, community meetings, and other gatherings.
2	Focus on reinstating sports programming, after COVID restrictions reduced play the previous year.
3	Work with the Engineering Department, outside firms, and other departments as needed to develop the scope of work and timeline for the RFPs, award contracts and manage project completion.

PERFORMANCE MEASURES

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Number of Facility Rentals	300 (Covid)	450	500
Youth served in sports programming	150 (Covid)	5,500	6,000
Complete Capital Improvement Projects	2	4	6



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$1,908,976	\$2,189,440	\$2,658,362	21.4%
TEMPORARY EMPLOYEES	\$161,356	\$0	\$0	0%
OVERTIME	\$45,798	\$65,000	\$75,000	15.4%
HEALTH INSURANCE	\$487,472	\$721,112	\$806,004	11.8%
SOCIAL SECURITY	\$139,222	\$177,438	\$211,171	19%
PENSION CONTRIBUTIONS	\$366,368	\$327,897	\$415,065	26.6%
OPEB CONTRIBUTIONS	\$215,400	\$205,200	\$0	-100%
Total Salaries & Benefits:	\$3,324,592	\$3,686,087	\$4,165,602	13%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$61,209	\$40,000	\$90,000	125%
PROFESSIONAL SERVICES	\$9,273	\$65,000	\$100,000	53.8%
DISPOSAL	\$5,233	\$6,000	\$6,000	0%
REPAIRS & MAINTENANCE	\$197,087	\$280,000	\$280,000	0%
FLEET - PARTS	\$15,160	\$15,300	\$13,935	-8.9%
FLEET - LABOR	\$12,335	\$14,005	\$12,265	-12.4%
FLEET - OUTSOURCED SERVICE	\$5,028	\$18,415	\$13,565	-26.3%
BUILDING & LAND RENTAL	\$0	\$45,000	\$40,000	-11.1%
EQUIPMENT RENTALS	\$8,593	\$10,000	\$20,000	100%
TELEPHONE SERVICE	\$60,277	\$30,000	\$60,000	100%
POSTAGE	\$15	\$50	\$150	200%
ADVERTISING	\$683	\$1,000	\$1,000	0%
TRAVEL EXPENSES	\$432	\$4,000	\$7,000	75%
DUES AND FEES	\$3,138	\$2,000	\$3,000	50%
EDUCATION AND TRAINING	\$580	\$3,000	\$3,000	0%
OTHER PURCHASED SERVICES	\$83,825	\$75,000	\$75,000	0%
Total Personal Services:	\$462,867	\$608,770	\$724,915	19.1%
Supplies				
GENERAL SUPPLIES	\$18,465	\$75,000	\$70,000	-6.7%
GASOLINE/DIESEL	\$61,118	\$59,665	\$57,610	-3.4%
UTILITIES OTHER	\$393,755	\$270,000	\$390,000	44.4%
CATERED MEALS	\$3,187	\$4,000	\$4,000	0%
OTHER SUPPLIES	\$80,395	\$90,000	\$90,000	0%
UNIFORMS	\$5,715	\$25,000	\$15,000	-40%
Total Supplies:	\$562,636	\$523,665	\$626,610	19.7%
Capital Assets				
COMPUTERS	\$4,042	\$0	\$0	0%
OTHER EQUIPMENT	\$45,560	\$150,000	\$150,000	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Capital Assets:	\$49,602	\$150,000	\$150,000	0%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$9,204	\$11,557	\$14,335	24%
INTERNAL SVC - SAFETY	\$24,300	\$24,300	\$25,650	5.6%
Total Intergovernmental Ch:	\$33,504	\$35,857	\$39,985	11.5%
Other Costs				
PMTS TO OTHERS	\$52,101	\$82,000	\$100,000	22%
Total Other Costs:	\$52,101	\$82,000	\$100,000	22%
Total Expense Objects:	\$4,485,302	\$5,086,379	\$5,807,112	14.2%

1006124 - Aquatic Center



Holly Holdsworth
Asst Parks and Recreation Director

DEPARTMENT MISSION STATEMENT

To provide the community a well-maintained indoor aquatic facility to increase health, water safety, competition and aquatic education to Chatham County citizens and visitors.

DEPARTMENT SERVICES: To provide recreational swimming, therapeutic exercise, aquatic fitness and training, team competition, and instructional opportunities for people of all ages and needs. Exceptional customer service and an excellent work environment for our employees will be at the forefront of our operations through effective leadership, proper training, and challenging opportunities

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	4	4	5
Part Time Positions	52	52	51
Total	56.00	56.00	56.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
#1 Complete exterior painting and pool pak replacement project	Superior Stewardship
#2 Increase overall visitation by 5% from FY22 to FY23	Quality Service for Our Customers
#3 Increase Swim Lesson Participation by 8% from FY22 to FY23	Health, safety, & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Manage project to completion of pool paks replacement.
1	Manage project to completion of exterior painting of the facility.
2	Ensure we continue to manage the space to provide open lanes in the lap pool and space in the recreational pool for members, punch card holders, and day visitors to use
3	Recruit, train and retain swim lesson instructors to keep up with demand of lessons
3	Prioritize space in the instructional pool for lessons after school and Saturdays.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Capital Improvement projects	1	2	2
Yearly Visitation	73,111	91,468	96,041
Yearly Swim Lesson Participants	12,341	15,914	17,187



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$198,377	\$215,636	\$192,213	-10.9%
TEMPORARY EMPLOYEES	\$318,132	\$451,397	\$475,000	5.2%
HEALTH INSURANCE	\$56,152	\$36,192	\$60,527	67.2%
SOCIAL SECURITY	\$38,142	\$51,029	\$52,129	2.2%
PENSION CONTRIBUTIONS	\$34,962	\$30,170	\$37,445	24.1%
OPEB CONTRIBUTIONS	\$16,000	\$15,200	\$0	-100%
Total Salaries & Benefits:	\$661,766	\$799,624	\$817,314	2.2%
Personal Services				
REPAIRS & MAINTENANCE	\$124,363	\$135,000	\$270,000	100%
EQUIPMENT RENTALS	\$2,777	\$4,000	\$4,000	0%
TELEPHONE SERVICE	\$15,997	\$12,900	\$23,000	78.3%
POSTAGE	\$6	\$150	\$150	0%
ADVERTISING	\$879	\$3,000	\$1,500	-50%
PRINTING AND BINDING EXP	\$0	\$1,200	\$900	-25%
TRAVEL EXPENSES	\$768	\$1,250	\$1,250	0%
DUES AND FEES	\$400	\$1,500	\$1,500	0%
EDUCATION AND TRAINING	\$4,940	\$3,000	\$3,000	0%
OTHER PURCHASED SERVICES	\$30,126	\$55,000	\$45,000	-18.2%
Total Personal Services:	\$180,256	\$217,000	\$350,300	61.4%
Supplies				
GENERAL SUPPLIES	\$6,475	\$7,000	\$7,000	0%
UTILITIES OTHER	\$192,779	\$255,000	\$220,000	-13.7%
OTHER SUPPLIES	\$9,060	\$20,000	\$18,000	-10%
UNIFORMS	\$3,957	\$3,000	\$3,000	0%
Total Supplies:	\$212,271	\$285,000	\$248,000	-13%
Capital Assets				
COMPUTERS	\$2,854	\$0	\$0	0%
OTHER EQUIPMENT	\$1,248	\$10,000	\$10,000	0%
Total Capital Assets:	\$4,102	\$10,000	\$10,000	0%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$4,460	\$4,509	\$4,280	-5.1%
INTERNAL SVC - SAFETY	\$1,800	\$1,800	\$1,800	0%
Total Intergovernmental Ch:	\$6,260	\$6,309	\$6,080	-3.6%
Total Expense Objects:	\$1,064,654	\$1,317,933	\$1,431,694	8.6%



1006130 - Weightlifting Center



Stephen Proper
Director

This account is set up to cover costs associated with the operation of the County's Anderson-Cohen Weightlifting Center.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
OFFICIAL/ADMIN SERVICES	\$169,768	\$185,800	\$192,664	3.7%
REPAIRS & MAINTENANCE	\$4,184	\$6,500	\$6,500	0%
Total Personal Services:	\$173,952	\$192,300	\$199,164	3.6%
Supplies				
GENERAL SUPPLIES	\$516	\$1,500	\$1,500	0%
UTILITIES OTHER	\$27,566	\$30,000	\$23,000	-23.3%
OTHER SUPPLIES	\$4,810	\$5,000	\$5,000	0%
Total Supplies:	\$32,893	\$36,500	\$29,500	-19.2%
Capital Assets				
OTHER EQUIPMENT	\$20,494	\$30,000	\$30,000	0%
Total Capital Assets:	\$20,494	\$30,000	\$30,000	0%
Total Expense Objects:	\$227,339	\$258,800	\$258,664	-0.1%

1006140 - Henderson Golf Course



Stephen Proper
Recreation Director

DEPARTMENT MISSION STATEMENT

To provide recreational opportunities to the community by providing access to an 18-hole championship golf course, playing up to 6,700 yards that is accessible, affordable and well maintained to highlight the natural beauty of the area.

DEPARTMENT SERVICES: To provide a full service pro shop, practice range, instruction, golf course ideal for play and tournaments, exceptional customer service, and an excellent work environment for our employees through effective leadership, proper training and challenging opportunities

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	7	7	7
Part-Time Positions	3	8	8
Total	10.00	15.00	15.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
#1 To increase overall revenue by 3% from FY22 to FY23	Health, Safety & Welfare
#2 To increase the number of rounds by 2% from FY22 to FY23	Quality Service for Our Customers
#3 Complete Capital Improvement Project cart path concrete repairs	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Increase programming offerings with clinics, LPGA partnership and youth camps, to drive more visitors to the course.
1	Encourage repeat play with continual improvement of the greens, tee boxes, and hazards throughout the course with a thorough and well-developed maintenance program.
2	Recruit weekday tournaments and events to increase rounds during low visitation times.
2	Continue to develop relationships with hole sponsors and other mutually beneficial businesses to share customer patronage
3	Work with the Engineering Department to develop the scope of work and timeline for the RFP, award contract and manage project completion.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Henderson Revenue	\$766,600	\$955,990	\$984,669
Golf Course Rounds	23,473	27,769	28,324
Bridges Replacement & Cart Path	N/A	1	1



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$316,910	\$370,422	\$406,496	9.7%
OVERTIME	\$1,039	\$6,000	\$6,000	0%
HEALTH INSURANCE	\$78,867	\$95,055	\$80,816	-15%
SOCIAL SECURITY	\$22,852	\$28,338	\$29,729	4.9%
PENSION CONTRIBUTIONS	\$39,959	\$36,050	\$40,115	11.3%
OPEB CONTRIBUTIONS	\$28,000	\$26,600	\$0	-100%
Total Salaries & Benefits:	\$487,628	\$562,465	\$563,156	0.1%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$75	\$7,500	\$0	-100%
REPAIRS & MAINTENANCE	\$154,393	\$130,000	\$165,000	26.9%
BUILDING & LAND RENTAL	\$204	\$0	\$0	0%
EQUIPMENT RENTALS	\$54,509	\$60,000	\$60,000	0%
TELEPHONE SERVICE	\$471	\$600	\$600	0%
POSTAGE	\$0	\$50	\$25	-50%
ADVERTISING	\$373	\$1,500	\$800	-46.7%
TRAVEL EXPENSES	\$595	\$2,000	\$2,000	0%
DUES AND FEES	\$1,025	\$1,500	\$1,500	0%
EDUCATION AND TRAINING	\$81	\$1,000	\$1,000	0%
OTHER PURCHASED SERVICES	\$19,894	\$23,000	\$20,000	-13%
Total Personal Services:	\$231,620	\$227,150	\$250,925	10.5%
Supplies				
GENERAL SUPPLIES	\$4,033	\$16,000	\$18,000	12.5%
GASOLINE/DIESEL	\$8,734	\$10,295	\$10,125	-1.7%
UTILITIES OTHER	\$39,279	\$28,000	\$40,000	42.9%
CATERED MEALS	\$939	\$1,000	\$1,000	0%
OTHER SUPPLIES	\$34,820	\$35,000	\$40,000	14.3%
UNIFORMS	\$493	\$1,500	\$1,500	0%
Total Supplies:	\$88,298	\$91,795	\$110,625	20.5%
Capital Assets				
OTHER EQUIPMENT	\$2,686	\$5,000	\$5,000	0%
Total Capital Assets:	\$2,686	\$5,000	\$5,000	0%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$2,230	\$3,006	\$2,855	-5%
INTERNAL SVC - SAFETY	\$3,150	\$3,150	\$6,750	114.3%
Total Intergovernmental Ch:	\$5,380	\$6,156	\$9,605	56%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Expense Objects:	\$815,611	\$892,566	\$939,311	5.2%



1006171 - Coastal Georgia Botanical Garden

Timothy Davis
Director

The Bamboo Farm partners with the county's Cooperative Extension office to help residents in areas of agriculture, home cooking, community and resource development and youth development through the 4-h club program.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
REPAIRS & MAINTENANCE	\$0	\$0	\$3,984	N/A
ADVERTISING	\$0	\$0	\$6,300	N/A
OTHER PURCHASED SERVICES	\$124,793	\$138,032	\$195,370	41.5%
Total Personal Services:	\$124,793	\$138,032	\$205,654	49%
Supplies				
UTILITIES OTHER	\$0	\$0	\$7,600	N/A
OTHER SUPPLIES	\$0	\$0	\$62,300	N/A
Total Supplies:	\$0	\$0	\$69,900	N/A
Total Expense Objects:	\$124,793	\$138,032	\$275,554	99.6%



1006172 - Museum



Vaughnette Goode-Walker
Museum Director

DEPARTMENT MISSION STATEMENT

The Ralph Mark Gilbert Civil Rights Museum is recognized as "Georgia's Official Civil Rights Museum", dedicated to the life and service of African Americans and their contributions to civil rights, justice and equality in Savannah, Chatham County, Georgia.

DEPARTMENT SERVICES: To provide an educational opportunity for those interested in the African American experience in Chatham County, GA, to glimpse into the past, learn about the history, and explore the culture. There are three floors of photographic and interactive exhibits detailing 87 significant civil rights sites and events. Also displayed is a lunch counter where sit-ins occurred and segregation exists.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	N/A	N/A	1
Part-Time Positions	N/A	N/A	1
Total	N/A	N/A	2.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
#1 To participate in the American Alliance of Museums (AAM) Accreditation Program	Health Education and Quality of Life
#2 Have at least six paid professional staff with museum knowledge and experience.	Access to Educational Opportunity
#3 Have a formal and appropriate program of documentation, care, and use of archive collections and/or objects.	Access to Educational Opportunity
#4 Increase visitation by 50%	Access to Educational Opportunity

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Have the financial resources sufficient to operate effectively
2	Regularly scheduled programs and traveling exhibits related to Civil Rights
3	Use and interpret objects and/or a site for public presentation

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Visitation	N/A	N/A	150
Presentations	N/A	N/A	25

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
REGULAR EMPLOYEES	\$0	\$0	\$96,200	N/A
TEMPORARY EMPLOYEES	\$40,665	\$39,000	\$0	-100%
HEALTH INSURANCE	\$0	\$0	\$15,874	N/A
SOCIAL SECURITY	\$3,111	\$2,984	\$7,360	146.6%
PENSION CONTRIBUTIONS	\$0	\$0	\$10,205	N/A
Total Salaries & Benefits:	\$43,776	\$41,984	\$129,639	208.8%
Personal Services				
PROFESSIONAL SERVICES	\$25,619	\$50,000	\$32,315	-35.4%
REPAIRS & MAINTENANCE	\$2,452	\$1,200	\$1,500	25%
EQUIPMENT RENTALS	\$0	\$0	\$2,556	N/A
TELEPHONE SERVICE	\$0	\$0	\$5,760	N/A
DUES AND FEES	\$0	\$0	\$500	N/A
Total Personal Services:	\$28,071	\$51,200	\$42,631	-16.7%
Supplies				
GENERAL SUPPLIES	\$0	\$750	\$2,000	166.7%
UTILITIES OTHER	\$25,799	\$25,000	\$50,000	100%
Total Supplies:	\$25,799	\$25,750	\$52,000	101.9%
Intergovernmental Ch				
INTERNAL SVC - SAFETY	\$0	\$0	\$450	N/A
Total Intergovernmental Ch:	\$0	\$0	\$450	N/A
Other Costs				
PMTS TO OTHERS	\$420	\$0	\$0	0%
Total Other Costs:	\$420	\$0	\$0	0%
Total Expense Objects:	\$98,066	\$118,934	\$224,720	88.9%



1006180 - Tybee Pier & Pavilion

Stephen Proper
Director

Funds necessary for maintenance of the facility and unforeseen operational expense.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
REPAIRS & MAINTENANCE	\$10,159	\$33,000	\$33,000	0%
Total Personal Services:	\$10,159	\$33,000	\$33,000	0%
Supplies				
UTILITIES OTHER	\$18,814	\$21,000	\$21,000	0%
Total Supplies:	\$18,814	\$21,000	\$21,000	0%
Total Expense Objects:	\$28,973	\$54,000	\$54,000	0%

1006240 - Georgia Forestry

Christopher Roberts
Chief Ranger

Chatham County's funding allotment is the pro-rata share of costs to operate the Forest Fire Control program plus payroll supplement to the Georgia Forestry Commission. Chatham County's pro-rated share of cost is four cents per acre plus a payroll supplement and telephone cost.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$24,772	\$30,664	\$43,582	42.1%
SOCIAL SECURITY	\$1,895	\$2,286	\$2,032	-11.1%
Total Salaries & Benefits:	\$26,667	\$32,950	\$45,614	38.4%
Personal Services				
TELEPHONE SERVICE	\$2,944	\$4,500	\$4,500	0%
OTHER PURCHASED SERVICES	\$5,720	\$6,700	\$6,700	0%
Total Personal Services:	\$8,664	\$11,200	\$11,200	0%
Supplies				
OTHER SUPPLIES	\$4,421	\$4,950	\$4,950	0%
Total Supplies:	\$4,421	\$4,950	\$4,950	0%
Capital Assets				
OTHER EQUIPMENT	\$16,582	\$0	\$0	0%
Total Capital Assets:	\$16,582	\$0	\$0	0%
Total Expense Objects:	\$56,335	\$49,100	\$61,764	25.8%



1006500 - Live Oak Library System

Library system for Chatham, Effingham and Liberty counties.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
PMTS TO OTHER AGCY - LIBRARY	\$7,805,271	\$7,892,331	\$8,176,600	3.6%
Total Other Costs:	\$7,805,271	\$7,892,331	\$8,176,600	3.6%
Total Expense Objects:	\$7,805,271	\$7,892,331	\$8,176,600	3.6%



1007414 - Core MPO

Annual membership costs for the Metropolitan Planning Organization (MPO), which provides a forum for local decision-making regarding federal transportation funds for urbanized areas. The CORE MPO Board sets regional, long-term transportation policy; prioritizes projects; approves the long-range plan, short-range TIP, and other required documents.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
PMTS TO OTHERS	\$40,650	\$45,005	\$59,669	32.6%
PMTS TO OTHERS	\$80,694	\$89,341	\$118,447	32.6%
Total Other Costs:	\$121,344	\$134,346	\$178,116	32.6%
Total Expense Objects:	\$121,344	\$134,346	\$178,116	32.6%

1007661 - MWBE Community Outreach Program



Connell Heyward
MWBE Coordinator

DEPARTMENT MISSION STATEMENT:

Chatham County Board of Commissioners and the taxpayers seeks to ensure that all segments of the business community have equal access to provide the County with goods and services for its daily and contractual operations.

DEPARTMENT SERVICES:

Minority Women Business Enterprise (MWBE) program is responsible for bringing awareness to the local MWBE Minority Women Business community. Making them aware of the opportunities to sell goods and services to the department of Chatham County. It is the responsibility of the MWBE program to monitor the awards the participation and utilization of the MWBE business community through the formal and informal bids procured through the purchasing department.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	2	2	2
Part-Time Positions	0	0	0
Total	2.00	2.00	2.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
1. Educate the Minority and Women business community on how to do business with Chatham County.	Superior Stewardship
2. To increase the number of Minority and Women-owned businesses that are ready, willing and able to provide goods and services to Chatham County.	Quality Service for Our Customers
3. To monitor the awards and utilization of Minority and Women Owned Businesses doing business with Chatham County through the purchases of goods and services.	Superior Stewardship

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Provide workshops and training on how to do business with Chatham County to the MWBE business community.
2	Provide a list of Minority and Women Owned Businesses that have presented themselves as Ready, Willing and Able to do business with Chatham County.
3	Monitor the award of those goods and services procured through the Purchasing Department for the daily operations of the departments of Chatham County.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Workshops and Outreach	4	4	4
Develop a directory of Women and Minority Owned Businesses that are ready, willing and able to do business with Chatham County	50	100	150
Establish a tracking system to monitor MWBE awards and participation of Minority and Women Vendors	N/A	N/A	N/A

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
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Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$123,087	\$124,780	\$132,535	6.2%
HEALTH INSURANCE	\$33,928	\$34,634	\$36,412	5.1%
SOCIAL SECURITY	\$8,512	\$8,577	\$8,937	4.2%
PENSION CONTRIBUTIONS	\$20,890	\$19,075	\$20,651	8.3%
OPEB CONTRIBUTIONS	\$8,000	\$7,600	\$0	-100%
Total Salaries & Benefits:	\$194,417	\$194,666	\$198,535	2%
Personal Services				
PROFESSIONAL SERVICES	\$0	\$3,500	\$3,000	-14.3%
FLEET - PARTS	\$261	\$135	\$160	18.5%
FLEET - LABOR	\$150	\$135	\$145	7.4%
FLEET - OUTSOURCED SERVICE	\$0	\$30	\$35	16.7%
EQUIPMENT RENTALS	\$1,532	\$1,500	\$1,535	2.3%
TELEPHONE SERVICE	\$486	\$600	\$600	0%
POSTAGE	\$326	\$500	\$500	0%
ADVERTISING	\$0	\$1,500	\$1,500	0%
PRINTING AND BINDING EXP	\$0	\$1,000	\$3,000	200%
TRAVEL EXPENSES	\$0	\$3,500	\$9,000	157.1%
DUES AND FEES	\$0	\$1,000	\$2,000	100%
EDUCATION AND TRAINING	\$100	\$3,000	\$3,000	0%
Total Personal Services:	\$2,855	\$16,400	\$24,475	49.2%
Supplies				
GENERAL SUPPLIES	\$1,516	\$5,000	\$0	-100%
GASOLINE/DIESEL	\$129	\$265	\$850	220.8%
FOOD	\$0	\$1,500	\$1,500	0%
BOOKS & PERIODICALS	\$0	\$0	\$125	N/A
Total Supplies:	\$1,644	\$6,765	\$2,475	-63.4%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$1,487	\$1,503	\$1,425	-5.2%
INTERNAL SVC - SAFETY	\$900	\$900	\$900	0%
Total Intergovernmental Ch:	\$2,387	\$2,403	\$2,325	-3.2%
Total Expense Objects:	\$201,304	\$220,234	\$227,810	3.4%



1009000 - Other Financing Uses

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
HEALTH INSURANCE	\$6,108,424	\$6,382,519	\$6,851,651	7.4%
COMPENSATED ABSENCES	\$29,644	\$0	\$0	0%
Total Salaries & Benefits:	\$6,138,068	\$6,382,519	\$6,851,651	7.4%
Other Costs				
INTERGOVERNMENTAL - SAVANNAH	\$1,127,472	\$915,430	\$1,200,000	31.1%
INTERGOVTL - TYBEE	\$28,731	\$24,130	\$30,000	24.3%
INTERGOVTL - THUNDERBOLT	\$25,531	\$20,000	\$28,000	40%
INTERGOVTL - POOLER	\$162,851	\$100,000	\$175,000	75%
INTERGOVTL - BLOOMINGDALE	\$24,911	\$20,000	\$28,000	40%
INTERGOVTL-GARDEN CITY	\$74,828	\$50,000	\$80,000	60%
INTERGOVTL -PT. WENTWORTH	\$49,463	\$35,000	\$60,000	71.4%
INTERGOVTL-VERNONBURG	\$1,183	\$900	\$1,200	33.3%
PMTS TO OTHER AGCY	\$1,458	\$2,500	\$2,500	0%
PMTS TO OTHER AGCY-HEALTH	\$23,104	\$25,000	\$25,000	0%
PMTS TO OTHER AGCY - LIBRARY	\$25,616	\$30,000	\$30,000	0%
PMTS TO OTHER AGCY - GREENBRIA	\$551	\$4,000	\$2,000	-50%
CONTINGENCIES	\$0	-\$68,062	\$7,423,900	-11,007.6%
Total Other Costs:	\$1,545,699	\$1,158,898	\$9,085,600	684%
Other Financing Uses				
TRANSFER TO E911 FUND	\$2,998,700	\$2,807,816	\$2,900,000	3.3%
TRANSFER TO GRANT FUND	\$150,000	\$0	\$0	0%
TRANSFER TO CHILD SUPPORT FUND	\$213,878	\$206,622	\$0	-100%
TRANSFER TO LAND BANK FUND	\$30,000	\$0	\$0	0%
TRANSFER TO CIP FUND	\$17,308,819	\$2,543,550	\$1,585,000	-37.7%
TRANSFER TO CAPITAL REPLACEMEN	\$2,000,000	\$0	\$0	0%
TRANSFER TO DEBT SERVICE FUND	\$3,370,750	\$0	\$3,370,750	N/A
TRANSFER TO SOLID WASTE FUND	\$1,500,000	\$1,500,000	\$1,500,000	0%
TRANSFER TO RISK MANAGEMENT	\$5,572,251	\$2,750,000	\$2,750,000	0%
Total Other Financing Uses:	\$33,144,398	\$9,807,988	\$12,105,750	23.4%
Total Expense Objects:	\$40,828,165	\$17,349,405	\$28,043,001	61.6%

Special Service District

The Special Service District balanced budget is presented in the following pages.



2701575 - County Engineering Services



Suzanne Cooler
County Engineer

The Department of Engineering operates in five specific areas of interests including Project Management, Development, Environmental Compliance, Floodplain Management, and Geographical Information Systems (GIS).

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	17	18	18
Part Time Positions	0	0	4
Total	17	18	22

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1 - Efficiently deliver capital improvement projects within the budget that improve the public and quality of life while reducing maintenance costs.	Practice Superior Stewardship
2 - Provide an efficient and timely permitting process while protecting public safety and quality of life.	Health, Safety & Welfare
3 - Enhance public safety and quality of life by ensuring compliance with the National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer (MS4) Permit by meeting permit enforcement, monitoring, public involvement and outreach, and reporting requirements.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Evaluations of quality, efficiency and cost savings decisions at the completion of each project
2.	Semi-annual review of permit issuance, plan review and enforcement actions.
3.	Completing all required stormwater inspections and submission of the MS4 Annual Report.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Flood zone determinations	75	525	65
Floodplain plan reviews	140		150
Sites & subdivision review	223	200	200
SPLOST projects construction- (est.)	\$75,770,000	\$77,000,000	\$75,000,000

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$654,210	\$758,102	\$862,821	13.8%
HEALTH INSURANCE	\$147,970	\$176,070	\$177,303	0.7%
SOCIAL SECURITY	\$45,554	\$52,335	\$57,038	9%
PENSION CONTRIBUTIONS	\$109,272	\$115,803	\$127,186	9.8%
OPEB CONTRIBUTIONS	\$35,050	\$32,800	\$0	-100%
Total Salaries & Benefits:	\$992,056	\$1,135,110	\$1,224,348	7.9%
Personal Services				
PROFESSIONAL SERVICES	\$36,836	\$45,000	\$100,000	122.2%
REPAIRS & MAINTENANCE	\$24,174	\$19,975	\$38,768	94.1%
FLEET - PARTS	\$3,106	\$2,570	\$2,910	13.2%
FLEET - LABOR	\$3,618	\$3,300	\$3,415	3.5%
FLEET - OUTSOURCED SERVICE	\$2,426	\$2,095	\$2,025	-3.3%
BUILDING & LAND RENTAL	\$6,400	\$8,570	\$8,160	-4.8%
EQUIPMENT RENTALS	\$8,800	\$8,000	\$8,000	0%
TELEPHONE SERVICE	\$24,996	\$24,000	\$30,000	25%
POSTAGE	\$1,695	\$1,000	\$1,000	0%
ADVERTISING	\$11,655	\$21,600	\$20,350	-5.8%
TRAVEL EXPENSES	\$421	\$30,000	\$35,000	16.7%
DUES AND FEES	\$3,351	\$2,650	\$4,818	81.8%
EDUCATION AND TRAINING	\$5,386	\$32,000	\$32,000	0%
OTHER PURCHASED SERVICES	\$203	\$0	\$0	0%
Total Personal Services:	\$133,067	\$200,760	\$286,446	42.7%
Supplies				
GENERAL SUPPLIES	\$15,541	\$36,150	\$25,000	-30.8%
GASOLINE/DIESEL	\$8,890	\$11,400	\$11,400	0%
CATERED MEALS	\$1,732	\$2,000	\$2,000	0%
BOOKS & PERIODICALS	\$1,161	\$880	\$1,650	87.5%
OTHER SMALL EQUIPMENT	\$0	\$0	\$14,430	N/A
OTHER SUPPLIES	\$1,292	\$1,675	\$1,100	-34.3%
UNIFORMS	\$1,282	\$1,500	\$2,500	66.7%
Total Supplies:	\$29,898	\$53,605	\$58,080	8.3%
Capital Assets				
FURNITURE & FIXTURES	\$0	\$1,160	\$2,090	80.2%
COMPUTERS	\$634	\$60,000	\$20,000	-66.7%
OTHER EQUIPMENT	\$18,356	\$14,000	\$0	-100%
Total Capital Assets:	\$18,990	\$75,160	\$22,090	-70.6%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$28,279	\$28,574	\$29,445	3%
INTERNAL SVC - SAFETY	\$13,050	\$13,050	\$8,100	-37.9%
Total Intergovernmental Ch:	\$41,329	\$41,624	\$37,545	-9.8%
Total Expense Objects:	\$1,215,340	\$1,506,259	\$1,628,509	8.1%



2701577 - Traffic Lights

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
REPAIRS & MAINTENANCE	\$13,360	\$150,000	\$150,000	0%
Total Personal Services:	\$13,360	\$150,000	\$150,000	0%
Supplies				
UTILITIES OTHER	\$153,210	\$130,000	\$148,000	13.8%
Total Supplies:	\$153,210	\$130,000	\$148,000	13.8%
Total Expense Objects:	\$166,569	\$280,000	\$298,000	6.4%

2701595 - General Administration

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$3,200,000	\$3,838,068	\$3,838,068	0%
Total Intergovernmental Ch:	\$3,200,000	\$3,838,068	\$3,838,068	0%
Total Expense Objects:	\$3,200,000	\$3,838,068	\$3,838,068	0%



2702500 - Recorders Court



Chatham County Recorders Court is a joint intergovernmental operation between the City of Savannah and Chatham County. Expenses are shared and distributed per a Memorandum of Understanding using various cost centers to prorate costs in a fair and equitable manner.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part -Time Positions	0	0	0
Total	1.00	1.00	1.00

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$363,002	\$361,534	\$365,066	1%
HEALTH INSURANCE	\$65,609	\$72,753	\$68,580	-5.7%
SOCIAL SECURITY	\$24,335	\$23,795	\$24,774	4.1%
PENSION CONTRIBUTIONS	\$58,529	\$55,513	\$57,171	3%
OPEB CONTRIBUTIONS	\$16,850	\$16,150	\$0	-100%
Total Salaries & Benefits:	\$528,325	\$529,745	\$515,591	-2.7%
Personal Services				
PROFESSIONAL SERVICES	\$68,318	\$150,000	\$100,000	-33.3%
POSTAGE	\$1	\$0	\$0	0%
Total Personal Services:	\$68,319	\$150,000	\$100,000	-33.3%
Supplies				
GENERAL SUPPLIES	\$182	\$5,000	\$5,000	0%
OTHER SUPPLIES	\$0	\$500	\$500	0%
Total Supplies:	\$182	\$5,500	\$5,500	0%
Intergovernmental Ch				
REIMBURSEMENTS TO FUNDS	\$596,261	\$525,000	\$525,000	0%
Total Intergovernmental Ch:	\$596,261	\$525,000	\$525,000	0%
Other Costs				
PMTS TO OTHER AGCY	\$240,959	\$240,000	\$240,000	0%
Total Other Costs:	\$240,959	\$240,000	\$240,000	0%
Total Expense Objects:	\$1,434,046	\$1,450,245	\$1,386,091	-4.4%

2703200 - Police



Jeff Hadley
Chief of Police

MISSION:

The mission of the Chatham County Police Department is to provide excellence in police services while building partnerships with the citizens in the community in which we serve.

DEPARTMENT SERVICES: The Chatham County Police Department is a full service police agency providing Patrol, Investigative, and support functions to the unincorporated residents of Chatham County.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	151.0	171.0	181.0
Part-Time Positions	2.0	2.0	2.0
Total	153.0	173.0	183.0

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
#1 - Begin State Accreditation process by Spring 2023	Quality Service to our customers
#2 - Maintain a 90% staffing level throughout the fiscal year	Health, Safety & Welfare
#3 - Begin Marine Patrol Facility project by spring 2023	Superior work environment

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Apply for and begin working towards State Accreditation for Law Enforcement Agencies.
2.	Maintain monthly staffing updates to ensure a 90% employment benchmark.
3.	Work with County Engineer to expedite Marine Patrol Facility Project

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Proposed
Begin Accreditation process, completing at least 20% of the process	0%	10%	20%
Maintain sworn officer staffing level	90%	80%	90%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$8,027,012	\$9,979,815	\$10,044,029	0.6%
TEMPORARY EMPLOYEES	\$75,522	\$100,000	\$100,000	0%
OVERTIME	\$279,221	\$225,000	\$250,000	11.1%
HEALTH INSURANCE	\$1,937,112	\$2,349,821	\$2,179,438	-7.3%
SOCIAL SECURITY	\$591,256	\$707,811	\$708,781	0.1%
PENSION CONTRIBUTIONS	\$1,366,761	\$1,505,453	\$1,543,210	2.5%
Peace Officer's Retirement	\$0	\$43,500	\$19,800	-54.5%
OPEB CONTRIBUTIONS	\$587,000	\$661,200	\$0	-100%
Total Salaries & Benefits:	\$12,863,883	\$15,572,600	\$14,845,258	-4.7%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$34,074	\$37,500	\$37,500	0%
PROFESSIONAL SERVICES	\$9,474	\$40,000	\$40,000	0%
REPAIRS & MAINTENANCE	\$249,553	\$383,196	\$375,000	-2.1%
FLEET - PARTS	\$73,289	\$73,370	\$77,300	5.4%
FLEET - LABOR	\$86,788	\$73,455	\$80,505	9.6%
FLEET - OUTSOURCED SERVICE	\$31,797	\$63,465	\$50,370	-20.6%
BUILDING & LAND RENTAL	\$195	\$0	\$1,000	N/A
EQUIPMENT RENTALS	\$20,302	\$10,200	\$21,000	105.9%
TELEPHONE SERVICE	\$149,900	\$140,000	\$147,000	5%
POSTAGE	\$6,529	\$5,000	\$5,000	0%
ADVERTISING	\$12,879	\$25,000	\$18,000	-28%
PRINTING AND BINDING EXP	\$4,635	\$5,000	\$5,000	0%
TRAVEL EXPENSES	\$10,011	\$28,300	\$40,000	41.3%
DUES AND FEES	\$6,113	\$6,300	\$6,300	0%
EDUCATION AND TRAINING	\$19,857	\$20,000	\$23,400	17%
OTHER PURCHASED SERVICES	\$52,170	\$111,817	\$493,069	341%
Total Personal Services:	\$767,565	\$1,022,603	\$1,420,444	38.9%
Supplies				
GENERAL SUPPLIES	\$56,143	\$55,000	\$75,000	36.4%
GASOLINE/DIESEL	\$295,936	\$350,000	\$304,640	-13%
UTILITIES OTHER	\$92,154	\$40,000	\$100,000	150%
CATERED MEALS	\$7,454	\$0	\$10,000	N/A
BOOKS & PERIODICALS	\$10,054	\$7,500	\$10,000	33.3%
OTHER SMALL EQUIPMENT	\$5,249	\$15,000	\$30,000	100%
OTHER SUPPLIES	\$330,829	\$301,000	\$250,000	-16.9%
UNIFORMS	\$70,736	\$33,000	\$105,000	218.2%
Total Supplies:	\$868,554	\$801,500	\$884,640	10.4%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Capital Assets				
VEHICLES	\$0	\$285,000	\$0	-100%
FURNITURE & FIXTURES	\$59,079	\$2,500	\$30,000	1,100%
COMPUTERS	\$52,222	\$46,000	\$10,000	-78.3%
OTHER EQUIPMENT	\$17,028	\$30,000	\$30,000	0%
Total Capital Assets:	\$128,329	\$363,500	\$70,000	-80.7%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$68,640	\$107,747	\$237,910	120.8%
INTERNAL SVC-COMPUTER REP	\$144,170	\$145,443	\$170,460	17.2%
INTERNAL SVC - SAFETY	\$66,150	\$67,950	\$31,950	-53%
REIMBURSEMENTS TO FUNDS	-\$886,593	-\$1,208,842	\$0	-100%
Total Intergovernmental Ch:	-\$607,633	-\$887,702	\$440,320	-149.6%
Total Expense Objects:	\$14,020,698	\$16,872,501	\$17,660,662	4.7%



2704100 - Public Works



William Wright
Public Works Director

DEPARTMENT MISSION STATEMENT

Public Works is dedicated and committed to pursuing the highest level of reliable, courteous, prompt and effective service, responsible to all citizens of Chatham County.

DEPARTMENT SERVICES: Through routine maintenance and a work order system, provides road maintenance for the traveling public, efficiency of drainage infrastructure, coordination of boating traffic, sanitary sewer, recycling opportunities, yard waste and bulky item collection.

Personnel

Total	FY2021 Actual	FY 2022 Adopted	FY2023 Adopted
Full Time Equivalents	117	117	118
Part-Time Positions	0	0	1
Total	117.00	117.00	119.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Develop a skilled, effective, highly productive workforce improving employee morale	Superior Work Environment
2. Improve customer service we provide	Quality Service for Our Customers
3. Increase hiring efforts to fill at least 80% of existing vacant positions	Superior Work Environment

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Implement a coaching/mentoring program to increase employee success and increase job knowledge and improve the training Program
2	Improve responsiveness to work orders by continuing to hold weekly work order meetings and ensuring that residents are contacted within three working days of work order conversion. Improve customer service.
3	Work with Human Resources to ensure that vacant positions are advertised on various hiring platforms and implement an entry level training program to develop the necessary skill and experience to develop entry level positions

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Identify at least 4 employees willing to serve as mentors	4	4	4
Ensure all department employees have at least 4 hours of training per year.	N/A	85%	85%
Responding to customers within 3 business days at least 80% as measured by the work order system.	10%	10%	10%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$2,936,128	\$4,043,349	\$4,734,390	17.1%
TEMPORARY EMPLOYEES	\$68,843	\$100,000	\$100,000	0%
OVERTIME	\$17,522	\$50,000	\$50,000	0%
HEALTH INSURANCE	\$909,511	\$1,405,079	\$1,578,766	12.4%
SOCIAL SECURITY	\$211,037	\$275,717	\$330,081	19.7%
PENSION CONTRIBUTIONS	\$653,224	\$614,513	\$717,045	16.7%
OPEB CONTRIBUTIONS	\$430,600	\$339,200	\$0	-100%
Total Salaries & Benefits:	\$5,226,865	\$6,827,858	\$7,510,282	10%
Personal Services				
PROFESSIONAL SERVICES	\$47,904	\$50,000	\$50,000	0%
REPAIRS & MAINTENANCE	\$48,441	\$50,000	\$59,546	19.1%
FLEET - PARTS	\$86,169	\$104,730	\$97,730	-6.7%
FLEET - LABOR	\$90,517	\$150,055	\$124,270	-17.2%
FLEET - OUTSOURCED SERVICE	\$53,166	\$130,215	\$83,760	-35.7%
EQUIPMENT RENTALS	\$5,516	\$9,000	\$9,080	0.9%
TELEPHONE SERVICE	\$29,934	\$15,000	\$30,000	100%
POSTAGE	\$96	\$300	\$300	0%
TRAVEL EXPENSES	\$519	\$4,000	\$4,000	0%
DUES AND FEES	\$6,110	\$6,000	\$6,000	0%
EDUCATION AND TRAINING	\$469	\$4,000	\$4,000	0%
OTHER PURCHASED SERVICES	\$1,013,934	\$1,965,215	\$1,990,701	1.3%
REPAIRS & MAINTENANCE	\$0	\$0	\$100,000	N/A
Total Personal Services:	\$1,382,773	\$2,488,515	\$2,559,387	2.8%
Supplies				
GENERAL SUPPLIES	\$15,974	\$20,000	\$20,000	0%
GASOLINE/DIESEL	\$246,469	\$289,385	\$272,590	-5.8%
UTILITIES OTHER	\$83,202	\$95,000	\$95,000	0%
CATERED MEALS	\$3,086	\$4,000	\$4,000	0%
DIESEL/GAS FOR RESALE	-\$56,258	-\$72,000	-\$72,000	0%
OTHER SUPPLIES	\$160,096	\$225,805	\$245,288	8.6%
UNIFORMS	\$15,435	\$20,000	\$20,600	3%
Total Supplies:	\$468,005	\$582,190	\$585,478	0.6%
Capital Assets				
OTHER EQUIPMENT	\$119,833	\$0	\$0	0%
Total Capital Assets:	\$119,833	\$0	\$0	0%
Intergovernmental Ch				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTERNAL SVC - RADIO REPLACE	\$11,217	\$36,504	\$36,460	-0.1%
INTERNAL SVC-COMPUTER REP	\$20,684	\$20,903	\$20,355	-2.6%
INTERNAL SVC - SAFETY	\$45,000	\$52,650	\$52,650	0%
REIMBURSEMENTS TO FUNDS	-\$517,624	-\$600,000	-\$600,000	0%
Total Intergovernmental Ch:	-\$440,723	-\$489,943	-\$490,535	0.1%
Total Expense Objects:	\$6,756,753	\$9,408,620	\$10,164,612	8%



2704321 - Fell Street Pump Station

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
REPAIRS & MAINTENANCE	\$0	\$0	\$100,000	N/A
Total Personal Services:	\$0	\$0	\$100,000	N/A
Total Expense Objects:	\$0	\$0	\$100,000	N/A

2707210 - Building Safety and Regulatory



Gregori Anderson
Director

DEPARTMENT MISSION STATEMENT

To safeguard the general welfare of the citizens of Chatham County through the timely issuance of permits, inspections, and tax certificates; and the professional administration of State and County laws and ordinances.

DEPARTMENT SERVICES

Receives and processes applications for occupational tax certificates, assess and collect occupational taxes. Conducts site inspections for Property Maintenance Ordinance compliance. Inspects business establishments for compliance to the Occupational Tax Ordinance.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	10	10	10
Part-Time Positions	0	0	0
Total	10.00	10.00	10.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
#1 Reduce Property Maintenance Ordinance compliance turnaround time.	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to accomplish the goal
1	Strive to obtain a 90% annual compliance rate for property maintenance violations by December 2022
1	Continue to maximize the use of the Magistrate Court and Mediation Center processes.
1	Implement software and hardware to allow electronic field inspection results to be uploaded to the database in real time.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Track violations	85%	90%	95%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$349,457	\$458,616	\$591,061	28.9%
HEALTH INSURANCE	\$76,352	\$124,528	\$161,184	29.4%
SOCIAL SECURITY	\$24,931	\$35,085	\$44,963	28.2%
PENSION CONTRIBUTIONS	\$72,356	\$64,207	\$91,875	43.1%
OPEB CONTRIBUTIONS	\$36,840	\$29,440	\$0	-100%
Total Salaries & Benefits:	\$559,936	\$711,876	\$889,083	24.9%
Personal Services				
PROFESSIONAL SERVICES	\$23,021	\$19,584	\$19,584	0%
REPAIRS & MAINTENANCE	\$0	\$135	\$135	0%
FLEET - PARTS	\$88	\$390	\$195	-50%
FLEET - LABOR	\$357	\$740	\$510	-31.1%
FLEET - OUTSOURCED SERVICE	\$0	\$35	\$40	14.3%
EQUIPMENT RENTALS	\$1,128	\$1,100	\$1,100	0%
TELEPHONE SERVICE	\$326	\$300	\$300	0%
POSTAGE	\$2,241	\$5,000	\$3,500	-30%
ADVERTISING	\$1,450	\$2,500	\$2,500	0%
TRAVEL EXPENSES	\$0	\$361	\$361	0%
DUES AND FEES	\$125	\$530	\$530	0%
EDUCATION AND TRAINING	\$0	\$400	\$400	0%
OTHER PURCHASED SERVICES	\$671	\$5,000	\$1,200	-76%
Total Personal Services:	\$29,407	\$36,075	\$30,355	-15.9%
Supplies				
GENERAL SUPPLIES	\$5,029	\$7,300	\$5,500	-24.7%
GASOLINE/DIESEL	\$2,392	\$3,410	\$2,835	-16.9%
UTILITIES OTHER	\$4,080	\$14,851	\$7,500	-49.5%
BOOKS & PERIODICALS	\$972	\$1,000	\$1,000	0%
OTHER SUPPLIES	\$1,793	\$2,320	\$2,320	0%
Total Supplies:	\$14,266	\$28,881	\$19,155	-33.7%
Capital Assets				
COMPUTERS	\$1,119	\$0	\$0	0%
Total Capital Assets:	\$1,119	\$0	\$0	0%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$2,910	\$6,934	\$7,310	5.4%
INTERNAL SVC-COMPUTER REP	\$8,919	\$9,018	\$14,275	58.3%
Total Intergovernmental Ch:	\$11,829	\$15,952	\$21,585	35.3%
Total Expense Objects:	\$616,558	\$792,784	\$960,178	21.1%



2707340 - Coastal Area Development

The Coastal Regional Commission (CRC) is the regional planning and intergovernmental coordination agency for the 10-counties and 35 cities along the coast of Georgia. CRC is dedicated to unifying the region's collective resources to prepare the area for a prosperous future. It does so through professional planning initiatives, the provision of objective information, and the involvement of the community in collaborative partnerships. Memberships fees are based on population.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
DUES AND FEES	\$113,352	\$113,353	\$119,825	5.7%
Total Personal Services:	\$113,352	\$113,353	\$119,825	5.7%
Total Expense Objects:	\$113,352	\$113,353	\$119,825	5.7%

2707410 - MPC

The Metropolitan Planning Commission continually analyzes community trends and potential problem areas. It is a function of the Commission to translate these findings into logical and workable plans to insure progressive and orderly urban growth.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
PMTS TO OTHERS	\$925,711	\$1,090,754	\$1,190,051	9.1%
Total Other Costs:	\$925,711	\$1,090,754	\$1,190,051	9.1%
Total Expense Objects:	\$925,711	\$1,090,754	\$1,190,051	9.1%

2707412 - SAGIS

SAGIS, an acronym for the Savannah Area Geographic Information System, provides an entrepreneurial approach to manage geographically-based data among various government agencies, creates tools and services for those agencies and the public, provides access to the data and provides support to users to maximum system benefits. Through a public-private partnership, SAGIS not only improves government services but also enhances economic development. SAGIS has become the platform for a new era of data management, including overlays for E-911, property ownership and valuation, building and development, topographical information, subdivision platting, deed records, emergency management, elections, mosquito control, and public property maintenance

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Other Costs				
PMTS TO OTHERS	\$323,250	\$292,000	\$306,547	5%
Total Other Costs:	\$323,250	\$292,000	\$306,547	5%
Total Expense Objects:	\$323,250	\$292,000	\$306,547	5%

2709000 - Other Financing Uses

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
COMPENSATED ABSENCES	\$32,062	\$0	\$0	0%
Total Salaries & Benefits:	\$32,062	\$0	\$0	0%
Other Costs				
PMTS TO OTHERS	\$0	\$132,000	\$0	-100%
CONTINGENCIES	\$0	\$975,952	\$3,074,563	215%
PMTS TO OTHERS	\$17,980	\$20,000	\$20,000	0%
Total Other Costs:	\$17,980	\$1,127,952	\$3,094,563	174.4%
Other Financing Uses				
TRANSFER TO GENERAL FUND	\$386,032	\$350,000	\$350,000	0%
TRANSFER TO E911 FUND	\$768,265	\$736,321	\$750,000	1.9%
TRANSFER TO GRANT FUND	\$258,801	\$0	\$0	0%
TRANSFER TO LDAO FUND	\$0	\$187,330	\$497,156	165.4%
TRANSFER TO LAND BANK FUND	\$0	\$30,000	\$35,000	16.7%
TRANSFER TO CIP FUND	\$6,703,643	\$1,909,091	\$1,209,000	-36.7%
TRANSFER TO CAPITAL REPLACEMEN	\$1,000,000	\$0	\$0	0%
TRANSFER TO WATER SEWER FUND	\$1,189,353	\$0	\$0	0%
TRANSFER TO SOLID WASTE FUND	\$1,769,114	\$769,114	\$775,000	0.8%
TRANSFER TO BLDING SAFETY	\$378,364	\$335,104	\$412,174	23%
TRANSFER TO RISK MANAGEMENT	\$1,250,000	\$1,250,000	\$1,250,000	0%
Total Other Financing Uses:	\$13,703,572	\$5,566,960	\$5,278,330	-5.2%
Total Expense Objects:	\$13,753,614	\$6,694,912	\$8,372,893	25.1%

Judiciary

The adopted judiciary budgets are presented in this section.



1002100 - Superior Court Administration



Crystal Cooper
Court Administrator

The Office of the Court Administrator assists the Judges with the non-judicial and administrative activities of the court. The office oversees criminal case management/scheduling, jury services, court reporting, interpreter services, a Drug Court, a Mental Health Court, and a Veterans Court. The Court Administrator and staff function within general management areas rather than specific legal areas.

The Court Administrator's office administers the court reporting and interpreter needs for Superior and State Court in compliance with State and Federal laws and the Supreme Court of Georgia.

Personnel

Total	FY2020 Adopted	FY2021 Adopted	FY2022 Adopted
Full Time Equivalents	33	33	33
Part-Time Positions	1	1	1
Total	34.00	34.00	34.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Provide effective and efficient government services, ensuring processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Continue to review process and procedure and implement efficiencies.	Improve the quality of life by providing an efficient court system in a cost-effective manner.

Performance Measures

Activity	Performance Measure	% Obtained FY21 FY22
Quality of Life	Maintain a disposition ratio of at least 95% in civil and criminal cases heard within the Chatham County Court system during the calendar year.	96% 77%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$2,344,495	\$2,406,114	\$2,479,995	3.1%
TEMPORARY EMPLOYEES	\$13,615	\$2,500	\$5,280	111.2%
OVERTIME	\$184	\$2,000	\$2,500	25%
HEALTH INSURANCE	\$551,515	\$598,821	\$581,495	-2.9%
SOCIAL SECURITY	\$161,900	\$167,583	\$174,014	3.8%
PENSION CONTRIBUTIONS	\$408,702	\$322,178	\$383,858	19.1%
OPEB CONTRIBUTIONS	\$132,000	\$129,200	\$0	-100%
Total Salaries & Benefits:	\$3,612,411	\$3,628,396	\$3,627,142	0%
Personal Services				
PROFESSIONAL SERVICES	\$6,764	\$36,152	\$25,750	-28.8%
REPAIRS & MAINTENANCE	\$0	\$500	\$500	0%
BUILDING & LAND RENTAL	\$15,663	\$17,000	\$17,000	0%
EQUIPMENT RENTALS	\$12,045	\$19,000	\$15,000	-21.1%
TELEPHONE SERVICE	\$2,225	\$3,000	\$2,500	-16.7%
POSTAGE	\$12,461	\$32,000	\$34,000	6.3%
TRAVEL EXPENSES	\$466	\$32,400	\$29,400	-9.3%
DUES AND FEES	\$6,898	\$9,090	\$9,550	5.1%
EDUCATION AND TRAINING	\$394	\$10,890	\$9,350	-14.1%
OTHER PURCHASED SERVICES	\$2,104	\$600	\$1,300	116.7%
Total Personal Services:	\$59,020	\$160,632	\$144,350	-10.1%
Supplies				
GENERAL SUPPLIES	\$29,722	\$40,000	\$40,000	0%
BOOKS & PERIODICALS	\$29,199	\$25,000	\$28,000	12%
Total Supplies:	\$58,920	\$65,000	\$68,000	4.6%
Capital Assets				
FURNITURE & FIXTURES	\$1,582	\$0	\$5,000	N/A
OTHER EQUIPMENT	\$6,414	\$9,800	\$0	-100%
Total Capital Assets:	\$7,996	\$9,800	\$5,000	-49%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$33,627	\$33,988	\$33,710	-0.8%
INTERNAL SVC - SAFETY	\$14,400	\$15,300	\$15,300	0%
Total Intergovernmental Ch:	\$48,027	\$49,288	\$49,010	-0.6%
Total Expense Objects:	\$3,786,374	\$3,913,116	\$3,893,502	-0.5%



1002110 - Court Expenditures

Court expenditures is a division of the Superior Court Administrators' office where costs associated with all Superior court operations are funded.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
OFFICIAL/ADMIN SERVICES	\$82,868	\$137,100	\$145,000	5.8%
TECHNICAL SERVICES	\$373,811	\$820,400	\$800,000	-2.5%
DUES AND FEES	\$62,518	\$350,000	\$350,000	0%
OTHER PURCHASED SERVICES	\$10,999	\$29,060	\$29,400	1.2%
Total Personal Services:	\$530,195	\$1,336,560	\$1,324,400	-0.9%
Supplies				
FOOD	\$0	\$1,500	\$1,500	0%
Total Supplies:	\$0	\$1,500	\$1,500	0%
Capital Assets				
OTHER EQUIPMENT	\$36,134	\$0	\$7,500	N/A
Total Capital Assets:	\$36,134	\$0	\$7,500	N/A
Total Expense Objects:	\$566,328	\$1,338,060	\$1,333,400	-0.3%

1002120 - Alternative Dispute Resolution

In accordance with the mandate of the Georgia Constitution, the judges of the Superior Court of the Eastern Judicial Circuit decided that all contested civil and domestic cases, unless exempted, must be referred to mediation prior to the granting of a pretrial conference or trial. Expenses related to this mandate are held within this department and managed by the Court Administration's office

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
EQUIPMENT RENTALS	\$880	\$2,000	\$2,000	0%
POSTAGE	\$154	\$200	\$200	0%
TRAVEL EXPENSES	\$0	\$1,000	\$1,000	0%
Total Personal Services:	\$1,034	\$3,200	\$3,200	0%
Supplies				
GENERAL SUPPLIES	\$0	\$1,000	\$1,000	0%
Total Supplies:	\$0	\$1,000	\$1,000	0%
Intergovernmental Ch				
INTERNAL SVC - SAFETY	\$450	\$450	\$0	-100%
Total Intergovernmental Ch:	\$450	\$450	\$0	-100%
Total Expense Objects:	\$1,484	\$4,650	\$4,200	-9.7%

1002300 - State Court - Judges



Judge Gregory V. Sapp
Chief Judge

The judges of the State Court of Chatham County preside over all civil and criminal cases properly filed with the Court. The Judiciary handles criminal misdemeanor cases either by acceptance of pleas, bench trials before the Court or by jury trials depending on the request of the defendant. State Court judges also preside over all civil cases filed in State Court. The Court has concurrent jurisdiction with the Superior Courts with the exception of equity, land and domestic relations. Additionally, the State Court serves as the appellate court for the Magistrate Court of Chatham County and hears all such cases on a de nova basis.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	10	10	10
Part-Time Positions	0	0	0
Total	10.00	10.00	10.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Provide fair and impartial judicial oversight of all cases handled within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Recidivism Rate	Facilitate participants' successful completion of all requirements of the court-ordered programs.	Reduce crime; provide prevention

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$1,167,831	\$1,210,860	\$1,137,449	-6.1%
HEALTH INSURANCE	\$182,550	\$179,822	\$208,699	16.1%
SOCIAL SECURITY	\$72,749	\$75,997	\$70,950	-6.6%
PENSION CONTRIBUTIONS	\$238,426	\$156,412	\$205,390	31.3%
OPEB CONTRIBUTIONS	\$44,000	\$41,800	\$0	-100%
Total Salaries & Benefits:	\$1,705,556	\$1,664,891	\$1,622,488	-2.5%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$12,416	\$67,850	\$67,218	-0.9%
REPAIRS & MAINTENANCE	\$15,167	\$17,667	\$17,667	0%
BUILDING & LAND RENTAL	\$2,025	\$2,025	\$4,050	100%
EQUIPMENT RENTALS	\$4,424	\$5,500	\$6,000	9.1%
POSTAGE	\$676	\$3,400	\$3,000	-11.8%
TRAVEL EXPENSES	\$3,596	\$11,159	\$10,461	-6.3%
DUES AND FEES	\$5,163	\$4,677	\$5,075	8.5%
EDUCATION AND TRAINING	\$1,580	\$3,804	\$3,804	0%
Total Personal Services:	\$45,046	\$116,082	\$117,275	1%
Supplies				
GENERAL SUPPLIES	\$10,182	\$12,340	\$11,920	-3.4%
BOOKS & PERIODICALS	\$19,042	\$16,000	\$18,000	12.5%
OTHER SUPPLIES	\$49	\$0	\$0	0%
UNIFORMS	\$1,425	\$0	\$0	0%
Total Supplies:	\$30,698	\$28,340	\$29,920	5.6%
Capital Assets				
FURNITURE & FIXTURES	\$18,606	\$12,300	\$7,500	-39%
OTHER EQUIPMENT	\$23,980	\$2,800	\$2,700	-3.6%
Total Capital Assets:	\$42,586	\$15,100	\$10,200	-32.5%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$12,779	\$12,779	\$14,895	16.6%
INTERNAL SVC - SAFETY	\$4,950	\$4,500	\$4,500	0%
Total Intergovernmental Ch:	\$17,729	\$17,279	\$19,395	12.2%
Total Expense Objects:	\$1,841,614	\$1,841,692	\$1,799,278	-2.3%



1002310 - State Court - Clerk



Brian K. Hart
State Court Clerk

The State Court Clerk of Court maintains complete and permanent records of all civil and criminal actions filed with the Clerk. The Clerk's Office keeps all records up to date and available to attorneys and the public for review and examination as provided by law. The Clerk's Office provides case management services to the Judges of State Court. The Clerk's Office also receives and distributes funds paid into the Court's registry in the form of escrow and restitution. The Clerk is responsible for receiving and distributing funds paid the Court in the form of fines and fees.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	21	21	21
Part Time Positions	0	0	0
Total	21.00	21.00	21.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> ◦ Exercises administrative control over the other functions of the court ◦ Implement Odyssey software system 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one system throughout the county.	Improve the quality of life by providing a timely, cost-efficient court system.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$995,456	\$1,002,254	\$1,069,375	6.7%
OVERTIME	\$0	\$5,000	\$5,700	14%
HEALTH INSURANCE	\$306,945	\$323,176	\$320,391	-0.9%
SOCIAL SECURITY	\$66,523	\$66,510	\$71,921	8.1%
PENSION CONTRIBUTIONS	\$161,781	\$153,043	\$166,100	8.5%
OPEB CONTRIBUTIONS	\$84,000	\$79,800	\$0	-100%
Total Salaries & Benefits:	\$1,614,705	\$1,629,783	\$1,633,487	0.2%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$50,000	\$70,000	\$71,080	1.5%
REPAIRS & MAINTENANCE	\$174	\$1,500	\$4,100	173.3%
BUILDING & LAND RENTAL	\$1,350	\$1,350	\$2,700	100%
EQUIPMENT RENTALS	\$4,186	\$7,364	\$8,614	17%
TELEPHONE SERVICE	\$607	\$660	\$660	0%
POSTAGE	\$4,584	\$25,000	\$25,000	0%
INTERNET SERVICE	\$0	\$0	\$3,060	N/A
ADVERTISING	\$225	\$2,250	\$1,125	-50%
TRAVEL EXPENSES	\$0	\$2,326	\$4,155	78.6%
DUES AND FEES	\$1,686	\$1,950	\$1,950	0%
EDUCATION AND TRAINING	\$600	\$1,500	\$3,499	133.3%
OTHER PURCHASED SERVICES	\$52	\$2,700	\$2,700	0%
Total Personal Services:	\$63,464	\$116,600	\$128,643	10.3%
Supplies				
GENERAL SUPPLIES	\$16,824	\$34,700	\$31,745	-8.5%
BOOKS & PERIODICALS	\$326	\$800	\$1,000	25%
Total Supplies:	\$17,149	\$35,500	\$32,745	-7.8%
Capital Assets				
OTHER EQUIPMENT	\$17,420	\$9,200	\$10,400	13%
Total Capital Assets:	\$17,420	\$9,200	\$10,400	13%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$19,396	\$19,611	\$20,915	6.6%
INTERNAL SVC - SAFETY	\$9,450	\$9,450	\$9,450	0%
Total Intergovernmental Ch:	\$28,846	\$29,061	\$30,365	4.5%
Total Expense Objects:	\$1,741,585	\$1,820,144	\$1,835,640	0.9%



1002320 - State Court - DUI Court



David Wood
DUI Court Administrator

The Savannah - Chatham County DUI Court began as a pilot project in 2003. The program was initially sponsored by National Highway Traffic Safety Administration, the Governor's Office of Highway Safety and the Georgia Administrative Office of the Courts. This unique program has evolved into a collaborative effort of the State Court and the City of Savannah and Chatham County governments. The program requires coordinated support from the Court, a defense attorney, District Attorney's office, PRIDE Probation and the Recovery Place of Savannah, Inc. The basic ingredients are intense supervision, treatment and "carrot and stick" motivators. DUI Court participants receive needed services from local social service agencies. The program's goal is to reduce the number of DUI offenders and enhance public safety for our community.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	3	3	3
Part -Time Positions	0	0	0
Total	3.00	3.00	3.00

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$156,333	\$156,374	\$162,731	4.1%
OVERTIME	\$0	\$675	\$663	-1.8%
HEALTH INSURANCE	\$33,397	\$34,496	\$45,176	31%
SOCIAL SECURITY	\$10,631	\$10,624	\$10,952	3.1%
PENSION CONTRIBUTIONS	\$26,596	\$23,927	\$25,376	6.1%
OPEB CONTRIBUTIONS	\$12,000	\$11,400	\$0	-100%
Total Salaries & Benefits:	\$238,957	\$237,496	\$244,898	3.1%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$24,857	\$35,250	\$36,500	3.5%
TELEPHONE SERVICE	\$486	\$660	\$660	0%
TRAVEL EXPENSES	\$0	\$1,676	\$1,730	3.2%
DUES AND FEES	\$540	\$700	\$700	0%
EDUCATION AND TRAINING	\$0	\$600	\$600	0%
Total Personal Services:	\$25,883	\$38,886	\$40,190	3.4%
Supplies				
GENERAL SUPPLIES	\$1,283	\$3,000	\$3,000	0%
CATERED MEALS	\$0	\$500	\$500	0%
Total Supplies:	\$1,283	\$3,500	\$3,500	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Intergovernmental Ch				
INTERNAL SVC - SAFETY	\$1,350	\$1,350	\$1,350	0%
Total Intergovernmental Ch:	\$1,350	\$1,350	\$1,350	0%
Total Expense Objects:	\$267,472	\$281,232	\$289,938	3.1%

1002400 - Magistrate Court



Mary Kathryn Moss
Chief Judge Magistrate Court

DEPARTMENT MISSION:

To carry out the powers vested in the Magistrate Court by the Constitution of the State of Georgia.

DEPARTMENT SERVICES: Receive, process, and procure all civil and criminal filings, pleadings, exhibits, court proceedings and monies paid into the registry of the court in order

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	19	19	20
Part-Time Positions	1	1	1
Total	20.00	20.00	21.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
The Magistrate Court strives to ensure that the Court is accessible to everyone it serves. Maintaining efficiency while providing correct and friendly service is a primary goal. The court works very hard to provide each individual with assistance that will help them through their legal matter.	Quality of Life

Department Objectives and Key Results

GOAL	Activity & Objective
	Streamline court system records and operations by continuing to consolidate court software into a unified case management system.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
Judicial				
REGULAR EMPLOYEES	\$1,093,037	\$1,130,810	\$1,220,616	7.9%
TEMPORARY EMPLOYEES	\$0	\$10,000	\$0	-100%
HEALTH INSURANCE	\$204,017	\$242,733	\$226,013	-6.9%
SOCIAL SECURITY	\$72,890	\$86,845	\$85,812	-1.2%
PENSION CONTRIBUTIONS	\$187,849	\$168,449	\$188,073	11.6%
OPEB CONTRIBUTIONS	\$71,800	\$72,200	\$0	-100%
Total Judicial:	\$1,629,594	\$1,711,037	\$1,720,514	0.6%
Total Salaries & Benefits:	\$1,629,594	\$1,711,037	\$1,720,514	0.6%
Personal Services				
Judicial				
OFFICIAL/ADMIN SERVICES	\$3,547	\$16,000	\$16,000	0%
PROFESSIONAL SERVICES	\$408	\$6,500	\$17,500	169.2%
REPAIRS & MAINTENANCE	\$1,359	\$2,500	\$5,950	138%
BUILDING & LAND RENTAL	\$4,050	\$4,050	\$4,050	0%
EQUIPMENT RENTALS	\$12,333	\$8,932	\$11,932	33.6%
TELEPHONE SERVICE	\$4,593	\$7,000	\$7,000	0%
POSTAGE	\$8,642	\$22,000	\$22,000	0%
TRAVEL EXPENSES	\$2,587	\$7,000	\$6,000	-14.3%
DUES AND FEES	\$3,197	\$3,500	\$4,000	14.3%
EDUCATION AND TRAINING	\$348	\$1,900	\$2,600	36.8%
Total Judicial:	\$41,065	\$79,382	\$97,032	22.2%
Total Personal Services:	\$41,065	\$79,382	\$97,032	22.2%
Supplies				
Judicial				
GENERAL SUPPLIES	\$15,604	\$45,000	\$45,000	0%
CATERED MEALS	\$0	\$500	\$500	0%
BOOKS & PERIODICALS	\$6,939	\$7,900	\$9,380	18.7%
UNIFORMS	\$0	\$1,310	\$1,310	0%
Total Judicial:	\$22,543	\$54,710	\$56,190	2.7%
Total Supplies:	\$22,543	\$54,710	\$56,190	2.7%
Capital Assets				
Judicial				
FURNITURE & FIXTURES	\$4,982	\$28,000	\$6,000	-78.6%
COMPUTERS	\$3,712	\$5,484	\$5,250	-4.3%
Total Judicial:	\$8,694	\$33,484	\$11,250	-66.4%
Total Capital Assets:	\$8,694	\$33,484	\$11,250	-66.4%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Intergovernmental Ch				
Judicial				
INTERNAL SVC-COMPUTER REP	\$15,762	\$15,930	\$16,970	6.5%
INTERNAL SVC - SAFETY	\$8,100	\$9,000	\$9,000	0%
Total Judicial:	\$23,862	\$24,930	\$25,970	4.2%
Total Intergovernmental Ch:	\$23,862	\$24,930	\$25,970	4.2%
Total Expense Objects:	\$1,725,757	\$1,903,543	\$1,910,956	0.4%



Juvenile



Judge Thomas L. Cole
Presiding Judge

Considering the best interest of children, the mission of the Chatham County Juvenile Court is to protect the children and citizens of Chatham County in matters brought before the Court, with an emphasis on providing rehabilitation to children, and restoration to families.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	59	59	58
Part Time Positions	1	1	1
Total	60.00	60.00	59.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - To collaborate with community partners to expand job training programs and employment opportunities for our youth, including opportunities for youth to participate in pro-social activities.	Superior Stewardship
Goal #2 - To provide more case diversion opportunities for low risk level offenders and Children in Need of Services (CHINS).	Quality of Service to our Customers

Department Objectives and Key Results

Goal	Activity & Objective
1	Expand job training programs-employment opportunities, and identification and participation pro-social activities in the community.
2	Increase connections with a number of community agencies that serve children and families that provide diversions for low-risk level youth and CHINS.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$3,205,012	\$3,407,369	\$3,823,243	12.2%
OVERTIME	\$0	\$0	\$8,627	N/A
HEALTH INSURANCE	\$751,370	\$865,044	\$851,814	-1.5%
SOCIAL SECURITY	\$217,497	\$229,642	\$262,489	14.3%
PENSION CONTRIBUTIONS	\$602,358	\$542,528	\$614,902	13.3%
OPEB CONTRIBUTIONS	\$220,000	\$216,600	\$0	-100%
Total Salaries & Benefits:	\$4,996,237	\$5,261,183	\$5,561,075	5.7%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$30,876	\$47,000	\$63,000	34%
PROFESSIONAL SERVICES	\$81,098	\$57,800	\$51,400	-11.1%
REPAIRS & MAINTENANCE	\$53,103	\$66,890	\$32,543	-51.3%
FLEET - PARTS	\$2,279	\$2,005	\$1,895	-5.5%
FLEET - LABOR	\$1,524	\$2,145	\$1,855	-13.5%
FLEET - OUTSOURCED SERVICE	\$154	\$485	\$220	-54.6%
EQUIPMENT RENTALS	\$13,086	\$21,860	\$20,660	-5.5%
TELEPHONE SERVICE	\$28,431	\$31,235	\$30,100	-3.6%
POSTAGE	\$10,661	\$11,000	\$14,100	28.2%
ADVERTISING	\$325	\$300	\$300	0%
PRINTING AND BINDING EXP	\$1,454	\$6,000	\$6,000	0%
TRAVEL EXPENSES	\$2,912	\$25,400	\$39,100	53.9%
DUES AND FEES	\$4,259	\$7,150	\$7,400	3.5%
EDUCATION AND TRAINING	-\$925	\$13,388	\$10,585	-20.9%
OTHER PURCHASED SERVICES	\$112,571	\$113,625	\$100,625	-11.4%
Total Personal Services:	\$341,808	\$406,283	\$379,783	-6.5%
Supplies				
GENERAL SUPPLIES	\$38,609	\$35,000	\$35,000	0%
GASOLINE/DIESEL	\$2,861	\$7,415	\$5,825	-21.4%
UTILITIES OTHER	\$113,052	\$115,000	\$120,000	4.3%
CATERED MEALS	\$505	\$4,400	\$3,400	-22.7%
BOOKS & PERIODICALS	\$6,256	\$12,200	\$18,000	47.5%
OTHER SUPPLIES	\$3,957	\$3,000	\$3,000	0%
UNIFORMS	\$3,236	\$2,700	\$3,700	37%
Total Supplies:	\$168,476	\$179,715	\$188,925	5.1%
Capital Assets				
BLDGS/ BLDG IMPROVEMENTS	\$1,054	\$0	\$0	0%
FURNITURE & FIXTURES	\$1,378	\$6,000	\$6,000	0%
COMPUTERS	\$2,134	\$25,000	\$9,000	-64%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
OTHER EQUIPMENT	\$17,667	\$16,000	\$4,000	-75%
Total Capital Assets:	\$22,233	\$47,000	\$19,000	-59.6%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$57,179	\$57,778	\$57,035	-1.3%
INTERNAL SVC - SAFETY	\$11,700	\$27,000	\$27,000	0%
Total Intergovernmental Ch:	\$68,879	\$84,778	\$84,035	-0.9%
Total Expense Objects:	\$5,597,632	\$5,978,959	\$6,232,818	4.2%

1002620 - Child Advocate Office



Kenneth Cail
Director

To provide representation to juveniles in Delinquency and Dependency proceedings that exceeds the constitutional mandate of effective assistance of counsel to each juvenile whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	6	6	6
Part-Time Positions	0	0	0
Total	6.00	6.0	6.0

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> ◦ Increase the number of juvenile delinquency cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. ◦ Transition into a Delinquency/Dependency representation format with the "child's attorney" office or panel attorneys represent the juvenile's interest in Dependency proceedings, streamlining appointments and allowing Juvenile Court to function more effectively and efficiently. 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Recidivism Rate	Streamline juvenile representation appointments to increase efficiency within the court system by providing legal services in a timely, cost-efficient manner.	Government efficiency

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$0	\$198,259	\$280,805	41.6%
HEALTH INSURANCE	\$0	\$61,808	\$51,898	-16%
SOCIAL SECURITY	\$0	\$13,570	\$19,606	44.5%
PENSION CONTRIBUTIONS	\$42,313	\$29,728	\$44,007	48%
OPEB EMPLOYER CONTRIBUTIONS	\$0	\$15,200	\$0	-100%
Total Salaries & Benefits:	\$42,313	\$318,565	\$396,316	24.4%
Personal Services				
PROFESSIONAL SERVICES	\$934,569	\$630,000	\$900,125	42.9%
EQUIPMENT RENTALS	\$0	\$0	\$2,100	N/A
TELEPHONE SERVICE	\$0	\$0	\$2,000	N/A
POSTAGE	\$0	\$0	\$1,500	N/A
TRAVEL EXPENSES	\$0	\$0	\$8,500	N/A
DUES AND FEES	\$0	\$0	\$2,800	N/A
EDUCATION AND TRAINING	\$0	\$0	\$3,800	N/A
Total Personal Services:	\$934,569	\$630,000	\$920,825	46.2%
Supplies				
GENERAL SUPPLIES	\$0	\$10,000	\$10,000	0%
CATERED MEALS	\$0	\$0	\$2,800	N/A
BOOKS & PERIODICALS	\$0	\$0	\$3,600	N/A
OTHER SUPPLIES	\$0	\$0	\$7,300	N/A
Total Supplies:	\$0	\$10,000	\$23,700	137%
Capital Assets				
COMPUTERS	\$0	\$0	\$1,800	N/A
Total Capital Assets:	\$0	\$0	\$1,800	N/A
Intergovernmental Ch				
INTERNAL SVC - SAFETY	\$0	\$2,700	\$2,700	0%
Total Intergovernmental Ch:	\$0	\$2,700	\$2,700	0%
Total Expense Objects:	\$976,882	\$961,265	\$1,345,341	40%

1002750 - Law Library



Provides materials and services to meet the informational and educational needs of the citizens of Chatham County. Funded 100% by court fees.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	0	0	0
Total	1.00	1.00	1.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Maintain the library with the latest updates of both electronic and published legal resources.	Encourage lifelong learning

Performance Measures

Activity	Performance Measure
Education	The objectives and activities listed above are measured by keeping our resource collection current with changing laws to provide the citizens of Chatham County with the latest legal information in both print and electronic form.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$23,974	\$24,310	\$32,195	32.4%
HEALTH INSURANCE	\$25,003	\$25,335	\$25,999	2.6%
SOCIAL SECURITY	\$1,293	\$1,860	\$2,465	32.5%
PENSION CONTRIBUTIONS	\$5,146	\$3,748	\$0	-100%
OPEB CONTRIBUTIONS	\$4,000	\$3,800	\$0	-100%
Total Salaries & Benefits:	\$59,416	\$59,053	\$60,659	2.7%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Supplies				
GENERAL SUPPLIES	\$61	\$1,000	\$1,000	0%
Total Supplies:	\$61	\$1,000	\$1,000	0%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$2,791	\$2,823	\$2,675	-5.2%
INTERNAL SVC - SAFETY	\$450	\$900	\$450	-50%
Total Intergovernmental Ch:	\$3,241	\$3,723	\$3,125	-16.1%
Total Expense Objects:	\$62,719	\$63,776	\$64,784	1.6%



1002800 - Public Defender



Todd Martin
Circuit Public Defender

The Public Defender's Office provides legal defense of indigent persons charged with felony crimes in Chatham County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	7	7	7
Part-Time Positions	0	0	0
Total	7.00	7.00	7.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Provide high quality legal services for indigent persons charged with felony offenses and juveniles charged with delinquent acts. Work with the District Attorney's Office and Judges to develop a Pretrial Intervention Program and enhance the Major Crimes Division. Expand the use of Accountability Courts to supervise defendants with unique physical, mental and sociological issues to reduce recidivism and jail costs. 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Provide representation to indigent persons charged with felony offense(s) and provide support services to indigent persons, particularly those involved in one of Chatham county's accountability courts and/or with mental and/or physical limitations.	Provide a community resource for County residents

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Represents all indigent persons charged with felony crimes in the County	90%	90%	90%
Represent indigent juveniles charged with crimes in County	95%	95%	95%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$96,976	\$116,547	\$127,500	9.4%
HEALTH INSURANCE	\$4,094	\$0	\$15,874	N/A
SOCIAL SECURITY	\$7,306	\$8,912	\$9,718	9%
PENSION CONTRIBUTIONS	\$8,626	\$0	\$7,458	N/A
OPEB CONTRIBUTIONS	\$4,000	\$22,800	\$0	-100%
Total Salaries & Benefits:	\$121,002	\$148,259	\$160,550	8.3%
Personal Services				
PROFESSIONAL SERVICES	\$30,213	\$30,000	\$50,000	66.7%
TECHNICAL SERVICES	\$3,073	\$3,000	\$3,000	0%
REPAIRS & MAINTENANCE	\$180	\$500	\$500	0%
FLEET - PARTS	\$1,348	\$1,575	\$1,545	-1.9%
FLEET - LABOR	\$1,132	\$1,555	\$1,430	-8%
FLEET - OUTSOURCED SERVICE	\$0	\$1,065	\$1,280	20.2%
EQUIPMENT RENTALS	\$11,345	\$16,000	\$16,000	0%
TELEPHONE SERVICE	\$4,940	\$4,000	\$5,000	25%
POSTAGE	\$2,959	\$3,500	\$4,000	14.3%
PRINTING AND BINDING EXP	\$179	\$790	\$1,000	26.6%
TRAVEL EXPENSES	\$0	\$1,250	\$1,500	20%
DUES AND FEES	\$6,346	\$8,000	\$9,000	12.5%
EDUCATION AND TRAINING	\$1,475	\$1,500	\$2,000	33.3%
OTHER PURCHASED SERVICES	\$511	\$7,500	\$7,500	0%
Total Personal Services:	\$63,700	\$80,235	\$103,755	29.3%
Supplies				
GENERAL SUPPLIES	\$23,048	\$23,069	\$25,000	8.4%
GASOLINE/DIESEL	\$4,264	\$6,845	\$7,000	2.3%
CATERED MEALS	\$109	\$1,500	\$1,500	0%
BOOKS & PERIODICALS	\$3,250	\$10,000	\$10,000	0%
OTHER SUPPLIES	\$54	\$0	\$0	0%
Total Supplies:	\$30,724	\$41,414	\$43,500	5%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$24,067	\$24,299	\$25,710	5.8%
INTERNAL SVC - SAFETY	\$4,050	\$3,150	\$3,150	0%
Total Intergovernmental Ch:	\$28,117	\$27,449	\$28,860	5.1%
Other Costs				
PMTS TO OTHER AGCY	\$3,158,962	\$3,159,921	\$3,638,084	15.1%
Total Other Costs:	\$3,158,962	\$3,159,921	\$3,638,084	15.1%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Expense Objects:	\$3,402,505	\$3,457,278	\$3,974,749	15%



1002820 - Indigent Defense Unit



Kenneth Cail
Director

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each citizen whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost-efficient manner.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	16	16	17
Part-Time Positions	0	0	0
Total	16.00	16.00	17.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> ○ Increase the number of misdemeanor cases entering into the diversion program to allow more first-time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record. ○ Transition from the current misdemeanor voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Recorder's and State Courts to function more effectively and efficiently. 	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timely, cost-efficient manner.	Government efficiency

Performance Measures

Activity	Performance Measure
Quality of Life	Continue to strive a 1% savings every subsequent year.
Quality of Life	5% increase in cases resolved within 6 months of accusation in State Court.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$679,963	\$710,696	\$779,643	9.7%
HEALTH INSURANCE	\$208,883	\$214,570	\$234,590	9.3%
SOCIAL SECURITY	\$46,768	\$48,740	\$53,372	9.5%
PENSION CONTRIBUTIONS	\$104,038	\$109,198	\$117,652	7.7%
OPEB CONTRIBUTIONS	\$54,950	\$52,250	\$0	-100%
Total Salaries & Benefits:	\$1,094,601	\$1,135,454	\$1,185,257	4.4%
Personal Services				
PROFESSIONAL SERVICES	\$95,663	\$700,000	\$860,000	22.9%
REPAIRS & MAINTENANCE	\$0	\$500	\$500	0%
FLEET - PARTS	\$216	\$185	\$275	48.6%
FLEET - LABOR	\$164	\$285	\$245	-14%
FLEET - OUTSOURCED SERVICE	\$0	\$100	\$150	50%
EQUIPMENT RENTALS	\$3,931	\$3,850	\$4,000	3.9%
TELEPHONE SERVICE	\$1,673	\$1,555	\$1,700	9.3%
POSTAGE	\$532	\$3,100	\$3,100	0%
TRAVEL EXPENSES	\$0	\$1,250	\$1,251	0.1%
DUES AND FEES	\$2,124	\$3,775	\$4,725	25.2%
EDUCATION AND TRAINING	\$383	\$4,000	\$5,670	41.8%
OTHER PURCHASED SERVICES	\$400,553	\$300,000	\$625,000	108.3%
Total Personal Services:	\$505,238	\$1,018,600	\$1,506,616	47.9%
Supplies				
GENERAL SUPPLIES	\$5,042	\$20,000	\$15,000	-25%
GASOLINE/DIESEL	\$628	\$1,145	\$940	-17.9%
CATERED MEALS	\$0	\$800	\$800	0%
BOOKS & PERIODICALS	\$690	\$3,200	\$3,200	0%
OTHER SUPPLIES	\$0	\$2,000	\$1,000	-50%
Total Supplies:	\$6,360	\$27,145	\$20,940	-22.9%
Capital Assets				
COMPUTERS	\$1,036	\$8,000	\$0	-100%
Total Capital Assets:	\$1,036	\$8,000	\$0	-100%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$16,482	\$16,658	\$17,950	7.8%
INTERNAL SVC - SAFETY	\$7,650	\$7,200	\$7,200	0%
Total Intergovernmental Ch:	\$24,132	\$23,858	\$25,150	5.4%
Total Expense Objects:	\$1,631,368	\$2,213,057	\$2,737,963	23.7%



Constitutional Offices

Constitutional offices are those developed for elected officials within Chatham County



1001545 - Tax Commissioner



Sonya Jackson
Tax Commissioner

The Tax Commissioner is responsible for the billing and collection of current and delinquent Ad Valorem Taxes due to the State, Board of Education, Transit Authority, the County and Special Service District on Real & Personal Property, Mobile Homes, Street Lighting Fees, Public Utility Taxes and Timber Taxes. Disbursement of collections is made every two weeks to the County and Board of Education. All other disbursements are made on a monthly basis; the billing and collection of Ad Valorem Taxes due to the State, Board of Education, Transit Authority and municipalities at the time of vehicle registration and subsequent annual renewal of registration. Disbursement of these taxes are also made periodically to the proper taxing authority as prescribed by State Law; Vehicle and Mobile Home Title Applications, Vehicle License Plate Transfer Applications, replacement Title and License Plate Applications; Delinquent Property Tax Sales and Judicial in Rem Tax Foreclosures.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	75	75	75
Part-Time Positions	2	2	2
Total	77.00	77.00	77.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Continue to bill and collect current and delinquent ad valorem taxes due to the State, Board of Education, Transit Authority, County and Special Service District on real and personal property. 	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to a Strategic Plan and Key Factors
Economy	Provide courteous and efficient customer service to clients of Chatham County through implementation of interdepartmental software.	Government Efficiency

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Adopted
Property tax – billed vs collected	97%	97%	97.5%
Property tax transactions	238,000	234,221	234,500
Real property revenue - GF	163,442,556	169,530,010	174,615,910
Ad valorem & commissions	18,000,000	19,640,120	20,229,324



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$371,344	\$371,434	\$384,181	3.4%
HEALTH INSURANCE	\$73,052	\$137,573	\$64,950	-52.8%
SOCIAL SECURITY	\$26,163	\$27,163	\$27,137	-0.1%
PENSION CONTRIBUTIONS	\$60,102	\$52,705	\$55,080	4.5%
OPEB CONTRIBUTIONS	\$35,800	\$38,000	\$0	-100%
REGULAR EMPLOYEES	\$2,738,951	\$3,243,833	\$3,606,251	11.2%
TEMPORARY EMPLOYEES	\$61,189	\$15,000	\$0	-100%
OVERTIME	\$84,825	\$75,000	\$75,000	0%
HEALTH INSURANCE	\$807,334	\$1,030,850	\$992,033	-3.8%
SOCIAL SECURITY	\$195,222	\$219,317	\$263,562	20.2%
PENSION CONTRIBUTIONS	\$547,734	\$465,922	\$551,956	18.5%
OPEB CONTRIBUTIONS	\$303,800	\$288,800	\$0	-100%
Total Salaries & Benefits:	\$5,305,517	\$5,965,597	\$6,020,150	0.9%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$0	\$2,300	\$2,300	0%
PROFESSIONAL SERVICES	\$0	\$0	\$80,000	N/A
REPAIRS & MAINTENANCE	\$0	\$250	\$250	0%
FLEET - PARTS	\$0	\$78	\$95	21.8%
FLEET - LABOR	\$0	\$155	\$185	19.4%
FLEET - OUTSOURCED SERVICE	\$0	\$0	\$100	N/A
BUILDING & LAND RENTAL	\$684	\$1,000	\$1,000	0%
TELEPHONE SERVICE	\$25,531	\$30,000	\$30,000	0%
POSTAGE	\$784	\$1,500	\$1,500	0%
ADVERTISING	\$1,875	\$5,000	\$5,000	0%
PRINTING AND BINDING EXP	\$0	\$1,000	\$1,000	0%
TRAVEL EXPENSES	\$6,659	\$18,000	\$18,000	0%
DUES AND FEES	\$32,380	\$35,000	\$35,000	0%
EDUCATION AND TRAINING	\$6,430	\$10,000	\$10,000	0%
OTHER PURCHASED SERVICES	\$73,012	\$83,000	\$83,000	0%
OFFICIAL/ADMIN SERVICES	\$252,414	\$291,000	\$260,000	-10.7%
PROFESSIONAL SERVICES	\$38,403	\$25,000	\$55,000	120%
DISPOSAL	\$582	\$600	\$600	0%
REPAIRS & MAINTENANCE	\$17,221	\$30,000	\$40,000	33.3%
FLEET - PARTS	\$528	\$150	\$235	56.7%
FLEET - LABOR	\$834	\$220	\$420	90.9%
FLEET - OUTSOURCED SERVICE	\$0	\$240	\$290	20.8%
BUILDING & LAND RENTAL	\$25,994	\$38,500	\$38,500	0%
EQUIPMENT RENTALS	\$24,332	\$36,000	\$36,000	0%
TELEPHONE SERVICE	\$16,399	\$13,000	\$13,000	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
POSTAGE	\$313,392	\$250,000	\$250,000	0%
ADVERTISING	\$28,782	\$70,000	\$60,000	-14.3%
TRAVEL EXPENSES	\$7,799	\$11,000	\$11,000	0%
DUES AND FEES	\$2,301	\$2,000	\$2,000	0%
EDUCATION AND TRAINING	\$3,078	\$2,500	\$5,000	100%
Total Personal Services:	\$879,411	\$957,493	\$1,039,475	8.6%
Supplies				
GENERAL SUPPLIES	\$15,592	\$12,000	\$0	-100%
GASOLINE/DIESEL	\$0	\$642	\$770	19.9%
CATERED MEALS	\$22,314	\$40,000	\$40,000	0%
BOOKS & PERIODICALS	\$0	\$150	\$150	0%
OTHER SUPPLIES	\$0	\$750	\$750	0%
GENERAL SUPPLIES	\$104,458	\$70,000	\$80,000	14.3%
GASOLINE/DIESEL	\$462	\$500	\$1,500	200%
UTILITIES OTHER	\$30,767	\$36,000	\$36,000	0%
CATERED MEALS	\$0	\$1,500	\$2,000	33.3%
BOOKS & PERIODICALS	\$1,607	\$2,000	\$2,000	0%
OTHER SUPPLIES	\$4,060	\$5,000	\$5,000	0%
Total Supplies:	\$179,260	\$168,542	\$168,170	-0.2%
Capital Assets				
OTHER EQUIPMENT	\$0	\$10,000	\$10,000	0%
FURNITURE & FIXTURES	\$6,889	\$7,500	\$15,000	100%
OTHER EQUIPMENT	\$37,110	\$15,000	\$0	-100%
Total Capital Assets:	\$43,998	\$32,500	\$25,000	-23.1%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$3,716	\$3,757	\$3,570	-5%
INTERNAL SVC - SAFETY	\$900	\$900	\$900	0%
INTERNAL SVC-COMPUTER REP	\$49,798	\$50,348	\$67,345	33.8%
INTERNAL SVC - SAFETY	\$29,250	\$34,650	\$34,650	0%
Total Intergovernmental Ch:	\$83,664	\$89,655	\$106,465	18.7%
Other Costs				
PMTS TO OTHERS	\$0	\$50,000	\$0	-100%
Total Other Costs:	\$0	\$50,000	\$0	-100%
Total Expense Objects:	\$6,491,851	\$7,263,787	\$7,359,260	1.3%



1002180 - Clerk of Superior Court



Tammie Mosley
Clerk of Court

The Clerk is the official keeper of the record, both administrative and financial for the Superior Court. All financial transactions of the Superior Court are administered by the Clerk's office including court-ordered trust funds and civil judgments. The office divisions includes Court Operations, Real Estate and Archives, Customer Service, Civil and Criminal Records Management, Appeals and Adoptions.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	51	51	53
Part-Time Positions	4	4	4
Total	55	55	57

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Continuing increased use of e-commerce and e-filing practices as a form of payment and filing, resulting in continued efficiencies within the department, specifically providing e-filing services for criminal case documents. 	Quality of Life
<ul style="list-style-type: none"> Continued focus on enhancing access to information through technology. This includes providing services in new and improved ways so the Court is better able to meet the needs of the diverse community it serves. 	
<ul style="list-style-type: none"> Identify more services and enhance current services. 	
<ul style="list-style-type: none"> Continued professional development opportunities to maintain high standards of professionalism, ethics, and performance. 	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Provide accurate and quality service for court customers and better access to court records via the new case management system which allows for e-filing in Superior Court.	Improve the quality of life by providing a timelier, cost-efficient court system.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$2,232,339	\$2,344,857	\$2,875,179	22.6%
OVERTIME	\$10,531	\$40,000	\$40,000	0%
HEALTH INSURANCE	\$643,104	\$715,124	\$785,576	9.9%
SOCIAL SECURITY	\$153,606	\$160,694	\$196,219	22.1%
PENSION CONTRIBUTIONS	\$374,634	\$340,051	\$430,338	26.6%
OPEB CONTRIBUTIONS	\$207,580	\$201,020	\$0	-100%
Total Salaries & Benefits:	\$3,621,795	\$3,801,746	\$4,327,312	13.8%
Personal Services				
PROFESSIONAL SERVICES	\$48,323	\$50,000	\$50,000	0%
REPAIRS & MAINTENANCE	\$1,622	\$6,000	\$6,000	0%
FLEET - PARTS	\$156	\$50	\$110	120%
FLEET - LABOR	\$464	\$150	\$225	50%
FLEET - OUTSOURCED SERVICE	\$0	\$30	\$35	16.7%
BUILDING & LAND RENTAL	\$1,350	\$3,000	\$3,300	10%
EQUIPMENT RENTALS	\$18,558	\$27,000	\$27,000	0%
TELEPHONE SERVICE	\$3,517	\$3,600	\$3,600	0%
POSTAGE	\$25,041	\$40,000	\$50,000	25%
TRAVEL EXPENSES	\$4,923	\$18,730	\$24,500	30.8%
DUES AND FEES	\$4,471	\$4,914	\$5,234	6.5%
EDUCATION AND TRAINING	\$4,261	\$8,000	\$8,735	9.2%
OTHER PURCHASED SERVICES	\$42,901	\$41,200	\$39,240	-4.8%
Total Personal Services:	\$155,588	\$202,674	\$217,979	7.6%
Supplies				
GENERAL SUPPLIES	\$35,146	\$43,000	\$43,000	0%
GASOLINE/DIESEL	\$304	\$305	\$500	63.9%
CATERED MEALS	\$974	\$1,000	\$1,000	0%
BOOKS & PERIODICALS	\$100	\$200	\$200	0%
OTHER SUPPLIES	\$32,778	\$41,200	\$41,200	0%
Total Supplies:	\$69,301	\$85,705	\$85,900	0.2%
Capital Assets				
VEHICLES	\$0	\$0	\$25,000	N/A
COMPUTERS	\$0	\$300	\$0	-100%
Total Capital Assets:	\$0	\$300	\$25,000	8,233.3%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$44,628	\$45,075	\$44,175	-2%
INTERNAL SVC - SAFETY	\$24,300	\$24,750	\$24,750	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Intergovernmental Ch:	\$68,928	\$69,825	\$68,925	-1.3%
Total Expense Objects:	\$3,915,612	\$4,160,250	\$4,725,116	13.6%



1002450 - Probate Court



THOMAS C. BORDEAUX, JR.
Judge

The mission of the Probate Court is to safely and efficiently carry out the duties assigned under the Constitution and laws of Georgia as a Court of Record with exclusive jurisdiction over the following:

- Deceased persons' estates
- Guardianship and conservatorships of minors and incapacitated adults
- Determining the need for involuntary treatment of mentally ill and drug and alcohol dependent individuals
- Issuance of marriage, firearms and fireworks licenses
- Preservation of historical data and records pertaining to estates, licenses and guardianships

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	18	18	18
Part-Time Positions	0	0	0
Total	18.00	18.00	18.00

Goals & Objectives

Department Goals

Description	Strategic Plan Factor
Goal #1 - To bring Probate Court into compliance with Georgia Standards for the Security of Courthouses and Other Court Facilities	Superior Work Environment
Goal #2 - To have sufficient staff to meet the needs of the public coming to Probate Court for services and protection on complex issues impacting families and the community.	Quality Service for our Customers
Goal #3 - Reconfigure and equip the Probate Court to store confidential and historical documents safely and securely and to contract with businesses to digitize historical documents to preserve them and to maximize public access.	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to accomplish the Goal
1	Reconfiguration of existing space, relocating the courtroom to a new adjacent space with a separate and secure entrance to provide safety and efficiency.
2	Building the size and quality of staff to meet the currently unmet needs of citizens coming to Probate Court for probate, guardianship and licensing.
3	Reconfiguring file management systems in the newly reconfigured office space. Use adequate staff and contracted services to digitize historical documents.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$794,069	\$851,929	\$916,554	7.6%
OVERTIME	\$2,886	\$6,576	\$7,300	11%
HEALTH INSURANCE	\$217,505	\$265,441	\$254,331	-4.2%
SOCIAL SECURITY	\$53,808	\$57,528	\$67,089	16.6%
PENSION CONTRIBUTIONS	\$144,042	\$131,291	\$165,030	25.7%
OPEB CONTRIBUTIONS	\$63,800	\$64,600	\$0	-100%
Total Salaries & Benefits:	\$1,276,110	\$1,377,365	\$1,410,304	2.4%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$0	\$350	\$435	24.3%
PROFESSIONAL SERVICES	\$129,397	\$49,294	\$104,725	112.4%
REPAIRS & MAINTENANCE	\$7,405	\$6,000	\$8,000	33.3%
BUILDING & LAND RENTAL	\$1,350	\$2,700	\$2,700	0%
EQUIPMENT RENTALS	\$4,214	\$5,784	\$9,540	64.9%
POSTAGE	\$15,038	\$15,500	\$15,500	0%
PRINTING AND BINDING EXP	\$5,640	\$12,000	\$12,000	0%
TRAVEL EXPENSES	\$655	\$4,400	\$3,000	-31.8%
DUES AND FEES	\$1,556	\$2,780	\$4,180	50.4%
EDUCATION AND TRAINING	\$709	\$3,220	\$3,640	13%
OTHER PURCHASED SERVICES	\$0	\$15,600	\$15,000	-3.8%
Total Personal Services:	\$165,963	\$117,628	\$178,720	51.9%
Supplies				
GENERAL SUPPLIES	\$33,322	\$57,200	\$59,800	4.5%
BOOKS & PERIODICALS	\$2,266	\$3,110	\$4,600	47.9%
OTHER SUPPLIES	\$1,945	\$0	\$0	0%
Total Supplies:	\$37,532	\$60,310	\$64,400	6.8%
Capital Assets				
OTHER EQUIPMENT	\$18,090	\$8,389	\$12,000	43%
Total Capital Assets:	\$18,090	\$8,389	\$12,000	43%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$16,640	\$16,823	\$21,690	28.9%
INTERNAL SVC - SAFETY	\$5,850	\$7,650	\$8,100	5.9%
Total Intergovernmental Ch:	\$22,490	\$24,473	\$29,790	21.7%
Total Expense Objects:	\$1,520,185	\$1,588,165	\$1,695,214	6.7%



1002451 - Probate Court Filing Fees

Costs associated with the operations of Probate Court are monitored within this department.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
PROFESSIONAL SERVICES	\$245,684	\$125,000	\$175,000	40%
PRINTING AND BINDING EXP	\$61,677	\$30,500	\$50,000	63.9%
Total Personal Services:	\$307,361	\$155,500	\$225,000	44.7%
Other Costs				
PMTS TO OTHERS	\$49,500	\$75,000	\$75,000	0%
Total Other Costs:	\$49,500	\$75,000	\$75,000	0%
Total Expense Objects:	\$356,861	\$230,500	\$300,000	30.2%

1003300 - Sheriff Department



John Wilcher
Sheriff

The Sheriff's office is comprised of three (3) divisions. The Court Services Division, which provides security for the operating courts and judges in the Chatham County courthouse, the Pete Liakakis building, and Juvenile court. The Street Operations Division, which ensures fair and equal administration of law while safeguarding civil liberties and preserving public safety. The K-9 Regional Training Unit provides professionally trained and certified K-9 officers to respond to incidents by local, state, and federal agencies 24 hours a day, seven days a week. The K-9 unit is primarily funded through a state grant from the Governor's office.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	100	100	101
Part-Time Positions	26	26	26
Total	126.00	126.00	127.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Expand the Project Lifesaver Program that offers location services to Alzheimer, Dementia, Autistic, and Traumatic brain injury citizens that have a potential for becoming lost. 	Quality of Life
<ul style="list-style-type: none"> Support the Chatham County Explorer Post program by: encouraging officers to volunteer and mentor young people with desires for careers in law enforcement. 	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Continue the intern program for the Enforcement bureau to assist college-aged youth who earn college credits while working within the Sheriff's Department.	Increase opportunities for young adults through intern programs
Quality of Life	Deploy the K-9 units to assist Chatham County schools with safe school search programs.	Project Step Forward; removing guns from the streets

Performance Measures

Activity	Performance Measure
Quality of Life	Increased numbers of youth participating in the Explorer program to reach a goal of 25 explorers.
Quality of Life	Assist the educational system with the reduction of illegal narcotics and weapons brought onto the school campuses through the K-9 enforcement program.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$5,105,103	\$5,967,964	\$6,296,133	5.5%
TEMPORARY EMPLOYEES	\$970,282	\$655,600	\$573,159	-12.6%
OVERTIME	\$356,989	\$302,309	\$310,000	2.5%
HEALTH INSURANCE	\$1,305,676	\$1,695,132	\$1,642,664	-3.1%
SOCIAL SECURITY	\$454,197	\$458,076	\$467,321	2%
PENSION CONTRIBUTIONS	\$1,030,967	\$887,116	\$932,554	5.1%
Peace Officer's Retirement	\$0	\$0	\$15,000	N/A
OPEB CONTRIBUTIONS	\$432,000	\$410,400	\$0	-100%
Total Salaries & Benefits:	\$9,655,212	\$10,376,597	\$10,236,831	-1.3%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$6,075	\$20,225	\$16,040	-20.7%
PROFESSIONAL SERVICES	\$11,810	\$2,712	\$20,037	638.8%
CUSTODIAL EXPENSE	\$300	\$500	\$500	0%
REPAIRS & MAINTENANCE	\$49,617	\$47,593	\$50,085	5.2%
FLEET - PARTS	\$58,342	\$54,415	\$54,805	0.7%
FLEET - LABOR	\$51,933	\$52,085	\$51,435	-1.2%
FLEET - OUTSOURCED SERVICE	\$34,955	\$51,830	\$36,340	-29.9%
EQUIPMENT RENTALS	\$31,309	\$50,783	\$40,770	-19.7%
TELEPHONE SERVICE	\$39,021	\$32,880	\$36,000	9.5%
POSTAGE	\$5,593	\$6,140	\$6,675	8.7%
ADVERTISING	\$6,281	\$8,676	\$5,000	-42.4%
PRINTING AND BINDING EXP	\$4,288	\$10,650	\$9,175	-13.8%
TRAVEL EXPENSES	\$10,841	\$39,235	\$35,729	-8.9%
DUES AND FEES	\$4,537	\$5,700	\$5,200	-8.8%
EDUCATION AND TRAINING	\$9,856	\$24,948	\$151,163	505.9%
OTHER PURCHASED SERVICES	\$248,045	\$276,066	\$321,552	16.5%
Total Personal Services:	\$572,803	\$684,438	\$840,506	22.8%
Supplies				
GENERAL SUPPLIES	\$33,379	\$40,978	\$21,600	-47.3%
GASOLINE/DIESEL	\$163,162	\$196,910	\$179,870	-8.7%
BOOKS & PERIODICALS	\$2,155	\$2,140	\$1,625	-24.1%
OTHER SMALL EQUIPMENT	\$5,480	\$5,000	\$5,000	0%
OTHER SUPPLIES	\$91,825	\$122,722	\$171,325	39.6%
UNIFORMS	\$116,499	\$148,328	\$119,212	-19.6%
Total Supplies:	\$412,500	\$516,078	\$498,632	-3.4%
Capital Assets				
FURNITURE & FIXTURES	\$0	\$3,632	\$21,840	501.3%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
COMPUTERS	\$1,950	\$5,000	\$5,000	0%
OTHER EQUIPMENT	\$95,628	\$0	\$29,316	N/A
Total Capital Assets:	\$97,578	\$8,632	\$56,156	550.6%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$232,980	\$357,444	\$440,245	23.2%
INTERNAL SVC-COMPUTER REP	\$194,446	\$195,787	\$235,270	20.2%
INTERNAL SVC - SAFETY	\$45,900	\$45,900	\$51,300	11.8%
REIMBURSEMENTS TO FUNDS	-\$1,170,779	-\$425,000	-\$425,000	0%
Total Intergovernmental Ch:	-\$697,453	\$174,131	\$301,815	73.3%
Total Expense Objects:	\$10,040,640	\$11,759,876	\$11,933,940	1.5%

1003326 - Detention Center



John Wilcher
Sheriff

The Corrections Division provides a secure, safe and sanitary environment for staff, detainees and the public while providing for the care, custody, and control of legally incarcerated detainees within the facility.

Personnel

Total	FY2020 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	490	490	490
Part-Time Positions	12	12	12
Total	502.00	502.00	502.001

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> Enhance the cadet program — college adults seeking a degree in Criminal Justice to work in part-time uniformed positions. 	Economy
<ul style="list-style-type: none"> Expand the Work Release Program by collaborating with specialty courts and child support to help satisfy the financial demands of the courts. 	Economy
<ul style="list-style-type: none"> Autism and special needs training for staff include crisis intervention training (CIT) to enable better interaction/response to affected individuals. 	Health & Welfare

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Per Capita Income	Seek additional employers and training programs for use within the work release program.	Increasing network of employers
Quality of Life	Implement a "scared straight" program for young people at risk.	Police activity programs

Performance Measures

Activity	Performance Measure
Quality of Life	Staff 50% of the Explorer advisory committee, with volunteers from the detention center.
Quality of Life	The Work Release Program will provide reports and statistics on a monthly and annual basis for executive management.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
REGULAR EMPLOYEES	\$17,890,028	\$21,027,547	\$22,365,508	6.4%
TEMPORARY EMPLOYEES	\$282,785	\$495,000	\$250,000	-49.5%
OVERTIME	\$3,850,709	\$2,000,000	\$2,000,000	0%
HEALTH INSURANCE	\$4,681,837	\$6,156,431	\$5,916,240	-3.9%
SOCIAL SECURITY	\$1,571,398	\$1,457,398	\$1,590,289	9.1%
PENSION CONTRIBUTIONS	\$3,886,351	\$3,198,719	\$2,910,242	-9%
Peace Officer's Retirement	\$0	\$0	\$22,500	N/A
OPEB CONTRIBUTIONS	\$1,848,000	\$715,302	\$0	-100%
OFFICIAL/ADMIN SERVICES	\$32,176	\$77,160	\$55,231	-28.4%
PROFESSIONAL SERVICES	\$26,105	\$129,210	\$55,800	-56.8%
INMATE MEDICAL	\$7,728,821	\$8,812,000	\$8,812,000	0%
DISPOSAL	\$60,677	\$62,016	\$63,128	1.8%
REPAIRS & MAINTENANCE	\$1,365,645	\$1,252,148	\$1,373,531	9.7%
FLEET - PARTS	\$24,432	\$21,895	\$21,605	-1.3%
FLEET - LABOR	\$29,237	\$23,380	\$24,305	4%
FLEET - OUTSOURCED SERVICE	\$21,879	\$21,650	\$19,220	-11.2%
EQUIPMENT RENTALS	\$70,958	\$68,212	\$84,767	24.3%
TELEPHONE SERVICE	\$18,733	\$21,737	\$23,103	6.3%
POSTAGE	\$411	\$650	\$1,360	109.2%
ADVERTISING	\$42,007	\$45,000	\$45,000	0%
PRINTING AND BINDING EXP	\$6,261	\$15,978	\$8,933	-44.1%
TRAVEL EXPENSES	\$63,506	\$104,332	\$171,250	64.1%
DUES AND FEES	\$2,311	\$3,800	\$5,789	52.3%
EDUCATION AND TRAINING	\$26,532	\$89,884	\$462,004	414%
OTHER PURCHASED SERVICES	\$251,192	\$374,433	\$541,786	44.7%
GENERAL SUPPLIES	\$17,488	\$23,042	\$17,615	-23.6%
GASOLINE/DIESEL	\$70,987	\$92,115	\$81,465	-11.6%
UTILITIES OTHER	\$1,706,315	\$1,668,098	\$1,732,301	3.8%
INMATE MEALS	\$1,671,637	\$2,010,646	\$1,825,000	-9.2%
BOOKS & PERIODICALS	\$1,131	\$2,000	\$1,500	-25%
OTHER SMALL EQUIPMENT	\$20,780	\$13,500	\$12,455	-7.7%
OTHER SUPPLIES	\$218,346	\$240,404	\$375,077	56%
UNIFORMS	\$285,225	\$322,303	\$267,315	-17.1%
WAREHOUSE SUPPLIES	\$875,904	\$896,761	\$1,001,019	11.6%
FURNITURE & FIXTURES	\$1,179	\$8,475	\$0	-100%
COMPUTERS	\$10,733	\$15,000	\$29,123	94.2%
OTHER EQUIPMENT	\$23,912	\$24,000	\$10,150	-57.7%
INTERNAL SVC-COMPUTER REP	\$91,678	\$93,147	\$98,890	6.2%
INTERNAL SVC - SAFETY	\$215,550	\$220,500	\$225,900	2.4%
REIMBURSEMENTS TO FUNDS	-\$33,254	\$0	\$0	0%
Total Expense Objects:	\$48,959,602	\$51,803,873	\$52,501,401	1.3%



State Board/Offices



1002200 - District Attorney



Shalena Cook-Jones
District Attorney

The mission of the DA's Office is to prosecute criminals aggressively, seek justice for victims of crimes, and advocate for the rights of victims, in an ethical and effective manner. The DA's Office is committed to working with other law enforcement officials and governmental agencies, local community organizations, the faith community and the private sector to strengthen crime prevention efforts in Chatham County.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	79	79	79
Part-Time Positions	0	0	0
Total	79.00	79.00	79.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
Establish connections in high crime areas to promote better communication with community leaders.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Youth Intercept Program — Reduce victim retaliation and increase life skills	Reduce crime; provide prevention;
Violent Crime Rate	End Gun Violence – removing guns and violent offenders off the streets	Improve the quality of life by reducing crime

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$4,800,370	\$4,937,280	\$5,322,954	7.8%
TEMPORARY EMPLOYEES	\$0	\$28,800	\$0	-100%
HEALTH INSURANCE	\$982,491	\$1,122,136	\$1,103,852	-1.6%
SOCIAL SECURITY	\$338,000	\$349,565	\$372,021	6.4%
PENSION CONTRIBUTIONS	\$814,717	\$760,618	\$824,700	8.4%
Peace Officer's Retirement	\$0	\$0	\$900	N/A
OPEB CONTRIBUTIONS	\$303,400	\$323,000	\$0	-100%
Total Salaries & Benefits:	\$7,238,978	\$7,521,399	\$7,624,427	1.4%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$952	\$0	\$5,000	N/A
PROFESSIONAL SERVICES	\$31,900	\$95,500	\$95,000	-0.5%
TECHNICAL SERVICES	\$6,896	\$27,500	\$30,000	9.1%
REPAIRS & MAINTENANCE	\$0	\$2,500	\$18,000	620%
FLEET - PARTS	\$1,450	\$1,765	\$1,810	2.5%
FLEET - LABOR	\$2,827	\$2,785	\$2,765	-0.7%
FLEET - OUTSOURCED SERVICE	\$0	\$4,695	\$5,635	20%
BUILDING & LAND RENTAL	\$43,883	\$43,156	\$121,375	181.2%
EQUIPMENT RENTALS	\$15,449	\$25,000	\$15,000	-40%
TELEPHONE SERVICE	\$27,336	\$10,000	\$34,000	240%
POSTAGE	\$8,428	\$25,000	\$15,000	-40%
ADVERTISING	-\$8,258	\$15,000	\$25,000	66.7%
PRINTING AND BINDING EXP	\$0	\$0	\$5,000	N/A
TRAVEL EXPENSES	\$14,088	\$50,000	\$50,000	0%
TRAVEL - OTHER HOUSING COSTS	\$0	\$0	\$70,000	N/A
DUES AND FEES	\$25,843	\$100,000	\$50,000	-50%
EDUCATION AND TRAINING	\$4,674	\$25,000	\$50,000	100%
Total Personal Services:	\$175,468	\$427,901	\$593,585	38.7%
Supplies				
GENERAL SUPPLIES	\$117,770	\$100,000	\$125,000	25%
GASOLINE/DIESEL	\$9,765	\$12,645	\$11,265	-10.9%
UTILITIES OTHER	\$0	\$0	\$7,800	N/A
CATERED MEALS	\$3,146	\$5,000	\$5,000	0%
BOOKS & PERIODICALS	\$36,476	\$50,000	\$40,000	-20%
OTHER SUPPLIES	\$4,838	\$0	\$7,000	N/A
Total Supplies:	\$171,996	\$167,645	\$196,065	17%
Capital Assets				
FURNITURE & FIXTURES	\$0	\$0	\$40,000	N/A



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
COMPUTERS	\$19,012	\$15,000	\$15,000	0%
OTHER EQUIPMENT	\$0	\$0	\$7,000	N/A
Total Capital Assets:	\$19,012	\$15,000	\$62,000	313.3%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$2,880	\$4,489	\$5,655	26%
INTERNAL SVC-COMPUTER REP	\$73,012	\$73,746	\$59,405	-19.4%
INTERNAL SVC - SAFETY	\$34,650	\$35,550	\$35,550	0%
Total Intergovernmental Ch:	\$110,542	\$113,785	\$100,610	-11.6%
Total Expense Objects:	\$7,715,997	\$8,245,730	\$8,576,687	4%



1002210 - Victim Witness



Director

The Victim-Witness Assistance Program was established within the District Attorney's office to make the historically "offender oriented" criminal justice system more responsive to the needs, plight, and rights of crime victims and witnesses. The program serves a maximum number of clients with minimal costs to the County through the extensive use of community volunteers and student interns. Services include providing information on cases status, crisis counseling, referral to private/public service agencies, court advocacy, notice of court proceedings and changes, support groups, parole notification, and assistance with any problems caused by the crime or court appearances.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	19	19	19
Part Time Positions	3.0	3.0	3.0
Total	22.00	22.00	22.00

Goals & Objectives

Department Goals

Description	Strategic Plan Factor
<ul style="list-style-type: none"> To inform, support, and conduct outreach to all crime victims To further strengthen partnership with Chatham County public middle and high schools for selected at-risk students through Youth Intercept 	Quality of Life Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Early notification and outreach - reduce crime; provide prevention to victims of violent crime and offer support, information and counseling	Reduce crime; provide prevention
Recidivism Rate	Reduce victim retaliation and increase life skills	Reduce crime; provide prevention
Engaging Students	Enhance students' understanding of goals and opportunities	Increase opportunities for young people with job shadowing and internships

Performance Measures

Activity	Performance Measure
Quality of Life	Provide early notification and outreach to victims soon after the date of incident with information, support, referrals and counseling by VWAP staff counselor by partnering with all police departments in getting incident reports for contact.
Education	Increase Violence Intervention enrollment of crime victims to 15 from the hospital based program to provide education, job skills, and other life skill programs

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$596,082	\$558,596	\$583,828	4.5%
TEMPORARY EMPLOYEES	\$1,467	\$8,000	\$0	-100%
HEALTH INSURANCE	\$157,829	\$148,575	\$161,243	8.5%
SOCIAL SECURITY	\$40,066	\$37,239	\$39,518	6.1%
PENSION CONTRIBUTIONS	\$97,764	\$95,384	\$90,877	-4.7%
OPEB CONTRIBUTIONS	\$38,570	\$39,058	\$0	-100%
Total Salaries & Benefits:	\$931,779	\$886,852	\$875,466	-1.3%
Personal Services				
FLEET - PARTS	\$528	\$530	\$500	-5.7%
FLEET - LABOR	\$1,086	\$555	\$810	45.9%
FLEET - OUTSOURCED SERVICE	\$0	\$30	\$35	16.7%
BUILDING & LAND RENTAL	\$4,057	\$8,000	\$8,000	0%
EQUIPMENT RENTALS	\$3,648	\$4,770	\$3,004	-37%
TELEPHONE SERVICE	\$11,395	\$8,640	\$8,000	-7.4%
POSTAGE	\$4,586	\$6,000	\$6,000	0%
TRAVEL EXPENSES	\$4,786	\$16,800	\$16,850	0.3%
DUES AND FEES	\$685	\$500	\$2,364	372.8%
EDUCATION AND TRAINING	\$2,930	\$9,100	\$8,250	-9.3%
Total Personal Services:	\$33,699	\$54,925	\$53,813	-2%
Supplies				
GENERAL SUPPLIES	\$22,134	\$20,000	\$20,000	0%
GASOLINE/DIESEL	\$791	\$1,205	\$920	-23.7%
CATERED MEALS	\$2,136	\$2,500	\$2,500	0%
Total Supplies:	\$25,061	\$23,705	\$23,420	-1.2%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$16,957	\$17,141	\$16,970	-1%
INTERNAL SVC - SAFETY	\$5,850	\$9,900	\$9,900	0%
REIMBURSEMENTS TO FUNDS	-\$100,000	-\$100,000	-\$100,000	0%
Total Intergovernmental Ch:	-\$77,193	-\$72,959	-\$73,130	0.2%
Total Expense Objects:	\$913,346	\$892,523	\$879,569	-1.5%



1002700 - Grand Jury

A division of the District Attorney's office where expenses relating to the operation of the Grand Jury for Chatham County are managed.

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Personal Services				
BUILDING & LAND RENTAL	\$9	\$2,600	\$2,600	0%
ADVERTISING	\$0	\$6,000	\$6,000	0%
DUES AND FEES	\$1,097	\$5,175	\$5,000	-3.4%
Total Personal Services:	\$1,106	\$13,775	\$13,600	-1.3%
Supplies				
GENERAL SUPPLIES	\$64	\$2,300	\$2,300	0%
CATERED MEALS	\$0	\$2,100	\$2,100	0%
Total Supplies:	\$64	\$4,400	\$4,400	0%
Total Expense Objects:	\$1,170	\$18,175	\$18,000	-1%

1001400 - Board of Elections



William Wooten
Elections Director

<https://elections.chathamcountyga.gov/>

DEPARTMENT MISSION STATEMENT

The Board of Elections of Chatham County functions as the superintendent of elections and conducts primaries, runoffs, and special elections in accordance with state law. The Board performs all services and functions necessary to support the election process.

DEPARTMENT SERVICES

The Board establishes boundaries for voting precincts, secures facilities to serve as polling locations for these precincts, recruits, selects, hires, trains, and assigns personnel to serve as poll officials. The board also conducts qualifications for candidates, develops ballots for elections, acquires, maintains, prepares, and delivers equipment used to conduct elections, publicizes notices as required by law, and maintains election records.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	4	10	10
Part-Time Positions	5	5	5
Total	9.00	15.00	15.00

Goals and Performances

Department Goals

Description	Strategic Plan Factor
<p>#1 Ensure continuity of internal operations. <i>Although changes in leadership and staff are a natural part of any organization, these changes should not disrupt the services provided.</i></p>	Quality Service for Our Customers
<p>#2 Strengthen the security posture of the Chatham County election system. <i>Exercise due diligence to promote and support secure, accurate, fair, and open elections to prevent disruptions to electoral processes.</i></p>	Superior Stewardship
<p>#3 Develop and implement a school outreach program to boost youth poll officer participation. <i>The recruitment and retention of young people to serve as poll workers is a key component to sustaining the longevity of poll officials.</i></p>	Quality of Life

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	The Department will maintain documented procedures and protocols to minimize internal operations interruptions when changes occur and ensure institutional knowledge is shared among staff.
1	Administer the various aspects of the election process to conduct county, municipal, and/or special elections along with other called referendums.
1	Secure 90 locations to serve as polling places, as well as recruit, hire, train, and assign 800-900 employees or residents of Chatham County to serve as poll workers.
1	Order and prepare election materials and equipment supplies, create ballots for absentee and provisional voting, program voting tabulators and memory cards for voting systems, arrange for delivery and pickup of election equipment and supplies, and maintain equipment.
2	Accurately display election results, and post-election reporting to certify and validate results to the Secretary of State's Office in support of safeguarding the department's election infrastructure.
2	Retain maps of precinct lines, including all County and Legislative boundaries, to maintain an equal population. Maintain and provide records and information for public use.
3	Develop a comprehensive informational program to implement and coordinate with local educational agencies, including public and private schools, as well as higher education institutions. To conduct informational assemblies and encourage immediate participation by young and soon-to-be eligible voters aged 16 and older.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Elections Conducted	5	4	4



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$255,969	\$264,503	\$504,978	90.9%
TEMPORARY EMPLOYEES	\$1,370	\$0	\$0	0%
TEMP EMPLOYEES - POLL WORKERS	\$520,231	\$592,320	\$500,000	-15.6%
OVERTIME	\$15,438	\$10,000	\$5,000	-50%
HEALTH INSURANCE	\$21,493	\$34,571	\$130,295	276.9%
SOCIAL SECURITY	\$28,850	\$20,235	\$38,067	88.1%
PENSION CONTRIBUTIONS	\$40,415	\$36,399	\$74,284	104.1%
OPEB CONTRIBUTIONS	\$16,000	\$15,200	\$0	-100%
Total Salaries & Benefits:	\$899,767	\$973,228	\$1,252,624	28.7%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$0	\$60,000	\$0	-100%
PROFESSIONAL SERVICES	\$222,507	\$122,400	\$62,000	-49.3%
REPAIRS & MAINTENANCE	\$20,327	\$161,243	\$125,000	-22.5%
FLEET - PARTS	\$15	\$55	\$55	0%
FLEET - LABOR	\$120	\$130	\$125	-3.8%
FLEET - OUTSOURCED SERVICE	\$0	\$145	\$175	20.7%
BUILDING & LAND RENTAL	\$0	\$0	\$119,537	N/A
EQUIPMENT RENTALS	\$7,431	\$9,276	\$8,472	-8.7%
TELEPHONE SERVICE	-\$7,530	\$6,500	\$20,000	207.7%
POSTAGE	\$23,231	\$6,500	\$10,000	53.8%
ADVERTISING	\$1,480	\$1,200	\$13,000	983.3%
PRINTING AND BINDING EXP	\$0	\$600	\$1,000	66.7%
TRAVEL EXPENSES	\$2,923	\$10,350	\$10,500	1.4%
DUES AND FEES	\$0	\$270	\$999	270%
EDUCATION AND TRAINING	\$0	\$5,000	\$5,000	0%
OTHER PURCHASED SERVICES	\$88,824	\$75,000	\$141,000	88%
Total Personal Services:	\$359,329	\$458,669	\$516,863	12.7%
Supplies				
GENERAL SUPPLIES	\$62,625	\$12,000	\$12,000	0%
GASOLINE/DIESEL	\$121	\$215	\$165	-23.3%
UTILITIES OTHER	\$0	\$49,070	\$20,000	-59.2%
CATERED MEALS	\$0	\$0	\$1,000	N/A
BOOKS & PERIODICALS	\$219	\$300	\$300	0%
OTHER SUPPLIES	\$74,194	\$40,000	\$70,000	75%
Total Supplies:	\$137,159	\$101,585	\$103,465	1.9%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Capital Assets				
BLDGS/ BLDG IMPROVEMENTS	\$0	\$115,680	\$0	-100%
OTHER EQUIPMENT	\$56	\$38,000	\$0	-100%
Total Capital Assets:	\$56	\$153,680	\$0	-100%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$5,819	\$5,876	\$5,465	-7%
INTERNAL SVC - SAFETY	\$1,800	\$1,800	\$1,800	0%
Total Intergovernmental Ch:	\$7,619	\$7,676	\$7,265	-5.4%
Other Costs				
PMTS TO OTHERS	\$88,160	\$50,000	\$30,000	-40%
Total Other Costs:	\$88,160	\$50,000	\$30,000	-40%
Total Expense Objects:	\$1,492,090	\$1,744,838	\$1,910,217	9.5%

1001401 - Voter Registration



Sabrina German
Voter Registration Director

DEPARTMENT MISSION STATEMENT

In accordance with federal and state election laws and requirements. The Board maintains a high standard of integrity for the electoral process in accordance with federal and state election laws and requirements.

DEPARTMENT SERVICES

The Chatham County Board of Registrars provides quality customer service to all Chatham County citizens on matters pertaining to voter registration, absentee voting and maintenance of all voter records.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	8	8	8
Part-Time Positions	5	5	5
Total	13.00	13.00	13.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 Provide the public with information on voter registration applications, absentee ballots and advance voting	Quality Service for Our Customers
Goal #2 Compliance with legislative changes to election laws	Superior Stewardship
Goal #3 Further develop the use of strategic planning for voting	Superior Stewardship

Department Objectives and Key Results

GOAL #	Activity to Accomplish the Goal
1	Register citizens to vote; provide identification for voting purposes only.
3	Stage Voter registration drives
2	Allow voters to cast their ballot by providing Absentee and Advance voting

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Number of new registrations processed	23,450	26,516	8,149
Change of Address Requests processed	25,170	47,167	32,060
Number of people registered	217,719	226,626	226,290
Number of voter registration sites	9	9	9
Number of advance voting sites	6	6	5



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$349,161	\$368,950	\$407,523	10.5%
OVERTIME	\$29,837	\$35,000	\$25,000	-28.6%
HEALTH INSURANCE	\$77,199	\$81,079	\$101,121	24.7%
SOCIAL SECURITY	\$26,974	\$28,225	\$29,869	5.8%
PENSION CONTRIBUTIONS	\$62,038	\$53,848	\$60,970	13.2%
OPEB CONTRIBUTIONS	\$32,000	\$30,400	\$0	-100%
Total Salaries & Benefits:	\$577,210	\$597,502	\$624,483	4.5%
Personal Services				
PROFESSIONAL SERVICES	\$166,560	\$150,000	\$523,366	248.9%
REPAIRS & MAINTENANCE	\$12,678	\$25,000	\$25,000	0%
BUILDING & LAND RENTAL	\$0	\$2,500	\$2,500	0%
EQUIPMENT RENTALS	\$0	\$0	\$5,100	N/A
TELEPHONE SERVICE	\$1,924	\$1,785	\$1,785	0%
POSTAGE	\$68,698	\$65,000	\$100,000	53.8%
ADVERTISING	\$0	\$1,000	\$1,500	50%
TRAVEL EXPENSES	\$1,452	\$3,500	\$4,500	28.6%
DUES AND FEES	\$1,135	\$800	\$800	0%
EDUCATION AND TRAINING	\$0	\$3,500	\$4,500	28.6%
LICENSES	\$8,400	\$14,000	\$0	-100%
OTHER PURCHASED SERVICES	\$0	\$10,000	\$24,000	140%
Total Personal Services:	\$260,846	\$277,085	\$693,051	150.1%
Supplies				
GENERAL SUPPLIES	\$19,491	\$35,000	\$20,000	-42.9%
FOOD	\$1,045	\$1,500	\$2,000	33.3%
BOOKS & PERIODICALS	\$1,254	\$1,650	\$1,650	0%
OTHER SUPPLIES	-\$2,598	\$6,000	\$6,000	0%
Total Supplies:	\$19,192	\$44,150	\$29,650	-32.8%
Capital Assets				
OTHER EQUIPMENT	\$3,500	\$0	\$0	0%
Total Capital Assets:	\$3,500	\$0	\$0	0%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$14,383	\$14,506	\$18,110	24.8%
INTERNAL SVC - SAFETY	\$3,600	\$3,600	\$3,600	0%
Total Intergovernmental Ch:	\$17,983	\$18,106	\$21,710	19.9%
Total Expense Objects:	\$878,731	\$936,843	\$1,368,894	46.1%



1001550 - Board of Assessors



Roderick Conley
Chief Appraiser

DEPARTMENT MISSION STATEMENT – The Chatham County Board of Assessors is to submit a timely tax digest in accordance with Georgia Law and guidelines set forth by the Department of Revenue (DOR) with a superior level of customer service that maintains confidence among the taxpayers of Chatham County.

DEPARTMENT SERVICES:

The Board of Assessors is responsible for the processing of recorded deeds and plats, recording of transfers, processing of exemption and special assessment applications, and the identification and assessment of all real and personal property.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	64	64	65
Part Time Positions	5	5	5
Total	69.00	69.00	70.00

Goals and Performance

Department Goals

Description	Strategic Plan Alignment
#1 Submit a timely digest.	Superior Stewardship
#2 Increase cross training for enhancing customer service skills.	
#3 Streamline the intake of various documents by promoting the use of electronic and digital media to support the County's Green Initiative.	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1, 2, 3	Value property in accordance with the Official Code of Georgia.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Parcels of Real Property	118,780	119,800	120,800
Accounts Personal Property & Non-homestead Mobile Homes	24,000	25,500	26,000
Audits/Reviews Conducted	10,500	12,500	12,500
Board of Equalization Appeals/Arbitration	3,230	4,800	5,000
Superior Court of Appeals	250	250	250
Sales Verifications	10,780	12,000	16,000
Exemption Applications	4,200	4,500	5,000
Real Property Reviews	59,000	35,000	60,000



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY22 Budgeted vs. FY23 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$3,084,175	\$3,389,659	\$3,739,380	10.3%
OVERTIME	\$4,263	\$15,000	\$15,000	0%
HEALTH INSURANCE	\$918,082	\$1,012,401	\$903,654	-10.7%
SOCIAL SECURITY	\$213,609	\$260,450	\$271,532	4.3%
PENSION CONTRIBUTIONS	\$559,613	\$524,644	\$636,514	21.3%
OPEB CONTRIBUTIONS	\$256,000	\$243,200	\$0	-100%
Total Salaries & Benefits:	\$5,035,742	\$5,445,354	\$5,566,080	2.2%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$149,234	\$171,000	\$171,000	0%
PROFESSIONAL SERVICES	\$56,622	\$2,000	\$75,000	3,650%
TECHNICAL SERVICES	\$126,291	\$250,000	\$274,291	9.7%
REPAIRS & MAINTENANCE	\$0	\$2,000	\$2,000	0%
FLEET - PARTS	\$2,564	\$2,830	\$2,715	-4.1%
FLEET - LABOR	\$4,839	\$4,775	\$4,620	-3.2%
FLEET - OUTSOURCED SERVICE	\$16	\$1,230	\$1,000	-18.7%
BUILDING & LAND RENTAL	\$17,456	\$17,500	\$24,340	39.1%
EQUIPMENT RENTALS	\$8,581	\$10,000	\$10,000	0%
TELEPHONE SERVICE	\$30,032	\$30,000	\$35,400	18%
POSTAGE	\$71,035	\$75,000	\$90,000	20%
TRAVEL EXPENSES	\$5,095	\$85,800	\$85,800	0%
DUES AND FEES	\$9,775	\$14,000	\$14,000	0%
EDUCATION AND TRAINING	\$10,729	\$28,600	\$28,600	0%
Total Personal Services:	\$492,268	\$694,735	\$818,766	17.9%
Supplies				
GENERAL SUPPLIES	\$21,056	\$30,000	\$30,000	0%
GASOLINE/DIESEL	\$11,209	\$7,975	\$12,047	51.1%
FOOD	\$1,165	\$2,000	\$2,260	13%
BOOKS & PERIODICALS	\$7,822	\$8,500	\$8,500	0%
OTHER SUPPLIES	\$2,009	\$4,500	\$4,500	0%
UNIFORMS	\$2,496	\$3,500	\$3,500	0%
Total Supplies:	\$45,757	\$56,475	\$60,807	7.7%
Capital Assets				
COMPUTERS	\$0	\$0	\$39,000	N/A
OTHER EQUIPMENT	\$1,009	\$0	\$0	0%
Total Capital Assets:	\$1,009	\$0	\$39,000	N/A
Intergovernmental Ch				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY22 Budgeted vs. FY23 Budgeted (% Change)
INTERNAL SVC-COMPUTER REP	\$45,519	\$46,012	\$49,865	8.4%
INTERNAL SVC - SAFETY	\$31,050	\$28,800	\$31,050	7.8%
Total Intergovernmental Ch:	\$76,569	\$74,812	\$80,915	8.2%
Total Expense Objects:	\$5,651,346	\$6,271,376	\$6,565,568	4.7%



1001551 - Board of Equalization



Tammie Mosley
Clerk of Superior Court

DEPARTMENT MISSION AND SERVICES:

The Board of Equalization, appointed by the Grand Jury, is the body charged by law with hearing and determining appeals from assessments and denials of homestead exemptions made by the Board of Assessors as provided by O.C.G.A. Section 48-5-311.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
#1 Solicit and attract well qualified persons to be considered for the Board of Equalization membership by the Chatham County Grand Jury.	Superior Stewardship
#2 Provide high quality customer service and well trained staff willing to work part-time all season.	Quality Service for Our Customers
#3 Improve and increase the use of technology in the daily operations of the BOE	Superior Stewardship

Department Objectives and Key Results

Goal #	Description
1,2,3	Conduct hearings over the assessed value of real and personal property per capita income.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Appeals Scheduled	3,193	4,000	4,000
Appeals settled, dismissed or withdrawn	350	700	700
Decisions Rendered	2,843	3,300	3,300
Appeal of Board Decisions to Superior Court	196	330	330
Board Members Training Hours	368	600	600



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$43,010	\$43,504	\$49,712	14.3%
HEALTH INSURANCE	\$11,425	\$11,960	\$13,134	9.8%
SOCIAL SECURITY	\$2,920	\$2,936	\$3,322	13.1%
PENSION CONTRIBUTIONS	\$7,079	\$6,692	\$7,716	15.3%
OPEB CONTRIBUTIONS	\$8,000	\$4,180	\$0	-100%
Total Salaries & Benefits:	\$72,434	\$69,272	\$73,884	6.7%
Personal Services				
OFFICIAL/ADMIN SERVICES	\$49,410	\$77,130	\$77,130	0%
PROFESSIONAL SERVICES	\$36,274	\$72,800	\$72,800	0%
REPAIRS & MAINTENANCE	\$0	\$750	\$750	0%
EQUIPMENT RENTALS	\$1,411	\$2,295	\$2,295	0%
TELEPHONE SERVICE	\$326	\$300	\$300	0%
POSTAGE	\$8,610	\$12,000	\$12,000	0%
TRAVEL EXPENSES	\$1,044	\$1,700	\$2,250	32.4%
DUES AND FEES	\$0	\$400	\$400	0%
EDUCATION AND TRAINING	\$3,851	\$11,001	\$5,184	-52.9%
OTHER PURCHASED SERVICES	\$45	\$150	\$150	0%
Total Personal Services:	\$100,971	\$178,526	\$173,259	-3%
Supplies				
GENERAL SUPPLIES	\$5,166	\$7,085	\$7,085	0%
UTILITIES OTHER	\$3,521	\$1,000	\$1,000	0%
CATERED MEALS	\$985	\$1,500	\$1,500	0%
OTHER SUPPLIES	\$2,763	\$2,697	\$2,697	0%
Total Supplies:	\$12,435	\$12,282	\$12,282	0%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$2,973	\$3,006	\$2,855	-5%
INTERNAL SVC - SAFETY	\$450	\$450	\$450	0%
Total Intergovernmental Ch:	\$3,423	\$3,456	\$3,305	-4.4%
Total Expense Objects:	\$189,263	\$263,536	\$262,730	-0.3%



1003700 - Coroner



David Campbell
Coroner

Principal duty of this office is to inquire by inquest into the cause of death which there is reason to suppose is not due to natural causes. Autopsies are completed by State of Georgia appointed pathologists at the request of the Coroner.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	3	3	3
Part-Time Positions	2	2	2
Total	5.00	5.00	5.00

Goals & Performance

Department Goals

Description	Strategic Plan Factor
It is the mission and goal of the Chatham County Coroner's Office to provide professional and efficient investigations into all deaths within our jurisdiction, as required by Georgia law, O.C.G.A.: 45-16	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health	To effectively determine the cause and manner of death, affix responsibility and to protect public health and safety, while working in cooperation with police jurisdictions.	Health & Safety

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Adopted
Death certificates	993	997	1100
Autopsies	375	380	397
Body pickups	600	620	635

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$191,374	\$221,777	\$262,053	18.2%
OVERTIME	\$1,136	\$5,000	\$5,000	0%
HEALTH INSURANCE	\$36,479	\$31,274	\$51,086	63.3%
SOCIAL SECURITY	\$13,612	\$16,126	\$19,347	20%
PENSION CONTRIBUTIONS	\$18,910	\$15,917	\$25,056	57.4%
OPEB CONTRIBUTIONS	\$8,000	\$11,400	\$0	-100%
Total Salaries & Benefits:	\$269,510	\$301,494	\$362,542	20.2%
Personal Services				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
OFFICIAL/ADMIN SERVICES	\$132,152	\$110,000	\$140,000	27.3%
REPAIRS & MAINTENANCE	\$70	\$0	\$2,000	N/A
FLEET - PARTS	\$0	\$65	\$80	23.1%
FLEET - LABOR	\$0	\$120	\$145	20.8%
FLEET - OUTSOURCED SERVICE	\$0	\$50	\$60	20%
BUILDING & LAND RENTAL	\$12,825	\$14,175	\$0	-100%
TELEPHONE SERVICE	\$9,353	\$14,000	\$14,000	0%
POSTAGE	\$0	\$100	\$600	500%
PRINTING AND BINDING EXP	\$1,032	\$200	\$500	150%
TRAVEL EXPENSES	\$4,789	\$4,000	\$8,000	100%
DUES AND FEES	\$1,938	\$675	\$675	0%
EDUCATION AND TRAINING	\$1,320	\$3,000	\$5,000	66.7%
OTHER PURCHASED SERVICES	\$243	\$500	\$600	20%
Total Personal Services:	\$163,722	\$146,885	\$171,660	16.9%
Supplies				
GENERAL SUPPLIES	\$23,532	\$20,000	\$20,000	0%
GASOLINE/DIESEL	\$0	\$250	\$800	220%
UTILITIES OTHER	\$4,859	\$6,000	\$6,000	0%
Total Supplies:	\$28,391	\$26,250	\$26,800	2.1%
Intergovernmental Ch				
INTERNAL SVC-COMPUTER REP	\$2,452	\$2,476	\$3,280	32.5%
INTERNAL SVC - SAFETY	\$1,350	\$1,350	\$2,250	66.7%
Total Intergovernmental Ch:	\$3,802	\$3,826	\$5,530	44.5%
Total Expense Objects:	\$465,425	\$478,455	\$566,532	18.4%



Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the units.



6251555 - Occupational Safety/Risk Management



Nathan Benson
Occupational Safety Director

Risk Management provides training and other safety and risk management services based on data driven decision-making to reduce the liability of Chatham County while increasing the safety first culture of Team Chatham.

Personnel

Total	FY 2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	6	6	6

Goals & Performance

Department Goals

Description	Strategic Plan Factor
<ol style="list-style-type: none"> 1. Ensure safety concerns are heard, understood and addressed. 2. Provide and support safety training that is used as a catalyst for continuous improvement. 3. Return employees to work efficiently and effectively. 4. Continually measure, evaluate and improve our safety and risk management culture. 	Health, Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to the Strategic Plan and Key Factors
Health, Economy, Quality of Life	Chatham County Occupational Safety and Risk is committed to being your partner in safety management by providing Team Chatham with an exemplary workplace that is safe and injury free.	Government Efficiency

Performance Measures

Measure	FY 2020 Actual	FY 2021 Actual	FY 2022 Adopted	FY 2023 Adopted
Number of Safety Meetings Attended	100	40	60	80
Total Number of Employees Trained	1,300	353	500	600
Number of Injuries resulting in lost time	10	15	15	15

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services				
INDIRECT COST ALLOCATION FEE	\$823,950	\$883,350	\$858,150	-2.9%
Total Charges For Services:	\$823,950	\$883,350	\$858,150	-2.9%
Investment Income				
INTEREST REVENUE	\$2,310	\$3,500	\$0	-100%
Total Investment Income:	\$2,310	\$3,500	\$0	-100%
Miscellaneous				
INSURANCE REIMBURSEMENT	\$155,314	\$60,000	\$40,000	-33.3%
MISCELLANEOUS REVENUE	\$33,735	\$25,000	\$0	-100%
Total Miscellaneous:	\$189,048	\$85,000	\$40,000	-52.9%
Other Financing Sources				
TRANS IN FR GENERAL FUND	\$5,572,251	\$2,750,000	\$2,750,000	0%
TRANS IN FR SSD FUND	\$1,250,000	\$1,250,000	\$1,250,000	0%
FUND BALANCE	\$0	\$3,231,071	\$3,622,625	12.1%
Total Other Financing Sources:	\$6,822,251	\$7,231,071	\$7,622,625	5.4%
Total Revenue Source:	\$7,837,559	\$8,202,921	\$8,520,775	3.9%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
General Government				
REGULAR EMPLOYEES	\$453,019	\$465,639	\$465,220	-0.1%
HEALTH INSURANCE	\$100,844	\$109,190	\$95,863	-12.2%
SOCIAL SECURITY	\$32,058	\$32,185	\$32,662	1.5%
PENSION CONTRIBUTIONS	\$81,777	\$69,629	\$70,496	1.2%
OPEB CONTRIBUTIONS	\$24,000	\$19,200	\$0	-100%
REGULAR EMPLOYEES	\$197,292	\$0	\$0	0%
SOCIAL SECURITY	\$10,611	\$0	\$0	0%
UNEMPLOYMENT CLAIMS	\$64,762	\$80,000	\$80,000	0%
WORKERS COMP CLAIMS	\$119,082	\$478,000	\$140,000	-70.7%
WORKERS COMP-CLAIMS EXP	\$142,646	\$116,814	\$121,000	3.6%
WORKERS COMP-INDEMNITY	\$834,107	\$650,000	\$675,000	3.8%
WORKERS COMP-MEDICAL	\$1,293,808	\$800,000	\$1,100,000	37.5%
WORKERS COMP-STOP LOSS	\$299,057	\$260,000	\$330,000	26.9%
Total General Government:	\$3,653,063	\$3,080,657	\$3,110,241	1%
Other Financing Uses				
COMPENSATED ABSENCES	\$23,042	\$0	\$0	0%
Total Other Financing Uses:	\$23,042	\$0	\$0	0%
Total Salaries & Benefits:	\$3,676,105	\$3,080,657	\$3,110,241	1%
Personal Services				
General Government				
OFFICIAL/ADMIN SERVICES	\$2,824	\$23,000	\$23,000	0%
TECHNICAL SERVICES	\$1,010	\$5,000	\$5,000	0%
FLEET - PARTS	\$349	\$435	\$370	-14.9%
FLEET - LABOR	\$1,166	\$800	\$885	10.6%
FLEET - OUTSOURCED SERVICE	\$173	\$350	\$205	-41.4%
BUILDING & LAND RENTAL	\$4,080	\$5,100	\$5,100	0%
EQUIPMENT RENTALS	\$1,951	\$2,300	\$2,200	-4.3%
TELEPHONE SERVICE	\$1,767	\$3,014	\$2,620	-13.1%
POSTAGE	\$288	\$450	\$450	0%
PRINTING AND BINDING EXP	\$1,033	\$2,500	\$2,500	0%
TRAVEL EXPENSES	\$0	\$14,400	\$19,753	37.2%
DUES AND FEES	\$1,710	\$2,100	\$3,801	81%
EDUCATION AND TRAINING	\$9,351	\$45,000	\$42,000	-6.7%
OTHER PURCHASED SERVICES	\$12,525	\$13,814	\$14,127	2.3%
OFFICIAL/ADMIN SERVICES	\$50,000	\$45,000	\$45,000	0%
OTHER INSURANCE	\$1,167,115	\$1,403,436	\$1,800,000	28.3%
Total General Government:	\$1,255,342	\$1,566,699	\$1,967,011	25.6%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Personal Services:	\$1,255,342	\$1,566,699	\$1,967,011	25.6%
Supplies				
General Government				
GENERAL SUPPLIES	\$3,758	\$3,000	\$3,000	0%
GASOLINE/DIESEL	\$1,615	\$1,720	\$1,720	0%
FOOD	\$0	\$0	\$3,500	N/A
BOOKS & PERIODICALS	\$897	\$1,200	\$1,500	25%
OTHER SUPPLIES	\$32,463	\$45,000	\$45,000	0%
Total General Government:	\$38,733	\$50,920	\$54,720	7.5%
Total Supplies:	\$38,733	\$50,920	\$54,720	7.5%
Capital Assets				
General Government				
BLDGS/ BLDG IMPROVEMENTS	\$0	\$0	\$20,000	N/A
Total General Government:	\$0	\$0	\$20,000	N/A
Total Capital Assets:	\$0	\$0	\$20,000	N/A
Intergovernmental Ch				
General Government				
INTERNAL SVC-COMPUTER REP	\$4,603	\$4,645	\$4,370	-5.9%
Total General Government:	\$4,603	\$4,645	\$4,370	-5.9%
Total Intergovernmental Ch:	\$4,603	\$4,645	\$4,370	-5.9%
Other Costs				
General Government				
PMTS TO OTHERS	\$2,430,172	\$3,500,000	\$3,341,505	-4.5%
Total General Government:	\$2,430,172	\$3,500,000	\$3,341,505	-4.5%
Other Financing Uses				
CONTINGENCIES	\$0	\$0	\$22,928	N/A
Total Other Financing Uses:	\$0	\$0	\$22,928	N/A
Total Other Costs:	\$2,430,172	\$3,500,000	\$3,364,433	-3.9%
Total Expense Objects:	\$7,404,955	\$8,202,921	\$8,520,775	3.9%

6501598 - Wellness



Carolyn Smalls
Director of Human Resources

DEPARTMENT MISSION STATEMENT:

Providing Health related Programs and services, increasing awareness and engaging participation, the Wellness program works to improve the Health and Well-Being of Chatham County Employees.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	0	0	0
Total	1.00	1.00	1.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
#1 To Improve The Health And Well-Being Of County Employees	Health, Safety & Welfare

Department Objectives and Key Results

GOAL #	Activity To Accomplish the Goal
1	Increase team member engagement in health and wellness activities
1	Increase Employee Health Center participation

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Health Center visits	5,000	5,000	4,200
Biometric screens	2,500	2,500	520

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Investment Income				
INTEREST REVENUE	\$796	\$0	\$0	0%
Total Investment Income:	\$796	\$0	\$0	0%
Miscellaneous				
EMPLOYER CONTRIBUTIONS	\$11,659	\$0	\$15,000	N/A
EMPLOYER CONTRIBUTIONS	\$21,731,589	\$26,586,712	\$30,720,683	15.5%
EMPLOYER CONTRIBUTIONS	\$3,552,349	\$3,500,000	\$4,000,000	14.3%
STOP LOSS REIMBURSEMENT	\$328,843	\$0	\$325,000	N/A
OTHER CONTRIBUTIONS/REBATES	\$46,569	\$0	\$0	0%
LIBRARY CONTRIBUTIONS	\$32,163	\$30,000	\$0	-100%
DRUG REBATE	\$1,916,739	\$1,000,000	\$1,000,000	0%
MISCELLANEOUS REVENUE	\$4,052	\$2,000	\$0	-100%
Total Miscellaneous:	\$27,623,963	\$31,118,712	\$36,060,683	15.9%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Other Financing Sources				
FUND BALANCE	\$0	\$0	\$750,000	N/A
Total Other Financing Sources:	\$0	\$0	\$750,000	N/A
Total Revenue Source:	\$27,624,759	\$31,118,712	\$36,810,683	18.3%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$73,879	\$75,027	\$79,635	6.1%
HEALTH INSURANCE	\$8,754	\$9,161	\$9,331	1.9%
SOCIAL SECURITY	\$5,346	\$5,740	\$5,725	-0.3%
PENSION CONTRIBUTIONS	\$12,287	\$11,454	\$12,393	8.2%
OPEB CONTRIBUTIONS	\$4,000	\$3,200	\$0	-100%
Total Salaries & Benefits:	\$104,265	\$104,582	\$107,084	2.4%
Personal Services				
County paid parking - Liberty	\$61,891	\$62,000	\$62,000	0%
County paid parking - Montgome	\$50,968	\$48,000	\$48,000	0%
COUNTY PAID PARKING-STATE ST	\$19,120	\$20,000	\$20,000	0%
COUNTY PAID PARKING-ROBINSON	\$21,516	\$15,000	\$22,000	46.7%
COUNTY PAID PARKING-WHITAKER	\$567	\$1,000	\$0	-100%
PROFESSIONAL SERVICES	\$27,927	\$35,000	\$35,000	0%
OFFICIAL/ADMIN SERVICES	\$156,534	\$115,000	\$115,000	0%
OTHER INSURANCE	\$295,319	\$651,673	\$689,810	5.9%
PROFESSIONAL SERVICES	\$810,369	\$894,695	\$894,695	0%
REPAIRS & MAINTENANCE	\$699	\$4,000	\$4,000	0%
BUILDING & LAND RENTAL	\$28,729	\$26,448	\$26,448	0%
EQUIPMENT RENTALS	\$2,944	\$4,500	\$4,500	0%
POSTAGE	\$59	\$2,500	\$750	-70%
TRAVEL EXPENSES	\$607	\$5,675	\$5,975	5.3%
DUES AND FEES	\$19,693	\$48,349	\$48,389	0.1%
EDUCATION AND TRAINING	\$127,595	\$158,470	\$158,470	0%
OTHER PURCHASED SERVICES	\$10,755	\$35,000	\$30,000	-14.3%
Total Personal Services:	\$1,635,292	\$2,127,310	\$2,165,037	1.8%
Supplies				
GENERAL SUPPLIES	\$2,692	\$6,600	\$6,600	0%
UTILITIES OTHER	\$4,163	\$3,600	\$3,600	0%
OTHER SUPPLIES	\$6,572	\$28,575	\$30,575	7%
Total Supplies:	\$13,427	\$38,775	\$40,775	5.2%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Capital Assets				
BLDGS/ BLDG IMPROVEMENTS	\$0	\$0	\$750,000	N/A
FURNITURE & FIXTURES	\$2,931	\$3,200	\$0	-100%
Total Capital Assets:	\$2,931	\$3,200	\$750,000	23,337.5%
Intergovernmental Ch				
ADMINISTRATIVE FEES	\$21,776	\$50,000	\$50,000	0%
ADMINISTRATIVE FEES	\$1,823,441	\$2,000,000	\$2,000,000	0%
MEDICAL CLAIMS	\$15,796,246	\$19,231,644	\$22,771,522	18.4%
PRESCRIPTION CLAIMS	\$6,935,394	\$7,000,000	\$8,356,000	19.4%
ADMINISTRATIVE FEES	\$469,901	\$550,000	\$550,000	0%
INTERNAL SVC-COMPUTER REP	\$743	\$751	\$715	-4.8%
INTERNAL SVC - SAFETY	\$450	\$450	\$900	100%
Total Intergovernmental Ch:	\$25,047,951	\$28,832,845	\$33,729,137	17%
Other Costs				
PMTS TO OTHERS	\$9,834	\$12,000	\$15,000	25%
PMTS TO OTHERS	\$12,227	\$0	\$0	0%
CONTINGENCIES	\$0	\$0	\$3,650	N/A
Total Other Costs:	\$22,060	\$12,000	\$18,650	55.4%
Total Expense Objects:	\$26,825,927	\$31,118,712	\$36,810,683	18.3%



Enterprise Funds

Enterprise Funds are those operations that are financed and operated in a manner similar to private enterprises where the intent of the governing body is that the cost of goods and services provided is recovered through user charges.



5054400 - Sewer Operations



William Wright
Sewer Operations Director

DEPARTMENT MISSION STATEMENT

To provide a safe and reliable sewer system for the citizens of Chatham County. To ensure that all wastewater facilities are operating optimally and reduce any interruptions of the system through ongoing preventive maintenance.

DEPARTMENT SERVICES: Maintenance and operation of the sewer system, responding to any and all sewer related emergencies, updating and improving the system for optimal performance. To be responsive to all citizens' concerns and inquires.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	0	0	0
Total	1.00	1.00	1.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Upgrade aging systems through maintenance and capital improvement programs.	Exemplary Stewardship
2. Provide a safe, effective and efficient sewer system	Exemplary Stewardship
3. Monitor and maintain all Parks and Recreation wells and lift stations.	Exemplary Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Work with a contracted Engineering design team to develop specifications to upgrade lift stations
2	Staff develop scope of work to bid out contracts for preventive maintenance and emergency responses
3	Conduct ongoing checks of the Parks and Recreation systems

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Sewer systems upgrades	1	2	3
On-call preventive maintenance/emergency call contracts	2	2	2
Weekly checks of all systems	7	7	7

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services				
SEWER CHARGES	\$1,404,383	\$1,477,033	\$1,485,200	0.6%
Total Charges For Services:	\$1,404,383	\$1,477,033	\$1,485,200	0.6%
Investment Income				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
INTEREST REVENUE	\$67,325	\$100,000	\$100,000	0%
UNREALIZED GAIN/LOSS INV	-\$55,317	\$0	\$0	0%
Total Investment Income:	\$12,007	\$100,000	\$100,000	0%
Other Financing Sources				
TRANS IN FR SSD FUND	\$1,189,353	\$1,189,353	\$0	-100%
FUND BALANCE	\$0	\$0	\$1,224,741	N/A
Total Other Financing Sources:	\$1,189,353	\$1,189,353	\$1,224,741	3%
Total Revenue Source:	\$2,605,743	\$2,766,386	\$2,809,941	1.6%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$62,719	\$61,553	\$67,688	10%
OVERTIME	\$98	\$0	\$0	0%
HEALTH INSURANCE	\$16,810	\$18,096	\$18,607	2.8%
SOCIAL SECURITY	\$4,189	\$4,103	\$4,538	10.6%
PENSION CONTRIBUTIONS	\$10,412	\$9,377	\$10,501	12%
NPL ADJUSTMENT EXPENSE	-\$3,722	\$0	\$0	0%
OPEB CONTRIBUTIONS	\$4,000	\$3,200	\$0	-100%
NET OPEB LIABILITY ADJUSTMENT	-\$38,936	\$0	\$0	0%
Total Salaries & Benefits:	\$55,570	\$96,329	\$101,334	5.2%
Personal Services				
PROFESSIONAL SERVICES	\$486,095	\$415,338	\$168,359	-59.5%
REPAIRS & MAINTENANCE	\$6,640	\$140,000	\$190,000	35.7%
FLEET - PARTS	\$6,722	\$4,200	\$5,130	22.1%
FLEET - LABOR	\$5,460	\$3,600	\$4,200	16.7%
FLEET - OUTSOURCED SERVICE	\$496	\$7,090	\$4,695	-33.8%
TELEPHONE SERVICE	\$486	\$1,400	\$550	-60.7%
POSTAGE	\$0	\$50	\$50	0%
ADVERTISING	\$0	\$500	\$500	0%
TRAVEL EXPENSES	\$0	\$300	\$300	0%
DUES AND FEES	\$846	\$650	\$650	0%
EDUCATION AND TRAINING	\$0	\$250	\$250	0%
OTHER PURCHASED SERVICES	\$144,255	\$1,006,178	\$436,300	-56.6%
Total Personal Services:	\$651,000	\$1,579,556	\$810,984	-48.7%
Supplies				
GENERAL SUPPLIES	\$0	\$200	\$200	0%
GASOLINE/DIESEL	\$10,898	\$11,285	\$10,205	-9.6%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
UTILITIES OTHER	\$919,718	\$975,000	\$1,764,074	80.9%
OTHER SUPPLIES	\$100	\$1,200	\$1,200	0%
UNIFORMS	\$0	\$400	\$400	0%
Total Supplies:	\$930,716	\$988,085	\$1,776,079	79.7%
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$49,176	\$46,285	\$42,692	-7.8%
INTERNAL SVC-COMPUTER REP	\$743	\$751	\$715	-4.8%
INTERNAL SVC - SAFETY	\$450	\$450	\$450	0%
Total Intergovernmental Ch:	\$50,369	\$47,486	\$43,857	-7.6%
Depreciation				
DEPRECIATION	\$55,014	\$54,930	\$72,870	32.7%
Total Depreciation:	\$55,014	\$54,930	\$72,870	32.7%
Other Costs				
CONTINGENCIES	\$0	\$0	\$4,817	N/A
Total Other Costs:	\$0	\$0	\$4,817	N/A
Total Expense Objects:	\$1,742,668	\$2,766,386	\$2,809,941	1.6%

Fund 540 - Solid Waste



Williams Wright
Director

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services				
LANDFILL USE FEE	\$372,780	\$275,000	\$315,000	14.5%
SOLID WASTE SERVICE FEE	\$2,452,170	\$0	\$0	0%
Total Charges For Services:	\$2,824,950	\$275,000	\$315,000	14.5%
Investment Income				
INTEREST REVENUE	\$4,760	\$9,000	\$4,000	-55.6%
Total Investment Income:	\$4,760	\$9,000	\$4,000	-55.6%
Miscellaneous				
INSURANCE REIMBURSEMENT	\$238,200	\$0	\$0	0%
Total Miscellaneous:	\$238,200	\$0	\$0	0%
Other Financing Sources				
TRANS IN FR GENERAL FUND	\$1,500,000	\$1,500,000	\$1,500,000	0%
TRANS IN FR SSD FUND	\$1,769,114	\$769,114	\$775,000	0.8%
SALE OF ASSETS	\$35,575	\$0	\$0	0%
FUND BALANCE	\$0	\$3,621,491	\$1,510,255	-58.3%
Total Other Financing Sources:	\$3,304,689	\$5,890,605	\$3,785,255	-35.7%
Total Revenue Source:	\$6,372,600	\$6,174,605	\$4,104,255	-33.5%

5404501 - M & O Dropoff Centers



Williams Wright
Director

DEPARTMENT MISSION STATEMENT

To provide a safe solid waste collection disposal facility that helps in minimizing illegal dumping while providing a value-added service for the citizens of Chatham County to dispose of yard waste and household bulky items in a safe and different manner.

DEPARTMENT SERVICES: Provides a place for citizens to dispose of yard waste, bulk household items, provides bins to recycle cardboard, paper, scrap metal, cooking and motor oil.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	9	9	9
Part-Time Positions	0	0	0
Total	9.00	9.00	9.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Provide a safe and economical way for citizens to dispose of household bulk items.	Quality Customer Service
2. Reduce the amount of yard waste being stockpiled in an environmentally manner.	Exemplary Stewardship
3. Comply will all environmental Protection Agency requirements and post closer care of landfills.	Exemplary Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Provide containers at all drop-off centers
2	Establish a contract with a private company to remove and utilize stockpiled mulch in an environmentally feasible manner.
3	Monitor groundwater wells and methane points at landfills.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Purchase new containers yearly	10	10	10
Contract established to haul and compost yard waste	1	1	1
Quarterly Reports by Engineering Contactor	4	4	4

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
COMPENSATED ABSENCES	\$2,289	\$0	\$0	0%
REGULAR EMPLOYEES	\$370,362	\$354,949	\$481,584	35.7%
OVERTIME	\$39,993	\$55,000	\$55,000	0%
HEALTH INSURANCE	\$132,592	\$146,526	\$174,302	19%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
SOCIAL SECURITY	\$27,441	\$32,604	\$35,544	9%
PENSION CONTRIBUTIONS	\$64,704	\$54,080	\$74,791	38.3%
NPL ADJUSTMENT EXPENSE	-\$27,441	\$0	\$0	0%
OPEB CONTRIBUTIONS	\$49,700	\$24,800	\$0	-100%
NET OPEB LIABILITY ADJUSTMENT	-\$727,714	\$0	\$0	0%
REGULAR EMPLOYEES	\$377,453	\$574,860	\$0	-100%
OVERTIME	\$27,806	\$50,000	\$0	-100%
HEALTH INSURANCE	\$99,413	\$166,090	\$0	-100%
SOCIAL SECURITY	\$28,101	\$39,991	\$0	-100%
PENSION CONTRIBUTIONS	\$68,685	\$87,701	\$0	-100%
NPL ADJUSTMENT EXPENSE	-\$29,130	\$0	\$0	0%
OPEB CONTRIBUTIONS	\$45,700	\$52,000	\$0	-100%
NET OPEB LIABILITY ADJUSTMENT	-\$669,145	\$0	\$0	0%
Total Salaries & Benefits:	-\$119,191	\$1,638,601	\$821,221	-49.9%
Personal Services				
PROFESSIONAL SERVICES	\$0	\$10,000	\$10,000	0%
REPAIRS & MAINTENANCE	\$6,708	\$20,000	\$21,000	5%
FLEET - PARTS	\$34,346	\$28,825	\$34,320	19.1%
FLEET - LABOR	\$25,487	\$26,920	\$26,265	-2.4%
FLEET - OUTSOURCED SERVICE	\$51,047	\$40,050	\$37,565	-6.2%
TELEPHONE SERVICE	\$1,669	\$2,500	\$4,000	60%
TRAVEL EXPENSES	\$0	\$750	\$1,600	113.3%
DUES AND FEES	\$612	\$600	\$600	0%
EDUCATION AND TRAINING	\$0	\$350	\$1,500	328.6%
OTHER PURCHASED SERVICES	\$597,098	\$738,121	\$718,212	-2.7%
REPAIRS & MAINTENANCE	\$0	\$500	\$0	-100%
FLEET - PARTS	\$70,082	\$44,125	\$0	-100%
FLEET - LABOR	\$35,738	\$39,630	\$0	-100%
FLEET - OUTSOURCED SERVICE	\$50,290	\$76,095	\$0	-100%
OTHER PURCHASED SERVICES	\$675,855	\$793,583	\$0	-100%
Total Personal Services:	\$1,548,931	\$1,822,049	\$855,062	-53.1%
Supplies				
GENERAL SUPPLIES	\$185	\$6,300	\$3,000	-52.4%
GASOLINE/DIESEL	\$57,789	\$94,975	\$78,905	-16.9%
UTILITIES OTHER	\$19,109	\$30,000	\$30,000	0%
OTHER SUPPLIES	\$7,861	\$25,000	\$25,000	0%
UNIFORMS	\$4,859	\$6,000	\$2,600	-56.7%
GASOLINE/DIESEL	\$111,785	\$119,745	\$0	-100%
OTHER SUPPLIES	\$6,158	\$10,000	\$0	-100%
Total Supplies:	\$207,747	\$292,020	\$139,505	-52.2%
Capital Assets				



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
LAND IMPROVEMENTS	\$0	\$55,500	\$75,619	36.3%
OTHER EQUIPMENT	\$0	\$55,000	\$100,000	81.8%
Total Capital Assets:	\$0	\$110,500	\$175,619	58.9%
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$241,823	\$185,150	\$209,486	13.1%
INTERNAL SVC-COMPUTER REP	\$4,681	\$4,731	\$0	-100%
INTERNAL SVC - SAFETY	\$5,850	\$15,300	\$5,850	-61.8%
INDIRECT COST ALLOCATION	\$143,534	\$226,027	\$0	-100%
Total Intergovernmental Ch:	\$395,888	\$431,208	\$215,336	-50.1%
Depreciation				
DEPRECIATION	\$552,494	\$549,272	\$549,500	0%
DEPRECIATION	\$629,809	\$611,455	\$0	-100%
Total Depreciation:	\$1,182,303	\$1,160,727	\$549,500	-52.7%
Other Costs				
CONTINGENCIES	\$0	\$0	\$93,263	N/A
Total Other Costs:	\$0	\$0	\$93,263	N/A
Other Financing Uses				
TRANSFER TO CURBSIDE PICKUP	\$0	\$0	\$676,088	N/A
Total Other Financing Uses:	\$0	\$0	\$676,088	N/A
Total Expense Objects:	\$3,215,677	\$5,455,105	\$3,525,594	-35.4%

5404510 - Recycling Centers



William Wright
Director

DEPARTMENT MISSION STATEMENT

To empower our community to conserve natural resources and to provide services that help make sustainable choices manageable and economical for our citizens.

DEPARTMENT SERVICES: offers citizens the opportunity to recycle various materials but also provides environmental educational opportunities and programs for the citizens of Chatham County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	8	8	8
Total	9.00	9.00	9.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Increase recycling efforts to provide more opportunities for citizens to recycle	Quality Customer Service
2. Create more awareness of recycling through the use of social media	Quality Customer Service
3. Replace 35 yard compactors	Superior Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Offer recycling of TVs to citizens by partnering with a local recycling company
2	Create an Instagram page for residents to follow events and educational opportunities of the center
3	Develop scope of work for bidding on a new compactor

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Number of televisions collected	n/a	n/a	200
Number of Instagram followers	n/a	n/a	100
Placed in the adopted budget	n/a	n/a	1

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$240,245	\$247,321	\$189,810	-23.3%
TEMPORARY EMPLOYEES	\$7,416	\$4,000	\$4,000	0%
OVERTIME	\$1,245	\$5,000	\$5,000	0%
HEALTH INSURANCE	\$33,908	\$37,278	\$17,827	-52.2%
SOCIAL SECURITY	\$18,128	\$18,049	\$14,496	-19.7%
PENSION CONTRIBUTIONS	\$14,470	\$16,466	\$10,115	-38.6%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
NPL ADJUSTMENT EXPENSE	-\$6,136	\$0	\$0	0%
OPEB CONTRIBUTIONS	\$8,000	\$16,000	\$0	-100%
NET OPEB LIABILITY ADJUSTMENT	-\$117,137	\$0	\$0	0%
Total Salaries & Benefits:	\$200,139	\$344,114	\$241,248	-29.9%
Personal Services				
PROFESSIONAL SERVICES	\$0	\$4,000	\$4,000	0%
REPAIRS & MAINTENANCE	\$878	\$5,000	\$5,000	0%
FLEET - PARTS	\$27,219	\$13,200	\$18,155	37.5%
FLEET - LABOR	\$14,224	\$11,605	\$12,490	7.6%
FLEET - OUTSOURCED SERVICE	\$7,494	\$7,145	\$6,345	-11.2%
EQUIPMENT RENTALS	\$786	\$1,000	\$1,000	0%
TELEPHONE SERVICE	\$1,549	\$2,000	\$2,000	0%
ADVERTISING	\$6,000	\$18,610	\$18,610	0%
TRAVEL EXPENSES	\$0	\$500	\$500	0%
DUES AND FEES	\$126	\$500	\$500	0%
EDUCATION AND TRAINING	\$0	\$1,500	\$1,500	0%
OTHER PURCHASED SERVICES	\$15,006	\$68,553	\$61,487	-10.3%
Total Personal Services:	\$73,282	\$133,613	\$131,587	-1.5%
Supplies				
GENERAL SUPPLIES	\$541	\$3,000	\$3,449	15%
GASOLINE/DIESEL	\$13,766	\$17,500	\$14,910	-14.8%
UTILITIES OTHER	\$2,994	\$2,000	\$2,000	0%
CATERED MEALS	\$0	\$500	\$500	0%
OTHER SUPPLIES	\$2,916	\$8,000	\$8,000	0%
Total Supplies:	\$20,218	\$31,000	\$28,859	-6.9%
Capital Assets				
LAND IMPROVEMENTS	\$0	\$28,000	\$15,000	-46.4%
OTHER EQUIPMENT	\$0	\$30,000	\$35,000	16.7%
Total Capital Assets:	\$0	\$58,000	\$50,000	-13.8%
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$241,823	\$89,059	\$64,867	-27.2%
INTERNAL SVC - SAFETY	\$900	\$900	\$900	0%
REIMBURSEMENTS TO FUNDS	\$0	\$1,000	\$1,000	0%
Total Intergovernmental Ch:	\$242,723	\$90,959	\$66,767	-26.6%
Depreciation				
DEPRECIATION	\$60,496	\$61,814	\$60,200	-2.6%
Total Depreciation:	\$60,496	\$61,814	\$60,200	-2.6%
Total Expense Objects:	\$596,858	\$719,500	\$578,661	-19.6%



Fund 5414502- Curbside Pickup



William Wirght
Director

DEPARTMENT MISSION STATEMENT

Offer outstanding prompt and courteous curbside collection services to the citizens of Chatham County.

DEPARTMENT SERVICES: Weekly yard waste collection and once a month bulk pickup for citizens of Chatham County.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	0	14	14
Part-Time Positions	0	0	0
Total	0	14.00	14.00

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. Provide efficient curbside collection and disposal services	Quality Customer Service
2. Provide excellent customer service to residents of Chatham County	Quality Customer Service
3. Reduce travel time to dispose of yard debris to reduce overtime and excess water on vehicles	Exemplary Stewardship

Department Objectives and Key Results

Goal	Activities to Accomplish the Goal
1	Purchase route management software
2	Reduce missed debris piles
3	Partner through contracts with local vendors closer to assigned routes who will accept and process curbside yard waste

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Capital Improvement Project	n/a	n/a	1
Work orders generated from missed piles	n/a	n/a	75
Contract agreements	1	1	1

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services				
SOLID WASTE SERVICE FEE	\$0	\$2,891,802	\$2,466,020	-14.7%
Total Charges For Services:	\$0	\$2,891,802	\$2,466,020	-14.7%
Other Financing Sources				
TRANSFER IN FROM SOLID WASTE	\$0	\$0	\$676,088	N/A
Total Other Financing Sources:	\$0	\$0	\$676,088	N/A
Total Revenue Source:	\$0	\$2,891,802	\$3,142,108	8.7%



Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
Public Works				
REGULAR EMPLOYEES	\$0	\$0	\$639,745	N/A
OVERTIME	\$0	\$0	\$50,000	N/A
HEALTH INSURANCE	\$0	\$0	\$218,697	N/A
SOCIAL SECURITY	\$0	\$0	\$46,381	N/A
PENSION CONTRIBUTIONS	\$0	\$0	\$99,500	N/A
Total Public Works:	\$0	\$0	\$1,054,323	N/A
Total Salaries & Benefits:	\$0	\$0	\$1,054,323	N/A
Personal Services				
Public Works				
REPAIRS & MAINTENANCE	\$0	\$0	\$500	N/A
FLEET - PARTS	\$0	\$0	\$56,985	N/A
FLEET - LABOR	\$0	\$0	\$37,880	N/A
FLEET - OUTSOURCED SERVICE	\$0	\$0	\$54,035	N/A
OTHER PURCHASED SERVICES	\$0	\$2,891,802	\$971,490	-66.4%
Total Public Works:	\$0	\$2,891,802	\$1,120,890	-61.2%
Total Personal Services:	\$0	\$2,891,802	\$1,120,890	-61.2%
Supplies				
Public Works				
GASOLINE/DIESEL	\$0	\$0	\$117,600	N/A
OTHER SUPPLIES	\$0	\$0	\$10,000	N/A
UNIFORMS	\$0	\$0	\$4,000	N/A
Total Public Works:	\$0	\$0	\$131,600	N/A
Total Supplies:	\$0	\$0	\$131,600	N/A
Intergovernmental Ch				
Public Works				
INDIRECT COST ALLOCATION	\$0	\$0	\$177,120	N/A
INTERNAL SVC - SAFETY	\$0	\$0	\$2,700	N/A
Total Public Works:	\$0	\$0	\$179,820	N/A
Total Intergovernmental Ch:	\$0	\$0	\$179,820	N/A
Depreciation				
Public Works				
DEPRECIATION	\$0	\$0	\$633,750	N/A
Total Public Works:	\$0	\$0	\$633,750	N/A
Total Depreciation:	\$0	\$0	\$633,750	N/A



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Other Costs				
Other Financing Uses				
CONTINGENCIES	\$0	\$0	\$21,725	N/A
Total Other Financing Uses:	\$0	\$0	\$21,725	N/A
Total Other Costs:	\$0	\$0	\$21,725	N/A
Total Expense Objects:	\$0	\$2,891,802	\$3,142,108	8.7%



5557564 - Parking Garage



Anthony Stephens
Director

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	1	1	1
Part-Time Positions	1	1	1
Total	2.00	2.00	2.00

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services				
PARKING CHARGES	\$371,022	\$329,684	\$399,694	21.2%
Parking - Liberty Street	-\$5,245	\$4,700	\$0	-100%
Parking - Montgomery Street	\$50,968	\$20,000	\$0	-100%
PARKING - STATE ST.	-\$1,730	\$0	\$0	0%
PARKING - ROBINSON	-\$2,160	\$0	\$0	0%
PARKING - WHITAKER	\$45	\$0	\$0	0%
PARKING DEPTS/DISCOUNT	\$63,209	\$90,000	\$90,000	0%
Total Charges For Services:	\$476,109	\$444,384	\$489,694	10.2%
Investment Income				
INTEREST REVENUE	\$538	\$0	\$0	0%
Total Investment Income:	\$538	\$0	\$0	0%
Miscellaneous				
MISCELLANEOUS REVENUE	-\$9,520	\$7,014	\$0	-100%
Total Miscellaneous:	-\$9,520	\$7,014	\$0	-100%
Total Revenue Source:	\$467,127	\$451,398	\$489,694	8.5%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$47,234	\$52,433	\$54,187	3.3%
OVERTIME	\$5,216	\$6,000	\$6,000	0%
HEALTH INSURANCE	\$9,203	\$9,676	\$9,846	1.8%

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
SOCIAL SECURITY	\$3,895	\$3,751	\$4,022	7.2%
PENSION CONTRIBUTIONS	\$6,456	\$5,126	\$6,517	27.1%
NPL ADJUSTMENT EXPENSE	-\$1,516	\$0	\$0	0%
OPEB CONTRIBUTIONS	\$4,000	\$3,200	\$0	-100%
NET OPEB LIABILITY ADJUSTMENT	-\$81,900	\$0	\$0	0%
Total Salaries & Benefits:	-\$7,412	\$80,186	\$80,572	0.5%
Personal Services				
REPAIRS & MAINTENANCE	\$44,419	\$170,000	\$170,000	0%
OTHER PURCHASED SERVICES	\$0	\$26,000	\$26,000	0%
Total Personal Services:	\$44,419	\$196,000	\$196,000	0%
Supplies				
GENERAL SUPPLIES	\$889	\$2,500	\$2,500	0%
UTILITIES OTHER	\$0	\$35,000	\$20,000	-42.9%
OTHER SUPPLIES	\$6,037	\$25,000	\$25,000	0%
Total Supplies:	\$6,926	\$62,500	\$47,500	-24%
Capital Assets				
BLDGS/ BLDG IMPROVEMENTS	\$0	\$31,200	\$31,000	-0.6%
Total Capital Assets:	\$0	\$31,200	\$31,000	-0.6%
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$8,942	\$7,761	\$9,906	27.6%
INTERNAL SVC-COMPUTER REP	\$743	\$751	\$715	-4.8%
Total Intergovernmental Ch:	\$9,685	\$8,512	\$10,621	24.8%
Depreciation				
DEPRECIATION	\$94,980	\$73,000	\$93,500	28.1%
Total Depreciation:	\$94,980	\$73,000	\$93,500	28.1%
Other Costs				
CONTINGENCIES	\$0	\$0	\$30,501	N/A
Total Other Costs:	\$0	\$0	\$30,501	N/A
Total Expense Objects:	\$148,598	\$451,398	\$489,694	8.5%

5707210 - Building Safety & Regulatory



Gregori Anderson
Director

DEPARTMENT MISSION STATEMENT

To safeguard the general welfare of the citizens of Chatham County through the timely issuance of permits, inspections, and tax certificates; and the professional administration of State and County laws and ordinances.

DEPARTMENT SERVICES

Process and issue all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia and conduct construction inspections to correlate site activities with permit scope.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	15	16	17
Part-Time Positions	0	0	0
Total	15.0	16.0	17.0

Goals and Performance

Department Goals

Description	Strategic Plan Factor
#1 Maintain compliance with the Georgia "Private Permitting Review & Inspections Act."	Health, Safety & Welfare

Department Objectives and Key Results

Goal #	Activities to accomplish the goal
1	Maintain procedures that will enable all complete permit submittal applications to be issued within thirty (30) days by December 2022
2	Maintain permitting software to track and report permit application and issuance dates.
3	Continue to train and coach staff to provide exceptional customer service in the implementation of the state statute.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Building Permits issued	80%	90%	95%

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Licenses and Fees				
BUILDING RE-INSPECTION	\$3,500	\$2,000	\$2,000	0%
BUILDING PERMITS	\$904,563	\$770,000	\$970,000	26%
OTHER REGULATORY FEES	\$2,800	\$1,800	\$1,800	0%
PLAN REVIEW FEE	\$564,251	\$310,000	\$360,000	16.1%
Total Licenses and Fees:	\$1,475,113	\$1,083,800	\$1,333,800	23.1%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Charges For Services				
BUILDING SAFETY FEES-CITIES	\$45,900	\$16,200	\$16,200	0%
Total Charges For Services:	\$45,900	\$16,200	\$16,200	0%
Other Financing Sources				
TRANS IN FR SSD FUND	\$378,364	\$335,104	\$412,174	23%
Total Other Financing Sources:	\$378,364	\$335,104	\$412,174	23%
Total Revenue Source:	\$1,899,377	\$1,435,104	\$1,762,174	22.8%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$673,145	\$745,513	\$922,340	23.7%
HEALTH INSURANCE	\$171,416	\$193,171	\$230,483	19.3%
SOCIAL SECURITY	\$47,321	\$57,032	\$66,422	16.5%
PENSION CONTRIBUTIONS	\$123,200	\$114,002	\$143,485	25.9%
NPL ADJUSTMENT EXPENSE	-\$38,013	\$0	\$0	0%
OPEB CONTRIBUTIONS	\$58,960	\$47,360	\$0	-100%
NET OPEB LIABILITY ADJUSTMENT	-\$583,575	\$0	\$0	0%
Total Salaries & Benefits:	\$452,454	\$1,157,078	\$1,362,730	17.8%
Personal Services				
REPAIRS & MAINTENANCE	\$0	\$2,500	\$2,500	0%
FLEET - PARTS	\$3,454	\$2,020	\$2,535	25.5%
FLEET - LABOR	\$3,826	\$2,845	\$3,210	12.8%
FLEET - OUTSOURCED SERVICE	\$3,543	\$2,420	\$2,555	5.6%
EQUIPMENT RENTALS	\$1,699	\$1,750	\$1,750	0%
TELEPHONE SERVICE	\$5,069	\$6,500	\$6,500	0%
TRAVEL EXPENSES	\$0	\$1,618	\$1,618	0%
DUES AND FEES	\$903	\$1,500	\$1,500	0%
EDUCATION AND TRAINING	\$710	\$1,000	\$1,000	0%
Total Personal Services:	\$19,204	\$22,153	\$23,168	4.6%
Supplies				
GENERAL SUPPLIES	\$7,241	\$9,688	\$9,688	0%
GASOLINE/DIESEL	\$11,508	\$13,070	\$11,890	-9%
UTILITIES OTHER	\$8,462	\$14,434	\$12,000	-16.9%
CATERED MEALS	\$0	\$400	\$400	0%
BOOKS & PERIODICALS	\$0	\$600	\$600	0%
OTHER SUPPLIES	\$3,428	\$3,403	\$3,403	0%
UNIFORMS	\$0	\$700	\$700	0%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Supplies:	\$30,639	\$42,295	\$38,681	-8.5%
Capital Assets				
COMPUTERS	\$1,490	\$0	\$0	0%
Total Capital Assets:	\$1,490	\$0	\$0	0%
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$367,200	\$170,488	\$200,438	17.6%
INTERNAL SVC-COMPUTER REP	\$8,919	\$9,018	\$8,565	-5%
INTERNAL SVC - SAFETY	\$12,150	\$12,150	\$13,050	7.4%
Total Intergovernmental Ch:	\$388,269	\$191,656	\$222,053	15.9%
Depreciation				
DEPRECIATION	\$24,743	\$21,922	\$9,010	-58.9%
Total Depreciation:	\$24,743	\$21,922	\$9,010	-58.9%
Other Costs				
CONTINGENCIES	\$0	\$0	\$106,532	N/A
Total Other Costs:	\$0	\$0	\$106,532	N/A
Total Expense Objects:	\$916,799	\$1,435,104	\$1,762,174	22.8%

Special Revenue Funds



Fund 214 - Street Lighting

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services				
ELECTRIC FEES	\$566,634	\$600,000	\$600,000	0%
ELECTRIC FEES - LATE FEES	\$1,509	\$2,119	\$2,084	-1.7%
Total Charges For Services:	\$568,144	\$602,119	\$602,084	0%
Total Revenue Source:	\$568,144	\$602,119	\$602,084	0%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Supplies				
ELECTRICITY	\$553,252	\$600,000	\$600,000	0%
Total Supplies:	\$553,252	\$600,000	\$600,000	0%
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$2,299	\$2,119	\$2,084	-1.7%
Total Intergovernmental Ch:	\$2,299	\$2,119	\$2,084	-1.7%
Total Expense Objects:	\$555,551	\$602,119	\$602,084	0%

2153800 - Emergency Communications



Diane Pickney
Director

DEPARTMENT MISSION STATEMENT: Chatham 911 Communications Services is committed to providing excellent 911 customer services with honor and integrity through employee development, transparency and community awareness.

DEPARTMENT SERVICES: The Core functions of the 911 Department are to answer 911 and administrative calls regarding police, fire and medical emergencies that occur within the City of Savannah, municipalities and the unincorporated areas of Chatham County and dispatch the appropriate resource agencies. The 911 Center also provides pre-arrival instructions to callers on medical and criminal justice related calls.

Personnel

Total	FY2021 Adopted	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	103	107	108
Part-Time Positions	4	3	3
Total	107	110	111

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
#1 — Answer calls in a professional and efficient manner.	Quality Service to our customers
#2 — Review, revise, and develop policies for the 911 Center	Superior Work Environment
#3 — Build out/Implement new more efficient CAD/EMD Systems	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1.	Work with Human Resources to advertise, test, interview, and hire qualified candidates to fill vacancies in the call center.
2.	Work with management/supervisor/stakeholders to review, revise, and develop policies to ensure compliance with Federal and State laws and organizational best practices.
3.	CAD Core Team/Communications Training Team to work with Chatham County Project Management and stakeholders to customize scripts, features and functionality of newly acquired CAD/EMD systems.

Performance Measures

Measure	FY2021 Actual	FY2022 Actual	FY2023 Proposed
Decrease vacancies by at least 16%	16	17	18
Review, revise, and develop a minimum of 15 policies	4	8	10

Revenues by Source



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Charges For Services				
E-911 FEES	\$6,308,807	\$6,159,977	\$6,389,104	3.7%
Total Charges For Services:	\$6,308,807	\$6,159,977	\$6,389,104	3.7%
Investment Income				
INTEREST REVENUE	\$386	\$0	\$0	0%
Total Investment Income:	\$386	\$0	\$0	0%
Miscellaneous				
MISCELLANEOUS REVENUE	\$9,238	\$0	\$0	0%
Total Miscellaneous:	\$9,238	\$0	\$0	0%
Other Financing Sources				
TRANS IN FR GENERAL FUND	\$2,998,700	\$2,807,816	\$2,900,000	3.3%
TRANS IN FR SSD FUND	\$768,265	\$736,321	\$750,000	1.9%
Total Other Financing Sources:	\$3,766,965	\$3,544,137	\$3,650,000	3%
Total Revenue Source:	\$10,085,397	\$9,704,114	\$10,039,104	3.5%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$3,615,233	\$4,249,467	\$5,097,036	19.9%
TEMPORARY EMPLOYEES	\$54,129	\$30,000	\$104,000	246.7%
OVERTIME	\$705,162	\$350,000	\$400,000	14.3%
HEALTH INSURANCE	\$942,284	\$1,204,372	\$1,296,371	7.6%
SOCIAL SECURITY	\$311,896	\$304,277	\$355,171	16.7%
PENSION CONTRIBUTIONS	\$637,229	\$638,731	\$773,067	21%
OPEB CONTRIBUTIONS	\$415,800	\$329,600	\$0	-100%
REGULAR EMPLOYEES	\$0	\$276,559	\$246,300	-10.9%
HEALTH INSURANCE	\$0	\$65,252	\$49,367	-24.3%
SOCIAL SECURITY	\$0	\$17,364	\$17,344	-0.1%
PENSION CONTRIBUTIONS	\$0	\$0	\$38,575	N/A
Total Salaries & Benefits:	\$6,681,732	\$7,465,622	\$8,377,231	12.2%
Personal Services				
PROFESSIONAL SERVICES	\$151,236	\$67,446	\$127,404	88.9%
CUSTODIAL EXPENSE	\$0	\$14,700	\$15,800	7.5%
REPAIRS & MAINTENANCE	\$261,127	\$327,710	\$257,443	-21.4%
FLEET - PARTS	\$275	\$210	\$240	14.3%
FLEET - LABOR	\$378	\$340	\$345	1.5%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
FLEET - OUTSOURCED SERVICE	\$1,202	\$1,185	\$2,315	95.4%
EQUIPMENT RENTALS	\$11,816	\$12,264	\$15,792	28.8%
TELEPHONE SERVICE	\$256,215	\$280,000	\$290,000	3.6%
POSTAGE	\$0	\$400	\$400	0%
ADVERTISING	\$0	\$4,000	\$4,000	0%
PRINTING AND BINDING EXP	\$362	\$4,000	\$4,000	0%
TRAVEL EXPENSES	\$14,778	\$75,486	\$88,184	16.8%
DUES AND FEES	\$1,551	\$2,553	\$2,593	1.6%
EDUCATION AND TRAINING	\$31,775	\$84,437	\$92,188	9.2%
LICENSES	\$0	\$17,842	\$17,842	0%
OTHER PURCHASED SERVICES	\$15,131	\$20,000	\$20,000	0%
PROFESSIONAL SERVICES	\$714	\$0	\$0	0%
Total Personal Services:	\$746,560	\$912,573	\$938,546	2.8%
Supplies				
GENERAL SUPPLIES	\$13,636	\$55,000	\$65,000	18.2%
GASOLINE/DIESEL	\$1,969	\$2,000	\$3,000	50%
CATERED MEALS	\$6,097	\$15,000	\$20,000	33.3%
BOOKS & PERIODICALS	\$0	\$500	\$500	0%
OTHER SMALL EQUIPMENT	\$1,325	\$3,400	\$2,200	-35.3%
OTHER SUPPLIES	\$4,877	\$55,160	\$20,890	-62.1%
UNIFORMS	\$24,253	\$51,000	\$56,500	10.8%
Total Supplies:	\$52,157	\$182,060	\$168,090	-7.7%
Capital Assets				
FURNITURE & FIXTURES	\$8,798	\$33,247	\$30,000	-9.8%
COMPUTERS	\$3,602	\$23,235	\$24,380	4.9%
OTHER EQUIPMENT	\$15,492	\$0	\$24,850	N/A
COMPUTERS	\$5,156	\$0	\$0	0%
OTHER EQUIPMENT	\$22,874	\$0	\$0	0%
Total Capital Assets:	\$55,921	\$56,482	\$79,230	40.3%
Intergovernmental Ch				
INTERNAL SVC - RADIO REPLACE	\$5,760	\$8,979	\$11,305	25.9%
INTERNAL SVC-COMPUTER REP	\$45,365	\$45,858	\$48,930	6.7%
INTERNAL SVC - SAFETY	\$46,800	\$48,150	\$49,500	2.8%
Total Intergovernmental Ch:	\$97,925	\$102,987	\$109,735	6.6%
Other Costs				
CONTINGENCIES	\$0	\$984,390	\$366,272	-62.8%
Total Other Costs:	\$0	\$984,390	\$366,272	-62.8%
Total Expense Objects:	\$7,634,295	\$9,704,114	\$10,039,104	3.5%



2512220 - Child Support Enforcement



Tracy Erwin
Child Support Director

DEPARTMENT MISSION STATEMENT – The mission of the Division of Child Support Services is to increase the reliability of child support paid by parents when they live apart from their children.

DEPARTMENT SERVICES:

The Division of Child Support Services is responsible for locating parents, establishing paternity, establishing and enforcing fair support orders, increasing health care coverage for children, and removing barriers to payment, such as referring parents to employment services, supporting healthy co-parenting relationships, supporting responsible fatherhood/motherhood, and helping to prevent and reduce family violence.

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	40	40	40
Part-Time Positions	2	2	1
Total	42.0	42.0	41.0

Goals & Performance

Department Goals

Description	Strategic Plan Alignment
1. To meet/surpass DHS, DCSS' current support collection goal of 61.6%	Quality Service for Our Customers
2. To surpass DHS, DCSS arrears paid collection of 65.3%	
3. To meet/surpass DHS, DCSS support order establishment goal of 90%	

Department Objectives and Key Results

Goal #	Activities to Accomplish the Goal
1	Follow all DHS, DCSS policies and procedures in collection of current support, closely monitor nonpaying cases for immediate collection enforcement actions
2	Follow all DHS, DCSS policies and procedures in collection of arrears payments, closely monitor nonpaying cases for immediate collection enforcement actions
3	Follow all DHS, DCSS policies and procedures and take innovative and proactive measures in support, in order for the establishment to exceed goals.

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Pass DHS, DCSS Financial Assessment conducted by the Performance Management team	Yes	Yes	Yes
Pass DHS, DCSS Federal Assessment conducted by the Performance Management team	Yes	Yes	Yes
Collect \$32,000,000 in Child Support for the Children of Chatham County and the state of Georgia	Yes	Yes	Yes

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Intergovernmental				
STATE - CATEGORICAL	\$2,554,722	\$3,029,525	\$3,100,925	2.4%
Total Intergovernmental:	\$2,554,722	\$3,029,525	\$3,100,925	2.4%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Other Financing Sources				
TRANS IN FR GENERAL FUND	\$213,878	\$206,622	\$0	-100%
SALE OF ASSETS	\$1,625	\$0	\$0	0%
Total Other Financing Sources:	\$215,503	\$206,622	\$0	-100%
Total Revenue Source:	\$2,770,226	\$3,236,147	\$3,100,925	-4.2%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
REGULAR EMPLOYEES	\$1,533,620	\$1,782,827	\$1,751,327	-1.8%
TEMPORARY EMPLOYEES	\$3,634	\$0	\$0	0%
OVERTIME	\$15,607	\$0	\$0	0%
HEALTH INSURANCE	\$433,210	\$556,552	\$519,802	-6.6%
SOCIAL SECURITY	\$106,999	\$122,162	\$123,860	1.4%
PENSION CONTRIBUTIONS	\$275,376	\$272,519	\$326,492	19.8%
Peace Officer's Retirement	\$0	\$0	\$600	N/A
OPEB CONTRIBUTIONS	\$155,800	\$128,000	\$0	-100%
Total Salaries & Benefits:	\$2,524,247	\$2,862,060	\$2,722,081	-4.9%
Personal Services				
REPAIRS & MAINTENANCE	\$324	\$20,000	\$4,000	-80%
FLEET - PARTS	\$1,068	\$1,345	\$1,857	38.1%
FLEET - LABOR	\$1,681	\$1,905	\$1,857	-2.5%
FLEET - OUTSOURCED SERVICE	\$0	\$1,065	\$0	-100%
BUILDING & LAND RENTAL	\$2,872	\$5,000	\$5,000	0%
EQUIPMENT RENTALS	\$6,932	\$15,000	\$15,000	0%
TELEPHONE SERVICE	\$2,635	\$4,000	\$4,500	12.5%
POSTAGE	\$14,941	\$35,000	\$13,000	-62.9%
TRAVEL EXPENSES	\$0	\$3,000	\$5,000	66.7%
EDUCATION AND TRAINING	\$0	\$5,000	\$5,000	0%
OTHER PURCHASED SERVICES	\$12,094	\$20,000	\$15,000	-25%
Total Personal Services:	\$42,546	\$111,315	\$70,214	-36.9%
Supplies				
GENERAL SUPPLIES	\$14,515	\$38,075	\$25,000	-34.3%
GASOLINE/DIESEL	\$6,570	\$7,610	\$7,500	-1.4%
Total Supplies:	\$21,085	\$45,685	\$32,500	-28.9%
Capital Assets				
VEHICLES	\$0	\$0	\$55,000	N/A



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Capital Assets:	\$0	\$0	\$55,000	N/A
Intergovernmental Ch				
INDIRECT COST ALLOCATION	\$155,286	\$190,073	\$194,665	2.4%
INTERNAL SVC - RADIO REPLACE	\$1,440	\$2,245	\$2,825	25.8%
INTERNAL SVC-COMPUTER REP	\$4,922	\$4,969	\$4,740	-4.6%
INTERNAL SVC - SAFETY	\$20,700	\$19,800	\$18,900	-4.5%
Total Intergovernmental Ch:	\$182,348	\$217,087	\$221,130	1.9%
Total Expense Objects:	\$2,770,226	\$3,236,147	\$3,100,925	-4.2%



2907420 - Land Disturbance Activity Ordinance



Suzanne Cooler
County Engineer

DEPARTMENT MISSION STATEMENT:

To protect the health, safety and quality of life of the citizens of unincorporated Chatham County through the regulation of land development through the administration and enforcement of the land disturbing activities ordinance, the soil erosion and sedimentation control ordinance, the storm water management ordinance, and the Chatham County engineering policy.

DEPARTMENT SERVICES: Georgia law regulates land-disturbing activity, which is defined as "any activity which may result in soil erosion from water or wind and the movement of sediments into state water or onto lands within the state, including, but not limited to, clearing, dredging, grading, excavating, transporting, and filling of land but not including agricultural practices as described in paragraph (5) of Code Section 12-7-17 (http://www.legis.state.ga.us/cgi-bin/gl_codes_detail.pl?code=12-7-17)."

Personnel

Total	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Full Time Equivalents	2	2	4
Part-Time Positions	0	0	0
Total	2.00	2.00	4.00

Goals and Performance

Department Goals

Description	Strategic Plan Factor
Goal #1 - To protect, maintain and enhance public health, safety and welfare through the regulation and management of the storm sewer system and compliance with the federal clean water act and to minimize the adverse effects of increased storm water runoff from development.	Health Safety & Welfare

Department Objectives and Key Results

GOAL	Activity to Accomplish the Goal	Relation to a Strategic Plan and Key Factors
1	Chatham County community, and residents feel empowered to attain a high quality of life.	Health, Safety & Welfare
1	Oversee all Land Disturbing Activities	Quality Service for Our Customers

Performance Measures

Measure	FY2021 Actual	FY2022 Adopted	FY2023 Adopted
Land Disturbing Activities Permits	N/A	N/A	N/A
Acres affected	N/A	N/A	N/A

Revenues by Source

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Revenue Source				
Fines and Forfeiture				
LDAO REVENUE	\$134,901	\$125,000	\$115,000	-8%
NPDES PERMIT FEES	\$7,077	\$15,000	\$4,500	-70%
Total Fines and Forfeiture:	\$141,979	\$140,000	\$119,500	-14.6%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Investment Income				
INTEREST REVENUE	\$120	\$0	\$0	0%
Total Investment Income:	\$120	\$0	\$0	0%
Miscellaneous				
MISCELLANEOUS REVENUE	\$22,076	\$10,000	\$500	-95%
Total Miscellaneous:	\$22,076	\$10,000	\$500	-95%
Other Financing Sources				
TRANS IN FR SSD FUND	\$0	\$187,330	\$497,156	165.4%
FUND BALANCE	\$0	\$149,540	\$0	-100%
Total Other Financing Sources:	\$0	\$336,870	\$497,156	47.6%
Total Revenue Source:	\$164,175	\$486,870	\$617,156	26.8%

Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Expense Objects				
Salaries & Benefits				
Housing and Development				
REGULAR EMPLOYEES	\$305,740	\$310,686	\$374,035	20.4%
TEMPORARY EMPLOYEES	\$1,706	\$0	\$0	0%
HEALTH INSURANCE	\$48,324	\$51,612	\$83,474	61.7%
SOCIAL SECURITY	\$21,904	\$23,768	\$34,024	43.2%
PENSION CONTRIBUTIONS	\$52,916	\$47,615	\$81,048	70.2%
OPEB CONTRIBUTIONS	\$17,690	\$14,240	\$0	-100%
Total Housing and Development:	\$448,279	\$447,921	\$572,581	27.8%
Total Salaries & Benefits:	\$448,279	\$447,921	\$572,581	27.8%
Personal Services				
Housing and Development				
PROFESSIONAL SERVICES	\$0	\$2,000	\$2,000	0%
REPAIRS & MAINTENANCE	\$2,740	\$0	\$0	0%
FLEET - PARTS	\$551	\$355	\$445	25.4%
FLEET - LABOR	\$809	\$390	\$520	33.3%
FLEET - OUTSOURCED SERVICE	\$1,796	\$70	\$85	21.4%
BUILDING & LAND RENTAL	\$1,200	\$1,440	\$0	-100%
TELEPHONE SERVICE	\$600	\$750	\$600	-20%
TRAVEL EXPENSES	\$0	\$7,560	\$8,500	12.4%
DUES AND FEES	\$415	\$500	\$660	32%
EDUCATION AND TRAINING	\$620	\$5,125	\$4,800	-6.3%



Name	FY2021 Actual	FY2022 Budgeted	FY2023 Budgeted	FY2022 Budgeted vs. FY2023 Budgeted (% Change)
Total Housing and Development:	\$8,731	\$18,190	\$17,610	-3.2%
Total Personal Services:	\$8,731	\$18,190	\$17,610	-3.2%
Supplies				
Housing and Development				
GENERAL SUPPLIES	\$143	\$500	\$0	-100%
GASOLINE/DIESEL	\$2,165	\$1,310	\$2,000	52.7%
OTHER SUPPLIES	\$533	\$2,500	\$1,650	-34%
UNIFORMS	\$397	\$500	\$0	-100%
Total Housing and Development:	\$3,237	\$4,810	\$3,650	-24.1%
Total Supplies:	\$3,237	\$4,810	\$3,650	-24.1%
Capital Assets				
Housing and Development				
COMPUTERS	\$0	\$3,600	\$3,600	0%
Total Housing and Development:	\$0	\$3,600	\$3,600	0%
Total Capital Assets:	\$0	\$3,600	\$3,600	0%
Intergovernmental Ch				
Housing and Development				
INDIRECT COST ALLOCATION	\$34,997	\$12,349	\$11,940	-3.3%
INTERNAL SVC - SAFETY	\$0	\$0	\$900	N/A
Total Housing and Development:	\$34,997	\$12,349	\$12,840	4%
Total Intergovernmental Ch:	\$34,997	\$12,349	\$12,840	4%
Other Costs				
Other Financing Uses				
CONTINGENCIES	\$0	\$0	\$6,875	N/A
Total Other Financing Uses:	\$0	\$0	\$6,875	N/A
Total Other Costs:	\$0	\$0	\$6,875	N/A
Total Expense Objects:	\$495,245	\$486,870	\$617,156	26.8%

APPENDICES



Chatham County Classification & Pay Plan

The Human Resources Department is responsible for the review and changes to the classification & pay plan. All modifications to the plan are taken before the Board of Commissioners for approval and adoption prior to implementation. The table below contains the FY2023 plan.

GRADE	MIN	MID	MAX	JOB TITLE	CLASS CODE
04	27,185	35,341	43,496	INTERN	1056
04	27,185	35,341	43,496	LAW ENFORCEMENT INTERN	9182
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05	29,287	38,074	46,860	COMPUTER TECHNICIAN INTERN	1074
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06	30,202	39,263	48,323	AQUATIC SPECIALIST	1532
06	30,202	39,263	48,323	CLERICAL ASSISTANT I	1002
06	30,202	39,263	48,323	HEAD LIFE GUARD	1531
06	30,202	39,263	48,323	LIFEGUARD	1529
06	30,202	39,263	48,323	SPECIAL NEEDS SWIM LESSON INSTRUCTOR	1530
06	30,202	39,263	48,323	SWIMMING INSTRUCTOR	1528
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07	31,200	40,560	49,920	CUSTODIAN I	5040
07	31,200	40,560	49,920	ENGINEERING INTERN	4017
07	31,200	40,560	49,920	GIS INTERN	4018
07	31,200	40,560	49,920	MANAGEMENT INTERN I	1076
07	31,200	40,560	49,920	MOSQUITO CONTROL AIDE	4160
07	31,200	40,560	49,920	RECREATION AIDE	1512
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08	32,136	41,777	51,418	CASHIER I	1300
08	32,136	41,777	51,418	CASHIER/RECEPTIONIST	1311
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09	33,057	42,975	52,892	CLERICAL ASSISTANT II	1006
09	33,057	42,975	52,892	CONSTRUCTION WORKER I	4058
09	33,057	42,975	52,892	CUSTODIAN II	5048
09	33,057	42,975	52,892	CUSTODIAN/MESSENGER	5044
09	33,057	42,975	52,892	CUSTOMER SERVICE REPRESENTATIVE I	1029
09	33,057	42,975	52,892	MANAGEMENT INTERN II	1077
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10	34,043	44,256	54,468	CALL TAKER TRAINEE	3516
10	34,043	44,256	54,468	COMMUNICATIONS OFFICER TRAINEE	3502
10	34,043	44,256	54,468	CUSTOMER SERVICE REPRESENTATIVE II	1031
10	34,043	44,256	54,468	MAINTENANCE WORKER I	4062
10	34,043	44,256	54,468	PARK FACILITIES GROUNDS MAINTENANCE WORKER	1503
10	34,043	44,256	54,468	RECYCLING CENTER ATTENDANT I	1522
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11	35,069	45,590	56,110	ACCOUNTS SPECIALIST	1228
11	35,069	45,590	56,110	BRIDGE TENDER	4250
11	35,069	45,590	56,110	BUILDING MAINTENANCE & SECURITY WORKER	4116
11	35,069	45,590	56,110	CASHIER II	1302
11	35,069	45,590	56,110	CLERICAL ASSISTANT III	1007
11	35,069	45,590	56,110	ENTOMOLOGY ASSISTANT	4167
11	35,069	45,590	56,110	ENTOMOLOGY LAB TECHNICIAN	4166
11	35,069	45,590	56,110	LAW ENFORCEMENT RECORDS SPECIALIST I	3419
11	35,069	45,590	56,110	PRODUCTION AND DISTRIBUTION CLERK	1005



11	35,069	45,590	56,110	RECORDS TECHNICIAN I	1021
11	35,069	45,590	56,110	RECYCLING CENTER ATTENDANT II	1523
11	35,069	45,590	56,110	TAX/TAG PROCESSOR I	1304
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12	36,131	46,971	57,810	ANIMAL CARE ASSISTANT	3230
12	36,131	46,971	57,810	CASHIER III	1303
12	36,131	46,971	57,810	CUSTODIAN III	5051
12	36,131	46,971	57,810	CUSTOMER SERVICE REPRESENTATIVE III	1032
12	36,131	46,971	57,810	E911 RECORDS TECHNICIAN I	3512
12	36,131	46,971	57,810	EQUIPMENT OPERATOR I	4076
12	36,131	46,971	57,810	INVENTORY CONTROL SPECIALIST	1290
12	36,131	46,971	57,810	LAB TECHNICIAN / SCREENER	3035
12	36,131	46,971	57,810	MAINTENANCE WORKER II	4063
12	36,131	46,971	57,810	PARKING ATTENDANT	5053
12	36,131	46,971	57,810	POLICE RECORDS TECHNICIAN	3454
12	36,131	46,971	57,810	QUARTERMASTER	1229
12	36,131	46,971	57,810	RECORDS CLERK	1010
12	36,131	46,971	57,810	RECREATION LEADER	1514
12	36,131	46,971	57,810	VETERINARY TECHNICIAN	3238
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13	37,191	48,348	59,505	BOARD OF EQUALIZATION COORDINATOR	1020
13	37,191	48,348	59,505	CALL TAKER	3517
13	37,191	48,348	59,505	CLERICAL ASSISTANT IV	1012
13	37,191	48,348	59,505	COURT REPORTER	1379
13	37,191	48,348	59,505	DELINQUENT TAX TECHNICIAN	1312
13	37,191	48,348	59,505	DEPUTY CLERK I	1370
13	37,191	48,348	59,505	DEPUTY COURT CLERK I	1350
13	37,191	48,348	59,505	EQUIPMENT MECHANIC I	4202
13	37,191	48,348	59,505	LAW ENFORCEMENT RECORDS SPECIALIST II	3420
13	37,191	48,348	59,505	MOTOR VEHICLE PROCESSOR I	1340
13	37,191	48,348	59,505	TAX/TAG TITLE PROCESSOR II	1306
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14	38,115	49,550	60,984	ACCOUNTING TECHNICIAN I	1230
14	38,115	49,550	60,984	ADMINISTRATIVE ASSISTANT I	1058
14	38,115	49,550	60,984	ANIMAL SERVICES OFFICER	3232
14	38,115	49,550	60,984	ASSISTANT TO BOARD OF ASSESSOR SECRETARY	2027
14	38,115	49,550	60,984	ASSISTANT TO CLERK OF COMMISSION	1081
14	38,115	49,550	60,984	CONTROL ROOM OPERATOR	3442
14	38,115	49,550	60,984	CUSTOMER SERVICE REPRESENTATIVE IV	1033
14	38,115	49,550	60,984	DEPUTY CLERK II	1371
14	38,115	49,550	60,984	DEPUTY COURT CLERK II	1351
14	38,115	49,550	60,984	DUTY MANAGER	1527
14	38,115	49,550	60,984	E911 RECORDS TECHNICIAN II	3507
14	38,115	49,550	60,984	ELECTIONS ASSISTANT	1401
14	38,115	49,550	60,984	EMERGENCY COMMUNICATIONS DISPATCHER	3228
14	38,115	49,550	60,984	FORENSIC TECHNICIAN	3455
14	38,115	49,550	60,984	GROUNDS MAINTENANCE LEAD WORKER	4071
14	38,115	49,550	60,984	HUMAN RESOURCES TECHNICIAN I	1044
14	38,115	49,550	60,984	LAW ENFORCEMENT RECORDS SPECIALIST III	3423
14	38,115	49,550	60,984	LEGAL SECRETARY I	1123
14	38,115	49,550	60,984	MAINTENANCE WORKER II-CREW LEADER	4073
14	38,115	49,550	60,984	RECORDS TECHNICIAN	1207
14	38,115	49,550	60,984	SENIOR RECORDS CLERK	1016
14	38,115	49,550	60,984	VIDEO VISITATION OPERATOR	3443
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15	39,179	50,933	62,687	ACCOUNTING TECHNICIAN II	1231
15	39,179	50,933	62,687	ANIMAL ADOPTION AND RESCUE COORDINATOR	3240



15	39,179	50,933	62,687	ASSISTANT GROUND ADULTICIDING SUPERVISOR	4169
15	39,179	50,933	62,687	CHILD SUPPORT SPECIALIST I	3079
15	39,179	50,933	62,687	CHIEF COURT REPORTER	1380
15	39,179	50,933	62,687	COMMUNICATIONS OFFICER	3503
15	39,179	50,933	62,687	ENFORCEMENT TECHNICIAN II	1018
15	39,179	50,933	62,687	ENTOMOLOGY TECHNICIAN	4168
15	39,179	50,933	62,687	EQUIPMENT OPERATOR II	4078
15	39,179	50,933	62,687	HOMESTEAD AUDITS CLERK	1079
15	39,179	50,933	62,687	HUMAN RESOURCES TECHNICIAN II	1045
15	39,179	50,933	62,687	JAIL GROUNDS MAINTENANCE WORKER	4118
15	39,179	50,933	62,687	JUDICIAL CASE MANAGER	1382
15	39,179	50,933	62,687	MAINTENANCE WORKER III	4064
15	39,179	50,933	62,687	MOTOR VEHICLE PROCESSOR II	1341
15	39,179	50,933	62,687	PROPERTY AND EVIDENCE TECHNICIAN	3450
15	39,179	50,933	62,687	STORM WATER TECHNICIAN	4044
15	39,179	50,933	62,687	TAX/TAG TITLE PROCESSOR III	1309

16	40,322	52,419	64,515	ADMINISTRATIVE ASSISTANT II	1059
16	40,322	52,419	64,515	ADVANCED COMMUNICATIONS OFFICER	3504
16	40,322	52,419	64,515	COMMUNITY RESOURCE OFFICER	3464
16	40,322	52,419	64,515	CUSTOMER SERVICE SUPERVISOR-SHERIFF	1030
16	40,322	52,419	64,515	DEPUTY CLERK III	1372
16	40,322	52,419	64,515	DEPUTY COURT CLERK III	1352
16	40,322	52,419	64,515	ELECTIONS COORDINATOR	1400
16	40,322	52,419	64,515	LEAD ANIMAL SERVICES OFFICER	3231
16	40,322	52,419	64,515	LEGAL SECRETARY II	1124

17	41,572	54,044	66,515	ACCOUNTING TECHNICIAN III	1232
17	41,572	54,044	66,515	ASSISTANT BRIDGE SUPERVISOR	4252
17	41,572	54,044	66,515	CHILD SUPPORT SPECIALIST II	3080
17	41,572	54,044	66,515	EQUIPMENT OPERATOR III	4080
17	41,572	54,044	66,515	GROUND ADULTICIDING SUPERVISOR	4170
17	41,572	54,044	66,515	LEADWORKER - TRAFFIC SIGN SHOP	4077
17	41,572	54,044	66,515	MAINTENANCE TECHNICIAN/TRAINER	4070
17	41,572	54,044	66,515	MAINTENANCE WORKER IV	4065
17	41,572	54,044	66,515	MOTOR VEHICLE PROCESSOR III	1342
17	41,572	54,044	66,515	RECREATION THERAPEUTIC COORDINATOR	1517
17	41,572	54,044	66,515	SENIOR STORM WATER TECHNICIAN	4045

18	42,819	55,665	68,511	CASE MANAGER	1375
18	42,819	55,665	68,511	CHATHAM APPRENTICE PROGRAM COORDINATOR	9602
18	42,819	55,665	68,511	COMMUNICATIONS TRAINING OFFICER	3505
18	42,819	55,665	68,511	CORRECTIONS COUNSELOR I	3421
18	42,819	55,665	68,511	CORRECTIONS PROGRAM COORDINATOR	3426
18	42,819	55,665	68,511	CORRECTIONS RECREATION SPECIALIST	3425
18	42,819	55,665	68,511	CORRECTIONS TRANSITION SPECIALIST	3429
18	42,819	55,665	68,511	COUNTER NARCOTICS TEAM EVIDENCE CUSTODIAN	3200
18	42,819	55,665	68,511	COURT SERVICE SPECIALIST	1376
18	42,819	55,665	68,511	DEPUTY CLERK IV	1373
18	42,819	55,665	68,511	DEPUTY COURT CLERK IV	1353
18	42,819	55,665	68,511	ELECTIONS SYSTEM & EQUIPMENT SPECIALIST	1399
18	42,819	55,665	68,511	FACILITIES MAINTENANCE ANALYST	4140
18	42,819	55,665	68,511	GEOGRAPHIC INFORMATION SYSTEMS TECHNICIAN I	2413
18	42,819	55,665	68,511	HUMAN RESOURCES SPECIALIST	1046
18	42,819	55,665	68,511	INDIGENT DEFENSE UNIT SPECIALIST	7300
18	42,819	55,665	68,511	JUNIOR COMPUTER SUPPORT ASSISTANT	1432
18	42,819	55,665	68,511	PARTS ROOM MANAGER	1292
18	42,819	55,665	68,511	POLICE RECORDS SUPERVISOR	3452



18	42,819	55,665	68,511	PROPERTY AND EVIDENCE CUSTODIAN	3451
18	42,819	55,665	68,511	PUBLIC SAFETY RECRUITING SPECIALIST	3446
18	42,819	55,665	68,511	QUALITY ASSURANCE OFFICER	3510
18	42,819	55,665	68,511	QUARTERMASTER - POLICE	3453
18	42,819	55,665	68,511	REVENUE COLLECTOR	1322
18	42,819	55,665	68,511	SPORTS COORDINATOR	1518

19	44,104	58,438	72,771	ACCOUNTING TECHNICIAN IV	1233
19	44,104	58,438	72,771	ACCOUNTING TECHNICIAN IV/DEPUTY CLERK	2046
19	44,104	58,438	72,771	ADMINISTRATIVE ASSISTANT III	1060
19	44,104	58,438	72,771	AIRCRAFT SERVICE TECHNICIAN	4172
19	44,104	58,438	72,771	APPRAISER I	2012
19	44,104	58,438	72,771	ARBORIST TECHNICIAN	2073
19	44,104	58,438	72,771	ASSISTANT DOCUMENT PRODUCTION AND DISTRIBUTION SUPERVISOR	1220
19	44,104	58,438	72,771	BUILDING MAINTENANCE MECHANIC	4120
19	44,104	58,438	72,771	CALL CENTER SUPERVISOR	1337
19	44,104	58,438	72,771	CODES INSPECTOR I	2058
19	44,104	58,438	72,771	COMPUTER SERVICES TECHNICIAN I	1171
19	44,104	58,438	72,771	CUSTODIAN SUPERVISOR	5050
19	44,104	58,438	72,771	CUSTOMER SERVICE REPRESENTATIVE SUPERVISOR	1039
19	44,104	58,438	72,771	DEALERSHIP SUPERVISOR	1335
19	44,104	58,438	72,771	DEVELOPMENT PROCESSING ASSISTANT	2054
19	44,104	58,438	72,771	E911 RECORDS CUSTODIAN	3511
19	44,104	58,438	72,771	ELECTIONS OFFICER	1398
19	44,104	58,438	72,771	EMERGENCY DISPATCH SUPERVISOR/TAC/ISO	3444
19	44,104	58,438	72,771	EQUIPMENT MECHANIC II	4206
19	44,104	58,438	72,771	EQUIPMENT OPERATOR IV	4081
19	44,104	58,438	72,771	LEGAL SECRETARY III	1125
19	44,104	58,438	72,771	MOTOR VEHICLE AND TAX SUPERVISOR I	1338
19	44,104	58,438	72,771	OCCUPATIONAL TAX INSPECTOR	2056
19	44,104	58,438	72,771	PROBATION OFFICER I	3020
19	44,104	58,438	72,771	PROGRAM COORDINATOR	1526
19	44,104	58,438	72,771	RECORDS IMAGING AND MICROFILM SUPERVISOR	1206
19	44,104	58,438	72,771	RECORDS SUPERVISOR	1205
19	44,104	58,438	72,771	RIGHTS-OF-WAY CONSTRUCTION INSPECTOR	4055
19	44,104	58,438	72,771	ZONING INSPECTOR I	2059

20	45,309	60,035	74,760	ANIMAL SERVICES SUPERVISOR	3234
20	45,309	60,035	74,760	ASSET BUILDING FINANCE SERVICE MANAGER	9603
20	45,309	60,035	74,760	BACKGROUND INVESTIGATIONS SPECIALIST	3514
20	45,309	60,035	74,760	CHATHAM APPRENTICE PROGRAM MANAGER	9601
20	45,309	60,035	74,760	COMPUTER SUPPORT ASSISTANT	1431
20	45,309	60,035	74,760	CORRECTIONS PROGRAM COORDINATOR II	3427
20	45,309	60,035	74,760	DEPUTY CLERK V	1374
20	45,309	60,035	74,760	ELECTRICAL TECHNICIAN	4092
20	45,309	60,035	74,760	ENTOMOLOGIST	4173
20	45,309	60,035	74,760	EVENT COORDINATOR	9606
20	45,309	60,035	74,760	FIRE INSPECTOR	2065
20	45,309	60,035	74,760	FURNITURE REPAIR SPECIALIST	4086
20	45,309	60,035	74,760	GEOGRAPHIC INFORMATION SYSTEMS TECHNICIAN II	2420
20	45,309	60,035	74,760	HVAC PREVENTIVE MAINTENANCE MECHANIC	6178
20	45,309	60,035	74,760	JAIL MAINTENANCE MECHANIC	4122
20	45,309	60,035	74,760	JUDICIAL SERVICES SUPERVISOR	1383
20	45,309	60,035	74,760	MISDEMEANOR INVESTIGATOR I	3120
20	45,309	60,035	74,760	MOTOR VEHICLE AND TAX SUPERVISOR II	1339
20	45,309	60,035	74,760	NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM INSPECTOR	4043
20	45,309	60,035	74,760	PROPERTY LAW ASSISTANT	3458
20	45,309	60,035	74,760	PUBLIC INFORMATION ASSISTANT	1128
20	45,309	60,035	74,760	RECREATION SUPERVISOR	1520



20	45,309	60,035	74,760	SENIOR COMMUNICATIONS TRAINING OFFICER	3509
20	45,309	60,035	74,760	STAFF ACCOUNTANT	1245
20	45,309	60,035	74,760	VICTIM ADVOCATE I	3124
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21	46,706	61,886	77,065	ACCOUNTANT I	1242
21	46,706	61,886	77,065	ADMINISTRATIVE ASSISTANT IV	1061
21	46,706	61,886	77,065	AIRCRAFT MECHANIC I	4189
21	46,706	61,886	77,065	APPEALS COORDINATOR	2011
21	46,706	61,886	77,065	APPRAISER II	2014
21	46,706	61,886	77,065	AQUATIC CENTER SUPERINTENDENT	1525
21	46,706	61,886	77,065	ARBORIST	2071
21	46,706	61,886	77,065	BUSINESS SYSTEMS ASSISTANT	1427
21	46,706	61,886	77,065	CODES INSPECTOR II	2280
21	46,706	61,886	77,065	COMMUNICATIONS SUPERVISOR	3501
21	46,706	61,886	77,065	COMMUNITY INTERVENTION SPECIALIST	3126
21	46,706	61,886	77,065	COMPUTER SERVICE SPECIALIST	3072
21	46,706	61,886	77,065	CONSTRUCTION INSPECTOR I	4029
21	46,706	61,886	77,065	CORRECTIONS CLASSIFICATION SPECIALIST	3430
21	46,706	61,886	77,065	CORRECTIONS COUNSELOR II	3422
21	46,706	61,886	77,065	DOCUMENT PRODUCTION AND DISTRIBUTION SUPERVISOR	1218
21	46,706	61,886	77,065	ELECTRICAL TECHNICIAN SUPERVISOR	4083
21	46,706	61,886	77,065	ENTOMOLOGIST - LEAD WORKER	4175
21	46,706	61,886	77,065	FLOODPLAIN ASSISTANT	4033
21	46,706	61,886	77,065	FORENSIC SOCIAL WORKER	3114
21	46,706	61,886	77,065	JURY COORDINATOR	7015
21	46,706	61,886	77,065	LEGAL SECRETARY IV	1126
21	46,706	61,886	77,065	MOBILE RADIO TECHNICIAN I	1200
21	46,706	61,886	77,065	NETWORK TECHNICIAN I	1214
21	46,706	61,886	77,065	OCCUPATION AND LICENSING SUPERVISOR	2061
21	46,706	61,886	77,065	ORDER WRITER/SERVICE COORDINATOR	4224
21	46,706	61,886	77,065	PERMITS & LICENSING SUPERVISOR	1355
21	46,706	61,886	77,065	PROBATION OFFICER II	3024
21	46,706	61,886	77,065	SPECIALIZED ASSESSMENT/EXEMPTIONS APPRAISER	2018
21	46,706	61,886	77,065	VEHICLE MAINTENANCE COORDINATOR	4225
21	46,706	61,886	77,065	VIDEO PRODUCTION ASSISTANT	1131
21	46,706	61,886	77,065	ZONING INSPECTOR II	2069
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22	49,041	64,980	80,918	AUDIO/VISUAL TECHNICIAN	1175
22	49,041	64,980	80,918	CHIEF DEPUTY COURT CLERK -MAGISTRATE COURT	1358
22	49,041	64,980	80,918	CONSTRUCTION SUPERVISOR	4084
22	49,041	64,980	80,918	CRIME ANALYST	3461
22	49,041	64,980	80,918	HUMAN RESOURCES ANALYST II	1049
22	49,041	64,980	80,918	JUVENILE COURT CLERK	3012
22	49,041	64,980	80,918	MAINTENANCE SUPERVISOR	8049
22	49,041	64,980	80,918	NETWORK TECHNICIAN II	1215
22	49,041	64,980	80,918	PROCUREMENT SPECIALIST	1285
22	49,041	64,980	80,918	SENIOR GEOGRAPHIC INFORMATION SYSTEM TECHNICIAN (ENGINEERING)	2421
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23	51,494	68,229	84,964	AIRCRAFT MECHANIC II	4187
23	51,494	68,229	84,964	APPRAISER III	2016
23	51,494	68,229	84,964	BUSINESS SYSTEMS ANALYST I	3500
23	51,494	68,229	84,964	CHIEF LEGAL SECRETARY	1120
23	51,494	68,229	84,964	CODES INSPECTOR III	2290
23	51,494	68,229	84,964	COMPUTER SUPPORT MANAGER	1430
23	51,494	68,229	84,964	CONSTRUCTION INSPECTOR II	4030
23	51,494	68,229	84,964	CORRECTIONS CLASSIFICATION SPECIALIST II	3431
23	51,494	68,229	84,964	E911 OPERATIONS COORDINATOR	3513
23	51,494	68,229	84,964	ELECTIONS SYSTEMS & EQUIPMENT SUPERVISOR	1397



23	51,494	68,229	84,964	EMERGENCY MANAGEMENT SPECIALIST	3891
23	51,494	68,229	84,964	ENVIRONMENTAL PROGRAM COORDINATOR	3891
23	51,494	68,229	84,964	EQUIPMENT MECHANIC III	4208
23	51,494	68,229	84,964	FLEET ADMINISTRATOR	5055
23	51,494	68,229	84,964	JUNIOR SYSTEMS ANALYST	1423
23	51,494	68,229	84,964	LAW ENFORCEMENT TRAINING INSTRUCTOR	3075
23	51,494	68,229	84,964	LEGAL AIDE - CHILD SUPPORT	3083
23	51,494	68,229	84,964	MOBILE RADIO TECHNICIAN II	1201
23	51,494	68,229	84,964	PARALEGAL/ADMINISTRATIVE ASSISTANT	3038
23	51,494	68,229	84,964	PAYROLL ADMINISTRATOR	1236
23	51,494	68,229	84,964	PERSONAL PROPERTY AUDITOR	2026
23	51,494	68,229	84,964	PROBATION OFFICER III	3019
23	51,494	68,229	84,964	PROBATION/TRAINING OFFICER	3025
23	51,494	68,229	84,964	RECREATION SUPERINTENDENT	4051
23	51,494	68,229	84,964	RESOURCE CENTER ACTIVITY COORDINATOR	4100
23	51,494	68,229	84,964	SAFETY TRAINING AND FLEET COORDINATOR	4069
23	51,494	68,229	84,964	SENIOR BUILDING MAINTENANCE SUPERVISOR I	4127
23	51,494	68,229	84,964	SENIOR QUALITY CONTROL TECHNICIAN	2453
23	51,494	68,229	84,964	STAFF AUDITOR	1260
23	51,494	68,229	84,964	SYSTEMS ANALYST I - DEPARTMENTAL ONLY	3467
23	51,494	68,229	84,964	WAREHOUSE MANAGER	3440

24	54,068	71,641	89,213	ADMINISTRATIVE ASSISTANT TO THE CHIEF	3460
24	54,068	71,641	89,213	ADMINISTRATIVE ASSISTANT TO THE JAIL COMMANDER	1037
24	54,068	71,641	89,213	ASSISTANT ELECTION SUPERVISOR	1395
24	54,068	71,641	89,213	ASSISTANT RECORDS AND INFORMATION MANAGER	1222
24	54,068	71,641	89,213	ASSISTANT VOTER REGISTRATION DIRECTOR	1390
24	54,068	71,641	89,213	AUDIO-VIDEO ENGINEER	1176
24	54,068	71,641	89,213	COMPENSATION AND POSITION CONTROL SPECIALIST	1042
24	54,068	71,641	89,213	CONSTRUCTION SUPERINTENDENT	4035
24	54,068	71,641	89,213	CORRECTIONS RECORDS MANAGER	3428
24	54,068	71,641	89,213	COURTROOM TECHNOLOGY ENGINEER	1178
24	54,068	71,641	89,213	DEVELOPMENT PLAN COORDINATOR	4012
24	54,068	71,641	89,213	EMERGENCY MANAGEMENT SERVICES CONTRACT ADMINISTRATOR	3250
24	54,068	71,641	89,213	EQUIPMENT MECHANIC IV	4220
24	54,068	71,641	89,213	FACILITY MANAGER	1521
24	54,068	71,641	89,213	GEOGRAPHIC INFORMATION SYSTEMS ANALYST I	2425
24	54,068	71,641	89,213	JAIL MAINTENANCE SUPERVISOR	4125
24	54,068	71,641	89,213	LEAD ARBORIST	2074
24	54,068	71,641	89,213	MENTAL HEALTH CLINICIAN/COORDINATOR	3016
24	54,068	71,641	89,213	NETWORK SYSTEMS TECHNICAL ENGINEER	1209
24	54,068	71,641	89,213	NETWORK TECHNICIAN III	1208
24	54,068	71,641	89,213	PUBLIC INFORMATION ASSISTANT DIRECTOR	1118
24	54,068	71,641	89,213	PUBLIC INFORMATION COORDINATOR - POLICE	3465
24	54,068	71,641	89,213	PUBLIC INFORMATION OFFICER (PIO)	1129
24	54,068	71,641	89,213	QUALITY CONTROL ANALYST	2454
24	54,068	71,641	89,213	SENIOR CRIME ANALYST	3462
24	54,068	71,641	89,213	SENIOR PROCUREMENT SPECIALIST	1294
24	54,068	71,641	89,213	SYSTEMS ANALYST I	1257
24	54,068	71,641	89,213	VICTIM ADVOCATE II	3125

25	56,772	75,223	93,673	ACCOUNTABILITY COURT COORDINATOR	1369
25	56,772	75,223	93,673	ACCOUNTANT II (FINANCE ONLY)	1244
25	56,772	75,223	93,673	ADMINISTRATIVE ASSISTANT/SPECIAL PROJECTS COORDINATOR	1073
25	56,772	75,223	93,673	ADMINISTRATIVE SUPERINTENDENT	1271
25	56,772	75,223	93,673	APPRAISER IV	2017
25	56,772	75,223	93,673	ASSISTANT DEPUTY CLERK - PROBATE COURT	1360
25	56,772	75,223	93,673	ASSISTANT DIRECTOR - CHILD SUPPORT	3085
25	56,772	75,223	93,673	ASSISTANT MAINTENANCE SUPERINTENDENT	4074



25	56,772	75,223	93,673	ASSISTANT PARK MAINTENANCE SUPERINTENDENT	1502
25	56,772	75,223	93,673	BRIDGE SUPERINTENDENT	4254
25	56,772	75,223	93,673	BUSINESS SYSTEMS ANALYST II	1435
25	56,772	75,223	93,673	CORRECTIONS PROGRAM MANAGER	3434
25	56,772	75,223	93,673	CRISIS INTERVENTION COORDINATOR	3127
25	56,772	75,223	93,673	DEPUTY CORONER	3251
25	56,772	75,223	93,673	DUI COURT COORDINATOR	7221
25	56,772	75,223	93,673	E911 TRAINING MANAGER	3508
25	56,772	75,223	93,673	EDUCATIONAL ADVOCATE	2040
25	56,772	75,223	93,673	EMERGENCY MANAGEMENT COORDINATOR	3886
25	56,772	75,223	93,673	EMPLOYEE BENEFITS COORDINATOR	1043
25	56,772	75,223	93,673	EMPLOYEE WELLNESS COORDINATOR	1041
25	56,772	75,223	93,673	EXECUTIVE ASSISTANT TO THE CHAIRMAN/CEO	1035
25	56,772	75,223	93,673	FAMILY DEPENDENCY TREATMENT COURT COORDINATOR	3015
25	56,772	75,223	93,673	FIXED ASSETS MANAGEMENT ANALYST	1280
25	56,772	75,223	93,673	HUMAN RESOURCES ANALYST III	1047
25	56,772	75,223	93,673	INSPECTIONS OPERATOR COORDINATOR	2068
25	56,772	75,223	93,673	JAIL POPULATION ADVOCATE	3437
25	56,772	75,223	93,673	JUNIOR SYSTEMS ADMINISTRATOR	1088
25	56,772	75,223	93,673	MANAGEMENT ANALYST	1270
25	56,772	75,223	93,673	MENTAL HEALTH COURT COORDINATOR	1377
25	56,772	75,223	93,673	MINORITY/WOMEN BUSINESS ENTERPRISE COORDINATOR	1197
25	56,772	75,223	93,673	NETWORK TECHNICIAN MANAGER	1429
25	56,772	75,223	93,673	OFFICE MANAGER - DISTRICT ATTORNEY	1122
25	56,772	75,223	93,673	OUTREACH AND VOLUNTEER COORDINATOR	3887
25	56,772	75,223	93,673	PARENT SUPPORT SPECIALIST	3014
25	56,772	75,223	93,673	PILOT I	4190
25	56,772	75,223	93,673	POLICE TRAINING MANAGER	3223
25	56,772	75,223	93,673	PROBATION OFFICER IV	3018
25	56,772	75,223	93,673	PROBATION OFFICER IV/CHILD IN NEED OF SERVICES (CHINS) COORDINATOR	3017
25	56,772	75,223	93,673	RECREATION FACILITY MANAGER	1515
25	56,772	75,223	93,673	SAFETY COMPLIANCE MANAGER	4199
25	56,772	75,223	93,673	SAFETY TRAINING MANAGER	4198
25	56,772	75,223	93,673	SYSTEMS ANALYST II - DEPARTMENTAL ONLY	3468
25	56,772	75,223	93,673	TECHNICAL SUPPORT ANALYST	2041
25	56,772	75,223	93,673	TRAINING ADMINISTRATOR	1324
25	56,772	75,223	93,673	ZONING ADMINISTRATOR	2070

26	59,610	78,984	98,357	ADMINISTRATIVE ASSISTANT TO THE SHERIFF	1036
26	59,610	78,984	98,357	ASSISTANT ANIMAL SERVICES DIRECTOR	3236
26	59,610	78,984	98,357	ASSISTANT DIRECTOR - VICTIM WITNESS	3131
26	59,610	78,984	98,357	BENEFITS ANALYST	1048
26	59,610	78,984	98,357	BREAKING THE CYCLE PROJECT COORDINATOR	3459
26	59,610	78,984	98,357	BUSINESS SYSTEMS ANALYST III	1433
26	59,610	78,984	98,357	CIVIL ENGINEER I	4020
26	59,610	78,984	98,357	CLASSIFICATION & COMPENSATION ANALYST	1034
26	59,610	78,984	98,357	COMPENSATION AND BENEFITS ADMINISTRATOR	1075
26	59,610	78,984	98,357	COMPLIANCE AND ACCESSIBILITY COORDINATOR	1040
26	59,610	78,984	98,357	CORRECTIONS COMPLIANCE MANAGER	3435
26	59,610	78,984	98,357	COURT SPECIALIST	1384
26	59,610	78,984	98,357	DELINQUENT TAX ADMINISTRATOR	1318
26	59,610	78,984	98,357	DEPUTY COURT ADMINISTRATOR I	1387
26	59,610	78,984	98,357	ENVIRONMENTAL PROGRAM MANAGER	4096
26	59,610	78,984	98,357	FACILITIES MAINTENANCE & OPERATIONS SUPERINTENDENT	4139
26	59,610	78,984	98,357	GEOGRAPHIC INFORMATION SYSTEMS ANALYST II	2414
26	59,610	78,984	98,357	GRANTS ADMINISTRATOR I	1273
26	59,610	78,984	98,357	JAIL MAINTENANCE SUPERINTENDENT	4129
26	59,610	78,984	98,357	EXECUTIVE DIRECTOR - RALPH MARK GILBERT CIVIL RIGHTS MUSEUM	1070
26	59,610	78,984	98,357	NETWORK SYSTEMS ADMINISTRATOR I	1255
26	59,610	78,984	98,357	PANEL COORDINATOR	7215



26	59,610	78,984	98,357	PROBATION SUPERVISOR	7217
26	59,610	78,984	98,357	PROJECT MANAGER	4135
26	59,610	78,984	98,357	PUBLIC INFORMATION DIRECTOR	1127
26	59,610	78,984	98,357	PUBLIC SAFETY GEOGRAPHIC INFORMATION SYSTEMS ANALYST II	2416
26	59,610	78,984	98,357	SENIOR BUDGET & MANAGEMENT ANALYST	1274
26	59,610	78,984	98,357	SPECIAL PROJECTS ACCOUNTANT	1247
26	59,610	78,984	98,357	SPECIAL PROJECTS ANALYST	1336
26	59,610	78,984	98,357	SUPERVISOR - BOARD OF ASSESSORS	2465
26	59,610	78,984	98,357	SUPPORT SERVICES SUPERVISOR	2461
26	59,610	78,984	98,357	SYSTEMS ANALYST II	1258
26	59,610	78,984	98,357	TALENT ACQUISITION ADMINISTRATOR	1054
26	59,610	78,984	98,357	TELECOMMUNICATION SYSTEMS ADMINISTRATOR	1425
26	59,610	78,984	98,357	WEBMASTER	1084

27	62,591	82,933	103,275	ASSISTANT CHIEF DEPUTY/ADMINISTRATOR - SUPERIOR COURT CLERK	3084
27	62,591	82,933	103,275	ASSISTANT TO THE CHAIRMAN	1069
27	62,591	82,933	103,275	E911 OPERATIONS ADMINISTRATOR	3518
27	62,591	82,933	103,275	EXECUTIVE ASSISTANT TO THE COUNTY MANAGER	1066
27	62,591	82,933	103,275	NETWORK SYSTEMS ADMINISTRATOR II	1256
27	62,591	82,933	103,275	PILOT II	4188
27	62,591	82,933	103,275	SECURITY SYSTEM ADMINISTRATOR	1219
27	62,591	82,933	103,275	SYSTEMS COORDINATOR	1421
27	62,591	82,933	103,275	VETERINARIAN	3237

28	65,720	87,079	108,438	ACCOUNTING SUPERVISOR	1225
28	65,720	87,079	108,438	APPLICATIONS SYSTEMS MANAGER - DEPARTMENTAL ONLY	3469
28	65,720	87,079	108,438	ASSISTANT BUDGET OFFICER	1275
28	65,720	87,079	108,438	ASSISTANT CHIEF DEPUTY/ BUSINESS SYSTEMS - SUPERIOR COURT CLERK	3088
28	65,720	87,079	108,438	ASSISTANT DEPUTY CHIEF APPRAISER - BOARD OF ASSESSORS	2466
28	65,720	87,079	108,438	CIVIL ENGINEER II	4022
28	65,720	87,079	108,438	CONSTRUCTION MANAGER	4137
28	65,720	87,079	108,438	CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) BUSINESS ANALYST	1385
28	65,720	87,079	108,438	FINANCIAL ACCOUNTANT MANAGER	1252
28	65,720	87,079	108,438	FINANCIAL/REPORT ACCOUNTANT	1249
28	65,720	87,079	108,438	GRANTS ADMINISTRATOR II	1277
28	65,720	87,079	108,438	MAINTENANCE SUPERINTENDENT	4075
28	65,720	87,079	108,438	PARK MAINTENANCE SUPERINTENDENT	4099
28	65,720	87,079	108,438	PROPERTY TAX MANAGER	1347
28	65,720	87,079	108,438	PUBLIC INFORMATION OFFICER/GRANT WRITER	1130
28	65,720	87,079	108,438	QUALITY CONTROL/BILLING ADMINISTRATOR	2460
28	65,720	87,079	108,438	QUALITY CONTROL/DATABASE ADMINISTRATOR	2451
28	65,720	87,079	108,438	RECREATION MANAGER	4031
28	65,720	87,079	108,438	SENIOR ACCOUNTANT	1251
28	65,720	87,079	108,438	SENIOR AUDITOR	1261
28	65,720	87,079	108,438	SENIOR PROJECT MANAGER	4138
28	65,720	87,079	108,438	SUPPORT SERVICES DIVISION ADMINISTRATOR	1269
28	65,720	87,079	108,438	SYSTEMS DATABASE ADMINISTRATOR	1422

29	69,006	91,433	113,860	ASSISTANT MOSQUITO CONTROL DIRECTOR	4184
29	69,006	91,433	113,860	BENEFITS MANAGER	1052
29	69,006	91,433	113,860	CHIEF PILOT	4183
29	69,006	91,433	113,860	DIRECTOR OF CHILD SUPPORT SERVICES	3087
29	69,006	91,433	113,860	COMPENSATION & COMPLIANCE MANAGER	1051
29	69,006	91,433	113,860	ELECTIONS SUPERVISOR	1396
29	69,006	91,433	113,860	EMERGENCY PREPAREDNESS MANAGER	3890
29	69,006	91,433	113,860	FLOOD PLAIN ADMINISTRATOR	4032
29	69,006	91,433	113,860	GEOGRAPHIC INFORMATION SYSTEM MANAGER	2431
29	69,006	91,433	113,860	HUMAN RESOURCES TALENT MANAGER	1050



29	69,006	91,433	113,860	MULTI-AGENCY RESOURCE CENTER (MARC) MANAGER	3021
29	69,006	91,433	113,860	RECORDS AND INFORMATION MANAGER	1223
29	69,006	91,433	113,860	RISK MANAGER	1250
29	69,006	91,433	113,860	VOTER REGISTRATION DIRECTOR	1391

30	72,457	96,005	119,553	APPLICATIONS SYSTEMS MANAGER	1420
30	72,457	96,005	119,553	ASSISTANT CHATHAM EMERGENCY MANAGEMENT AGENCY DIRECTOR	3892
30	72,457	96,005	119,553	ASSISTANT FACILITIES MAINTENANCE & OPERATIONS DIRECTOR	4142
30	72,457	96,005	119,553	ASSISTANT PURCHASING DIRECTOR	1289
30	72,457	96,005	119,553	BUSINESS SYSTEMS MANAGER	1426
30	72,457	96,005	119,553	CHIEF SYSTEMS MANAGER	1424
30	72,457	96,005	119,553	DEPUTY CHIEF APPRAISER	2036
30	72,457	96,005	119,553	DEPUTY COURT ADMINISTRATOR II	1392
30	72,457	96,005	119,553	DEPUTY DIRECTOR - EMERGENCY COMMUNICATIONS	3506
30	72,457	96,005	119,553	DEPUTY TAX COMMISSIONER - BUSINESS SERVICES	1345
30	72,457	96,005	119,553	GARAGE SUPERINTENDENT	4228
30	72,457	96,005	119,553	INFORMATION SECURITY OFFICER	1203
30	72,457	96,005	119,553	MANAGER OF SITE OPERATIONS	1344
30	72,457	96,005	119,553	NETWORK ENGINEERING MANAGER	1428
30	72,457	96,005	119,553	PROGRAM IMPLEMENTATION MANAGER	4134
30	72,457	96,005	119,553	RESILIENCE PROGRAM ADMINISTRATOR	3466
30	72,457	96,005	119,553	STRATEGIC PLANNING ADMINISTRATOR	3457

31	76,079	100,805	125,531	ANIMAL SERVICES DIRECTOR	3235
31	76,079	100,805	125,531	ASSISTANT CLERK/CHIEF DEPUTY - SUPERIOR COURT CLERK	7211
31	76,079	100,805	125,531	ASSISTANT PARKS AND RECREATION DIRECTOR	1504
31	76,079	100,805	125,531	BUDGET OFFICER	1276
31	76,079	100,805	125,531	CIVIL ENGINEER III	4024
31	76,079	100,805	125,531	CONSTRUCTION PROJECT MANAGER	8290
31	76,079	100,805	125,531	DIRECTOR - VICTIM WITNESS	3132
31	76,079	100,805	125,531	FINANCIAL SERVICES MANAGER	1279
31	76,079	100,805	125,531	FINANCIAL SERVICES MANAGER - SHERIFF	1278
31	76,079	100,805	125,531	RE-ENTRY ADMINISTRATOR	3441

32	79,883	105,846	131,808	ASSISTANT DIRECTOR - BUILDING SAFETY & REGULATORY SERVICES	2076
32	79,883	105,846	131,808	CHIEF DEPUTY TAX COMMISSIONER	1346
32	79,883	105,846	131,808	DEPUTY COURT ADMINISTRATOR III (COURT ADMINISTRATOR ONLY)	1386
32	79,883	105,846	131,808	SENIOR DEVELOPMENT ENGINEER	4025
32	79,883	105,846	131,808	SENIOR DRAINAGE ENGINEER	4021
32	79,883	105,846	131,808	SENIOR TRANSPORTATION ENGINEER	4023

33	87,872	116,430	144,988	ASSISTANT FINANCE DIRECTOR	2171
33	87,872	116,430	144,988	COURT ADMINISTRATOR / ASSOCIATE JUDGE (PROBATE COURT)	1381
33	87,872	116,430	144,988	DEPUTY DIRECTOR - PUBLIC WORKS	1536
33	87,872	116,430	144,988	FACILITIES MAINTENANCE & OPERATIONS DIRECTOR	4141
33	87,872	116,430	144,988	INDIGENT DEFENSE DIRECTOR	1393
33	87,872	116,430	144,988	MAGISTRATE COURT ADMINISTRATOR/CLERK OF COURT	1365
33	87,872	116,430	144,988	MANAGER - FLEET OPERATIONS	4232
33	87,872	116,430	144,988	OCCUPATIONAL SAFETY & RISK MANAGEMENT DIRECTOR	4200
33	87,872	116,430	144,988	PURCHASING & CONTRACTING DIRECTOR	1297
33	87,872	116,430	144,988	SENIOR CONSTRUCTION PROJECT MANAGER	9605

34	96,659	128,073	159,487	ASSISTANT COUNTY ATTORNEY	3094
34	96,659	128,073	159,487	ASSISTANT COUNTY ENGINEER	4026
34	96,659	128,073	159,487	ASSISTANT INFORMATION & COMMUNICATIONS SERVICES DIRECTOR	1089
34	96,659	128,073	159,487	EMERGENCY MANAGEMENT DIRECTOR	3894



34	96,659	128,073	159,487	JUVENILE COURT ADMINISTRATOR	1389
34	96,659	128,073	159,487	MOSQUITO CONTROL DIRECTOR	4186
34	96,659	128,073	159,487	PARKS AND RECREATION DIRECTOR	1501
34	96,659	128,073	159,487	STATE COURT ADMINISTRATOR	1388

35	106,325	140,881	175,436	PUBLIC WORKS DIRECTOR	4098
35	106,325	140,881	175,436	SUPERIOR COURT ADMINISTRATOR	1394

36	116,957	154,968	192,979	DIRECTOR OF BUILDING SAFETY & REGULATORY SERVICES	2078
36	116,957	154,968	192,979	DIRECTOR OF DRUG ENFORCEMENT	3221
36	116,957	154,968	192,979	EMERGENCY COMMUNICATIONS DIRECTOR	3515
36	116,957	154,968	192,979	INTERNAL AUDIT DIRECTOR	1265

37	128,653	170,465	212,277	COUNTY ENGINEER	4028
37	128,653	170,465	212,277	FINANCE DIRECTOR	1282
37	128,653	170,465	212,277	HUMAN RESOURCES DIRECTOR	1055
37	128,653	170,465	212,277	INFORMATION & COMMUNICATIONS SERVICES DIRECTOR	1090



Authorized Staffing Table

The authorized staffing table provides a listing of positions for the two previous and current fiscal years. The table includes both full and part-time personnel positions for each department.

AUTHORIZED STAFFING	FY2021			FY2022			FY2023			
	DEPARTMENT	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL	PART TIME	FULL TIME	TOTAL
GENERAL GOVERNMENT										
Administrative Services	-	16	16	-	16	16	-	16	16	
Board of Elections	5	4	9	5	10	15	5	10	15	
Board of Equalization	3	1	4	3	1	4	3	1	4	
County Attorney	1	5	6	1	5	6	-	6	6	
Clerk of Commission	-	2	2	-	2	2	-	2	2	
County Commissioners	-	11	11	-	11	11	-	11	11	
County Engineer	-	17	17	-	18	18	4	18	22	
LDAO	-	2	2	-	2	2	-	4	4	
Sales Tax	-	11	11	-	12	12	-	12	12	
Resiliency Coordinator	-	-	-	-	1	1	-	1	1	
County Manager	-	6	6	-	6	6	-	6	6	
Occupational Safety	-	6	6	-	6	6	-	6	6	
Facilities Maintenance	-	36	36	-	36	36	1	36	37	
Finance	4	22	26	4	23	27	4	23	27	
Fleet Operations	1	17	18	1	17	18	1	17	18	
Human Resources	1	15	16	1	15	16	-	16	16	
ICS	-	34	34	-	37	37	-	39	39	
Internal Audit	1	5	6	1	5	6	1	5	6	
Parking Garage	1	1	2	1	1	2	1	1	2	
Public Information	-	3	3	-	3	3	-	6	6	
Purchasing	-	7	7	-	7	7	-	7	7	
Strategic Planning	-	1	1	-	1	1	-	1	1	
Project Management	1	2	3	-	3	3	-	3	3	
Tax Assessor	5	64	69	5	64	69	5	65	70	
Tax Commissioner	2	75	77	2	75	77	2	75	77	
Voter Registration	5	8	13	5	8	13	5	8	13	
TOTAL GENERAL GOVERNMENT	30	371	401	29	385	414	31	393	426	
PUBLIC WORKS										
Bridges	-	7	7	-	7	7	-	4	4	
Public Works	-	117	117	-	117	117	1	118	119	
Sewer	-	1	1	-	1	1	-	1	1	
M&O Drop-off Centers	-	9	9	-	9	9	-	9	9	
Recycling Centers	8	1	9	8	1	9	8	1	9	
SSD Curbside Pickup	-	-	-	-	14	14	-	14	14	
TOTAL PUBLIC WORKS	8	135	143	8	149	157	9	147	156	
HOUSING & DEVELOPMENT										
Building Safety & Regulatory Svcs.	-	25	25	-	26	26	-	27	27	
MWBE - Community Outreach	-	2	2	-	2	2	-	2	2	
Chatham Apprentice Program	-	2	2	-	2	2	-	2	2	
TOTAL HOUSING/DEVELOPMENT	-	31	31	-	31	32	-	31	33	
JUDICIARY										



ALT Dispute Resolution	-	-	-	-	-	-	-	-	-
Clerk of Superior Court	4	51	55	4	51	55	4	53	57
Court Administrator	1	33	34	1	33	34	1	33	34
District Attorney	-	79	79	-	79	79	-	79	79
Victim Witness	3	19	22	3	19	22	3	19	22
Child Support	2	40	42	2	40	42	1	40	41
5% Victim Witness Fee	-	1	1	-	1	1	-	1	1
Juvenile Court	1	59	60	1	59	60	1	58	59
Law Library	1	-	1	1	-	1	1	-	1
Magistrate Court	1	19	20	1	19	20	1	20	21
Probate Court	-	18	18	-	18	18	-	18	18
Public Defenders Office	-	7	7	-	7	7	-	7	7
Indigent Defense Unit	-	16	16	-	16	16	-	17	17
Child Advocate Office	-	6	6	-	6	6	-	6	6
The Front Porch	-	1	1	-	1	1	-	1	1
Recorders Court	-	1	1	-	1	1	-	1	1
State Court Judges	-	10	10	-	10	10	-	10	10
State Court Clerk	-	21	21	-	21	21	-	21	21
State Court DUI	-	3	3	-	3	3	-	3	3
TOTAL JUDICIARY	13	384	397	13	384	397	12	387	399
CULTURE & RECREATION									
Aquatic Center	52	4	56	52	4	56	51	5	56
Frank G. Murray Center	3	-	3	2	1	3	2	2	4
Summer Bonanza	1	-	1	1	-	1	1	-	1
Park Services	3	54	57	3	54	57	5	57	62
Ralph Mark Gilbert Museum	-	-	-	-	-	-	1	1	2
Henderson Golf Course	3	7	10	8	7	15	8	7	15
TOTAL CULTURE & RECREATION	62	65	127	61	66	127	63	72	135
HEALTH & WELFARE									
Mosquito Control	1	29	30	1	29	30	1	29	30
TOTAL HEALTH & WELFARE	1	29	30	1	29	30	1	29	30
PUBLIC SAFETY									
CNT	2	28	30	2	15	17	2	16	18
County Coroner	2	3	5	2	3	5	2	3	5
CEMA	-	10	10	-	10	10	-	11	11
EMS	1	-	1	1	-	1	1	-	1
Marine Patrol	-	6	6	-	6	6	-	6	6
Animal Services	2	19	21	2	20	22	2	20	22
Police	2	151	153	2	171	173	2	181	183
E911	4	103	107	3	107	110	3	108	111
Detention Center	12	490	502	12	490	502	12	491	503
Sheriff	26	88	114	26	88	114	26	89	115
K-9 Grant	-	12	12	-	12	12	-	12	12
TOTAL PUBLIC SAFETY	51	910	961	50	922	972	50	937	987
OTHER FINANCING USES									
Group Health Insurance Fund	-	1	1	-	1	1	-	1	1
TOTAL OTHER FINANCING	-	1	1	-	1	1	-	1	1
GRAND TOTAL:	165	1,925	2,090	162	1,966	2,129	166	1,988	2,167



APPENDIX



Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrual Basis of Accounting: The basis of accounting, under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Balanced Budget: A budget is balanced when the sum of estimated revenues and appropriated fund balances are equal to appropriations.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)



Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Expenditures: are funds used by a company to acquire, upgrade, and maintain physical assets such as property, plants, buildings, technology, or equipment.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.



Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Full-Time Equivalent (F.T.E.): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position),

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.



Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance: The difference between revenues and expenditures.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

GFOA: Government Finance Officers Association

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Governmental Funds: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects fund, and permanent funds.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Major Fund: Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

Maturity Date: The date that the principal of a bond becomes due and payable in full.



Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Non-Major fund: A fund that does not meet the criteria for a major fund as defined.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Proprietary Fund: A fund which operates similarly to the private sector and focuses on the measurement of net income.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.



Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

